







# People matter survey

# wellbeing check 2022

# Have your say

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variations in sex

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sexual orientation

Age, gender,

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- Adjustments
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#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### **Report contents**

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

# **Result summary**

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**Report overview** 

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Impartiality

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З

- Organisational
- Quality service
- Scorecard Organisational
- integrity
- Collaboration Safety climate
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  - Manager leadership

Inclusion

Scorecard:

Bullying

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

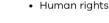
Violence and

agaression

effects of work

- Manager support Workload
- Learning and

- Job enrichment
- Meaningful work
- Flexible working
- Respect Leadership



Torres Strait Islander

characteristics and

**Demographics** 

variations in sex

Age, gender,

- Employment

#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





#### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
<ul> <li>Lead the organisation</li> <li>Set the culture</li> <li>Lead by example</li> <li>Actions influence outcomes</li> </ul>	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		<ul> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>		<ul> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>		<ul> <li>Engagement</li> <li>Satisfaction</li> <li>Wellbeing – work-related stress</li> <li>Wellbeing – job-related affect</li> <li>Intention to stay</li> <li>Acting on negative behaviours</li> </ul>

Inclusion

# The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











#### Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Barwon Health

Echuca Regional Health

Goulburn Valley Health Services

Mildura Base Public Hospital

South West Healthcare



#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
19% (833)	
Comparator	31%

Public Sector

39%

2022

# 54% (2429)

Comparator 32% **Public Sector** 42%





# People matter survey

# wellbeing check 2022

# Have your say

# **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Engagement

Scorecard:

inclusion

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#### **Demographics**

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
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- Primary role







- Job enrichment

- Flexible working

- Leadership Human rights

Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		_
69		
Comparator	69	
Public Sector	70	

Comparator	65
<b>Public Sector</b>	68





#### **People matter survey** | results

Victorian

Public Sector Commission

# **People outcomes**

## Engagement question results 1 of 2 $\,$

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 68.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

74% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

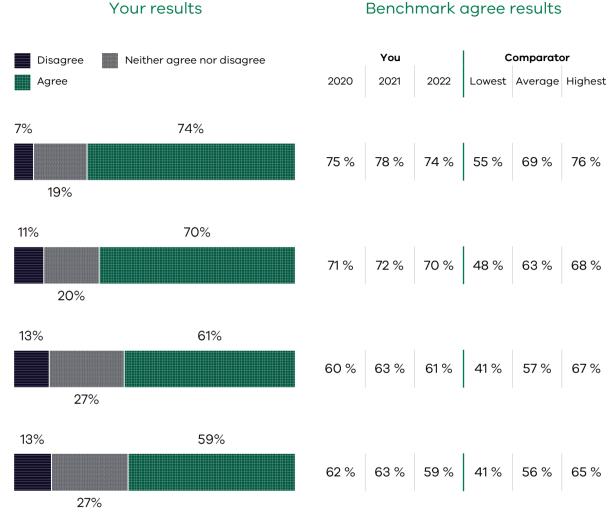
# I am proud to tell others I work for my organisation

Survey question

l would recommend my organisation as a good place to work

My organisation inspires me to do the best in my job

My organisation motivates me to help achieve its objectives



### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 68.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

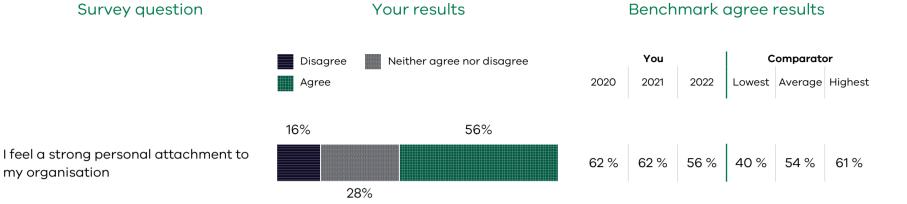
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

56% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.







# Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

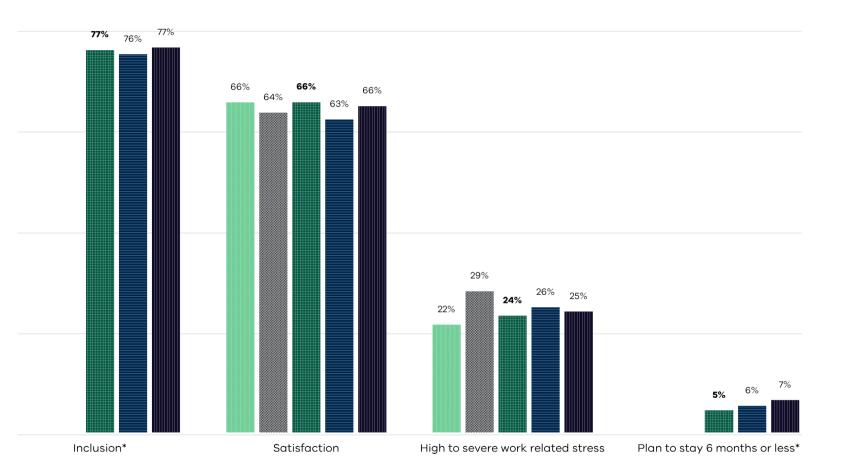
#### Example

In 2022:

• 77% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 76% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



#### **People matter survey** | results



# People outcomes

#### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

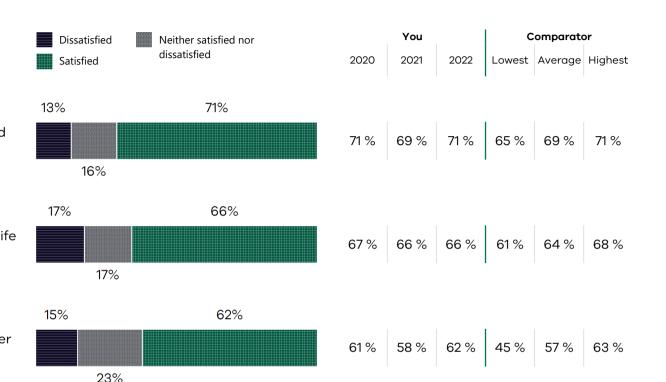
# 1:

Survey question

Considering everything, how satisfied are you with your current job

How satisfied are you with the work/life balance in your current job

How satisfied are you with your career development within your current organisation



Benchmark satisfied results

Victorian

Public Sector Commission

Your results

#### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

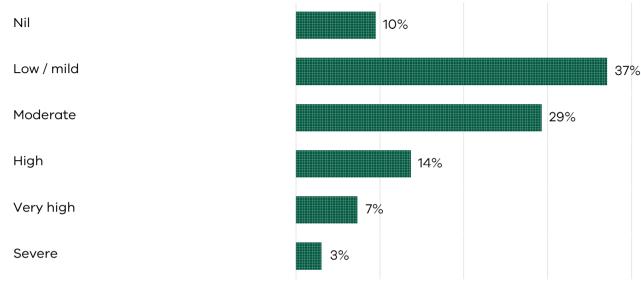
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

#### Example

24% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

# How would you rate your current level of work-related stress? (You 2022)



## Reported levels of high to severe stress

2021		2022	
29%		24%	
Comparator Public Sector	26% 26%	Comparator Public Sector	26% 25%





#### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

90% of your staff who did the survey said they experienced mild to severe stress.

Of that 90%, 58% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	51%	58%	57%	53%
Time pressure	42%	44%	42%	43%
Dealing with clients, patients or stakeholders	16%	18%	16%	15%
Competing home and work responsibilities	10%	16%	15%	15%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	16%	12%	13%	11%
Management of work (e.g. supervision, training, information, support)	14%	12%	13%	13%
Content, variety, or difficulty of work	11%	12%	11%	11%
Other	10%	11%	9%	9%
Work schedule or hours	7%	10%	11%	8%
Unclear job expectations	8%	8%	9%	12%





# 2198 90%

Experienced some work-related stress

Did not experience some work-related stress

231

10%

#### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

8% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	5%	6%	7%
Over 6 months and up to 1 year	8%	8%	10%
Over 1 year and up to 3 years	20%	20%	23%
Over 3 years and up to 5 years	14%	15%	16%
Over 5 years	52%	50%	44%





#### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

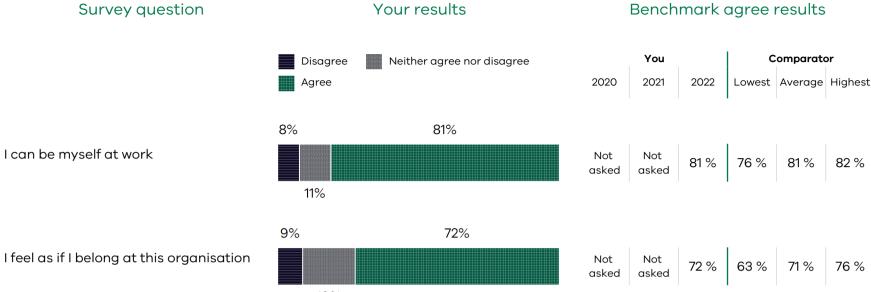
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with I can be myself at work'.



19%





82 %

76 %

81%

71 %

#### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

Staff who experienced one or more

barriers to success at work

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

			-
During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My mental health	7%	7%	7%
My caring responsibilities	7%	8%	7%
My age	7%	8%	8%
My physical health	6%	5%	4%
Other	4%	5%	5%
My sex	3%	3%	4%
My cultural background	2%	2%	3%
My race	1%	1%	1%
My physical features	1%	1%	1%
My religious belief	1%	0%	1%



636	1793
26%	74%
Experienced barriers	Did not experience barriers

# Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

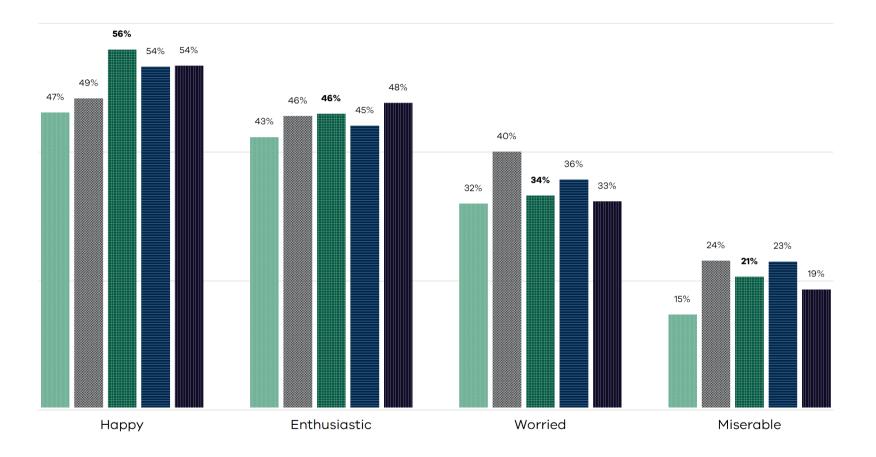
In 2022:

56% of your staff who did the survey • said work made them feel happy in 2022, which is up from 49% in 2021

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

# Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022 You 2020 You 2021

Public sector 2022

Victorian

**Public Sector** Commission



#### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

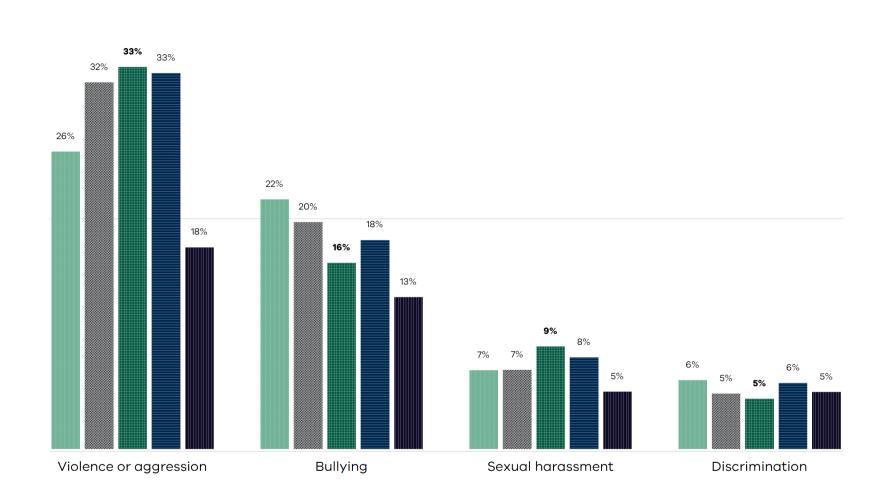
#### Example

In 2022:

33% of your staff who did the survey • stated they experienced 'Violence or aggression' in the last 12 months which is up from 32% in 2021.

Compared to:

33% of staff at your comparator and • 18% of staff across the public sector.



You 2022 Comparator 2022 Public sector 2022





Have you experienced bullying at

Interference with my personal property and/or work equipment

#### What this is

Bullying

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

**People outcomes** 

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

#### Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 74% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

work in the last 12 months?	399		1/95			
work in the last 12 months?	16%	74%			10%	
		ed bullying	Did no	t experience bullying	g 🔛 Not sure	
If you experienced bullying, what ty did you experience?	ype of bullying	You 2021	You 2022	Comparator 2022	Public sector 2022	
Incivility (e.g. talking down to others, m listening to somebody)	aking demeaning remarks, not	69%	74%	72%	70%	
Exclusion or isolation		42%	39%	42%	42%	
Intimidation and/or threats		38%	32%	34%	31%	
Verbal abuse		20%	25%	21%	20%	
Withholding essential information for me to do my job		33%	24%	27%	28%	
Other		11%	15%	13%	15%	
Being assigned meaningless tasks unr	elated to the job	10%	10%	10%	12%	
Being given impossible assignment(s)		9%	6%	7%	9%	

399



4%

5%

5%

1795

4%



#### Telling someone about the bullying What this is

Have you experienced bullying at

work in the last 12 months?

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

16% of your staff who did the survey said they experienced bullying, of which

- 48% said the top way they reported the bullying was 'Told a manager'.
- 94% said they didn't submit a formal complaint.

16%		74%		10%
	Experienced bullying	Did not	experience bullying	g 📕 Not sure
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	46%	48%	48%	48%
Told a colleague	43%	42%	42%	41%
Told a friend or family member	37%	38%	34%	36%
Told the person the behaviour was not OK	17%	16%	15%	17%
I did not tell anyone about the bullying	11%	12%	13%	12%
Told Human Resources	16%	12%	12%	12%
Told someone else	12%	11%	11%	12%
Told employee assistance program (EAP) or peer support	5%	7%	6%	9%
Submitted a formal complaint	10%	6%	13%	11%

399

. . .





Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

94% of your staff who experienced bullying did not submit a formal complaint, of which:

58% said the top reason was 'I didn't • think it would make a difference'.

**People matter survey** | results

Did you submit a formal complaint?

24

6%



Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	53%	58%	56%	52%
I believed there would be negative consequences for my reputation	59%	47%	49%	49%
I believed there would be negative consequences for my career	42%	29%	32%	37%
I didn't feel safe to report the incident	23%	18%	16%	18%
I didn't think it was serious enough	15%	15%	16%	16%
I thought the complaint process would be embarrassing or difficult	15%	11%	10%	12%
Other	11%	9%	11%	11%
I believed there would be negative consequences for the person I was going to complain about	7%	7%	8%	9%
I didn't know who to talk to	6%	5%	4%	5%
I didn't know how to make a complaint	4%	4%	4%	5%





#### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

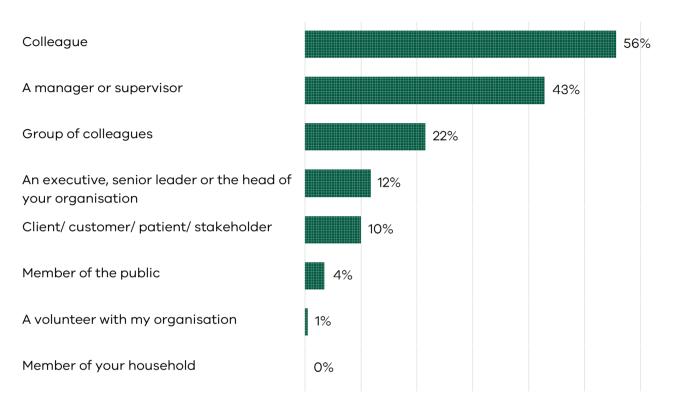
Each row is one perpetrator or group of perpetrators.

#### Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 56% said it was by 'Colleague'.

# 399 people (16% of staff) experienced bullying (You2022)







# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

#### Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 97% said it was by someone within the organisation.

Of that 97%, 63% said it was 'They were in my workgroup'.

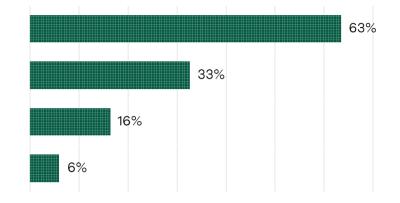
# 389 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





#### Victorian **Public Sector** Commission



TORIA

# **People outcomes**

#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

#### Example

9% of your staff who did the survey said they experienced sexual harassment.

Of those, 65% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?

Experienced sexual harassment		Did not experience sexual harassment			
Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022	
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	47%	65%	54%	53%	
Intrusive questions about your private life or comments about your physical appearance	42%	51%	47%	48%	
Inappropriate physical contact (including momentary or brief physical contact)	17%	27%	25%	20%	
Unwelcome touching, hugging, cornering or kissing	20%	24%	21%	16%	
Inappropriate staring or leering that made you feel intimidated	10%	14%	18%	16%	
Sexual gestures, indecent exposure or inappropriate display of the body	5%	9%	10%	8%	
Any other unwelcome conduct of a sexual nature	7%	7%	9%	7%	
Repeated or inappropriate invitations to go out on dates	2%	4%	3%	4%	
Request or pressure for sex or other sexual acts	2%	2%	2%	2%	
Sexually explicit pictures, posters or gifts that made you feel offended	3%	1%	0%	1%	

2205

91%

224

9%

#### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

#### Example

9% of your staff who did the survey said they experienced sexual harassment.

Of those, 42% said their top response was 'Pretended it didn't bother you'. Have you experienced sexual harassment at work in the last 12 months?

224	220	5
9%	915	6

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	47%	42%	35%	41%
Tried to laugh it off or forget about it	47%	40%	31%	36%
Told the person the behaviour was not OK	28%	39%	45%	33%
Avoided the person(s) by staying away from them	28%	34%	33%	33%
Told a colleague	28%	28%	34%	27%
Told a friend or family member	17%	21%	15%	20%
Told a manager	15%	19%	22%	20%
Avoided locations where the behaviour might occur	12%	9%	13%	12%
Submitted a formal complaint	0%	5%	7%	5%
Told someone else	5%	4%	6%	5%



Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

95% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 45% said the top reason was "I didn't think it was serious enough'.

Did you submit a formal complaint?

5%

12

212

95%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	47%	45%	46%	46%
I didn't think it would make a difference	47%	43%	44%	40%
I believed there would be negative consequences for my reputation	30%	18%	17%	25%
I didn't need to because I no longer had contact with the person(s) who harassed me	13%	14%	10%	9%
Other	8%	10%	9%	10%
I believed there would be negative consequences for my career	17%	9%	10%	17%
I didn't need to because I made the harassment stop	7%	9%	14%	11%
I thought the complaint process would be embarrassing or difficult	5%	9%	9%	10%
I believed there would be negative consequences for the person I was going to complain about	7%	5%	5%	10%
I didn't feel safe to report the incident	7%	5%	5%	7%





Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

#### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 9% of your staff said they experienced sexual harassment. If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

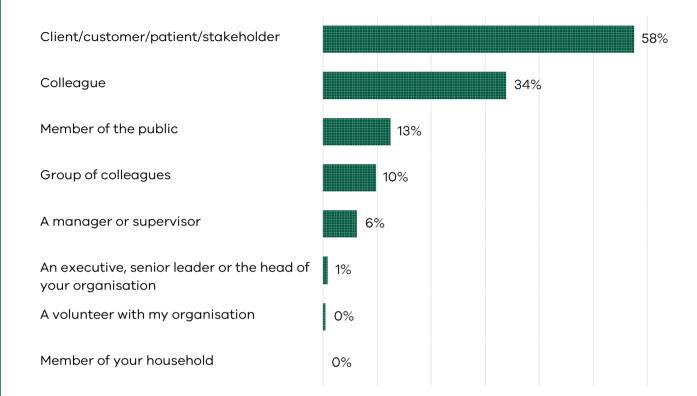
Each row is one perpetrator or group of perpetrators.

#### Example

9% of your staff who did the survey said they experienced sexual harassment.

Of that 9%, 58% said it was by 'Client/customer/patient/stakeholder'.

# 224 people (9% of staff) experienced sexual harassment (You2022)







# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

#### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 9% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

#### Example

9% of your staff who did the survey said they experienced sexual harassment.

Of that 9%, 44% said it was by someone within the organisation.

Of that 44%, 67% said it was 'They were in my workgroup'.

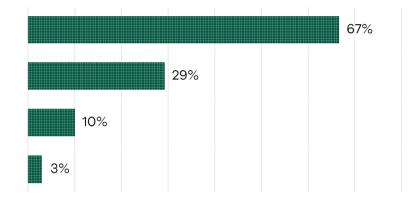
# 99 people (44% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage









Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

**People outcomes** 

Discrimination

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 30% said it was 'Age'.

Have you experienced discrimination
at work?



Comparator Public You You Why were you discriminated against? 2022 2022 sector 2022 2021 33% 30% 27% 28% Age **Employment** activity 33% 27% 31% 30% 0% 17% 16% 16% Race Parent or carer status (including pregnancy and breastfeeding) 23% 16% 17% 13% 0% 12% 11% 18% Sex





#### Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

#### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

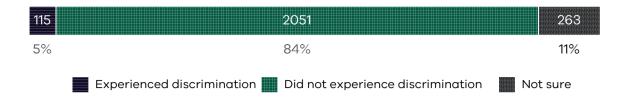
If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

## Example

5% of your staff who did the survey said they experienced discrimination. Of that 5%, 43% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	37%	43%	43%	39%
Opportunities for promotion	26%	32%	30%	36%
Opportunities for training	21%	23%	17%	22%
Denied flexible work arrangements or other adjustments	30%	19%	28%	22%
Employment security - threats of dismissal or termination	12%	12%	9%	14%
Access to leave	14%	10%	13%	9%
Pay or conditions offered by employer	12%	6%	13%	11%
Opportunities for transfer/secondment	26%	3%	11%	12%





## Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

#### Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

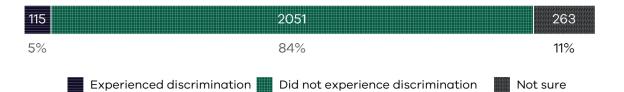
In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced discrimination, of which

- 35% said the top way they reported • the discrimination was 'Told a colleague'.
- 97% said they didn't submit a formal ٠ complaint.

Have you experienced discrimination at work in the last 12 months?



Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	47%	35%	38%	37%
Told a friend or family member	28%	32%	31%	34%
I did not tell anyone about the discrimination	19%	30%	21%	24%
Told a manager	28%	24%	25%	28%
Told someone else	12%	16%	11%	14%
Told Human Resources	14%	8%	14%	11%
Submitted a formal complaint	5%	3%	10%	8%
Told employee assistance program (EAP) or peer support	7%	3%	3%	8%
Told the person the behaviour was not OK	2%	2%	8%	9%





Discrimination - reasons for not submitting a formal complaint What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

97% of your staff who experienced discrimination did not submit a formal complaint, of which:

**People matter survey** | results

58% said the top reason was "I didn't • think it would make a difference'.

Did you submit a formal comp	plaint?
------------------------------	---------

3%

4

97%

111

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	46%	58%	53%	59%
I believed there would be negative consequences for my reputation	66%	46%	48%	50%
I believed there would be negative consequences for my career	61%	41%	43%	49%
I didn't feel safe to report the incident	17%	23%	15%	19%
Other	5%	12%	8%	8%
I thought the complaint process would be embarrassing or difficult	12%	10%	9%	12%
I didn't think it was serious enough	17%	9%	13%	13%
I didn't know who to talk to	7%	8%	5%	7%
I didn't know how to make a complaint	2%	5%	4%	5%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	0%	5%	3%	3%





Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

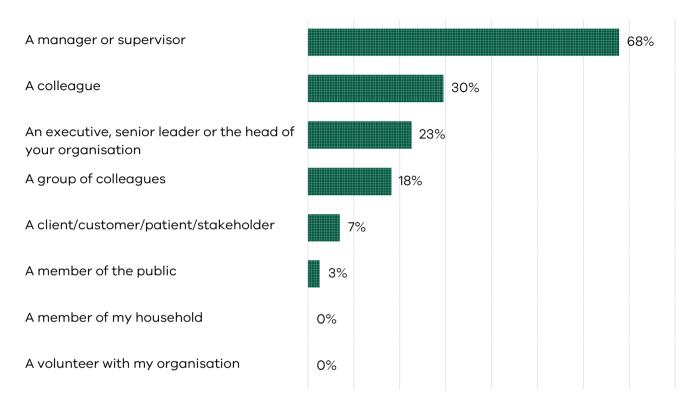
Each row is one perpetrator or group of perpetrators.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 68% said it was by 'A manager or supervisor'.

# 115 people (5% of staff) experienced discrimination (You2022)







# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 96% said it was by someone within the organisation.

Of that 96%, 57% said it was 'They were in my workgroup'.

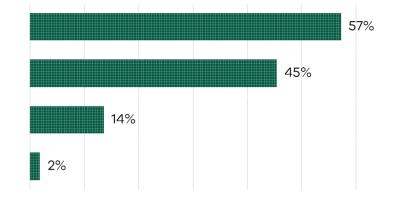
# 110 people (96% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage











# 37

## Negative behaviour

#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

33% of your staff who did the survey said they experienced violence or aggression. Of that 33%, 88% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?

808	1525	96
33%	63%	4%

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	88%	88%	89%	82%
Intimidating behaviour	75%	68%	67%	68%
Threats of violence	43%	47%	45%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	32%	44%	40%	28%
Damage to my property or work equipment	8%	11%	11%	8%
Other	3%	3%	2%	4%
Stalking, including cyber-stalking	0%	1%	1%	1%

## Negative behaviour

Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

33% of your staff who did the survey said they experienced violence or aggression, fo which

- 54% said the top way they reported the violence or agression was 'Told a manager'
- 74% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

808	1525	96
33%	63%	4%

Experienced violence or aggression 🗾 Did not experience violence or aggression 📗 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	50%	54%	54%	56%
Told a colleague	52%	53%	48%	47%
Told the person the behaviour was not OK	47%	42%	38%	34%
Submitted a formal incident report	31%	26%	38%	32%
Told a friend or family member	19%	19%	19%	20%
Told someone else	6%	6%	4%	6%
I did not tell anyone about the incident(s)	6%	6%	6%	7%
Told Human Resources	2%	3%	3%	4%
Told employee assistance program (EAP) or peer support	3%	3%	2%	4%



## **Negative behaviour**

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

74% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 42% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

208	600
26%	74%

Submitted formal incident report 🗾 Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	42%	42%	41%	40%
I didn't think it was serious enough	32%	30%	31%	32%
Other	21%	21%	23%	20%
I didn't need to because I made the violence or aggression stop	19%	18%	14%	15%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	15%	16%	14%	16%
I believed there would be negative consequences for my reputation	11%	10%	10%	14%
I believed there would be negative consequences for my career	9%	6%	7%	10%
I didn't know how to make a complaint	3%	4%	2%	4%
I didn't feel safe to report the incident	2%	3%	3%	4%
I thought the complaint process would be embarrassing or difficult	2%	3%	3%	4%



#### **Negative behaviour**

Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

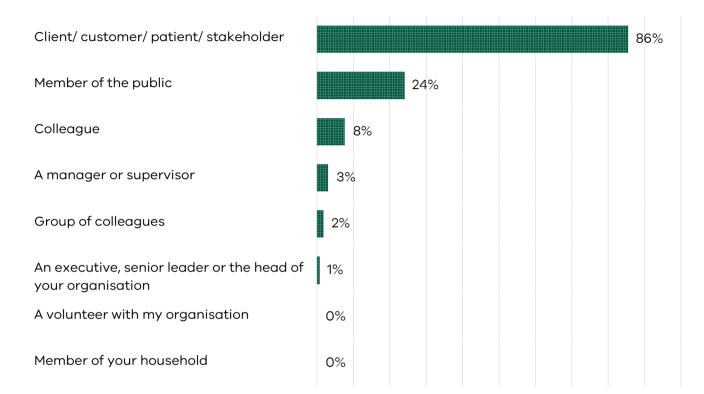
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

#### Example

33% of your staff who did the survey said they experienced violence or aggression. Of that 33%, 86% said it was 'Client/ customer/ patient/ stakeholder'.

#### 808 people (33% of staff) experienced violence or aggression (You2022)







#### **People outcomes**

# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 33% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

#### Example

33% of your staff who did the survey said they experienced violence or aggression.

Of that 33%, 11% said it was by someone within the organisation.

Of that 11%, 67% said it was 'They were in my workgroup'.

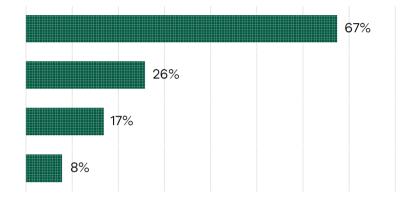
# 89 people (11% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage





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#### **People outcomes**

Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

58% of staff who did the survey were satisfied with the way your organisation handled their formal 'Sexual harassment' complaint.

#### Survey question

Were you satisfied with the way your formal complaint was handled

#### Sexual harassment

Violence or aggression

Bullying





Your results



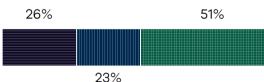
17%



Benchmark satisfied results

Comparator

You











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# People matter survey

# wellbeing check 2022

## Have your say

## Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- levels
  - causes

- People outcomes
- Scorecard:
  - engagement index
- Engagement Scorecard:
  - satisfaction, stress,
  - intention to stay, inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress
  - Intention to stay

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

difference from

comparator

- Sexual harassment Discrimination Biggest negative
- Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

 Satisfaction with complaint processes

Inclusion

Scorecard:

Bullying

- **Taking action**
- Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

## Manager support

Scorecard

factors

- Workload
- Learning and
- development

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality

Leadership

Human rights

- Accountability
- Respect

- Flexible working

## Demographics

- Age, gender, variations in sex
  - characteristics and sexual orientation
  - Aboriginal and/or
  - Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories Primary role





- Manager leadership
- Job enrichment
- Meaningful work

Job and manager

#### **Key differences**

#### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Job enrichment', the 'You 2022' column shows 93% of your staff agreed with 'I can use my skills and knowledge in my job'. This question was not asked in 2021.

Question group	Highest scoring questions	2022	from 2021	2022
Job enrichment	I can use my skills and knowledge in my job	93%	Not asked in 2021	93%
Meaningful work	I achieve something important through my work	92%	+9%	93%
Meaningful work	I can make a worthwhile contribution at work	92%	Not asked in 2021	94%
Job enrichment	I understand how my job helps my organisation achieve it's goals	90%	Not asked in 2021	89%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+6%	88%
Collaboration	I am able to work effectively with others outside my immediate workgroup	86%	-6%	85%
Meaningful work	I get a sense of accomplishment from my work	85%	+6%	85%
Manager leadership	My manager treats employees with dignity and respect	85%	+5%	81%
Safe to speak up	I feel culturally safe at work	84%	+8%	83%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	84%	+3%	82%

You

Change

Comparator





## Key differences

Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 23% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	23%	Not asked in 2021	25%
Safety climate	All levels of my organisation are involved in the prevention of stress	40%	+5%	36%
Taking action	I believe my organisation will make improvements based on the results of this survey	45%	Not asked in 2021	41%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	45%	+0%	42%
Organisational integrity	I believe the promotion processes in my organisation are fair	46%	Not asked in 2021	43%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	47%	-5%	44%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	49%	+2%	44%
Organisational integrity	I have an equal chance at promotion in my organisation	50%	Not asked in 2021	47%
Workload	I have enough time to do my job effectively	51%	+4%	48%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	53%	+7%	48%





#### What this is This is where staff feel their organisation

## has most improved.

Most improved

Key differences

How to read this Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 92% of your staff agreed with 'I achieve something important through my work'. In the 'Increase from 2021' column, you have a 9% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Meaningful work	I achieve something important through my work	92%	+9%	93%
Safe to speak up	I feel culturally safe at work	84%	+8%	83%
Collaboration	Workgroups across my organisation willingly share information with each other	63%	+8%	60%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	65%	+7%	64%
Manager support	My manager provides me with enough support when I need it	78%	+7%	74%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	74%	+7%	70%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	53%	+7%	48%
Organisational integrity	My organisation does not tolerate improper conduct	66%	+6%	63%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+6%	88%
Manager leadership	My manager models my organisation's values	82%	+6%	79%





## **Key differences**

#### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Collaboration', the 'You 2022' column shows 86% of your staff agreed with 'I am able to work effectively with others outside my immediate workgroup'.

In the 'Decrease from 2021' column, you have a 6% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Collaboration	I am able to work effectively with others outside my immediate workgroup	86%	-6%	85%
Engagement	I feel a strong personal attachment to my organisation	56%	-5%	54%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	47%	-5%	44%
Engagement	I am proud to tell others I work for my organisation	74%	-4%	69%
Engagement	My organisation motivates me to help achieve its objectives	59%	-3%	56%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	78%	-3%	75%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	59%	-3%	58%
Engagement	My organisation inspires me to do the best in my job	61%	-3%	57%
Organisational integrity	My organisation is committed to earning a high level of public trust	78%	-2%	75%
Engagement	I would recommend my organisation as a good place to work	70%	-2%	63%





#### **Key differences**

Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Learning and development', the 'You 2022' column shows 60% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

The 'difference' column, shows that agreement for this question was 8 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff	60%	+8%	52%
Engagement	I would recommend my organisation as a good place to work	70%	+6%	63%
Senior leadership	Senior leaders provide clear strategy and direction	60%	+6%	54%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	49%	+5%	44%
Senior leadership	Senior leaders model my organisation's values	64%	+5%	59%
Satisfaction	How satisfied are you with your career development within your current organisation	62%	+5%	57%
Learning and development	I am satisfied with the opportunities to progress in my organisation	54%	+5%	49%
Engagement	I am proud to tell others I work for my organisation	74%	+5%	69%
Flexible working	My manager supports working flexibly	77%	+5%	72%
Organisational integrity	I believe the recruitment processes in my organisation are fair	62%	+5%	57%





#### **Key differences**

Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 23% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 2 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	23%	-2%	25%
Meaningful work	I can make a worthwhile contribution at work	92%	-2%	94%
Meaningful work	I achieve something important through my work	92%	0%	93%
Patient safety climate	Patient care errors are handled appropriately in my work area	66%	0%	66%
Job enrichment	I can use my skills and knowledge in my job	93%	0%	93%





# People matter survey

# wellbeing check 2022

## Have your say

## Overview

#### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

#### **Report overview**

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- Intention to stay

**Key differences** 

difference from

Biggest negative

difference from

comparator

comparator

- Highest scoring
- Scorecard: emotional Lowest scoring
- effects of work Most improved Most declined
- Scorecard: negative behaviour Biggest positive
- Bullying
- Sexual harassment
- Discrimination Violence and agaression

Inclusion

 Satisfaction with complaint processes

- **Taking action**
- Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support • Safe to speak up
- Learning and development

factors

Scorecard

Workload

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality
  - Accountability

Leadership

Human rights

- Respect
- Job enrichment

Job and manager

Manager leadership

Manager support

- Meaningful work
- Flexible working

- - variations in sex
    - characteristics and sexual orientation

Demographics

Age, gender,

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role







## **Taking action**

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

45% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this survey'.

#### Survey question

I believe my organisation will make

improvements based on the survey

My organisation has made

results from last year

this survey



#### Neither agree nor disagree Disaaree Don't know Agree

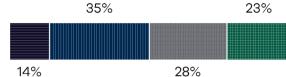




You

Benchmark agree results

Comparator



Not asked	Not asked	23 %	14 %	25 %	46 %



51

# People matter survey

# wellbeing check 2022

## Have your say

## Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- levels
  - causes
  - Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

- **Detailed results**
- Senior leadership Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up
- Manager leadership

  - - development

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality

Leadership

Human rights

- Accountability
- Respect

- Flexible working

- - - variations in sex characteristics and sexual orientation

Demographics

Age, gender,

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role







Workload

factors

Scorecard

- Learning and

Job and manager

- Manager support

- Job enrichment
- Meaningful work

53

CTORIA

Victorian

**Public Sector** Commission

question in descending order by most agreed.

'Agree' combines responses for agree and

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

64% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

## Senior leadership

#### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each

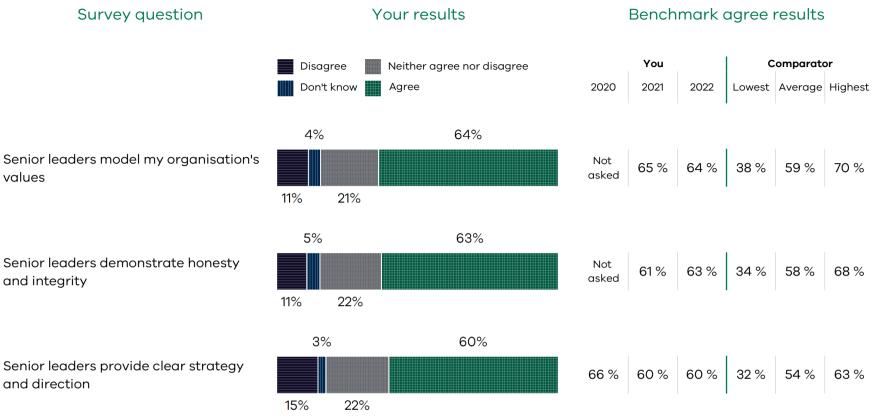
strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

values

Senior leaders demonstrate honesty and integrity

Survey question

Senior leaders provide clear strategy and direction



# People matter survey

# wellbeing check 2022

## Have your say

## Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Work-related stress levels
- Work-related stress causes

#### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

  - Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

difference from

comparator

- Sexual harassment Biggest negative
- Discrimination Violence and
- agaression · Satisfaction with complaint processes

Scorecard: emotional

negative behaviour

effects of work

- **Taking action**
- Taking action questions

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

Inclusion

Scorecard:

Bullying

- Scorecard Manager leadership
- Manager support
- Workload
- Accountability
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

Scorecard

Impartiality

Leadership

Human rights

Integrity

Respect

- Responsiveness
  - sexual orientation
    - Aboriginal and/or

Demographics

Age, gender,

Torres Strait Islander Disability

variations in sex

characteristics and

- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role





- development

- Learning and

#### Organisational climate

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

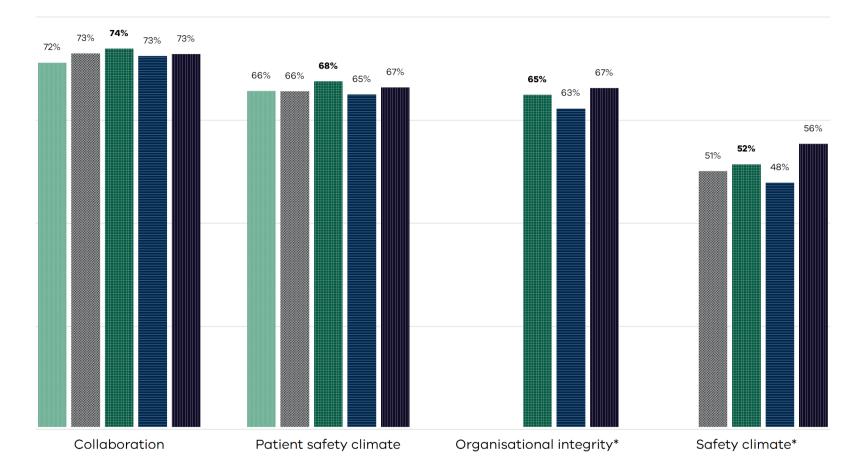
#### Example

In 2022:

• 74% of your staff who did the survey responded positively to questions about Collaboration which is up from 73% in 2021.

#### Compared to:

• 73% of staff at your comparator and 73% of staff across the public sector.

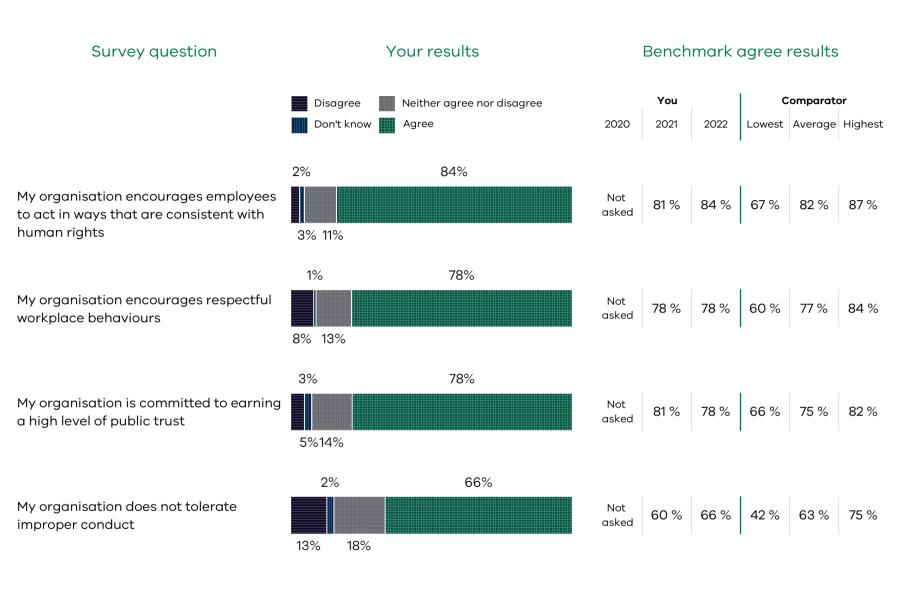


\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 💹 You 2021 📕 You 2022 🧮 Comparator 2022 📕 Public sector 2022







## Organisational climate

#### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

**People matter survey** | results



55 %

#### I believe the recruitment processes in my organisation are fair 14% 19% 4% 59% My organisation takes steps to eliminate bullying, harassment and discrimination 16% 21% 18% 50% I have an equal chance at promotion in my organisation 32% 8% 46% I believe the promotion processes in my Not Not organisation are fair asked asked 18% 28%

Your results

Agree 

Disagree

4%

Don't know

Neither agree nor disagree

62%

Survey question

## **Organisational climate**

#### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

62% of your staff who did the survey agreed or strongly agreed with "I believe the recruitment processes in my organisation are fair'.

Benchmark agree results

You           2020         2021         2022			Comparator		
2020	2021	2022	Lowest	Average	Highest
		I I	I	57 %	
Not asked	62 %	59 %	36 %	58 %	69 %
Not asked	Not asked	50 %	39 %	47 %	58 %

46 %

Victorian

**Public Sector** Commission

32 %

#### Organisational climate

#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

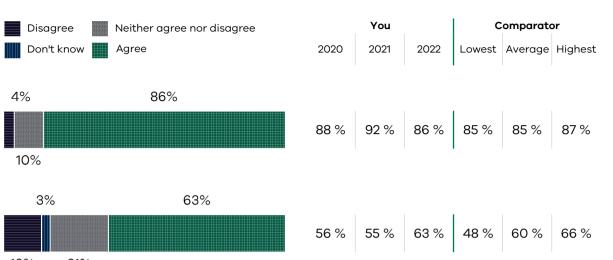
#### Example

86% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

## Disagree Don't know 4% I am able to work effectively with others outside my immediate workgroup

Workgroups across my organisation willingly share information with each other

Survey question



13% 21%

Your results





#### Benchmark agree results

#### **Organisational climate**

#### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

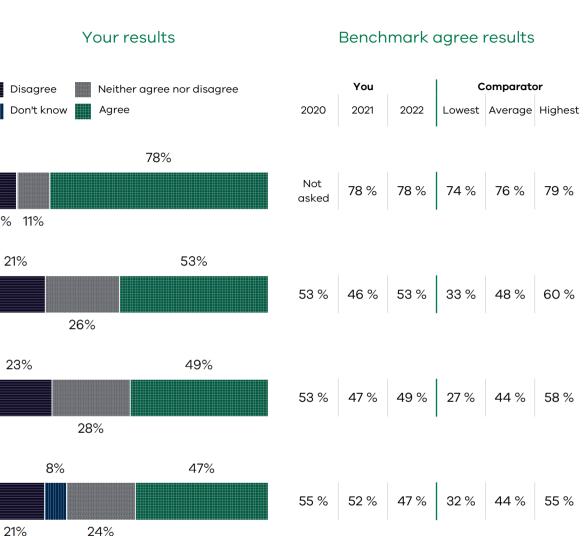
#### Example

78% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

## Disaaree 📕 Don't know 📕 Agree 78% My organisation provides a physically safe work environment 11% 11% 21% Senior leaders consider the psychological health of employees to be as important as productivity 26% 23% Senior leaders show support for stress prevention through involvement and commitment 28%

My organisation has effective procedures in place to support employees who may experience stress

Survey question







59

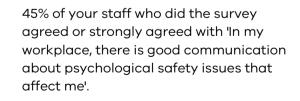
#### **Organisational climate** Survey question Your results Benchmark agree results Safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disagree This is how well staff feel your organisation Don't know Agree 2020 2021 2022 Lowest Average Highest supports safety at work. Why this is important 22% 45% A safe workplace is a key outcome of In my workplace, there is good Leading the way and the Victorian public 46 % 45 % 45 % 33 % 53 % 42 % communication about psychological sector mental health and wellbeing safety issues that affect me 33% charter. How to read this 28% 40% Under 'Your results', see results for each auestion in descending order by most All levels of my organisation are involved 38 % 35 % 40 % 32 % 36 % in the prevention of stress agreed. 32% 'Agree' combines responses for agree and

Victorian

**Public Sector** Commission

CTORIA

60



strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

highest scores with your own.

disagree.

Example



# Under 'Your results', see results for each

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with I am encouraged by my colleagues to report any patient safety concerns I may have'.

#### **Organisational climate**

#### Patient safety climate 1 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

auestion in descending order by most agreed.

#### Survey question

I am encouraged by my colleagues to

report any patient safety concerns I

My suggestions about patient safety

would be acted upon if I expressed them

I would recommend a friend or relative

to be treated as a patient here

Management is driving us to be a

safety-centred organisation

may have

to my manager

#### Your results

#### You Comparator Neither agree nor disagree Disagree Don't know 🔜 Agree 2020 2021 2022 Lowest Average Highest 4% 81% 75 % 78 % 81 % 74 % 79 % 15% 7% 74% 69 % 67 % 74 % 65 % 70 % 74 % 20% 8% 72% 75 % 71 % 72 % 51 % 68 % 19%







81 %

75 %

#### Benchmark agree results

62

CTORIA

Victorian

**Public Sector** Commission

# Trainees in my discipline are adequately

Patient care errors are handled

appropriately in my work area

Survey question

supervised

This health service does a good job of training new and existing staff

## **Organisational climate**

#### Patient safety climate 2 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

66% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.



# People matter survey

# wellbeing check 2022

## Have your say

## Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
  - Work-related stress levels
  - Work-related stress causes
  - Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
  - Scorecard:
  - satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- comparator
- Biggest negative
- difference from
- difference from
- comparator

- **Taking action**
- Taking action questions

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

#### Job and manager factors

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

Satisfaction with

complaint processes

effects of work

- Scorecard
- Manager leadership Manager support
- Workload
- Learning and
- development
- Job enrichment
- Meaningful work
- Flexible working

- Public sector values
- Scorecard

Respect

Leadership

Human rights

- Responsiveness
- Integrity
- Impartiality
- Torres Strait Islander Accountability
  - Disability
  - Cultural diversity

Aboriginal and/or

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories Primary role







#### Workgroup climate

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

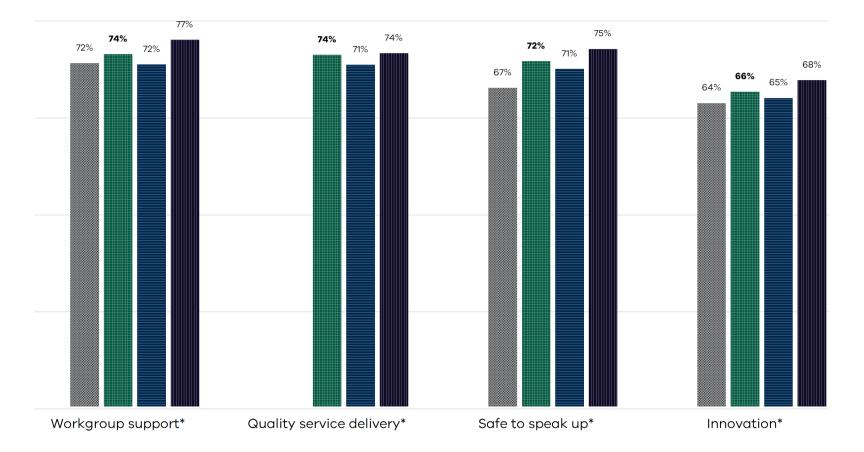
#### Example

In 2022:

• 74% of your staff who did the survey responded positively to questions about Workgroup support which is up from 72% in 2021.

#### Compared to:

• 72% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021

You 2022 Comparator 2022 Public sector 2022









disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

accountabilities.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Workgroups need to be motivated, make impartial decisions and have clear

What this is

Workgroup climate

Quality service delivery

This is how well workgroups in your organisation operate to deliver quality

Why this is important

services.

My workgroup provides high quality advice and services

Survey question

My workgroup has clear lines of responsibility

My workgroup uses its resources well

My workgroup acts fairly and without bias

80% Not Not 80 % asked asked 74%

Your results

Agree

Disaaree

7% 12%

11% 14%

1%

12%

14%

17%

17%

Don't know

Neither agree nor disagree

70%

69%



Benchmark agree results

74 %

2022

Comparator

Lowest Average Highest

78 %

79 %

You

2021

2020





## 14% 17% 1% 62%



Your results

Agree

Neither agree nor disagree

69%

67%

Not asked	57 %	62 %	56 %	60 %	66 %

ian

Sector ission

# 1% My workgroup learns from failures and

Disaaree

Don't know

17%

1%

mistakes 13%

Survey question

My workgroup is quick to respond to opportunities to do things better

My workgroup encourages employee creativity

disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

69% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.



#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly



60 %

65 %

2022

69 %

67 %

Comparator

Lowest Average Highest

69 %

66 %

71 %

72 %

You

2021

66 %

68 %

2020

Not

asked

Not

asked

	Victor Public Comm
--	--------------------------



67

CTORIA

Victorian

**Public Sector** Commission

73 %

82 %

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

## Workgroup climate

#### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.



#### Workgroup climate

#### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

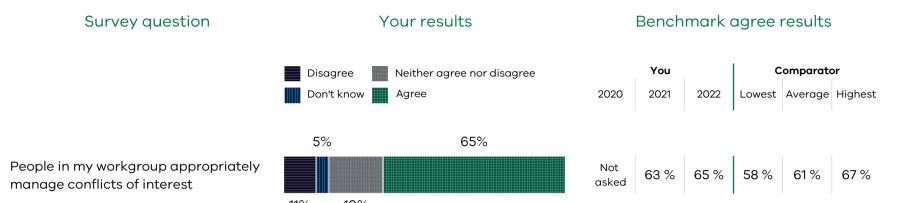
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

65% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.



11% 19%





# CTORIA

Victorian

**Public Sector** Commission

84% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

## Workgroup climate

#### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

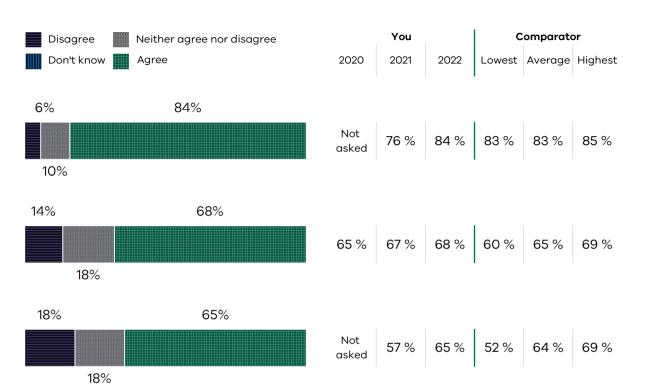
#### Example

I feel culturally safe at work

Survey question

People in my workgroup are able to bring up problems and tough issues

I feel safe to challenge inappropriate behaviour at work



Benchmark agree results

Your results

# People matter survey

# wellbeing check 2022

## Have your say

## Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- levels
  - causes
  - · Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation

- Public sector
- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability Respect

Leadership

Human rights

- Demographics
  - Age, gender,
  - variations in sex characteristics and
  - sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories Primary role





- Scorecard
- Workgroup support
- Safe to speak up
- Learning and

factors

- Flexible working
- Manager leadership Manager support
- Workload

Job and manager

- development
- Job enrichment
- Meaningful work

values

#### Job and manager factors

#### Scorecard 1 of 2 $\,$

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

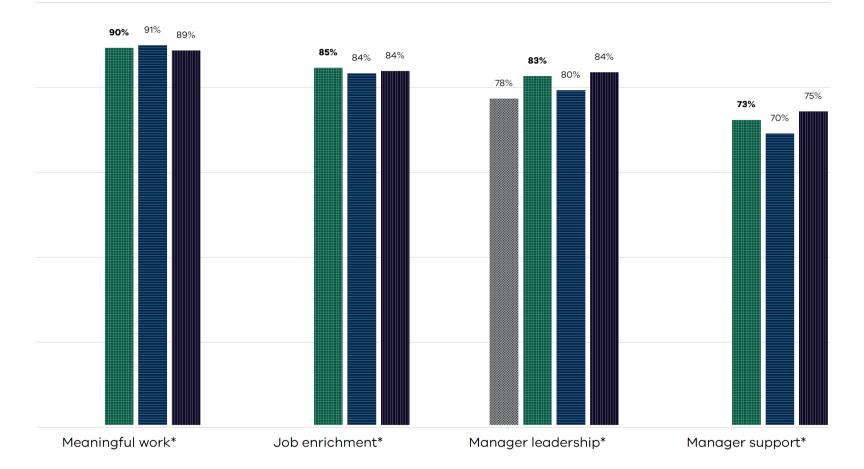
#### Example

In 2022:

• 90% of your staff who did the survey responded positively to questions about Meaningful work.

#### Compared to:

• 91% of staff at your comparator and 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 📕 You 2022 📕 Comparator 2022 📕 Public sector 2022







#### Job and manager factors

#### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

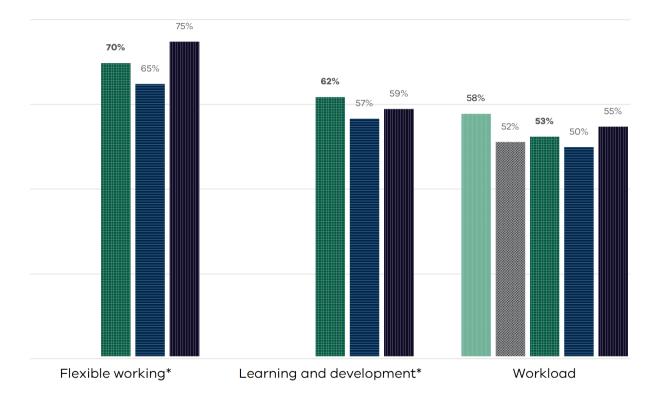
#### Example

In 2022:

70% of your staff who did the survey • responded positively to questions about Flexible working.

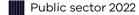
#### Compared to:

65% of staff at your comparator and • 75% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022









#### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

integrity

values

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 7% 85% My manager treats employees with Not 80 % 85 % 78 % 81 % asked dignity and respect 8% 7% 83% My manager demonstrates honesty and Not 78 % 83 % 73 % 80 % asked 10% 7% 82% My manager models my organisation's Not 76 % 74 % 82 % 79 % asked 11%





89 %

86 %

85 %



#### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

manager

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of your staff who did the survey agreed or strongly agreed with I can discuss problems or issues with my manager'.



14% 17%



Commission





#### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

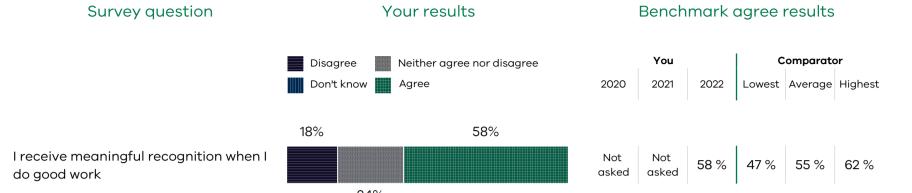
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

58% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.



24%







#### Workload

#### What this is

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

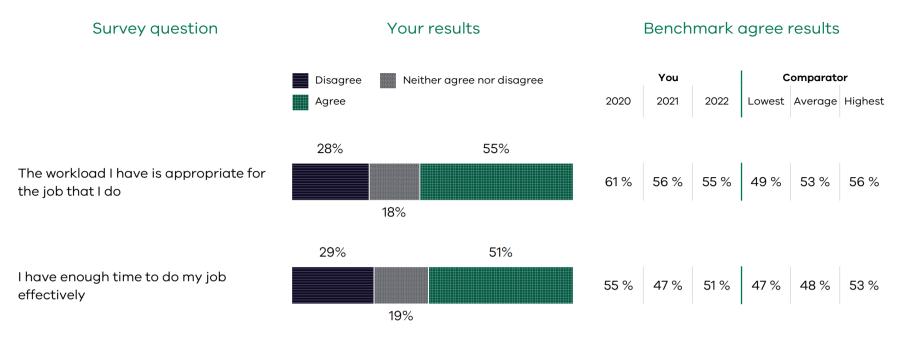
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

55% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.





76

#### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

staff

I am satisfied with the opportunities to

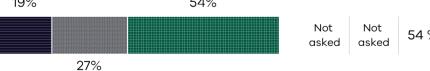
progress in my organisation

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with "I am developing and learning in my role'.

# Survey question Your results Neither agree nor disagree Disaaree Agree 8% 77% I am developing and learning in my role 14% 17% 60% My organisation places a high priority on the learning and development of 23% 18% 58% I am satisfied with the way my learning and development needs have been addressed in the last 12 months 24% 19% 54%





Comparator

Benchmark agree results

You











#### **People matter survey** | results

77

#### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

iob

to do in this job

effectively

I have the authority to do my job

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

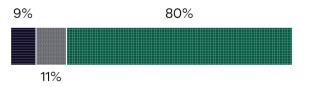
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

93% of your staff who did the survey agreed or strongly agreed with I can use my skills and knowledge in my job'.

# Survey question Your results Neither agree nor disagree Disagree Agree 3% 93% I can use my skills and knowledge in my 4% 3% 90% I understand how my job helps my organisation achieve it's goals 6%

## 4% 89% I clearly understand what I am expected 6%



#### 2020 2021 2022 Lowest Average Highest Not Not 93 % 89 % 93 % 94 % asked asked Not Not 90 % 85 % 89 % 90 % asked asked

Benchmark agree results

Comparator

You

87 % 84 % 89 % 84 % 88 % 91 %	87 %	84 %	89 %	84 %	88 %	91 %
-------------------------------	------	------	------	------	------	------









#### Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

73% of your staff who did the survey agreed or strongly agreed with "I have a say in how I do my work'.

### Survey question

I have a say in how I do my work

#### Your results

73%

Disagree

17%

Agree

10%

#### Benchmark agree results You Comparator Neither agree nor disagree 2020 2021 2022 Lowest Average Highest





Not asked	Not asked	73 %	66 %	71 %	74 %

Victorian **Public Sector** Commission

#### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

my work

work

my work

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

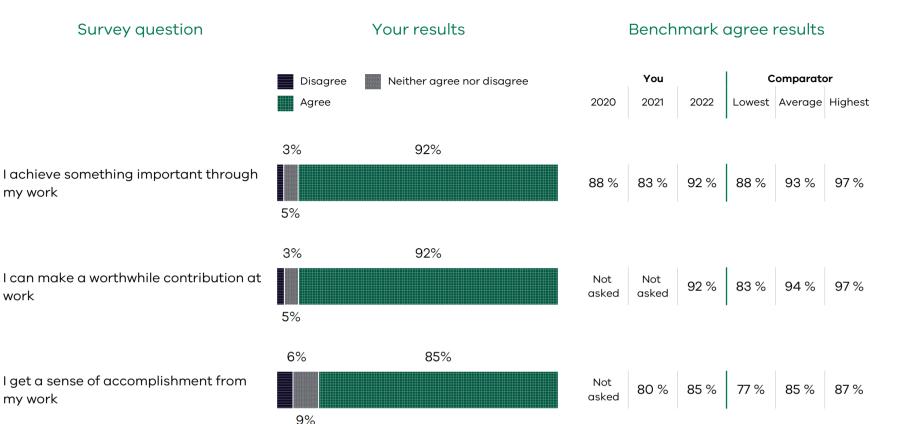
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

92% of your staff who did the survey agreed or strongly agreed with " achieve something important through my work'.

**People matter survey** | results







#### Flexible working

#### What this is

This is how well you organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

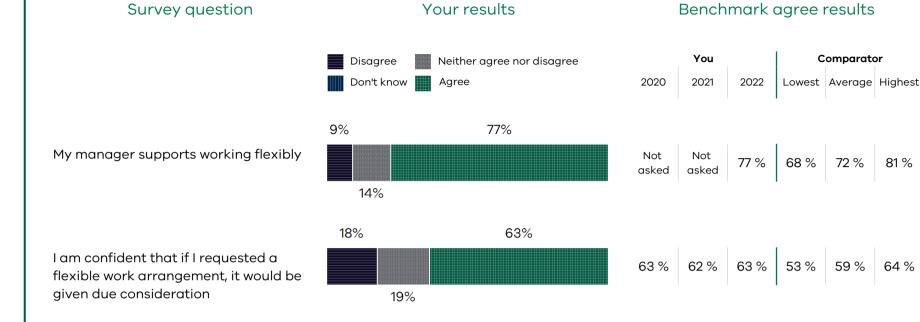
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.









# People matter survey

# wellbeing check 2022

# Have your say

# Overview

## **Result summary**

engagement index

satisfaction, stress,

intention to stay,

#### **Report overview**

- About your report
- Privacy and anonymity
  - Engagement Scorecard:
- Survey's theoretical framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

Scorecard:

- Work-related stress causes
- Intention to stay

- People outcomes
  - Inclusion
    - Scorecard: emotional
    - effects of work Scorecard:
  - negative behaviour
  - Bullying
  - Sexual harassment
  - Discrimination Violence and agaression
  - Satisfaction with complaint processes

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from
- comparator
  - Biggest negative
    - difference from comparator

- **Taking action**
- Taking action questions

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

Scorecard

- Manager leadership
- Manager support

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
  - Leadership
    - Human rights
- Employment Adjustments

Disability

- Caring
- Categories Primary role

Demographics

variations in sex

characteristics and

Torres Strait Islander

sexual orientation

Aboriginal and/or

• Cultural diversity

Age, gender,







- development
- Job enrichment

- Meaningful work
- Flexible working
- Workload Learning and

### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

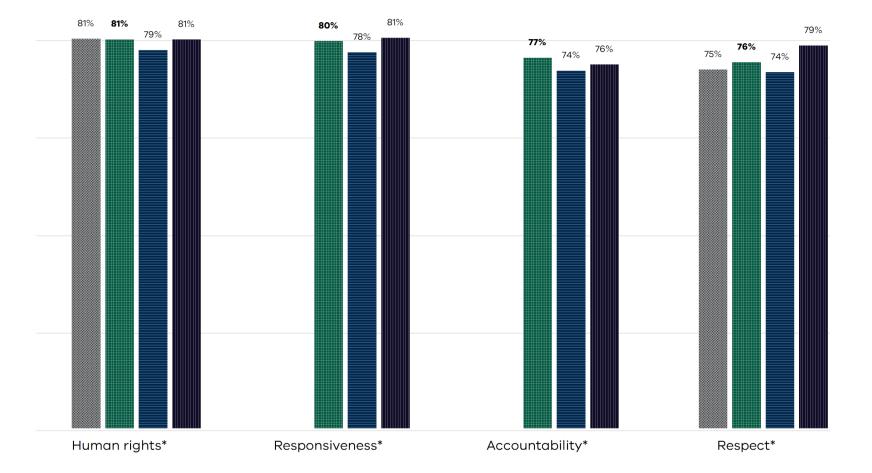
#### Example

In 2022:

81% of your staff who did the survey • responded positively to questions about Human rights, which is down 0% in 2021.

#### Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



Victorian

**Public Sector** Commission





#### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

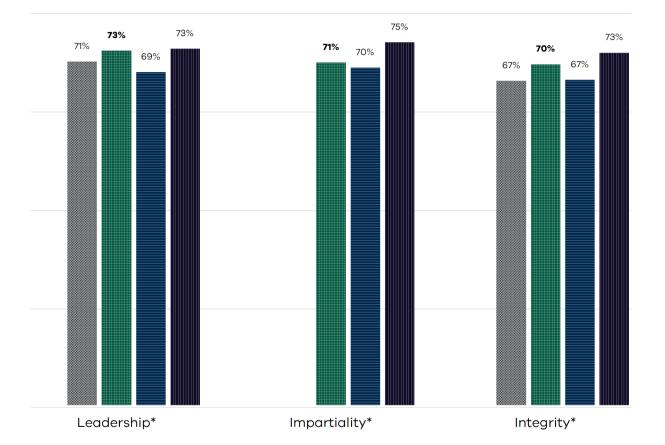
#### Example

In 2022:

73% of your staff who did the survey • responded positively to questions about Leadership, which is up 2% in 2021.

Compared to:

69% of staff at your comparator and • 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





#### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

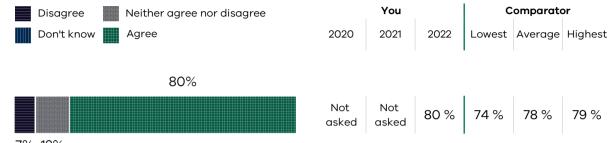
# Survey question

My workgroup provides high quality

advice and services



# Benchmark agree results



7% 12%





**People matter survey** | results

# Public sector values

### Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

integrity

improper conduct

#### How to read this

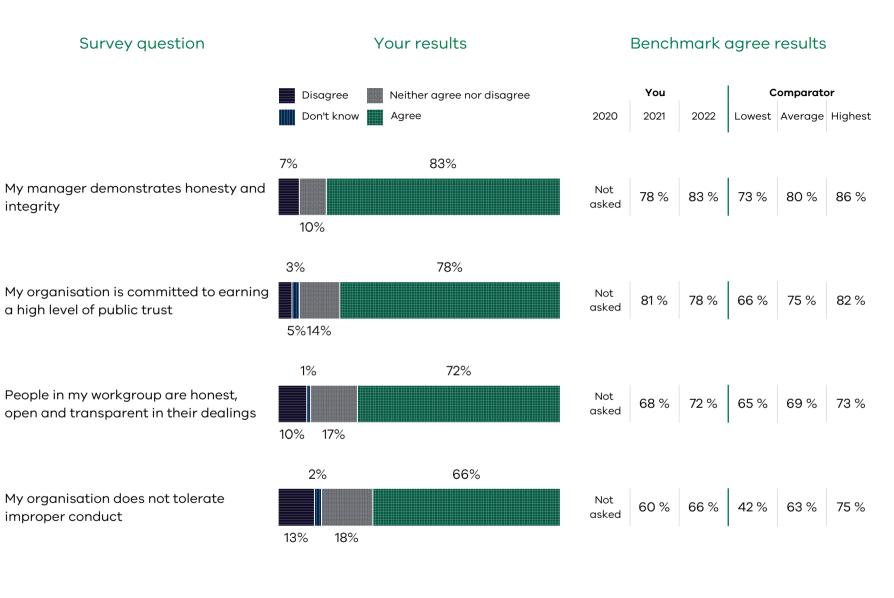
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.





### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

65% of staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

#### Survey question

People in my workgroup appropriately

I feel safe to challenge inappropriate

Senior leaders demonstrate honesty

manage conflicts of interest

behaviour at work

and integrity

Your results

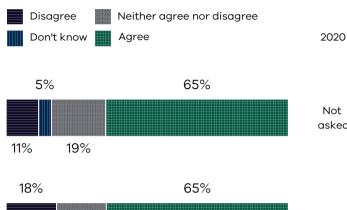
# Benchmark agree results

Comparator

Lowest Average Highest

You

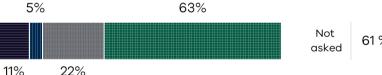
2021



# Not asked 63 % 65 % 58 % 61 % 67 %

2022





Not asked 61 % 63 % 34 % 58 % 68 %

> Victorian Public Sector Commission



#### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

72% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

#### Survey question Your results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 5% 72% People in my workgroup are politically Not 70 % 72 % 70 % 71 % 73 % asked impartial in their work 5% 18% 69% My workgroup acts fairly and without Not Not 69 % 66 % asked asked

14% 17%



Comparator

68 %

72 %





#### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

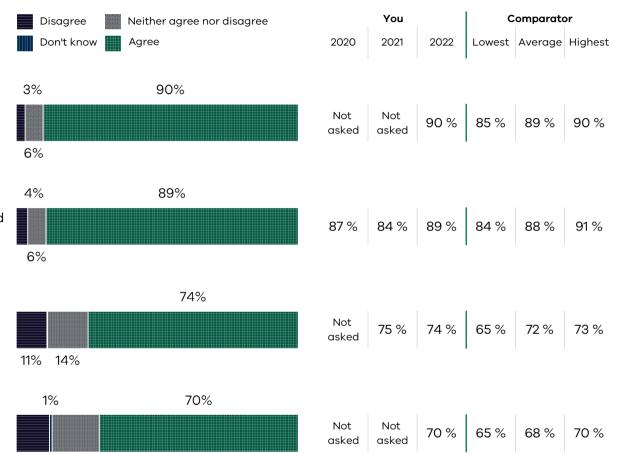
### Survey question

I understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup has clear lines of responsibility

My workgroup uses its resources well



Benchmark agree results

12% 17% Your results

Victorian **Public Sector** Commission



89

#### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

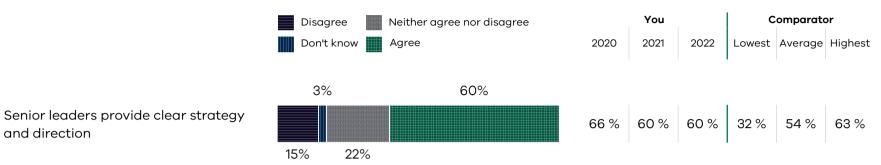
60% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

#### Survey question

and direction



## Benchmark agree results





90

#### Respect 1 of 2 What this is You Neither agree nor disagree Disaaree Respect is how your staff feel they're Don't know Agree 2020 2021 treated in the workplace and community. Why this is important 7% 85% All staff need to treat their colleagues and My manager treats employees with Not Victorians with respect. 80 % 85 % asked dignity and respect How to read this 8% Under 'Your results', see results for each auestion in descending order by most 9% 80% My manager listens to what I have to say 'Agree' combines responses for agree and 76 % 76 % 80 % 75 % 77 % strongly agree and 'Disagree' combines 12% responses for disagree and strongly 79% Under 'Benchmark results', compare your comparator groups overall, lowest and People in my workgroup treat each 78 % 78 % 79 % 66 % 77 % 79 % highest scores with your own. other with respect 10% 11% 85% of staff who did the survey agreed or strongly agreed with 'My manager treats 1% 78% employees with dignity and respect'. My organisation encourages respectful Not 78 % asked workplace behaviours

Survey question



Your results



78 % 60 % 77 %

Benchmark agree results

78 %

2022

Comparator

Lowest Average Highest

81 %

89 %

82 %

84 %

91

Public sector values

agreed.

disagree.

Example

#### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

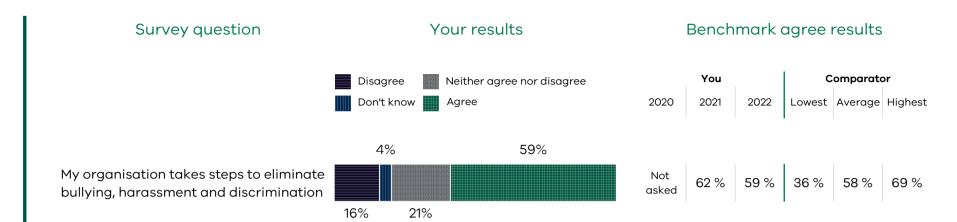
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

59% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

#### How to read this

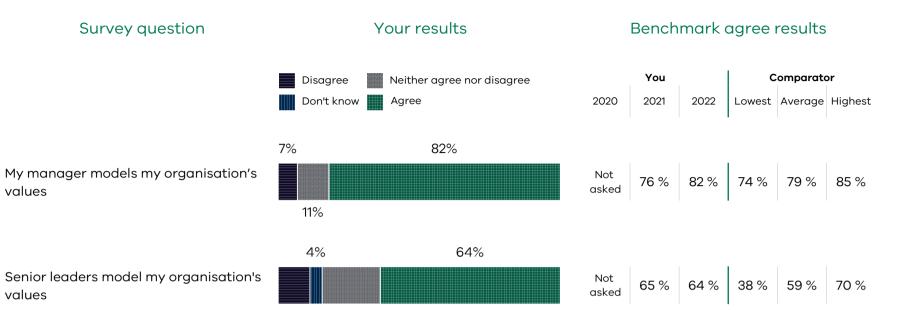
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



11% 21%





#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

#### Survey question

My organisation encourages employees

I understand how the Charter of Human

Rights and Responsibilities applies to

to act in ways that are consistent with

human rights

my work



#### Neither agree nor disagree Disaaree Agree Don't know

84%

2%





2022

You

2021

2020

Benchmark agree results

Comparator

#### 6% 78% Not 81 % 78 % 70 % 75 % 82 % asked 16%





**People matter survey** | results



# People matter survey

# wellbeing check 2022

# Have your say

# Overview

## **Result summary**

#### **Report overview**

- About your report
- Privacy and
- anonymity Survey's theoretical
- framework
- Your comparator group
- Your response rate
- levels
- causes
- Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
  - Scorecard:
    - satisfaction, stress, intention to stay,
    - inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

· Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and

- Flexible working

#### Public sector values

Scorecard

Impartiality

Leadership

Human rights

- Responsiveness
- Integrity
  - sexual orientation Aboriginal and/or
    - Torres Strait Islander

characteristics and

- Disability
- Cultural diversity

Demographics

variations in sex

Age, gender,

- Employment
- Adjustments
- Caring
- Categories
- Primary role





- development

- Job enrichment

- Meaningful work

 Accountability Respect

Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	756	31%
35-54 years	1095	45%
55+ years	412	17%
Prefer not to say	166	7%

How would you describe your gender?	(n)	%
Woman	1859	77%
Man	379	16%
Prefer not to say	170	7%
Non-binary and I use a different term	21	1%

#### Are you trans, non-binary or gender

diverse?	(n)	%
Yes	16	1%
No	2240	92%
Prefer not to say	173	7%

# To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
Yes	5	0%
No	2221	91%
Don't know	52	2%
Prefer not to say	151	6%

### How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	2020	83%
Prefer not to say	269	11%
Bisexual	65	3%
Gay or lesbian	31	1%
l use a different term	17	1%
Pansexual	15	1%
Don't know	9	0%
Asexual	3	0%





Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	22	1%
Non Aboriginal and/or Torres Strait Islander	2312	95%
Prefer not to say	95	4%

Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?*	(n)	%
Yes	13	59%
No	4	18%
Don't know	5	23%



Disability

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

**Demographics** 

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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Do you identify as a person with a disability?	(n)	%
Yes	119	5%
No	2200	91%
Prefer not to say	110	5%

#### If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?

		/0
Yes	59	50%
No	55	46%
Prefer not to say	5	4%

# If not, which statement most accurately reflects your decision not to share your disability information within your organisation?

I do not require any adjustments to be made to perform my role	19	35%
I feel that sharing my disability information will reflect negatively on me	16	29%
My disability does not impact on my ability to perform my role	15	27%
Other	5	9%





98

(m)

(n)

0/

%

#### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	2050	84%
Not born in Australia	248	10%
Prefer not to say	131	5%

# If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	103	49%
Filipino	36	17%
Hindi	30	14%
Tagalog	11	5%
Tamil	10	5%
Mandarin	9	4%
Italian	7	3%
Arabic	6	3%
German	6	3%
Punjabi	6	3%
French	5	2%
Spanish	5	2%

# Language other than English spoken

with family or community	(n)	%
Yes	209	9%
No	2098	86%
Prefer not to say	122	5%

# If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Urdu	4	2%
Vietnamese	4	2%
Auslan	3	1%
Australian Indigenous Language	3	1%
Cantonese	3	1%
Greek	3	1%
Indonesian	2	1%
Macedonian	2	1%
Sinhalese	2	1%
Korean	1	0%



# Cultural diversity 2 of 2

### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

• de-identify all survey response data provided to your organisation

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- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	1958	81%
English, Irish, Scottish and/or Welsh	171	7%
Prefer not to say	165	7%
East and/or South-East Asian	83	3%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	79	3%
South Asian	55	2%
Other	33	1%
Aboriginal and/or Torres Strait Islander	21	1%
New Zealander	14	1%
Central Asian	13	1%
African	6	0%
Middle Eastern	5	0%
North American	3	0%
Pacific Islander	1	0%
Central and/or South American	1	0%
Maori	1	0%

Religion	(n)	%
No religion	1341	55%
Christianity	755	31%
Prefer not to say	214	9%
Other	67	3%
Hinduism	27	1%
Buddhism	13	1%
Islam	7	0%
Sikhism	4	0%
Judaism	1	0%





Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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Working arrangement	(n)	%
Full-Time	848	35%
Part-Time	1581	65%

### Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	620	27%
\$65k to \$95k	809	35%
\$95k to \$125k	408	18%
\$125k or more	144	6%
Prefer not to say	302	13%

Organisational tenure	(n)	%
<1 year	327	13%
1 to less than 2 years	310	13%
2 to less than 5 years	534	22%
5 to less than 10 years	473	19%
10 to less than 20 years	485	20%
More than 20 years	300	12%

Management responsibility	(n)	%
Non-manager	2092	86%
Other manager	253	10%
Manager of other manager(s)	84	3%

Employment type	(n)	%
Ongoing and executive	1914	79%
Fixed term	369	15%
Other	146	6%





Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new auestion for the 2021 survey

#### How we protect anonymity and privacy

To protect you, we:

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- don't release results when fewer ٠ than 10 people in a demographic group have responded to the survey
- don't release employee opinion ٠ results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last			
3 months	(n)	%	
Large regional city	2322	96%	
Rural	95	4%	
Melbourne: Suburbs	6	0%	
Other	6	0%	

1.

#### What have been your main places of

- •

work over the last 3-months?	(n)	%
Your employer's office	769	32%
A frontline or service delivery location	1471	61%
Home or private location	276	11%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	100	4%
Other	131	5%

#### **Flexible work** % (n) Part-time 38% 924 No, I do not use any flexible work 709 29% arrangements 629 Shift swap 26% Flexible start and finish times 438 18% Using leave to work flexible hours 356 15% Study leave 244 10% Working more hours over fewer days 222 9% Working from an alternative location (e.g. 169 7% home, hub/shared work space) Other 69 3% Job sharina 41 2% Purchased leave 37 2%







**People matter survey** | results

# Demographics

#### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

-

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
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Have you requested any of the following			
adjustments at work?*	(n)	%	
No, I have not requested adjustments	1798	74%	
Flexible working arrangements	484	20%	
Physical modifications or improvements to the workplace	149	6%	
Career development support strategies	43	2%	
Other	33	1%	
Job redesign or role sharing	31	1%	
Accessible communications technologies	18	1%	

Why did you make this request?	(n)	%
Work-life balance	264	42%
Health	218	35%
Caring responsibilities	210	33%
Family responsibilities	187	30%
Other	53	8%
Study commitments	48	8%
Disability	14	2%

### What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	464	74%
The adjustments I needed were not made	108	17%
The adjustments I needed were made but the process was unsatisfactory	59	9%





#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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Caring responsibility	(n)	%
None of the above	908	37%
Primary school aged child(ren)	544	22%
Secondary school aged child(ren)	422	17%
Child(ren) - younger than preschool age	301	12%
Frail or aged person(s)	250	10%
Preschool aged child(ren)	221	9%
Prefer not to say	215	9%
Person(s) with a mental illness	149	6%
Person(s) with a medical condition	137	6%
Person(s) with disability	129	5%
Other	57	2%





### **Employment categories**

#### What is this

This shows how many people in each employee category responded to the survey.

#### Why this is important

This helps you assess how representative of your organisation your survey was.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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describes your current position?	(n)	%
Nursing Employees	1235	51%
Management, Administration and Corporate support	529	22%
Allied health professional	291	12%
Other health professional	123	5%
Medical Employees	121	5%
Support services	54	2%
Personal service worker	53	2%
Lived experience specific worker	16	1%





#### Primary role

#### What is this

This shows the primary role of your staff.

#### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
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# Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	1796	74%
Prison-based services	1	0%
Corporate services	131	5%
Community-based services	494	20%

# Is your primary work role in one of the following greas?

following areas?	(n)	%
Aged care	174	7%
Critical care	92	4%
Drug and alcohol	9	0%
Emergency	110	5%
Maternity care	105	4%
Medical	216	9%
Mental health	235	10%
Mixed medical/surgical	58	2%
Neonatal care	24	1%
Palliative care	53	2%
Paediatrics	50	2%
Peri-operative	133	5%
Rehabilitation	138	6%
Surgical	163	7%
Other	457	19%
Administration	405	17%







Victorian Public Sector Commission



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