# STATISTICAL COMPENDIUM TO <br> THE STATE OF THE PUBLIC SECTOR <br> IN VICTORIA 2017-2018 REPORT 

The Victorian Government has vested the Victorian Public Sector Commission with functions designed to enhance the performance of the public sector - fostering the development of an efficient, integrated and responsive public sector which is highly ethical, accountable and professional in the ways it delivers services to the Victorian community.

The key functions of the Commission are to:

- strengthen the efficiency, effectiveness and capability of the public sector in order to meet existing and emerging needs and deliver high quality services; and
- maintain and advocate for public sector professionalism and integrity.
© State of Victoria (Victorian Public Sector Commission) 2019


This work is licensed under a Creative Commons Attribution 4.0 licence. You are free to re-use the work under that licence, on the condition that you credit the State of Victoria (Victorian Public Sector Commission) as author, indicate if changes were made and comply with the other licence terms. The licence does not apply to any branding, including the Victorian Government logo and the Victorian Public Sector Commission logo.

Copyright queries may be directed to info@vpsc.vic.gov.au

ISSN 2204-9088

## Currency

This is the Statistical compendium to the State of the Public Sector in Victoria 2017-2018 report, version 1.0 published in March 2019.
Subsequent versions may be published from time to time. Always check for updates at:
http://vpsc.vic.gov.au/sopsiv/

## Inquiries

## 3 Treasury Place

Melbourne 3002
Email: info@vpsc.vic.gov.au
Phone: (03) 96511321
www.vpsc.vic.gov.au

## Contents

List of Tables and Figures ..... i
About this Statistical Compendium ..... 3

1. Workforce Employment Profile ..... 4
1.1 Change in employment ..... 4
1.2 Staff turnover ..... 10
1.3 Part time employment ..... 12
1.4 Personal leave ..... 13
1.5 Employment status ..... 15
1.6 Work location ..... 15
1.7 Remuneration ..... 17
2. Workforce Diversity ..... 18
2.1 Gender ..... 18
2.2 Age ..... 20
2.3 Aboriginal employment ..... 22
2.4 Profile of key occupations ..... 24
2.5 Other demographic characteristics ..... 28
3. Executive Employment ..... 29
3.1 Executive employment ..... 29
3.2 Remuneration and classification of executives ..... 29
3.3 Executive profile ..... 31
3.4 Gender ..... 32
4. Public Sector Boards ..... 37
4.1 Boards and board membership ..... 37
4.2 Board classifications ..... 38
4.3 Profile and remuneration of board members ..... 39
Glossary ..... 42

## LIST OF TABLES AND FIGURES

Tables
Table 1 Size of the Victorian public sector and distribution of employees - June 2018 ..... 4
Table 2 The annual change in employment by industry group - June 2017 and June 2018 ..... 5
Table 3 The annual change in employment in key occupations in public entities - June 2017 and June 2018 ..... 5
Table 4 The annual change in Victorian Public Service VPS structure classifications - June 2017 and June 2018 ..... 6
Table 5 The annual change in Victorian Public Service occupation specific classifications - June 2017 and June 2018 ..... 7
Table 6 Public sector employee numbers as at June of each year - 2013 to 2018 ..... 8
Table 7 Staff turnover by industry sector - June 2018 ..... 10
Table 8 Part time staffing levels - June 2018 ..... 12
Table 9 Employment status by industry group - June 2018 ..... 15
Table 10 Profile of Aboriginal employees and the total public sector workforce - June 2018 ..... 22
Table 11 The profile of employees in key occupation groups in public entities - June 2018 ..... 24
Table 12 Profile of employees in the Victorian Public Service - June 2018 ..... 26
Table 13 Other demographic characteristics - 2013 to 2018 ..... 28
Table 14 The change in executive employment - June 2013 to June 2018 ..... 29
Table 15 Victorian Public Service executives and public entity executives by TRP - June 2018 ..... 29
Table 16 Executive classification and remuneration in the Victorian Public Service as at June 2018 ..... 30
Table 17 The annual change in employment within each executive band in the public service - June 2013 and June 2018 ..... 31
Table 18 Change in the number of women executives - June 2013 to June 2018 ..... 32
Table 19 The proportion of executives who are women by Victorian Public Service executive bands - June 2013 to June 2018 ..... 32
Table 20 Median TRP of men and women executives - June 2018 ..... 33
Table 21 Public service executives by organisation and gender - June 2018 ..... 33
Table 22 Public service executives by portfolio and gender - June 2018 ..... 35
Table 23 Public entity executives by portfolio and gender - June 2018 ..... 35
Table 24 Boards and board members by portfolio - June 2018 ..... 37
Table 25 Boards by portfolio and classification - June 2018 ..... 39
Table 26 Percentage of board members by diversity, location and remuneration characteristic - June 2018 ..... 40
Table 27 Percentage of board members by age group - June 2018 ..... 41

## Figures

Figure 1 The change in FTE employment - June 2013 to June 2018 ..... 9
Figure 2 Separation rates of ongoing staff by industry group - June 2013 to June 2018 ..... 11
Figure 3 Part time staffing levels - June 2013 and June 2018 ..... 12
Figure 4 Percentage of men and women working part time - June 2013 and June 2018 ..... 13
Figure 5 Average annual personal leave usage for Victorian public sector employees - days per FTE employee 2012-13 - 2017-18 (ongoing and fixed term staff). ..... 13
Figure 6 Percentage of personal leave taken and percentage of staff - 5 days of leave or less per year compared to four weeks of leave per year (average of years 2012-13 to 2017-18 - ongoing and fixed term staff) ..... 14
Figure 7 Average annual personal leave usage for Victorian public sector employees by industry - days per FTE employee 2017-18 (ongoing and fixed term staff) ..... 14
Figure 8 How the Victorian public sector workforce is distributed across Victoria and Metropolitan Melbourne - June 2018 ..... 15
Figure 9 Distribution of workforce across industry groups and Victoria - June 2018 ..... 16
Figure 10 Median annual base salary of non-casual employees by industry group - June 2018 ..... 17
Figure 11 The proportion of women employees - June 2013 and June 2018 ..... 18
Figure 12 Distribution of men and women across the pay quartiles - June 2018 ..... 18
Figure 13 Median full time equivalent base salary by gender and pay gap at June 2018 - major occupations ..... 19
Figure 14 Median full time equivalent base salary by gender and pay gap at June 2018 - VPS classification structure ..... 19
Figure 15 The proportion of labour force and Victorian public sector employees in each age group - June 2013 and June 2018 ..... 20
Figure 16 The proportion of Victorian public sector employees in each age group by industry group - June 2013 and June 2018 ..... 21
Figure 17 Distribution of Aboriginal public sector staff and all public sector staff across industry groups - June 2018 ..... 22
Figure 18 Percentage distribution of Victorian Public Service executives and public entity executives by TRP - June 2018 ..... 30
Figure 19 Public sector executives compared to all staff - June 2018 ..... 31
Figure 20 Number and percentage of public sector executives who are women - June 2013 to June 2018 ..... 32
Figure 21 Percentage of public service and public entity executives who are women by department portfolio-June 2018 ..... 36

## ABOUT THIS STATISTICAL COMPENDIUM

This statistical compendium is a companion document to the State of the Public Sector in Victoria Report 2017-18. It provides employment, executive and board data collected annually by the Victorian Public Sector Commission.

Information is from the last full pay period in June 2018, and also includes time series information for the five year period 2013 to 2018.

- Chapter 1 provides data on the size and employment profile of the Victorian public sector workforce.
- Chapter 2 provides a diversity profile of the workforce with comparisons to the Victorian labour force.
- Chapter 3 contains executive employment, remuneration and demographic information.
- Chapter 4 provides data on public sector boards and their membership.


## 1. WORKFORCE EMPLOYMENT PROFILE

### 1.1 Change in employment

Table 1 Size of the Victorian public sector and distribution of employees - June 2018

| Industry group ${ }^{1}$ | Employers ${ }^{1}$ | Employees | FTE |
| :---: | :---: | :---: | :---: |
| Public health care | Health services: 84 <br> Other health organisations: 4 | $\begin{array}{r} 114,327 \\ 114,051 \\ 276 \\ \hline \end{array}$ | $\begin{array}{r} 84,095 \\ 83,862 \\ 233 \\ \hline \end{array}$ |
| Government schools | 1,540 <br> Teaching service: 1 <br> School councils: 1,539 | $\begin{aligned} & 85,070 \\ & 72,833 \\ & 12,237 \end{aligned}$ | $\begin{array}{r} 65,915 \\ 62,497 \\ 3,418 \\ \hline \end{array}$ |
| Victorian Public Service | 46 Departments: 7 Other public service employers: 23 Administrative Offices: 16 | $\begin{array}{r} 47,458 \\ 36,572 \\ 8,545 \\ 2,341 \\ \hline \end{array}$ | $\begin{array}{r} 43,862 \\ 33,550 \\ 8,104 \\ 2,208 \\ \hline \end{array}$ |
| Police and emergency services | 6 Victoria Police Ambulance Victoria Metropolitan Fire and Emergency Country Fire Authority Emergency Services Victoria State Emergency Service | 27,811 <br> 16,342 <br> 5,495 <br> 2,341 <br> 2,497 <br> 916 <br> 220 | $\begin{array}{r} \mathbf{2 6 , 5 6 1} \\ 16,013 \\ 4,803 \\ 2,324 \\ 2,375 \\ 849 \\ 198 \\ \hline \end{array}$ |
| TAFE and other education | TAFE institutes: 12 Other education employers: 4 | $\begin{array}{r} 10,270 \\ 9,415 \\ 855 \\ \hline \end{array}$ | $\begin{array}{r} \hline 7,470 \\ 6,851 \\ 618 \\ \hline \end{array}$ |
| Water and land management | Water corporations: 20 <br> Land management and planning: 20 <br> Catchment management authorities: 10 <br> Alpine resorts: 4 | $\begin{array}{r} \hline 9,161 \\ 6,245 \\ 2,166 \\ 392 \\ 358 \\ \hline \end{array}$ | $\begin{array}{r} \hline 8,498 \\ 5,926 \\ 1,964 \\ 349 \\ 259 \\ \hline \end{array}$ |
| Creative industries, finance, transport and other | Transport agencies: 7 <br> Finance / insurance agencies: 6 <br> Creative industries: 9 <br> Sport and recreation agencies: 13 <br> Facilities management: 9 <br> Cemetery trusts: 5 <br> Regulators: 11 <br> Miscellaneous: 9 | $\begin{array}{r} 17,256 \\ 5,930 \\ 2,875 \\ 2,657 \\ 2,578 \\ 777 \\ 559 \\ 598 \\ 1,282 \end{array}$ | $\begin{array}{r} 14,912 \\ 5,749 \\ 2,714 \\ 1,919 \\ 1,752 \\ 566 \\ 520 \\ 569 \\ 1,123 \end{array}$ |
| Victorian public sector | 1815 employers ${ }^{2}$ | 311,353 | 251,312 |

Source: Workforce Data Collection - June 2018

[^0]Table 2 The annual change in employment by industry group - June 2017 and June 2018

| Industry sector | Headcount |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | Change \% | 2017 | 2018 | Change \% |
| Public health care | 110,318 | 114,327 | 3.6 | 81,117 | 84,095 | 3.7 |
| Government schools | 81,493 | 85,070 | 4.4 | 62,918 | 65,915 | 4.8 |
| Victorian Public Service | 43,488 | 47,458 | 9.1 | 40,107 | 43,862 | 9.4 |
| Police and emergency services | 26,295 | 27,811 | 5.8 | 25,123 | 26,561 | 5.7 |
| Creative industries, finance, transport and other | 16,143 | 17,256 | 6.9 | 13,981 | 14,912 | 6.7 |
| TAFE and other education | 10,421 | 10,270 | -1.4 | 7,519 | 7,470 | -0.7 |
| Water and land management | 8,859 | 9,161 | 3.4 | 8,208 | 8,498 | 3.5 |
| Victorian public sector | 297,017 | 311,353 | 4.8 | 238,972 | 251,312 | 5.2 |

Source: Workforce Data Collection 2017 and 2018
Table 3 The annual change in employment in key occupations in public entities June 2017 and June 2018

| Key occupation groups ${ }^{3}$ | Headcount |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | Change \% | 2017 | 2018 | Change \% |
| Public health care |  |  |  |  |  |  |
| Administration and clerical | 17,010 | 16,831 | -1.1 | 13,250 | 13,228 | -0.2 |
| Ancillary and medical support services | 19,642 | 20,169 | 2.7 | 15,168 | 15,506 | 2.2 |
| Hotel and allied services | 11,493 | 11,724 | 2.0 | 7,854 | 8,024 | 2.2 |
| Medical officers | 8,190 | 8,703 | 6.3 | 7,671 | 8,073 | 5.2 |
| Nursing services | 48,303 | 50,435 | 4.4 | 35,129 | 36,609 | 4.2 |
| Government Teaching Service |  |  |  |  |  |  |
| Executive class | 117 | 141 | 20.5 | 116 | 140 | 20.6 |
| Principal class ${ }^{4}$ | 3,071 | 3,135 | 2.1 | 3,052 | 3,109 | 1.9 |
| Teacher class ${ }^{5}$ | 45,717 | 47,445 | 3.8 | 41,051 | 42,687 | 4.0 |
| Education support class | 20,646 | 22,112 | 7.1 | 15,427 | 16,562 | 7.4 |

[^1]| Key occupation groups ${ }^{3}$ | Headcount |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | Change \% | 2017 | 2018 | Change \% |
| TAFE and other education |  |  |  |  |  |  |
| PACCT staff | 3,406 | 3,698 | 8.6 | 2,775 | 2,949 | 6.2 |
| Teaching staff | 5,100 | 5,186 | 1.7 | 3,435 | 3,566 | 3.8 |
| Police and emergency services |  |  |  |  |  |  |
| Ambulance officers and paramedics | 3,811 | 4,251 | 11.5 | 3,290 | 3,683 | 12.0 |
| Fire and emergency workers | 2,989 | 3,112 | 4.1 | 2,987 | 3,109 | 4.1 |
| Police ${ }^{6}$ | 13,990 | 14,902 | 6.5 | 13,683 | 14,585 | 6.6 |
| Protective Services Officers | 1,397 | 1,440 | 3.1 | 1,390 | 1,428 | 2.8 |

Source: Workforce Data Collection - June 2017 and June 2018
Table 4 The annual change in Victorian Public Service VPS structure classifications June 2017 and June 2018

| Classification | Headcount |  |  | FTE |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 7}$ |  | $\mathbf{2 0 1 8}$ | Change <br> $\%$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |

[^2]Table 5 The annual change in Victorian Public Service occupation specific classifications - June 2017 and June 2018

| Occupation specific classifications ${ }^{8}$ | Headcount |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | Change \% | 2017 | 2018 | Change \% |
| Allied Health | 948 | 1,007 | 6.2 | 793 | 845 | 6.6 |
| Child Protection Practitioner | 1,701 | 2,104 | 23.7 | 1,576 | 1,943 | 23.3 |
| Children, Youth and Families | 421 | 477 | 13.3 | 376 | 436 | 15.8 |
| Court Registrars | 529 | 561 | 6.0 | 489 | 522 | 6.8 |
| Community Corrections Practitioners | 1,040 | 1,054 | 1.3 | 988 | 998 | 1.1 |
| Custodial Officers | 3,112 | 3,170 | 1.9 | 3,019 | 3,073 | 1.8 |
| Disability Development and Support Officer | 5,414 | 5,543 | 2.4 | 4,313 | 4,407 | 2.2 |
| Fisheries Officers | 82 | 76 | -7.3 | 82 | 76 | -7.4 |
| Forensic Officer | 255 | 306 | 20.0 | 234 | 286 | 22.0 |
| Forestry Field Staff | 319 | 386 | 21.0 | 315 | 385 | 22.5 |
| Housing Services Officers | 519 | 547 | 5.4 | 471 | 500 | 6.2 |
| Legal Officers | 473 | 512 | 8.2 | 431 | 475 | 10.4 |
| Ministerial Chauffeurs | 34 | 33 | -2.9 | 34 | 33 | -2.9 |
| Nurses | 270 | 261 | -3.3 | 193 | 185 | -4.1 |
| Police Custody Officer | 328 | 394 | 20.1 | 326 | 391 | 20.0 |
| Principal Scientist | 154 | 144 | -6.5 | 149 | 140 | -6.0 |
| Science Officers | 763 | 780 | 2.2 | 702 | 727 | 3.6 |
| Senior Medical Advisor | 60 | 55 | -8.3 | 57 | 52 | -8.3 |
| Senior Regulatory Officer | 5 | 5 | 0.0 | 5 | 5 | 0.0 |
| Sheriff Officers | 171 | 159 | -7.0 | 170 | 158 | -6.9 |
| Youth Justice Worker | 409 | 514 | 25.7 | 379 | 493 | 30.1 |
| Other ${ }^{9}$ | 256 | 235 | -8.2 | 229 | 208 | -9.1 |
| Total occupation classifications | 17,263 | 18,323 | 6.1 | 15,328 | 16,339 | 6.6 |

Source: Workforce Data Collection - June 2017 and June 2018

Note: FTE figures do sum to the total due to rounding.

[^3]
## Public sector staffing over time

This section reports on how public sector employment levels have changed over time.
Table 6 shows the total number of public sector employees as at June of each year from 2013 in headcount and FTE terms.

Figure 1 shows the trend for how employment levels have changed across the public sector as a whole and for each industry group from June 2013.

Table 6 Public sector employee numbers as at June of each year - 2013 to 2018

|  | 2013 | $2014{ }^{10}$ | $2015{ }^{11}$ | 2016 | 2017 | 2018 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of employees | 262,236 | 265,183 | 277,617 | 285,423 | 297,017 | 311,353 |
| Full time equivalent | 213,691 | 216,633 | 222,921 | 229,379 | 238,972 | 251,312 |

Source: Workforce Data Collection - June 2013 to June 2018

Note: Due to ongoing improvements in data quality there are variations between the number of staff reported in this table compared to numbers reported in previous State of the Public Sector in Victoria reports.

[^4]Figure 1 The change in FTE employment - June 2013 to June 2018


Source: Workforce Data Collection 2013 to 2018

Notes: In order to provide consistency in the time series:

- TAFE staff of dual sector universities have been removed from Public sector and TAFE and other education trend lines (see footnote 10 above), and
- The Public sector and Government school trend lines exclude casual relief teachers (see footnote 11 above).
In 2017 machinery of government changes added 0.4 percentage points to the increase recorded for the Victorian Public Service and reduced the increase for Creative industries, finance, transport and other by 1.1 percentage points.


### 1.2 Staff turnover

This section reports on employees who ceased employment and those that began new jobs in the 2017-18 year.
The separation and new staff rates shown express cessations and commencements as a proportion of the number of staff employed in the year.

Table 7 Staff turnover by industry sector - June 2018

| Industry group | $\begin{aligned} & \text { Employees } \\ & \text { that } \\ & \text { separated } \\ & \text { in 2017-18 } \end{aligned}$ | Separation rate \% | New employees in 2017-18 | New staff rate \% |
| :---: | :---: | :---: | :---: | :---: |
| Ongoing employees |  |  |  |  |
| Creative industries, finance, transport and other | 1,654 | 11.7 | 1,891 | 13.4 |
| Government schools | 3,100 | 4.9 | 1,913 | 3.0 |
| Police and emergency services | 725 | 2.6 | 2,302 | 8.4 |
| Public health care | 7,244 | 8.2 | 7,399 | 8.4 |
| TAFE and other education | 528 | 11.3 | 261 | 5.6 |
| Water and land management | 729 | 9.3 | 667 | 8.5 |
| Victorian Public Service | 3,605 | 8.7 | 4,045 | 9.7 |
| Victorian Public Sector | 17,585 | 7.1 | 18,478 | 7.5 |
| Fixed term employees |  |  |  |  |
| Creative industries, finance, transport and other | 710 | 25.0 | 1,214 | 42.8 |
| Government schools | 3,060 | 20.2 | 5,719 | 37.8 |
| Police and emergency services | 105 | 20.4 | 174 | 33.9 |
| Public health care | 6,838 | 21.9 | 10,709 | 34.4 |
| TAFE and other education | 638 | 19.2 | 1,069 | 32.2 |
| Water and land management | 337 | 21.0 | 521 | 32.5 |
| Victorian Public Service | 2,389 | 24.3 | 5,180 | 52.7 |
| Victorian Public Sector | 14,077 | 21.9 | 24,586 | 38.2 |

[^5]Figure 2 Separation rates of ongoing staff by industry group - June 2013 to June 2018


Source: Workforce Data Collection - June 2013 to June 2018

### 1.3 Part time employment

Employees who work part time are people contracted to work less than full time hours per week (in the Victorian public sector full time is generally 38 hours per week).

Table 8 Part time staffing levels - June 2018

| Industry group | Part time <br> employees | Part time FTE | Part time \% |
| :--- | :---: | :---: | :---: |
| Public health care | 75,633 | 45,404 | 66 |
| TAFE and other education | 4,938 | 2,138 | 48 |
| Government schools | 40,304 | 21,149 | 47 |
| Government schools excl. casual <br> relief teachers | 32,482 | 19,231 | 42 |
| Creative industries, finance, transport and <br> other | 4,613 | 2,371 | 28 |
| Victorian Public Service | 10,553 | 6,957 | 22 |
| Water and land management | 1,573 | 994 | 18 |
| Police and emergency services | 140,294 | 80,444 | 10 |
| Victorian public sector |  | 45 |  |

Source: Workforce Data Collection - June 2018

Figure 3 Part time staffing levels - June 2013 and June 2018


[^6]Figure 4 Percentage of men and women working part time - June 2013 and June 2018


Source: Workforce Data Collection - June 2013 and June 2018

### 1.4 Personal leave

Figure 5 Average annual personal leave usage for Victorian public sector employees - days per FTE employee 2012-13-2017-18 (ongoing and fixed term staff)


[^7]Figure 6 Percentage of personal leave taken and percentage of staff - 5 days of leave or less per year compared to four weeks of leave per year (average of years 2012-13 to 2017-18 - ongoing and fixed term staff)


Source: Workforce Data Collection - June 2013 to June 2018
Figure 7 Average annual personal leave usage for Victorian public sector employees by industry - days per FTE employee 2017-18 (ongoing and fixed term staff)


[^8]
### 1.5 Employment status

Table 9 Employment status by industry group - June 2018

| Industry group | Ongoing \% | Fixed term \% | Casual \% |
| :--- | :---: | :---: | :---: |
| Police and emergency services | 96 | 1 | 2 |
| Victorian Public Service | 80 | 16 | 4 |
| Water and land management | 81 | 14 | 5 |
| Creative industries, finance, transport and <br> other | 75 | 13 | 13 |
| Public health care | 71 | 21 | 8 |
| Government schools | 71 | 14 | 14 |
| Government schools excl. casual relief <br> teachers and School Council employees | 40 | 26 | 17 |
| TAFE and other education | 74 | 16 | 10 |
| Victorian public sector |  |  |  |

Source: Workforce Data Collection - June 2018

Note: Some of the proportions do not add up to $100 \%$ due to rounding.

### 1.6 Work location

Figure 8 How the Victorian public sector workforce is distributed across Victoria and Metropolitan Melbourne - June 2018



Source: Workforce Data Collection - June 2018
Figure 9 Distribution of workforce across industry groups and Victoria - June 2018


[^9]
### 1.7 Remuneration

Figure 10 Median annual base salary of non-casual employees by industry group June 2018


Source: Workforce Data Collection - June 2018

## 2. WORKFORCE DIVERSITY

### 2.1 Gender

Figure 11 The proportion of women employees - June 2013 and June 2018


Source: Workforce Data Collection - June 2013 and June 2018

## Gender pay equity

Figure 12 Distribution of men and women across the pay quartiles - June 2018


[^10]Figure 13 Median full time equivalent base salary by gender and pay gap at June 2018 - major occupations


Source: Workforce Data Collection - June 2018
Figure 14 Median full time equivalent base salary by gender and pay gap at June 2018 - VPS classification structure


[^11]
### 2.2 Age

Figure 15 The proportion of labour force and Victorian public sector employees in each age group - June 2013 and June 2018
Victorian labour force: June 2013 June 2018 —
Victorian public sector: June 2013 \|June 2018 ■


Sources: Workforce Data Collection, 2013 and 2018. Australian Bureau of Statistics, Labour Force, Australia, Detailed, Catalogue No. 6291.0.55.001, LM1 Jan 2018

Figure 16 The proportion of Victorian public sector employees in each age group by industry group - June 2013 and June 2018
Industry Group June $2013 \square$ June 2018


[^12]
### 2.3 Aboriginal employment

Figure 17 Distribution of Aboriginal public sector staff and all public sector staff across industry groups - June 2018


Source: Workforce Data Collection - June 2018
Table 10 Profile of Aboriginal employees and the total public sector workforce12 June 2018

| Measures | Aboriginal employees | Total public sector workforce |
| :---: | :---: | :---: |
| Employment status |  |  |
| Ongoing \% | 78 | 77 |
| Fixed term \% | 18 | 17 |
| Casual \% | 4 | 6 |
| Full-time / part time employment |  |  |
| Full Time \% | 71 | 57 |
| Part Time \% | 29 | 43 |
| Annual pay rate |  |  |
| Quartile 4 \% (Top 25\% of salaries) | 18 | 25 |
| Quartile 3 \% | 25 | 25 |
| Quartile 2 \% | 25 | 25 |
| Quartile 1 \% (Bottom 25\% of salaries) | 32 | 25 |
| Median pay rate | \$74,159 | \$81,260 |

[^13]| Measures | Aboriginal employees | Total public sector workforce |
| :---: | :---: | :---: |
| Occupation category (ANZSCO) |  |  |
| Community and personal services workers \% | 34 | 24 |
| Professionals \% | 33 | 49 |
| Clerical and administrative workers \% | 21 | 14 |
| Managers \% | 7 | 6 |
| Labourers \% | 3 | 3 |
| Technicians and trade workers \% | 2 | 2 |
| Geographical distribution |  |  |
| Melbourne CBD \% | 20 | 17 |
| Melbourne suburbs \% | 35 | 53 |
| Regional Victoria ${ }^{13}$ \% | 45 | 30 |
| Separation rate |  |  |
| Ongoing employees \% | 10 | 7 |
| Length of service |  |  |
| <1 years \% | 20 | 14 |
| 1-4 years \% | 37 | 29 |
| 5-9 years \% | 21 | 22 |
| 10+ years \% | 23 | 36 |
| Gender |  |  |
| Women \% | 63 | 67 |
| Men \% | 37 | 33 |
| Age |  |  |
| <30 years \% | 26 | 17 |
| 30-54 years \% | 60 | 61 |
| 55+ years \% | 14 | 22 |
| Average age | 40 years | 43 years |

[^14][^15]
### 2.4 Profile of key occupations

The following tables provide a top line overview of the profile of key occupations in public entities (Table 11) and the public service (Table 12).
Table 11 The profile of employees in key occupation groups in public entities - June 2018

| Occupations | Headcount | Average age (years) | $\begin{gathered} 55+ \\ \% \end{gathered}$ | Women \% | Aboriginal \% | Part time \% | Ongoing \% | Separation rate of ongoing staff \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public health care |  |  |  |  |  |  |  |  |
| Nursing services | 50,435 | 42 | 21 | 89 | 0.1 | 77 | 78 | 7 |
| Administration and clerical | 16,831 | 46 | 30 | 83 | 0.2 | 55 | 79 | 10 |
| Hotel and allied services | 11,724 | 49 | 40 | 68 | 0.3 | 78 | 80 | 7 |
| Ancillary and medical support services | 20,169 | 41 | 17 | 79 | 0.4 | 54 | 75 | 9 |
| Medical officers | 8,703 | 35 | 6 | 46 | 0.1 | 17 | 11 | 21 |
| Government Teaching Service |  |  |  |  |  |  |  |  |
| Executive class | 141 | 55 | 60 | 39 | 0.0 | 2.1 | 93 | 4 |
| Principal class ${ }^{24}$ | 3,135 | 51 | 41 | 58 | 0.3 | 3 | 100 | 5 |
| Teacher class ${ }^{25}$ | 47,445 | 41 | 18 | 74 | 0.2 | 26 | 81 | 5 |
| Education support class | 22,112 | 47 | 29 | 87 | 0.6 | 71 | 86 | 5 |

[^16]| Occupations | Headcount | Average age (years) | $\begin{gathered} 55+ \\ \% \end{gathered}$ | Women \% | Aboriginal \% | Part time \% | Ongoing \% | Separation rate of ongoing staff \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TAFE and other education |  |  |  |  |  |  |  |  |
| PACCT staff | 3,698 | 44 | 25 | 71 | 0.9 | 37 | 52 | 11 |
| Teaching staff | 5,186 | 51 | 40 | 52 | 0.3 | 56 | 34 | 10 |
| Police and emergency services |  |  |  |  |  |  |  |  |
| Ambulance officers and paramedics | 4,251 | 38 | 13 | 47 | 0.2 | 21 | 88 | 2 |
| Fire and emergency workers | 3,112 | 44 | 22 | 4 | 0.2 | 0.2 | 100 | 2 |
| Police ${ }^{26}$ | 14,902 | 41 | 11 | 28 | 0.3 | 7 | 100 | 1 |
| Protective Service Officers | 1,440 | 36 | 7 | 10 | 0.4 | 2 | 100 | 3 |

Source: Workforce Data Collection - June 2018

Note: Other than the rate of separation rate for ongoing staff, all other measures are for all employees as at June 2018. The ongoing separation rate expresses the number of ongoing employees that ceased employment in the financial year (separations) as a proportion of all ongoing staff employed in the financial year.

[^17]Table 12 Profile of employees in the Victorian Public Service - June 2018

| Classification ${ }^{27}$ | Headcount | Average age (years) | $\begin{gathered} 55+ \\ \% \end{gathered}$ | Women \% | Aboriginal \% | Part time \% | Ongoing \% | Separation rate of ongoing staff \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VPS grade classifications |  |  |  |  |  |  |  |  |
| VPS Grade 1 | 70 | 24 | 0 | 63 | 5.7 | 30 | 7 | 0 |
| VPS Grade 2 | 3,602 | 42 | 24 | 74 | 1.2 | 24 | 79 | 7 |
| VPS Grade 3 | 5,297 | 41 | 19 | 67 | 1.7 | 16 | 79 | 8 |
| VPS Grade 4 | 6,242 | 42 | 17 | 65 | 1.1 | 17 | 79 | 9 |
| VPS Grade 5 | 7,585 | 44 | 19 | 60 | 1.4 | 19 | 79 | 9 |
| VPS Grade 6 | 4,957 | 47 | 24 | 52 | 0.9 | 14 | 83 | 9 |
| Senior Technical Specialist | 357 | 49 | 28 | 43 | 0.8 | 10 | 68 | 17 |
| Total VPS classifications | 28,110 |  |  |  |  |  |  |  |
| Occupation specific classifications |  |  |  |  |  |  |  |  |
| Allied Health | 1007 | 42 | 21 | 90 | 0.2 | 44 | 81 | 14 |
| Child Protection Practitioner | 2104 | 38 | 12 | 86 | 1.7 | 21 | 81 | 10 |
| Children, Youth and Families | 477 | 41 | 17 | 78 | 1.5 | 26 | 77 | 9 |
| Court Registrars | 561 | 33 | 4 | 79 | 1.1 | 16 | 100 | 8 |
| Community Corrections Practitioner | 1,054 | 38 | 12 | 66 | 2.1 | 13 | 87 | 10 |
| Custodial Officers | 3,170 | 45 | 23 | 30 | 1.5 | 7 | 87 | 7 |
| Disability Development and Support Officer | 5,543 | 48 | 35 | 64 | 0.5 | 60 | 71 | 5 |

[^18]| Classification ${ }^{27}$ | Headcount | Average age (years) | $\begin{gathered} 55+ \\ \% \end{gathered}$ | Women \% | Aboriginal \% | Part time \% | Ongoing \% | Separation rate of ongoing staff \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fisheries Officers | 76 | 43 | 17 | 8 | 1.3 | 1 | 99 | 13 |
| Forensic Officer | 306 | 39 | 10 | 66 | 0.3 | 20 | 86 | 3 |
| Forestry Field Staff | 386 | 42 | 22 | 5 | 2.3 | 1 | 83 | 6 |
| Housing Services Officers | 547 | 44 | 23 | 77 | 1.8 | 23 | 85 | 6 |
| Legal Officers | 512 | 38 | 10 | 73 | 0.0 | 21 | 86 | 15 |
| Ministerial Chauffeurs | 33 | 54 | 48 | 12 | 0.0 | 0 | 100 | 3 |
| Nurses | 261 | 49 | 36 | 97 | 0.4 | 69 | 92 | 9 |
| Police Custody Officer | 394 | 36 | 8 | 29 | 0.8 | 3 | 100 | 7 |
| Principal Scientist | 144 | 47 | 27 | 23 | 0.0 | 8 | 32 | 20 |
| Science Officers | 780 | 46 | 26 | 46 | 0.1 | 19 | 82 | 5 |
| Senior Medical Advisor | 55 | 53 | 45 | 60 | 0.0 | 16 | 55 | 9 |
| Senior Regulatory Officer | 5 | 46 | 0 | 20 | 0.0 | 0 | 80 | 0 |
| Sheriff Officers | 159 | 47 | 26 | 34 | 1.3 | 2 | 100 | 5 |
| Youth Justice Worker | 514 | 40 | 15 | 46 | 1.2 | 8 | 88 | 23 |
| Other | 235 | 44 | 26 | 45 | 0.0 | 25 | 80 | 20 |
| Total occupational classifications | 18,323 |  |  |  |  |  |  |  |

Source: Workforce Data Collection - June 2018

[^19]
### 2.5 Other demographic characteristics

Table 13 Other demographic characteristics - 2013 to 2018

|  | Proportion of survey respondents \% |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2013 |  | 2014 | 2015 | 2016 | 2017 |
| Have a long term disability that restricts <br> their everyday activities | 4 | 4 | 3 | 3 | 3 | 3 |
| Born overseas | 21 | 24 | 21 | 22 | 22 | 24 |
| Speak a language other than English at <br> home | 17 | 19 | 18 | 19 | 19 | 20 |

[^20]
## 3. EXECUTIVE EMPLOYMENT

### 3.1 Executive employment

Table 14 The change in executive employment - June 2013 to June 2018

|  | $\begin{aligned} & \text { June } \\ & 2013 \end{aligned}$ | June $2014$ | $\begin{aligned} & \text { June } \\ & 2015 \end{aligned}$ | $\begin{aligned} & \text { June } \\ & 2016 \end{aligned}$ | $\begin{aligned} & \text { June } \\ & 2017 \end{aligned}$ | June $2018$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Victorian Public Service |  |  |  |  |  |  |
| Executives | 621 | 646 | 675 | 691 | 853 | 1,025 |
| Annual change \% | -1.4 | 4.0 | 4.5 | 2.4 | 23.4 | 20.2 |
| Proportion of workforce \% | 1.7 | 1.8 | 1.8 | 1.7 | 2.0 | 2.2 |
| Public entities |  |  |  |  |  |  |
| Executives | 1,339 | 1,326 | 1,300 | 1,264 | 1,237 | 1,322 |
| Annual change \% | 2.4 | -1.0 | -2.0 | -2.8 | -2.1 | 6.9 |
| Proportion of workforce \% | 0.6 | 0.6 | 0.5 | 0.5 | 0.5 | 0.5 |
| Total Victorian public sector |  |  |  |  |  |  |
| Executives | 1,960 | 1,972 | 1,975 | 1,955 | 2,090 | 2,347 |
| Annual change \% | 1.1 | 0.6 | 0.2 | -1.0 | 6.9 | 12.3 |
| Proportion of workforce \% | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.8 |

Source: Executive, GSERP and Workforce Data Collections - June 2013 to June 2018

### 3.2 Remuneration and classification of executives

Table 15 Victorian Public Service executives and public entity executives by TRP June 2018
$\left.\begin{array}{|l|c|c|c|c|c|c|c|}\hline \begin{array}{l}\text { TRP } \\ \text { range }\end{array} & \$ 150,000 \\ \$ 199,999\end{array} \begin{array}{c}\$ 200,000 \\ \$ 249,999\end{array} \begin{array}{c}\$ 250,000 \\ \$ 299,999\end{array} \begin{array}{c}\$ 300,000 \\ \$ 349,999\end{array} \begin{array}{c}\$ 350,000 \\ \$ 399,999\end{array} \begin{array}{c}\$ 400,000 \\ \text { plus }\end{array}\right]$ Total $\}$

Source: Executive and GSERP Data Collections - June 2018

Figure 18 Percentage distribution of Victorian Public Service executives and public entity executives by TRP - June 2018

|  | Public service | Public entities |
| :---: | :---: | :---: |
| $\begin{array}{r} \$ 150,000- \\ 199,999 \end{array}$ | 29.1\% | 39.4\% |
| $\begin{array}{r} \$ 200,000 \\ -249,999 \end{array}$ | 38.0\% | 31.5\% |
| $\begin{array}{r} \$ 250,000 \\ -299,999 \end{array}$ | 18.0\% | 15.8\% |
| $\begin{array}{r} \$ 300,000 \\ -349,999 \end{array}$ | 8.2\% | 7.8\% |
| $\begin{array}{r} \$ 350,000 \\ -399,999 \end{array}$ | 4.0\% | 2.3\% |
| $\begin{array}{r} \$ 400,000 \\ -449,999 \end{array}$ | 1.2\% | 2.2\% |
| $\begin{array}{r} \$ 450,000 \\ -499,999 \end{array}$ | 0.5\% | 0.5\% |
| $\begin{array}{r} \$ 500,000 \\ \text { plus } \end{array}$ | 1.2\% | 0.5\% |

Source: Executive and GSERP Data Collections - June 2018
In the Victorian Public Service, executives are employed in four pay bands (Table 16).
Table 16 Executive classification and remuneration in the Victorian Public Service as at June 2018

| Classification | Minimum TRP | Maximum TRP |
| :--- | ---: | ---: |
| Executive Officer 3 (EO-3) | $\$ 178,500$ | $\$ 231,439$ |
| Executive Officer 2 (EO-2) | $\$ 206,539$ | $\$ 330,582$ |
| Executive Officer 1 (EO-1) | $\$ 300,148$ | $\$ 439,332$ |
| Secretary | Remuneration set by the Premier |  |

Table 17 The annual change in employment within each executive band in the public service - June 2013 and June 2018

|  | June <br> 2013 | June 2014 | June <br> 2015 | June <br> 2016 | June $2017$ | June <br> 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proportion of executives |  |  |  |  |  |  |
| Secretary | 1.4 | 1.4 | 1.0 | 1.0 | 0.8 | 0.7 |
| EO-1 \% | 3.7 | 4.2 | 5.2 | 5.4 | 6.0 | 4.9 |
| EO-2 \% | 42.2 | 44.0 | 43.6 | 45.3 | 45.0 | 41.0 |
| EO-3 \% | 52.7 | 50.5 | 50.2 | 48.3 | 48.2 | 53.5 |
| Total \% | 100 | 100 | 100 | 100 | 100 | 100 |
| Number of executives |  |  |  |  |  |  |
| Secretary ${ }^{28}$ | 9 | 9 | 7 | 7 | 7 | 7 |
| EO-1 | 23 | 27 | 35 | 37 | 51 | 50 |
| EO-2 | 262 | 284 | 294 | 313 | 384 | 420 |
| EO-3 | 327 | 326 | 339 | 334 | 411 | 548 |
| Total | 621 | 646 | 675 | 691 | 853 | 1025 |

Source: Executive Data Collections - June 2013 to June 2018

### 3.3 Executive profile

Figure 19 Public sector executives compared to all staff - June 2018


Source: Workforce and Executive Data Collections - June 2018

[^21]
### 3.4 Gender

Figure 20 Number and percentage of public sector executives who are women - June 2013 to June 2018


Source: Executive Data Collections - June 2013 to June 2018
Table 18 Change in the number of women executives - June 2013 to June 2018

|  | $\begin{aligned} & \text { June } \\ & 2013 \end{aligned}$ | $\begin{aligned} & \text { June } \\ & 2014 \end{aligned}$ | $\begin{aligned} & \text { June } \\ & 2015 \end{aligned}$ | $\begin{aligned} & \text { June } \\ & 2016 \end{aligned}$ | June $2017$ | $\begin{aligned} & \text { June } \\ & 2018 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Victorian Public Service |  |  |  |  |  |  |
| Women executives | 253 | 278 | 297 | 305 | 417 | 508 |
| Proportion \% | 40.7 | 43.0 | 44.0 | 44.1 | 48.9 | 49.6 |
| Public entities |  |  |  |  |  |  |
| Women executives | 437 | 462 | 473 | 462 | 492 | 542 |
| Proportion \% | 32.6 | 34.8 | 36.4 | 36.6 | 39.8 | 41.0 |

Source: Executive and GSERP Data Collections - June 2013 to 2018
Table 19 The proportion of executives who are women by Victorian Public Service executive bands - June 2013 to June 2018

|  | $\begin{aligned} & \text { June } \\ & 2013 \end{aligned}$ | June 2014 | $\begin{aligned} & \text { June } \\ & 2015 \end{aligned}$ | June $2016$ | June 2017 | June $2018$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Secretaries | 11.1 | 11.1 | 14.3 | 28.6 | 28.6 | 28.6 |
| EO-1 \% | 34.8 | 33.3 | 34.3 | 32.4 | 31.4 | 34.0 |
| EO-2 \% | 37.8 | 39.4 | 40.8 | 40.9 | 44.8 | 44.0 |
| EO-3 \% | 44.3 | 47.9 | 48.4 | 48.8 | 55.2 | 55.5 |

[^22]Table 20 Median TRP of men and women executives - June 2018

|  | Women median <br> TRP | Men median TRP | Difference \% |
| :--- | :---: | :--- | :---: |
| Public entities | $\$ 208,371$ | $\$ 214,329$ | 2.8 |
| Victorian Public Service | $\$ 215,000$ | $\$ 231,000$ | 6.9 |
| EO Level 1 | $\$ 380,000$ | $\$ 381,888$ | 0.5 |
| EO Level 2 | $\$ 257,000$ | $\$ 271,830$ | 5.5 |
| EO Level 3 | $\$ 195,000$ | $\$ 198,979$ | 2.0 |
| Victorian public sector | $\$ 211,050$ | $\$ 222,029$ | 4.9 |

Source: Executive Data Collection - June 2018

Table 21 Public service executives by organisation and gender - June 2018

| Organisation | Women | Men | Total | Women \% |
| :---: | :---: | :---: | :---: | :---: |
| Departments |  |  |  |  |
| Health and Human Services | 100 | 61 | 161 | 62.1\% |
| Economic Development, Jobs, Transport and Resources | 65 | 70 | 135 | 48.1\% |
| Environment, Land, Water and Planning | 54 | 46 | 100 | 54.0\% |
| Premier and Cabinet | 48 | 46 | 94 | 51.1\% |
| Education and Training | 49 | 43 | 92 | 53.3\% |
| Treasury and Finance | 32 | 48 | 80 | 40.0\% |
| Justice and Regulation | 37 | 36 | 73 | 50.7\% |
| Offices and agencies |  |  |  |  |
| Rail Projects Victoria | 6 | 41 | 47 | 12.8\% |
| Victorian Auditor-General's Office | 9 | 17 | 26 | 34.6\% |
| Victoria Police | 11 | 12 | 23 | 47.8\% |
| Level Crossing Removal Authority | 6 | 15 | 21 | 28.6\% |
| Family Safety Victoria | 18 | 1 | 19 | 94.7\% |
| Court Services Victoria | 8 | 10 | 18 | 44.4\% |
| Environment Protection Authority | 4 | 9 | 13 | 30.8\% |
| Independent Broad-based Anti-corruption Commission | 5 | 7 | 12 | 41.7\% |
| North East Link Authority | 5 | 5 | 10 | 50.0\% |
| Essential Services Commission | 3 | 5 | 8 | 37.5\% |
| State Revenue Office | 2 | 5 | 7 | 28.6\% |
| Victorian Government Solicitor's Office | 4 | 2 | 6 | 66.7\% |
| Victorian Agency for Health Information | 2 | 4 | 6 | 33.3\% |
| West Gate Tunnel Authority | 1 | 5 | 6 | 16.7\% |


| Organisation | Women | Men | Total | Women \% |
| :---: | :---: | :---: | :---: | :---: |
| Victorian Commission for Gambling and Liquor Regulation | 3 | 3 | 6 | 50.0\% |
| Emergency Services Superannuation Board | 1 | 4 | 5 | 20.0\% |
| Victorian Public Sector Commission | 5 |  | 5 | 100.0\% |
| Infrastructure Victoria | 4 | 1 | 5 | 80.0\% |
| CenITex | 2 | 3 | 5 | 40.0\% |
| Safer Care Victoria | 4 | 1 | 5 | 80.0\% |
| Sustainability Victoria | 2 | 2 | 4 | 50.0\% |
| Office of the Chief Parliamentary Counsel | 2 | 2 | 4 | 50.0\% |
| Office of Public Prosecutions | 1 | 3 | 4 | 25.0\% |
| Latrobe Valley Authority | 2 | 2 | 4 | 50.0\% |
| Commercial Passenger Vehicle Commission | 1 | 3 | 4 | 25.0\% |
| Office of Projects Victoria | 2 | 1 | 3 | 66.7\% |
| Commission for Children and Young People | 2 |  | 2 | 100.0\% |
| Office of the Governor of Victoria | 2 |  | 2 | 100.0\% |
| Office of the Legal Services Commissioner |  | 2 | 2 | 0.0\% |
| Office of the Ombudsman Victoria | 2 |  | 2 | 100.0\% |
| Game Management Authority |  | 1 | 1 | 0.0\% |
| Office of the Victorian Government Architect | 1 |  | 1 | 100.0\% |
| Public Record Office Victoria | 1 |  | 1 | 100.0\% |
| Victorian Equal Opportunity and Human Rights Commission | 1 |  | 1 | 100.0\% |
| Local Government Inspectorate |  | 1 | 1 | 0.0\% |
| Victorian Fisheries Authority | 1 |  | 1 | 100.0\% |
| Total public service | 508 | 517 | 1,025 | 49.6\% |

Source: Executive Data Collection - June 2018

Table 22 Public service executives by portfolio and gender - June 2018

| Department portfolio${ }^{20}$ | Women | Men | Total |
| :--- | ---: | ---: | ---: |
| Economic Development, Jobs, Transport and <br> Resources | 85 | 140 | 225 |
| Health and Human Services | 126 | 67 | 193 |
| Justice and Regulation | 65 | 68 | 133 |
| Premier and Cabinet | 72 | 59 | 131 |
| Environment, Land, Water and Planning | 60 | 57 | 117 |
| Treasury and Finance | 42 | 66 | 108 |
| Education and Training | 49 | 43 | 92 |
| Total, excluding Victorian Auditor General's <br> Office ${ }^{30}$ | 499 | 500 | 999 |

Source: Executive Data Collection - June 2018

Table 23 Public entity executives by portfolio and gender - June 2018

| Department portfolio ${ }^{29}$ | Women | Men | Total |
| :--- | ---: | ---: | ---: |
| Health and Human Services | 187 | 168 | 355 |
| Economic Development, Jobs, Transport and <br> Resources | 103 | 201 | 304 |
| Environment, Land, Water and Planning | 83 | 198 | 281 |
| Treasury and Finance | 74 | 86 | 160 |
| Education and Training | 63 | 70 | 133 |
| Justice and Regulation | 31 | 56 | 87 |
| Premier and Cabinet | 1 | 1 | 2 |
| Total | 542 | 780 | 1,322 |

Source: Executive and GSERP Data Collections - June 2018

[^23]Figure 21 Percentage of public service and public entity executives who are women by department portfolio-June 2018


Source: Executive and GSERP Data Collections - June 2018

## 4. PUBLIC SECTOR BOARDS

### 4.1 Boards and board membership

Table 24 Boards and board members by portfolio - June 2018

| Portfolio department ${ }^{31}$ | Grouping | Total number of boards | Employer boards | ```Employees of employer boards``` | Nonemploying boards | Board members |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Economic Development, Jobs, Transport and Resources |  | 85 | 31 | 6,706 | 54 | 632 |
| Education and Training | TAFE and other education | 31 | 16 | 10,270 | 16 | 343 |
|  | School councils ${ }^{32}$ | 1,539 | 1,539 | 12,237 | 0 | 17,926 |
| Environment, Land, Water and Planning | Water and land management ${ }^{33}$, planning and building agencies, and other | 84 | 49 | 10,433 | 35 | 704 |
|  | Committees of management (Crown land) | 1,063 | 8 | 403 | 1,055 | 7,101 |
| Health and Human Services | Public health services | 87 | 87 | 114,222 | 0 | 772 |
|  | Cemetery trusts | 454 | 5 | 559 | 449 | 3,377 |
|  | Sport and other bodies | 41 | 6 | 6,388 | 35 | 580 |
| Justice and Regulation |  | 46 | 12 | 7,454 | 34 | 344 |
| Premier and Cabinet |  | 15 | 4 | 112 | 11 | 188 |
| Treasury and Finance |  | 17 | 12 | 3,774 | 5 | 103 |
| Total |  | 3,462 | 1,769 | 172,558 | 1,694 | 32,070 |

Sources: GAPED database and the Workforce Data Collection - June 2018

Notes: 1) An Employer board directly employs staff under its own authority. The number of Employer boards does not tally with the total number of employing organisations because it does not include public service bodies, special bodies, and organisations where the employer is designated to be an individual holding a statutory position rather than a board. In addition there are some cases where a board governs more than one employer (for example, the Box Hill Institute Board also governs the Centre for Adult Education). 2) This table (and report) does not include subsidiaries.

[^24]
### 4.2 Board classifications

The Department of Premier and Cabinet administers the Appointment and Remuneration Guidelines ${ }^{34}$ for Victorian public sector boards. These guidelines address appointment processes, gender targets and policies that must be considered when undertaking board appointments and describe the four main classifications used for public sector boards. The descriptions of the classifications are reproduced below:

## Group A - Commercial boards of governance or entities of State significance as determined by the Premier

- government business enterprises including statutory authorities, state bodies and state business corporations established under the State Owned Enterprises Act 1992, commercial bodies established under the Commonwealth Corporations Act 2001 or specific legislation
- other statutory authorities that are strictly commercial in nature.

Group B - Significant industry advisory bodies, other key advisory bodies, regulatory bodies, and significant boards of management.

- industry advisory boards and other bodies advising Government on key strategic matters and/or matters of state-wide significance
- quasi-judicial bodies/tribunals where there is no other framework governing appointment and remuneration
- government organisations undertaking significant statutory functions, developing policies, strategies and guidelines in a broad and important area of operation, and/or providing specialist advice to a Minister
- management boards of medium-size organisations undertaking one or more functions or providing a strategically important service.


## Group C - Advisory committees, registration boards, and management boards of small organisations.

- scientific, technical and legal advisory boards
- disciplinary boards and boards of appeal
- qualifications, regulatory and licencing boards
- management boards and committees of small-size organisations undertaking a specific function or providing a discrete service
- ministerial and departmental advisory boards and consultative committees on issues confined to a portfolio or local concerns.


## Group D - Inquiries, taskforces and ad-hoc expert panels

- Boards of Inquiry established under the Inquiries Act 2014 (Vic) which are required to submit a comprehensive report within a specified timeframe
- ad-hoc expert panels established for limited time periods to undertake a specific (often technical) task.

Table 25 shows the number of boards by department portfolio and classification.

[^25]Table 25 Boards by portfolio and classification - June 2018

| Portfolio department | Grouping | Classification |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | A | B | C | D |  |
| Economic Development, Jobs, Transport and Resources |  | 19 | 25 | 39 | 2 | 85 |
| Education and Training | TAFE and other education | 11 | 7 | 13 |  | 31 |
|  | School councils |  |  | 1,539 |  | 1,539 |
| Environment, <br> Land, Water and Planning | Water and land management ${ }^{35}$, planning and building agencies, and other | 41 | 17 | 26 |  | 84 |
|  | Committees of management (Crown land) | 1 |  | 1,062 |  | 1,063 |
| Health and Human Services | Public health services | 28 | 1 | 58 |  | 87 |
|  | Cemetery trusts | 5 |  | 449 |  | 454 |
|  | Sport and other bodies | 2 | 11 | 26 | 2 | 41 |
| Justice and Regulation |  | 9 | 22 | 15 |  | 46 |
| Premier and Cabinet |  | 3 | 1 | 11 |  | 15 |
| Treasury and Finance |  | 12 | 3 | 1 | 1 | 17 |
| Total |  | 131 | 87 | 3,239 | 5 | 3,462 |

Source: GAPED database - June 2018

### 4.3 Profile and remuneration of board members

Table 26 and Table 27 provide high level demographic and remuneration profiles of board members.
Please note that information on board members is not available for school councils and limited diversity data is available for the Committees of management (Crown land).

[^26]Table 26 Percentage of board members by diversity, location and remuneration characteristic - June 2018

| Portfolio department | Grouping | Aboriginal \% | $\begin{array}{ll}  & \text { CALD }^{36} \\ \% & \end{array}$ | Women $\%$ | Rural \% | Not remunerated \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Economic Development, Jobs, Transport and Resources |  | 1.2 | 31 | 44 | 39 | 53 |
| Education and Training | TAFE and other education | 0.9 | 15 | 57 | 16 | 39 |
|  | School councils | Unknown |  |  |  |  |
| Environment, Land, Water and Planning | Water and land management, planning and building agencies, and other | 4.5 | 25 | 50 | 41 | 17 |
|  | Committees of management (Crown land) | Unknown |  | 32 | 83 | 100 |
| Health and Human Services | Public health services | 0.4 | 25 | 54 | 64 | 34 |
|  | Cemetery trusts | 0.2 | 3 | 27 | 91 | 99 |
|  | Sport and other bodies | 0.7 | 25 | 57 | 16 | 38 |
| Justice and Regulation |  | 1.8 | 26 | 54 | 6 | 34 |
| Premier and Cabinet |  | 4.7 | 11 | 48 | 6 | 29 |
| Treasury and Finance |  | - | 14 | 53 | 2 | 13 |
| Percentage of all board members (excluding unknown) |  | 1.0 | 14 | 36 | 73 | 84 |

Source: GAPED database - June 2018

[^27]Table 27 Percentage of board members by age group - June 2018

| Portfolio department | Grouping | $\begin{gathered} \text { Under } 35 \\ \% \end{gathered}$ | $\begin{gathered} 35 \text { to } 44 \\ \% \end{gathered}$ | $\begin{gathered} 45 \text { to } 54 \\ \% \end{gathered}$ | $\begin{gathered} 55 \text { to } 64 \\ \% \end{gathered}$ | 65 plus \% | $\begin{gathered} \text { Age } \\ \text { disclosed } \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Economic Development, Jobs, Transport and Resources |  | 3 | 18 | 27 | 32 | 20 | 89 |
| Education and Training | TAFEs and other education entities | 1 | 8 | 20 | 37 | 34 | 41 |
|  | School councils | Unknown |  |  |  |  |  |
| Environment, Land, Water and Planning | Water and land management, planning and building agencies, and other | 3 | 11 | 29 | 37 | 21 | 83 |
|  | Committees of management (Crown land) | Unknown |  |  |  |  |  |
| Health and Human Services | Public health services | 4 | 15 | 21 | 32 | 28 | 96 |
|  | Cemetery trusts | 1 | 9 | 11 | 26 | 53 | 98 |
|  | Sport and other bodies | 5 | 17 | 24 | 29 | 25 | 78 |
| Justice and Regulation |  | 2 | 12 | 25 | 33 | 28 | 93 |
| Premier and Cabinet |  | 4 | 9 | 28 | 26 | 34 | 27 |
| Treasury and Finance |  | - | 8 | 29 | 49 | 14 | 50 |
| Percentage of all board members (excluding unknown) |  | 2 | 11 | 18 | 29 | 40 | 89 |

Source: GAPED database - June 2018

## GLOSSARY

| Term | Definition |
| :---: | :---: |
| ABS | Australian Bureau of Statistics |
| Active employees / executives | People who were employed and paid by the reporting organisation for the last full pay period in June. <br> Contractors, statutory appointees, board members and people on leave without pay are not counted as active employees/executives. |
| Ancillary and medical support services | Employee grouping used in public health care that includes dieticians, counsellors, therapists, physiotherapists, psychologists, pharmacists, scientists and technicians (e.g. radiographers). |
| Annual base salary | The annual rate of pay specified in an agreement or award for the work undertaken by the employee. This is the full time rate of the role and is not influenced by part time work arrangements. <br> For non-executive staff, the annual pay rate is before tax and is exclusive of employer superannuation contributions. It includes any packaged or salary sacrificed component. <br> For executives, it is their contracted TRP inclusive of employer superannuation. |
| ANZSCO | Australia and New Zealand Standard Classification of Occupations. The standard classification structure for occupations maintained by the ABS. |
| CALD | Culturally and Linguistically Diverse refers to differences in ethnicity, cultural background and religious beliefs i.e. whether they or one of their parents were born overseas, if they speak a language other than English at home or if they identify as having a CALD background. |
| Casual employees | Casual employees are employees who are typically employed on an hourly or sessional basis. Such employees may be rostered to work regularly or engaged to work on an 'as and when required' basis. |
| CBD | Melbourne Central Business District. |
| Committees of management | Committees of management (Crown land) are established under the Crown Land (Reserves) Act 1978. They manage reserves on behalf of the Minister for Environment, Climate Change and Water, and have responsibility and authority to manage, improve, maintain and control their reserve. |
| Cemetery trust | Cemetery trusts are established under the Cemeteries and Crematoria Act 2003. They manage and maintain public cemeteries on behalf of the Minister for Health. |
| Department | See Appendix 1 - Composition of Victoria's Public Sector. |
| Department portfolio | See 'Portfolio'. |


| Term | Definition |
| :---: | :---: |
| Education support officers | Employee classification in Government Schools that includes workers that provide a wide range of support services, such as school administration and operations (e.g. human resources, finance, facilities, grounds maintenance), school support services (e.g. library, laboratory, information technology, out of school care, canteen), direct teaching and student support (e.g. classroom assistance to teachers, careers counselling, student health and wellbeing). |
| EO | Executive Officer. A descriptor used in the classification of Victorian Public Service executives. |
| Executive data collection | An annual census of all people employed as executives under Part 3 of the Public Administration Act 2004. The census is performed by the Victorian Public Sector Commission and gathers employment and demographic details for active, inactive and separated executives. |
| Executives | Senior managers and leaders in the Victorian public sector who are employed on an executive contract of up to five years duration. <br> Executives in the Victorian Public Service are people employed as executives under Part 3 of the Public Administration Act 2004. <br> Executives in public entities are any people considered to be a CEO or equivalent or who have significant management responsibility and receive a TRP of $\$ 159$, 501 or more. <br> Technical specialists who do not have a management function and people whose employment is regulated by an award or enterprise agreement are not included. |
| Fixed term employees | People employed for a set period. |
| FTE | Full Time Equivalent. The number of full time employees that would be required to deliver the total number of hours that employees are actually employed to work. This enables the comparison of organisations that have different rates of part time and full time employment. <br> It is calculated by dividing the number of hours an employee is engaged to work by the number of hours an equivalent full time employee is contracted to work. The result for each employee is then aggregated for each organisation. In tables reporting FTE figures, when individual figures are added they may not add up to the reported total due to rounding. |
| Full time employees | A person who normally works the full time hours defined for their job classification (as defined in the relevant award or agreement). It includes employees who purchase additional leave but who normally work full time hours on a weekly basis. |
| GAPED | Government Appointments and Public Entities Database. This database contains information on the structure, membership and remuneration of Victorian boards of management and advisory committees. <br> GAPED is administered by the Victorian Public Sector Commission and data is provided by government departments. |
| GSERP | Government Sector Executive Remuneration Panel. This panel governs the remuneration and employment of executives in public entities. |


| Term | Definition |
| :---: | :---: |
| GSERP data collection | An annual census performed by the Victorian Public Sector Commission that gathers employment and remuneration data for active executives in public entities. |
| Headcount | The number of people employed. |
| Hotel and allied services | An employee grouping used in public health care that includes workers in patient service roles such as housekeeping, cleaning, food service and preparation, patient transport, and ward support. |
| Industry group | Industry groups are used to describe the composition, size and profile of the Victorian public sector and its workforce. There are seven industry groups: public health care; government schools; TAFE and other education entities; police and emergency services; water and land management; Victorian Public Service; and creative industries, finance, transport and other. <br> Industry groups are described in more detail in Appendix 1 - Composition of Victoria's Public Sector. |
| Median | The median is the midpoint (or middle value) in a range of values. If there is an even number of values, the median is the average of the two middle values. |
| Medical officers | Employee grouping used in public health care that includes medical practitioners, doctors and surgeons. For the purposes of this report, visiting medical officers that are engaged on a fee for service basis are not included in this group. |
| Non-casual employees | Non-casual employees are fixed term and ongoing employees. |
| Occupational category | The highest level in the ANZSCO occupational structure. |
| Ongoing employee | A person employed on an ongoing basis. |
| PAA | The Public Administration Act 2004. |
| PACCT | Professional, Administrative, Computing, Clerical and Technical (PACCT) classified staff employed by TAFE institutes. |
| Paraprofessionals | Employee classification used in government schools that includes workers with professional expertise in a particular area of the curriculum rather than a teaching qualification. |
| Part time employees | Employees who are contracted to work fewer hours than full time hours (as defined in the relevant award or agreement). Part time employment is not restricted to particular employment arrangements. Ongoing, fixed term, and casual employees can all work part time. <br> All employees with an FTE below 1 are considered part time. |
| People Matter Survey / PMS | An annual employee opinion survey undertaken by the Victorian Public Sector Commission. The survey measures how well the public sector values and employment principles are applied and adhered to by organisations, managers and workgroups. In addition, the survey also measures workplace wellbeing and job satisfaction. |


| Term | Definition |
| :---: | :---: |
| PSOs | Protective Service Officers are engaged by Victoria Police. |
| Public entity | As defined in Section 5 of the Public Administration Act 2004 and described in Appendix 1 - Composition of Victoria's Public Sector. |
| Public sector | See: Victorian public sector. |
| Public service | A full description of the Victorian Public Service can be found in See Appendix 1 Composition of Victoria's Public Sector. |
| Portfolio | Public sector organisations (public service and public entities) that are responsible to a specific public service department and associated Minister. See Appendix 3 for the composition of department portfolios as at June 2018. |
| School council | School councils operate under the Education and Training Reform Act 2006. Council members are not remunerated. Each council is established by an Order of the Minister for Education which specifies the council's membership, size and configuration, its objectives, powers, functions and accountabilities and the role of the principal as the executive officer. They may employ casual staff including relief teachers, teacher aids and other non-teaching employees. |
| Separated staff | People who ceased to be employed within the report year (i.e. 2017-18 ending in June). |
| Separation rate | The number of separated staff expressed as a proportion of people employed in the report year. |
| TAFE | Technical and Further Education institutes provide vocational training and education services, including programs and courses, to school leavers, adults, apprentices and employees. |
| TRP | Total Remuneration Package. This is the sum of an executive's salary (annual value of cash component), employer superannuation contributions and the cost of any fringe benefits (plus any associated fringe benefits tax). |
| Victorian public sector | The Victorian public sector includes the public service, public entities and special bodies and is defined in Section 4 of the Public Administration Act 2004 and described in Appendix 1 - Composition of Victoria's Public Sector. <br> Please note: it does not include local government or Commonwealth agencies. |
| Victorian Public Service | A full description of the Victorian Public Service can be found in Appendix 1 Composition of Victoria's Public Sector. |
| VPS | Victorian Public Service. |
| Workforce | Workforce is used to describe all employees, including executives. |
| Workforce data collection | An annual census of Victorian public sector employees undertaken by the Victorian Public Sector Commission. It provides a snapshot of: <br> people employed and paid in the last pay period of June (active employees, including executives) <br> people who ceased to be employed during the reporting year (separated staff) |


[^0]:    1 The Appendices section of the State of the Public Sector in Victoria 2017-18 report contains industry descriptions and a list of all employers.
    2 Adjusted for the following organisations employing staff from two industry groups: Victoria Police; Victorian Equal Opportunity \& Human Rights Commission; Victorian Responsible Gambling Foundation; and Victorian Fisheries Authority.

[^1]:    3 See glossary section for a description of each occupation group.
    4 Comprises Principals, Assistant Principals and Liaison Principals.
    5 Comprises Classroom Teachers, Learning Professionals and Paraprofessionals.

[^2]:    6 The number of Police includes Operational Police, Commissioned Officers, recruits in training and reservists.
    7 A description of each classification can be found in the Victorian Public Service Enterprise Agreement 2016. The agreement redefined VPS Grade 1 to be a training grade. Existing VPS Grade 1 employees transitioned to VPS Grade 2. VPS Executive Officer numbers are separately summarised in chapter 3.

[^3]:    8 Occupation specific classifications are often specific to a department and can reflect specific areas of service delivery. However, some occupations, such as Legal Officer, can be appointed to either a specialist classification or to a VPS grade classification.
    9 Includes non-executive employees who are employed against non-standard classifications. This includes employees from Emergency Services and State Super, in addition to VicRoads staff who transferred to DEDJTR.

[^4]:    10 TAFE employees of dual sector universities have been excluded from employee numbers from June 2015 onwards. They ceased to be defined as public sector employees following legislative amendments applying from January 2015. At June 2014 the dual sector universities employed 2,819 TAFE employees (1,834 FTE).
    11 Includes the addition of 7,335 (1,906 FTE) casual relief teachers that were first reported to the VPSC in 2015.

[^5]:    Source: Workforce Data Collection - June 2018

[^6]:    Source: Workforce Data Collection - June 2013 and June 2018

[^7]:    Source: Workforce Data Collection - June 2013 to June 2018

[^8]:    Source: Workforce Data Collection - June 2018

[^9]:    Source: Workforce Data Collection - June 2018

[^10]:    Source: Workforce data collection - June 2018. Quartile 1 is below $\$ 64,307$ and Quartile 4 is above $\$ 99,518$.

[^11]:    Source: Workforce Data Collection - June 2018

[^12]:    Source: Workforce Data Collection, 2013 and 2018

[^13]:    12 Excludes school council staff and casual relief teachers because Aboriginal status information is not available for these employees

[^14]:    Source: Workforce Data Collection - June 2018

[^15]:    13 Includes a small proportion of employees based outside of Victoria.

[^16]:    24 Comprises Principals, Assistant Principals and Liaison Principals
    25 Comprises Classroom Teachers, Learning Specialists and Paraprofessionals

[^17]:    26 The number of Police includes Operational Police, Commissioned Officers, recruits in training and reservists

[^18]:    27 Definitions and remuneration details for each classification can be found in the Victorian Public Service Enterprise Agreement 2016

[^19]:    Note: Other than the rate of separation rate for ongoing staff, all other measures are for all employees as at June 2018. The ongoing separation rate expresses the number of ongoing employees that ceased employment in the financial year (separations) as a proportion of all ongoing staff employed in the financial year.

[^20]:    Source: People Matter Survey 2013 to 2018

[^21]:    28 There were 9 departments in 2013 and 2014, then 7 thereafter

[^22]:    Source: Executive Data Collection - June 2013 to June 2018

[^23]:    29 See Appendix 3 of the State of the Public Sector in Victoria 2017-18 report, for the composition of each department portfolio
    30 The Victorian Auditor General's Office (VAGO) is an exception and is not included in Table 22 because the Auditor General is an independent officer of the Victorian Parliament whose office does not fall within the remit of a department.

[^24]:    31 See Appendix 3 of the State of the Public Sector in Victoria 2017-18 report, for the composition of each department portfolio.
    32 School Councils employed 4,415 staff and 7,822 casual relief teachers.
    33 Water and land management includes water corporations and catchment management authorities as well as alpine, coastal, traditional owner and other land managers.

[^25]:    34 Department of Premier and Cabinet, Appointment and Remuneration Guidelines October 2015, Department of Premier and Cabinet, Melbourne, 2015. Revised July 2016.

[^26]:    35 Water and land management includes water corporations and catchment management authorities as well as alpine, coastal, traditional owner and other land managers.

[^27]:    36 Cultural and linguistic diversity (CALD) refers to differences in ethnicity, cultural background and religious beliefs. Upon being appointed to a board, members are asked to identify:

    - whether they or one of their parents were born overseas
    - if they speak a language other than English at home
    - whether they identify as having a CALD background

    When an appointee answers 'yes' to at least one of these questions they are counted as CALD.

