# People matter survey

# wellbeing check 2022

Have your say

Box Hill Institute Group 2022 people matter survey results report



Victorian Public Sector Commission



# **People matter survey**

# wellbeing check 2022

## Have your say

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#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### **Report contents**

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Victorian **Public Sector** Commission



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- Senior leadership Workgroup climate
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Senior leadership

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**Detailed results** 

- Collaboration
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## factors

- Scorecard Manager leadership
- Manager support

Job and manager

- Workload
- Learning and

- Responsiveness

- Integrity Impartiality
- Accountability
- development
- Job enrichment



- Flexible working

- Meaningful work

#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





#### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
<ul> <li>Lead the organisation</li> <li>Set the culture</li> <li>Lead by example</li> <li>Actions influence outcomes</li> </ul>	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		<ul> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>		<ul> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>		<ul> <li>Engagement</li> <li>Satisfaction</li> <li>Wellbeing – work-related stress</li> <li>Wellbeing – job-related affect</li> <li>Intention to stay</li> <li>Acting on negative behaviours</li> </ul>

Inclusion

#### The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











#### Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Bendigo Kangan Institute Chisholm Institute **Gippsland Institute of TAFE** Gordon Institute of TAFE Goulburn Ovens Institute of TAFE Holmesglen Institute Melbourne Polytechnic South West Institute of TAFE Sunraysia Institute of TAFE William Angliss Institute of TAFE Wodonga Institute of TAFE





#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021
47% (626)
Comparator

Public Sector

63%

39%

2022

# 56% (760)

Comparator67%Public Sector52%



# People matter survey

# wellbeing check 2022

**People matter survey** | results

### Have your say

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People outcomes

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- Work-related stress
- Work-related stress
- Intention to stay

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Discrimination

Violence and

aggression

Satisfaction with

complaint processes

Bullving

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- Respect
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  - Human rights

#### Custom questions

#### Questions requested by your organisation

#### Age, gender,

variations in sex characteristics and sexual orientation

Demographics

- Aboriginal and/or Torres Strait Islander
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- Categories





- Flexible working

- Job enrichment
- Meaningful work

Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021	
66	
Comparator	68

Public Sector 70

67

Comparator	66
<b>Public Sector</b>	69



#### **People matter survey** | results

#### **People outcomes**

#### Engagement question results 1 of 2 $\,$

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 67.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

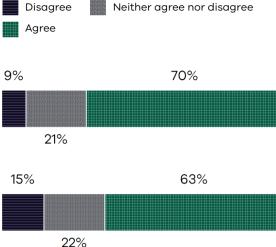
# I am proud to tell others I work for my organisation

Survey question

I would recommend my organisation as a good place to work

My organisation inspires me to do the best in my job

My organisation motivates me to help achieve its objectives



62%

15%

23%

Your results

#### Benchmark agree results

2022

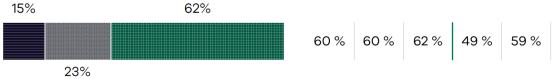
Comparator

Lowest Average Highest

You

2021

71 %	70 %	70 %	59 %	70 %	79 %	
65 %	62 %	63 %	46 %	61 %	72 %	
61 %	56 %	62 %	50 %	59 %	69 %	







#### Engagement question results 2 of 2

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#### Example

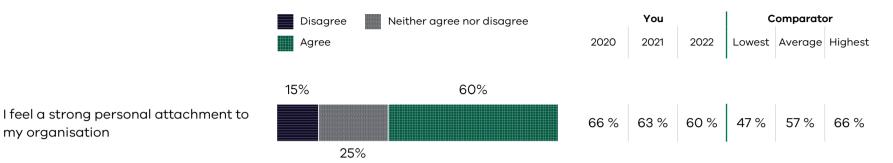
60% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

#### Survey question

my organisation

#### Your results

#### Benchmark agree results







#### Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

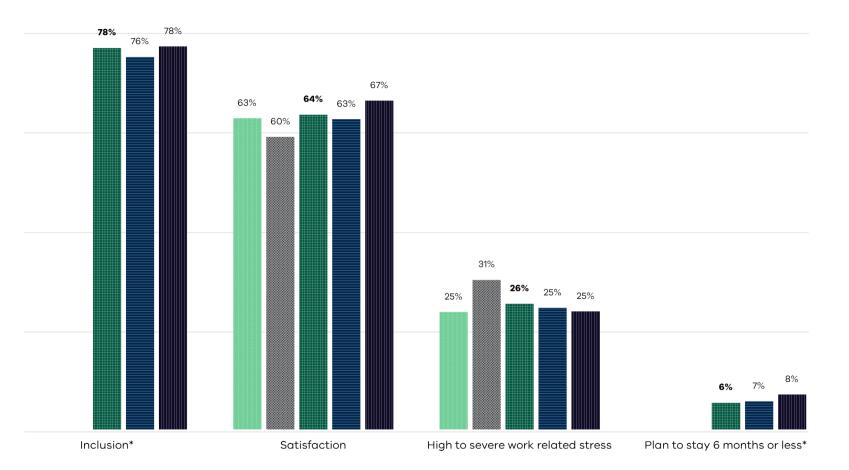
#### Example

In 2022:

• 78% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 76% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

🗾 You 2020 📗 You 2021 📗 You 2022 🔲 Comparator 2022 🛄 Public sector 2022







#### **People matter survey** | results



#### **People outcomes**

#### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

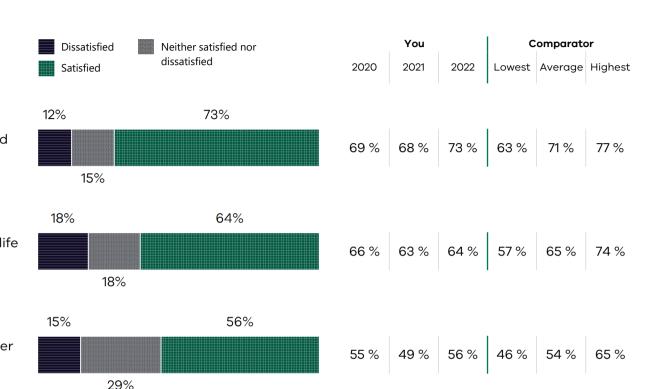
73% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

# Dissatis Dissatis 28 Considering everything, how satisfied are you with your current job

Survey question

How satisfied are you with the work/life balance in your current job

How satisfied are you with your career development within your current organisation



Your results



Benchmark satisfied results

#### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

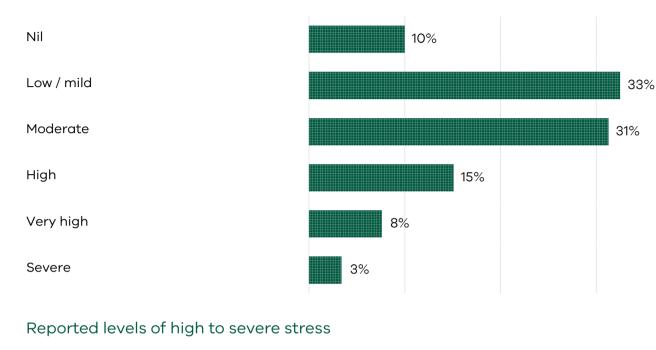
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

#### Example

26% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 25% of staff in your comparator group and 25% of staff across the public sector.

#### How would you rate your current level of work-related stress? (You 2022)



2021		2022	
31%		26%	
Comparator Public Sector	27% 26%	Comparator Public Sector	25% 25%





#### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

90% of your staff who did the survey said they experienced mild to severe stress.

Of that 90%, 51% said the top reason was 'Workload'.

		2.0.1.0		
Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	49%	51%	51%	51%
Time pressure	41%	46%	41%	44%
Unclear job expectations	13%	14%	13%	14%
Job security	17%	13%	11%	10%
Management of work (e.g. supervision, training, information, support)	15%	12%	15%	12%
Dealing with clients, patients or stakeholders	14%	12%	13%	15%
Competing home and work responsibilities	9%	12%	12%	14%
Other	11%	11%	10%	9%

10%

10%

11%

8%



11%

9%

10%

11%



Experienced some work-related stress

Did not experience some work-related stress

Social environment (e.g. relationships with colleagues, manager and/or

senior leaders)

Content, variety, or difficulty of work



#### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

6% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	7%	8%
Over 6 months and up to 1 year	10%	9%	10%
Over 1 year and up to 3 years	29%	22%	25%
Over 3 years and up to 5 years	16%	16%	16%
Over 5 years	39%	47%	41%



# strongly agree and 'Disagree' combines responses for disagree and strongly

agreed.

**People outcomes** 

Why this is important

How to read this

What this is

workplace.

Inclusion question results

This is how included staff feel in their

When people feel like they belong, they can

bring their true selves and lived experience

to their work and workplace. This leads to

increased productivity, wellbeing and better outcomes for the community.

Under 'Your results', see results for each

'Agree' combines responses for agree and

question in descending order by most

disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

# Disagree Neither agree nor disagree You Agree 2020 2021 5% 84% 1000 1 can be myself at work Not Not 11% 11% 11%

Your results

I feel as if I belong at this organisation

Survey question



Not	Not	71 0/	64 %	70 %	70.9/
asked	asked	/1 /0	04 /0	/0 /0	19 /0

21%

8%



#### Benchmark agree results

2022

Comparator

Lowest Average Highest

85 %



#### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work



Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My mental health	8%	8%	7%
My physical health	6%	4%	4%
Му аде	6%	7%	8%
My caring responsibilities	6%	6%	7%
Other	5%	4%	4%
My cultural background	3%	3%	3%
My sex	3%	3%	4%
My industrial activity	1%	2%	1%
My disability	1%	1%	1%
My political belief	1%	1%	1%



#### Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

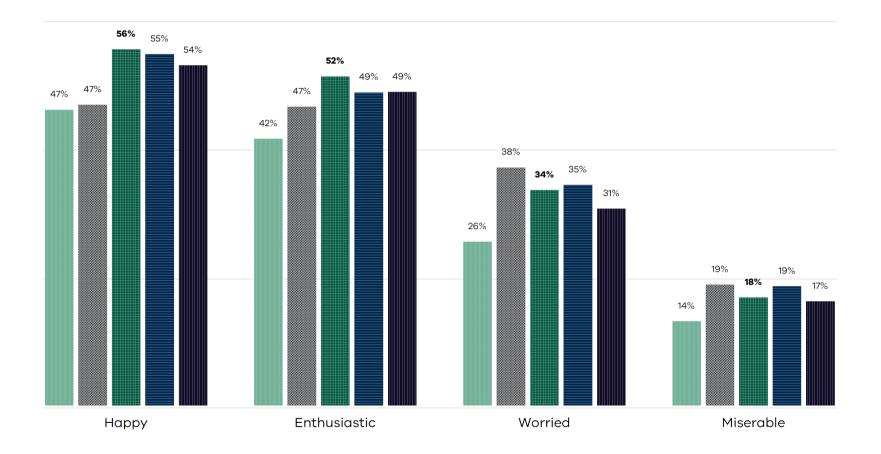
In 2022:

 56% of your staff who did the survey said work made them feel happy in 2022, which is up from 47% in 2021

Compared to:

• 55% of staff at your comparator and 54% of staff across the public sector.

#### Thinking about the last three months, how often has work made you feel ...



📕 You 2020 🖉 You 2021 📰 You 2022 📰 Comparator 2022 🎆 P

or 2022 Public sector 2022





#### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

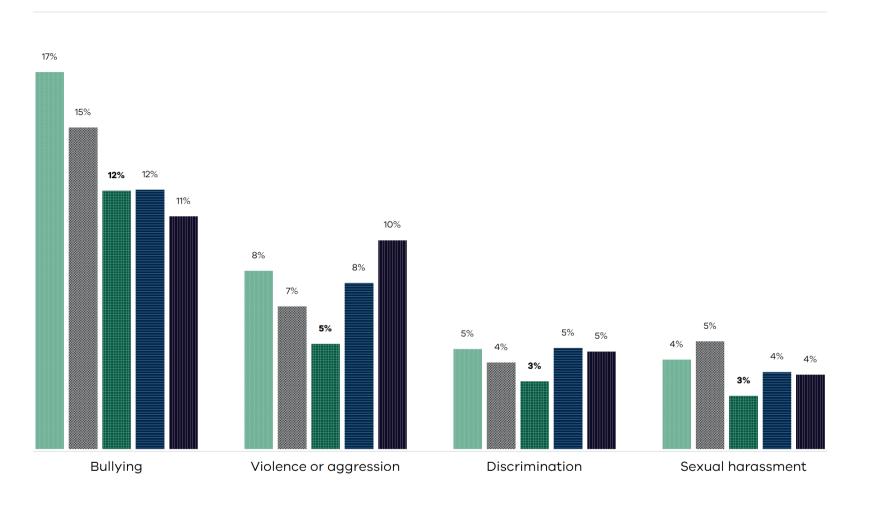
#### Example

In 2022:

• 12% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 15% in 2021.

Compared to:

• 12% of staff at your comparator and 11% of staff across the public sector.



You 2022 Comparator 2022 Public sector 2022



#### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

#### Example

12% of your staff who did the survey said they experienced bullying.

Of that 12%, 58% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

	ed bullying	Did no	Did not experience bullying Not	
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	69%	58%	65%	71%
Withholding essential information for me to do my job	32%	40%	33%	33%
Exclusion or isolation	35%	38%	42%	43%
Intimidation and/or threats	39%	27%	33%	30%
Verbal abuse	23%	25%	20%	19%
Being given impossible assignment(s)	20%	20%	12%	10%
Other	11%	18%	15%	15%
Being assigned meaningless tasks unrelated to the job	17%	15%	12%	13%
Interference with my personal property and/or work equipment	6%	3%	6%	4%



91 601 68 12% 79% 9%

#### Telling someone about the bullying What this is

Have you experienced bullying at

work in the last 12 months?

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

12% of your staff who did the survey said they experienced bullying, of which

- 54% said the top way they reported the bullying was 'Told a manager'.
- 86% said they didn't submit a formal complaint.

1Z /8		7970			
	Experienced bullying	Did no	t experience bullyin	g 📕 Not sure	
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Told a manager	42%	54%	50%	49%	
Told a colleague	43%	44%	37%	41%	
Told a friend or family member	33%	37%	37%	35%	
Told Human Resources	22%	23%	16%	13%	
Told the person the behaviour was not OK	9%	20%	20%	17%	
Submitted a formal complaint	15%	14%	14%	11%	
Told someone else	16%	11%	11%	12%	
Told employee assistance program (EAP) or peer suppo	rt 8%	10%	10%	10%	
I did not tell anyone about the bullying	12%	9%	11%	12%	



91		601	68
12%		79%	9%
	Experienced bullying	Did not experience bullying	Not sure

Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

86% of your staff who experienced bullying did not submit a formal complaint, of which:

54% said the top reason was 'I didn't ٠ think it would make a difference'.





Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	48%	54%	52%	51%
I believed there would be negative consequences for my career	43%	47%	39%	41%
I believed there would be negative consequences for my reputation	61%	47%	49%	52%
I didn't feel safe to report the incident	19%	19%	18%	19%
I didn't think it was serious enough	14%	18%	14%	16%
I didn't need to because I made the bullying stop	9%	12%	7%	6%
Other	9%	10%	14%	12%
I didn't know how to make a complaint	4%	8%	6%	5%
I believed there would be negative consequences for the person I was going to complain about	14%	5%	12%	9%
I was advised not to	5%	5%	6%	5%



#### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 12% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

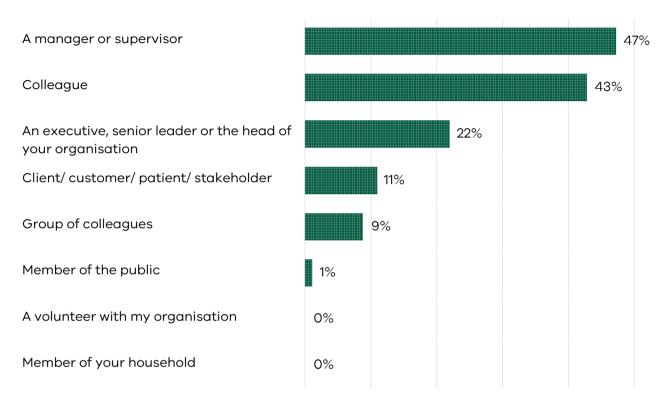
Each row is one perpetrator or group of perpetrators.

#### Example

12% of your staff who did the survey said they experienced bullying.

Of that 12%, 47% said it was by 'A manager or supervisor'.









# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 12% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

#### Example

12% of your staff who did the survey said they experienced bullying.

Of that 12%, 98% said it was by someone within the organisation.

Of that 98%, 54% said it was 'They were in my workgroup'.

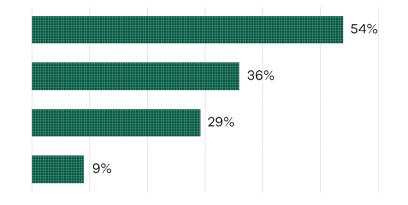
# 89 people (98% of staff who experienced bullying) experienced bullying from within your organisation (You 2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage









#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

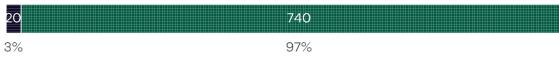
#### Example

3% of your staff who did the survey said they experienced sexual harassment.

Of those, 40% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?

Experienced sexual harassment		Did not experience sexual ho		narassment	
Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022	
Intrusive questions about your private life or comments about your physical appearance	41%	40%	47%	46%	
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	41%	40%	39%	49%	
Inappropriate physical contact (including momentary or brief physical contact)	16%	15%	10%	14%	
Inappropriate staring or leering that made you feel intimidated	13%	5%	13%	14%	
Unwelcome touching, hugging, cornering or kissing	13%	5%	10%	11%	
Sexual gestures, indecent exposure or inappropriate display of the body	3%	5%	2%	3%	
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	5%	2%	3%	
Repeated or inappropriate invitations to go out on dates	0%	5%	1%	3%	
Any other unwelcome conduct of a sexual nature	9%	0%	7%	6%	
Request or pressure for sex or other sexual acts	0%	0%	0%	1%	



#### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

#### Example

3% of your staff who did the survey said they experienced sexual harassment.

Of those, 40% said their top response was 'Pretended it didn't bother you'. Have you experienced sexual harassment at work in the last 12 months?

20		740		
3%		97%		
_				

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	47%	40%	45%	43%
Tried to laugh it off or forget about it	13%	35%	27%	37%
Avoided the person(s) by staying away from them	28%	30%	27%	32%
Told the person the behaviour was not OK	25%	30%	19%	22%
Told a manager	25%	25%	13%	17%
Told a friend or family member	13%	20%	26%	21%
Told a colleague	19%	10%	15%	24%
Other	6%	5%	3%	4%
Submitted a formal complaint	6%	5%	3%	5%
Told employee assistance program (EAP) or peer support	3%	5%	6%	4%



Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

95% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

53% said the top reason was 'I didn't • think it was serious enough'.

Did you submit a formal complaint?

5%

1

95%

19

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	37%	53%	38%	44%
I didn't think it would make a difference	40%	53%	43%	38%
I believed there would be negative consequences for my reputation	30%	26%	43%	33%
I didn't need to because I made the harassment stop	7%	26%	7%	9%
I believed there would be negative consequences for the person I was going to complain about	17%	21%	13%	13%
I believed there would be negative consequences for my career	20%	11%	33%	24%
I didn't feel safe to report the incident	10%	11%	20%	10%
I didn't know how to make a complaint	7%	11%	15%	5%
I didn't know who to talk to	3%	11%	11%	5%
I didn't need to because I no longer had contact with the person(s) who harassed me	7%	11%	7%	8%





Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

#### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 3% of your staff said they experienced sexual harassment.

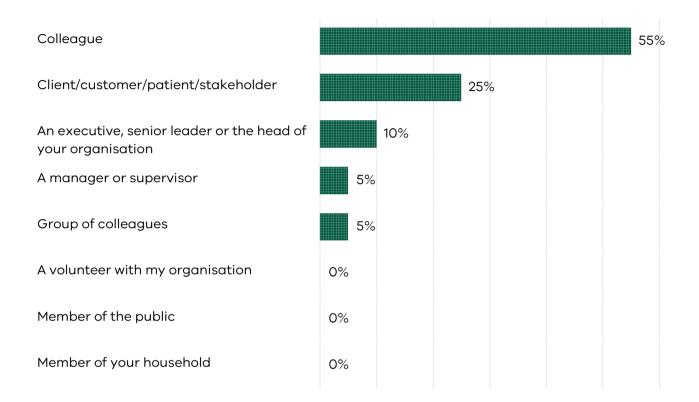
If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

#### Example

3% of your staff who did the survey said they experienced sexual harassment. Of that 3%, 55% said it was by 'Colleague'.

#### 20 people (3% of staff) experienced sexual harassment (You2022)







# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

#### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 3% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

#### Example

3% of your staff who did the survey said they experienced sexual harassment.

Of that 3%, 75% said it was by someone within the organisation.

Of that 75%, 53% said it was 'They were in my workgroup'.

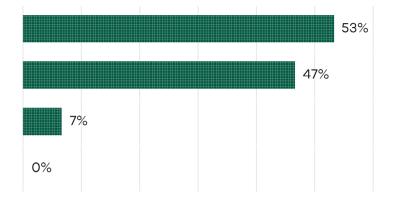
# 15 people (75% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage

They were my immediate manager or supervisor







#### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

#### Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 60% said it was 'Employment activity'.

Have you experienced discrimination at work?	25	644	91
	3%	85%	12%
		Experienced discrimination <b>I</b> Did not experience discrimination	Not sure
Why were you discriminated agains	st?	You You Comparator 2021 2022 2022	Public sector 2022
Employment activity		42% 60% 35%	29%





#### Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

#### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

#### Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 44% said it was 'Employment security - threats of dismissal or termination'. 

 Have you experienced discrimination at work in the last 12 months?
 25
 644
 91

 3%
 85%
 12%

 If you experienced discrimination, what type of discrimination add you experience?
 Did not experience discrimination
 Image: Comparator of the sector 2022

 Employment security - threats of dismissal or termination
 12%
 44%
 21%
 16%

If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Employment security - threats of dismissal or termination	12%	44%	21%	16%
Other	23%	32%	44%	39%
Denied flexible work arrangements or other adjustments	27%	28%	24%	20%
Opportunities for promotion	42%	28%	27%	38%
Access to leave	12%	24%	10%	8%
Opportunities for training	23%	20%	22%	22%
Pay or conditions offered by employer	23%	16%	10%	12%
Opportunities for transfer/secondment	12%	12%	7%	13%





# Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

#### Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

3% of your staff who did the survey said they experienced discrimination, of which

- 48% said the top way they reported the discrimination was 'Told a colleague'.
- 80% said they didn't submit a formal complaint.

25		644	9	1
3%		85%	129	%
	Experienced discrimination	Did not experience discrimination	Not sure	e

Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	31%	48%	41%	36%
Told a friend or family member	27%	36%	41%	33%
Told a manager	19%	28%	34%	31%
Told Human Resources	27%	24%	17%	13%
Submitted a formal complaint	8%	20%	9%	7%
Told employee assistance program (EAP) or peer support	15%	20%	14%	10%
Told someone else	15%	20%	12%	14%
I did not tell anyone about the discrimination	19%	12%	19%	24%
Told the person the behaviour was not OK	12%	12%	14%	9%

Have you experienced discrimination

at work in the last 12 months?



**People matter survey** | results

• 70% said the top reason was " believed there would be negative

consequences for my reputation'.

# discrimination did not submit a formal complaint, of which:

the top 10 answers. Example 80% of your staff who experienced

We then asked them if they submitted a formal complaint. If they did not, they not. In descending order, the table shows

By understanding this, organisations can work out what action to take. How to read this In the survey, we asked staff to tell us if

**People outcomes** 

What this is

formal complaint. Why this is important

Discrimination - reasons for not

submitting a formal complaint

This is why staff who experienced discrimination chose not to submit a

they'd experienced discrimination at work. could tell us with one or more answers why

Did you submit a formal complaint?



80%

20

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	67%	70%	55%	53%
I didn't think it would make a difference	42%	65%	59%	59%
I believed there would be negative consequences for my career	63%	40%	53%	53%
I didn't feel safe to report the incident	29%	15%	24%	20%
I didn't know who to talk to	29%	10%	10%	7%
I believed there would be negative consequences for the person I was going to complain about	8%	5%	11%	8%
I didn't know how to make a complaint	29%	5%	9%	6%
I didn't think it was serious enough	0%	5%	8%	12%
Other	17%	5%	10%	9%





Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 3% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

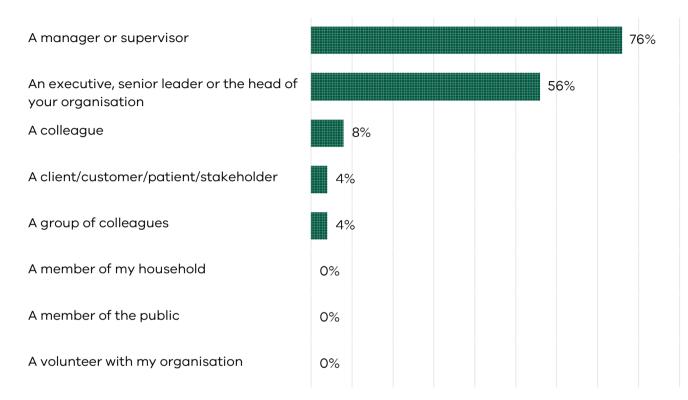
Each row is one perpetrator or group of perpetrators.

#### Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 76% said it was by 'A manager or supervisor'.









#### Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 3% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

#### Example

3% of your staff who did the survey said they experienced discrimination.

Of that 3%, 100% said it was by someone within the organisation.

Of that 100%, 64% said it was 'They were my immediate manager or supervisor'.

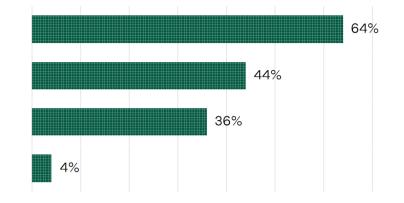
#### 25 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage







## or assaulted in a situation related to their

#### Why this is important

Negative behaviour

Violence and aggression

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

This is when staff are abused, threatened

#### How to read this

What this is

work.

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced violence or aggression. Of that 5%, 68% said it was from 'Intimidating behaviour'.

Have you experienced violence or aggression at work in the last 12 months?

38	690	32
5%	91%	4%

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

If you experienced violence or aggression, what type did you experience?		You 2022	Comparator 2022	Public sector 2022
Intimidating behaviour	71%	68%	74%	69%
Abusive language	62%	53%	58%	73%
Other	12%	13%	10%	6%
Threats of violence	14%	8%	11%	27%
Stalking, including cyber-stalking	0%	3%	2%	2%



37

### Negative behaviour

Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced violence or aggression, fo which

- 76% said the top way they reported ٠ the violence or agression was 'Told a manager'
- 87% said they didn't submit a formal ٠ incident report.

Have you experienced violence or aggression at work in the last 12 months?

38	690	32
5%	91%	4%

Experienced violence or aggression 🗾 Did not experience violence or aggression 🔜 Not sure

Did you tell anyone about the incident?		You 2022	Comparator 2022	Public sector 2022
Told a manager	60%	76%	61%	59%
Told a colleague	31%	55%	42%	44%
Told a friend or family member	14%	34%	23%	20%
Told Human Resources	7%	32%	10%	6%
Told the person the behaviour was not OK	26%	29%	25%	26%
Submitted a formal incident report	21%	13%	17%	26%
Told someone else	10%	11%	9%	6%
Told employee assistance program (EAP) or peer support	7%	8%	9%	5%
I did not tell anyone about the incident(s)	17%	3%	9%	8%





#### **Negative behaviour**

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

87% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 36% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



Submitted formal incident report 🗾 Did not submit a formal incident report

What was your reason for not submitting a formal incident report?		You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference		36%	42%	39%
I didn't need to because I made the violence or aggression stop		33%	15%	14%
I believed there would be negative consequences for my career		30%	23%	17%
I didn't think it was serious enough		30%	22%	31%
I believed there would be negative consequences for my reputation		24%	29%	21%
Other		24%	19%	19%
I believed there would be negative consequences for the person I was going to complain about		12%	10%	4%
I didn't feel safe to report the incident		12%	13%	7%
I was advised not to		9%	4%	3%
I didn't know how to make a complaint	3%	3%	6%	4%



#### **Negative behaviour**

Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

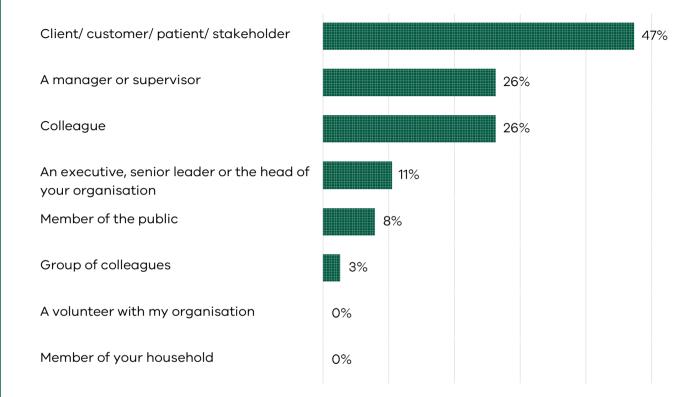
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

#### Example

5% of your staff who did the survey said they experienced violence or aggression. Of that 5%, 47% said it was 'Client/ customer/ patient/ stakeholder'.









#### **People outcomes**

## Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

#### Example

5% of your staff who did the survey said they experienced violence or aggression.

Of that 5%, 58% said it was by someone within the organisation.

Of that 58%, 50% said it was 'They were in my workgroup'.

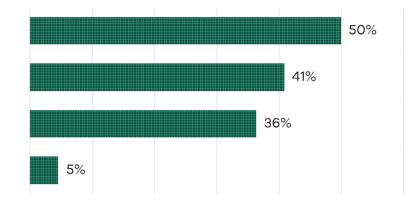
22 people (58% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





41

#### **People outcomes**

Negative behaviour - satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

15% of staff who did the survey were satisfied with the way your organisation handled their formal 'Bullying' complaint.

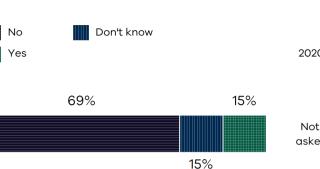
#### You No Don't know Were you satisfied with the way your formal complaint was handled Yes 2020 2021 69% 15%

Your results

Bullying

Survey question







Benchmark satisfied results

## People matter survey

## wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Scorecard:

inclusion

Satisfaction

Engagement

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
  - Work-related stress levels
    - Work-related stress causes
    - Intention to stay

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

- Sexual harassment Discrimination
- Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

- **Taking action** 
  - Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support • Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Learning and
- Meaningful work

#### Public sector values

#### Scorecard

- Responsiveness
- Integrity
- Impartiality
- Accountability Respect
- - Human rights

#### **Custom questions**

#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories









Manager support

- Flexible working

Workload

- development
- Job enrichment

- Leadership

- Questions requested by your organisation

#### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 94% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	92%
Job enrichment	I can use my skills and knowledge in my job	93%	Not asked in 2021	92%
Meaningful work	I achieve something important through my work	91%	+8%	91%
Job enrichment	I understand how my job helps my organisation achieve it's goals	89%	Not asked in 2021	91%
Safe to speak up	I feel culturally safe at work	87%	+10%	84%
Manager leadership	My manager treats employees with dignity and respect	86%	+2%	83%
Safety climate	My organisation provides a physically safe work environment	86%	+3%	83%
Meaningful work	I get a sense of accomplishment from my work	85%	+6%	85%
Job enrichment	I clearly understand what I am expected to do in this job	85%	+4%	83%
Inclusion	I can be myself at work	84%	Not asked in 2021	82%





Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 33% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	33%	Not asked in 2021	33%
Organisational integrity	I believe the promotion processes in my organisation are fair Not asked in 2021		42%	
Organisational integrity	I have an equal chance at promotion in my organisation 48% Not asked in 2021		45%	
Safety climate	te All levels of my organisation are involved in the prevention of stress		+7%	42%
Learning and development	I am satisfied with the opportunities to progress in my organisation		Not asked in 2021	45%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	50%	+3%	46%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	52%	-7%	49%
Workload	I have enough time to do my job effectively	52%	+7%	51%
Taking action	I believe my organisation will make improvements based on the results of this survey	54%	Not asked in 2021	47%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	54%	-1%	47%





#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Safe to speak up', the 'You 2022' column shows 72% of your staff agreed with 'I feel safe to challenge inappropriate behaviour at work'. In the 'Increase from 2021' column, you have a 11% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	72%	+11%	69%
Collaboration	Workgroups across my organisation willingly share information with each other	58%	+10%	53%
Safe to speak up	I feel culturally safe at work	87%	+10%	84%
Learning and development	I am developing and learning in my role	79%	+9%	73%
Meaningful work	I achieve something important through my work	91%	+8%	91%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	56%	+8%	53%
Satisfaction	How satisfied are you with your career development within your current organisation	56%	+8%	54%
Safety climate	All levels of my organisation are involved in the prevention of stress	48%	+7%	42%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	79%	+7%	79%
Workload	I have enough time to do my job effectively	52%	+7%	51%





#### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 52% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'. In the 'Decrease from 2021' column, you have a 7% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	52%	-7%	49%
Collaboration	I am able to work effectively with others outside my immediate workgroup	79%	-5%	81%
Engagement	I feel a strong personal attachment to my organisation	60%	-3%	57%
Workgroup support	People in my workgroup work together effectively to get 75%		-2%	77%
Quality service delivery	My workgroup has clear lines of responsibility	69%	-2%	68%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	54%	-1%	47%
Workgroup support	People in my workgroup treat each other with respect	82%	0%	82%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	70%	0%	71%
Engagement	I am proud to tell others I work for my organisation	70%	0%	70%
Innovation	My workgroup is quick to respond to opportunities to do things better	69%	0%	68%





Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Organisational integrity', the 'You 2022' column shows 67% of your staff agreed with 'I believe the recruitment processes in my organisation are fair'.

The 'difference' column, shows that agreement for this question was 9 percentage points higher in your organisation than in your comparator.

Question group Biggest positive difference from comparator		You 2022	Difference	Comparator 2022
Organisational integrity	I believe the recruitment processes in my organisation are fair	67%	+9%	58%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	54%	+7%	47%
Taking action	I believe my organisation will make improvements based on the results of this survey	54%	+7%	47%
Safety climate	All levels of my organisation are involved in the prevention of stress 48% +6%		42%	
Manager support	My manager gives me feedback that helps me improve my performance	73%	+6%	67%
Collaboration	Workgroups across my organisation willingly share information with each other	58%	+5%	53%
Learning and development	I am developing and learning in my role	79%	+5%	73%
Manager support	I receive meaningful recognition when I do good work	65%	+5%	59%
Innovation	My workgroup encourages employee creativity	73%	+5%	68%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	57%	+5%	53%





Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Organisational integrity', the 'You 2022' column shows 71% of your staff agreed with 'My organisation is committed to earning a high level of public trust'.

The 'difference' column, shows that agreement for this question was 2 percentage points lower in your organisation than in your comparator.

Question subgroup Biggest negative difference from comparator		You 2022	Difference	Comparator 2022	
Organisational integrity	My organisation is committed to earning a high level of public trust	g a high level of 71% -2%		73%	
Workgroup support	People in my workgroup work together effectively to get the job done			77%	
Satisfaction	How satisfied are you with the work/life balance in your current job	64% -2%		65%	
Job enrichment	nrichment I understand how my job helps my organisation achieve it's goals -1%		91%		
Collaboration	I am able to work effectively with others outside my immediate workgroup	my 79% -1%		81%	
Meaningful work	I achieve something important through my work	91%	-1%	91%	
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	71%	0%	71%	
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	70%	0%	71%	
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	79%	0%	79%	
Taking action	My organisation has made improvements based on the survey results from last year	33%	0%	33%	





## People matter survey

## wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

#### **Report overview**

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- Intention to stay

**Key differences** 

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Highest scoring
- Scorecard: emotional Lowest scoring
- effects of work Most improved Most declined
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination Violence and agaression

Inclusion

 Satisfaction with complaint processes

- **Taking action** 
  - Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support • Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and
- development
- Job enrichment
- Meaningful work Flexible working

#### Public sector values

#### Scorecard

- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
  - Human rights

#### **Custom questions**

- Questions requested
  - Age, gender, by your organisation variations in sex characteristics and
    - sexual orientation Aboriginal and/or Torres Strait Islander

Demographics

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories





## Taking action

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

54% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

#### Survey question

I believe my organisation will make

improvements based on the survey

My organisation has made

results from last year

this survey

improvements based on the results of

Your results

## Disagree Neither agree nor disagree Don't know Agree 15% 54%

27%

26%

14%

## Not asked Not asked 54 % 33 % 47 % 64 % 33%

2022

You

2021

2020

Not asked	Not asked	33 %	17 %	33 %	48
--------------	--------------	------	------	------	----



51

#### Benchmark agree results

Comparator

Lowest Average Highest

%

## People matter survey

## wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

#### **Report overview**

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- Intention to stay

- - Inclusion
  - Scorecard: emotional effects of work
  - Scorecard:
- negative behaviour
- Bullying
- Sexual harassment Discrimination
- Violence and agaression
- Satisfaction with complaint processes

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from
- comparator
- Biggest negative difference from
- comparator

- **Taking action**
- Taking action questions

#### **Detailed results**

Senior leadership Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and
- development Job enrichment
- Meaningful work Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect Leadership
- - Human rights

#### **Custom questions**

 Questions requested by your organisation

#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories



52

**People matter survey** | results





#### Senior leadership

#### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

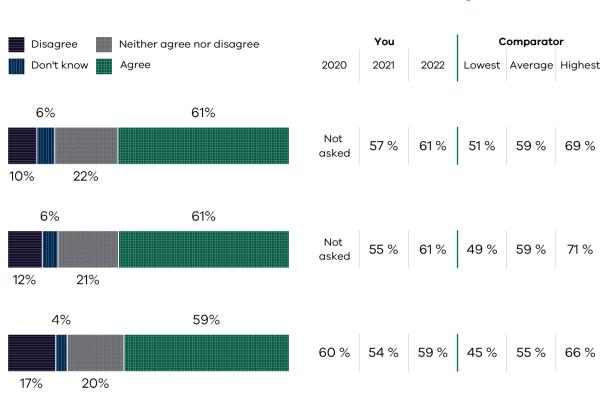
61% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

## Senior leaders demonstrate honesty and integrity

Survey question

Senior leaders model my organisation's values

Senior leaders provide clear strategy and direction



Your results

Benchmark agree results



## People matter survey

## wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
  - Scorecard:
  - satisfaction, stress, intention to stay,
  - inclusion
- Satisfaction

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Victorian

**Public Sector** Commission

Categories

**ICTORIA** 54

**People matter survey** | results

## **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

- Workgroup climate
- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard Manager leadership
- Manager support
- Workload
- Learning and
- development

- values Scorecard
  - Responsiveness

Public sector

- Integrity

- Job enrichment
- Meaningful work
- Flexible working

- Impartiality
  - Accountability
- Respect
  - Leadership
    - Human rights

#### **Organisational climate**

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

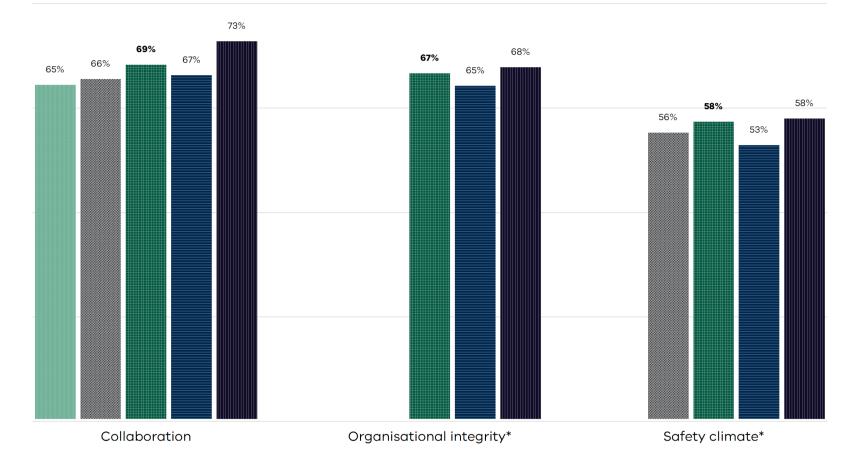
#### Example

In 2022:

69% of your staff who did the survey • responded positively to questions about Collaboration which is up from 66% in 2021.

#### Compared to:

67% of staff at your comparator and • 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021





#### Survey question Your results Neither agree nor disagree Disagree Don't know Agree 2020 3% 83% My organisation encourages employees Not 77 % asked to act in ways that are consistent with human rights 3% 11% 1% 82% My organisation encourages respectful Not 80 % asked workplace behaviours 7% 10% 72% 4% My organisation does not tolerate Not 68 % asked improper conduct 11% 14% 6% 71% My organisation is committed to earning Not 67 % asked a high level of public trust

6%

17%



61 %



#### Benchmark agree results

2022

83 %

82 %

72 %

71 %

75 %

70 % 80 %

59 % 70 %

73 %

Comparator

Lowest Average Highest

82 %

90 %

89 %

77 %

85 %

You

2021

#### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

#### Survey question Your results Benchmark agree results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 6% 71% Not 68 % asked 9% 15% 6% 67% Not Not 67 % asked asked 17% 11% 16% 48% Not Not asked asked 37% 10% 44% Not Not asked asked 16%

#### **Organisational climate**

#### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



57



Comparator

Lowest Average Highest

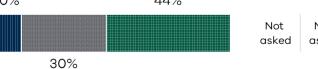
58 %

69 %



51 %





44 % 31 % 42 % 54 %



My organisation takes steps to eliminate bullying, harassment and discrimination

I believe the recruitment processes in my organisation are fair

I have an equal chance at promotion in my organisation

I believe the promotion processes in my organisation are fair

#### Organisational climate

#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

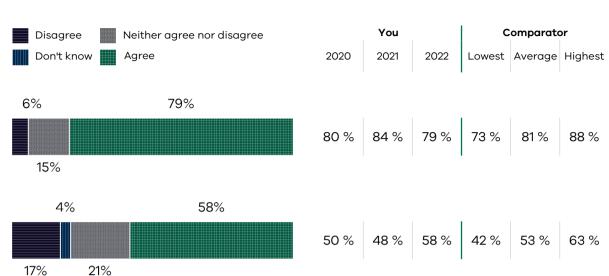
79% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.



Survey question

I am able to work effectively with others outside my immediate workgroup

Workgroups across my organisation willingly share information with each other



Your results



Benchmark agree results

#### **Organisational climate**

#### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

86% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

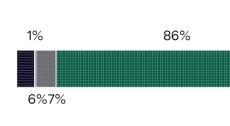
## Survey question

My organisation provides a physically safe work environment

Senior leaders consider the psychological health of employees to be as important as productivity

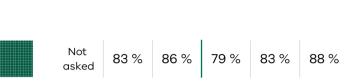
In my workplace, there is good communication about psychological safety issues that affect me

My organisation has effective procedures in place to support employees who may experience stress



Disagree

Don't know



2022

You

2021

2020

Benchmark agree results

Comparator

Lowest Average Highest

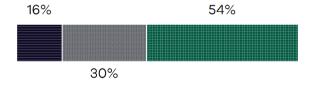


Your results

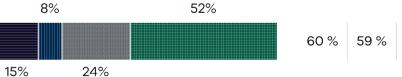
Agree

Neither garee nor disgaree









60 % 59 % 52 % 41 % 49 % 59 %





#### **Organisational climate** Survey question Your results Benchmark agree results Safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disagree This is how well staff feel your organisation Don't know Agree 2020 2021 2022 Lowest Average Highest supports safety at work. Why this is important 50% 19% A safe workplace is a key outcome of Senior leaders show support for stress Leading the way and the Victorian public 58 % 48 % 50 % 37 % 55 % 46 % prevention through involvement and sector mental health and wellbeing commitment 31% charter. How to read this 23% 48% Under 'Your results', see results for each auestion in descending order by most All levels of my organisation are involved 50 % 40 % 48 % 31 % 42 % 51% in the prevention of stress agreed.

30%





'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

highest scores with your own.

50% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

disagree.

Example

## People matter survey

## wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Work-related stress levels
- causes
- Intention to stay

- People outcomes
- Scorecard:
- Scorecard: emotional engagement index
- Engagement Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from

Biggest negative

difference from

comparator

- Sexual harassment comparator
- Discrimination Violence and agaression

effects of work

negative behaviour

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories

**ICTORIA** State Government

61

#### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational
- integrity
- Collaboration
- Safety climate

- Workgroup climate
- Scorecard • Quality service
- delivery Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support Workload
- Learning and
- development
- Job enrichment
- Flexible working

Public sector values

#### Scorecard

- Responsiveness
- Integrity
- Impartiality Accountability
- Respect

- Leadership
- Human rights

**Custom questions** 

Questions requested

by your organisation



**People matter survey** | results

- Meaningful work

#### Workgroup climate

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

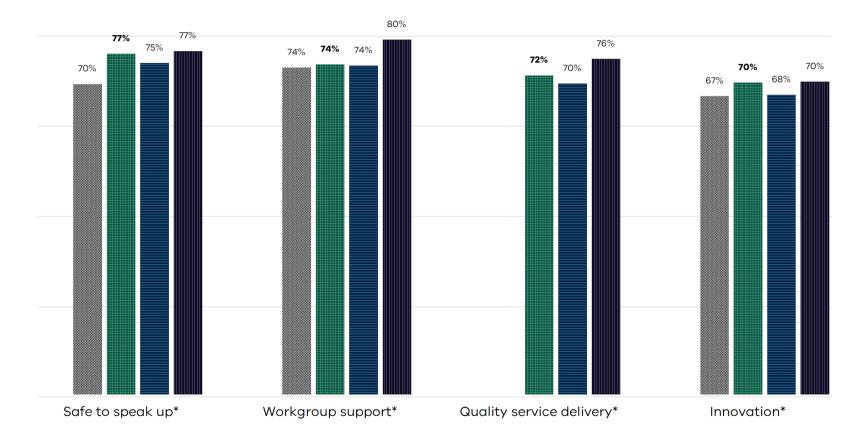
#### Example

In 2022:

77% of your staff who did the survey • responded positively to questions about Safe to speak up which is up from 70% in 2021.

#### Compared to:

• 75% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

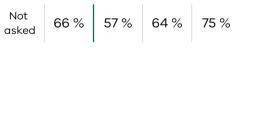
You 2020 You 2021

You 2022 Comparator 2022 Public sector 2022









## 76 %

63 % 73 %

Comparator

Lowest Average Highest

75 %

82 %

82 %

Not

71 % 69 % 62 % 68 %

66 %

Neither agree nor disagree Disagree Don't know Agree 

Your results

77%

76%

69%

#### 1% My workgroup provides high quality advice and services

9% 14%

1%

10% 14%

1%

My workgroup acts fairly and without bias

Survey question

My workgroup has clear lines of responsibility

My workgroup uses its resources well



#### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



2022

77 %

76 %

You

2021

Not

asked

Not

asked

2020

Not

asked

Not

asked

asked

Not

asked





17% 13%



My workgroup is quick to respond to opportunities to do things better

creativity

Survey question

My workgroup learns from failures and mistakes

#### Workgroup climate

#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

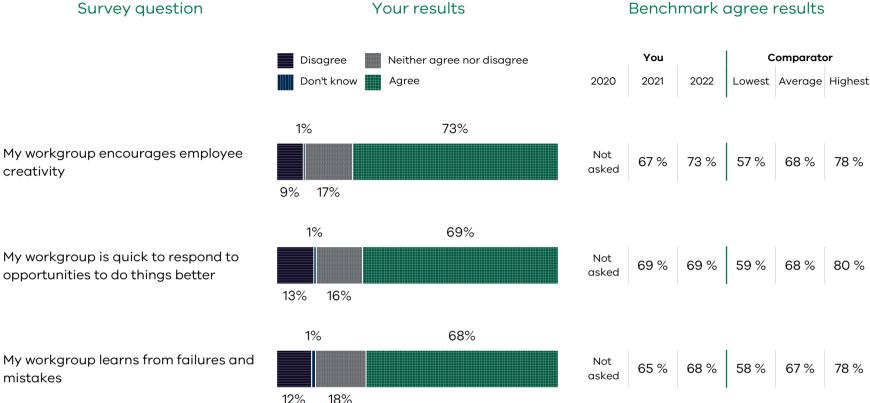
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

73% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.



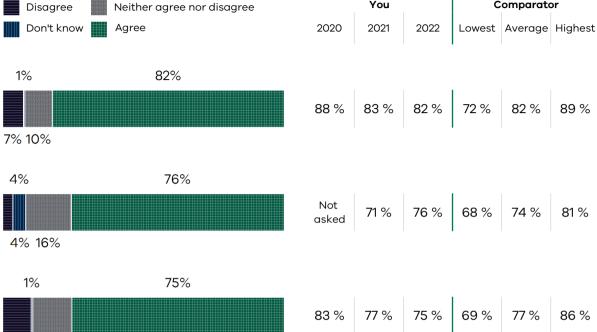


78 %

80 %

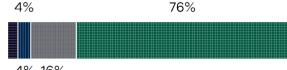
78 %

#### Benchmark agree results



#### 1% 71% No ask 12% 16%

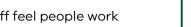




Your results

Disaaree

10% 14%



This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Workgroup climate

Workgroup support 1 of 2

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

What this is

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

People in my workgroup are honest, open and transparent in their dealings

Survey question

People in my workgroup treat each

People in my workgroup are politically

People in my workgroup work together

effectively to get the job done

other with respect

impartial in their work

You

#### Benchmark agree results

Comparator

82 %

89 %

		Victorian Public Sector Commission		VICTORIA State Government	
ĸed			I		
	70 %				
3 %	77 %	75 %	69 %	77 %	86 %
ked	71 %	76 %	68 %	74 %	81 %



#### Workgroup climate

#### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

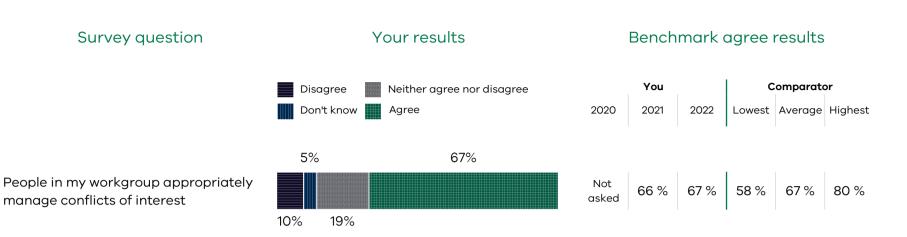
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

67% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.







#### Workgroup climate

#### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

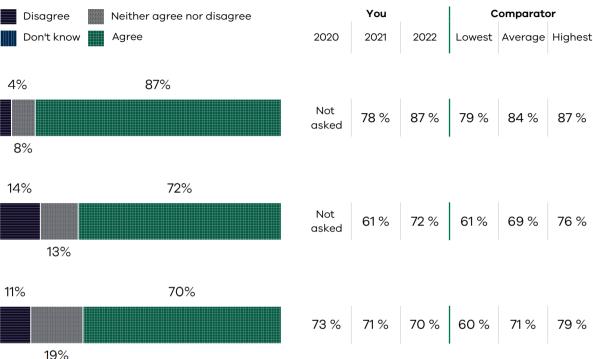
87% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

# I feel culturally safe at work

Survey question

I feel safe to challenge inappropriate behaviour at work

People in my workgroup are able to bring up problems and tough issues





67

#### Your results

#### Benchmark agree results

## People matter survey

## wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
  - Satisfaction Work-related stress levels

inclusion

Scorecard:

Scorecard:

Engagement

- Work-related stress causes
- · Intention to stay

#### **Key differences**

- Highest scoring
- Scorecard: emotional effects of work
- Scorecard:
- negative behaviour
- Bullying

Inclusion

- Sexual harassment
- Discrimination Violence and agaression
- Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support Workload
- Learning and
- development

#### Public sector values

Lowest scoring

Most improved

Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

#### Scorecard

- Responsiveness
- Integrity
- Impartiality
  - Accountability Respect Leadership

Human rights

- Job enrichment
- Meaningful work
- Flexible working

#### **Custom questions**

#### Questions requested

#### by your organisation

- - sexual orientation Aboriginal and/or Torres Strait Islander

variations in sex

characteristics and

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories





#### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

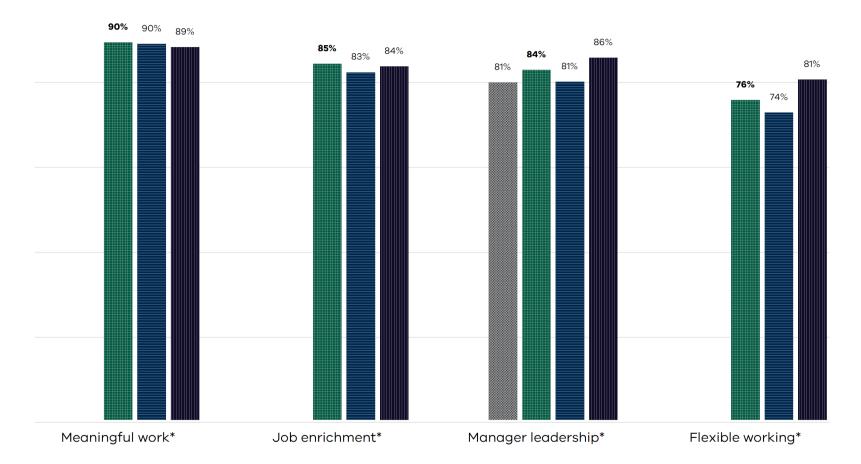
#### Example

In 2022:

90% of your staff who did the survey • responded positively to questions about Meaningful work.

#### Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





#### Scorecard 2 of 2 $\,$

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

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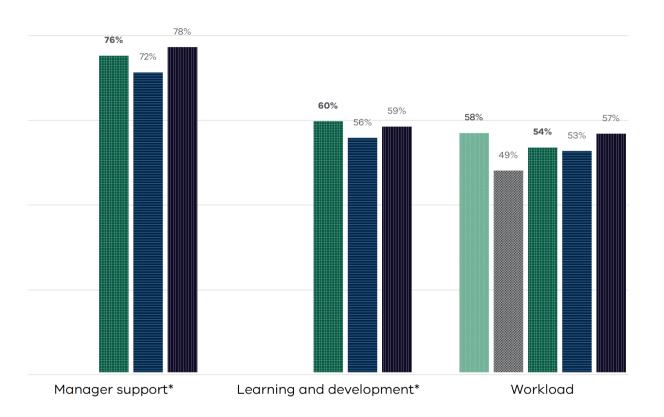
#### Example

In 2022:

• 76% of your staff who did the survey responded positively to questions about Manager support.

#### Compared to:

• 72% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

📗 You 2020 📗 You 2021 📗 Yo

You 2022 Comparator 2022 Public sector 2022





#### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

integrity

values

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

86% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 6% 86% My manager treats employees with Not 75 % 84 % 86 % 83 % 90 % asked dignity and respect 8% 7% 83% My manager demonstrates honesty and Not 80 % 83 % 71 % 80 % 86 % asked 10% 6% 82% My manager models my organisation's Not 77 % 82 % 69 % 79 % 86 % asked 13%







#### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

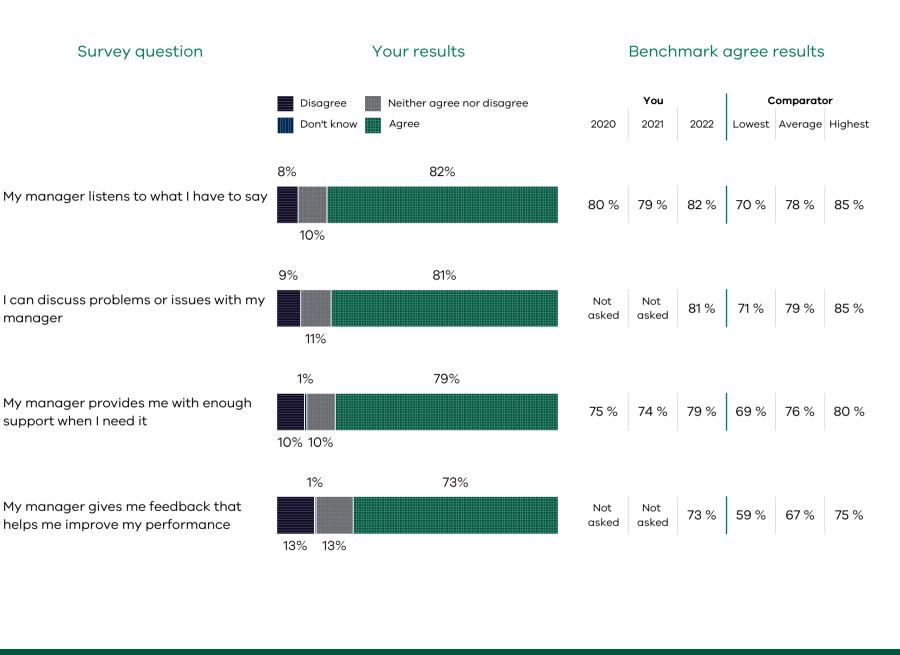
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





72

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 15% 65% I receive meaningful recognition when I Not Not 65 % 47 % 71 % 59 % asked asked do good work

20%

# Job and manager factors

#### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

65% of your staff who did the survey agreed or strongly agreed with "I receive meaningful recognition when I do good work'.







#### Job and manager factors Survey question Your results Benchmark agree results Workload What this is You Comparator Neither agree nor disagree Disagree This is how staff feel about workload and Agree 2020 2021 2022 Lowest Average Highest time pressure. Why this is important 26% 56% Workload and time pressure are the most The workload I have is appropriate for prominent causes of work-related stress. 59 % 52 % 56 % 52 % 56 % 63 % the job that I do How to read this 18% Under 'Your results', see results for each question in descending order by most 28% 52% agreed. I have enough time to do my job 'Agree' combines responses for agree and 56 % 46 % 52 % 47 % 51 % 57 % effectively strongly agree and 'Disagree' combines

20%

responses for disagree and strongly

56% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job

highest scores with your own.

Under 'Benchmark results', compare your comparator groups overall, lowest and

disagree.

Example

that I do'.



74

#### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

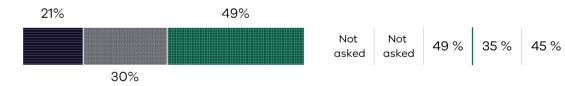
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

# Neither agree nor disagree Disaaree Agree 9% 79% I am developing and learning in my role 12% 19% 57% 24% 19% 57% 24%

Your results







I am satisfied with the way my learning and development needs have been addressed in the last 12 months

Survey question

My organisation places a high priority on the learning and development of staff

I am satisfied with the opportunities to progress in my organisation

**People matter survey** | results



79 % 64 % 73 %

44 % 53 %

44 %

55 %

Comparator

Lowest Average Highest

79 %

59 %

66 %

57 %

You

2021

70 %

51 %

53 %

2022

57 %

57 %

2020

Not

asked

Not

asked

Not

asked

#### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

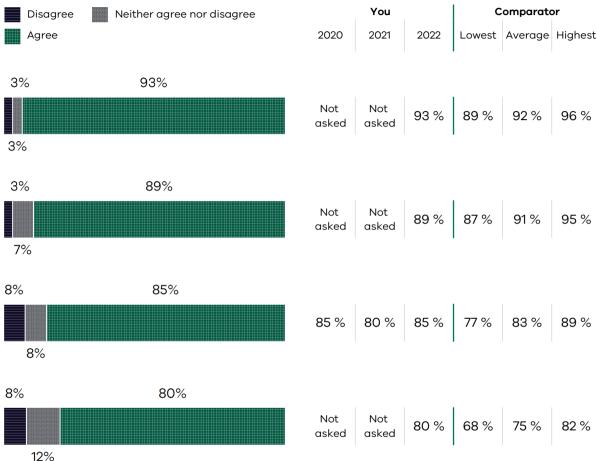
93% of your staff who did the survey agreed or strongly agreed with "I can use my skills and knowledge in my job'.

# Survey question Your results Neither agree nor disagree Disagree Agree 93% 3% I can use my skills and knowledge in my 3% 3% 89% I understand how my job helps my organisation achieve it's goals 7%

I clearly understand what I am expected to do in this job

I have a say in how I do my work

iob





Benchmark agree results





#### Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

#### Survey question

I have the authority to do my job

effectively

#### Your results

# Neither agree nor disagree Disagree 📕 Agree 10% 77% 13%

	You			Comparator		
2020	2021	2022	Lowest	Average	Highest	
			l			
Not asked	74 %	77 %	65 %	74 %	80 %	





#### Benchmark agree results

#### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

work

my work

my work

#### How to read this

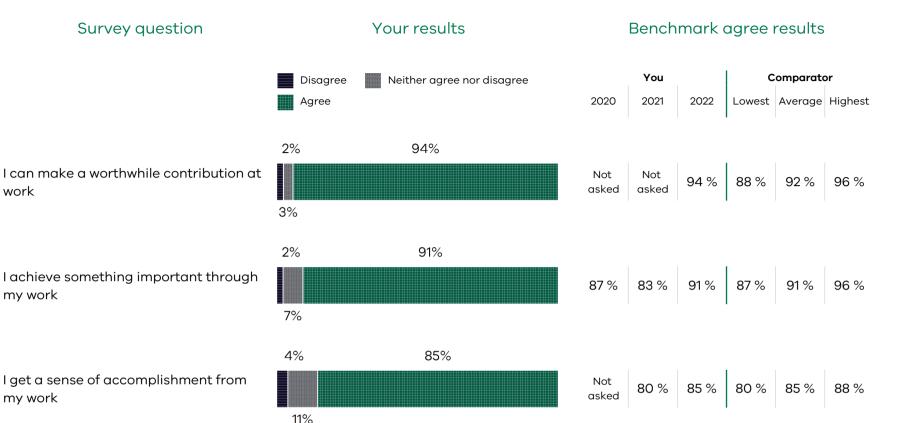
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.







#### Flexible working

#### What this is

This is how well you organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

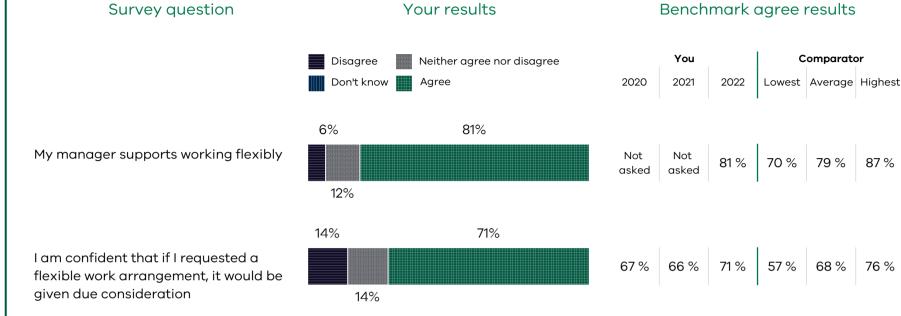
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.





People matter survey | results



# People matter survey

# wellbeing check 2022

# Have your say

# Overview

### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Scorecard:

inclusion

Engagement

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
- Satisfaction Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional
- effects of work Scorecard:
- negative behaviour
- Bullying
- Sexual harassment
- Discrimination Violence and agaression
- · Satisfaction with complaint processes

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from
- comparator
- Biggest negative difference from
- comparator

- **Taking action**
- Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

#### Job and manager factors

Scorecard

# values

- Manager leadership Manager support
- Workload

# Public sector

#### Scorecard

- Responsiveness
- Integrity
- - Accountability

- Flexible working

#### **Custom questions**

# Questions requested

- Age, gender, by your organisation variations in sex characteristics and
  - sexual orientation Aboriginal and/or Torres Strait Islander

Demographics

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories







Impartiality

- Respect
- Leadership
- Human rights

- Job enrichment
- Meaningful work

 Learning and development

#### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

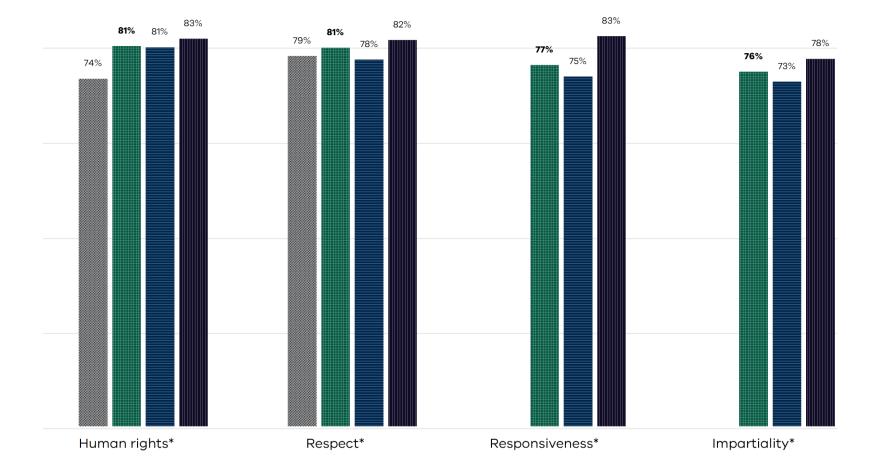
#### Example

In 2022:

81% of your staff who did the survey • responded positively to questions about Human rights , which is up 7% in 2021.

#### Compared to:

• 81% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021

**Public Sector** Commission





#### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

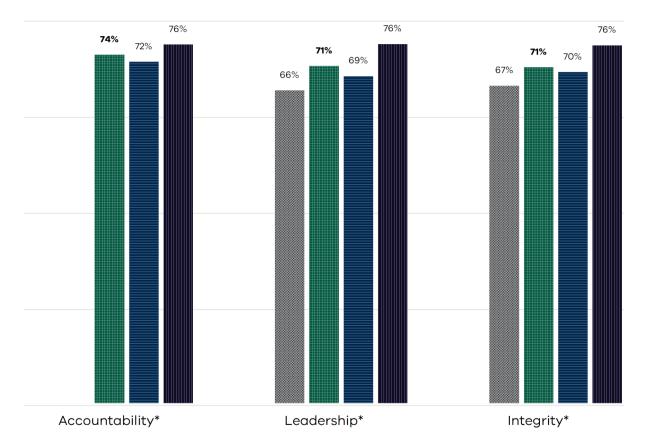
#### Example

In 2022:

• 74% of your staff who did the survey responded positively to questions about Accountability.

Compared to:

• 72% of staff at your comparator and 76% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







#### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

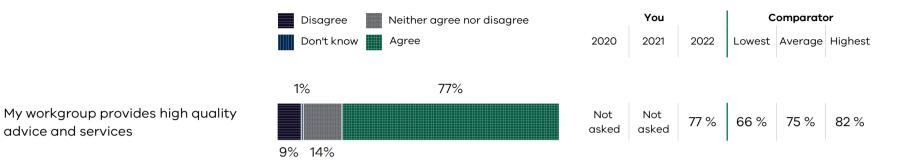
77% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

#### Survey question

advice and services



## Benchmark agree results







# highest scores with your own.

Public sector values

our powers responsibly.

Why this is important

and what they do. How to read this

conducting ourselves properly and using

The Victorian community need high trust

Under 'Your results', see results for each auestion in descending order by most

strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your

comparator groups overall, lowest and

Integrity 1 of 2 What this is

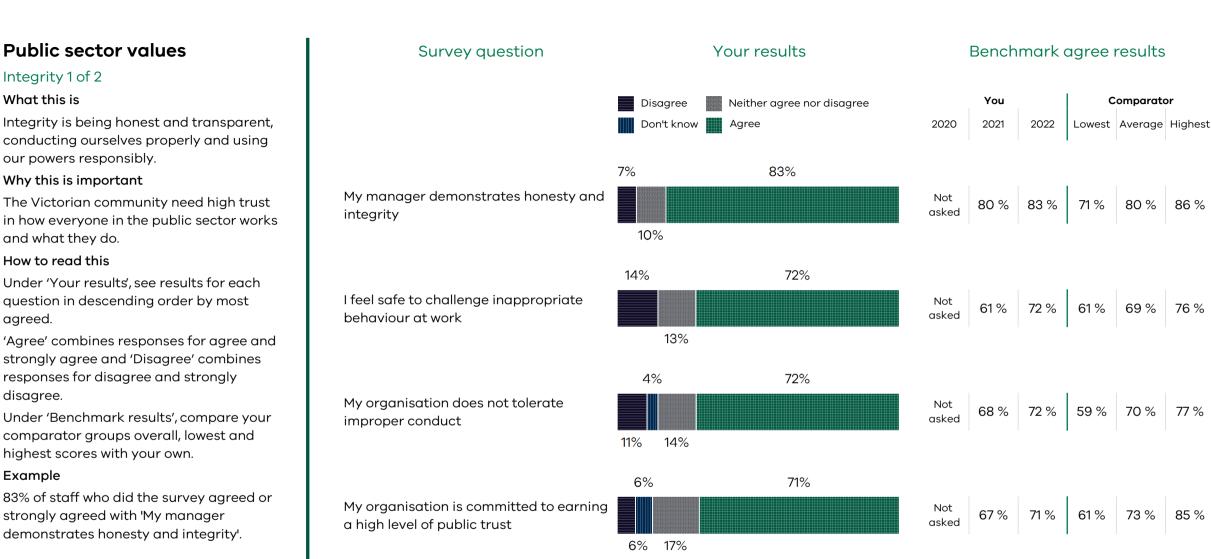
#### Example

disagree.

agreed.

83% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

# **People matter survey** | results







86 %

76 %

85 %

### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

#### Survey question

People in my workgroup are honest,

open and transparent in their dealings

People in my workgroup appropriately

Senior leaders demonstrate honesty

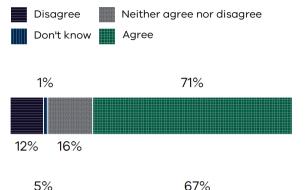
manage conflicts of interest

and integrity

Your results

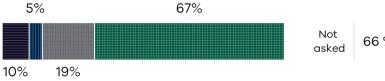
### Benchmark agree results

Comparator

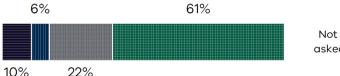


# 2020 2021 2022 Lowest Average Highest Not asked 70 % 71 % 61 % 71 % 83 %

You







Not asked	57 %	61 %	51 %	59 %	69 %





#### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

76% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

#### Survey question

People in my workgroup are politically

My workgroup acts fairly and without

impartial in their work

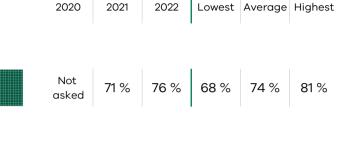
bias



# Disagree Neither agree nor disagree







You

Benchmark agree results

Comparator

#### 76%



10% 14%

1%

4%





#### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

89% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

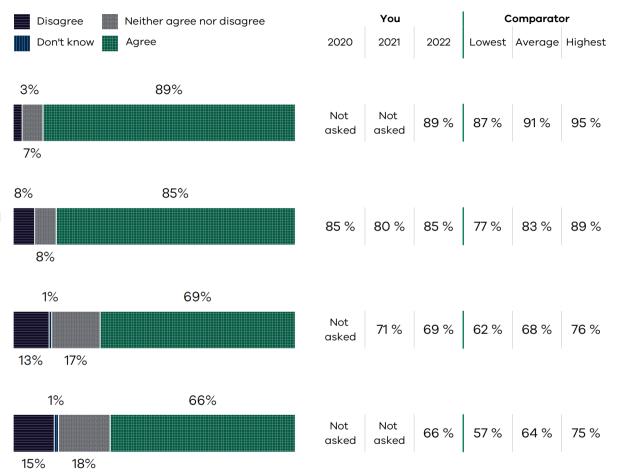
#### Survey question

l understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup has clear lines of responsibility

My workgroup uses its resources well



Your results



Benchmark agree results

87

#### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

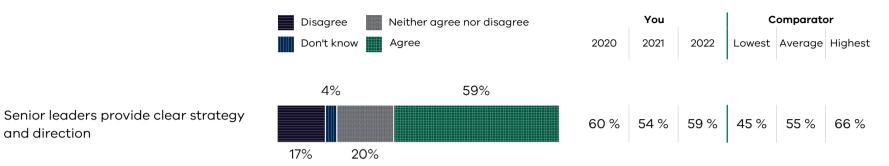
59% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

#### Survey question

and direction



### Benchmark agree results







#### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

86% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

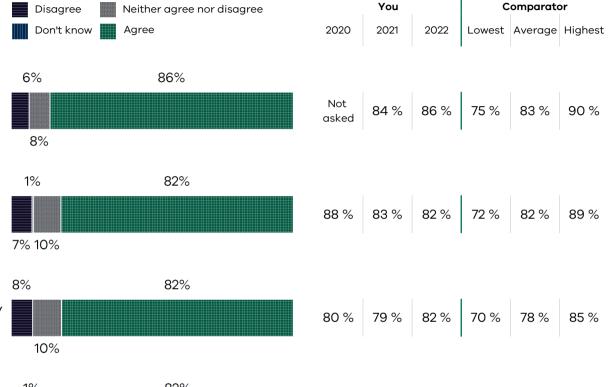
# My manager treats employees with dignity and respect

Survey question

People in my workgroup treat each other with respect

My manager listens to what I have to say

My organisation encourages respectful workplace behaviours



Your results

#### 1% 82% Not 80 % 82 % 70 % 80 % 89 % asked 7% 10%







### Benchmark agree results

#### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

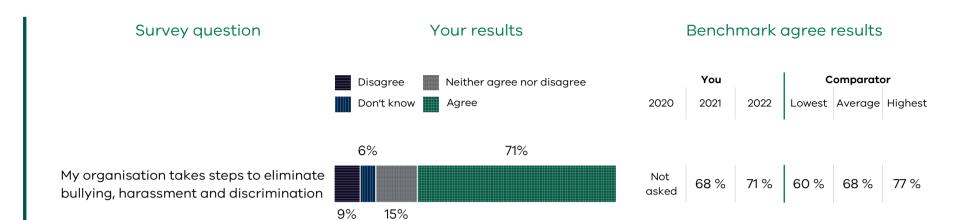
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Victorian Public Sector Commission



# **People matter survey** | results

## Public sector values

#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

#### How to read this

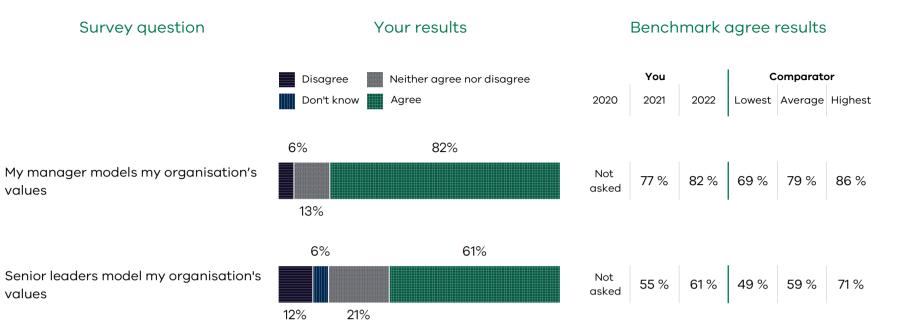
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.





91

#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

#### Survey question

My organisation encourages employees

I understand how the Charter of Human

Rights and Responsibilities applies to

to act in ways that are consistent with

human rights

my work



#### Benchmark agree results

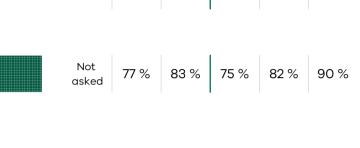
Comparator

Lowest Average Highest









2022

You

2021

2020



3%





# People matter survey

# wellbeing check 2022

**People matter survey** | results

# Have your say

# Overview

### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- levels
  - causes
  - Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from

Biggest negative

difference from

comparator

Public sector

Responsiveness

- Sexual harassment comparator
- Discrimination Violence and
- agaression Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring

Victorian

**Public Sector** 

Commission

Categories

**ICTORIA** 93 State Government

# **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation Workgroup support
- Safe to speak up

#### Job and manager factors

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

effects of work

- Scorecard
- Manager leadership
- Manager support
- Workload Learning and
- development

 Integrity Impartiality

Accountability

Leadership

Human rights

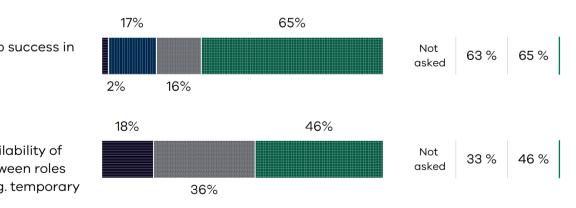
values

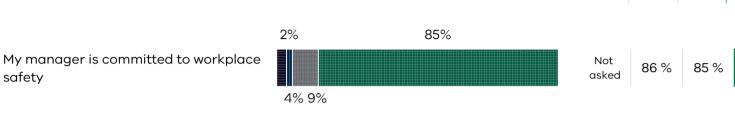
Scorecard

- Job enrichment
- Meaningful work

- Flexible working

Respect





Your results

Agree

Disaaree

18%

7%

Don't know

Neither agree nor disagree

75%



safety

Survey question

My manager encourages and supports my participation in learning and development opportunities

Disability is not a barrier to success in my organisation

I am satisfied with the availability of opportunities to move between roles within my organisation (e.g. temporary or permanent transfers)

# **Custom questions**

#### What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

#### Example

85% of staff who did the survey agreed or strongly agreed with 'My manager is committed to workplace safety'.





#### Benchmark results

2022

75 %

You

2021

74 %

2020

Not

asked

# **Custom questions**

#### What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

The table shows you responses to the question 'On a scale from 0 to 10 (0=Not at all likely, 10=Extremely likely), how likely is it that you would recommend Box Hill Institute as a place to work to a friend or colleague'.

#### Example

22% of staff who did the survey responded '8' to the question.

On a scale from 0 to 10 (0=Not at all likely, 10=Extremely likely), how likely is it that you would recommend Box Hill Institute as a place to work to a friend or colleague	You 2021	You 2022
8	18%	22%
7	15%	16%
10	16%	16%
9	12%	13%
5	9%	9%
6	10%	8%
4	4%	5%
3	5%	4%
0	6%	3%
2	4%	3%





# People matter survey

# wellbeing check 2022

# Have your say

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- Highest scoring
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- Most improved
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- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

· Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories



# **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation Workgroup support
- Safe to speak up

#### factors Scorecard

- Manager leadership
- Workload

- Meaningful work
- Flexible working

Public sector values

#### Scorecard

- Responsiveness
- Impartiality
- - Human rights

- Respect
  - Leadership

- Manager support

Job and manager

- Learning and
- development
- Job enrichment

- Integrity
- - Accountability

Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	137	18%
35-54 years	352	46%
55+ years	180	24%
Prefer not to say	91	12%

How would you describe your gender?	(n)	%
Woman	410	54%
Man	245	32%
Prefer not to say	101	13%
Non-binary and I use a different term	4	1%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	7	1%
No	657	86%
Prefer not to say	96	13%

# To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
No	640	84%
Don't know	28	4%
Prefer not to say		12%

#### How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	567	75%
Prefer not to say	128	17%
Bisexual	22	3%
Don't know	13	2%
Gay or lesbian	10	1%
l use a different term	9	1%
Pansexual	8	1%
Asexual	3	0%



97

Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	3	0%
Non Aboriginal and/or Torres Strait Islander	694	91%
Prefer not to say	63	8%







# Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Fach table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

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Do you identify as a person with a disability?	(n)	%
Yes	40	5%
No	654	86%
Prefer not to say	66	9%

#### If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?

Human Resources staff)?	(n)	%
Yes	27	68%
No	10	25%
Prefer not to say	3	8%

#### If not, which statement most accurately reflects your decision not to share your disability information within your organisation?

I feel that sharing my disability information will reflect negatively on me		50%
My disability does not impact on my ability to perform my role	4	40%
I do not require any adjustments to be made to perform my role	1	10%





%

(n)

#### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

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Country of birth	(n)	%
Born in Australia	463	61%
Not born in Australia	166	22%
Prefer not to say	131	17%

# If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	49	28%
Mandarin	29	17%
Italian	18	10%
Hindi	15	9%
Spanish	13	8%
Cantonese	12	7%
Vietnamese	10	6%
Auslan	7	4%
French	7	4%
German	7	4%
Greek	6	3%
Sinhalese	5	3%

# Language other than English spoken

with family or community	(n)	%
Yes	172	23%
No	490	64%
Prefer not to say	98	13%

# If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Tamil	4	2%
Urdu	4	2%
Arabic	3	2%
Indonesian	3	2%
Punjabi	2	1%
Australian Indigenous Language	1	1%
Korean	1	1%
Tagalog	1	1%



#### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

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- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	475	63%
Prefer not to say	128	17%
English, Irish, Scottish and/or Welsh	65	9%
East and/or South-East Asian	57	8%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	56	7%
Other	21	3%
South Asian	13	2%
Central Asian	12	2%
African	8	1%
North American	7	1%
New Zealander	5	1%
Central and/or South American	4	1%
Middle Eastern	3	0%
Aboriginal and/or Torres Strait Islander	3	0%
Maori	1	0%

Religion	(n)	%
No religion	330	43%
Christianity	206	27%
Prefer not to say	150	20%
Other	28	4%
Buddhism	18	2%
Hinduism	14	2%
Islam	8	1%
Judaism	5	1%
Sikhism	1	0%







Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

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Working arrangement	(n)	%
Full-time	520	68%
Part-time	240	32%

#### Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	156	23%
\$65k to \$95k	217	32%
\$95k to \$125k	156	23%
\$125k or more	50	7%
Prefer not to say	94	14%

Organisational tenure	(n)	%
<1 year	152	20%
1 to less than 2 years	78	10%
2 to less than 5 years	226	30%
5 to less than 10 years	151	20%
10 to less than 20 years	108	14%
More than 20 years	45	6%

Management responsibility	(n)	%
Non-manager	582	77%
Other manager	117	15%
Manager of other manager(s)	61	8%

Employment type	(n)	%
Ongoing and executive	429	56%
Fixed term	244	32%
Other	87	11%





Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

<b>Primary</b> wor	kplace	location	over the	last
	Rpiace	location		IG3C

3 months	(n)	%
Melbourne: Suburbs	639	84%
Melbourne CBD	68	9%
Large regional city	23	3%
Rural	17	2%
Other	13	2%

What have been your main places of		
work over the last 3-months?	(n)	%
Your employer's office	490	64%
A frontline or service delivery location	174	23%
Home or private location	245	32%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	69	9%
Other	37	5%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	277	36%
Working from an alternative location (e.g. home, hub/shared work space)	252	33%
Flexible start and finish times	127	17%
Part-time	122	16%
Other	43	6%
Using leave to work flexible hours	36	5%
Shift swap	22	3%
Working more hours over fewer days	21	3%
Study leave	15	2%
Purchased leave	7	1%
Job sharing	2	0%



#### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following		
adjustments at work?*	(n)	%
No, I have not requested adjustments	456	60%
Flexible working arrangements	277	36%
Physical modifications or improvements to the workplace	39	5%
Career development support strategies	18	2%
Job redesign or role sharing	7	1%
Other	4	1%
Accessible communications technologies	3	0%

I have a second se

Why did you make this request?	(n)	%
Work-life balance	201	66%
Caring responsibilities	98	32%
Family responsibilities	93	31%
Health	68	22%
Other	31	10%
Study commitments	19	6%
Disability	5	2%

#### What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	197	65%
The adjustments I needed were made but the process was unsatisfactory	63	21%
The adjustments I needed were not made	44	14%





#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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Caring responsibility	(n)	%
None of the above	258	34%
Secondary school aged child(ren)	127	17%
Primary school aged child(ren)	121	16%
Prefer not to say	111	15%
Frail or aged person(s)	78	10%
Child(ren) - younger than preschool age	69	9%
Person(s) with a medical condition	50	7%
Person(s) with a mental illness	42	6%
Preschool aged child(ren)	39	5%
Person(s) with disability	33	4%
Other	17	2%





#### **Employment categories**

#### What is this

This shows how many people in each employee category responded to the survey.

#### Why this is important

This helps you assess how representative of your organisation your survey was.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the	e following	categories	best
--------------	-------------	------------	------

describes your current position?	(n)	%
Professional or administrative worker	231	30%
Vocational education teacher	224	29%
Manager or senior leader	121	16%
Other	111	15%
Higher education teacher	45	6%
Foundation teacher or EAL teacher	28	4%





Victorian Public Sector Commission



vpsc.vic.gov.au/peoplemattersurvey





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