People matter survey wellbeing check 2022

Have your say

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People matter survey

wellbeing check 2022

Have your say

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
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Report overview

About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.

Report overview

Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership → **Organisation climate** → **Workgroup climate** → **Job and manager** → **Outcomes**

Senior leadership
- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate
- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Outcomes
- Engagement
- Satisfaction
- Wellbeing – work-related stress
- Wellbeing – job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations

Responsiveness   Integrity   Impartiality   Accountability   Respect   Leadership   Human Rights

Report overview

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Albury Wodonga Health

Barwon Health

Bendigo Health Care Group

Central Gippsland Health Service

Echuca Regional Health

Goulburn Valley Health Services

Grampians Health

Latrobe Regional Hospital

Mildura Base Public Hospital

Northeast Health Wangaratta

South West Healthcare

Swan Hill District Health

West Gippsland Healthcare Group

Western District Health Service

Report overview

Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021	2022
50% **(413)**	**54%** **(449)**
Comparator 27%	Comparator 34%
Public Sector 39%	Public Sector 42%

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People outcomes

Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021	
66	
Comparator	68
Public Sector	70

2022	
69	
Comparator	65
Public Sector	68

People outcomes

Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 69.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
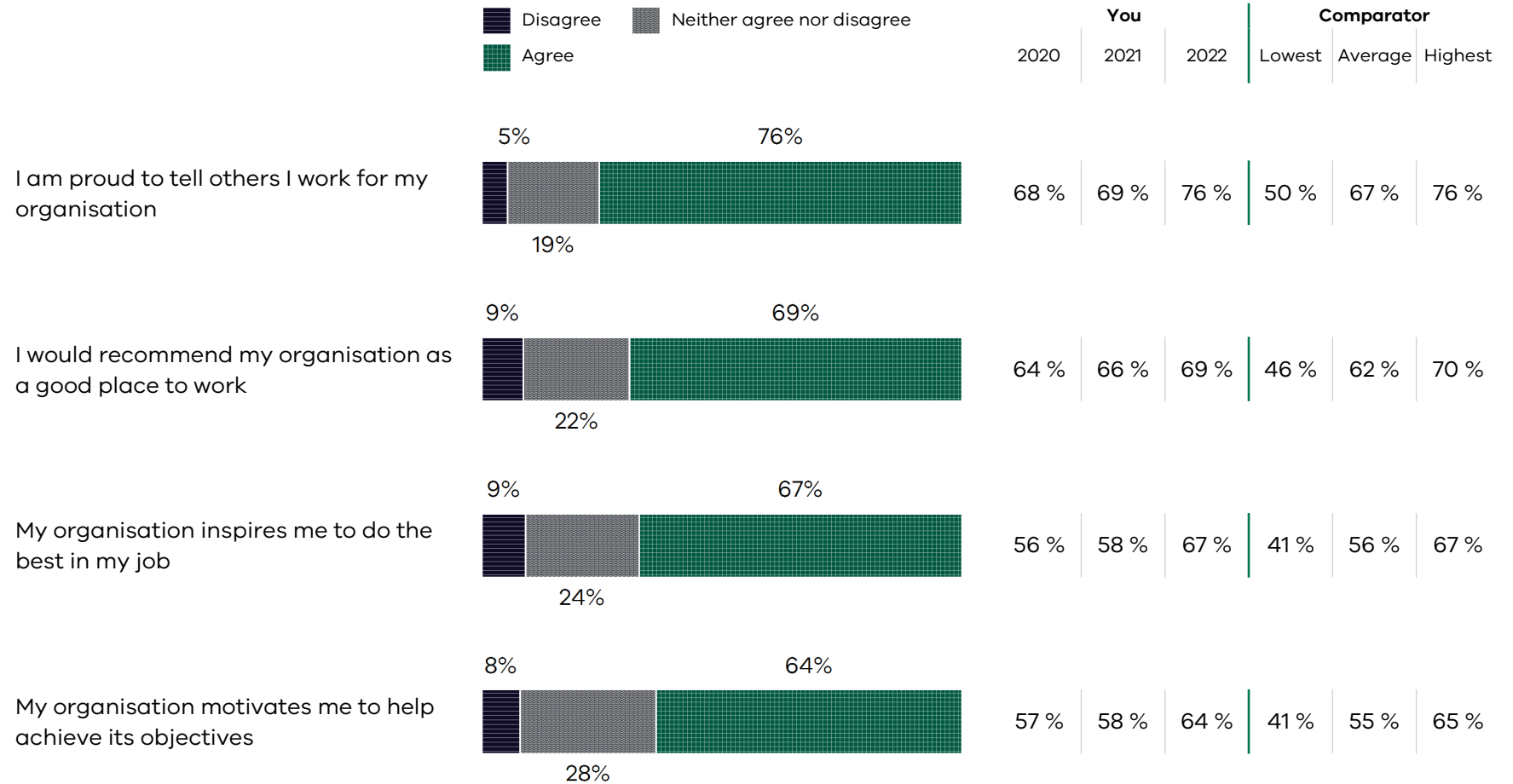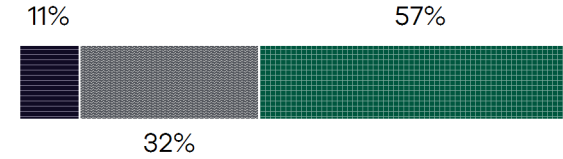
Example

76% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

Survey question

Your results

■ Disagree   ▦ Neither agree nor disagree
▦ Agree

Benchmark agree results

Survey question		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
I am proud to tell others I work for my organisation	5% / 19% / 76%	68 %	69 %	76 %	50 %	67 %	76 %
I would recommend my organisation as a good place to work	9% / 22% / 69%	64 %	66 %	69 %	46 %	62 %	70 %
My organisation inspires me to do the best in my job	9% / 24% / 67%	56 %	58 %	67 %	41 %	56 %	67 %
My organisation motivates me to help achieve its objectives	8% / 28% / 64%	57 %	58 %	64 %	41 %	55 %	65 %

People outcomes

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 69.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

57% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.
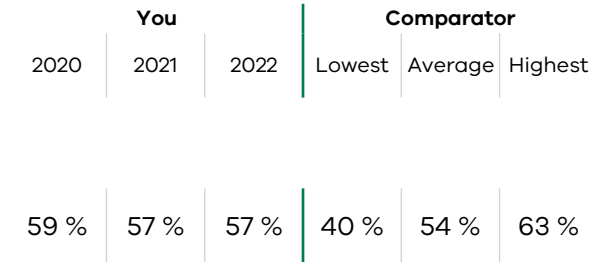
Survey question

Your results

Benchmark agree results

■ Disagree   ▨ Neither agree nor disagree
▨ Agree

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I feel a strong personal attachment to my organisation	59 %	57 %	57 %	40 %	54 %	63 %

11% · 32% · 57%

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People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
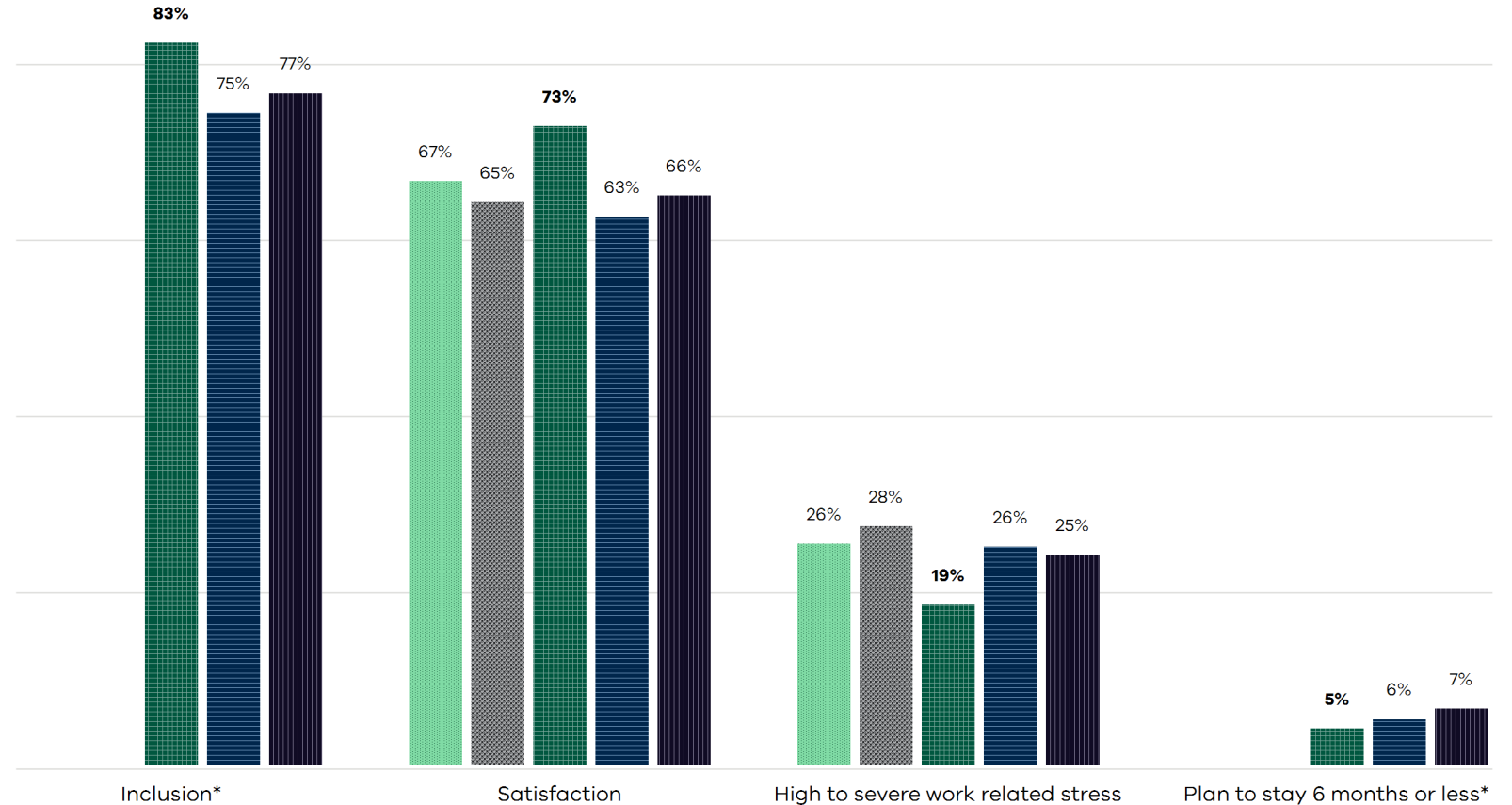
Example

In 2022:

- 83% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

- 75% of staff at your comparator and 77% of staff across the public sector.

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2020 | You 2021 | You 2022 | Comparator 2022 | Public sector 2022

Inclusion*: 83%, 75%, 77%
Satisfaction: 67%, 65%, 73%, 63%, 66%
High to severe work related stress: 26%, 28%, 19%, 26%, 25%
Plan to stay 6 months or less*: 5%, 6%, 7%

People outcomes

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
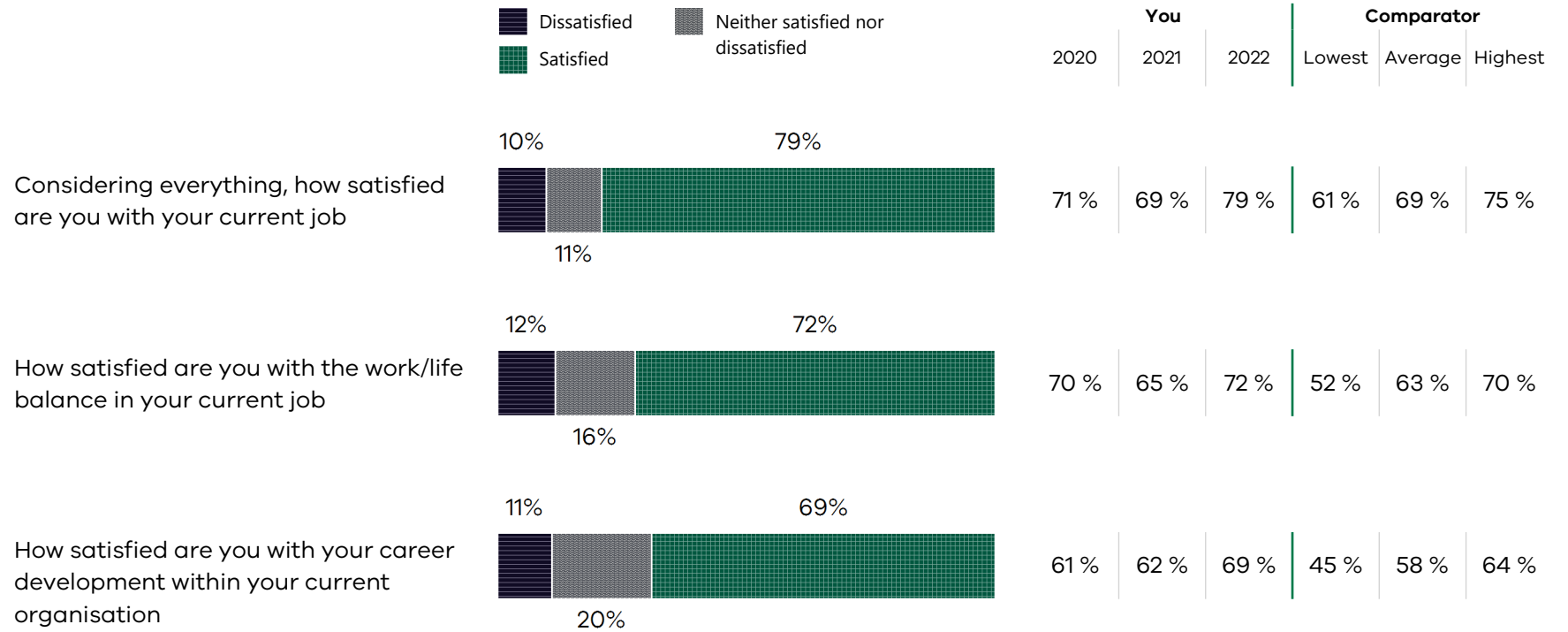
Example

79% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

| Survey question | Your results | Benchmark satisfied results |

Your results legend:
- Dissatisfied
- Satisfied
- Neither satisfied nor dissatisfied

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest

Survey question	Dissatisfied	Neither	Satisfied	2020	2021	2022	Lowest	Average	Highest
Considering everything, how satisfied are you with your current job	10%	11%	79%	71 %	69 %	79 %	61 %	69 %	75 %
How satisfied are you with the work/life balance in your current job	12%	16%	72%	70 %	65 %	72 %	52 %	63 %	70 %
How satisfied are you with your career development within your current organisation	11%	20%	69%	61 %	62 %	69 %	45 %	58 %	64 %

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People outcomes

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

19% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)

Level	Percentage
Nil	9%
Low / mild	39%
Moderate	32%
High	11%
Very high	6%
Severe	2%
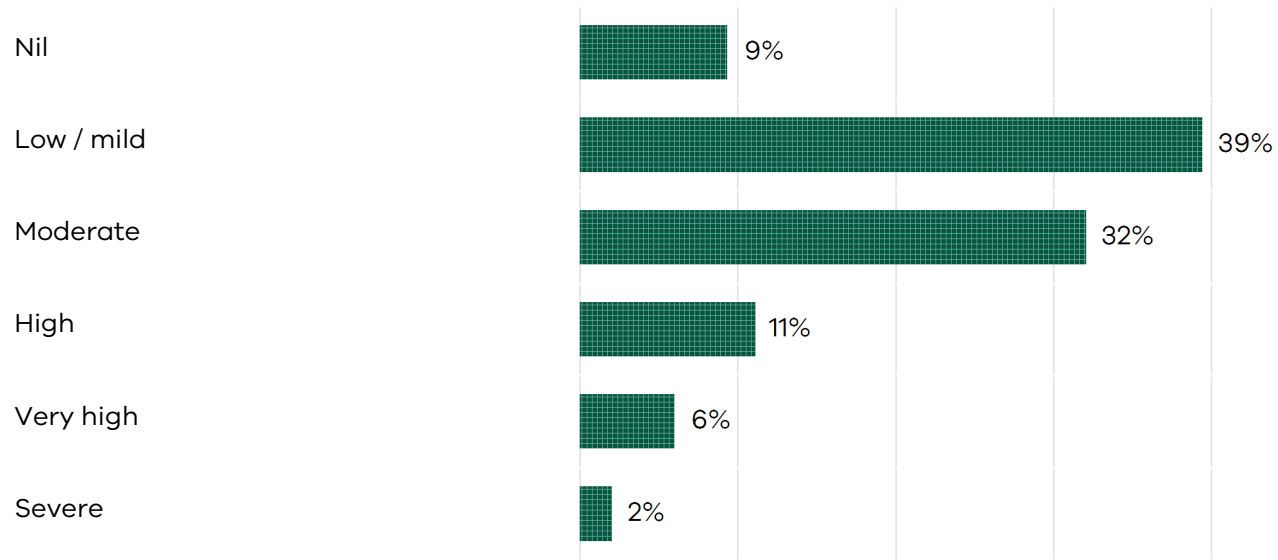
Reported levels of high to severe stress

2021		2022	
28%		**19%**	
Comparator	26%	Comparator	26%
Public Sector	26%	Public Sector	25%
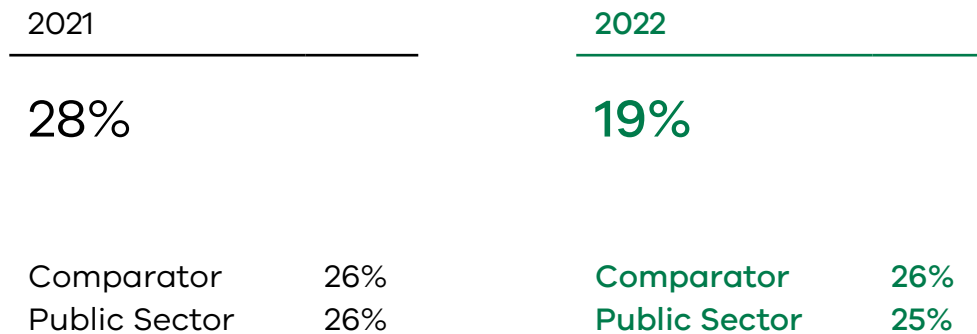
People outcomes

Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

91% of your staff who did the survey said they experienced mild to severe stress.

Of that 91%, 59% said the top reason was 'Workload'.

	407	42
	91%	9%

■ Experienced some work-related stress   ▦ Did not experience some work-related stress
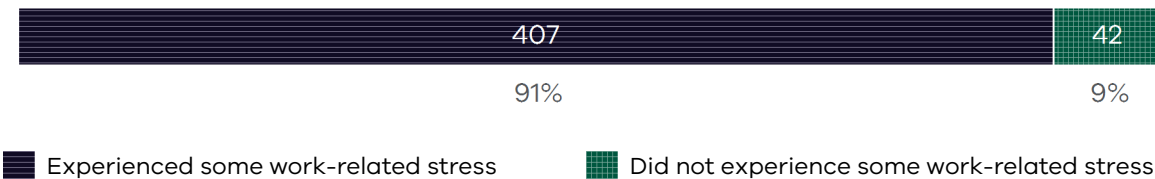
Of those that experienced work related stress it was from …	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	65%	59%	57%	53%
Time pressure	52%	51%	42%	43%
Competing home and work responsibilities	11%	15%	15%	15%
Dealing with clients, patients or stakeholders	13%	14%	16%	15%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	11%	12%	14%	11%
Management of work (e.g. supervision, training, information, support)	14%	11%	13%	13%
Work schedule or hours	11%	11%	10%	8%
Other	7%	10%	10%	9%
Other changes due to COVID-19	16%	10%	9%	8%
Content, variety, or difficulty of work	13%	9%	11%	11%

People outcomes

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

7% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for …	You 2022	Comparator 2022	Public sector 2022
6 months or less	5%	6%	7%
Over 6 months and up to 1 year	7%	9%	10%
Over 1 year and up to 3 years	17%	21%	23%
Over 3 years and up to 5 years	18%	15%	16%
Over 5 years	53%	50%	44%

People outcomes

Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
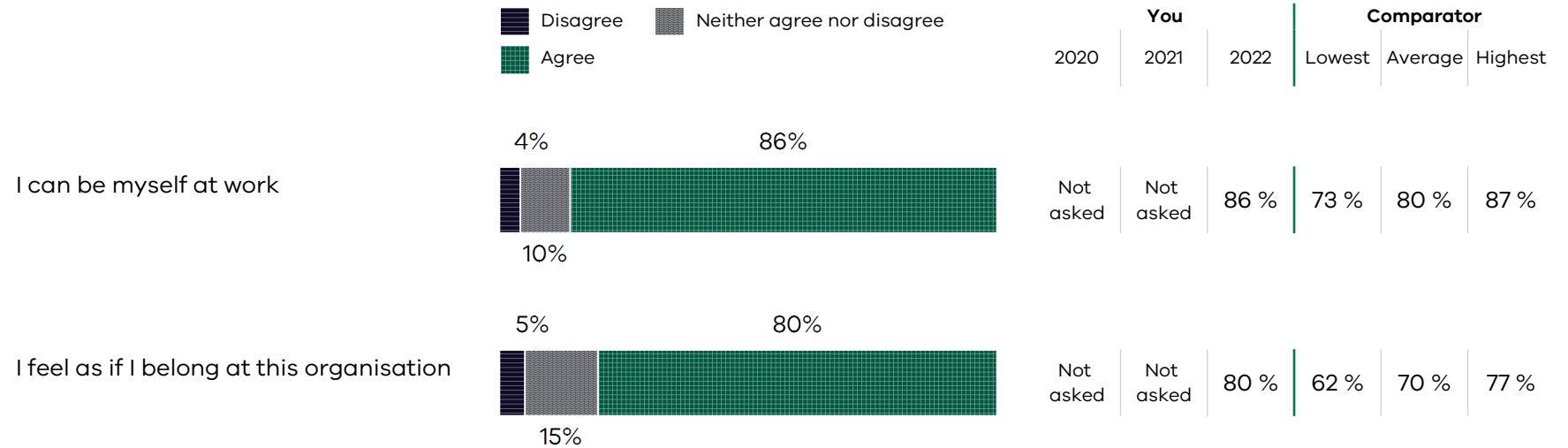
Example

86% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question	Your results	Benchmark agree results

Legend: ■ Disagree ▨ Neither agree nor disagree ▦ Agree

Survey question		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
I can be myself at work	4% / 10% / 86%	Not asked	Not asked	86 %	73 %	80 %	87 %
I feel as if I belong at this organisation	5% / 15% / 80%	Not asked	Not asked	80 %	62 %	70 %	77 %

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People outcomes

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'.

Staff who experienced one or more barriers to success at work

110	339
24%	76%

■ Experienced barriers   ■ Did not experience barriers
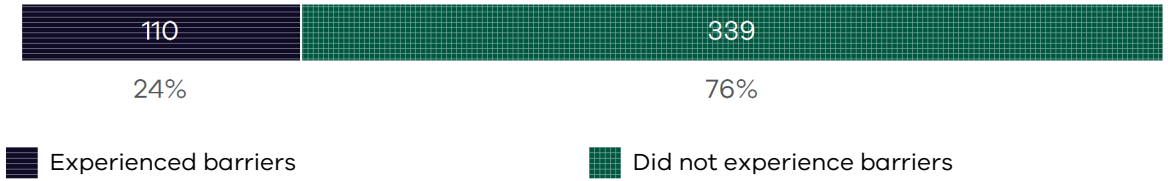
During the last 12 months, employees experienced barriers to their success due to ...	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	9%	8%	7%
My age	5%	8%	8%
My mental health	5%	7%	7%
Other	5%	5%	5%
My physical health	3%	5%	4%
My cultural background	2%	2%	3%
My sex	2%	3%	4%
My industrial activity	2%	1%	1%
My race	2%	1%	1%
My physical features	1%	1%	1%

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People outcomes

Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

In 2022:

- 63% of your staff who did the survey said work made them feel happy in 2022, which is up from 47% in 2021

Compared to:

- 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...

Legend: You 2020 | You 2021 | You 2022 | Comparator 2022 | Public sector 2022

Happy: 50%, 47%, 63%, 54%, 54%
Enthusiastic: 44%, 45%, 53%, 44%, 48%
Worried: 31%, 38%, 32%, 36%, 33%
Miserable: 16%, 18%, 18%, 24%, 19%

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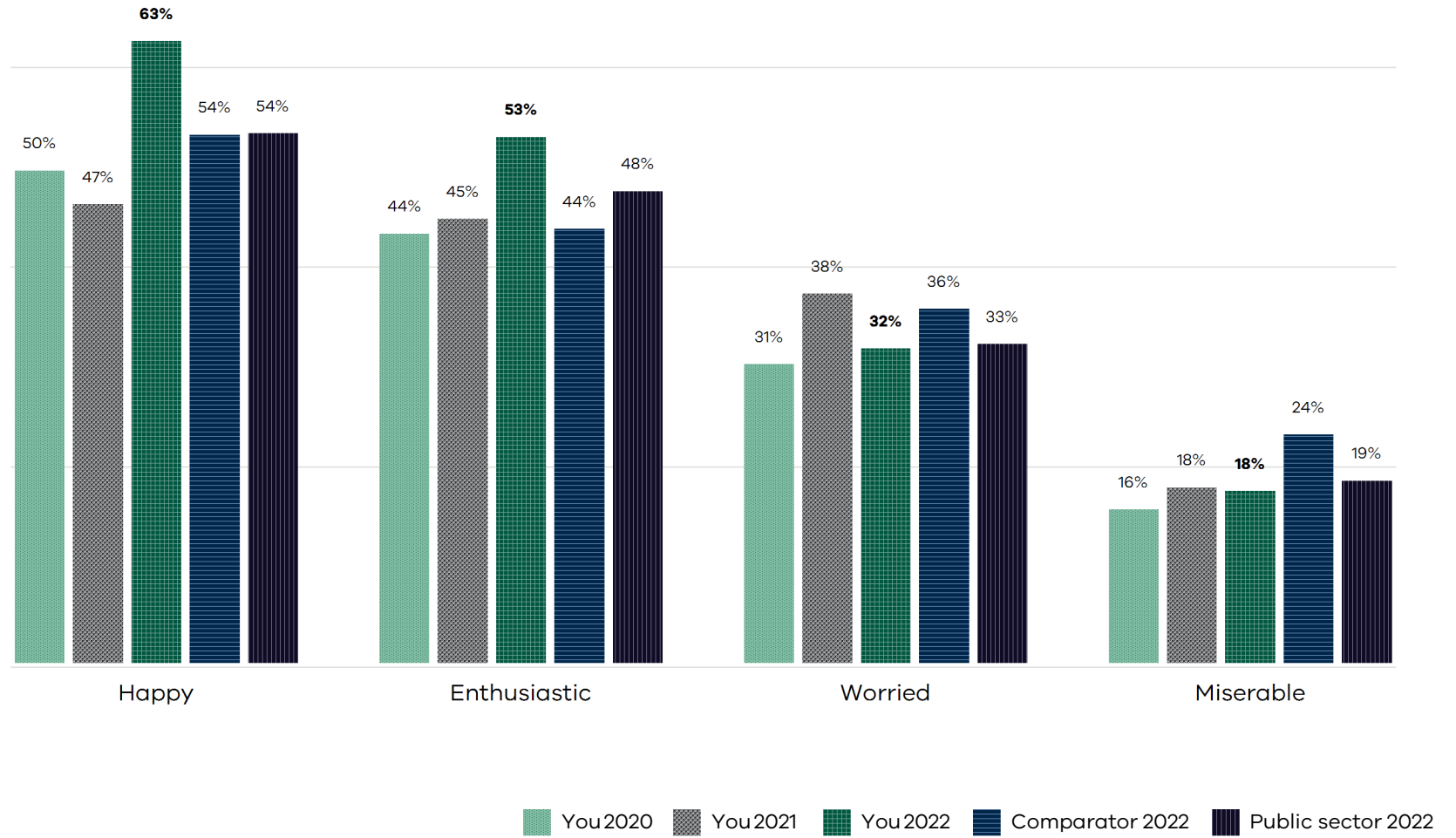
People outcomes

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

Example

In 2022:

- 26% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 25% in 2021.

Compared to:

- 32% of staff at your comparator and 18% of staff across the public sector.

	Violence or aggression	Bullying	Sexual harassment	Discrimination
You 2020	26%	26%	7%	5%
You 2021	25%	20%	7%	4%
You 2022	26%	17%	6%	3%
Comparator 2022	32%	19%	8%	6%
Public sector 2022	18%	13%	5%	5%

Legend: You 2020, You 2021, You 2022, Comparator 2022, Public sector 2022
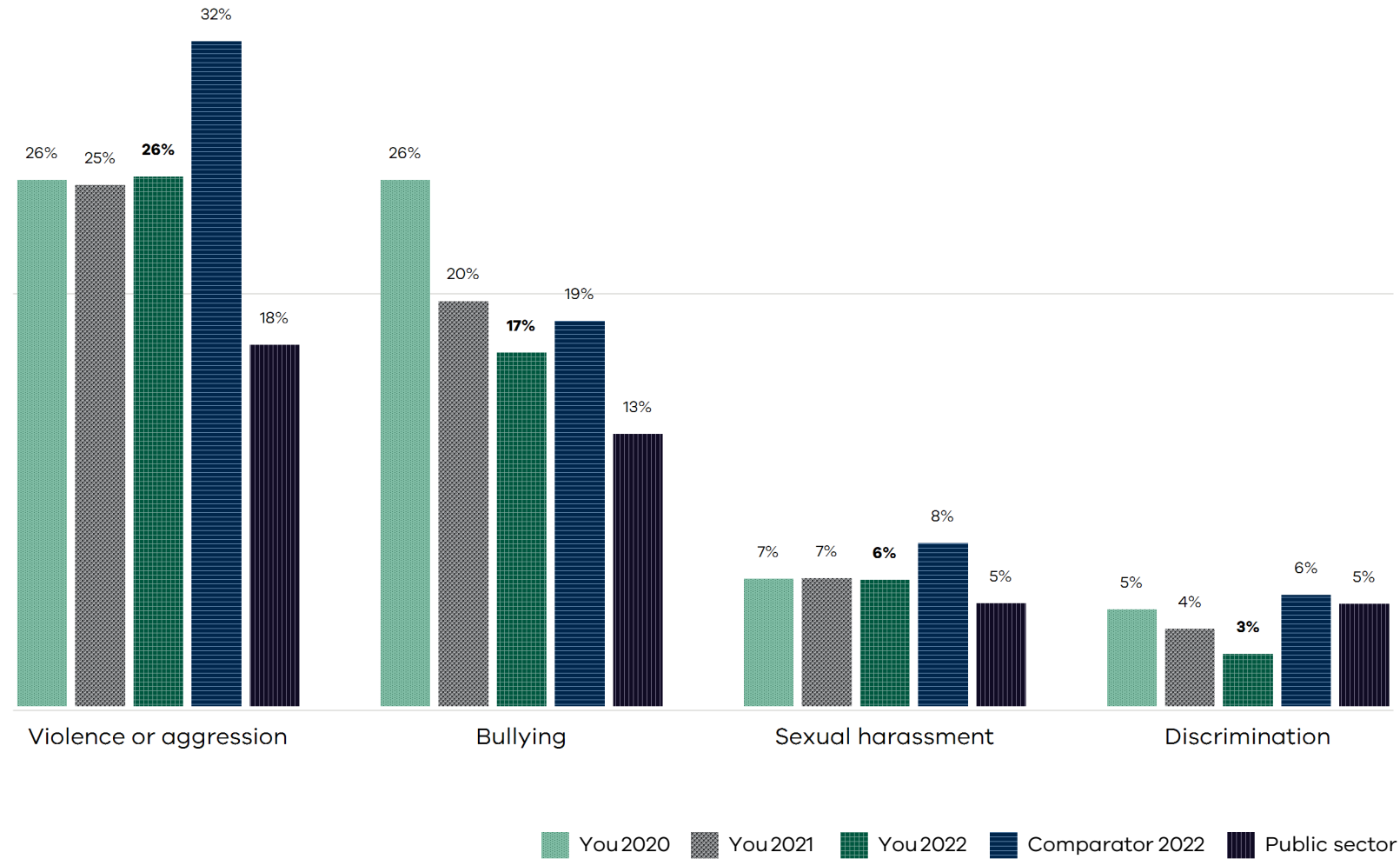
People outcomes

Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and long-term negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

17% of your staff who did the survey said they experienced bullying.

Of that 17%, 73% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

78	328	43
17%	73%	10%

■ Experienced bullying   ▦ Did not experience bullying   ▨ Not sure
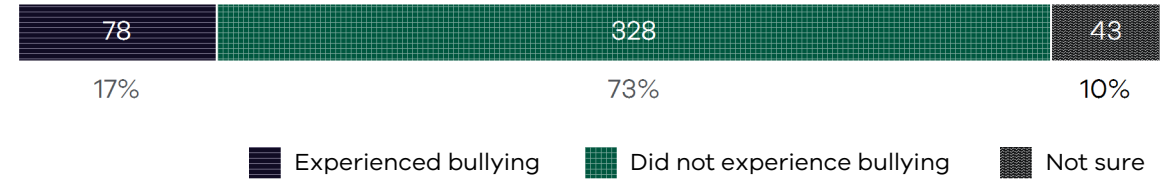
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	80%	73%	71%	70%
Intimidation and/or threats	43%	41%	33%	31%
Exclusion or isolation	34%	38%	40%	42%
Withholding essential information for me to do my job	12%	24%	25%	28%
Verbal abuse	23%	23%	22%	20%
Other	10%	18%	13%	15%
Being assigned meaningless tasks unrelated to the job	10%	9%	11%	12%
Being given impossible assignment(s)	10%	5%	7%	9%
Interference with my personal property and/or work equipment	2%	3%	5%	4%

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People outcomes

Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

17% of your staff who did the survey said they experienced bullying, of which

- 47% said the top way they reported the bullying was 'Told a manager'.
- 83% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

78	328	43
17%	73%	10%

■ Experienced bullying   ▦ Did not experience bullying   ▨ Not sure
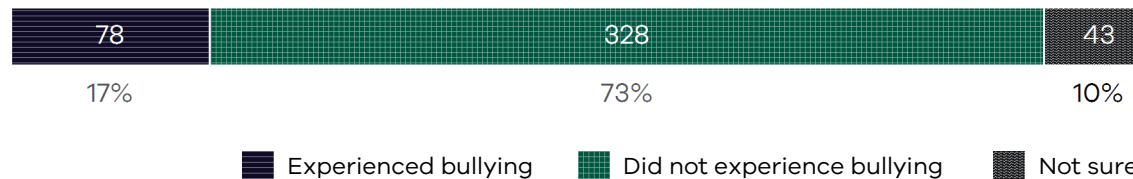
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	38%	47%	48%	48%
Told a colleague	48%	38%	42%	41%
Told a friend or family member	28%	37%	35%	36%
Told the person the behaviour was not OK	18%	19%	16%	17%
I did not tell anyone about the bullying	10%	18%	12%	12%
Submitted a formal complaint	13%	17%	11%	11%
Told Human Resources	6%	12%	12%	12%
Told someone else	10%	12%	11%	12%
Told employee assistance program (EAP) or peer support	11%	6%	7%	9%

People outcomes

Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

83% of your staff who experienced bullying did not submit a formal complaint, of which:

- 49% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?

13	65
17%	83%

■ Submitted formal complaint   ■ Did not submit a formal complaint
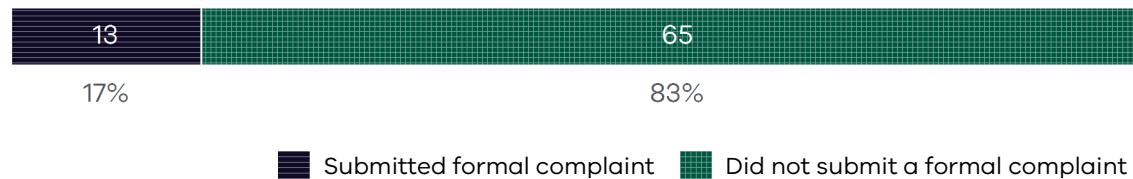
What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	51%	49%	56%	52%
I believed there would be negative consequences for my reputation	45%	45%	48%	49%
I believed there would be negative consequences for my career	28%	28%	30%	37%
I didn't think it was serious enough	18%	15%	15%	16%
I didn't feel safe to report the incident	18%	14%	16%	18%
Other	17%	14%	11%	11%
I was advised not to	6%	9%	3%	5%
I didn't need to because I made the bullying stop	6%	8%	5%	6%
I believed there would be negative consequences for the person I was going to complain about	8%	6%	8%	9%
I didn't know how to make a complaint	4%	6%	4%	5%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 17% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.
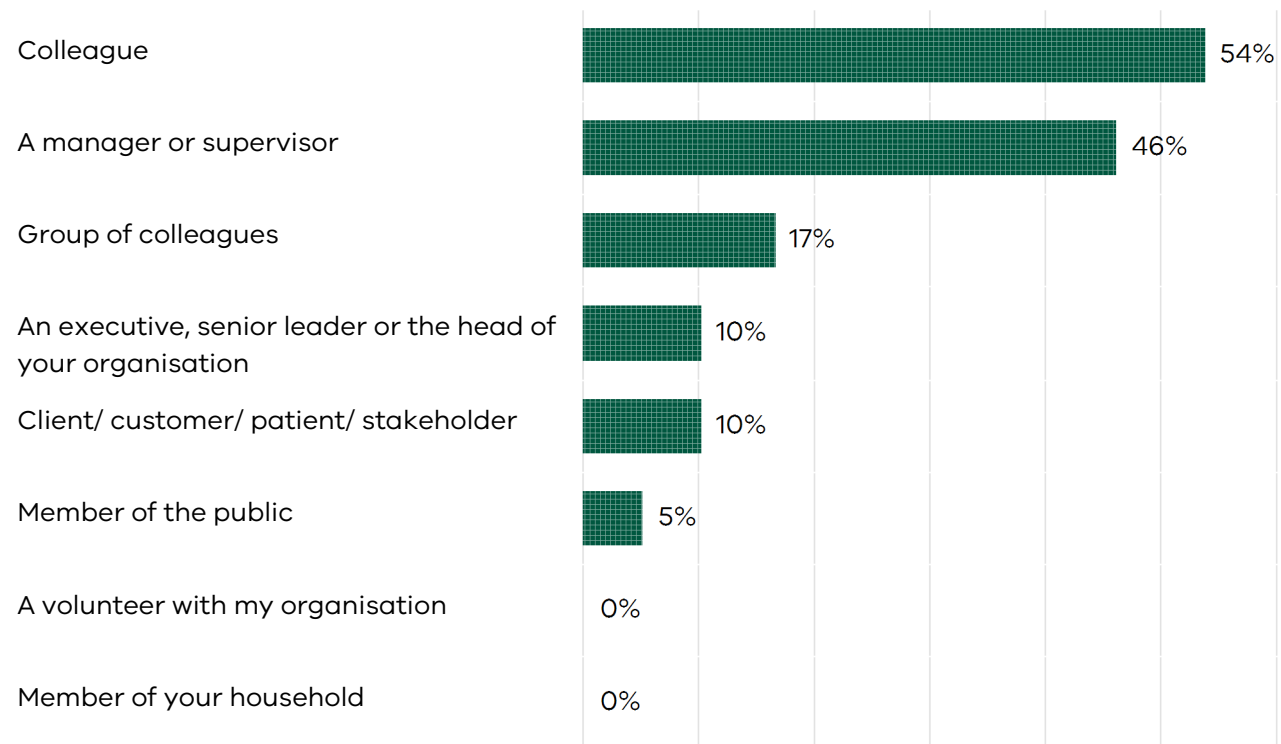
In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

17% of your staff who did the survey said they experienced bullying.

Of that 17%, 54% said it was by 'Colleague'.

78 people (17% of staff) experienced bullying (You 2022)

Perpetrator	Percentage
Colleague	54%
A manager or supervisor	46%
Group of colleagues	17%
An executive, senior leader or the head of your organisation	10%
Client/ customer/ patient/ stakeholder	10%
Member of the public	5%
A volunteer with my organisation	0%
Member of your household	0%

People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 17% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

17% of your staff who did the survey said they experienced bullying.

Of that 17%, 97% said it was by someone within the organisation.

Of that 97%, 64% said it was 'They were in my workgroup'.

76 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You 2022)

They were in my workgroup	64%
They were my immediate manager or supervisor	41%
They were outside my workgroup	13%
They were someone I supervise or manage	3%
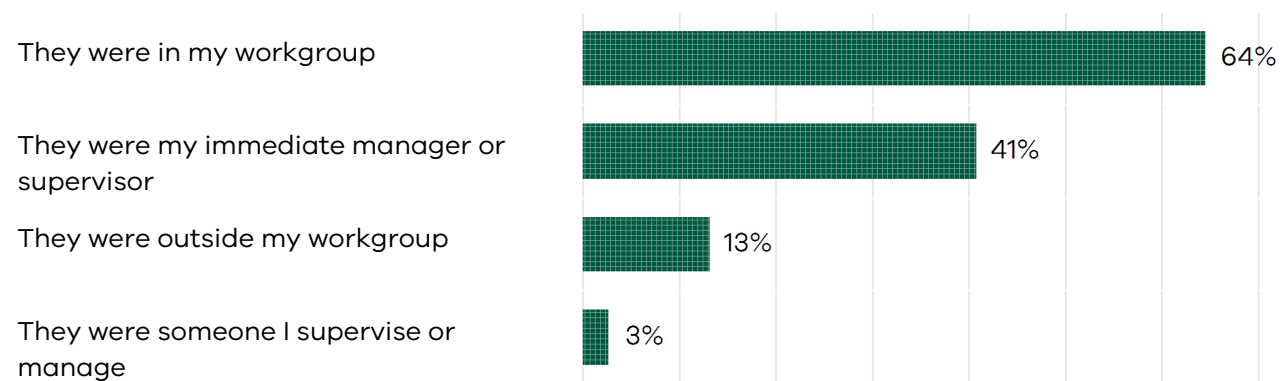
People outcomes

Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 answers.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of those, 48% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?

29	420
6%	94%

■ Experienced sexual harassment   ▨ Did not experience sexual harassment
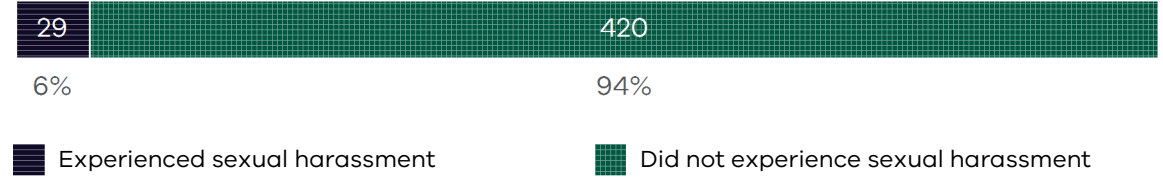
Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Intrusive questions about your private life or comments about your physical appearance	63%	48%	48%	48%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	41%	45%	59%	53%
Unwelcome touching, hugging, cornering or kissing	22%	24%	21%	16%
Inappropriate physical contact (including momentary or brief physical contact)	26%	14%	24%	20%
Any other unwelcome conduct of a sexual nature	15%	14%	8%	7%
Inappropriate staring or leering that made you feel intimidated	22%	10%	17%	16%
Repeated or inappropriate invitations to go out on dates	7%	7%	4%	4%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	4%	3%	1%	2%
Sexual gestures, indecent exposure or inappropriate display of the body	0%	3%	10%	8%
Sexually explicit email or SMS message	0%	3%	0%	1%

People outcomes

Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of those, 59% said their top response was 'Pretended it didn't bother you'.

Have you experienced sexual harassment at work in the last 12 months?

29	420
6%	94%

■ Experienced sexual harassment   ▦ Did not experience sexual harassment
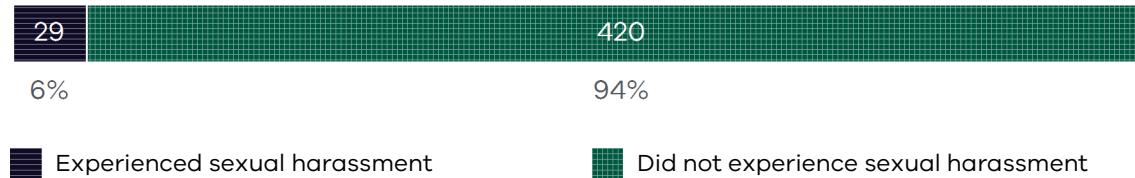
When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	48%	59%	39%	41%
Told the person the behaviour was not OK	30%	34%	40%	33%
Tried to laugh it off or forget about it	44%	34%	34%	36%
Told a friend or family member	22%	24%	16%	20%
Avoided locations where the behaviour might occur	11%	21%	12%	12%
Told a colleague	30%	21%	31%	27%
Avoided the person(s) by staying away from them	48%	17%	34%	33%
Told a manager	11%	14%	20%	20%
Told someone else	7%	14%	5%	5%
Told Human Resources	4%	10%	3%	3%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

- 52% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?
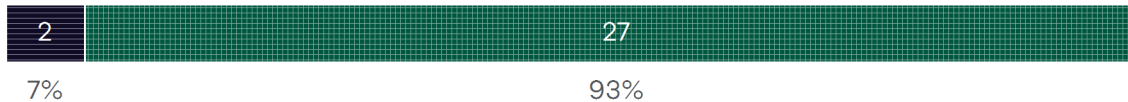
2	27
7%	93%

■ Submitted formal complaint   ■ Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	40%	52%	44%	46%
I didn't think it would make a difference	48%	44%	43%	40%
I believed there would be negative consequences for my reputation	28%	22%	20%	25%
I didn't feel safe to report the incident	8%	11%	5%	7%
I didn't need to because I made the harassment stop	8%	7%	12%	11%
I didn't need to because I no longer had contact with the person(s) who harassed me	8%	7%	11%	9%
I thought the complaint process would be embarrassing or difficult	8%	7%	8%	10%
I was advised not to	0%	7%	1%	2%
Other	16%	7%	10%	10%
I believed there would be negative consequences for my career	8%	4%	11%	17%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.
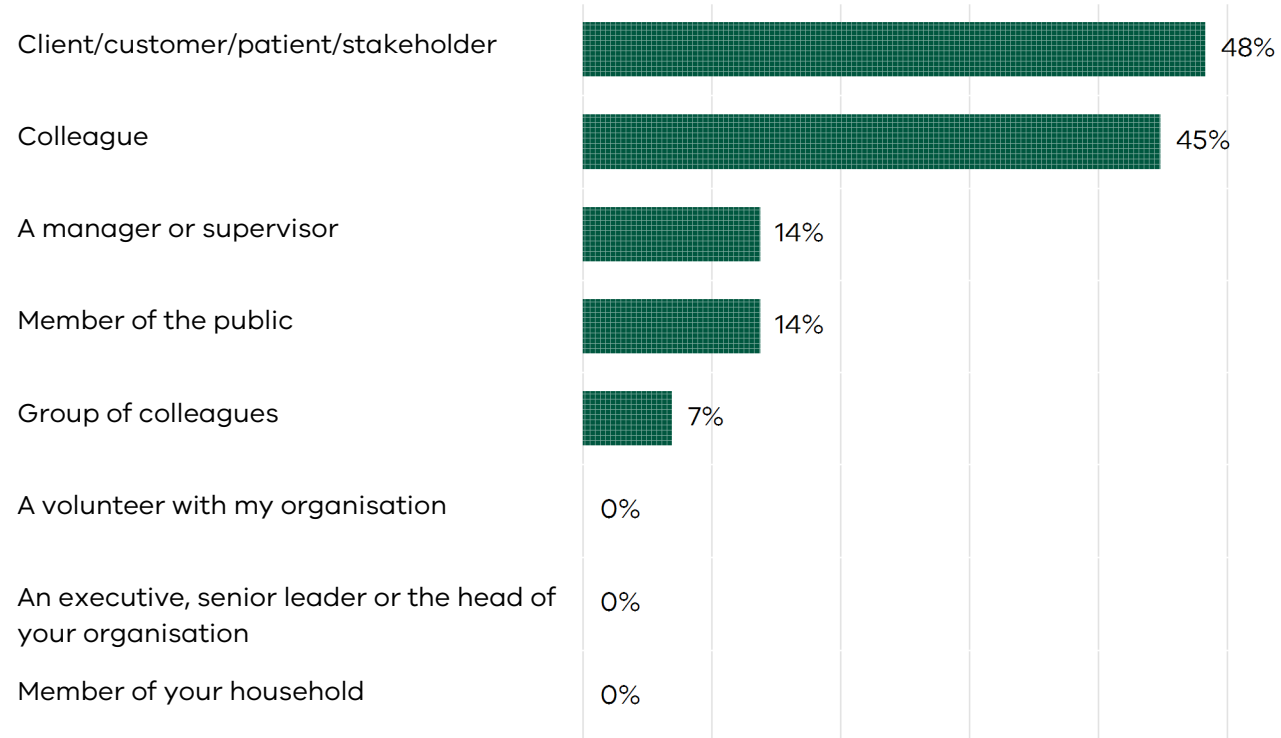
Each row is one perpetrator or group of perpetrators.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of that 6%, 48% said it was by 'Client/customer/patient/stakeholder'.

29 people (6% of staff) experienced sexual harassment (You2022)

Perpetrator	Percentage
Client/customer/patient/stakeholder	48%
Colleague	45%
A manager or supervisor	14%
Member of the public	14%
Group of colleagues	7%
A volunteer with my organisation	0%
An executive, senior leader or the head of your organisation	0%
Member of your household	0%

People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.
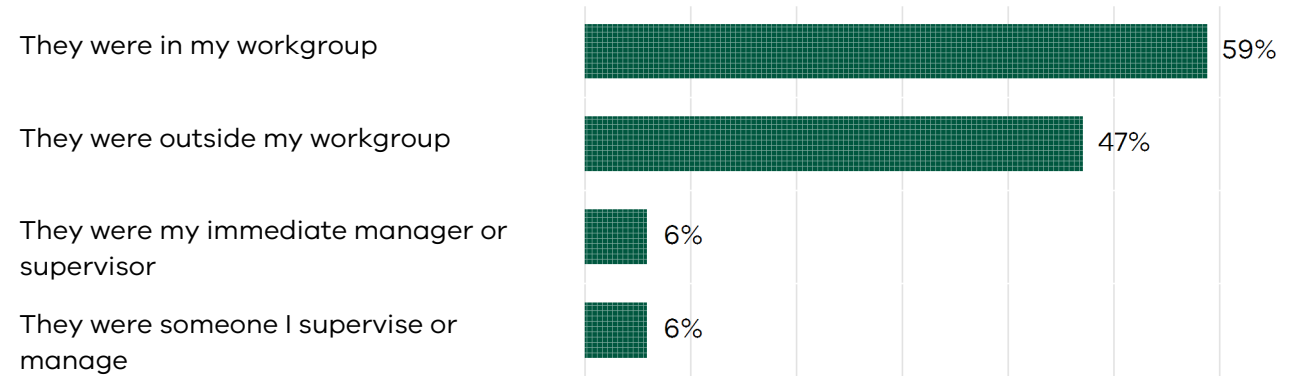
Example

6% of your staff who did the survey said they experienced sexual harassment.

Of that 6%, 59% said it was by someone within the organisation.

Of that 59%, 59% said it was 'They were in my workgroup'.

17 people (59% of staff who experienced harassment) experienced harassment from within your organisation (You 2022)

They were in my workgroup	59%
They were outside my workgroup	47%
They were my immediate manager or supervisor	6%
They were someone I supervise or manage	6%

People outcomes

Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 54% said it was 'Opportunities for training'.

Have you experienced discrimination at work in the last 12 months?

13	389	47
3%	87%	10%

■ Experienced discrimination   ▨ Did not experience discrimination   ▨ Not sure
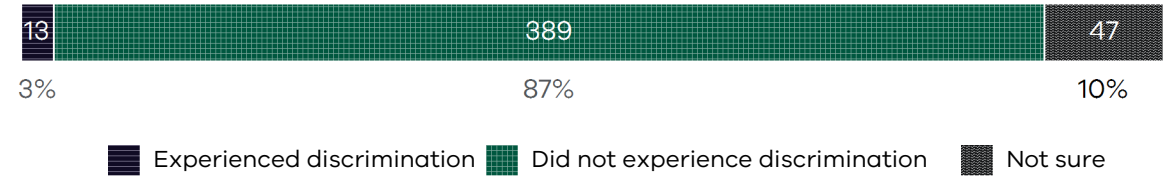
If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Opportunities for training	12%	54%	17%	22%
Denied flexible work arrangements or other adjustments	29%	38%	24%	22%
Opportunities for promotion	29%	31%	31%	36%
Other	53%	31%	43%	39%
Access to leave	6%	15%	10%	9%
Employment security - threats of dismissal or termination	12%	15%	10%	14%
Pay or conditions offered by employer	0%	8%	11%	11%

People outcomes

Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

3% of your staff who did the survey said they experienced discrimination, of which

- 54% said the top way they reported the discrimination was 'Told a manager'.

- 77% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

13	389	47
3%	87%	10%

■ Experienced discrimination ■ Did not experience discrimination ■ Not sure
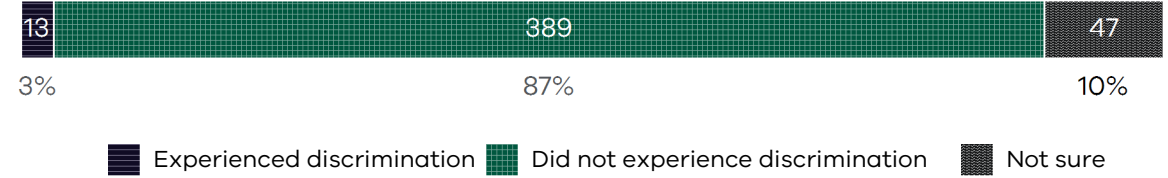
Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	12%	54%	24%	28%
Told a colleague	29%	46%	37%	37%
Told a friend or family member	59%	46%	31%	34%
Submitted a formal complaint	12%	23%	8%	8%
Told employee assistance program (EAP) or peer support	12%	23%	5%	8%
Told someone else	6%	23%	12%	14%
I did not tell anyone about the discrimination	24%	8%	24%	24%
Told the person the behaviour was not OK	12%	8%	7%	9%

People outcomes

Discrimination - reasons for not submitting a formal complaint

What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

77% of your staff who experienced discrimination did not submit a formal complaint, of which:

- 50% said the top reason was 'I believed there would be negative consequences for my career'.

Did you submit a formal complaint?
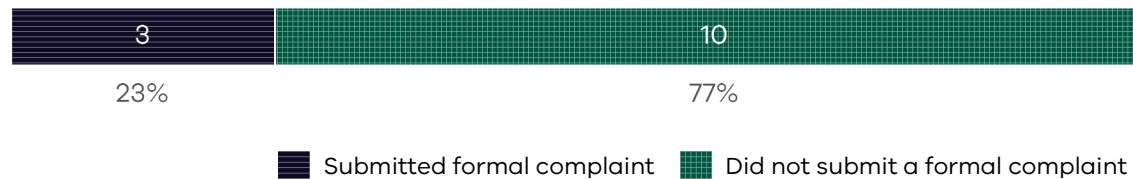
3	10
23%	77%

■ Submitted formal complaint ■ Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my career	53%	50%	41%	49%
I believed there would be negative consequences for my reputation	60%	50%	43%	50%
I didn't think it would make a difference	47%	40%	57%	59%
I didn't think it was serious enough	7%	30%	12%	13%
I believed there would be negative consequences for the person I was going to complain about	0%	20%	7%	8%
I didn't feel safe to report the incident	27%	20%	16%	19%
I thought the complaint process would be embarrassing or difficult	0%	20%	9%	12%
I didn't know who to talk to	0%	10%	5%	7%
I didn't need to because I made the discrimination stop	0%	10%	2%	3%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	7%	10%	4%	3%

People outcomes

Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 3% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.
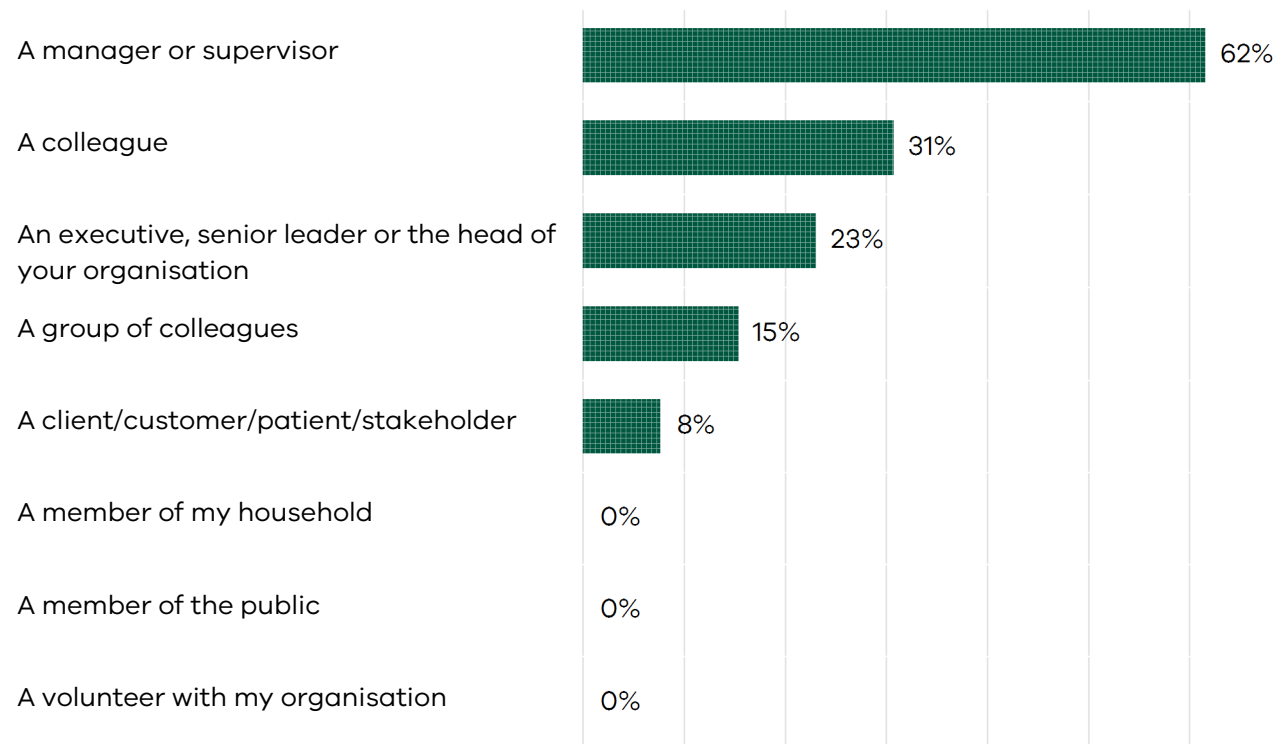
Each row is one perpetrator or group of perpetrators.

Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 62% said it was by 'A manager or supervisor'.

13 people (3% of staff) experienced discrimination (You 2022)

Perpetrator	Percentage
A manager or supervisor	62%
A colleague	31%
An executive, senior leader or the head of your organisation	23%
A group of colleagues	15%
A client/customer/patient/stakeholder	8%
A member of my household	0%
A member of the public	0%
A volunteer with my organisation	0%

People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 3% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.
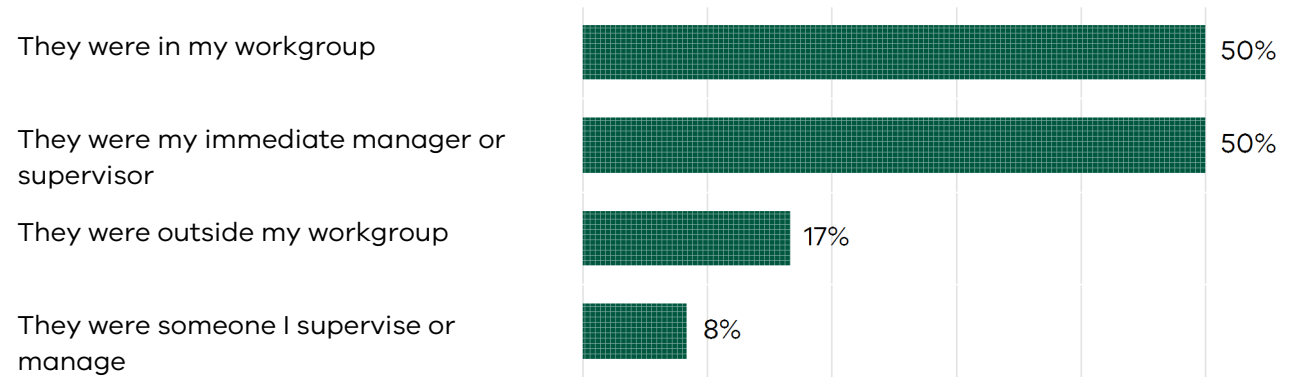
Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 92% said it was by someone within the organisation.

Of that 92%, 50% said it was 'They were in my workgroup'.

12 people (92% of staff who experienced discrimination) experienced discrimination from within your organisation (You 2022)

They were in my workgroup	50%
They were my immediate manager or supervisor	50%
They were outside my workgroup	17%
They were someone I supervise or manage	8%

Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

26% of your staff who did the survey said they experienced violence or aggression.

Of that 26%, 84% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?

116	313	20
26%	70%	4%

■ Experienced violence or aggression   ■ Did not experience violence or aggression   ▦ Not sure
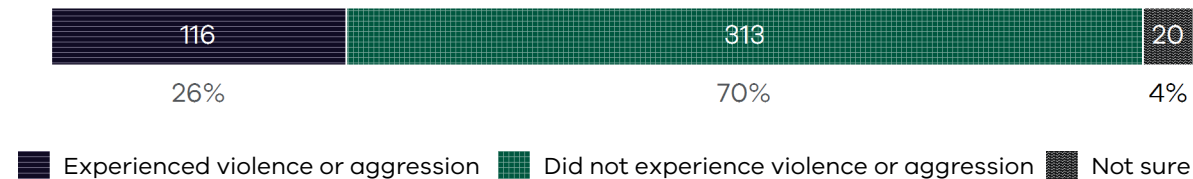
If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	86%	84%	88%	82%
Intimidating behaviour	67%	60%	68%	68%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	28%	27%	39%	28%
Threats of violence	39%	24%	45%	37%
Damage to my property or work equipment	5%	3%	10%	8%
Stalking, including cyber-stalking	1%	3%	1%	1%
Other	3%	2%	2%	4%

Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

26% of your staff who did the survey said they experienced violence or aggression, fo which

- 50% said the top way they reported the violence or agression was 'Told a manager'
- 60% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

116	313	20
26%	70%	4%

■ Experienced violence or aggression   ■ Did not experience violence or aggression   ■ Not sure
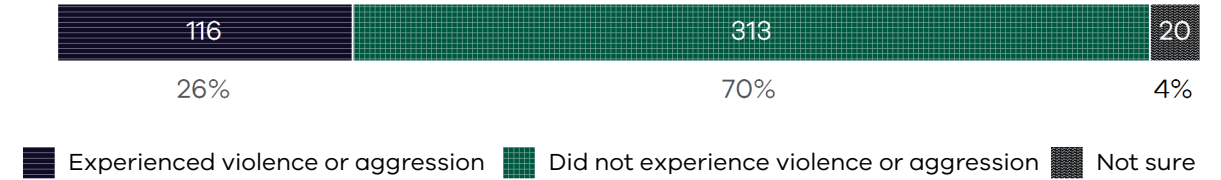
Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	63%	50%	54%	56%
Told a colleague	42%	45%	48%	47%
Submitted a formal incident report	40%	40%	36%	32%
Told the person the behaviour was not OK	32%	23%	39%	34%
Told a friend or family member	13%	17%	18%	20%
I did not tell anyone about the incident(s)	11%	5%	6%	7%
Told Human Resources	4%	4%	3%	4%
Told employee assistance program (EAP) or peer support	4%	3%	3%	4%
Told someone else	6%	3%	5%	6%

Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report

What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

60% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

- 41% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

46	70
40%	60%

■ Submitted formal incident report ■ Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	43%	41%	41%	40%
I didn't think it was serious enough	30%	30%	30%	32%
I didn't need to because I made the violence or aggression stop	16%	17%	15%	15%
Other	11%	16%	23%	20%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	21%	9%	15%	16%
I believed there would be negative consequences for my reputation	13%	7%	10%	14%
I didn't feel safe to report the incident	3%	7%	2%	4%
I believed there would be negative consequences for my career	8%	4%	6%	10%
I believed there would be negative consequences for the person I was going to complain about	0%	1%	3%	4%
I didn't know how to make a complaint	3%	1%	3%	4%

Victorian Public Sector Commission

VICTORIA State Government

Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

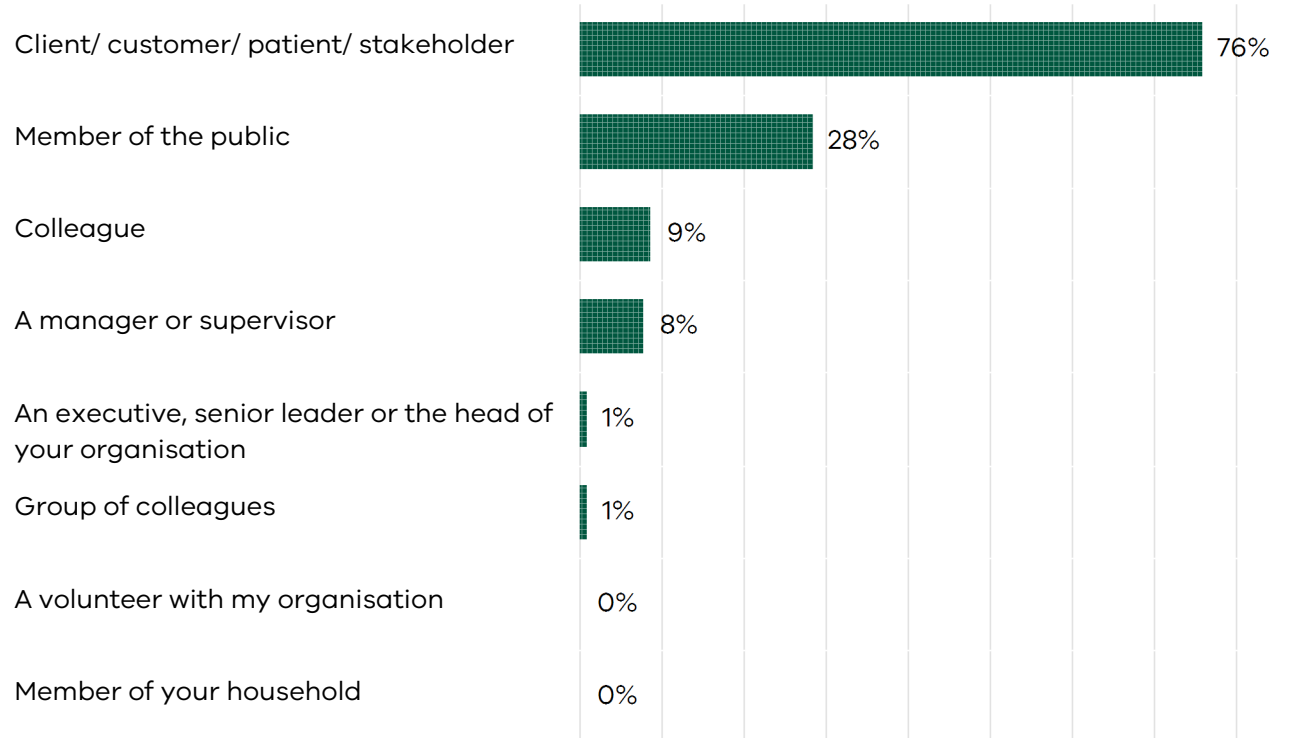In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

26% of your staff who did the survey said they experienced violence or aggression.

Of that 26%, 76% said it was 'Client/ customer/ patient/ stakeholder'.

116 people (26% of staff) experienced violence or aggression (You2022)

Perpetrator	Percentage
Client/ customer/ patient/ stakeholder	76%
Member of the public	28%
Colleague	9%
A manager or supervisor	8%
An executive, senior leader or the head of your organisation	1%
Group of colleagues	1%
A volunteer with my organisation	0%
Member of your household	0%

People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 26% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.
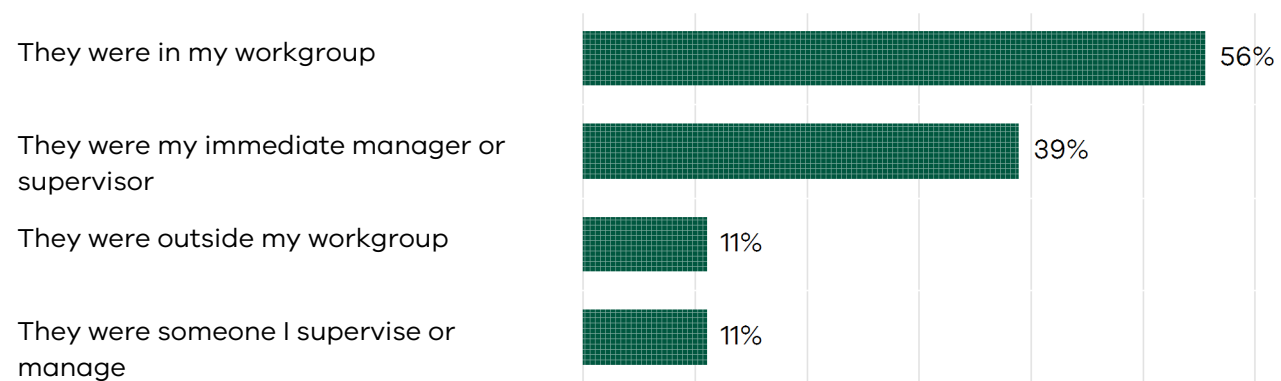
Example

26% of your staff who did the survey said they experienced violence or aggression.

Of that 26%, 16% said it was by someone within the organisation.

Of that 16%, 56% said it was 'They were in my workgroup'.

18 people (16% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup	56%
They were my immediate manager or supervisor	39%
They were outside my workgroup	11%
They were someone I supervise or manage	11%

People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

59% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.
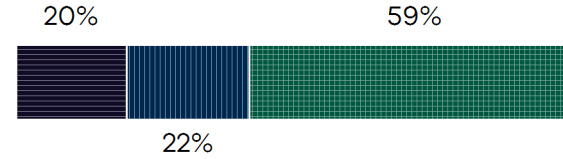
Survey question

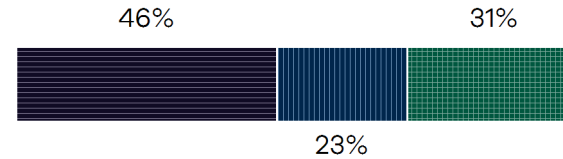Were you satisfied with the way your formal complaint was handled

Legend: No | Don't know | Yes

Your results

Violence or aggression
- No: 20%
- Don't know: 22%
- Yes: 59%

Bullying
- No: 46%
- Don't know: 23%
- Yes: 31%

Benchmark satisfied results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
Violence or aggression	Not asked	48 %	59 %	27 %	46 %	68 %
Bullying	Not asked	18 %	31 %	0 %	24 %	44 %

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Key differences

Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 96% of your staff agreed with 'I can use my skills and knowledge in my job'.
This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I can use my skills and knowledge in my job	96%	Not asked in 2021	93%
Meaningful work	I can make a worthwhile contribution at work	95%	Not asked in 2021	93%
Meaningful work	I achieve something important through my work	94%	+8%	92%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+4%	88%
Job enrichment	I understand how my job helps my organisation achieve it's goals	91%	Not asked in 2021	89%
Meaningful work	I get a sense of accomplishment from my work	89%	+9%	84%
Collaboration	I am able to work effectively with others outside my immediate workgroup	89%	+1%	84%
Safe to speak up	I feel culturally safe at work	87%	+11%	83%
Inclusion	I can be myself at work	86%	Not asked in 2021	80%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	85%	-1%	78%

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Key differences

Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 35% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.
This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	35%	Not asked in 2021	24%
Safety climate	All levels of my organisation are involved in the prevention of stress	43%	+8%	36%
Organisational integrity	I believe the promotion processes in my organisation are fair	49%	Not asked in 2021	42%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-2%	45%
Taking action	I believe my organisation will make improvements based on the results of this survey	50%	Not asked in 2021	41%
Workload	I have enough time to do my job effectively	52%	+8%	49%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	53%	+5%	43%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	53%	+12%	44%
Organisational integrity	I have an equal chance at promotion in my organisation	54%	Not asked in 2021	46%
Patient safety climate	This health service does a good job of training new and existing staff	57%	+3%	51%

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Key differences

Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Collaboration', the 'You 2022' column shows 65% of your staff agreed with 'Workgroups across my organisation willingly share information with each other'.

In the 'Increase from 2021' column, you have a 14% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Collaboration	Workgroups across my organisation willingly share information with each other	65%	+14%	59%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	57%	+14%	48%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	53%	+12%	44%
Organisational integrity	My organisation does not tolerate improper conduct	68%	+12%	62%
Manager support	My manager provides me with enough support when I need it	79%	+12%	75%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	71%	+12%	63%
Manager support	My manager listens to what I have to say	83%	+11%	78%
Safe to speak up	I feel culturally safe at work	87%	+11%	83%
Satisfaction	Considering everything, how satisfied are you with your current job	79%	+11%	69%
Learning and development	I am developing and learning in my role	82%	+10%	74%

Key differences

Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 50% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.
In the 'Decrease from 2021' column, you have a 2% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-2%	45%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	67%	-2%	61%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	85%	-1%	78%
Patient safety climate	Patient care errors are handled appropriately in my work area	69%	0%	64%

Key differences

Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Learning and development', the 'You 2022' column shows 66% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

The 'difference' column, shows that agreement for this question was 13 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff	66%	+13%	53%
Manager support	I receive meaningful recognition when I do good work	68%	+13%	55%
Learning and development	I am satisfied with the opportunities to progress in my organisation	61%	+12%	50%
Satisfaction	How satisfied are you with your career development within your current organisation	69%	+11%	58%
Engagement	My organisation inspires me to do the best in my job	67%	+11%	56%
Taking action	My organisation has made improvements based on the survey results from last year	35%	+11%	24%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	65%	+11%	54%
Satisfaction	Considering everything, how satisfied are you with your current job	79%	+10%	69%
Inclusion	I feel as if I belong at this organisation	80%	+10%	70%
Manager support	My manager gives me feedback that helps me improve my performance	76%	+10%	66%

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Key differences

Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Manager leadership', the 'You 2022' column shows 80% of your staff agreed with 'My manager treats employees with dignity and respect'.

The 'difference' column, shows that agreement for this question was 2 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Manager leadership	My manager treats employees with dignity and respect	80%	-2%	82%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	65%	0%	65%

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Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question	Your results					

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Benchmark agree results
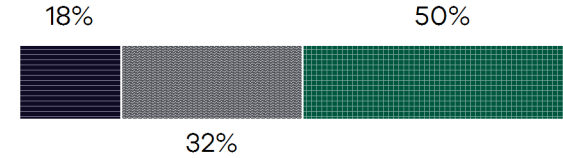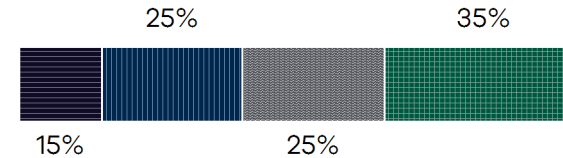
Survey question		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
I believe my organisation will make improvements based on the results of this survey	18% / 32% / 50%	Not asked	Not asked	50 %	27 %	41 %	61 %
My organisation has made improvements based on the survey results from last year	15% / 25% / 25% / 35%	Not asked	Not asked	35 %	14 %	24 %	46 %

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Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question	Your results		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
	Disagree — Neither agree nor disagree; Don't know — Agree							
Senior leaders demonstrate honesty and integrity	5% / 65% — 9% / 20%	Not asked	55 %	65 %	34 %	56 %	68 %
Senior leaders model my organisation's values	6% / 65% — 9% / 21%	Not asked	59 %	65 %	38 %	57 %	70 %
Senior leaders provide clear strategy and direction	4% / 61% — 13% / 22%	59 %	52 %	61 %	32 %	53 %	63 %

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Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2022:

- 77% of your staff who did the survey responded positively to questions about Collaboration which is up from 70% in 2021.

Compared to:

- 72% of staff at your comparator and 73% of staff across the public sector.
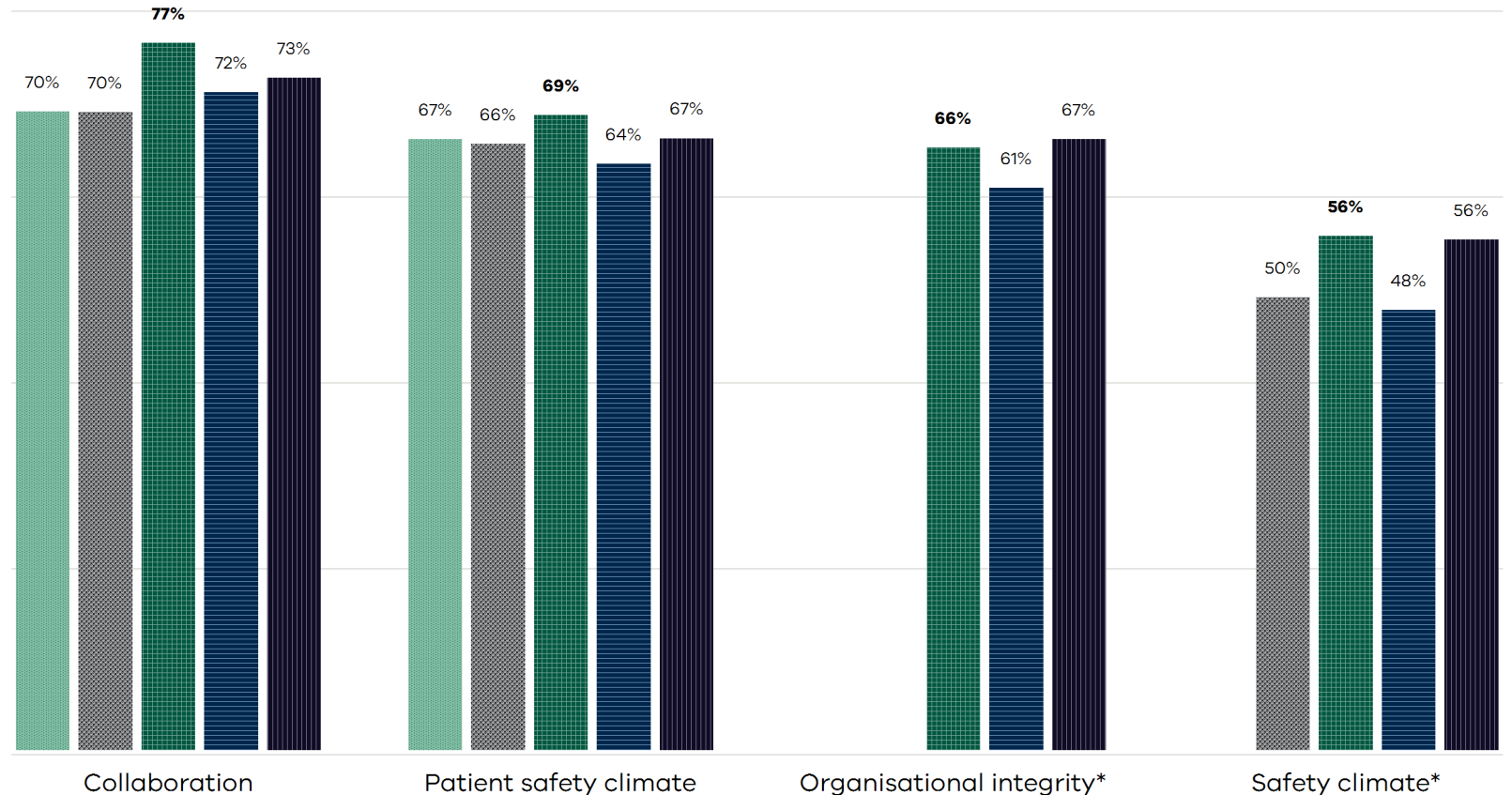
Collaboration: 70%, 70%, 77%, 72%, 73%
Patient safety climate: 67%, 66%, 69%, 64%, 67%
Organisational integrity*: 66%, 61%, 67%
Safety climate*: 50%, 56%, 48%, 56%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2020 · You 2021 · You 2022 · Comparator 2022 · Public sector 2022

Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My organisation encourages employees to act in ways that are consistent with human rights	Not asked	77 %	82 %	67 %	81 %	87 %
My organisation encourages respectful workplace behaviours	Not asked	76 %	77 %	60 %	75 %	84 %
My organisation is committed to earning a high level of public trust	Not asked	72 %	74 %	55 %	72 %	82 %
My organisation does not tolerate improper conduct	Not asked	55 %	68 %	42 %	62 %	75 %

Your results (bar chart values):

My organisation encourages employees to act in ways that are consistent with human rights: 2%, 3%, 13%, 82%

My organisation encourages respectful workplace behaviours: 1%, 8%, 14%, 77%

My organisation is committed to earning a high level of public trust: 2%, 5%, 19%, 74%

My organisation does not tolerate improper conduct: 2%, 13%, 17%, 68%

Organisational climate

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
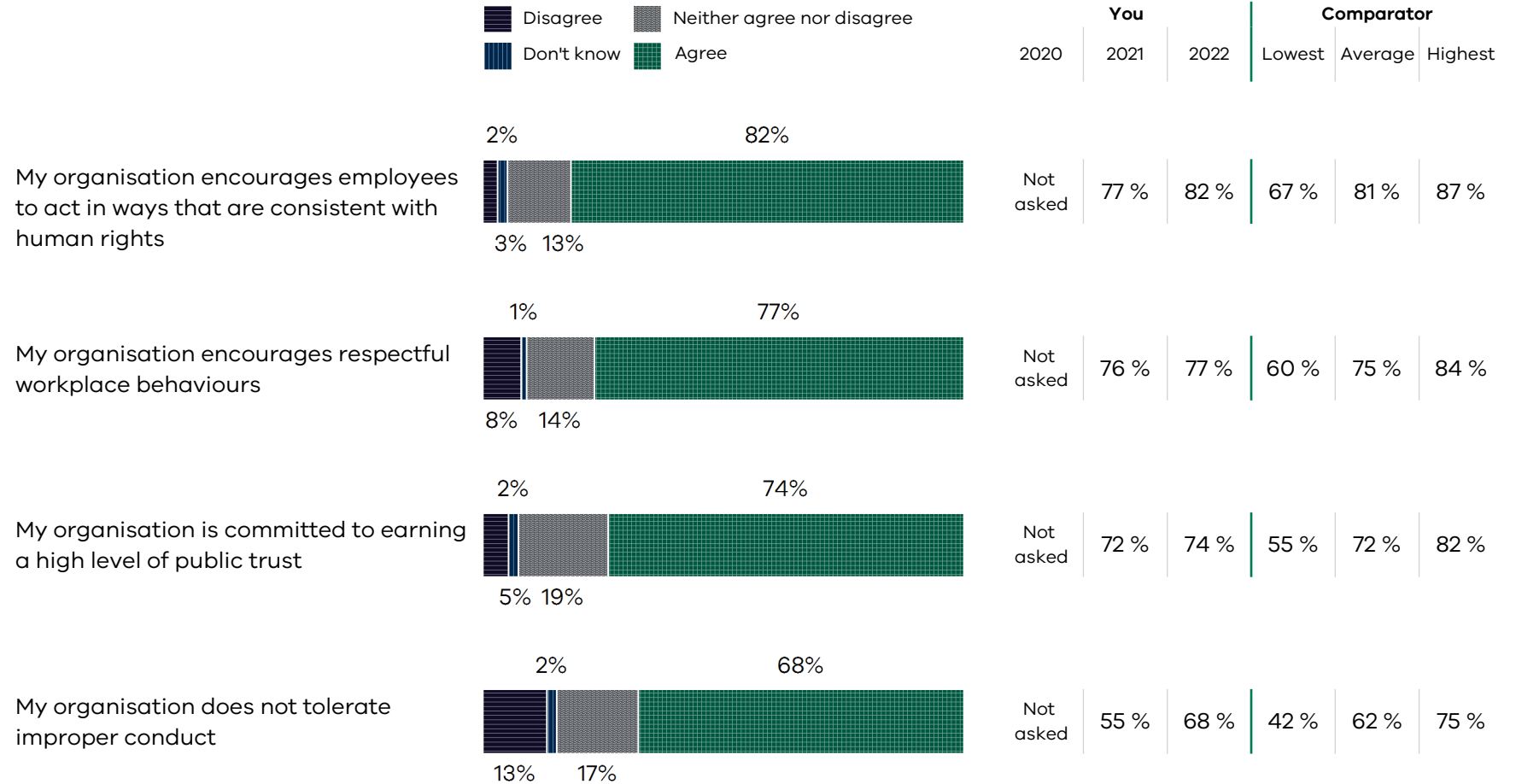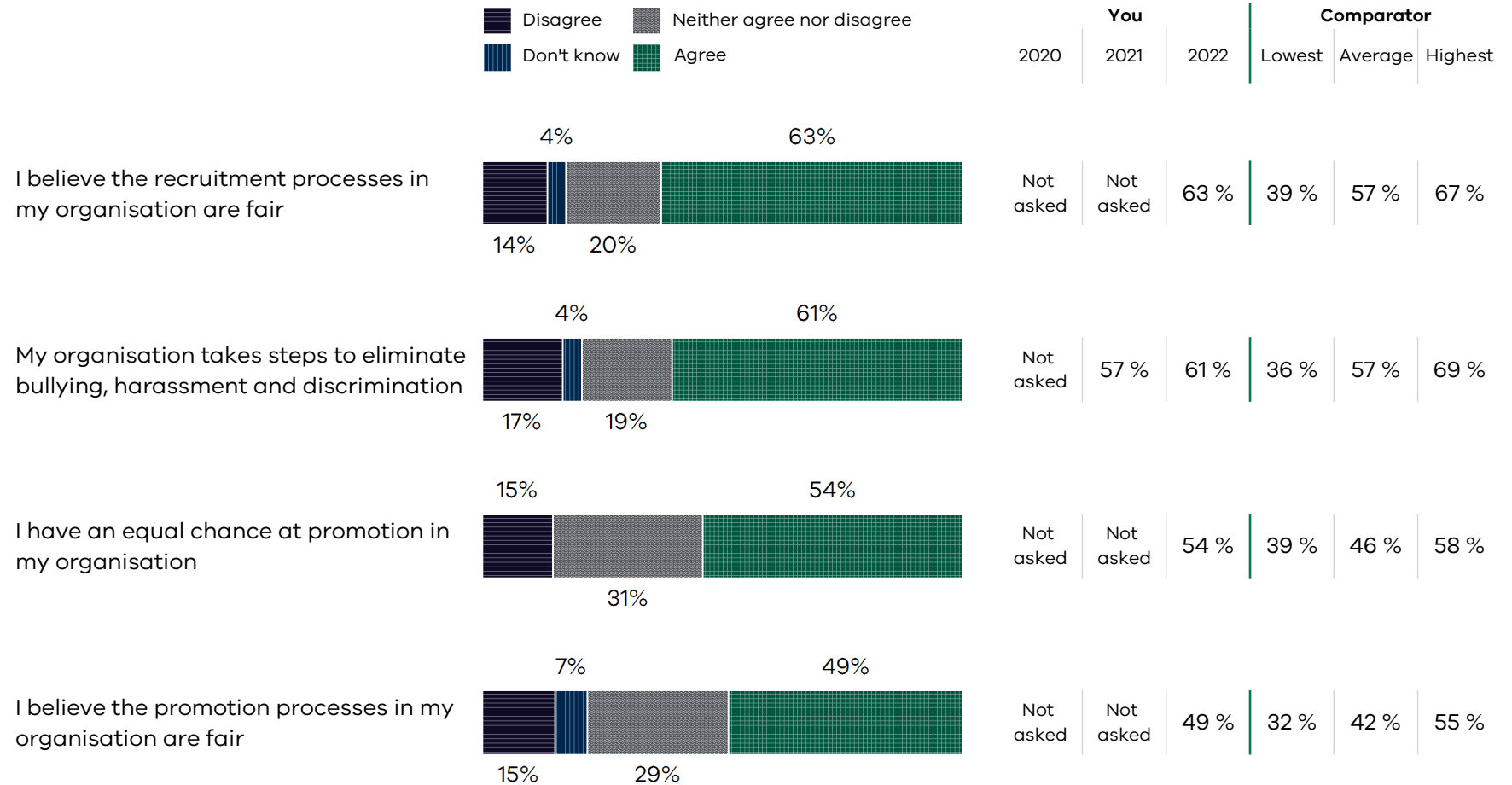
Example

63% of your staff who did the survey agreed or strongly agreed with 'I believe the recruitment processes in my organisation are fair'.

Survey question | Your results | Benchmark agree results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
I believe the recruitment processes in my organisation are fair	14% / 4% / 20% / 63%	Not asked	Not asked	63 %	39 %	57 %	67 %
My organisation takes steps to eliminate bullying, harassment and discrimination	17% / 4% / 19% / 61%	Not asked	57 %	61 %	36 %	57 %	69 %
I have an equal chance at promotion in my organisation	15% / 31% / 54%	Not asked	Not asked	54 %	39 %	46 %	58 %
I believe the promotion processes in my organisation are fair	15% / 7% / 29% / 49%	Not asked	Not asked	49 %	32 %	42 %	55 %

Organisational climate

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
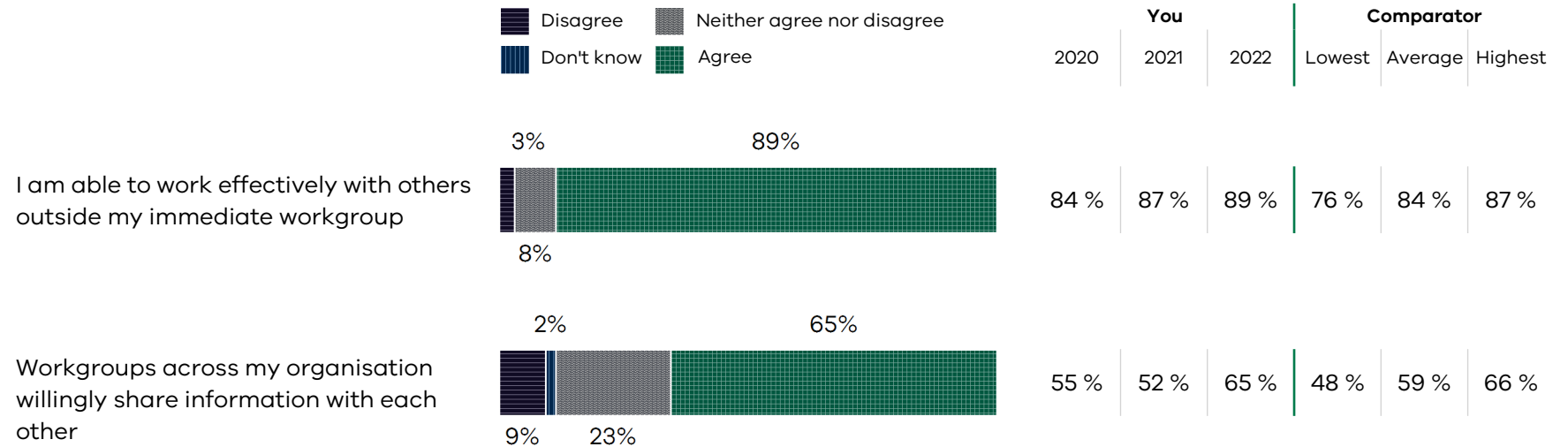
Example

89% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question	Your results						

Legend: Disagree | Don't know | Neither agree nor disagree | Agree

Survey question		You 2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
I am able to work effectively with others outside my immediate workgroup	3% ... 89% (8%)	84 %	87 %	89 %	76 %	84 %	87 %
Workgroups across my organisation willingly share information with each other	2% ... 65% (9%, 23%)	55 %	52 %	65 %	48 %	59 %	66 %

Victorian Public Sector Commission

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Organisational climate

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.
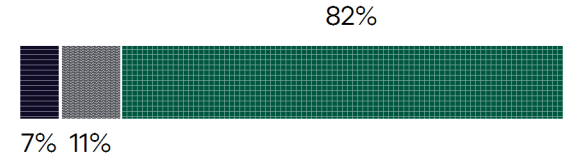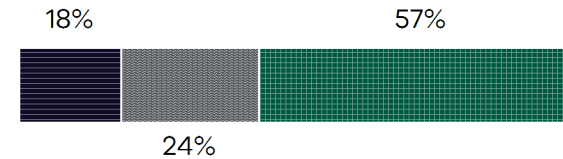
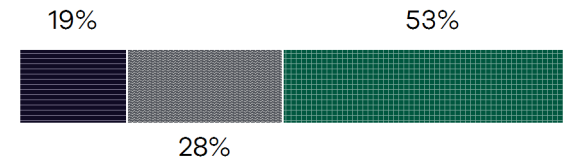| Survey question	Your results		You			Comparator		
		2020	2021	2022		Lowest	Average	Highest
	Legend: Disagree, Don't know, Neither agree nor disagree, Agree							
My organisation provides a physically safe work environment	7% 11% 82%	Not asked	79 %	82 %		64 %	74 %	79 %
Senior leaders consider the psychological health of employees to be as important as productivity	18% 24% 57%	51 %	44 %	57 %		33 %	48 %	60 %
Senior leaders show support for stress prevention through involvement and commitment	19% 28% 53%	51 %	41 %	53 %		27 %	44 %	58 %
In my workplace, there is good communication about psychological safety issues that affect me	17% 31% 53%	51 %	48 %	53 %		33 %	43 %	53 %

Organisational climate

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

| Survey question | Your results | Benchmark agree results |

Legend: Disagree, Don't know, Neither agree nor disagree, Agree
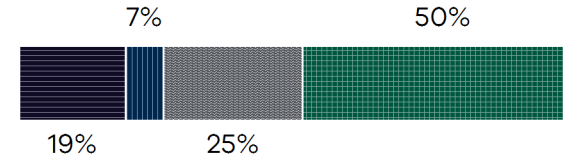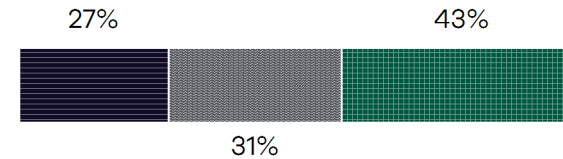
Survey question		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
My organisation has effective procedures in place to support employees who may experience stress	7% / 50% / 19% / 25%	52 %	52 %	50 %	32 %	45 %	55 %
All levels of my organisation are involved in the prevention of stress	27% / 43% / 31%	40 %	35 %	43 %	30 %	36 %	48 %

Organisational climate

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.

Survey question / Your results / Benchmark agree results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
I am encouraged by my colleagues to report any patient safety concerns I may have	2% / 13% / 85%	80 %	86 %	85 %	73 %	78 %	83 %
My suggestions about patient safety would be acted upon if I expressed them to my manager	6% / 16% / 78%	71 %	69 %	78 %	62 %	69 %	74 %
Management is driving us to be a safety-centred organisation	7% / 22% / 71%	69 %	68 %	71 %	54 %	65 %	74 %
Patient care errors are handled appropriately in my work area	5% / 14% / 12% / 69%	71 %	69 %	69 %	54 %	64 %	69 %

Organisational climate

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

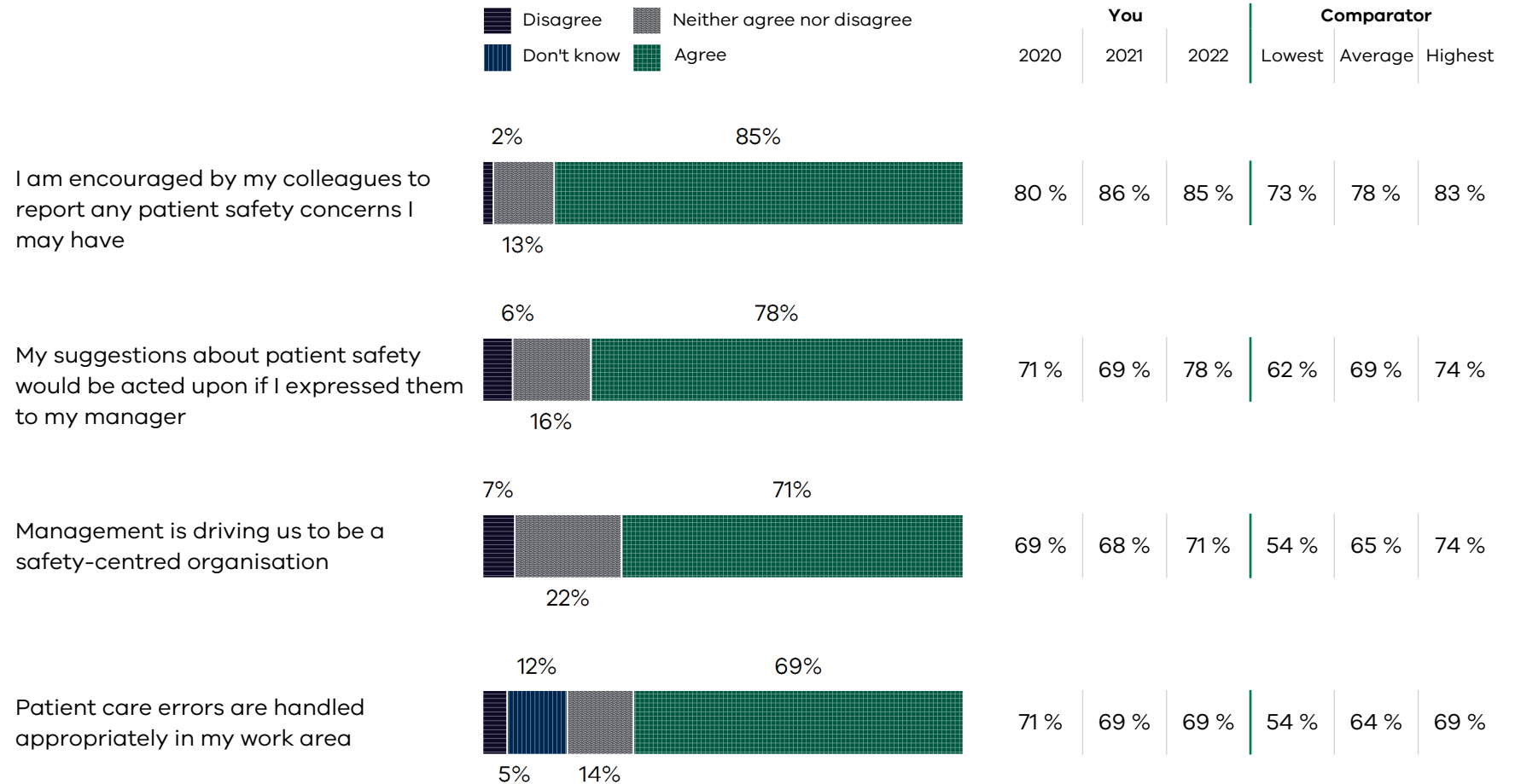Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'The culture in my work area makes it easy to learn from the errors of others'.

Survey question	Your results			You			Comparator		
			2020	2021	2022	Lowest	Average	Highest
The culture in my work area makes it easy to learn from the errors of others	9% — 24% — 67%		66 %	69 %	67 %	52 %	61 %	69 %
I would recommend a friend or relative to be treated as a patient here	12% — 22% — 65%		64 %	59 %	65 %	46 %	65 %	75 %
Trainees in my discipline are adequately supervised	14% — 14% — 9% — 63%		58 %	56 %	63 %	48 %	58 %	63 %
This health service does a good job of training new and existing staff	19% — 4% — 21% — 57%		55 %	54 %	57 %	36 %	51 %	57 %

Legend: ■ Disagree ■ Don't know ▨ Neither agree nor disagree ▨ Agree

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wellbeing check 2022

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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
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- Employment
- Adjustments
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Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2022:

- 77% of your staff who did the survey responded positively to questions about Quality service delivery.

Compared to:

- 71% of staff at your comparator and 74% of staff across the public sector.
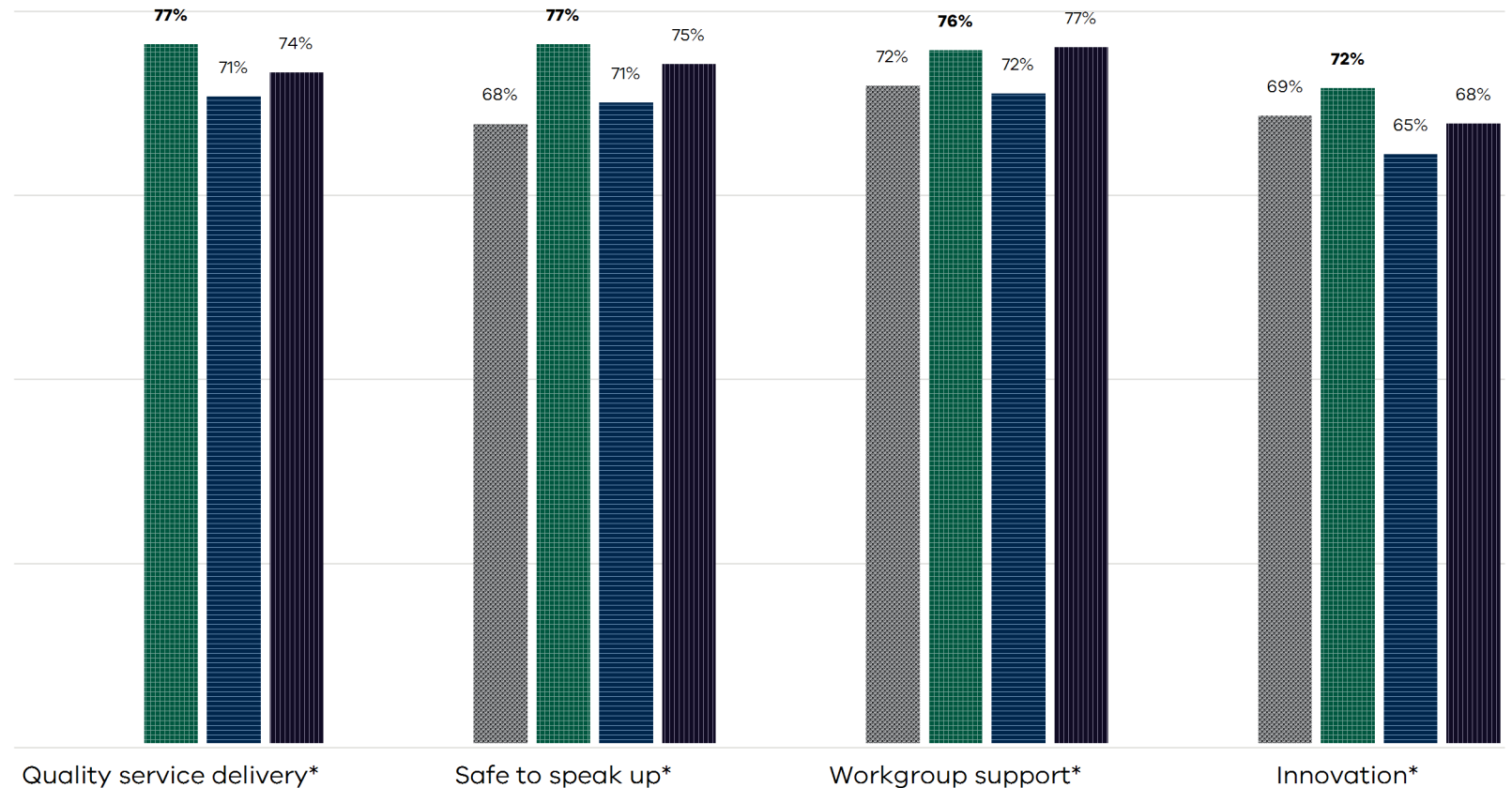
Quality service delivery* — 77%, 71%, 74%
Safe to speak up* — 68%, 77%, 71%, 75%
Workgroup support* — 72%, 76%, 72%, 77%
Innovation* — 69%, 72%, 65%, 68%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide high-quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.
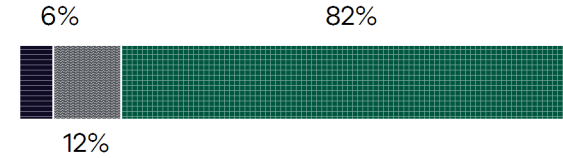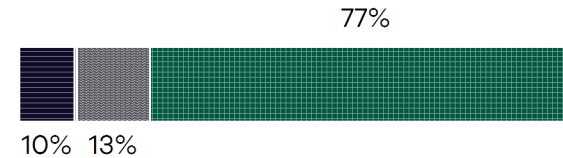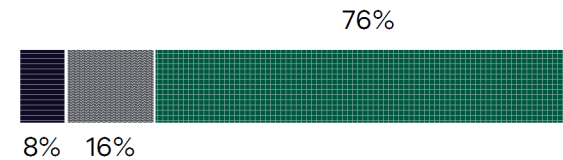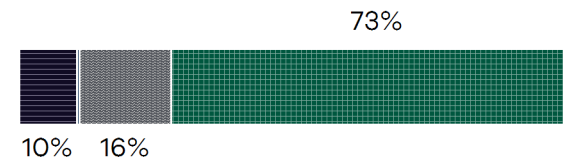
Survey question	Your results		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
Legend: Disagree, Don't know, Neither agree nor disagree, Agree								
My workgroup provides high quality advice and services	6% / 12% / 82%	Not asked	Not asked	82 %	72 %	78 %	81 %
My workgroup has clear lines of responsibility	10% / 13% / 77%	Not asked	77 %	77 %	63 %	72 %	76 %
My workgroup uses its resources well	8% / 16% / 76%	Not asked	Not asked	76 %	60 %	68 %	71 %
My workgroup acts fairly and without bias	10% / 16% / 73%	Not asked	Not asked	73 %	61 %	68 %	72 %

Workgroup climate

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
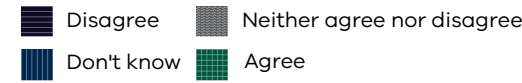
Example

75% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

| Survey question | Your results | Benchmark agree results |

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree
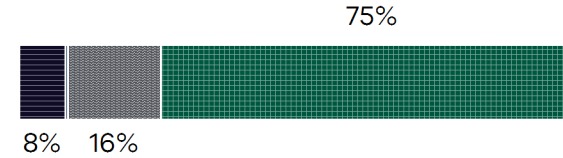
Survey question		You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
My workgroup learns from failures and mistakes	8% / 16% / 75%	Not asked	71 %	75 %	60 %	68 %	72 %
My workgroup is quick to respond to opportunities to do things better	10% / 15% / 75%	Not asked	72 %	75 %	60 %	66 %	72 %
My workgroup encourages employee creativity	9% / 1% / 23% / 67%	Not asked	65 %	67 %	56 %	61 %	67 %
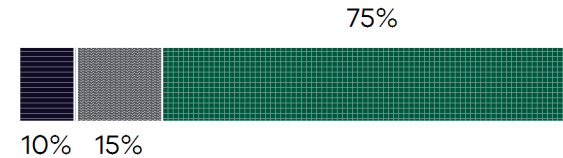
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Workgroup climate

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2020	2021	2022	Comparator Lowest	Average	Highest
People in my workgroup work together effectively to get the job done	6% / 11% / 82%	79 %	78 %	82 %	74 %	79 %	83 %
People in my workgroup treat each other with respect	9% / 11% / 80%	78 %	77 %	80 %	66 %	77 %	81 %
People in my workgroup are politically impartial in their work	4% / 2% / 18% / 76%	Not asked	71 %	76 %	64 %	71 %	77 %
People in my workgroup are honest, open and transparent in their dealings	1% / 7% / 16% / 76%	Not asked	71 %	76 %	61 %	69 %	74 %

Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

People in my workgroup appropriately manage conflicts of interest

Your results: 10%, 3%, 19%, 68%

	You			Comparator		
2020	2021	2022		Lowest	Average	Highest
Not asked	65 %	68 %		57 %	62 %	67 %

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

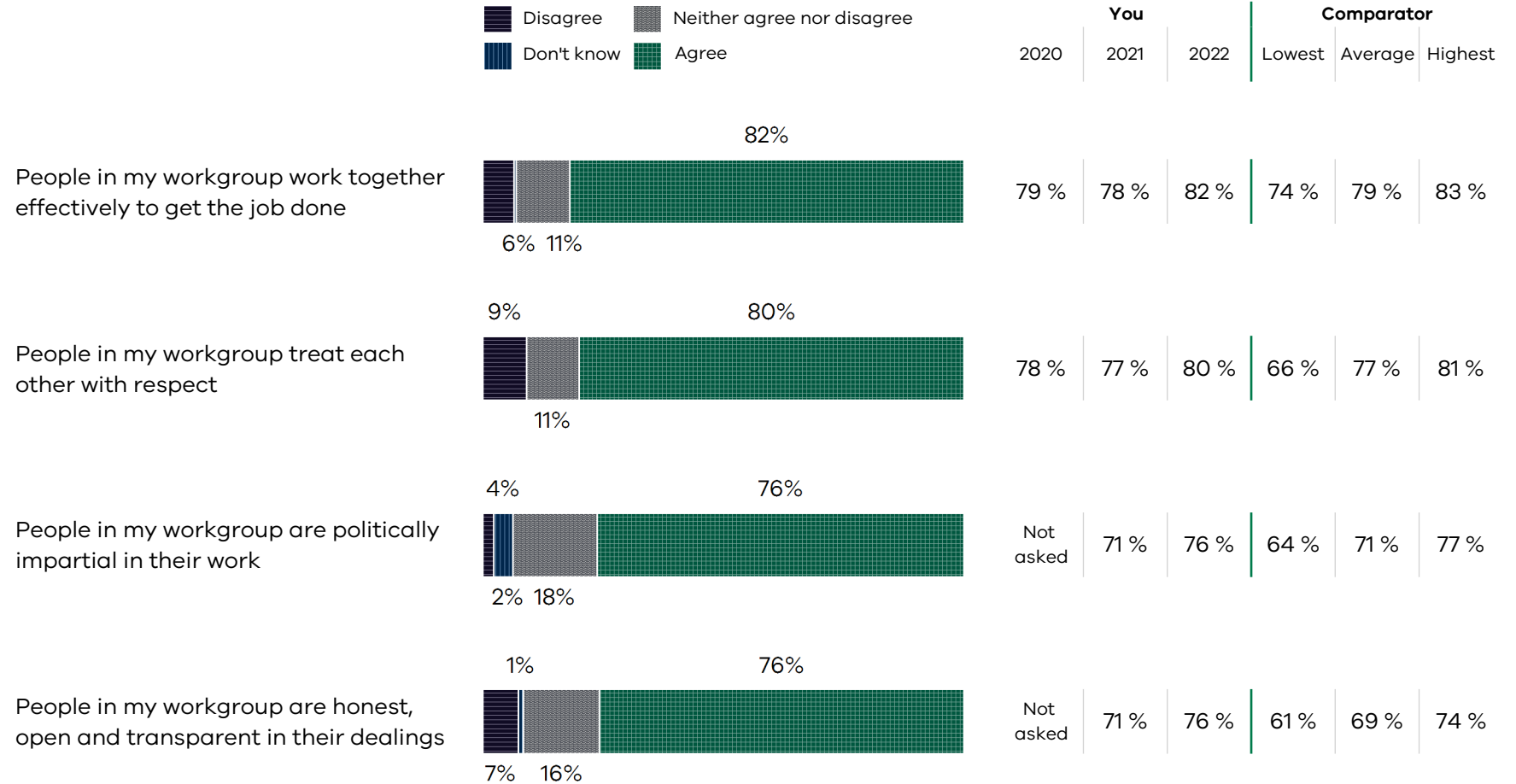Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question	Your results			Benchmark agree results				

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

		You			**Comparator**		
Survey question		2020	2021	2022	Lowest	Average	Highest
I feel culturally safe at work	3% / 10% / 87%	Not asked	76 %	87 %	77 %	83 %	86 %
People in my workgroup are able to bring up problems and tough issues	10% / 18% / 72%	66 %	69 %	72 %	60 %	66 %	72 %
I feel safe to challenge inappropriate behaviour at work	13% / 15% / 71%	Not asked	60 %	71 %	52 %	63 %	75 %

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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

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Job and manager factors

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2022:

- 93% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

- 90% of staff at your comparator and 89% of staff across the public sector.

	Meaningful work*	Job enrichment*	Manager leadership*	Manager support*
You 2020				
You 2021			75%	
You 2022	93%	88%	81%	78%
Comparator 2022	90%	84%	80%	70%
Public sector 2022	89%	84%	84%	75%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2020 | You 2021 | You 2022 | Comparator 2022 | Public sector 2022

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Job and manager factors

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This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
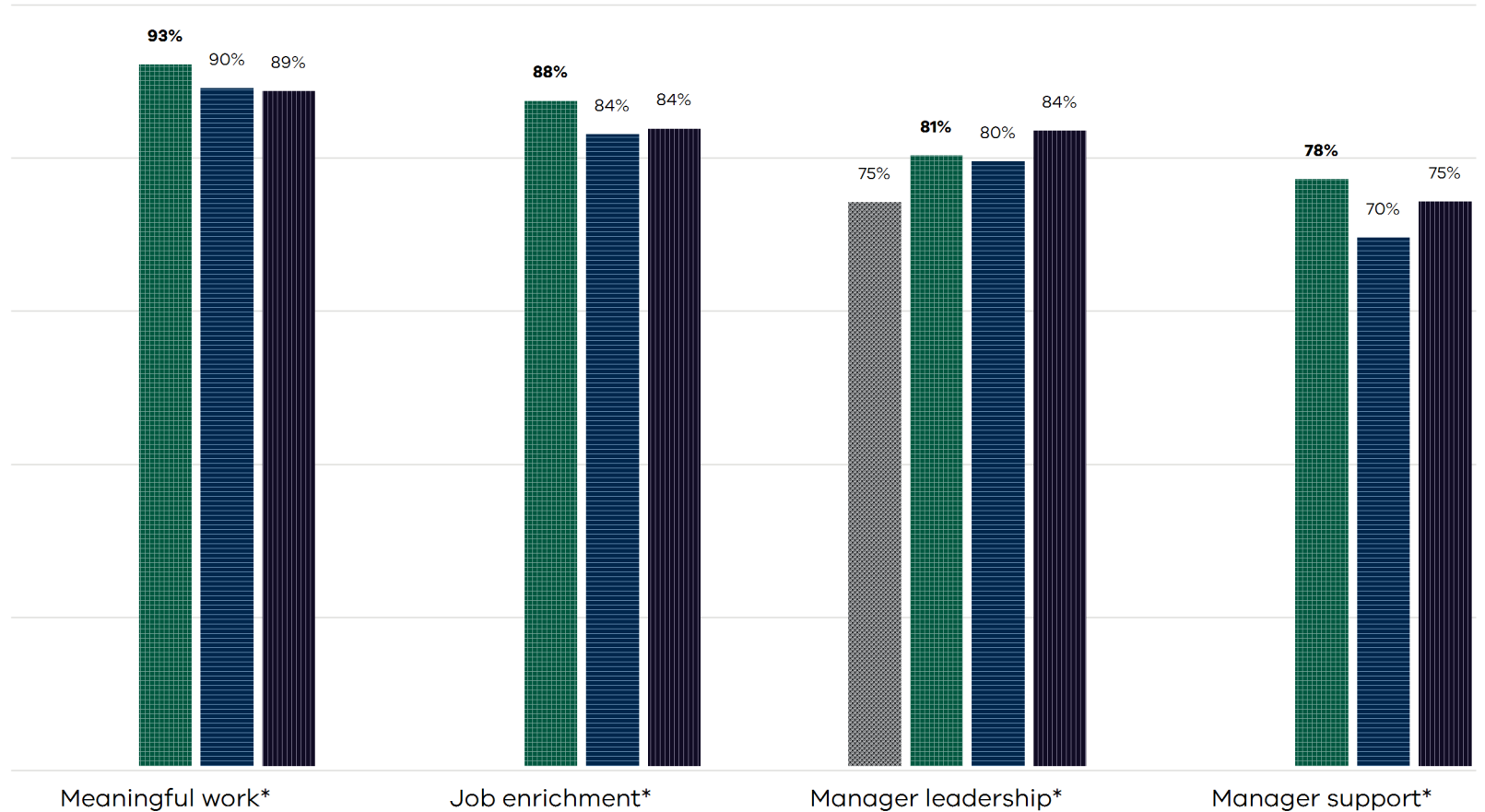
Example

In 2022:

- 76% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

- 67% of staff at your comparator and 75% of staff across the public sector.
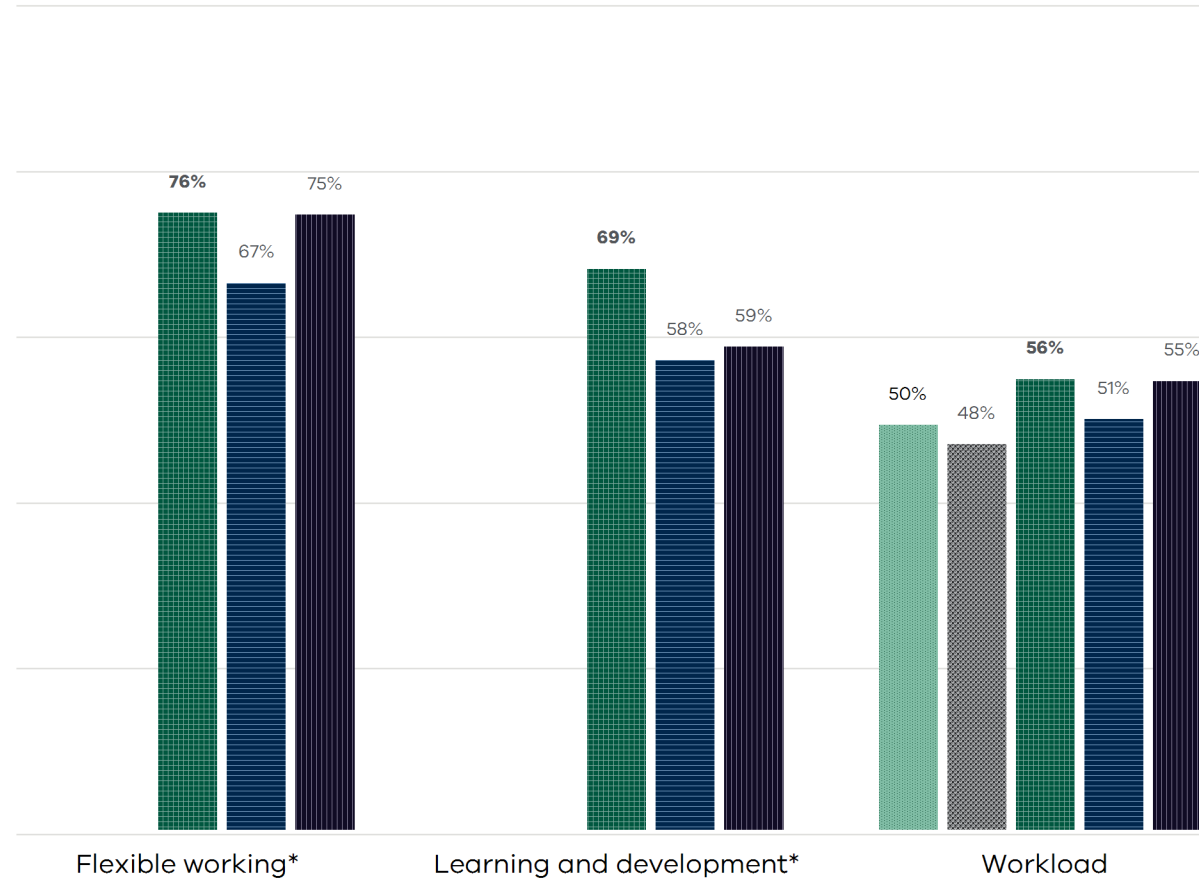
	Flexible working*	Learning and development*	Workload
You 2020			50%
You 2021			48%
You 2022	76%	69%	56%
Comparator 2022	67%	58%	51%
Public sector 2022	75%	59%	55%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2020 | You 2021 | You 2022 | Comparator 2022 | Public sector 2022

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Job and manager factors

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results	2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My manager models my organisation's values	8% Disagree, 11% Neither, 82% Agree	Not asked	74 %	82 %	71 %	79 %	85 %
My manager demonstrates honesty and integrity	8% Disagree, 11% Neither, 81% Agree	Not asked	75 %	81 %	71 %	80 %	86 %
My manager treats employees with dignity and respect	8% Disagree, 11% Neither, 80% Agree	Not asked	76 %	80 %	73 %	82 %	89 %

Job and manager factors

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

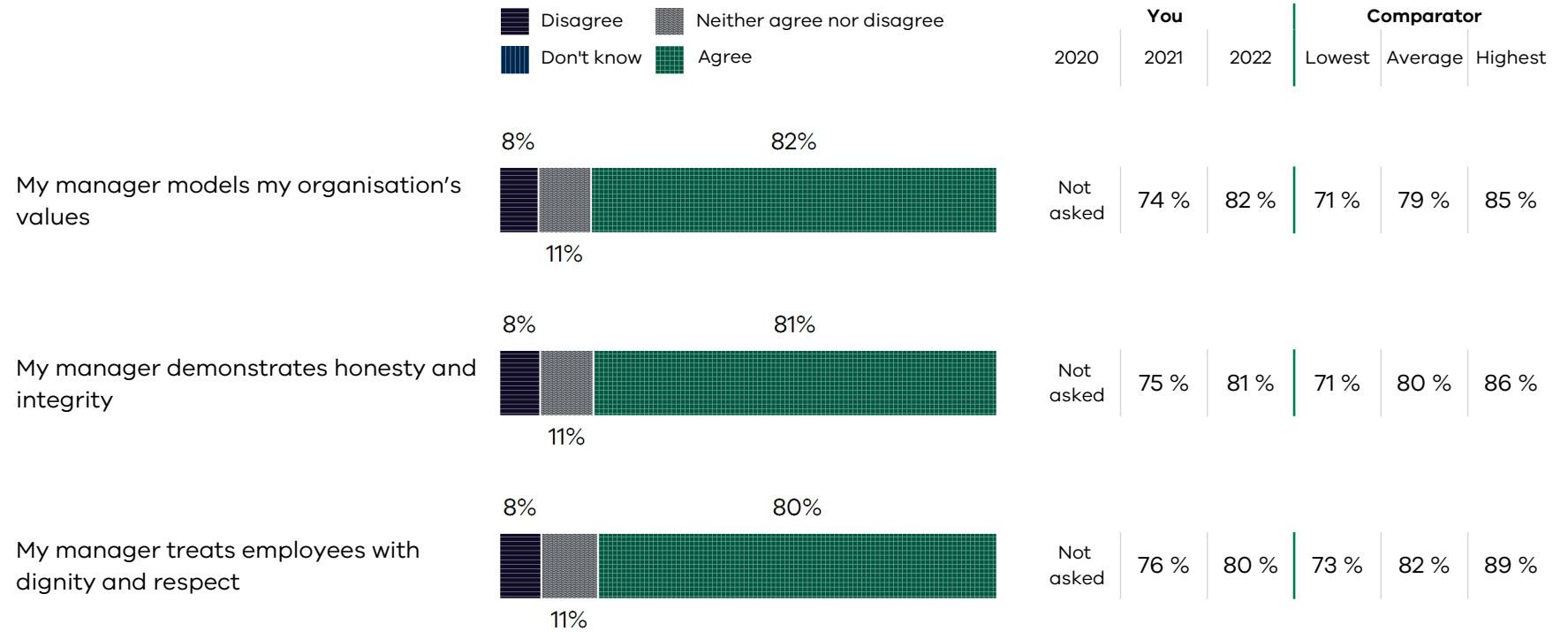Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.

Survey question | Your results | Benchmark agree results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My manager listens to what I have to say	8% / 9% / 83%	71 %	72 %	83 %	69 %	78 %	82 %
I can discuss problems or issues with my manager	9% / 8% / 83%	Not asked	Not asked	83 %	69 %	77 %	83 %
My manager provides me with enough support when I need it	9% / 1% / 11% / 79%	69 %	67 %	79 %	66 %	75 %	80 %
My manager gives me feedback that helps me improve my performance	11% / 1% / 12% / 76%	Not asked	Not asked	76 %	56 %	66 %	76 %

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Job and manager factors

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How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

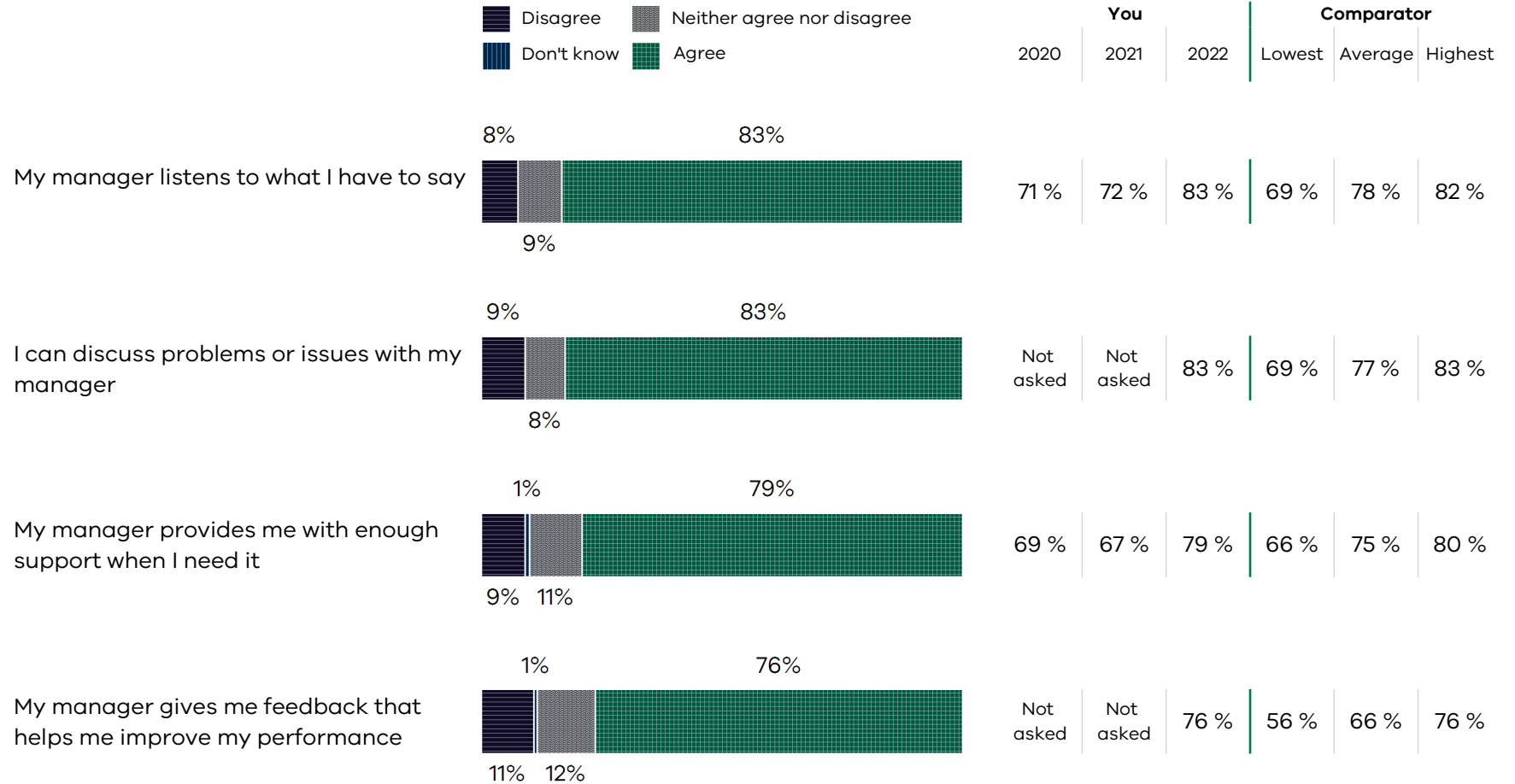Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

| Survey question | Your results | | Benchmark agree results | | | | | |

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

	You			Comparator		
Survey question	2020	2021	2022	Lowest	Average	Highest
I receive meaningful recognition when I do good work	Not asked	Not asked	68 %	45 %	55 %	62 %

Your results bar: 13% Disagree, 19% Neither agree nor disagree, 68% Agree

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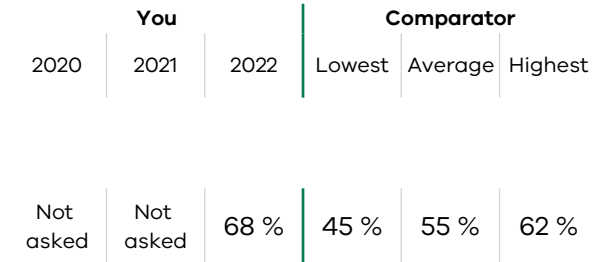
Job and manager factors

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
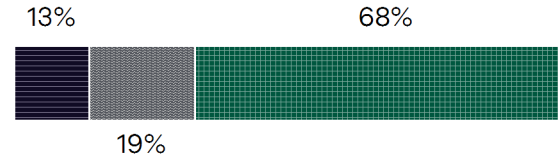
Example

59% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question	Your results						
		You			**Comparator**		
		2020	2021	2022	Lowest	Average	Highest

Legend: ■ Disagree   ▨ Neither agree nor disagree   ▨ Agree

Benchmark agree results

Survey question	Disagree	Neither	Agree	2020	2021	2022	Lowest	Average	Highest
The workload I have is appropriate for the job that I do	24%	17%	59%	53 %	51 %	59 %	48 %	53 %	59 %
I have enough time to do my job effectively	28%	20%	52%	47 %	45 %	52 %	42 %	49 %	57 %

Job and manager factors

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
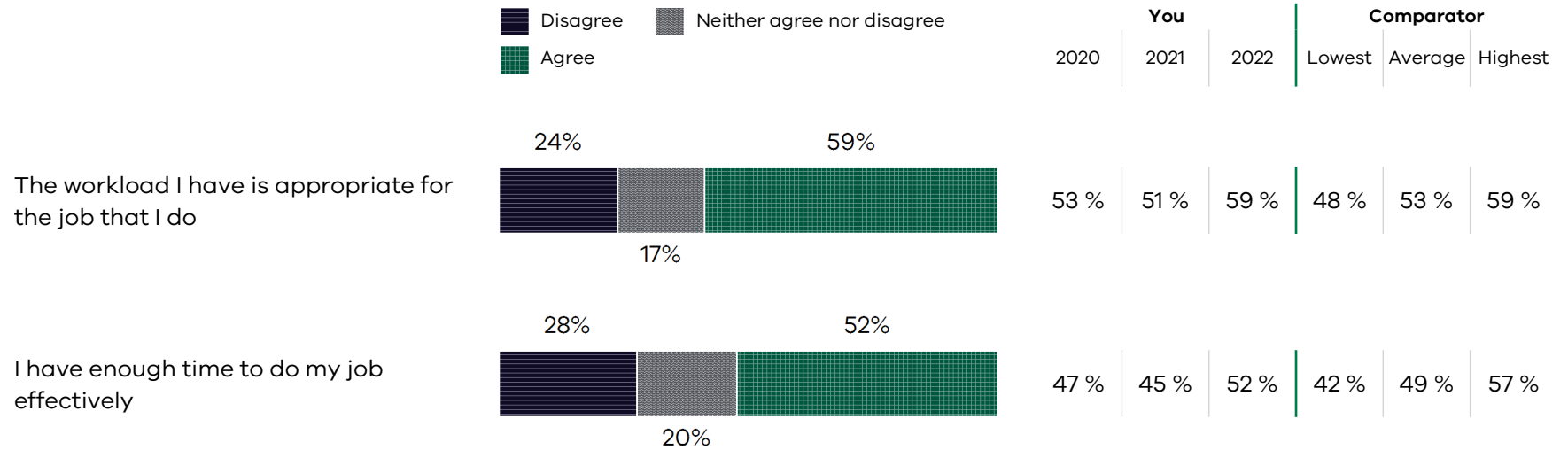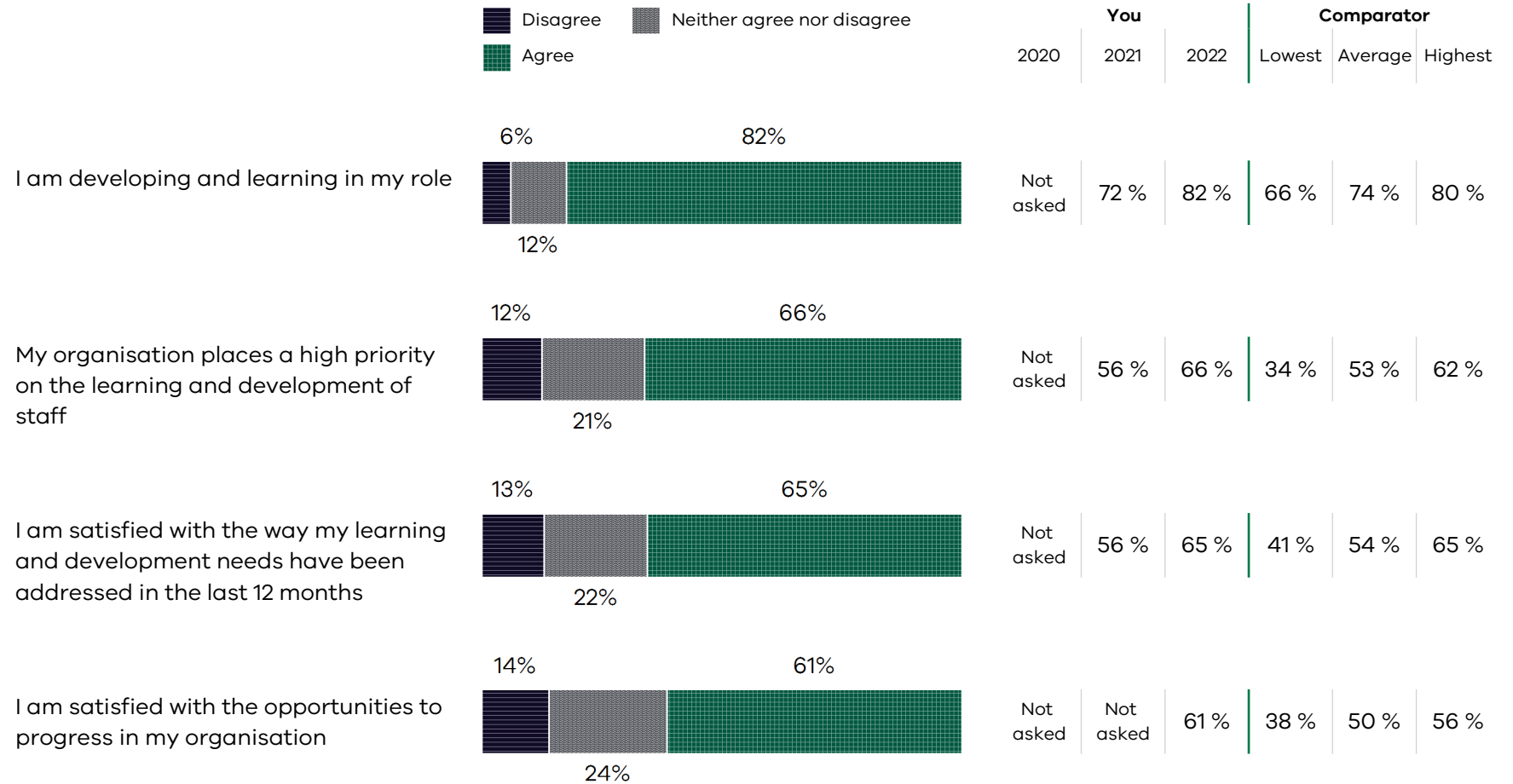
Example

82% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

Survey question	Your results		Benchmark agree results					

Legend: Disagree | Neither agree nor disagree | Agree

				You			Comparator		
			2020	2021	2022	Lowest	Average	Highest

Survey question	Disagree	Neither	Agree	2020	2021	2022	Lowest	Average	Highest
I am developing and learning in my role	6%	12%	82%	Not asked	72 %	82 %	66 %	74 %	80 %
My organisation places a high priority on the learning and development of staff	12%	21%	66%	Not asked	56 %	66 %	34 %	53 %	62 %
I am satisfied with the way my learning and development needs have been addressed in the last 12 months	13%	22%	65%	Not asked	56 %	65 %	41 %	54 %	65 %
I am satisfied with the opportunities to progress in my organisation	14%	24%	61%	Not asked	Not asked	61 %	38 %	50 %	56 %

Job and manager factors

Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
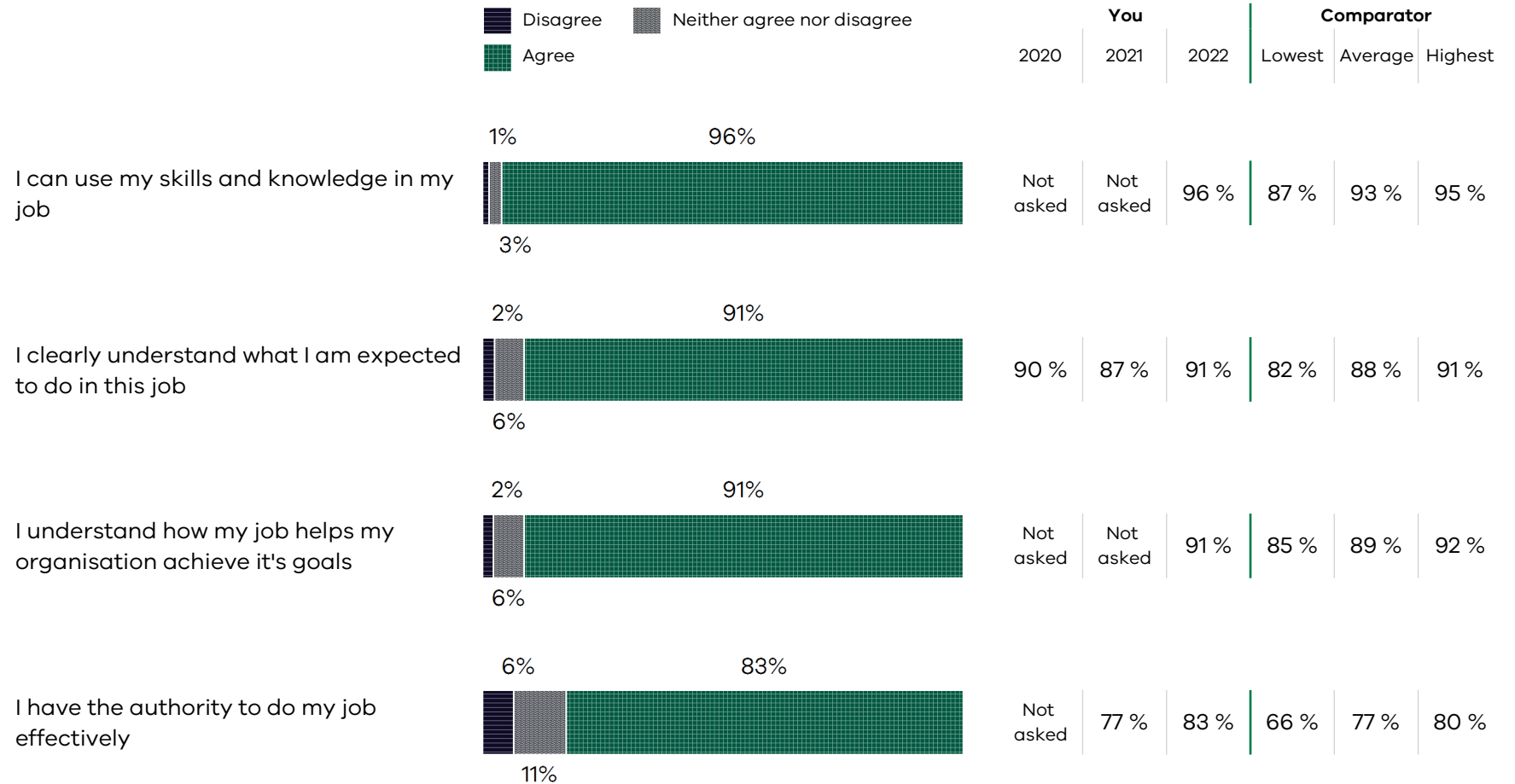
Example

96% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.

Survey question

Your results

Legend: Disagree | Neither agree nor disagree | Agree

Benchmark agree results

Survey question	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I can use my skills and knowledge in my job (1% / 96% / 3%)	Not asked	Not asked	96 %	87 %	93 %	95 %
I clearly understand what I am expected to do in this job (2% / 91% / 6%)	90 %	87 %	91 %	82 %	88 %	91 %
I understand how my job helps my organisation achieve it's goals (2% / 91% / 6%)	Not asked	Not asked	91 %	85 %	89 %	92 %
I have the authority to do my job effectively (6% / 83% / 11%)	Not asked	77 %	83 %	66 %	77 %	80 %

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
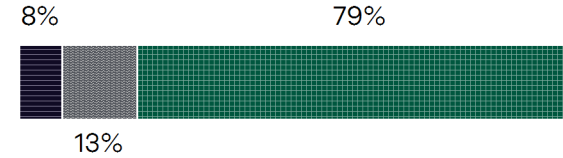
Example

79% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.
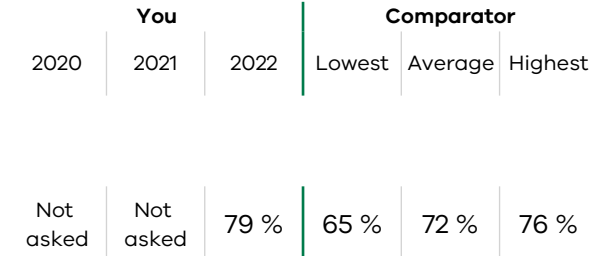
Survey question

Your results

Benchmark agree results

■ Disagree ▨ Neither agree nor disagree
▨ Agree

I have a say in how I do my work

8% | 79%

13%

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
	Not asked	Not asked	79 %	65 %	72 %	76 %

Job and manager factors

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
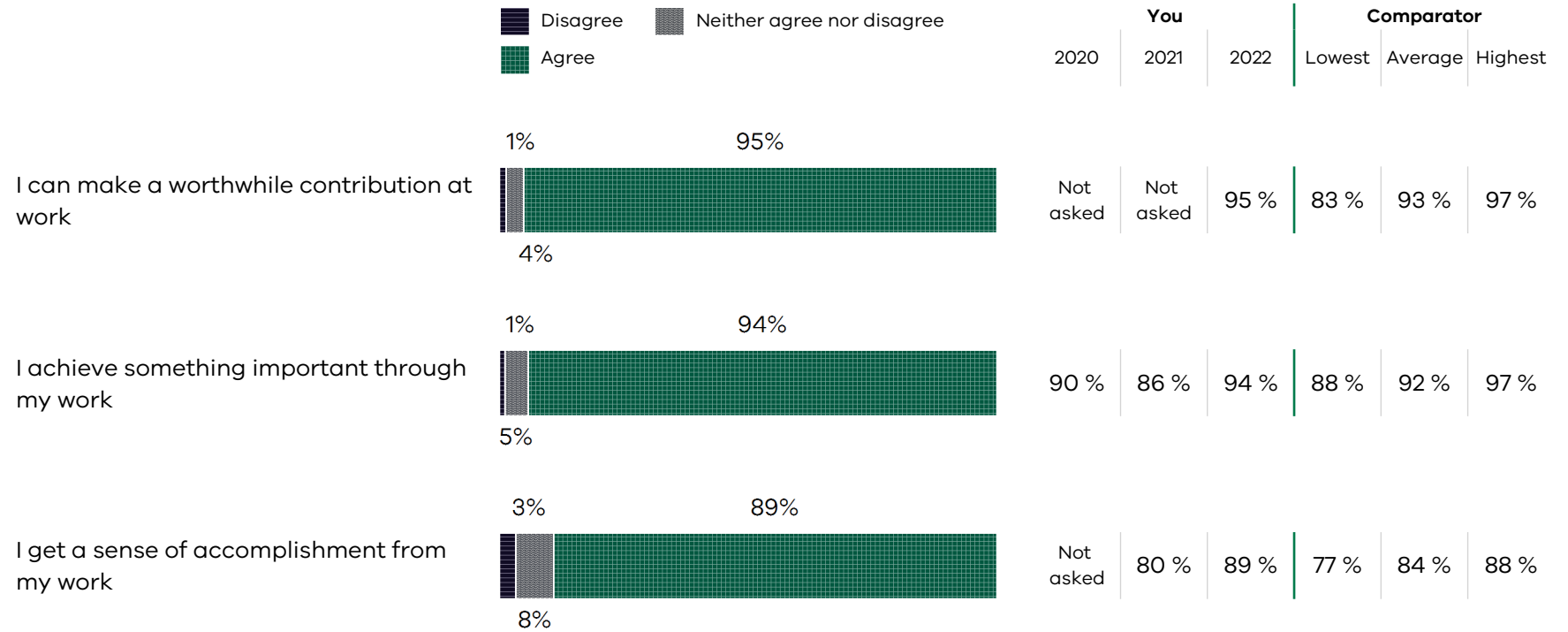
Example

95% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

Survey question	Your results				Benchmark agree results			

Legend: ■ Disagree ▨ Neither agree nor disagree ▨ Agree

Survey question	Your results	You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
I can make a worthwhile contribution at work	1% / 95% / 4%	Not asked	Not asked	95 %	83 %	93 %	97 %
I achieve something important through my work	1% / 94% / 5%	90 %	86 %	94 %	88 %	92 %	97 %
I get a sense of accomplishment from my work	3% / 89% / 8%	Not asked	80 %	89 %	77 %	84 %	88 %

Job and manager factors

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.
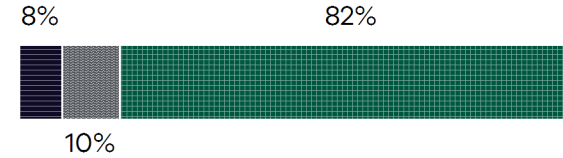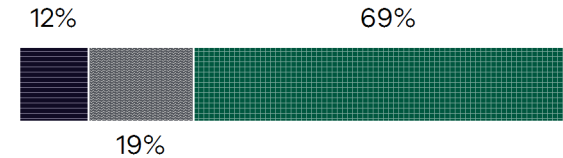
Survey question	Your results	Benchmark agree results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My manager supports working flexibly	8% / 10% / 82%	Not asked	Not asked	82 %	68 %	74 %	81 %
I am confident that if I requested a flexible work arrangement, it would be given due consideration	12% / 19% / 69%	51 %	60 %	69 %	53 %	60 %	64 %

People matter survey wellbeing check 2022

Have your say

Overview

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- Work-related stress causes
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Public sector values

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- Age, gender, variations in sex characteristics and sexual orientation
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- Cultural diversity
- Employment
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- Categories
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Victorian Public Sector Commission

VICTORIA State Government

Public sector values

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
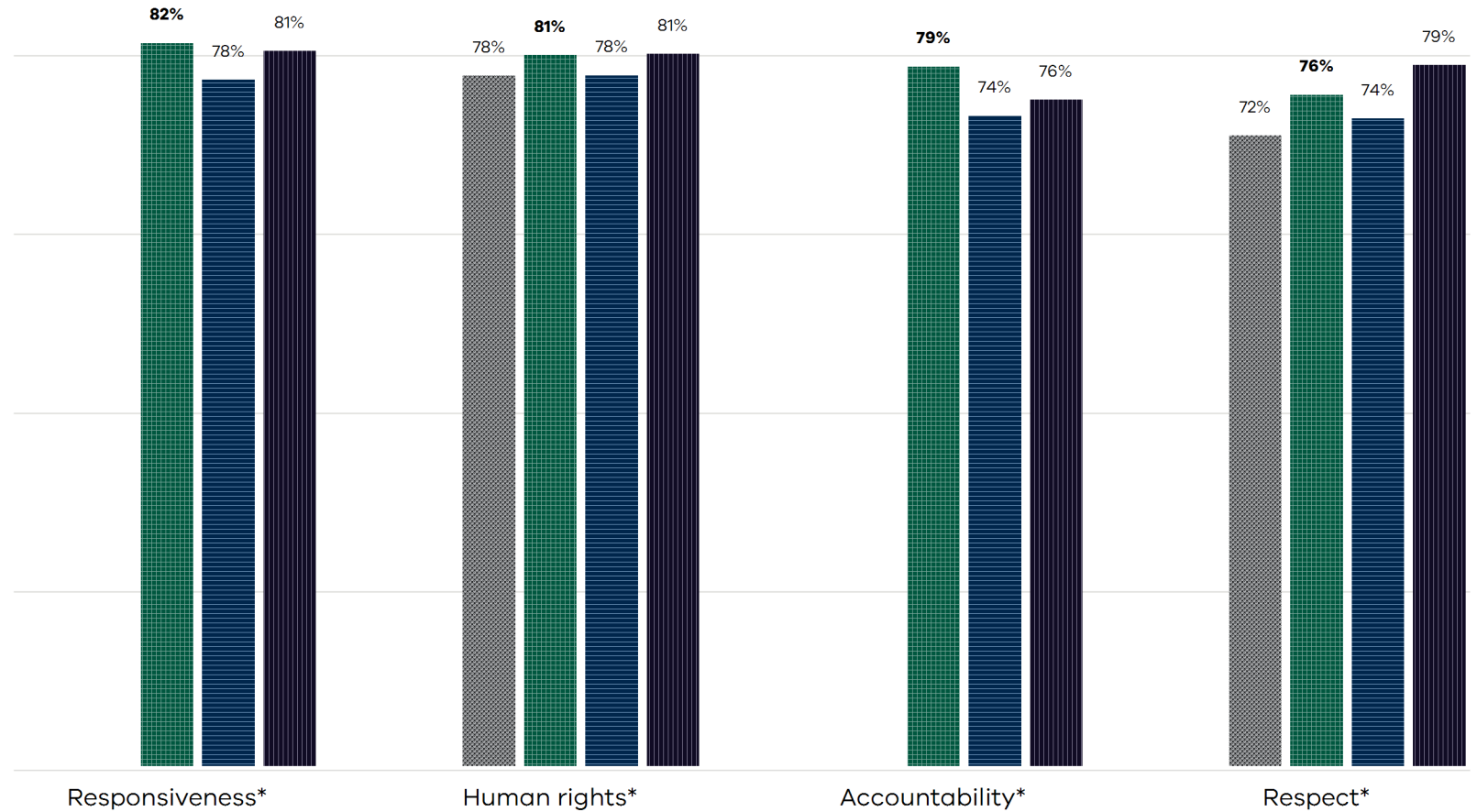
Example

In 2022:

- 82% of your staff who did the survey responded positively to questions about Responsiveness .

Compared to:

- 78% of staff at your comparator and 81% of staff across the public sector.

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2020 | You 2021 | You 2022 | Comparator 2022 | Public sector 2022

Chart values:
- Responsiveness*: You 2022 82%, Comparator 2022 78%, Public sector 2022 81%
- Human rights*: You 2021 78%, You 2022 81%, Comparator 2022 78%, Public sector 2022 81%
- Accountability*: You 2022 79%, Comparator 2022 74%, Public sector 2022 76%
- Respect*: You 2021 72%, You 2022 76%, Comparator 2022 74%, Public sector 2022 79%

Public sector values

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
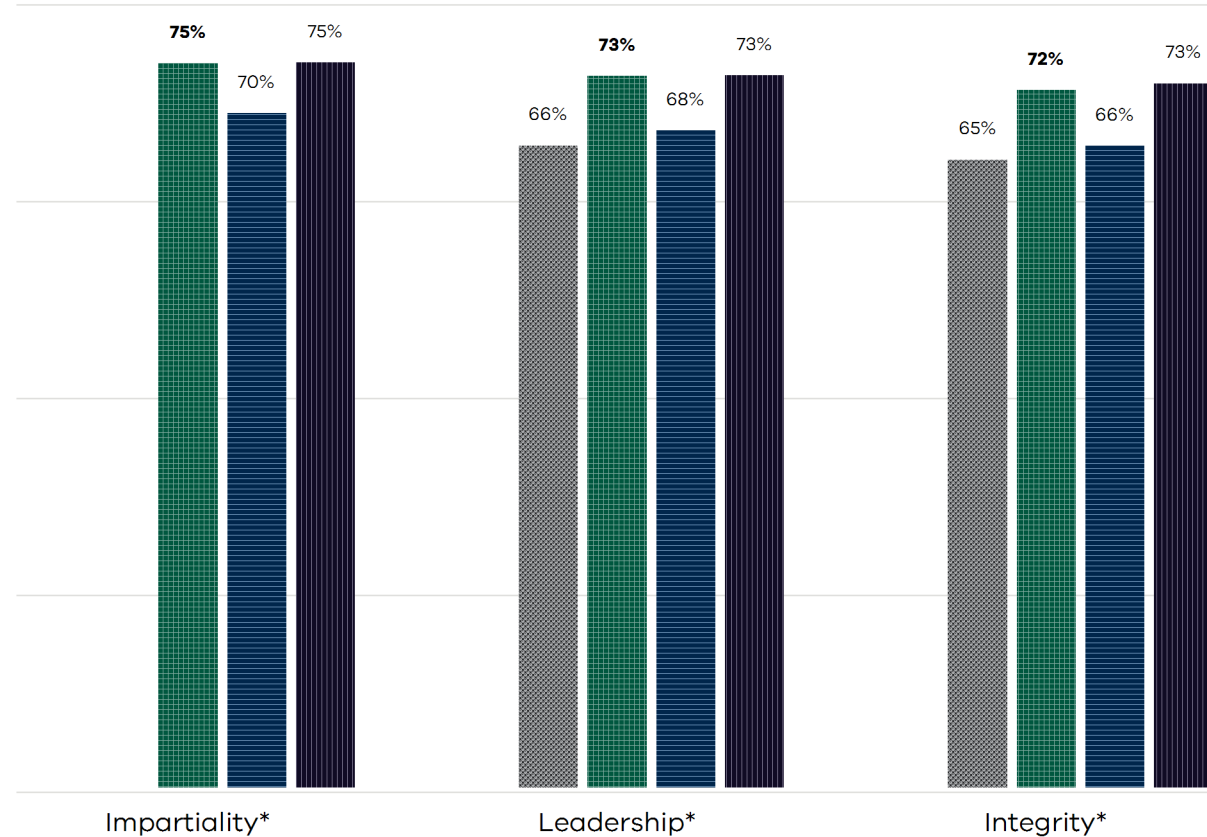
Example

In 2022:

- 75% of your staff who did the survey responded positively to questions about Impartiality .

Compared to:

- 70% of staff at your comparator and 75% of staff across the public sector.

Chart values:

Impartiality*: **75%** (You 2022), 70% (Comparator 2022), 75% (Public sector 2022)

Leadership*: 66% (You 2021), **73%** (You 2022), 68% (Comparator 2022), 73% (Public sector 2022)

Integrity*: 65% (You 2021), **72%** (You 2022), 66% (Comparator 2022), 73% (Public sector 2022)

*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 · You 2021 · You 2022 · Comparator 2022 · Public sector 2022

Public sector values

Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
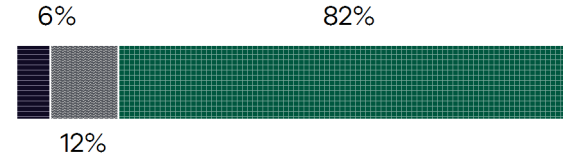
Example

82% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Disagree | Neither agree nor disagree
Don't know | Agree

My workgroup provides high quality advice and services

6%   82%

12%

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My workgroup provides high quality advice and services	Not asked	Not asked	82 %	72 %	78 %	81 %

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

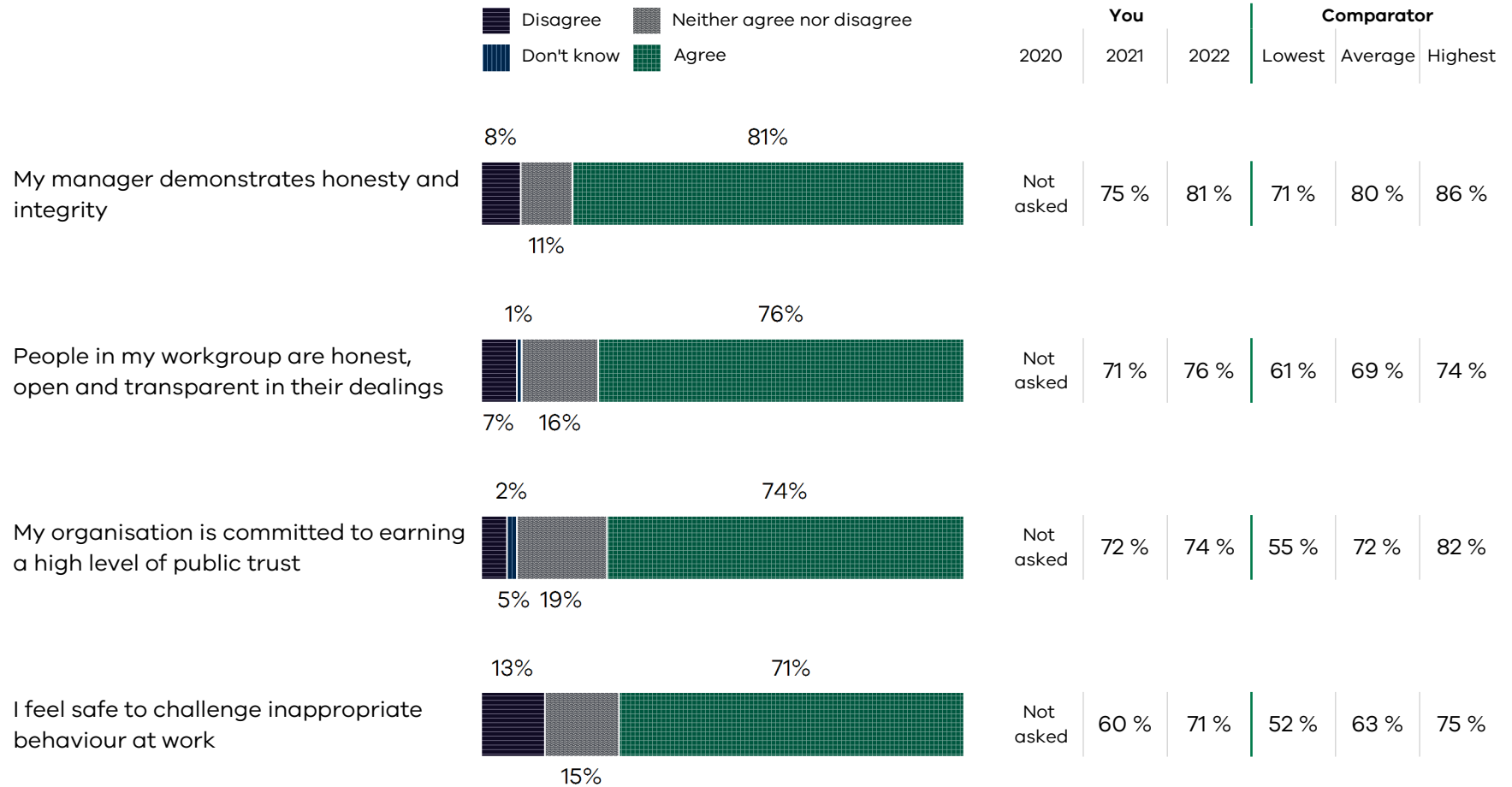Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Survey question	Your results						

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My manager demonstrates honesty and integrity	8% / 11% / 81%	Not asked	75 %	81 %	71 %	80 %	86 %
People in my workgroup are honest, open and transparent in their dealings	1% / 7% / 16% / 76%	Not asked	71 %	76 %	61 %	69 %	74 %
My organisation is committed to earning a high level of public trust	2% / 5% / 19% / 74%	Not asked	72 %	74 %	55 %	72 %	82 %
I feel safe to challenge inappropriate behaviour at work	13% / 15% / 71%	Not asked	60 %	71 %	52 %	63 %	75 %

Public sector values

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.
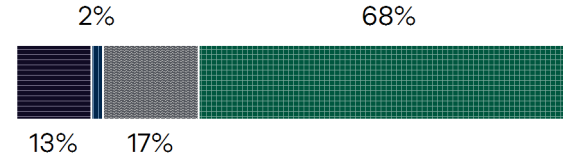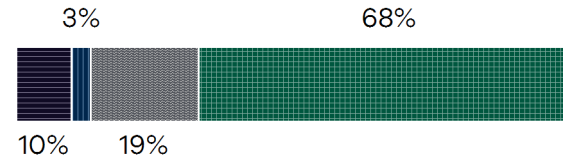
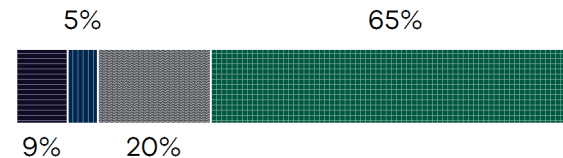| Survey question	Your results	Benchmark agree results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Disagree	Don't know	Neither agree nor disagree	Agree	2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My organisation does not tolerate improper conduct	13%	2%	17%	68%	Not asked	55 %	68 %	42 %	62 %	75 %
People in my workgroup appropriately manage conflicts of interest	10%	3%	19%	68%	Not asked	65 %	68 %	57 %	62 %	67 %
Senior leaders demonstrate honesty and integrity	9%	5%	20%	65%	Not asked	55 %	65 %	34 %	56 %	68 %

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.
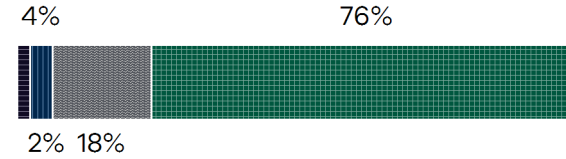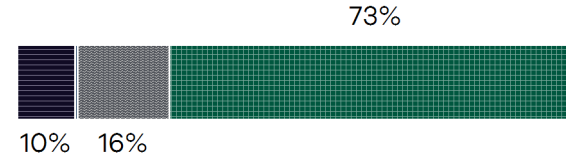
Survey question	Your results		

Legend: Disagree · Don't know · Neither agree nor disagree · Agree

Survey question	Your results	You 2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
People in my workgroup are politically impartial in their work	4% · 2% · 18% · 76%	Not asked	71 %	76 %	64 %	71 %	77 %
My workgroup acts fairly and without bias	10% · 16% · 73%	Not asked	Not asked	73 %	61 %	68 %	72 %

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

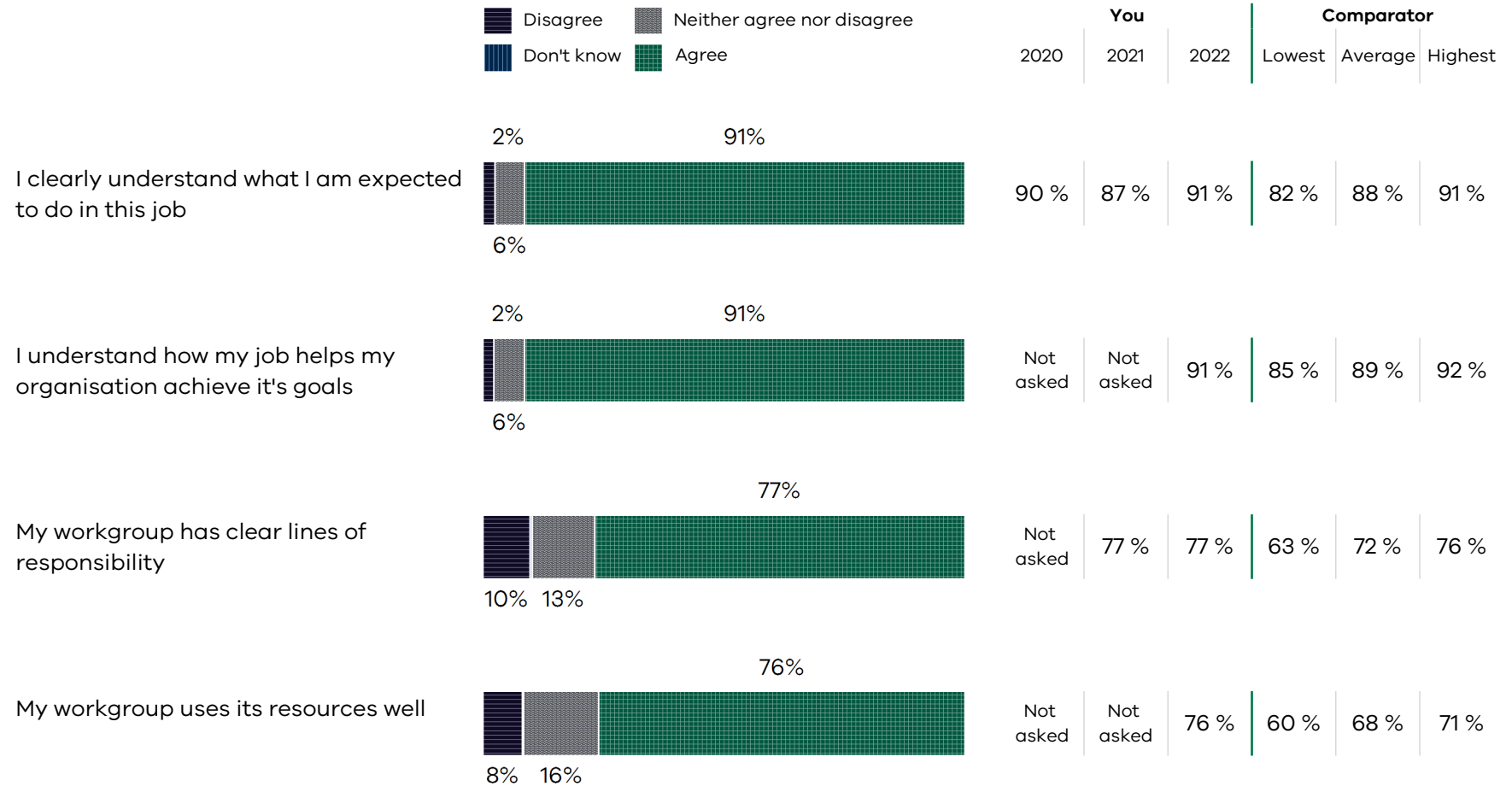Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

Survey question	Your results	You			Comparator		
		2020	2021	2022	Lowest	Average	Highest

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Disagree	Neither	Agree	2020	2021	2022	Lowest	Average	Highest
I clearly understand what I am expected to do in this job	2%	6%	91%	90 %	87 %	91 %	82 %	88 %	91 %
I understand how my job helps my organisation achieve it's goals	2%	6%	91%	Not asked	Not asked	91 %	85 %	89 %	92 %
My workgroup has clear lines of responsibility	10%	13%	77%	Not asked	77 %	77 %	63 %	72 %	76 %
My workgroup uses its resources well	8%	16%	76%	Not asked	Not asked	76 %	60 %	68 %	71 %

Public sector values

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

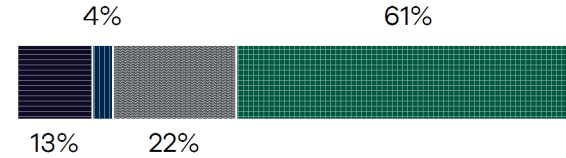Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.
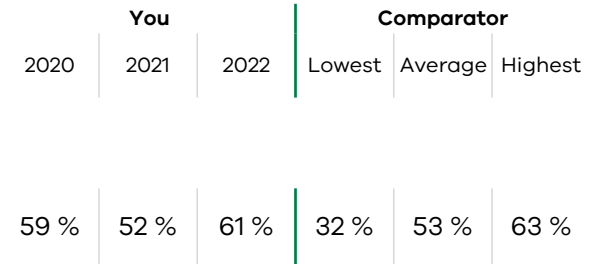
Survey question

Your results

Benchmark agree results

| | Disagree | | Neither agree nor disagree |
| | Don't know | | Agree |

	You			Comparator		
2020	2021	2022		Lowest	Average	Highest

Senior leaders provide clear strategy and direction

4% ... 61%

13% ... 22%

| 59 % | 52 % | 61 % | 32 % | 53 % | 63 % |

Public sector values

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
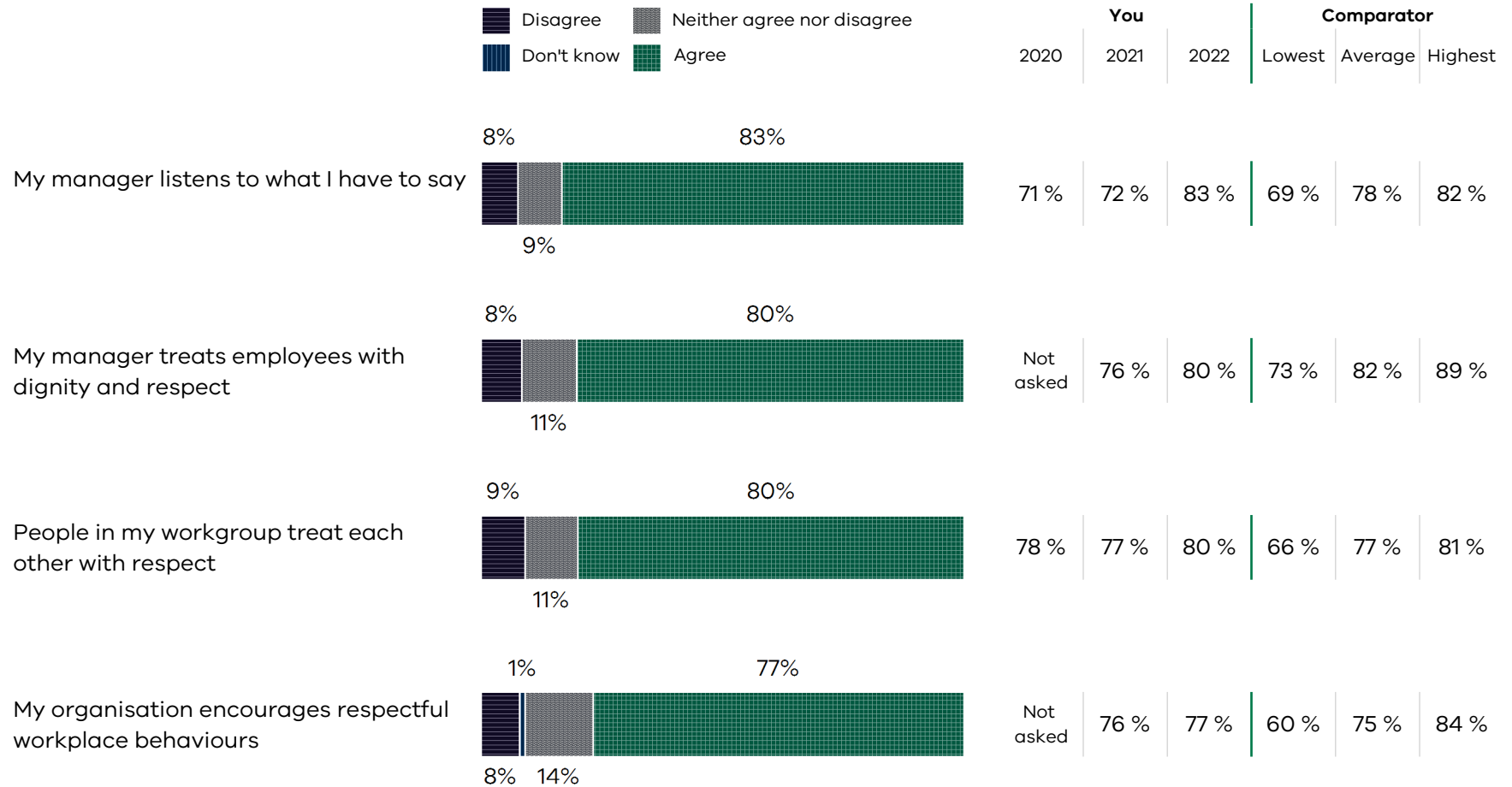
Example

83% of staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.

Survey question	Your results		Benchmark agree results					
				You		**Comparator**		
			2020	2021	2022	Lowest	Average	Highest
My manager listens to what I have to say	8% · 9% · 83%		71 %	72 %	83 %	69 %	78 %	82 %
My manager treats employees with dignity and respect	8% · 11% · 80%		Not asked	76 %	80 %	73 %	82 %	89 %
People in my workgroup treat each other with respect	9% · 11% · 80%		78 %	77 %	80 %	66 %	77 %	81 %
My organisation encourages respectful workplace behaviours	1% · 8% · 14% · 77%		Not asked	76 %	77 %	60 %	75 %	84 %

Legend: Disagree · Don't know · Neither agree nor disagree · Agree

Public sector values

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.
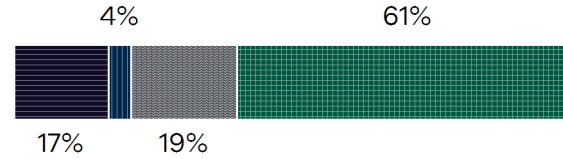
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Disagree   Neither agree nor disagree
Don't know   Agree

My organisation takes steps to eliminate bullying, harassment and discrimination

4% 61%
17% 19%

	You			Comparator		
2020	2021	2022		Lowest	Average	Highest
Not asked	57 %	61 %		36 %	57 %	69 %

Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
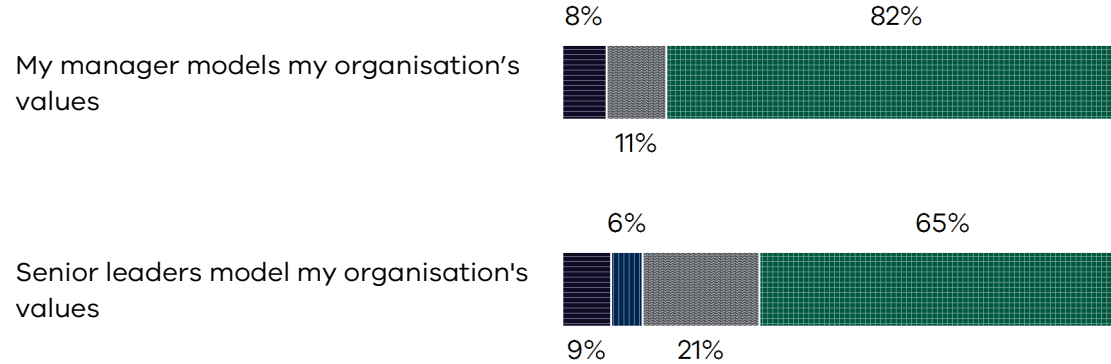
Example

82% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question | Your results | Benchmark agree results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question			You			Comparator		
		2020	2021	2022	Lowest	Average	Highest
My manager models my organisation's values	8% / 11% / 82%	Not asked	74 %	82 %	71 %	79 %	85 %
Senior leaders model my organisation's values	9% / 6% / 21% / 65%	Not asked	59 %	65 %	38 %	57 %	70 %

Public sector values

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
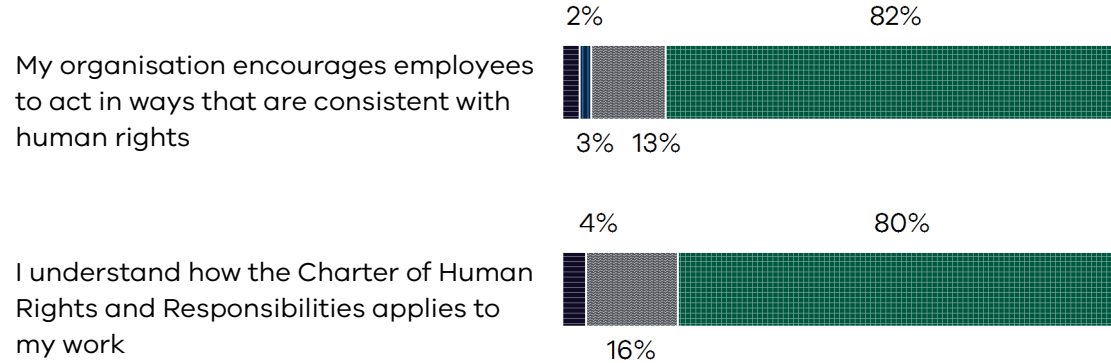
Example

82% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	2020	You 2021	You 2022	Comparator Lowest	Comparator Average	Comparator Highest
My organisation encourages employees to act in ways that are consistent with human rights	2% / 3% / 13% / 82%	Not asked	77 %	82 %	67 %	81 %	87 %
I understand how the Charter of Human Rights and Responsibilities applies to my work	4% / 16% / 80%	Not asked	79 %	80 %	70 %	76 %	85 %

People matter survey
wellbeing check 2022

Have your say

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- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

- Taking action questions

Detailed results

Senior leadership

- Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

Demographics

Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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Age	(n)	%
15-34 years	104	23%
35-54 years	207	46%
55+ years	97	22%
Prefer not to say	41	9%

How would you describe your gender?	(n)	%
Woman	343	76%
Man	54	12%
Prefer not to say	45	10%
Non-binary and I use a different term	7	2%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	4	1%
No	391	87%
Prefer not to say	54	12%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?*	(n)	%
Yes	1	0%
No	387	86%
Don't know	14	3%
Prefer not to say	47	10%

How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	356	79%
Prefer not to say	63	14%
Pansexual	8	2%
Don't know	7	2%
Bisexual	7	2%
Gay or lesbian	4	1%
I use a different term	3	1%
Asexual	1	0%

Demographics

Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	**8**	2%
Non Aboriginal and/or Torres Strait Islander	**406**	90%
Prefer not to say	**35**	8%

Victorian Public Sector Commission

VICTORIA State Government

Demographics

Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

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Do you identify as a person with a disability?	(n)	%
Yes	**16**	4%
No	**398**	89%
Prefer not to say	**35**	8%

If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?	(n)	%
Yes	**10**	63%
No	**6**	38%

Demographics

Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

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An asterisk (*) means this is a new question for the 2022 survey.

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Country of birth	(n)	%
Born in Australia	**370**	82%
Not born in Australia	**49**	11%
Prefer not to say	**30**	7%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Other	**13**	35%
Filipino	**7**	19%
Hindi	**4**	11%
Mandarin	**3**	8%
Spanish	**3**	8%
German	**2**	5%
Italian	**2**	5%
Urdu	**2**	5%
Auslan	**1**	3%
Cantonese	**1**	3%
French	**1**	3%
Greek	**1**	3%

Language other than English spoken with family or community	(n)	%
Yes	**37**	8%
No	**382**	85%
Prefer not to say	**30**	7%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Indonesian	**1**	3%
Punjabi	**1**	3%
Sinhalese	**1**	3%
Tagalog	**1**	3%
Tamil	**1**	3%
Vietnamese	**1**	3%

Demographics

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Cultural identity	(n)	%
Australian	**347**	77%
English, Irish, Scottish and/or Welsh	**43**	10%
Prefer not to say	**36**	8%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	**23**	5%
East and/or South-East Asian	**16**	4%
Aboriginal and/or Torres Strait Islander	**8**	2%
New Zealander	**7**	2%
African	**6**	1%
Other	**4**	1%
North American	**2**	0%
Pacific Islander	**2**	0%
South Asian	**2**	0%
Central Asian	**2**	0%
Middle Eastern	**1**	0%
Central and/or South American	**1**	0%
Maori	**1**	0%

Religion	(n)	%
No religion	**244**	54%
Christianity	**115**	26%
Prefer not to say	**59**	13%
Other	**19**	4%
Buddhism	**6**	1%
Hinduism	**5**	1%
Islam	**1**	0%

Demographics

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Working arrangement	(n)	%
Full-Time	141	31%
Part-Time	308	69%

Gross base salary (ongoing/fixed term only)	(n)	%
Below $65k	163	39%
$65k to $95k	102	25%
$95k to $125k	66	16%
$125k or more	16	4%
Prefer not to say	67	16%

Organisational tenure	(n)	%
<1 year	71	16%
1 to less than 2 years	59	13%
2 to less than 5 years	103	23%
5 to less than 10 years	85	19%
10 to less than 20 years	84	19%
More than 20 years	47	10%

Management responsibility	(n)	%
Non-manager	375	84%
Other manager	51	11%
Manager of other manager(s)	23	5%

Employment type	(n)	%
Ongoing and executive	356	79%
Fixed term	58	13%
Other	35	8%

Demographics

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

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Primary workplace location over the last 3 months	(n)	%
Rural	**352**	78%
Large regional city	**88**	20%
Other	**5**	1%
Melbourne: Suburbs	**4**	1%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	**152**	34%
A frontline or service delivery location	**285**	63%
Home or private location	**16**	4%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	**14**	3%
Other	**36**	8%

Flexible work	(n)	%
Part-time	**189**	42%
No, I do not use any flexible work arrangements	**136**	30%
Shift swap	**102**	23%
Flexible start and finish times	**76**	17%
Using leave to work flexible hours	**49**	11%
Study leave	**42**	9%
Working more hours over fewer days	**36**	8%
Other	**23**	5%
Job sharing	**16**	4%
Working from an alternative location (e.g. home, hub/shared work space)	**13**	3%
Purchased leave	**2**	0%

Demographics

Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	344	77%
Flexible working arrangements	67	15%
Physical modifications or improvements to the workplace	32	7%
Career development support strategies	13	3%
Job redesign or role sharing	12	3%
Other	6	1%
Accessible communications technologies	2	0%

Why did you make this request?	(n)	%
Work-life balance	43	41%
Family responsibilities	37	35%
Caring responsibilities	35	33%
Health	35	33%
Study commitments	13	12%
Other	9	9%
Disability	2	2%

What was your experience with making the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	80	76%
The adjustments I needed were not made	19	18%
The adjustments I needed were made but the process was unsatisfactory	6	6%

Demographics

Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

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Caring responsibility	(n)	%
None of the above	**156**	35%
Primary school aged child(ren)	**86**	19%
Secondary school aged child(ren)	**81**	18%
Child(ren) - younger than preschool age	**49**	11%
Prefer not to say	**49**	11%
Frail or aged person(s)	**46**	10%
Preschool aged child(ren)	**40**	9%
Person(s) with a mental illness	**22**	5%
Person(s) with disability	**20**	4%
Person(s) with a medical condition	**20**	4%
Other	**12**	3%

Demographics

Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Which of the following categories best describes your current position?	(n)	%
Nursing Employees	215	48%
Management, Administration and Corporate support	103	23%
Other health professional	38	8%
Allied health professional	32	7%
Support services	30	7%
Personal service worker	21	5%
Medical Employees	9	2%
Lived experience specific worker	1	0%

Demographics

Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

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Which of the following best describes the primary operational area in which you work?	(n)	%
Hospital-based services	**341**	76%
Corporate services	**39**	9%
Community-based services	**69**	15%

Is your primary work role in one of the following areas?	(n)	%
Aged care	**59**	13%
Critical care	**2**	0%
Drug and alcohol	**1**	0%
Emergency	**19**	4%
Maternity care	**15**	3%
Medical	**38**	8%
Mixed medical/surgical	**30**	7%
Palliative care	**6**	1%
Peri-operative	**22**	5%
Rehabilitation	**28**	6%
Surgical	**11**	2%
Other	**128**	29%
Administration	**90**	20%

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