

Barwon Health 2022 people matter survey results report







People matter survey

wellbeing check 2022

Have your say

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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Organisational

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- Scorecard
- - Integrity Impartiality

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Custom questions

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health Victorian Institute of Forensic Austin Health Dental Health Services Victoria Melbourne Health Monash Health Northern Health Peninsula Health Peter MacCallum Cancer Centre Royal Children's Hospital Royal Victorian Eye and Ear Hospital **Royal Women's Hospital** The Queen Elizabeth Centre Tweddle Child and Family Health Service

Mental Health Western Health





Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
27% (1831)	
Comparator	30%

Public Sector

39%

2022

31% (2386)

28% Comparator **Public Sector** 42%





People matter survey

wellbeing check 2022

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satisfaction, stress,

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- Caring
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- Primary role







- Respect
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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
68		65
Comparator	72	Comparator
Public Sector	70	Public Sector



70



People matter survey | results

People outcomes

Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 65.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

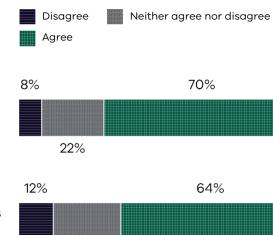
I am proud to tell others I work for my organisation

Survey question

I would recommend my organisation as a good place to work

My organisation inspires me to do the best in my job

My organisation motivates me to help achieve its objectives



24%

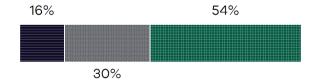
30%

16%

Your results

Benchmark agree results

Ya	u	с	omparato	or
2021	2022	Lowest	omparato Average	Highest
			78 %	
73 %	64 %	53 %	69 %	84 %
59 %	54 %	52 %	66 %	80 %



54%







Engagement question results 2 of 2

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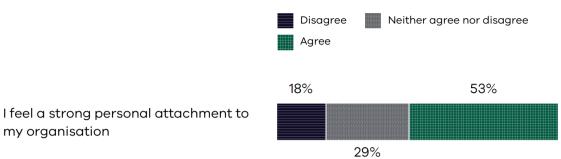
Example

53% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question

my organisation

Your results



Benchmark agree results

Yo	bu	c	omparato	or
2021	2022	Lowest Average		Highest
64 %	53 %	54 %	63 %	74 %





Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

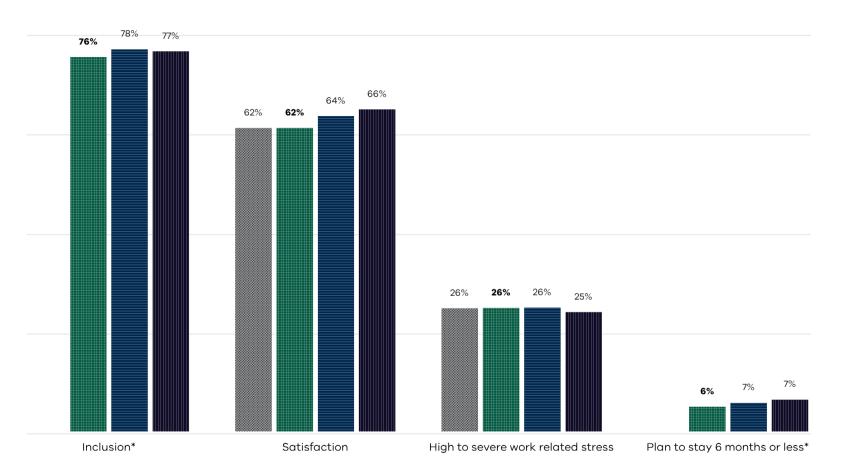
Example

In 2022:

• 76% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 78% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022







Your results

Neither satisfied nor dissatisfied

68%

63%

55%

Dissatisfied

17%

17%

26%

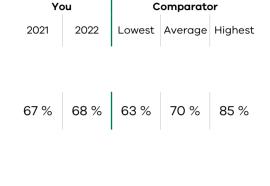
Satisfied

15%

20%

19%

Benchmark satisfied results







People outcomes

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question

Considering everything, how satisfied are you with your current job

How satisfied are you with the work/life balance in your current job

How satisfied are you with your career development within your current organisation





Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

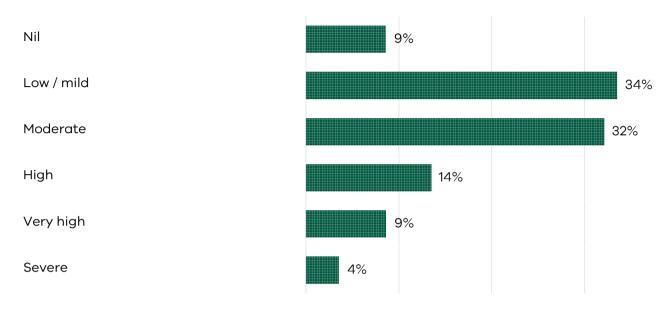
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

26% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022	
26%		26%	
Comparator Public Sector	26% 26%	Comparator Public Sector	26% 25%





Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

91% of your staff who did the survey said they experienced mild to severe stress.

Of that 91%, 57% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	56%	57%	56%	53%
Time pressure	42%	42%	43%	43%
Dealing with clients, patients or stakeholders	16%	17%	17%	15%
Competing home and work responsibilities	11%	16%	16%	15%
Management of work (e.g. supervision, training, information, support)	12%	13%	13%	13%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	15%	12%	13%	11%
Work schedule or hours	8%	12%	11%	8%
Content, variety, or difficulty of work	12%	11%	12%	11%
Unclear job expectations	10%	10%	9%	12%
Other	8%	10%	9%	9%





2181 91%

- -

Experienced some work-related stress

Did not experience some work-related stress

_ . ..

205

9%

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

8% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	7%	7%
Over 6 months and up to 1 year	8%	10%	10%
Over 1 year and up to 3 years	20%	23%	23%
Over 3 years and up to 5 years	15%	16%	16%
Over 5 years	51%	45%	44%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

I can be myself at work I feel as if I belong at this organisation

Survey question

20%

YouComparator20212022LowestAverageHighestNot
asked81 %73 %81 %88 %

Benchmark agree results







Your results

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Staff who experienced one or more

barriers to success at work

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'.

30%			70%	
Experienced bar	riers	Did not o	experience barriers	5
During the last 12 months, employees experienced barriers success due to	to their	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities		9%	8%	7%
My age		8%	8%	8%
My mental health		8%	7%	7%
Other		5%	5%	5%
My physical health		4%	4%	4%
My sex		4%	4%	4%
My cultural background		2%	4%	3%
My race		1%	2%	1%
My industrial activity		1%	1%	1%
My physical features		1%	1%	1%

706



1680

Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

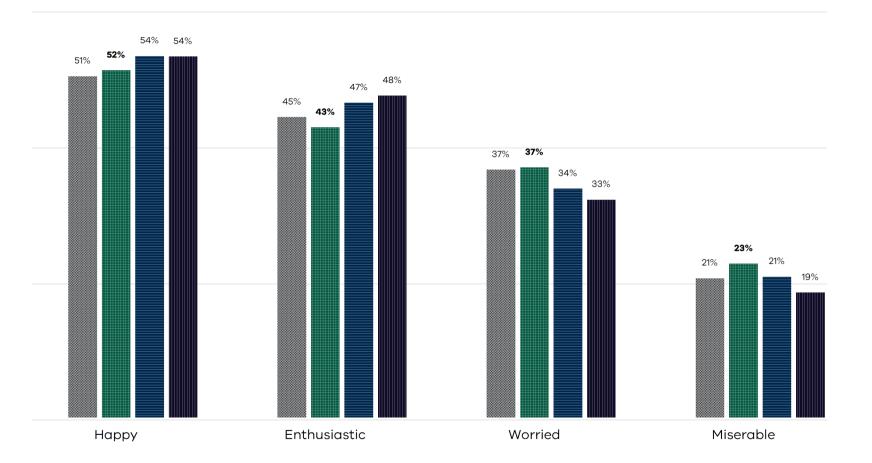
In 2022:

 52% of your staff who did the survey said work made them feel happy in 2022, which is up from 51% in 2021

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



🛛 You 2021 🛛 🛄 You 2022 📄 Comparator 2022 🛄 Public sector 2022





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

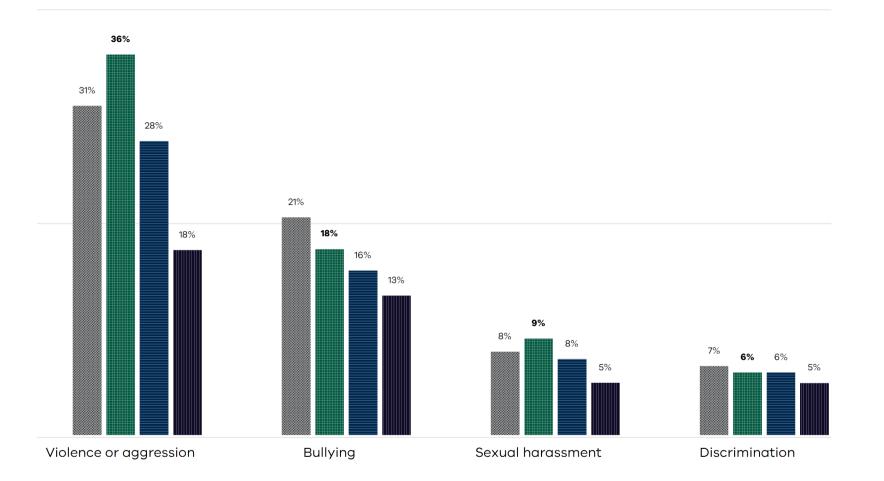
Example

In 2022:

• 36% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 31% in 2021.

Compared to:

• 28% of staff at your comparator and 18% of staff across the public sector.



You 2021 You 2022 Comparator 2022 Public sector 2022





Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety. Have you experienced bullying at

Interference with my personal property and/or work equipment

work in the last 12 months?

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

18% of your staff who did the survey said they experienced bullying.

Of that 18%, 71% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

work in the last 12 months?	18%		73%		9%
		ed bullying	Did not	t experience bullying	Not sure
If you experienced bullying, wha did you experience?	t type of bullying	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others listening to somebody)	s, making demeaning remarks, not	70%	71%	71%	70%
Exclusion or isolation		45%	43%	38%	42%
Intimidation and/or threats		32%	35%	30%	31%
Withholding essential information for	or me to do my job	28%	26%	23%	28%
Verbal abuse		23%	22%	22%	20%
Other		14%	14%	15%	15%
Being assigned meaningless tasks u	unrelated to the job	12%	11%	12%	12%
Being given impossible assignment	(s)	8%	8%	8%	9%

3%

4%

426



4%

1743

4%

217



Telling someone about the bullying What this is

Have you experienced bullying at

work in the last 12 months?

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

18% of your staff who did the survey said they experienced bullying, of which

- 46% said the top way they reported the bullying was 'Told a manager'.
- 88% said they didn't submit a formal complaint.

	18%		73%		9%
	Experienced	bullying	Did not o	experience bullying	Not sure
Did you tell anyone about the bullying?		You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager		47%	46%	47%	48%
Told a colleague		49%	45%	43%	41%
Told a friend or family member		33%	41%	37%	36%
Told the person the behaviour was not OK		18%	16%	17%	17%
I did not tell anyone about the bullying		8%	13%	11%	12%
Submitted a formal complaint		14%	12%	11%	11%
Told Human Resources		12%	10%	10%	12%
Told someone else		13%	10%	12%	12%
Told employee assistance program (EAP) or p	eer support	3%	5%	8%	9%





tell us with one or more answers why not. In	I didn't think it
descending order, the table shows the top	

10 answers. Example

People outcomes

formal complaint

Why this is important

How to read this

plan how to support staff.

What this is

Bullying - reasons for not submitting a

This is why staff who experienced bullying chose not to submit a formal complaint.

By understanding this, organisations can

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a

formal complaint. If they didn't, they could

88% of your staff who experienced bullying did not submit a formal complaint, of which:

55% said the top reason was 'I ٠ believed there would be negative consequences for my reputation'.

People matter survey | results

Submitted formal complaint			Did not submit a formal complaint	
What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	53%	55%	47%	49%
I didn't think it would make a difference	54%	54%	52%	52%
I believed there would be negative consequences for my career	33%	36%	34%	37%
I didn't think it was serious enough	15%	18%	18%	16%
I didn't feel safe to report the incident	20%	17%	18%	18%
I thought the complaint process would be embarrassing or difficult	11%	12%	12%	12%
Other	8%	11%	11%	11%
I didn't need to because I no longer had contact with the person(s) who bullied me	7%	9%	7%	7%
I believed there would be negative consequences for the person I was going to complain about	7%	7%	11%	9%
I was advised not to	4%	5%	5%	5%



23



Did you submit a formal complaint?

52

12%

88%

Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 18% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

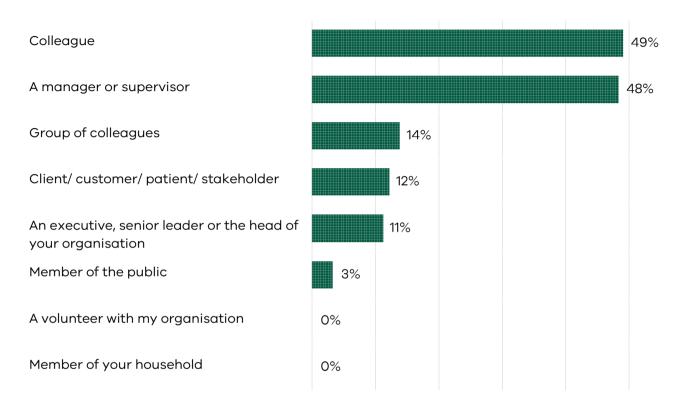
Each row is one perpetrator or group of perpetrators.

Example

18% of your staff who did the survey said they experienced bullying.

Of that 18%, 49% said it was by 'Colleague'.

426 people (18% of staff) experienced bullying (You2022)







Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 18% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

18% of your staff who did the survey said they experienced bullying.

Of that 18%, 97% said it was by someone within the organisation.

Of that 97%, 56% said it was 'They were in my workgroup'.

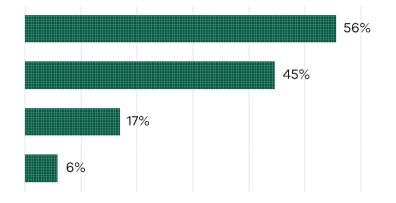
412 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





2160

91%





People outcomes

Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of those, 58% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'. Have you experienced sexual harassment at work in the last 12 months?

Experienced sexual harassment		Did n	Did not experience sexual harassment		
Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022	
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	58%	58%	54%	53%	
Intrusive questions about your private life or comments about your physical appearance	53%	48%	51%	48%	
Inappropriate physical contact (including momentary or brief physical contact)	24%	27%	25%	20%	
Unwelcome touching, hugging, cornering or kissing	18%	25%	20%	16%	
Inappropriate staring or leering that made you feel intimidated	19%	20%	18%	16%	
Sexual gestures, indecent exposure or inappropriate display of the body	6%	12%	12%	8%	
Any other unwelcome conduct of a sexual nature	7%	11%	8%	7%	
Repeated or inappropriate invitations to go out on dates	1%	3%	4%	4%	
Request or pressure for sex or other sexual acts	0%	3%	2%	2%	
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	2%	1%	1%	2%	

226

9%

Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of those, 50% said their top response was 'Told the person the behaviour was not OK'. Have you experienced sexual harassment at work in the last 12 months?

226	2160	
9%	91%	

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told the person the behaviour was not OK	34%	50%	41%	33%
Pretended it didn't bother you	45%	36%	39%	41%
Told a colleague	34%	35%	31%	27%
Avoided the person(s) by staying away from them	36%	31%	34%	33%
Tried to laugh it off or forget about it	42%	31%	35%	36%
Told a manager	21%	20%	23%	20%
Avoided locations where the behaviour might occur	15%	14%	13%	12%
Told a friend or family member	25%	14%	21%	20%
Submitted a formal complaint	5%	7%	6%	5%
Told someone else	5%	6%	6%	5%





Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 49% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?		You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	45%	49%	40%	40%
I didn't think it was serious enough	50%	46%	49%	46%
I didn't need to because I made the harassment stop		15%	12%	11%
I believed there would be negative consequences for my reputation	29%	14%	18%	25%
I didn't need to because I no longer had contact with the person(s) who harassed me	10%	11%	11%	9%
Other	12%	10%	11%	10%
I thought the complaint process would be embarrassing or difficult	10%	9%	9%	10%
I believed there would be negative consequences for my career	16%	9%	12%	17%
I didn't feel safe to report the incident		6%	5%	7%
I believed there would be negative consequences for the person I was going to complain about	13%	5%	10%	10%





Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 9% of your staff said they experienced sexual harassment. If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

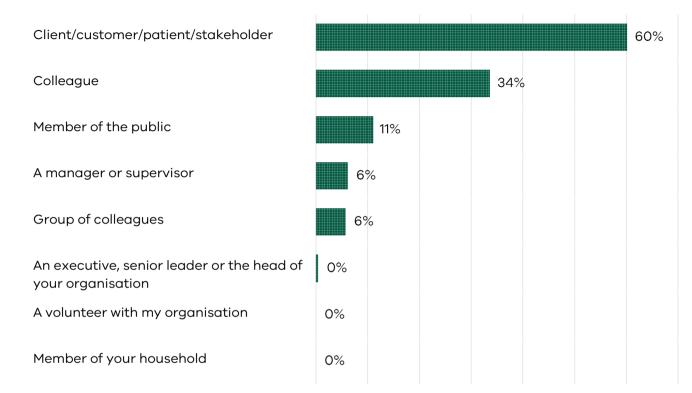
Each row is one perpetrator or group of perpetrators.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of that 9%, 60% said it was by 'Client/customer/patient/stakeholder'.









Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 9% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of that 9%, 43% said it was by someone within the organisation.

Of that 43%, 64% said it was 'They were in my workgroup'.

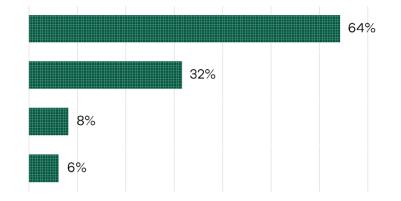
98 people (43% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage







Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 29% said it was 'Employment activity'.

Have you experienced dis	scrimination
at work?	



Why were you discriminated against?	You 2021	You 2022	Comparator 2022	Public sector 2022
Employment activity	28%	29%	31%	30%
Age	25%	23%	25%	28%
Parent or carer status (including pregnancy and breastfeeding)	12%	20%	14%	13%
Sex	10%	13%	16%	18%
Race	15%	11%	23%	16%
Industrial and/or political activity	0%	8%	5%	7%
Personal association with someone who has any of the above attributes (whether as a relative or otherwise)	0%	7%	5%	6%







Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

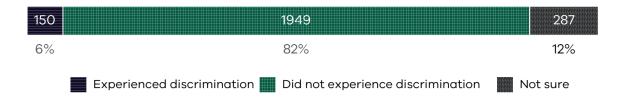
In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

6% of your staff who did the survey said they experienced discrimination. Of that 6%, 43% said it was 'Other'. Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	47%	43%	40%	39%
Denied flexible work arrangements or other adjustments	25%	28%	27%	22%
Opportunities for promotion	23%	28%	33%	36%
Pay or conditions offered by employer	13%	16%	11%	11%
Access to leave	9%	15%	12%	9%
Opportunities for training	18%	14%	23%	22%
Employment security - threats of dismissal or termination	15%	9%	12%	14%
Opportunities for transfer/secondment	11%	9%	9%	12%



Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

6% of your staff who did the survey said they experienced discrimination, of which

- 43% said the top way they reported the discrimination was 'Told a colleague'.
- 93% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

150	1949	287
6%	82%	12%
	Experienced discrimination Did not experience	e discrimination

Did you tell anyone about the discrimination?		You 2022	Comparator 2022	Public sector 2022
Told a colleague	44%	43%	39%	37%
Told a friend or family member	37%	35%	36%	34%
Told a manager	29%	26%	24%	28%
I did not tell anyone about the discrimination	15%	19%	24%	24%
Told Human Resources	10%	13%	9%	11%
Told someone else	13%	11%	15%	14%
Told the person the behaviour was not OK	15%	9%	9%	9%
Submitted a formal complaint	9%	7%	7%	8%
Told employee assistance program (EAP) or peer support	6%	2%	7%	8%





What this is This is why staff who experienced

Discrimination - reasons for not

submitting a formal complaint

discrimination chose not to submit a formal complaint.

Why this is important

People outcomes

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 53% said the top reason was 'I didn't think it would make a difference'.

Did	you submit	a formal	complaint?
-----	------------	----------	------------

7%

11

93%

139

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	70%	53%	60%	59%
I believed there would be negative consequences for my reputation		49%	48%	50%
I believed there would be negative consequences for my career	46%	42%	46%	49%
I didn't feel safe to report the incident	19%	15%	20%	19%
I didn't think it was serious enough	18%	15%	15%	13%
Other	11%	8%	8%	8%
I thought the complaint process would be embarrassing or difficult	7%	6%	12%	12%
I didn't know how to make a complaint	6%	5%	5%	5%
I believed there would be negative consequences for the person I was going to complain about	14%	4%	8%	8%
I didn't know who to talk to	8%	4%	8%	7%





Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

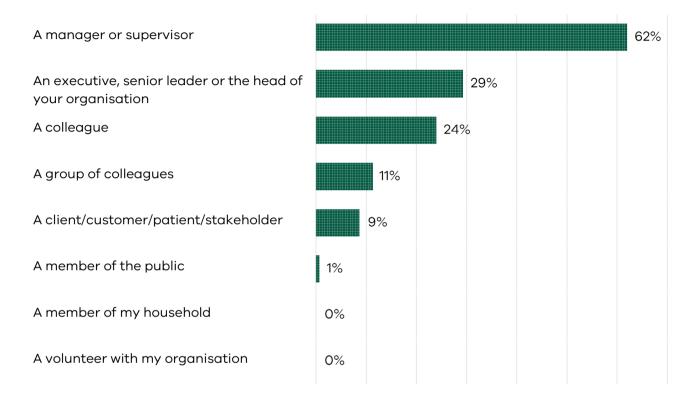
Each row is one perpetrator or group of perpetrators.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 62% said it was by 'A manager or supervisor'.









Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 95% said it was by someone within the organisation.

Of that 95%, 48% said it was 'They were in my workgroup'.

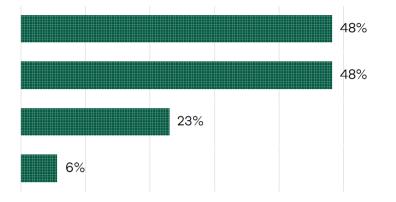
143 people (95% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage











Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

36% of your staff who did the survey said they experienced violence or aggression. Of that 36%, 89% said it was from 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

860	1429	97
36%	60%	4%
_		50000000

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	87%	89%	86%	82%
Intimidating behaviour	68%	70%	70%	68%
Threats of violence	38%	47%	40%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	29%	41%	31%	28%
Damage to my property or work equipment	8%	13%	10%	8%
Other	5%	2%	3%	4%
Stalking, including cyber-stalking	1%	1%	1%	1%

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

36% of your staff who did the survey said they experienced violence or aggression, fo which

- 53% said the top way they reported the violence or agression was 'Told a manager'
- 57% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

860	1429	97
36%	60%	4%

Experienced violence or aggression 🗾 Did not experience violence or aggression 📗 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	53%	53%	56%	56%
Told a colleague	51%	49%	50%	47%
Submitted a formal incident report	40%	43%	34%	32%
Told the person the behaviour was not OK	38%	37%	39%	34%
Told a friend or family member	19%	22%	22%	20%
I did not tell anyone about the incident(s)	5%	6%	6%	7%
Told someone else	6%	5%	6%	6%
Told employee assistance program (EAP) or peer support	2%	2%	3%	4%
Told Human Resources	3%	2%	2%	4%





Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

57% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 43% said the top reason was "I didn't think it would make a difference'.

Did you submit a formal incident report?

Submitted formal incident report 🗾 Did not submit a formal incident report

487

57%

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	41%	43%	39%	40%
I didn't think it was serious enough	33%	33%	34%	32%
Other	24%	23%	21%	20%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	16%	13%	17%	16%
I didn't need to because I made the violence or aggression stop	14%	13%	17%	15%
I believed there would be negative consequences for my reputation	9%	10%	10%	14%
I believed there would be negative consequences for my career	4%	7%	7%	10%
I believed there would be negative consequences for the person I was going to complain about	2%	3%	3%	4%
I thought the complaint process would be embarrassing or difficult	4%	3%	3%	4%
I didn't feel safe to report the incident	3%	2%	3%	4%

373

43%





Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

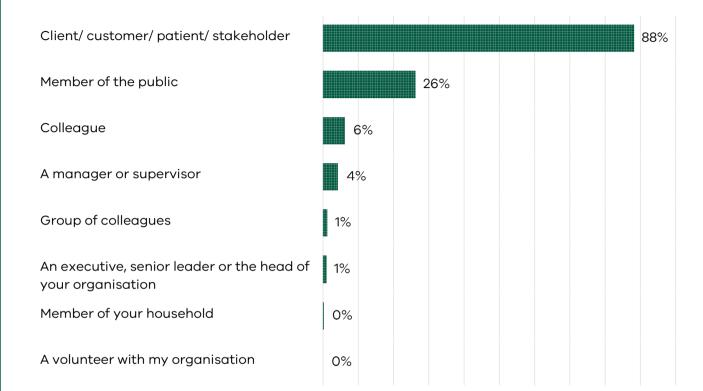
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

36% of your staff who did the survey said they experienced violence or aggression. Of that 36%, 88% said it was 'Client/ customer/ patient/ stakeholder'.

860 people (36% of staff) experienced violence or aggression (You2022)







People outcomes

Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 36% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

36% of your staff who did the survey said they experienced violence or aggression.

Of that 36%, 11% said it was by someone within the organisation.

Of that 11%, 52% said it was 'They were in my workgroup'.

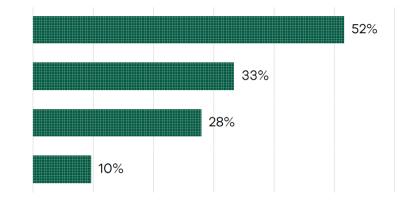
93 people (11% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





People outcomes

Negative behaviour - satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

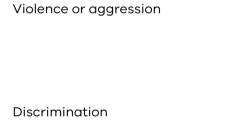
Example

50% of staff who did the survey were satisfied with the way your organisation handled their formal 'Sexual harassment' complaint.

Survey question

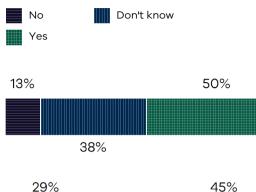
Were you satisfied with the way your formal complaint was handled

Sexual harassment

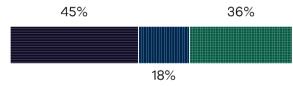


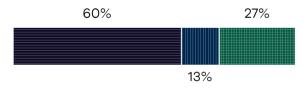
Bullying

Your results



26%





Benchmark satisfied results

Yo	bu	c	omparato	or
2021	2022	Lowest	Average	Highest
Not asked			54 %	72 %











People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Scorecard:

inclusion

Satisfaction

Engagement

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- **Key differences**
 - Highest scoring
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 Taking action questions

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 Senior leadership auestions

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 Questions requested by your organisation

Demographics

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- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



- Leadership Human rights

- Job enrichment
- Meaningful work

Respect

Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 94% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	93%
Job enrichment	I can use my skills and knowledge in my job	93%	Not asked in 2021	94%
Meaningful work	I achieve something important through my work	92%	+9%	92%
Job enrichment	I understand how my job helps my organisation achieve it's goals	89%	Not asked in 2021	92%
Job enrichment	I clearly understand what I am expected to do in this job	87%	+4%	90%
Meaningful work	I get a sense of accomplishment from my work	86%	+5%	85%
Collaboration	I am able to work effectively with others outside my immediate workgroup	85%	-4%	86%
Safe to speak up	I feel culturally safe at work	83%	+8%	84%
Workgroup support	People in my workgroup work together effectively to get the job done	82%	+4%	80%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	81%	+4%	84%





Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 19% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	19%	Not asked in 2021	27%
Safety climate	All levels of my organisation are involved in the prevention of stress	32%	+1%	43%
Taking action	I believe my organisation will make improvements based on the results of this survey	35%	Not asked in 2021	47%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	38%	+3%	50%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	39%	-2%	50%
Organisational integrity	I believe the promotion processes in my organisation are fair	40%	Not asked in 2021	47%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	40%	-4%	50%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	43%	+7%	55%
Organisational integrity	I have an equal chance at promotion in my organisation	45%	Not asked in 2021	51%
Learning and development	I am satisfied with the opportunities to progress in my organisation	47%	Not asked in 2021	53%



45

Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 92% of your staff agreed with 'I achieve something important through my work'. In the 'Increase from 2021' column, you have a 9% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Meaningful work	I achieve something important through my work	92%	+9%	92%
Collaboration	Workgroups across my organisation willingly share information with each other	61%	+9%	65%
Safe to speak up	I feel culturally safe at work	83%	+8%	84%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	43%	+7%	55%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	63%	+7%	66%
Manager support	My manager provides me with enough support when I need it	72%	+5%	76%
Workgroup support	People in my workgroup are politically impartial in their work	71%	+5%	72%
Meaningful work	I get a sense of accomplishment from my work	86%	+5%	85%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	71%	+4%	70%
Job enrichment	I clearly understand what I am expected to do in this job	87%	+4%	90%





Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Engagement', the 'You 2022' column shows 53% of your staff agreed with 'I feel a strong personal attachment to my organisation'. In the 'Decrease from 2021' column, you have a 10% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Engagement	I feel a strong personal attachment to my organisation	53%	-10%	63%
Engagement	I would recommend my organisation as a good place to work	64%	-10%	69%
Engagement	I am proud to tell others I work for my organisation	70%	-9%	78%
Engagement	My organisation inspires me to do the best in my job	54%	-5%	66%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	40%	-4%	50%
Engagement	My organisation motivates me to help achieve its objectives	54%	-4%	64%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	62%	-4%	66%
Collaboration	I am able to work effectively with others outside my immediate workgroup	85%	-4%	86%
Learning and development	My organisation places a high priority on the learning and development of staff	50%	-3%	60%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	70%	-3%	73%





Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Workgroup support', the 'You 2022' column shows 82% of your staff agreed with 'People in my workgroup work together effectively to get the job done'.

The 'difference' column, shows that agreement for this question was 1 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Workgroup support	People in my workgroup work together effectively to get the job done	82%	+1%	80%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	71%	+1%	70%
Meaningful work	I can make a worthwhile contribution at work	94%	+1%	93%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	80%	+0%	80%
Meaningful work	I get a sense of accomplishment from my work	86%	+0%	85%
Quality service delivery	My workgroup provides high quality advice and services	79%	+0%	79%
Meaningful work	I achieve something important through my work	92%	+0%	92%
Satisfaction	How satisfied are you with the work/life balance in your current job	63%	+0%	63%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safety climate', the 'You 2022' column shows 38% of your staff agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

The 'difference' column, shows that agreement for this question was 12 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	38%	-12%	50%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	43%	-12%	55%
Taking action	I believe my organisation will make improvements based on the results of this survey	35%	-12%	47%
Engagement	My organisation inspires me to do the best in my job	54%	-12%	66%
Safety climate	All levels of my organisation are involved in the prevention of stress	32%	-12%	43%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	39%	-11%	50%
Engagement	My organisation motivates me to help achieve its objectives	54%	-11%	64%
Engagement	I feel a strong personal attachment to my organisation	53%	-10%	63%
Senior leadership	Senior leaders provide clear strategy and direction	52%	-10%	62%
Learning and development	My organisation places a high priority on the learning and development of staff	50%	-10%	60%





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- Learning and
- Meaningful work
- Flexible working

- Job enrichment

- Respect

Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

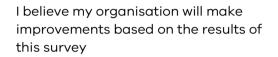
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

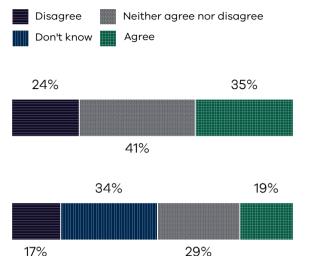
Example

35% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question



My organisation has made improvements based on the survey results from last year



Your results

Benchmark agree results

Υοι	L L	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
Not asked	35 %	37 %	47 %	61 %
Not asked	19 %	20 %	27 %	42 %





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- by your organisation
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Age, gender,

Demographics

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- Primary role





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- Meaningful work
- Flexible working

- Job enrichment

Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Survey question

Senior leaders demonstrate honesty

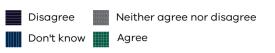
Senior leaders provide clear strategy

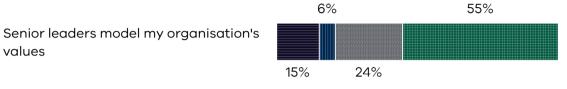
values

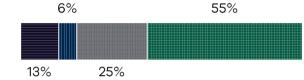
and integrity

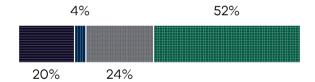
and direction











Benchmark agree results

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			65 %	

53 %	55 %	51 %	63 %	81 %

53 %	52 %	52 %	62 %	80 %



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Questions requested

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- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
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- Human rights





Accountability

- Respect





Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

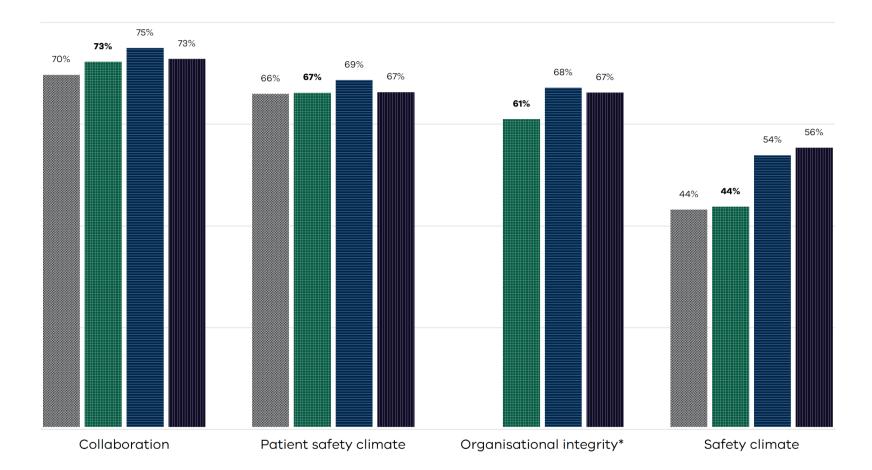
Example

In 2022:

73% of your staff who did the survey • responded positively to questions about Collaboration which is up from 70% in 2021.

Compared to:

• 75% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2021







People matter survey | results

TORIA 56

81% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

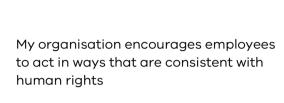
How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

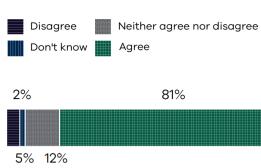


Survey question

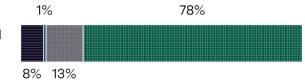
My organisation encourages respectful workplace behaviours

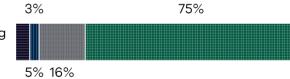
My organisation is committed to earning a high level of public trust

My organisation does not tolerate improper conduct



Your results







Benchmark agree results

Yo	bu	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			84 %	
76 %	78 %	72 %	81 %	91 %



59 %	62 %	56 %	70 %	88 %
55 /6	02 /0	50 /8	/0 /0	00 /0

Victorian

Public Sector Commission

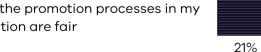
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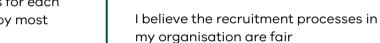
5% 56% My organisation takes steps to eliminate 56 % 56 % 58 % 65 % 80 % bullying, harassment and discrimination 17% 23% 5% 55% Not 55 % 55 % 63 % 78 % asked 17% 23% 22% 45% Not 45 % 44 % 51 % 57 % asked 33% 9% 40%

Your results

Agree

30%





my organisation

I have an equal chance at promotion in

Survey question

Organisational climate

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Not asked	40 %	40 %	47 %	53 %
--------------	------	------	------	------



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Disaaree

Don't know

I believe the promotion processes in my organisation are fair

Organisational climate

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.

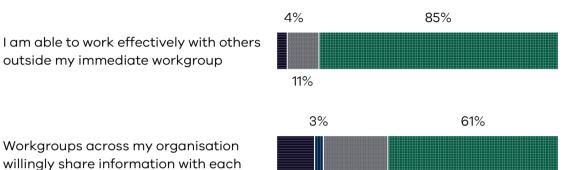
Survey question

outside my immediate workgroup

other







13% 23%

You Comparator 2021 2022 Lowest Average Highest 85 % 79 % 89 % 86 % 93 %

Benchmark agree results

52 % 61 % 52 % 65 % 74 %





Organisational climate

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question

My organisation provides a physically

safe work environment

Senior leaders consider the

as important as productivity

My organisation has effective

procedures in place to support

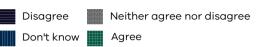
In my workplace, there is good

safety issues that affect me

employees who may experience stress

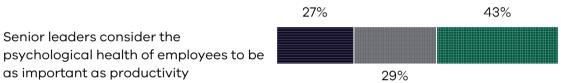
communication about psychological

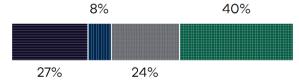


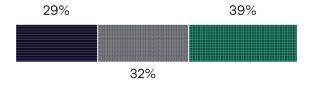


74%









Benchmark agree results

Yo	bu	Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			78 %	
36 %	43 %	48 %	55 %	73 %







59

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Organisational climate Survey question Your results Benchmark agree results Safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disaaree This is how well staff feel your organisation Don't know Agree 2021 2022 Lowest Average Highest supports safety at work. Why this is important 29% 38% A safe workplace is a key outcome of Senior leaders show support for stress Leading the way and the Victorian public 38 % 35 % 42 % 50 % 64 % prevention through involvement and sector mental health and wellbeing commitment 32% charter. How to read this 37% 32% Under 'Your results', see results for each auestion in descending order by most All levels of my organisation are involved 31 % 32 % 36 % in the prevention of stress agreed.

32%

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

38% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.



Organisational climate Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.

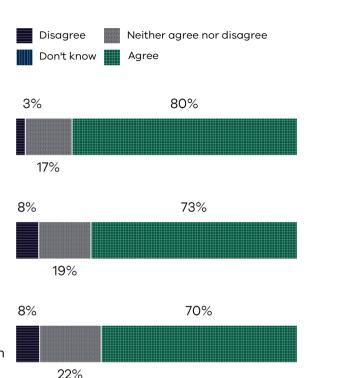
Survey question

I am encouraged by my colleagues to report any patient safety concerns I may have

I would recommend a friend or relative to be treated as a patient here

My suggestions about patient safety would be acted upon if I expressed them to my manager

Patient care errors are handled appropriately in my work area



Your results



Benchmark agree results

Yo	ou	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			80 %	
74 %	73 %	43 %	75 %	92 %
67 %	70 %	65 %	72 %	85 %
68 %	66 %	60 %	68 %	75 %



61

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16% 15% 13% 62% The culture in my work area makes it easy to learn from the errors of others 26%

This health service does a good job of training new and existing staff

Organisational climate

Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'Management is driving us to be a safetycentred organisation'.



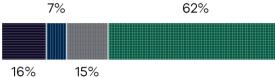
Survey question

Trainees in my discipline are adequately supervised

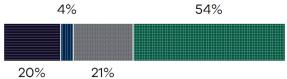


Neither agree nor disagree









66 % 59 % 62 % 72 % 90 %

Comparator

Lowest Average Highest

Benchmark agree results

You

2022

2021

61 %	62 %	55 %	63 %	70 %









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- Discrimination Violence and agaression

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Custom questions

Questions requested

- by your organisation
- sexual orientation Aboriginal and/or Torres Strait Islander

variations in sex

characteristics and

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





- Scorecard
 - Manager support Workload
 - Learning and
 - Job enrichment

- Meaningful work
- Flexible working

Scorecard

- Respect
- - Leadership



Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

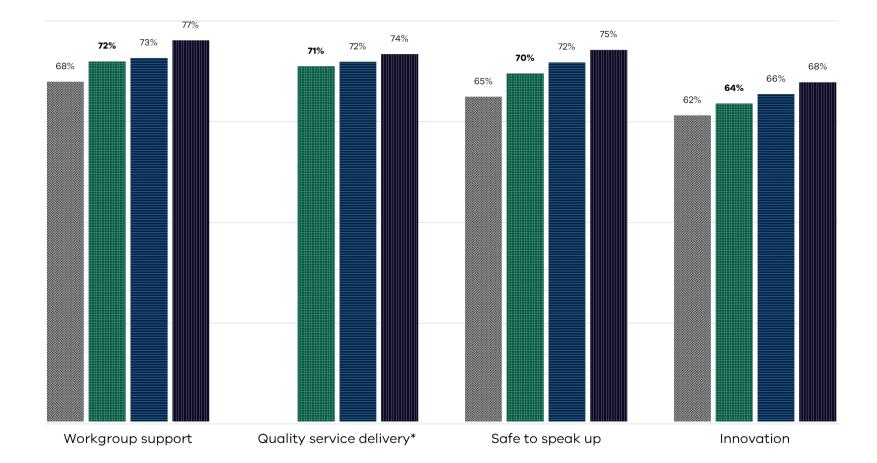
Example

In 2022:

• 72% of your staff who did the survey responded positively to questions about Workgroup support which is up from 68% in 2021.

Compared to:

• 73% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





bias

My workgroup uses its resources well

Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

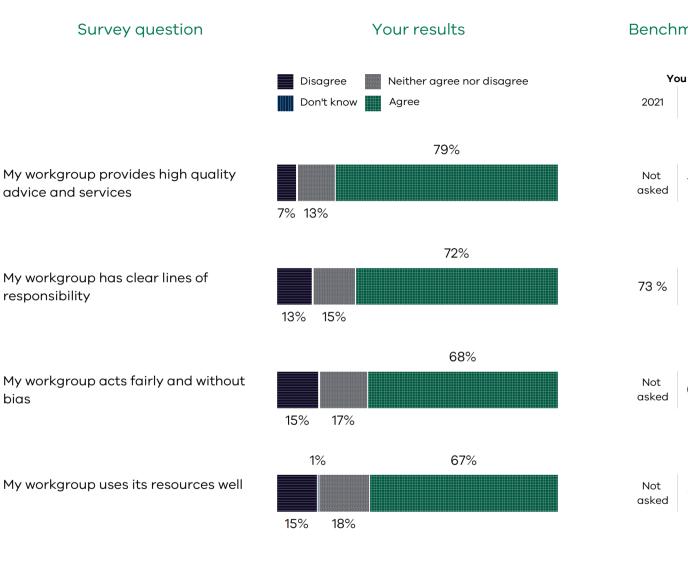
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



Benchmark agree results

2021	2022	Lowest	Average	Highest
Not asked	79 %	71 %	79 %	91 %

Comparator

73 %	72 %	64 %	75 %	79 %

Not asked	67 %	56 %	68 %	79 %



CTORIA

People matter survey | results

Workgroup climate

innovates its operations. Why this is important

How to read this

agreed.

disagree.

Example

mistakes'.

This is how well staff feel their workgroup

Innovation can reduce costs, create public

value and lead to higher engagement.

Under 'Your results', see results for each question in descending order by most

'Agree' combines responses for agree and

strongly agree and 'Disagree' combines

Under 'Benchmark results', compare your comparator groups overall, lowest and

responses for disagree and strongly

69% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and

highest scores with your own.

Innovation What this is

59% 55 % 59 % 55 % 61 %

mistakes

creativity



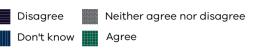
My workgroup learns from failures and

My workgroup is quick to respond to

My workgroup encourages employee

opportunities to do things better

Your results



69%







17% 23%

Benchmark agree results

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			70 %		
65 %	65 %	61 %	67 %	79 %	



66

Victorian

Public Sector Commission

76 %

Victorian CTORIA **Public Sector**

Commission



82% of your staff who did the survey agreed or strongly agreed with 'People in get the job done'.

Workgroup climate

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

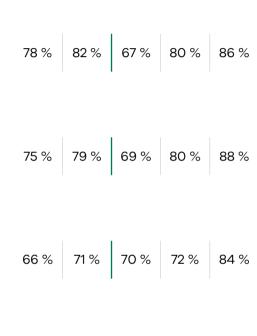
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

my workgroup work together effectively to

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree 🚺 Don't know 🚺 Agree 2021 82% People in my workgroup work together effectively to get the job done 7% 11% 79% People in my workgroup treat each other with respect 10% 11% 4% 71% People in my workgroup are politically impartial in their work 6% 19% 1% 71% People in my workgroup are honest, open and transparent in their dealings 13% 16%



Comparator

Lowest Average Highest

You

2022



People matter survey | results

Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

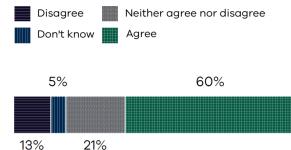
60% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results



Benchmark agree results

You		Comparator		
2021	2022	Lowest	Average	Highest
57 %	60 %	58 %	63 %	78 %





People matter survey | results



People in my workgroup are able to bring up problems and tough issues

I feel culturally safe at work

Survey question

I feel safe to challenge inappropriate behaviour at work

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

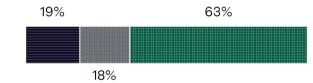
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with "I feel culturally safe at work'.

Neither agree nor disagree Disaaree 🚺 Don't know 🚺 Agree 83% 6% 11%





2021 2022 Lowest Average Highest 75 % 83 % 75 % 84 % 95 % 65 % 64 % 61 % 67 % 74 %

Comparator

Benchmark agree results

You

56 %	63 %	57 %	66 %	76 %





Your results





People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Work-related stress levels
- causes
- · Intention to stay

People outcomes

- Scorecard:
 - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator
- Biggest negative
- difference from
- comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

Scorecard

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

Satisfaction with

complaint processes

effects of work

Scorecard

- Manager leadership
- Manager support
- Workload
- Learning and
- development

- Flexible working

Public sector values

Scorecard

- Responsiveness
- Integrity
- Impartiality
- Job enrichment
- Meaningful work

Custom questions

Questions requested

- by your organisation

- variations in sex characteristics and sexual orientation
 - Aboriginal and/or Torres Strait Islander

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





- Accountability Respect
- Leadership
- Human rights

Job and manager factors

Scorecard 1 of 2 $\,$

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

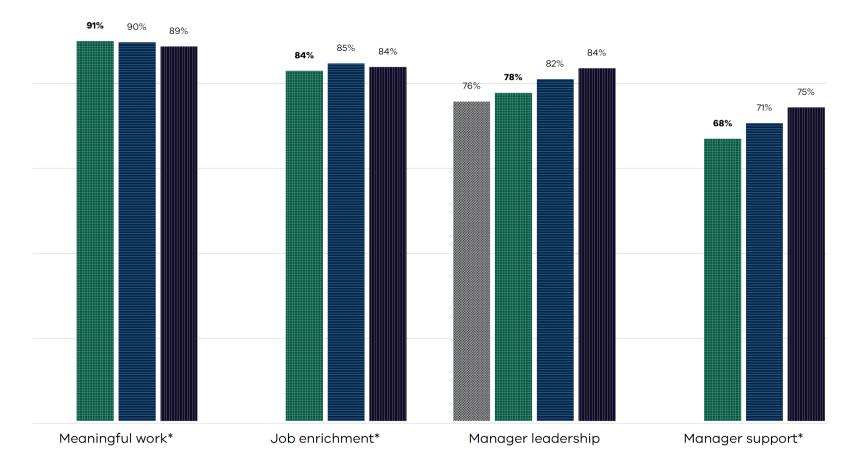
Example

In 2022:

• 91% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Job and manager factors

Scorecard 2 of 2 $\,$

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

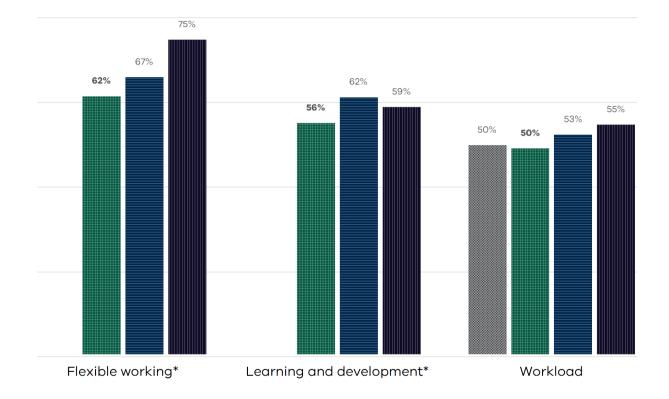
Example

In 2022:

• 62% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 67% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

integrity

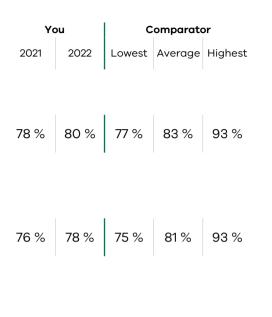
values

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 10% 80% My manager treats employees with dignity and respect 10% 9% 78% My manager demonstrates honesty and 12% 10% 77% My manager models my organisation's 13%



75 %	77 %	74 %	80 %	91 %







Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

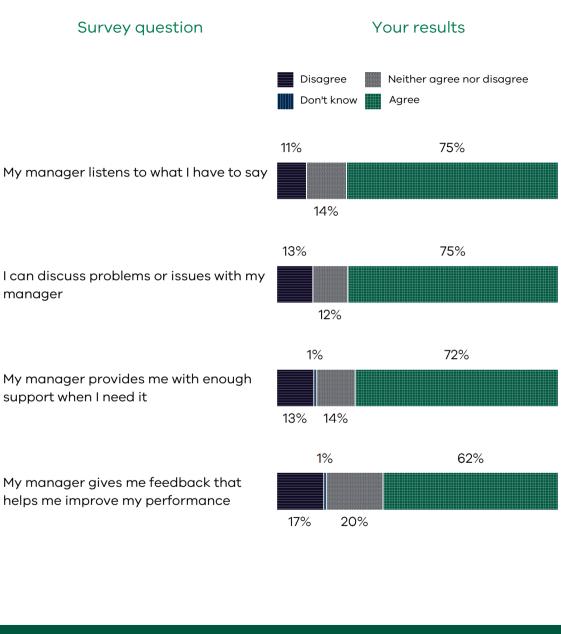
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.











Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

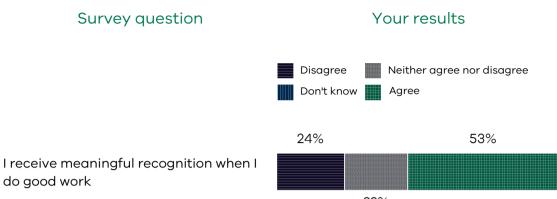
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

53% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.



22%

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	53 %	50 %	58 %	70 %







Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

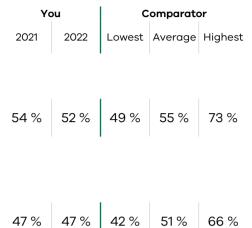
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

52% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Your results Neither agree nor disagree Disagree Agree 32% 52% The workload I have is appropriate for the job that I do 16% 34% 47% I have enough time to do my job effectively 19%







Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

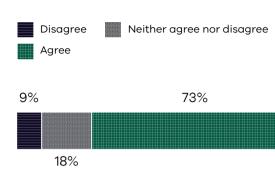
Survey question

I am developing and learning in my role

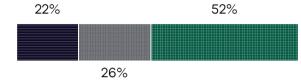
I am satisfied with the way my learning and development needs have been addressed in the last 12 months

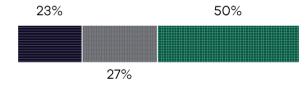
My organisation places a high priority on the learning and development of staff

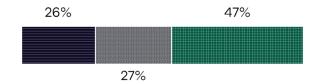
I am satisfied with the opportunities to progress in my organisation



Your results







Benchmark agree results

You		Lowest Average Highest		
2021	2022	Lowest	Average	Highest
		I		
70 %	73 %	67 %	76 %	82 %











77

Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

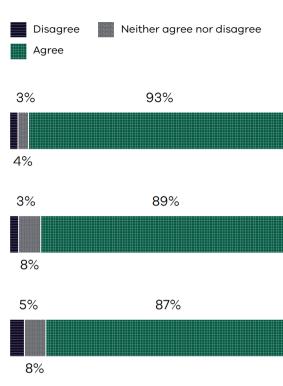
93% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.

Survey question Disagree Disagree Agree 3% 1 can use my skills and knowledge in my job

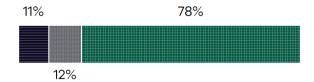
l understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

I have the authority to do my job effectively



Your results



Benchmark agree results

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
Not asked	93 %	89 %	94 %	98 %	
Not asked	89 %	85 %	92 %	99 %	
83 %	87 %	81 %	90 %	96 %	
77 %	78 %	70 %	78 %	86 %	



78

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

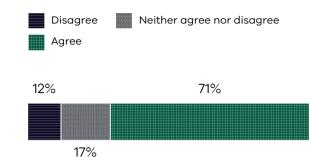
Example

71% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results



You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	71 %	67 %	73 %	83 %



Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.

Disagree Agree 2% 94% I can make a worthwhile contribution at 4% 2% 92% I achieve something important through 6% 5% 86%

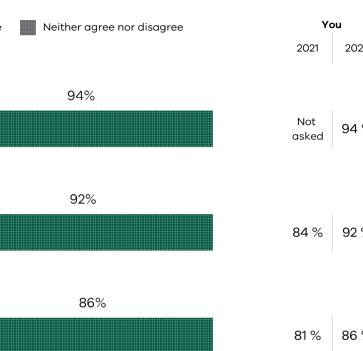
I get a sense of accomplishment from 9%

Survey question

work

my work

my work



Your results

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
Not asked	94 %	90 %	93 %	95 %	
84 %	92 %	89 %	92 %	96 %	
81 %	86 %	80 %	85 %	98 %	





Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

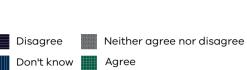
68% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

My manager supports working flexibly

I am confident that if I requested a

given due consideration



Your results

15% 68% 17%



Yo	bu	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
Not asked	68 %	65 %	73 %	87 %
58 %	56 %	51 %	60 %	75 %





People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group
- Your response rate
- levels
- causes
- · Intention to stay

People outcomes

- Scorecard:
 - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress
 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
 - Most improved
 - Most declined Biggest positive
 - difference from
- Sexual harassment comparator

 - Biggest negative difference from
 - comparator

- **Taking action**
- Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

effects of work

Discrimination

Violence and

agaression

Satisfaction with

complaint processes

values

- Scorecard
- Manager support
- Job enrichment
- Meaningful work
- Flexible working

Public sector

- Responsiveness
- Integrity
- Impartiality
- Accountability
- - Human rights

Questions requested by your organisation

variations in sex characteristics and sexual orientation

Age, gender,

Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



People matter survey | results

Custom questions

- Respect
- Leadership

 Workload Learning and development

Manager leadership

Scorecard 1 of 2 $\,$

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

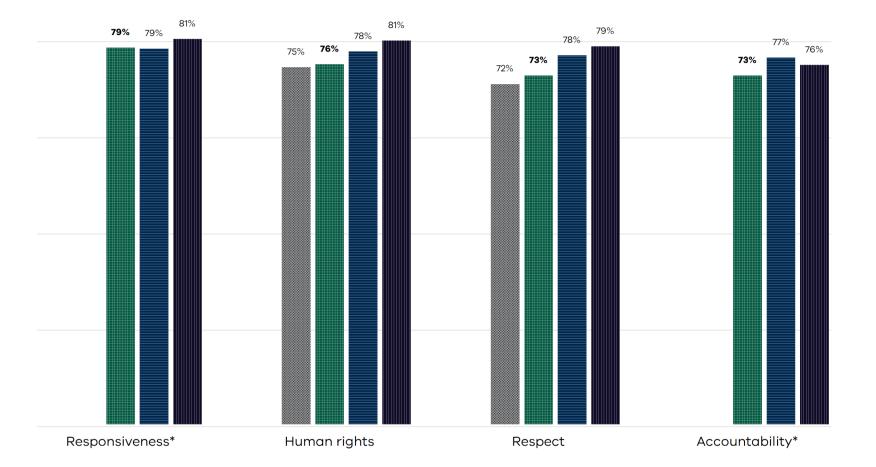
Example

In 2022:

• 79% of your staff who did the survey responded positively to questions about Responsiveness .

Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

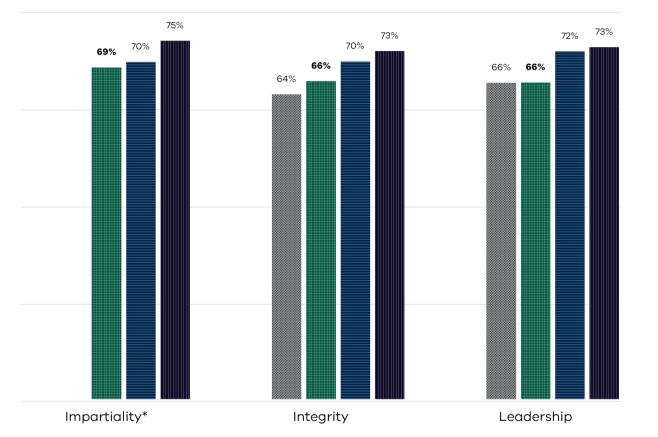
Example

In 2022:

• 69% of your staff who did the survey responded positively to questions about Impartiality .

Compared to:

• 70% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services



Neither agree nor disagree Disaaree Agree Don't know

79%



7% 13%

You Comparator 2021 2022 Lowest Average Highest

Not asked	79 %	71 %	79 %	91 %





People matter survey | results

86

Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Survey question Neither agree nor disagree Disaaree Don't know Agree 78% 9% My manager demonstrates honesty and integrity 12% 3% 75% My organisation is committed to earning a high level of public trust 5% 16% 1% 71% People in my workgroup are honest, open and transparent in their dealings 13% 16%

19%

18%

Your results

63%

I feel safe to challenge inappropriate behaviour at work

You		с	omparato	or
2021	2022	Lowest	omparato Average	Highest
	I			
		I		
76 %	78 %	75 %	81 %	93 %
	1	•		









What this is

Integrity 2 of 2

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

Public sector values

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

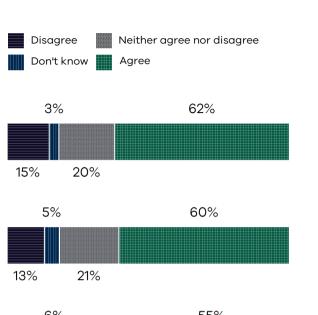
62% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question

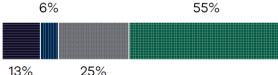
My organisation does not tolerate improper conduct

People in my workgroup appropriately manage conflicts of interest

Senior leaders demonstrate honesty and integrity



Your results



Benchmark agree results

You 2021 2022		c	omparato	or
2021	2022	Lowest	Average	Highest
			70 %	
57 %	60 %	58 %	63 %	78 %
53 %	55 %	51 %	63 %	81 %



87

work'.

highest scores with your own. Example

71% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their

People matter survey | results

disagree. Under 'Benchmark results', compare your comparator groups overall, lowest and

question in descending order by most agreed.

responses for disagree and strongly

'Agree' combines responses for agree and strongly agree and 'Disagree' combines

Under 'Your results', see results for each

Impartiality What this is

Public sector values

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit,

and make objective and fair decisions that

without bias, favouritism or self interest. Why this is important

We all have an obligation to be impartial

are open to scrutiny.

How to read this



People in my workgroup are politically

impartial in their work

Survey question

My workgroup acts fairly and without bias



Neither agree nor disagree Disaaree Don't know Agree



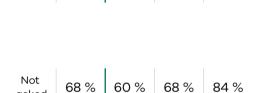
You Comparator 2021 2022 Lowest Average Highest

71 %

66 %

asked





60 %

70 %

72 %

84 %



68%

15% 17%





Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

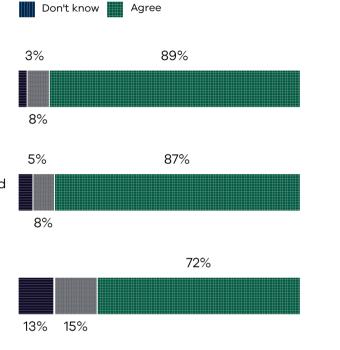
Survey question

I understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup has clear lines of responsibility

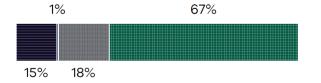
My workgroup uses its resources well



Your results

Disaaree

Neither agree nor disagree



Benchmark agree results

Yc 2021	2022	Comparator Lowest Average Highest		
Not asked	89 %	85 %	92 %	99 %
83 %	87 %	81 %	90 %	96 %
73 %	72 %	64 %	75 %	79 %

56 %



Not

asked



Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

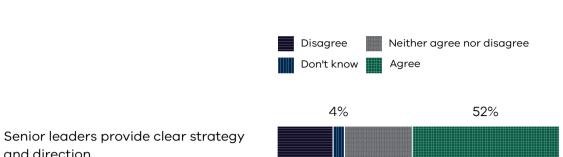
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

52% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

and direction



Your results

20% 24%

You		c	omparato	or
2021	2022	Lowest	Average	Highest
53 %	52 %	52 %	62 %	80 %







Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question

My manager treats employees with

People in my workgroup treat each

My organisation encourages respectful

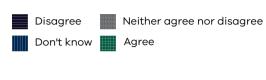
My manager listens to what I have to say

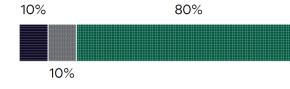
dignity and respect

other with respect

workplace behaviours

Your results





79%



1% 78%

11% 75%

Yo	bu	Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest
			83 %	
75 %	79 %	69 %	80 %	88 %

	1			
76 %	78 %	72 %	81 %	91 %









Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

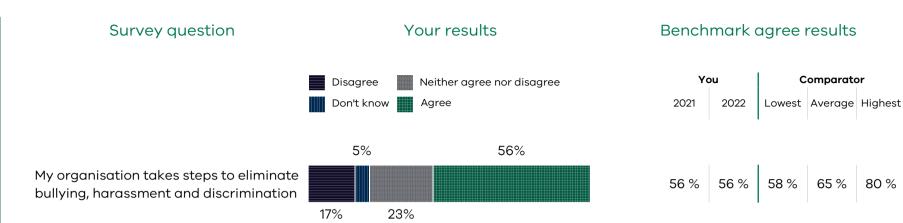
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.





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People matter survey | results



Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Neither agree nor disagree Disaaree Don't know Agree 77% 10% My manager models my organisation's 13% 6% 55% Senior leaders model my organisation's

Your results

Survey question

values

values

15% 24%

You		Comparator Lowest Average H		r	
2021	2022	Lowest	Average	Highest	
75 %	77 %	74 %	80 %	91 %	
57 %	55 %	54 %	65 %	86 %	





Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

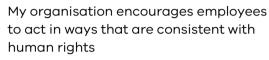
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

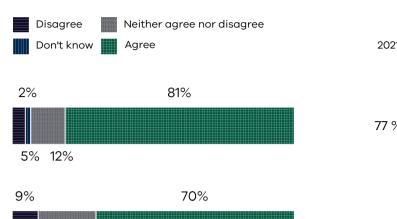
Example

81% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question



I understand how the Charter of Human Rights and Responsibilities applies to my work



Your results

20%

Benchmark agree results

You			Comparator			
2021	2022	Lowest	Average	Highest		
77 %	81 %	74 %	84 %	93 %		
73 %	70 %	69 %	73 %	91 %		



94

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
 - Work-related stress levels
 - Work-related stress causes
 - · Intention to stay

People outcomes

- Scorecard:
 - engagement index Engagement
 - Scorecard:
 - satisfaction, stress, intention to stay,
- inclusion Satisfaction

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from

Biggest negative

difference from

comparator

- Sexual harassment comparator
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

Taking action

 Taking action questions

- **Demographics**
- Age, gender, variations in sex characteristics and sexual orientation
 - Aboriginal and/or Torres Strait Islander
 - Disability
 - Cultural diversity
 - Employment
 - Adjustments
 - Caring
 - Categories
 - Primary role



Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support • Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and

- Scorecard
- Responsiveness
- Integrity
- Impartiality
 - Accountability
- Job enrichment
- Meaningful work
- Flexible working

- Respect
- Leadership
 - Human rights



Custom questions

Questions requested

by your organisation



- Public sector
 - values

- development

Survey question Your results You Neither agree nor disagree 📕 Disagree Agree 2021 2022 2% 91% I feel confident in my capabilities 93 % 91 % 7% 5% 84% I feel I can rely on my team Not 84 % asked 11% 6% 79% I feel I make a difference 78 % 79 % 15% 16% 67% My manager talks to me about my work 68 % 67 %

17%

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

Custom questions

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

91% of staff who did the survey agreed or strongly agreed with 'I feel confident in my capabilities'.

People matter survey | results

Benchmark results







Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

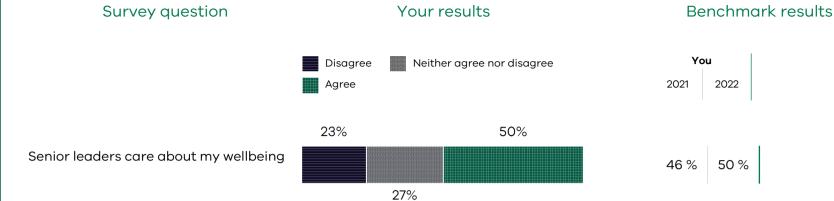
How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

50% of staff who did the survey agreed or strongly agreed with 'Senior leaders care about my wellbeing'.









People matter survey

wellbeing check 2022

People matter survey | results

Have your say

Overview

Result summary

Report overview

- About your report
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- framework Your comparator
- group Your response rate
- levels
 - causes

People outcomes

- Scorecard:
 - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
 - Work-related stress
 - Work-related stress
 - · Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

· Satisfaction with complaint processes

Taking action

 Taking action questions

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
 - Aboriginal and/or Torres Strait Islander
 - Disability
 - Cultural diversity
 - Employment
 - Adjustments
 - Caring
 - Categories
 - Primary role
- Victorian **Public Sector** Commission



Senior leadership

Detailed results

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and
- development

- Job enrichment
- Meaningful work
- Flexible working



values

Impartiality

Public sector

- Accountability
- Respect
- - Leadership
 - Human rights

Questions requested

Custom questions

by your organisation

Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	617	26%
35-54 years	1161	49%
55+ years	443	19%
Prefer not to say	165	7%

How would you describe your gender?	(n)	%
Woman	1806	76%
Man	403	17%
Prefer not to say	164	7%
Non-binary and I use a different term	13	1%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	11	0%
No	2210	93%
Prefer not to say	165	7%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
Yes	7	0%
No	2172	91%
Don't know	51	2%
Prefer not to say	156	7%

How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	1986	83%
Prefer not to say	273	11%
Bisexual	56	2%
Gay or lesbian	32	1%
l use a different term	16	1%
Pansexual	11	0%
Don't know	8	0%
Asexual	4	0%





99

Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	18	1%
Non Aboriginal and/or Torres Strait Islander	2269	95%
Prefer not to say	99	4%

Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?*	(n)	%
Yes	13	72%
No	4	22%
Don't know	1	6%





Disability What this is

Why this is important

Demographics

This helps organisations understand the diversity of their staff and inform workforce strategies.

This is staff who identify as a person with

How to read this

Fach table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	114	5%
No	2147	90%
Prefer not to say	125	5%

If so, have you shared your disability information within your organisation (e.g. to your manager or Human Decourses staff)?

Human Resources staff)?	(n)	%
Yes	66	58%
No	41	36%
Prefer not to say	7	6%

If not, which statement most accurately reflects your decision not to share your disability information within your organisation?

I do not require any adjustments to be made to perform my role	15	37%
My disability does not impact on my ability to perform my role	12	29%
I feel that sharing my disability information will reflect negatively on me	11	27%
Other	3	7%





%

(n)

Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	1897	80%
Not born in Australia	337	14%
Prefer not to say	152	6%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	109	48%
Hindi	25	11%
Filipino	18	8%
Punjabi	18	8%
Mandarin	16	7%
Italian	11	5%
Spanish	11	5%
French	8	3%
Cantonese	7	3%
Macedonian	7	3%
Vietnamese	7	3%
Tagalog	6	3%

Language other than English spoken

with family or community	(n)	%
Yes	229	10%
No	2033	85%
Prefer not to say	124	5%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Sinhalese	5	2%
German	4	2%
Tamil	4	2%
Arabic	3	1%
Australian Indigenous Language	2	1%
Indonesian	2	1%
Korean	2	1%
Urdu	2	1%
Auslan	1	0%
Greek	1	0%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	1875	79%
English, Irish, Scottish and/or Welsh	240	10%
Prefer not to say	172	7%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	125	5%
East and/or South-East Asian	56	2%
Other	43	2%
South Asian	40	2%
New Zealander	31	1%
Aboriginal and/or Torres Strait Islander	19	1%
African	17	1%
Central Asian	11	0%
North American	8	0%
Middle Eastern	5	0%
Maori	5	0%
Central and/or South American	2	0%

Religion	(n)	%
No religion	1265	53%
Christianity	748	31%
Prefer not to say	221	9%
Other	79	3%
Buddhism	22	1%
Sikhism	19	1%
Hinduism	17	1%
Islam	12	1%
Judaism	3	0%





Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	823	34%
Part-Time	1563	66%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	490	22%
\$65k to \$95k	716	33%
\$95k to \$125k	495	23%
\$125k or more	199	9%
Prefer not to say	299	14%

Organisational tenure	(n)	%
<1 year	293	12%
1 to less than 2 years	286	12%
2 to less than 5 years	464	19%
5 to less than 10 years	463	19%
10 to less than 20 years	558	23%
More than 20 years	322	13%

Management responsibility	(n)	%
Non-manager	1925	81%
Other manager	311	13%
Manager of other manager(s)	150	6%

Employment type	(n)	%
Ongoing and executive	1891	79%
Fixed term	308	13%
Other	187	8%







Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary wo	rkplace	location	over the	last
i i i i i i i i i i i i i i i i i i i	Rpiace	location		I G J C

3 months	(n)	%
Large regional city	2311	97%
Rural	48	2%
Other	14	1%
Melbourne: Suburbs	10	0%
Melbourne CBD	3	0%

What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	817	34%
A frontline or service delivery location	1466	61%
Home or private location	185	8%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	136	6%
Other	152	6%

Flexible work	(n)	%
Part-time	950	40%
No, I do not use any flexible work arrangements	789	33%
Shift swap	465	19%
Flexible start and finish times	377	16%
Using leave to work flexible hours	252	11%
Study leave	216	9%
Working from an alternative location (e.g. home, hub/shared work space)	177	7%
Working more hours over fewer days	156	7%
Other	81	3%
Job sharing	55	2%
Purchased leave	42	2%





Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

adjustments at work?*	(n)	%
No, I have not requested adjustments	1747	73%
Flexible working arrangements	467	20%
Physical modifications or improvements to the workplace	187	8%
Career development support strategies	63	3%
Job redesign or role sharing	45	2%
Other	25	1%
Accessible communications technologies	12	1%

Here you we are estad any of the fellowing

Why did you make this request?	(n)	%
Work-life balance	237	37%
Health	225	35%
Caring responsibilities	202	32%
Family responsibilities	187	29%
Other	75	12%
Study commitments	36	6%
Disability	22	3%

What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	421	66%
The adjustments I needed were not made	154	24%
The adjustments I needed were made but the process was unsatisfactory	64	10%





Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	851	36%
Primary school aged child(ren)	507	21%
Secondary school aged child(ren)	431	18%
Child(ren) - younger than preschool age	296	12%
Frail or aged person(s)	249	10%
Preschool aged child(ren)	226	9%
Prefer not to say	194	8%
Person(s) with a medical condition	142	6%
Person(s) with a mental illness	120	5%
Person(s) with disability	98	4%
Other	37	2%





Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following categories best

describes your current position?	(n)	%
Nursing Employees	1091	46%
Management, Administration and Corporate support	509	21%
Allied health professional	267	11%
Medical Employees	201	8%
Other health professional	157	7%
Support services	101	4%
Personal service worker	41	2%
Lived experience specific worker	12	1%





Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	1727	73%
Prison-based services	2	0%
Corporate services	198	8%
Community-based services	452	19%

Is your primary work role in one of the

following areas?	(n)	%
Aged care	204	9%
Critical care	145	6%
Drug and alcohol	13	1%
Emergency	130	5%
Maternity care	73	3%
Medical	340	14%
Mental health	174	7%
Mixed medical/surgical	66	3%
Neonatal care	21	1%
Palliative care	24	1%
Paediatrics	63	3%
Peri-operative	60	3%
Rehabilitation	115	5%
Surgical	106	4%
Other	458	19%
Administration	387	16%







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