PEOPLE MATTER SURVEY 2019

The 2019 People Matter Survey is an opportunity for you to provide your views about your experience of working in your organisation.

The overall aim of the survey is to improve the working lives of employees, so that the Victorian public sector is better equipped to deliver for the Victorian community.

The survey should take around 15 to 20 minutes to complete.

Privacy and anonymity

The Victorian Public Sector Commission is committed to protecting your privacy and identity, in accordance with the *Privacy and Data Protection Act 2014* and the *Health Records Act 2001*.

- The reports provided to your organisation will include summarised survey results for groups of employees i.e. for your organisation and teams with 10+ responses, not for individuals.
- Free-text or written responses are provided to your organisation, word for word. To protect your identity, they are not provided with any of your other survey responses. If you provide written comments, please do not include words that may identify you or anyone else.
- The record of your individual survey responses will not be provided to your organisation.

Further advice on how we protect your privacy and anonymity can be found in our <u>Privacy Statement</u> and <u>Data</u> Collection Statement.

Questions

If you have any questions about this survey, please call our hotline on 1800 654 585 or email peoplematter@orima.com

You and your job

1.	You and your job	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't know
a.	I have the authority to do my job effectively	□ 1	<u></u>	Пз	<u></u> 4	□ 5	
b.	I have enough time to do my job effectively	□ 1	2	Пз	<u>4</u>	<u></u> 5	
C.	I have a choice in deciding how I do my work	□ 1	<u></u>	З	<u></u> 4	<u></u> 5	
d.	I clearly understand what I am expected to do in this job	□ 1	<u></u>	Пз	□ 4	<u></u>	
e.	I understand how my job contributes to my organisation's purpose	□ 1	□ ₂	Пз	□ 4	<u></u>	
f.	My work performance is assessed against clear criteria	<u></u> 1		3	<u></u> 4	<u></u>	<u>□</u> 6
g.	I understand how the Charter of Human Rights and Responsibilities applies to my work	<u></u> 1	<u></u> 2	З	<u></u> 4	<u></u> 5	
h.	My job allows me to utilise my skills, knowledge and abilities	□ 1	<u></u>	З	□ 4	□ 5	
i.	The workload I have is appropriate for the job that I do	<u></u> 1	<u></u>	З	<u></u> 4	<u></u> 5	

2.	Reward and attachment	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't know
a.	I receive adequate recognition for my contributions and accomplishments	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
b.	I get a sense of accomplishment from my work	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
C.	I enjoy the work in my current job	□1	_2	Пз	<u>4</u>	□ 5	
d.	I would recommend my organisation as a good place to work	□ 1	<u></u>	З	<u></u> 4	□ 5	
e.	I am proud to tell others I work for my organisation	□ 1	<u></u>	З	<u></u> 4	<u></u> 5	
f.	I feel a strong personal attachment to my organisation	□ 1	<u></u>	З	<u></u> 4	<u></u> 5	
g.	I feel a strong personal attachment to the Victorian public sector	□ 1	<u></u>	З	<u></u> 4	<u></u> 5	

3.	Speaking up	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't know
a.	I feel able to challenge inappropriate behaviour at work	□1	<u></u>	З	□ 4	<u></u> 5	
b.	I am confident that I would be protected from reprisal for reporting improper conduct	<u></u> 1	_2	З	<u></u> 4	<u></u> 5	
C.	I am confident that if I raised a grievance in my organisation, it would be investigated in a thorough and objective manner	<u></u> 1	<u></u>	З	<u></u> 4	5	
d.	I am confident that if I requested a flexible work arrangement, it would be given due consideration	<u></u> 1	<u></u> 2	З	<u></u> 4	<u></u> 5	
e.	I would be confident in approaching my manager to discuss concerns and grievances	<u></u> 1	<u></u>	З	<u></u> 4	<u></u> 5	

4.	Thinking about the past three months in your current organisation, how often have you	Never or very rarely	Rarely	Sometimes	Often	Very often or always
a.	made changes to improve the way your main work tasks are done?	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5
b.	suggested ways to increase efficiency and effectiveness within your organisation?	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5

Your workgroup

Key terms used in this section

My workgroup - The immediate workgroup, work unit, project or team where you spend the largest proportion of your time at work.

Clients - The people you provide advice or service to (internal or external to your organisation).

5.	My workgroup	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	strives to provide high quality advice and services	□1	<u></u>	З	<u></u> 4	□ 5	□ 6
b.	strives to deliver services in a timely manner	□ 1	<u></u>	З	<u></u> 4	<u></u>	□6
C.	strives to make the best use of its resources	<u></u> 1	<u></u>	Пз	<u></u> 4	<u></u>	□ 6
d.	focuses on making decisions informed by all relevant facts	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	□ 6
e.	places a priority on acting fairly and without bias	□1	<u></u>	Пз	□ 4	□ 5	□6
f.	has clear lines of responsibility	□ 1	<u></u>	З	<u></u> 4	<u></u> 5	□ 6
g.	respectfully consults with stakeholders and clients to improve outcomes	<u></u> 1	<u></u>	3	<u></u> 4	<u></u> 5	□ 6

h.	is quick to respond to opportunities to do things better	□1	<u></u>	Пз	□ 4	<u></u> 5	□ 6
i.	takes reasonable risks to improve its services	<u></u> 1	<u></u>	Пз	<u></u> 4	□5	6
j.	encourages employee creativity	<u></u> 1	<u></u>	З	<u></u> 4	<u></u> 5	□ 6
k.	learns from failures and mistakes	□ 1	<u>□</u> 2	З	<u></u> 4	<u></u> 5	□ 6
I.	values human rights	□ 1	<u>□</u> 2	З	<u></u> 4	<u></u> 5	□ 6

6.	People in my workgroup	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	work together effectively to get the job done	□1	<u></u>	Пз	<u></u> 4	<u></u> 5	□ 6
b.	treat each other with respect	□ 1	<u></u>	3	<u></u> 4	□5	□ 6
C.	actively support diversity and inclusion in the workplace	□ 1	_2	З	<u></u> 4	<u></u> 5	<u></u> 6
d.	are honest, open and transparent in their dealings	□ 1	<u></u>	Пз	<u></u> 4	□ 5	□ 6
e.	appropriately manage conflicts of interest	□ 1	□ 2	З	<u>4</u>	□5	□ 6
f.	are politically impartial in their work	□ 1	<u></u>	З	<u></u> 4	□5	□ 6

Your Manager and Senior Leaders

Key terms used in this section

Clients - The person(s) you provide advice or service to (internal or external to your organisation).

My manager - The person in your workgroup, project or team to whom you report on a daily basis. If you work for more than one team/ work unit, please think of the manager with whom you work most frequently.

7.	My manager	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	listens to what I have to say	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
b.	involves me in decisions about my work	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
C.	keeps me informed about what's going on	□ 1	<u></u>	<u></u> 3	<u></u> 4	<u></u> 5	
d.	provides feedback to me in a way that helps me improve my performance	□ 1	<u></u>	Пз	<u></u> 4	□ 5	<u>6</u>
e.	provides me with enough support during times of high workload	□ 1	<u></u>	□з	<u></u> 4	<u></u> 5	□ 6
f.	encourages and supports my participation in learning and development opportunities	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	

My manager	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
models my organisation's values	□ 1	□ 2	Пз	<u></u> 4	□ 5	
demonstrates honesty and integrity	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
treats employees with dignity and respect	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
works effectively with people from diverse backgrounds	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
ensures clients receive a high standard of service	□ 1	<u></u>	Пз	<u></u> 4	□ 5	
is committed to workplace safety	□ 1	□ 2	Пз	<u></u> 4	<u></u> 5	<u>6</u>
	models my organisation's values demonstrates honesty and integrity treats employees with dignity and respect works effectively with people from diverse backgrounds ensures clients receive a high standard of service	models my organisation's values demonstrates honesty and integrity treats employees with dignity and respect works effectively with people from diverse backgrounds ensures clients receive a high standard of service is committed to workplace safety	models my organisation's values demonstrates honesty and integrity treats employees with dignity and respect works effectively with people from diverse backgrounds ensures clients receive a high standard of service Disagree Disagree Disagree Disagree Disagree 1 2 demonstrates honesty and integrity 1 1 2 works effectively with people from diverse backgrounds 1 1 2 ensures clients receive a high standard of service	My manager Strongly Disagree Disagree Agree nor Disagree models my organisation's values demonstrates honesty and integrity treats employees with dignity and respect works effectively with people from diverse backgrounds ensures clients receive a high standard of service Disagree Agree nor Disagree 1 2 3 1 2 3 1 2 3 2 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 3 2 3 3 2 3 3 3 3 3 3 4 2 3 3 3 3 3 3 3 3 3 4	My manager Strongly Disagree Disagree Agree nor Disagree models my organisation's values demonstrates honesty and integrity treats employees with dignity and respect works effectively with people from diverse backgrounds ensures clients receive a high standard of service Disagree Agree nor Disagree Agree nor Disagree 1 2 3 4 4 treats employees with dignity and respect 1 2 3 4 works effectively with people from diverse backgrounds ensures clients receive a high standard of service	My manager Strongly Disagree Disagree Agree nor Disagree models my organisation's values demonstrates honesty and integrity treats employees with dignity and respect works effectively with people from diverse backgrounds ensures clients receive a high standard of service Disagree Agree nor Disagree 1

Senior leaders - The most senior group of managers in your organisation. This may include: the head of your organisation (e.g. CEO, Department Secretary, Commissioner etc.), Executives, Directors, Division Managers, General Managers.

9.	Senior leaders	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	provide clear strategy and direction	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	□ 6
b.	model my organisation's values	□ 1	□ 2	Пз	<u></u> 4	<u></u> 5	□ 6
C.	support staff to work in an environment of change	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	□6
d.	actively support diversity and inclusion in the workplace	□ 1	<u></u>	Пз	<u></u> 4	□ 5	□ 6
e.	demonstrate honesty and integrity	<u></u> 1	<u></u>	Пз	<u></u> 4	<u></u> 5	<u>6</u>

Your organisation

10	. My organisation…	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	motivates me to help achieve its objectives	□ 1	<u></u>	Пз	<u></u> 4	□5	
b.	inspires me to do the best in my job	□ 1	□ 2	Пз	<u></u> 4	□ 5	
C.	is committed to earning a high level of public trust	□ 1	<u></u>	Пз	<u></u> 4	□ 5	□ 6
d.	encourages respectful workplace behaviours	□ 1	<u></u>	Пз	□ 4	□ 5	□6
e.	takes steps to eliminate bullying, harassment and discrimination	□ 1	□ 2	Пз	<u></u> 4	□ 5	□ 6
f.	encourages employees to act in ways that are consistent with human rights	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	□6
g.	respects the human rights of employees	□ 1	□ 2	Пз	<u></u> 4	□ 5	<u></u>
h.	makes fair recruitment and promotion decisions, based on merit	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	□ 6
i.	does not tolerate improper conduct	□ 1	□ ₂	Пз	<u></u> 4	<u></u> 5	□ 6

10	My organisation	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
j.	Workgroups across my organisation willingly share information with each other	□ 1	<u>□</u> 2	Пз	□ 4	□5	□ 6
11.	. Equal opportunity	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	Gender identity is not a barrier to success in my organisation	□1	□ 2	Пз	<u></u> 4	□5	□ 6
b.	Disability is not a barrier to success in my organisation	□1		Пз	<u></u> 4	□5	□ 6
C.	Age is not a barrier to success in my organisation	<u></u> 1	<u></u>	Пз	<u></u> 4	□ 5	<u>6</u>
d.	Cultural background is not a barrier to success in my organisation	<u></u> 1	<u></u>	Пз	<u></u> 4	□ 5	□ 6
e.	Sexual orientation is not a barrier to success in my organisation	□ 1		Пз	<u></u> 4	□5	□ 6
f.	Having caring responsibilities is not a barrier to success in my organisation	<u></u> 1		Пз	<u></u> 4	□5	□ 6
12	There is a positive culture within my organisation in relation to	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
			Disagree □ ₂	Agree	Agree		
a.	organisation in relation to	Disagree		Agree nor Disagree		Agree	Know
a.	employees of different age groups	Disagree		Agree nor Disagree	<u></u> 4	Agree	Know □ ₆
a. b.	employees of different age groups employees of different sexes/genders employees who are LGBTIQ (lesbian, gay, bisexual, trans and gender diverse,	Disagree		Agree nor Disagree	4 4	Agree 5	Know
a. b. c.	employees of different age groups employees of different sexes/genders employees who are LGBTIQ (lesbian, gay, bisexual, trans and gender diverse, intersex, queer or questioning) employees who are Aboriginal and / or	Disagree 1 1 1		Agree nor Disagree	□4 □4 □4	Agree 5 5 5 5	Know
a. b. c.	employees of different age groups employees of different sexes/genders employees who are LGBTIQ (lesbian, gay, bisexual, trans and gender diverse, intersex, queer or questioning) employees who are Aboriginal and / or Torres Strait Islander employees from varied cultural	Disagree 1 1 1 1		Agree nor Disagree	4 4 4	Agree 5 5 5 5 5 5	Know
a. b. c.	employees of different age groups employees of different sexes/genders employees who are LGBTIQ (lesbian, gay, bisexual, trans and gender diverse, intersex, queer or questioning) employees who are Aboriginal and / or Torres Strait Islander employees from varied cultural backgrounds	Disagree 1 1 1 1 1 1		Agree nor Disagree	4 4 4	Agree 5 5 5 5 5 5 5 5 5 5 6 7 7 8 7 8 8 8 8 8 8 8 8 8	Know G G G G G G G G G G G G G G G G G G
a. b. c. d. e. f. g.	employees of different age groups employees of different sexes/genders employees who are LGBTIQ (lesbian, gay, bisexual, trans and gender diverse, intersex, queer or questioning) employees who are Aboriginal and / or Torres Strait Islander employees from varied cultural backgrounds employees with disability employees who have caring	Disagree 1 1 1 1 1 1 1 1 1 1 1		Agree nor Disagree	4 4 4 4	Agree	Know □6 □6 □6 □6 □6 □6
a. b. c. f. g.	employees of different age groups employees of different sexes/genders employees who are LGBTIQ (lesbian, gay, bisexual, trans and gender diverse, intersex, queer or questioning) employees who are Aboriginal and / or Torres Strait Islander employees from varied cultural backgrounds employees with disability employees who have caring responsibilities	Disagree 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Agree nor Disagree 3 3 3 3 3 3 3 3 3	44444	Agree	Know 6 6 6 6 6 6 6 6 6 6

13. Workplace safety and supportMy organisation	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a provides a safe work environment	□ 1	<u></u>	Пз	□ 4	<u></u> 5	□ 6

13	3. Workplace safety and support My organisation	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
b.	has effective procedures in place to support employees who may experience stress	□1	<u></u>	Пз	□ 4	<u></u> 5	□ 6
C.	consults employees on health and safety matters	□ 1	<u></u>	Пз	<u></u> 4	<u></u> 5	□ 6

14	. Psychological safety	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	In my workplace, there is good communication about psychological safety issues that affect me	□ 1	<u></u>	З	□ 4	□ 5	
b.	All levels of my organisation are involved in the prevention of stress	□ 1	<u></u>	Пз	<u></u> 4	□ 5	
C.	Senior leaders consider the psychological health of employees to be as important as productivity	□1	<u></u>	Пз	□ 4	□ 5	
d.	Senior leaders show support for stress prevention through involvement and commitment	□ 1	<u></u>	З	<u></u> 4	□ 5	

Patient safety climate – Health Services only

15	. Patient Safety	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	Don't Know
a.	Patient care errors are handled appropriately in my work area	□ 1	<u></u>	Пз	<u></u> 4	□5	□ 6
b.	This health service does a good job of training new and existing staff	□ 1	<u></u>	Пз	<u></u> 4	□5	□6
C.	I am encouraged by my colleagues to report any patient safety concerns I may have	□ 1	<u></u>	Пз	<u></u> 4	□5	
d.	The culture in my work area makes it easy to learn from the errors of others	<u></u> 1	<u></u>	Пз	<u></u> 4	<u></u> 5	
e.	Trainees in my discipline are adequately supervised	□ 1	<u></u>	Пз	<u></u> 4	□ 5	□6
f.	My suggestions about patient safety would be acted upon if I expressed them to my manager	□ 1	□ 2	Пз	□ 4	□ 5	
g.	Management is driving us to be a safety- centred organisation	□ 1	<u></u>	Пз	<u></u> 4	□ 5	
h.	I would recommend a friend or relative to be treated as a patient here	□ 1	<u></u>	Пз	<u></u> 4	□ 5	

Please use this section to provide feedback on your learning and development over **the last 12 months** in your current organisation and your career intentions for the next 2 years.

16	. Learning and development	Strongly Disagree	Disagre	е	Neither Agree nor Disagree	Agree	Strongly Agree
a.	There are adequate opportunities for me to develop skills and experience in my organisation	<u></u> 1	<u>□</u> 2		З	<u></u> 4	<u></u> 5
b.	My organisation places a high priority on the learning and development of staff	□ 1	<u></u>		Пз	□ 4	<u></u> 5
17.							
a.	In the past 12 months, have your learning and development needs been identified and agreed with your manager?	□ ₁ Ye	es		2 No (Go to Q.18)		Not sure
b.	To date, have your learning and development needs been addressed in the agreed timeframe?	☐₁ Yes, fully ☐₂		_₂ Yes, partial	ly [⊒₃ No	
18	. Skills development						
a.	In the past 12 months, have you undertaken any skills development activities?	1 Ye	es		□ ₂ No	Пз	Not sure
	Examples could include attending a course, online learning, or mentoring/ coaching?				(Go to Q.19)	(G	so to Q.19)
		Strongly Disagree	Disagre	е	Neither Agree nor Disagree	Agree	Strongly Agree
b.	The skills development activities have helped me do my job better	<u></u> 1	<u></u>		З	<u></u> 4	<u></u> 5
19	. Your career						
a.	How satisfied are you with your career development within your current organisation?	□ 1	2		З	 4	<u></u> 5

19	. Your career	
b.	What is your likely career plan for the next 2 years?	☐₁ Continue to work in my current workgroup within my organisation
	[Please select one option only]	☐2 Work in a different workgroup within my organisation
		☐₃ Stay at my organisation - Other [please specify]
		☐₄ Leave my organisation for another Victorian public sector organisation
		☐₅ Leave my organisation for another public service organisation
		☐ ₆ Leave my organisation for a private sector organisation
		☐ ₇ Leave my organisation to take up full-time or part-time study
		□ ₈ Retire
		□ ₉ Take a career break
		☐ ₁₀ Leave my organisation - Other [please specify]
		□ ₁₁ Don't know
		If an option between 4 and 7 or 9 and 10 is selected, go to Q.19c
C.	What major factors are influencing your	☐₁ Opportunity to broaden experience
	decision to leave?	☐₂ To seek/ take a promotion elsewhere
	[Please select up to three options] Only available if an option between 4 and 7	\square_3 Lack of flexible work arrangements for managing (e.g. family/caring commitments)
	or 9 and 10 is selected for Q.19b	☐₄ Desire to relocate interstate or overseas
		☐₅ Better location/ reduce travel time
		☐ ₆ Limited opportunities to gain further experience at my organisation
		☐ ₇ My interests do not match my job role
		☐8 A lack of involvement in decisions affecting my job and career
		☐ ₉ My workload is excessive
		☐ ₁₀ Lack of future career opportunities at my organisation
		☐ ₁₁ A lack of recognition for doing a good job
		☐ ₁₂ For better remuneration
		☐ ₁₃ Poor relationship with my manager
		☐ ₁₄ Lack of developmental/ educational opportunities
		☐ ₁₅ Lack of confidence in senior leadership
		☐ ₁₆ Lack of organisational stability
		☐ ₁₇ End of contract/ secondment
		☐ ₁₈ Other [please specify]

Workplace Change

Please use this section to provide feedback on any significant workplace changes that you may have experienced over the last 12 months in your current organisation.

20	. Change					
a.	In the past 12 months, has your current workgroup been directly affected by significant workplace change?		□₁ Yes		2 No [Go to Q.22	
b.	What were the main changes that affected your workgroup in the last 12 months? [Select all that apply]	□2 Substan □3 Substan □4 Organisa □5 Change □6 Change □7 Increase □8 Decreas □9 Change existing worl □10 [VPS ele (Machinery oresponsibiliti	tial change in tial change in tial change in tial change in ational restruction management in direct line in employee in employee in physical workplace renoval in physical workplace in the physical workpl	your type of we how you are enture Int above your manager Inumbers Inumbers Intervelopment (e.g. 1) In	work expected to do direct line ma moved to a ne f Government allocation of find ministers)	ew building, change unctions and
21	. Please indicate the extent of your agreement with the following statements.	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
a.	My workgroup was provided with sufficient information on how the change would impact on the team	<u></u> 1	<u></u> 2	□з	<u></u> 4	<u></u> 5
b.	My workgroup was provided with adequate support during the change process	<u></u> 1	<u></u>	Пз	<u></u> 4	□5
C.	My workgroup was kept well informed throughout the change process	□ 1	<u></u>	Пз	<u>□</u> 4	<u></u> 5
d.	People in my workgroup generally coped well with the change	<u></u> 1	<u></u>	Пз	<u></u> 4	<u></u> 5

Your experiences

_	- CAPETICITES		Tour experiences						
22	. Satisfaction	Very Dissatisfied	Dissatisfied	Neither Satisfied nor Dissatisfied	Satisfied	Very Satisfied			
a.	How satisfied are you with the work/life balance in your current job?	<u></u> 1	<u></u>	Пз	<u></u> 4	□5			
b.	Considering everything, how satisfied are you with your current job?	□1	<u></u>	З	<u></u> 4	□ 5			
		1	I						
23	. Thinking about the past three months in your current organisation, how often has your work made you feel	Never or very rarely	Rarely	Sometimes	Often	Very often or always			
a.	happy	□1	□ 2	Пз	<u></u> 4	□ 5			
b.	worried	□1	<u></u>	Пз	<u></u> 4	<u></u> 5			
C.	enthusiastic	□ 1	<u></u>	Пз	<u></u> 4	□ 5			
d.	miserable	□ ₁	<u></u>	Пз	□ 4	□ 5			
24	24. Work-related stress								
	work-related stress?	☐2 Low/mild ☐3 Moderat ☐4 High ☐5 Very hig ☐6 Severe	Э						
b.	What are the main causes of your work-related stress? (Please select up to three options):	□2 Unclear □3 Inflexible □4 Level of □5 Level of □6 Relation □7 Relation □8 Relation □9 Organisa work condition □10 Incivility	support from support from ship/s with maship/s with coship/s with sulation or workpons etc.) y, bullying or hall environment	rs or arrangem manager colleagues inager/s lleague/s bordinate/s lace change (e	e.g. restructur				

 \square_{13} Impact of non-work related circumstances

24	. Work-related stress					
C.	Thinking about the nature of your work and work demands, what are the main causes of	☐₁ Work that doe	sn't utilise your skills	and experience		
	stress?	☐2 Work that requires skills and experience you don't have				
	(places calcet up to three entines)	☐₃ Repetitive tasks				
	(please select up to three options)	☐4 Difficulty of tas	sks			
	Only available if Q.24b1 is selected	□₅ Amount of work				
		☐ ₆ Time pressure				
		☐ ₇ Shift rosters				
		□ ₈ Unclear job expectations				
		☐ ₉ Work demand	s that conflict with ot	her work demands		
		☐ ₁₀ Your level of say in how you do and manage your work ☐ ₁₁ Physical demands of work				
		□ ₁₂ Emotional de	mands of work			
		☐ ₁₃ Dealing with clients/patients				
		□14 Other [please	e specify]			
	following questions relate to unacceptable beh	naviours that you ma	ay have experienced	in your current organisation		
25	. Discrimination					
	scrimination is when a person treats, or propo aracteristic or attribute.	oses to treat, a perso	on unfavourably beca	ause of a personal		
a.	During the last 12 months in your current	□₁ Yes	□2 No	☐₃ Not sure		
	organisation, have you personally experienced discrimination at work?		(Go to Q.26)	(Go to Q.26)		
b.	Please select which attributes you were	□₁ Age		Marital status		

2 Breastfeeding

□₃ Employment activity

for information about your

☐₄ Expunged homosexual

the provision of these

☐ 5 Gender identity

☐₇ Industrial activity

☐8 Lawful sexual activity

entitlements)

☐₆ Disability

conviction

(treated unfavourably because

you made a reasonable request

employment entitlements, or for communicating concerns about

discriminated for:

Opportunity Act 2010]

(Select all that apply)

[Note that this list is based on the whole list

of attributes listed in the Victorian Equal

☐₁₀ Parental status or status

☐₁₂ Political belief or activity

☐₁₅ Religious belief or activity

☐₁₁ Physical features

☐₁₇ Sexual orientation

☐₁₈ Personal association

otherwise) with a person who is

identified by reference to any of

(whether as a relative or

the above attributes.

☐₁₃ Pregnancy

□₁₄ Race

☐₁₆ Sex

as a carer

25.	Discrimination	
C.	What type of discrimination did you	☐₁ Pay or conditions offered by employer
	experience?	☐2 Opportunities for promotion
	(Select all that apply)	☐ ₃ Opportunities for transfer/ secondment
		☐₄ Opportunities for training
		□₅ Employment security – threats of dismissal or termination
		☐ ₆ Access to leave
		☐ ₇ Other detriment
d.	How often have you experienced	☐₁ At least once a day
	discrimination?	☐₂ Once every few days
		☐₃ Once a week
		☐₄ Once a month
		☐₅ Less than once a month
e.	Did you tell anyone about the	☐ ₁ Submitted a formal complaint
	discrimination? [Select all that apply]	☐₂ Told a colleague
		□₃ Told a manager
		□₄ Told Human Resources
		□₅ Told a friend or family member
		☐ ₆ Told someone else
		☐ ₇ I did not tell anyone about the discrimination
f.	Please tell us why you did not submit a formal complaint	☐₁ I believed there would be negative consequences for my reputation [e.g. that I would be blamed or not believed or thought to be over-reacting]
	[Select all that apply]	☐2 I believed there would be negative consequences for my
	Only available if Q.25e1 is not selected	career [e.g. opportunities for promotion, risk of being fired]
		☐₃ I didn't think it would make a difference
		☐4 I believed there would be negative consequences for the person I was going to complain about
		☐ ₅ I didn't need to because I made the discrimination stop
		☐ ₆ I didn't need to because I no longer had contact with the person(s) who discriminated against me
		\square_7 I didn't know who to talk to or how to make a complaint
		☐8 I was advised not to by a colleague or colleagues
		\square_9 I was advised not to by family or friend(s)
		□ ₁₀ Other
g.	Were you satisfied with the way your formal complaint was handled?	□ ₁ Yes
	·	□ ₂ No
	Only available if Q.25e1 is selected	☐3 Don't know

20	Zo. Bullying						
ex the	Workplace bullying is repeated, unreasonable behaviour directed to an employee or a group of employees that creates a risk to health and safety. Types of behaviour that could be considered bullying include: verbal abuse, excluding or isolating employees, psychological harassment, intimidation, assigning meaningless tasks unrelated to the job, giving employees impossible assignments, deliberately changing work rosters to inconvenience particular employees, deliberately withholding information that is vital to effective work performance.						
wc	Note: Bullying should not be confused with legitimate feedback given to staff (including negative comments) on their work performance or work-related behaviour; or other legitimate management decisions and actions undertaken in a reasonable and respectful way.						
a.	During the last 12 months in your current organisation, have you personally experienced bullying at work?	☐ 1 Yes – but I am not currently experiencing this behaviour ☐ 2 Yes – and I am currently experiencing this behaviour ☐ 3 No (Go to Q.27) ☐ 4 Not sure (Go to Q.27)					
b.	How often have you experienced bullying?	☐ 1 At least once a day ☐ 2 Once every few days ☐ 3 Once a week ☐ 4 Once a month ☐ 5 Less than once a month					
C.	Which of the following best describes the person(s) who bullied you? [Select all that apply]	☐ 1 Colleague ☐ 2 Group of colleagues ☐ 3 My immediate manager or supervisor ☐ 4 A more senior manager than my manager ☐ 5 Someone I supervise or manage ☐ 6 Client/ customer/ patient/ stakeholder ☐ 7 Member of the public					
d.	Did you tell anyone about the bullying? [Select all that apply]	☐ Submitted a formal complaint ☐ Told a colleague ☐ Told a manager ☐ Human Resources ☐ Told a friend or family member ☐ Told someone else ☐ I did not tell anyone about the bullying					

26	. Bullying	
e.	Please tell us why you did not submit a formal complaint	☐₁ I believed there would be negative consequences for my reputation [e.g. that I would be blamed or not believed or thought to be over-reacting]
	[Select all that apply]	□ ₂ I believed there would be negative consequences for my career [e.g. opportunities for promotion, risk of being fired]
	Only available if Q.26d1 is not selected	☐₃ I didn't think it would make a difference
		☐4 I believed there would be negative consequences for the
		person I was going to complain about
		☐₅ I didn't need to because I made the bullying stop
		☐ ₆ I didn't need to because I no longer had contact with the person(s) who bullied me
		☐ ₇ I didn't know who to talk to or how to make a complaint
		☐ ₈ I was advised not to by a colleague or colleagues
		☐ ₉ I was advised not to by family or friend(s)
		□ ₁₀ Other
f.	Were you satisfied with the way your formal	□₁ Yes
	complaint was handled?	□ ₂ No
	Only available if Q.26d1 is selected	☐3 Don't know
27	. Sexual Harassment	
a.	During the last 12 months in your current organisation, have you experienced any of	☐₁ Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)
	the following behaviours at work? [Select all that apply]	☐₂ Intrusive questions about your private life or comments about your physical appearance
		□₃ Unwelcome touching, hugging, cornering or kissing
		☐₄ Inappropriate physical contact (including momentary or brief physical contact)
		☐₅ Repeated or inappropriate invitations to go out on dates
		\square_6 Sexual gestures, indecent exposure or inappropriate display of the body
		☐ ₇ Any other unwelcome conduct of a sexual nature
		☐8 Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague
		☐9 Sexually explicit email or SMS message
		☐ ₁₀ Request or pressure for sex or other sexual act
		☐ ₁₁ Sexually explicit pictures, posters or gifts that made you feel offended
		☐ ₁₂ Sexually explicit posts or messages on social media (including Facebook, Snapchat, Instagram etc.)
		☐ ₁₃ Inappropriate staring or leering that made you feel intimidated
		\square_{14} No, I have not experienced any of the above behaviours $_{[Go\ to}$
		Q.28]

27	27. Sexual Harassment		
b.	How often have you experienced these behaviors?	☐₁ At least once a day	
		☐₂ Once every few days	
		☐₃ Once a week	
		☐ ₄ Once a month	
		☐₅ Less than once a month	
C.	Which of the following best describes the person(s) who behaved in that way? [Select all that apply]	□₁ Colleague	
		☐₂ Group of colleagues	
		☐₃ My immediate manager or supervisor	
		☐₄ A more senior manager than my manager	
		□₅ Someone I supervise or manage	
		☐ ₆ Client/ customer/ patient/ stakeholder	
		☐ ₇ Member of the public	
d.	When the harassment happened to you, did you respond in any of the following ways? [Select all that apply]	☐₁ Tried to laugh it off or forget about it	
		☐₂ Pretended it didn't bother you	
		☐ ₃ Avoided the person(s) by staying away from them	
		☐₄ Told the person the behaviour was not OK	
		☐₅ Avoided locations where the behaviour might occur	
		☐ ₆ Took time off work	
		☐ ₇ Sought a transfer to another role/ location/ roster	
		□ ₈ Told a colleague	
		☐ ₉ Told a manager	
		☐ ₁₀ Told Human Resources	
		☐ ₁₁ Told a friend or family member	
		☐ ₁₂ Told someone else	
		☐ ₁₃ Submitted a formal complaint [Go to Q.27f]	
		□ ₁₄ Other	

27	. Sexual Harassment			
e.	Please tell us why you did not submit a formal complaint [Select all that apply]			onsequences for my r not believed or thought
	[octool all that apply]		ere would be negative contunities for promotion,	
		☐3 I didn't think	it would make a differen	ce
			ere would be negative co	onsequences for the
		□₅ I didn't need	to because I made the h	narassment stop
		☐ ₆ I didn't need harasser(s)	to because I no longer h	had contact with the
		□ ₇ I didn't know	who to talk to or how to	make a complaint
		□ ₈ I was advise	d not to by a colleague o	or colleagues
		☐ ₉ I was advise	d not to by family or frier	nd(s)
		□10 Other		
f.	Were you satisfied with the way your formal	□₁ Yes		
	complaint was handled?	□ ₂ No		
	Only available if Q.27d13 is selected	☐₃ Not sure		
	following service provides counselling, supportual assault (including harassment):	t and advocacy for	people who have exper	rienced any form of
CAS	SA (Centres Against Sexual Assault)			
Pho	one » 1800 806 292 (24 hours)			
We	b » <u>www.casa.org.au</u>			
				-
28	. Aggression or violence			
a.	,	□₁ Yes	□₂ No	☐₃ Not sure
	organisation, have you been subject to aggression or violent behaviour at work?		[Go to Q.29]	[Go to Q.29]
b.	How often have you been the subject to aggression or violence at work?	☐₁ At least once	e a day	
		☐2 Once every	few days	
		☐₃ Once a wee	<	
		☐₄ Once a mon	th	
		☐₅ Less than or	nce a month	

28	. Aggression or violence	
C.	Which of the following best describes the person who behaved in that way?	□₁ Colleague
	•	☐₂ Group of colleagues
	[Select all that apply]	☐₃ My immediate manager or supervisor
		☐₄ A more senior manager than my manager
		□₅ Someone I supervise or manage
		☐ ₆ Client/ customer/ patient/ stakeholder
		☐ ₇ Member of the public
d.	Did you tell anyone about the incident?	☐₁ Submitted a formal incident report [Go to Q.28f]
	[Select all that apply]	☐₂ Told a colleague
	[20000000000000000000000000000000000000	□₃ Told a manager
		□₄ Told Human Resources
		□₅ Told a friend or family member
		☐6 Told someone else
		□ ₇ I did not tell anyone about the incident
e.	Please tell us why you did not submit a formal incident report	☐₁ I believed there would be negative consequences for my reputation [e.g. that I would be blamed or not believed or thought to be over-reacting]
[Select all that apply]	[Select all that apply]	☐₂ I believed there would be negative consequences for my career [e.g. opportunities for promotion, risk of being fired]
		□₃ I didn't think it would make a difference
		☐4 I believed there would be negative consequences for the person I was going to complain about
		☐₅ I didn't know who to talk to or how to submit an incident report
		☐ ₆ I was advised not to by a colleague or colleagues
		☐ ₇ I was advised not to by family or friend(s)
		□ ₈ Other
f.	Were you satisfied with the way your formal	□₁ Yes
	incident report was handled?	□₂ No
	[Select all that apply]	□₃ Not sure
	Only available if Q.28d1 is selected	
29	. Witnessed behaviours	
a	During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work? [Select all that apply]	☐ Bullying of a colleague ☐ Discrimination against a colleague ☐ Sexual harassment ☐ Violence or aggression against a colleague ☐ No, I have not witnessed any of the situations above

30. In the last 12 months, have you seen or heard any communication/information about		
a your organisation's values?	□₁ Yes	□ ₂ No
b your organisation's code of conduct?	□₁ Yes	□ ₂ No
If you or anyone you know needs help		
Your organisation may have a confidential Employee Assistance Program, or similar, that you can access. Alternatively, you can call:		
Lifeline on 13 11 14		
Beyond Blue on 1300 22 46 36		
Suicide Call Back Service on 1300 659 467		

Have your say

This is your opportunity to use your own words to say what your organisation is doing well and what is the most pressing issue it needs to address.

Your comments will be provided to your organisation, word for word. To protect your identity, your comments will not be provided with any of your other survey responses, meaning there will be no indication as to who has provided the comment.

Please do not include words that may identify you or anyone else. Please be respectful and constructive.

31	31. Comments	
a.	What is one thing your organisation is doing really well?	[FREE TEXT FIELD]
b.	What is the single most important issue that needs to be addressed in your organisation?	[FREE TEXT FIELD]

Information about you

This section asks a number of questions about you to:

- understand and improve workplace experiences of diverse groups of people
- assess how well the survey sample matches the profile of the workforce.

Your anonymity will be protected. We do not provide individual responses to employers. Reports that provide aggregated responses are not provided if the number of responses is too low to protect your anonymity.

32	. About you	
a.	Gender	□₁ Woman □₂ Man
		☐₃ Self-described
		(please specify[description is optional])
		□₄ Prefer not to say
b.	Age	☐ ₁ 15-24 years
		□ ₂ 25-34 years
		☐₃ 35-44 years
		☐ ₄ 45-54 years
		□₅ 55-64 years
		☐ ₆ 65+ years
C.	In which country were you born?	□₁ Australia
		□₂ Canada
		□₃ China
		□₄ Greece
		□₅ India
		☐ ₆ Ireland
		□ ₇ Italy
		□ ₈ Malaysia
		☐ ₉ New Zealand
		□ ₁₀ Philippines
		□ ₁₁ South Africa
		□ ₁₂ Sri Lanka
		□ ₁₃ United Kingdom
		☐ ₁₄ United States of America
		□ ₁₅ Vietnam
		□ ₁₆ Other (please specify)
		☐ ₁₇ Prefer not to say
d.	Do you speak a language other than English	□₁ Yes
	at home?	□ ₂ No
		□₃ Prefer not to say

32. About you	
 e. Are you of Aboriginal and/or Torres Strait Islander origin? (A person of Aboriginal and/or Torres Strait Islander descent identifies as such and is accepted as such by the community with which he or she is associated.) 	□¹ Yes □² No □₃ Prefer not to say
f. Are you a person with disability? Disability includes long-term (lasting 6 months or more) physical, mental health, intellectual, neurological or sensory impairments which, in interaction with various attitudinal and environmental barriers, may hinder full and effective participation in society on an equal basis with others	☐1 Yes ☐2 No (Go to Q.32g) ☐3 Prefer not to say (Go to Q.32g)
i. Have you identified as a person with disability within your organisation? (E.g. to your manager or to human resources staff)	☐1 Yes (Go to Q.32f.iii) ☐2 No ☐3 Prefer not to say (Go to Q.32f.iii)
Which statement most accurately reflects your decision not to identify as a person with disability within your organisation?	☐ I do not require any adjustments to be made to perform my role ☐ My disability does not impact on my ability to perform my role ☐ I feel that if I identify as a person with disability this will reflect negatively on me ☐ Other (please specify)
iii. Do you require reasonable adjustment(s) to your workplace? Adjustments allow employees to work safely and effectively. They can include adjustments to working hours, regular breaks or non-standard equipment (e.g. standing desk, screen reader, vertical mouse, Auslan interpreter, accessible lift, lighting, ramps).	☐ 1 Yes ☐ 2 No (Go to Q.32g) ☐ 3 Prefer not to say (Go to Q.32g)
iv. Have you requested adjustments to your workplace?	☐1 Yes ☐2 No (Go to Q.32g)
v. What was your experience with adjustment(s)? g. Are you lesbian, gay, bisexual, trans or	☐₁ The adjustments I needed were made and the process was satisfactory ☐₂ The adjustments I needed were made but the process was unsatisfactory ☐₃ The adjustments I needed were not made ☐₁ Yes
g. Are you lesbian, gay, bisexual, trans or gender diverse, intersex, queer or questioning?	☐₂ No ☐₃ Prefer not to say

32	. About you		
h.	What is the highest level of formal education	☐₁ Doctoral Degree level	
	you have completed?	☐2 Master Degree level	
	(Please select one option only)	☐₃ Graduate Diploma or Gradua	ate Certificate level
		☐4 Bachelor Degree level includ	ling honours degrees
		☐₅ Advanced Diploma or Diplon	na level
		☐6 Certificate level, including tra	ade
		☐7 Year 12 or equivalent (VCE/	Leaving Certificate)
		☐8 Less than Year 12 or equiva	lent
		☐ ₆ Prefer not to say	
i.	Have you ever served in the Australian	□₁ Yes	
	Defence Force (permanent or reservist)?	□₂ No	
		☐₃ Prefer not to say	
22	About your ampleyment		
33	. About your employment		
a.	Where is your workplace located?	☐₁ Melbourne CBD	Mildura
	(If you work in more than one location, select the primary or 'base' location)	☐2 Melbourne Suburbs	☐ 9 Shepparton
			□ ₁₀ Wangaratta
		☐₃ Ballarat	11 Warrnambool
		□₄ Bendigo	□12 Wodonga
		∏₅ Geelong	
		☐ ₆ Horsham	☐ ₁₃ Other city or town
		☐ ₇ Latrobe (incorporates	□14 Outside Victoria
		Traralgon, Morwell, Churchill, Moe)	
b.	How many years have you been employed	☐₁ Less than 1 year	
	in your current organisation?	☐₂ 1 to less than 2 years	
	(including under different organisation	☐₃ 2 to less than 5 years	
	names or administrative arrangements)	☐₄ 5 to less than 10 years	
		☐₅ 10 to less than 20 years	
		☐ ₆ More than 20 years	
C.	Do you work full-time or part-time?	□ ₁ Full-time	
	(Full time refers to employees usually working 38 hours or more per week)	☐2 Part-time	

33.	About your employment		
	Do you use any of the following flexible work arrangements? [select all that apply]	☐₁ Shift swap ☐₂ Working more hours over fewer days	
		☐₃ Flexible start and finish times ☐₄ Working remotely	3
		□ ₅ Part-time	
		☐ ₆ Job sharing	
		_	
		☐ ₇ Study leave	
		∐ ₈ Purchased leave	
		☐9 Using leave (including annua personal leave, leave withou work flexible hours	I leave, long-service leave, ut pay and/or personal leave) to
		□ ₁₀ Other	
		☐ ₁₁ No, I do not use any flexible	work arrangements
e.	What is your current employment status?	☐₁ Ongoing	
		☐ ₂ Fixed Term	
		☐3 Casual (Go to Q.33g)	
		4 Sessional (Go to Q.33g)	
		☐₅ Executive contract	
f.	What is your gross appual calary (non	G Don't know	☐ ₈ \$105,000- \$114,999
1.	What is your gross annual salary (non- executive) or total annual remuneration	☐ ₁ Less than \$45,000 ☐ ₂ \$45,000 - \$54,999	☐ ₈ \$105,000- \$114,999
	package (executive)?	☐ ₃ \$55,000 - \$64,999	☐ ₁₀ \$125,000- \$134,999
	(Convert to full time equivalent if part time or on a 48/52 type arrangement)	□ ₄ \$65,000 - \$74,999	11 \$135,000 \$144,999
		□ ₅ \$75,000- \$84,999	□ ₁₂ \$145,000- \$154,999
		☐ ₆ \$85,000- \$94,999	□ ₁₃ \$155,000- \$164,999
		☐ ₇ \$95,000- \$104,999	□ ₁₄ \$165,000+
g.	Are you the manager of one or more	☐₁ Yes	
	employees?	2 NO (Go to Q.33h / Exit)	
	i. Do you manage other managers?	□₁ Yes	
		□₂ No	
h.	Which of the following best describes the	☐₁ Hospital-based services	
	primary operational area in which you work?	☐₂ Community-based services	
	Health services only		

33.	About your employment	
i.	Which of the following categories best describes your current position?	☐₁ Nursing employees (e.g. nurse educator, midwifery & nursing professionals, enrolled and mothercraft nurses)
	(Please select one option only)	☐₂ Medical employees (e.g. medical practitioners, VMOs, interns)
	Health services only	☐₃ Allied health professionals (e.g. physiotherapists, occupational therapists)
		☐ ₄ Other health professionals (e.g. psychologists, pharmacists, radiographers, medical scientists, medical technicians, radiation therapists)
		☐₅ Personal service workers (e.g. dental hygienists, Aboriginal & Torres Strait Islander health workers, massage therapists, nursing support, personal care workers)
		☐ ₆ Management, Administration and Corporate support (e.g. executive, managerial, clerical, reception, finance/ accounting, HR/ payroll, engineer, IT, legal, public relations, health information)
		☐7 Support services (e.g. environmental services, food services, cleaning, laundry, gardens/ grounds, building/ equipment maintenance, vehicles/ transport, security, workshop)
j.	Which of the following categories best describes your current position?	☐₁ Vocational education teacher
		☐₂ Clerical and administrative worker
	(Please select one option only)	□ ₃ ESL teacher
	TAFE only	□ ₄ Other
k.	Which of the following best describes the business unit in which you work?	☐₁ Assets – typically includes engineers & technical officers working on planning & development, building/ construction & life cycle/ maintenance programmes of the corporation's assets;
	(Select one option only)	☐2 Corporate – typically includes professional, managerial &
	Water organisations only	administrative personnel in executive management, human resources, marketing & communications, finance, strategic purchasing, information technology, records management, risk management & OHS;
		☐₃ Operations – typically includes scientists/ technicians & operators working on systems maintenance & treatment of water & sewerage, tradesperson such as maintenance fitter & turners & electricians;
		☐ 4 Sustainability – typically includes engineers/ scientists/ technicians working on environmental management, recycled water, biodiversity, integrated management systems, energy efficiency, and green office strategy;
		☐₅ Customer Service – typically includes administrative personnel working in customer service & call centres;

33.	33. About your employment		
		☐₁ Nursing employees (e.g. nurse educator, midwifery & nursing professionals, enrolled and mothercraft nurses)	
		☐₂ Medical employees (e.g. medical practitioners, VMOs, interns)	
		☐₃ Allied health professionals (e.g. physiotherapists, occupational therapists)	
		☐4 Other health professionals (e.g. psychologists, pharmacists, radiographers, medical scientists, medical technicians, radiation therapists)	
I.	Which of the following categories best describes your current position?	☐₅ Personal service workers (e.g. dental hygienists, Aboriginal & Torres Strait Islander health workers, massage therapists, nursing support, personal care workers)	
	(Please select one option only) Community health services only	☐6 Management, Administration and Corporate support (e.g. executive, managerial, clerical, reception, finance/ accounting, HR/ payroll, engineer, IT, legal, public relations, health information)	
		☐ ₇ Support services (e.g. environmental services, food services, cleaning, laundry, gardens/ grounds, building/ equipment maintenance, vehicles/ transport, security, workshop)	
		□ ₈ Oral health	
		☐ ₉ Counselling	
		□ ₁₀ Community development	
		□ ₁₁ Social worker	
		□ ₁₂ Other	

THANK YOU FOR COMPLETING THE SURVEY!