managing a dispersed team

Tips for managers of dispersed employees

	 encouraging inclusion and visibility □ Check in informally to make employees feel valued and visible. □ Set team protocols for contact (for example, daily emails or phone calls, team meetings, periodic face-to-face meetings).
\$	promoting better communications ☐ Promote team interactions to encourage bonding and feedback loops. ☐ Encourage information sharing and reports from the field. ☐ Agree on standards for communication etiquette.
	 managing performance □ Support and encourage performance by regular check-in with employees. □ Identify any obstacles to good performance (for example, equipment issues, delays in communications or approvals, lack of access to key people or information).
	fostering trust ☐ Follow through on any commitments made. ☐ Find ways to involve employees in planning or decision-making. ☐ Provide (and receive) regular feedback. ☐ Encourage employees to take responsibility by giving them autonomy to make daily decisions. ☐ Recognise employee efforts and find ways to show you care.
	 looking after health, safety and wellbeing □ Encourage employees to build peer support networks. □ Complete OHS checklists with employees before starting dispersed work arrangement. □ Monitor overuse of ICT and excessive work outside rostered business hours. □ Periodically visit employees, especially those in remote locations. □ Pair up remote dispersed employees with location managers who can look out for their wellbeing and resource needs.
	 providing suitable equipment and facilities □ Ensure ICT systems are reliable enough to support employee productivity. □ Consider encouraging employees to use hub offices or co-locate with other government organisations.
	 boosting security awareness □ Maintain equipment log. □ Avoid storing official records off-site or else provide lockable equipment to ensure safe storage. □ Establish communication protocols for employees who work solo.
M	selecting the right people for the arrangement ☐ Identify skills or qualities essential for dispersed work (selection criteria). ☐ Check if you have the right skillset for managing dispersed employees.
	supporting learning and career development ☐ Work with employees to identify learning or career development activities that can be undertaken via coaching by others, via networking or through informal means.

