







People matter survey

wellbeing check 2022

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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Torres Strait Islander

characteristics and

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Beaufort and Skipton Health Service **Boort District Health** Cohuna District Hospital Corryong Health Heathcote Health Hesse Rural Health Service Inglewood and Districts Health Service Kerang District Health Kilmore and District Hospital Mallee Track Health and **Community Service** Mansfield District Hospital **Omeo District Health** Tallangatta Health Service

Timboon and District Healthcare Service





Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
52% (175)	
Comparator	51%

Public Sector

39%

2022

57% (212)

48% Comparator **Public Sector** 52%







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wellbeing check 2022

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- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
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- Employment
- Adjustments
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- Primary role







- Job enrichment

- Flexible working

- Leadership Human rights

Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points ٠
- agree is 75 points •
- neither agree nor disagree is 50 ٠ points
- disagree is 25 points ٠
- strongly disagree is 0 points ٠

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
75		64
Comparator	75	Com

Public Sector 70

Co	omparator	
Ρι	ublic Sector	

72

69



People matter survey | results





Example

62% of your staff who did the survey agreed or strongly agreed with "I am proud to tell others I work for my organisation'.

People outcomes

Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 64.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

I feel a strong personal attachment to my organisation

I would recommend my organisation as a good place to work

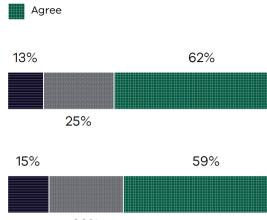
Survey question

I am proud to tell others I work for my

My organisation inspires me to do the

organisation

best in my job



Your results

Neither agree nor disagree

26%

28%

19%

Disaaree

94 %

Benchmark agree results

2022

74 % 83 % 62 % 44 % 77 %

Comparator

Lowest Average Highest

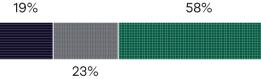
89 %

You

2021

2020





53%





Engagement question results 2 of 2

What this is

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How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

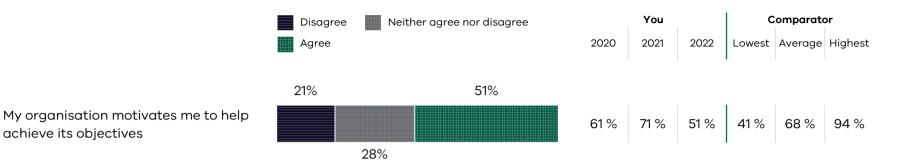
51% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

Survey question

achieve its objectives

Your results

Benchmark agree results







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Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

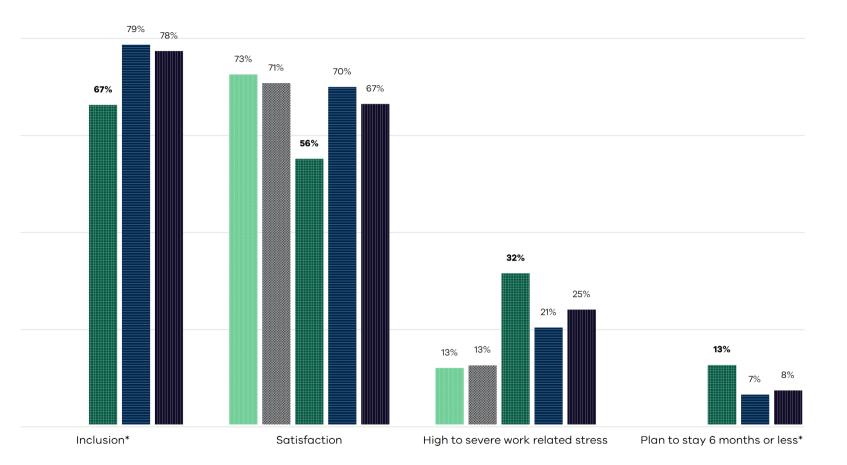
Example

In 2022:

67% of your staff who did the survey • responded positively to questions about Inclusion.

Compared to:

• 79% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



People matter survey | results



CTORIA 13

96 %

84 %

82 %

People outcomes

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

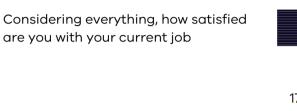
Under 'Your results', see results for each auestion in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

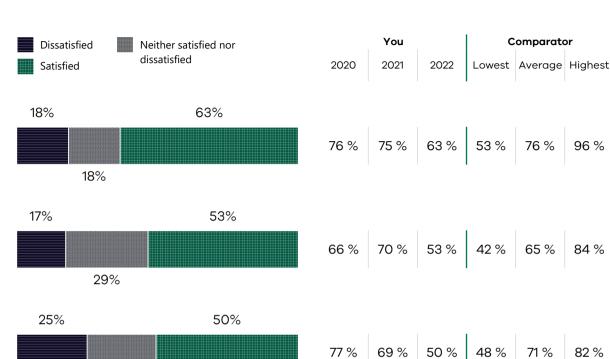
63% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.



Survey question

How satisfied are you with your career development within your current organisation

How satisfied are you with the work/life balance in your current job



Benchmark satisfied results

Victorian

Public Sector Commission



Your results

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

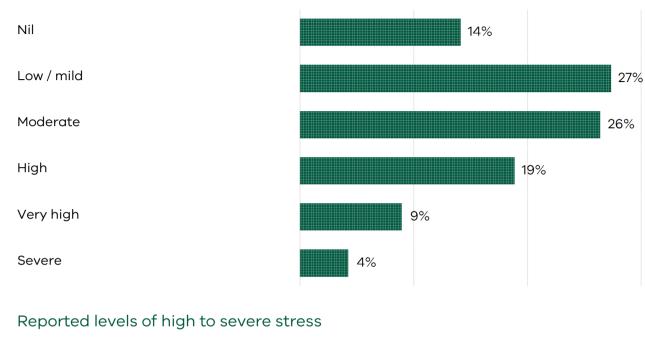
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

32% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 21% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



2021		2022	
13%		32%	
Comparator Public Sector	17% 26%	Comparator Public Sector	21% 25%



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

86% of your staff who did the survey said they experienced mild to severe stress.

Of that 86%, 56% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	44%	56%	50%	51%
Time pressure	33%	36%	43%	44%
Other changes due to COVID-19	28%	31%	18%	7%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	15%	19%	15%	10%
Competing home and work responsibilities	13%	16%	14%	14%
Dealing with clients, patients or stakeholders	14%	14%	11%	15%
Work schedule or hours	17%	13%	8%	6%
Incivility, bullying, harassment or discrimination	12%	12%	9%	5%
Other	9%	10%	11%	9%
Unclear job expectations	8%	9%	9%	14%





15

14%

30

Experienced some work-related stress

182

86%

Did not experience some work-related stress

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

13% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	13%	7%	8%
Over 6 months and up to 1 year	14%	7%	10%
Over 1 year and up to 3 years	20%	19%	25%
Over 3 years and up to 5 years	13%	16%	16%
Over 5 years	40%	50%	41%



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Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

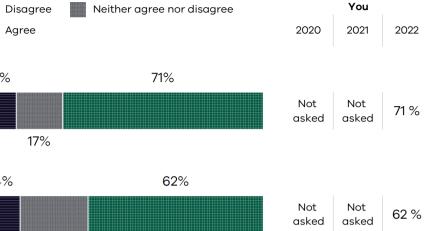
Example

71% of your staff who did the survey agreed or strongly agreed with I can be myself at work'.

Neither agree nor disagree Disagree Agree 12% 71% I can be myself at work 17% 14%

I feel as if I belong at this organisation

Survey question



Your results

24%

Benchmark agree results

56 %

52 %

Comparator

Lowest Average Highest

82 %

76 %

94 %

96 %





Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

6% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work



Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	6%	6%	7%
My mental health	6%	5%	7%
My physical health	5%	5%	4%
My age	4%	7%	8%
Other	4%	3%	4%
My cultural background	2%	1%	3%
My physical features	1%	1%	1%
My disability	1%	1%	1%
My political belief	1%	0%	1%
My sex	1%	2%	4%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

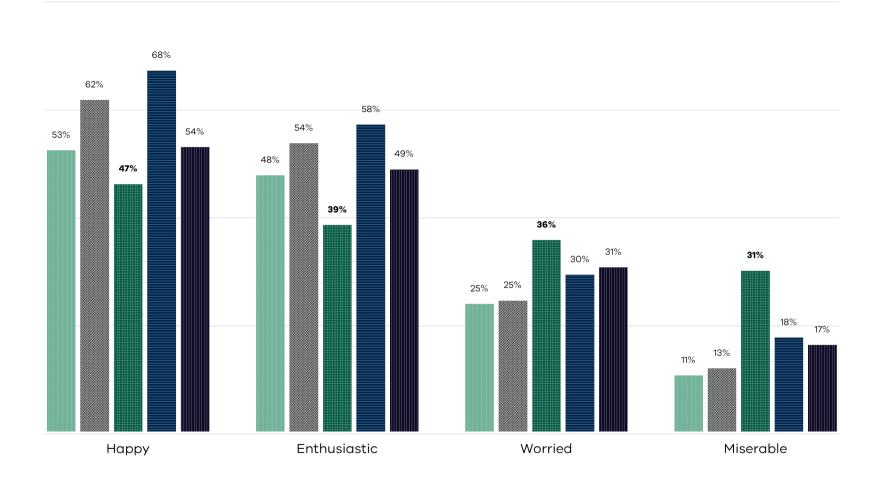
In 2022:

 47% of your staff who did the survey said work made them feel happy in 2022, which is down from 62% in 2021

Compared to:

• 68% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



📕 You 2020 🖉 You 2021 📰 You 2022 📰 Comparator 2022 🎆 P

parator 2022 🛛 Public sector 2022





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

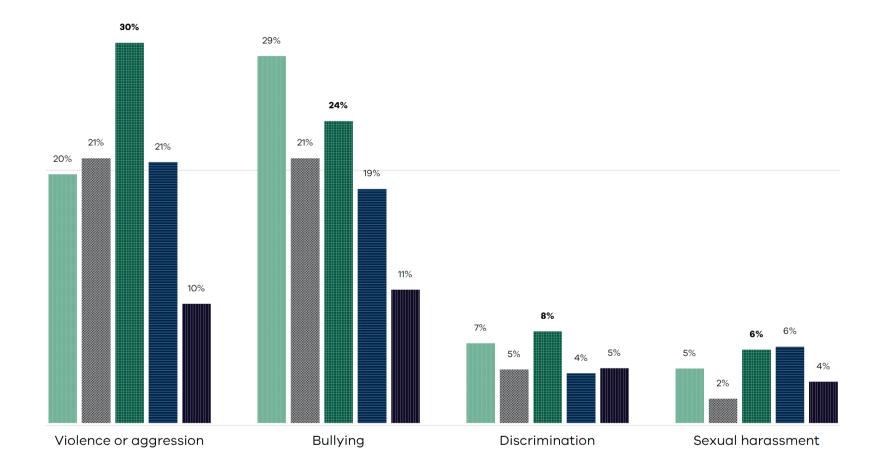
Example

In 2022:

30% of your staff who did the survey • stated they experienced 'Violence or aggression' in the last 12 months which is up from 21% in 2021.

Compared to:

21% of staff at your comparator and • 10% of staff across the public sector.



You 2020 You 2021

You 2022 Comparator 2022 Public sector 2022







Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Have you experienced bullying at

work in the last 12 months?

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

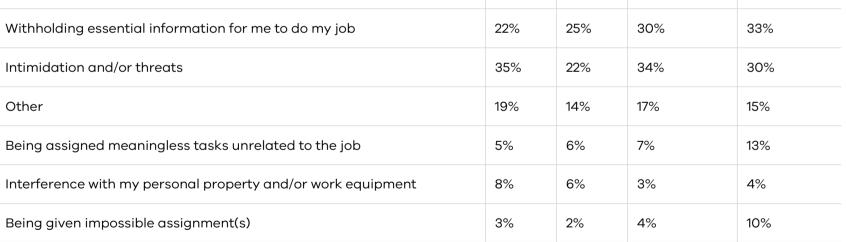
Example

24% of your staff who did the survey said they experienced bullying.

Of that 24%, 73% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

	24%		67%		9%
	Experienced	d bullying	Did not	experience bullying	Not sure
If you experienced bullying, what type of did you experience?	bullying	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making listening to somebody)	demeaning remarks, not	62%	73%	67%	71%
Verbal abuse		16%	29%	17%	19%
Exclusion or isolation		43%	25%	40%	43%
Withholding essential information for me to a	ło my job	22%	25%	30%	33%

51





142



19

Telling someone about the bullying What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

24% of your staff who did the survey said they experienced bullying, of which

- 43% said the top way they reported the bullying was 'Told a colleague'.
- 84% said they didn't submit a formal • complaint.

Have you experienced bullying at work in the last 12 months?	51		142		19
	24%		67%		9%
		Experienced bullying	Did not	experience bullying	Not sure
Did you tell anyone about the bullying	g?	You 2021	You 2022	Comparator 2022	Public sector 2022

Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	41%	43%	31%	41%
Told a manager	41%	43%	44%	49%
Told a friend or family member	24%	27%	32%	35%
Told the person the behaviour was not OK	19%	22%	11%	17%
Submitted a formal complaint	14%	16%	15%	11%
Told someone else	19%	16%	12%	12%
I did not tell anyone about the bullying	14%	10%	13%	12%
Told Human Resources	16%	4%	15%	13%
Told employee assistance program (EAP) or peer support	3%	2%	7%	10%





Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

84% of your staff who experienced bullying did not submit a formal complaint, of which:

42% said the top reason was 'I didn't • think it would make a difference'.

Did you submit a formal com	nplaint?
-----------------------------	----------



8

16%

84%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	28%	42%	52%	51%
I believed there would be negative consequences for my reputation	41%	37%	40%	52%
I didn't think it was serious enough	13%	19%	14%	16%
Other	16%	14%	14%	12%
I believed there would be negative consequences for my career	25%	7%	19%	41%
I believed there would be negative consequences for the person I was going to complain about	3%	7%	9%	9%
I didn't need to because I made the bullying stop	9%	7%	4%	6%
I thought the complaint process would be embarrassing or difficult	16%	7%	5%	13%
I didn't feel safe to report the incident	9%	5%	13%	19%
I was advised not to	9%	5%	1%	5%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 24% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

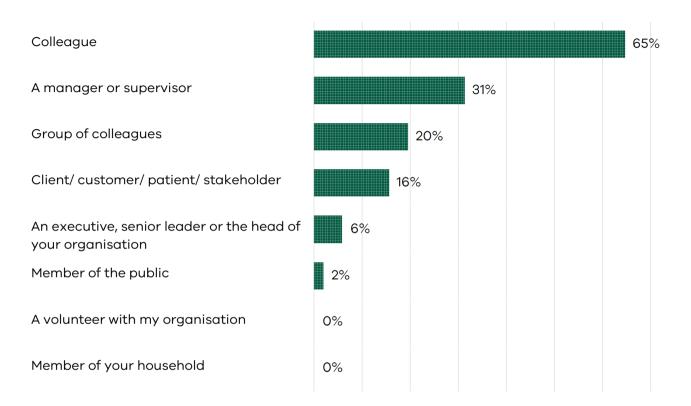
Each row is one perpetrator or group of perpetrators.

Example

24% of your staff who did the survey said they experienced bullying.

Of that 24%, 65% said it was by 'Colleague'.

51 people (24% of staff) experienced bullying (You2022)







Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 24% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

24% of your staff who did the survey said they experienced bullying.

Of that 24%, 92% said it was by someone within the organisation.

Of that 92%, 77% said it was 'They were in my workgroup'.

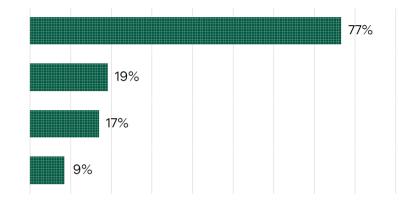
47 people (92% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





Request or pressure for sex or other sexual acts

Experienced sexual harassment

Beh Intru phys Sexu

Have you experienced sexual

months?

harassment at work in the last 12

eithe Inap

People outcomes

Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

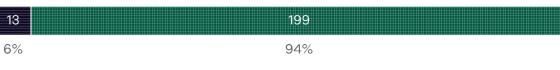
If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of those, 54% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'.

Behaviours reported		Comparator 2022	Public sector 2022
Intrusive questions about your private life or comments about your physical appearance	54%	30%	46%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	46%	51%	49%
Inappropriate physical contact (including momentary or brief physical contact)	15%	24%	14%
Inappropriate staring or leering that made you feel intimidated	15%	11%	14%
Unwelcome touching, hugging, cornering or kissing	8%	21%	11%
Sexual gestures, indecent exposure or inappropriate display of the body	0%	6%	3%
Any other unwelcome conduct of a sexual nature	0%	6%	6%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	1%	3%
Repeated or inappropriate invitations to go out on dates	0%	3%	3%



Did not experience sexual harassment



3%

0%

1%

Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of those, 54% said their top response was 'Pretended it didn't bother you'. Have you experienced sexual harassment at work in the last 12 months?

13	199
6%	94%

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	54%	43%	43%
Avoided the person(s) by staying away from them	38%	34%	32%
Tried to laugh it off or forget about it	23%	36%	37%
Other	15%	9%	4%
Told a friend or family member	15%	9%	21%
Told the person the behaviour was not OK	15%	31%	22%
Avoided locations where the behaviour might occur	8%	13%	12%
Sought a transfer to another role/location/roster	8%	1%	2%
Told a colleague	8%	27%	24%
Told employee assistance program (EAP) or peer support	8%	1%	4%





Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

100% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 31% said the top reason was " believed there would be negative consequences for my reputation'.

Did you submit a formal complaint?

13 100%

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	31%	19%	33%
I didn't think it was serious enough	31%	39%	44%
I didn't think it would make a difference	31%	29%	38%
I didn't need to because I made the harassment stop	15%	7%	9%
I thought the complaint process would be embarrassing or difficult	15%	7%	13%
Other	15%	23%	10%
I believed there would be negative consequences for my career	8%	12%	24%
I didn't feel safe to report the incident	8%	6%	10%



Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced sexual harassment. If they did, they could tell us with one or

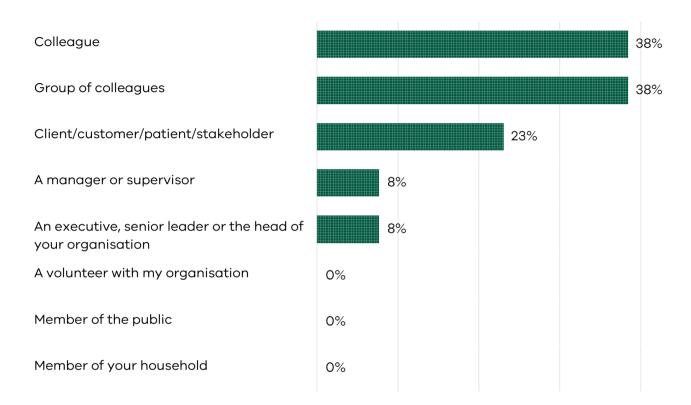
more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

6% of your staff who did the survey said they experienced sexual harassment. Of that 6%, 38% said it was by 'Colleague'.

13 people (6% of staff) experienced sexual harassment (You2022)







Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of that 6%, 77% said it was by someone within the organisation.

Of that 77%, 70% said it was 'They were in my workgroup'.

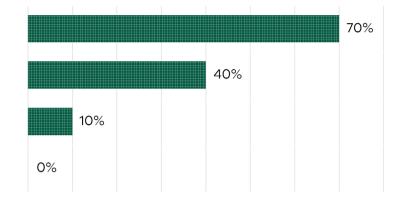
10 people (77% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage

They were my immediate manager or supervisor







Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

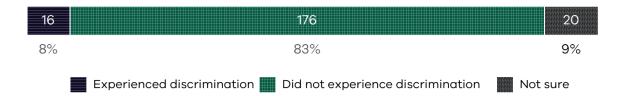
If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

8% of your staff who did the survey said they experienced discrimination. Of that 8%, 63% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?		You 2022	Comparator 2022	Public sector 2022
Other	0%	63%	51%	39%
Denied flexible work arrangements or other adjustments	0%	31%	13%	20%
Access to leave	0%	13%	6%	8%
Opportunities for transfer/secondment	0%	13%	4%	13%
Opportunities for training	0%	6%	21%	22%





Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

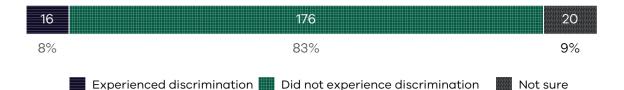
In descending order, the table shows the answers.

Example

8% of your staff who did the survey said they experienced discrimination, of which

- 50% said the top way they reported the discrimination was 'Told a colleague'.
- 100% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Comparator Public You Did you tell anyone about the discrimination? 2022 2022 sector 2022 Told a colleague 50% 28% 36% I did not tell anyone about the discrimination 38% 30% 24% Told a friend or family member 21% 33% 19% Told a manager 19% 28% 31% Told employee assistance program (EAP) or peer support 6% 2% 10% Told someone else 6% 13% 14%





32

Discrimination - reasons for not submitting a formal complaint What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

100% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 69% said the top reason was 'I didn't think it would make a difference'.

Did vou	submit a	formal	complaint?
D101 / 00	ou onne u	1 OI III GI	oomprame.

100%

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	69%	44%	59%
I believed there would be negative consequences for my reputation	56%	30%	53%
I believed there would be negative consequences for my career	13%	33%	53%
I didn't feel safe to report the incident	13%	12%	20%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	13%	7%	3%
I didn't think it was serious enough	13%	7%	12%
I thought the complaint process would be embarrassing or difficult	6%	5%	13%
I was advised not to	6%	0%	4%
Other	6%	7%	9%



16

Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 8% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

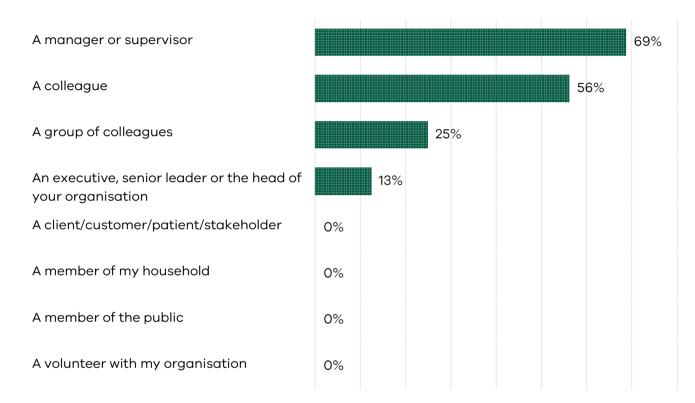
Each row is one perpetrator or group of perpetrators.

Example

8% of your staff who did the survey said they experienced discrimination.

Of that 8%, 69% said it was by 'A manager or supervisor'.











Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 8% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

8% of your staff who did the survey said they experienced discrimination.

Of that 8%, 100% said it was by someone within the organisation.

Of that 100%, 63% said it was 'They were in my workgroup'.

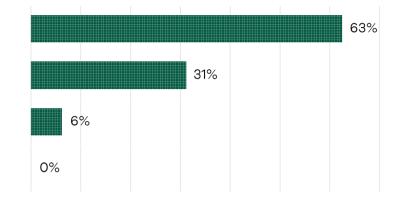
16 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage











Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

30% of your staff who did the survey said they experienced violence or aggression. Of that 30%, 78% said it was from 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

64	139	9
30%	66%	4%

Experienced violence or aggression 🗾 Did not experience violence or aggression 📗 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	78%	78%	78%	73%
Intimidating behaviour	62%	58%	56%	69%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	32%	33%	34%	14%
Threats of violence	16%	16%	24%	27%
Other	5%	5%	4%	6%
Damage to my property or work equipment	3%	2%	1%	5%
Stalking, including cyber-stalking	0%	2%	1%	2%

Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

30% of your staff who did the survey said they experienced violence or aggression, fo which

- 55% said the top way they reported ٠ the violence or agression was 'Told a manager'
- 63% said they didn't submit a formal ٠ incident report.

Have you experienced violence or aggression at work in the last 12 months?

64	139	9
30%	66%	4%

Experienced violence or aggression 📰 Did not experience violence or aggression 📰 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	68%	55%	55%	59%
Told a colleague	24%	45%	42%	44%
Submitted a formal incident report	62%	38%	45%	26%
Told the person the behaviour was not OK	43%	31%	31%	26%
Told a friend or family member	8%	11%	15%	20%
Told Human Resources	5%	5%	5%	6%
Told employee assistance program (EAP) or peer support	5%	3%	3%	5%
I did not tell anyone about the incident(s)	0%	2%	4%	8%
Told someone else	3%	2%	5%	6%





Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

63% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 63% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

24	40
38%	63%

Submitted formal incident report Did not submit a formal incident report

What was your reason for not submitting a formal incident You You Comparator Public report? 2022 2021 2022 sector 2022 43% 63% 39% I didn't think it would make a difference 29% 21% 18% 29% 19% Other I believed there would be negative consequences for my reputation 14% 15% 10% 21% I didn't need to because I made the violence or aggression stop 0% 10% 9% 14% 33% 31% I didn't think it was serious enough 36% 10% I didn't feel safe to report the incident 7% 5% 3% 7% I didn't know how to make a complaint 5% 0% 1% 4% I thought the complaint process would be embarrassing or difficult 5% 6% 14% 1% I believed there would be negative consequences for my career 14% 3% 6% 17% I didn't need to because I no longer had contact with the person(s) who 7% 3% 6% 14% was aggressive or violent to me





Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

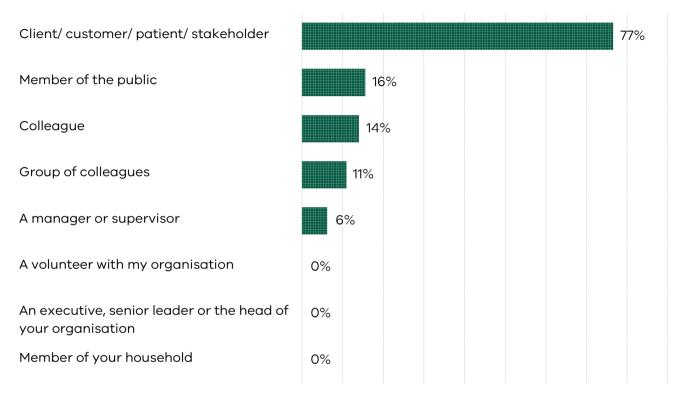
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

30% of your staff who did the survey said they experienced violence or aggression. Of that 30%, 77% said it was 'Client/ customer/patient/stakeholder.









People outcomes

Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 30% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

30% of your staff who did the survey said they experienced violence or aggression.

Of that 30%, 25% said it was by someone within the organisation.

Of that 25%, 69% said it was 'They were in my workgroup'.

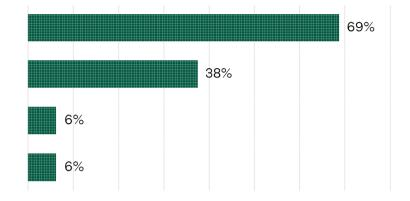
16 people (25% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage





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People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

46% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

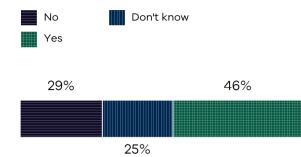
Survey question

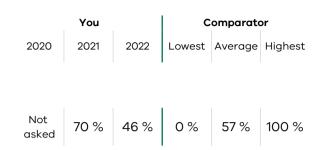
Were you satisfied with the way your formal complaint was handled

Violence or aggression

Your results

Benchmark satisfied results







People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
- - causes

People outcomes

- Scorecard:
 - engagement index
- Engagement Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
 - Work-related stress levels
 - Work-related stress
 - Intention to stay

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator
- Biggest negative
- difference from comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

Satisfaction with

complaint processes

effects of work

- Manager leadership Manager support
- Workload
- Learning and
- development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

Scorecard

Impartiality

Leadership

Human rights

Accountability

Integrity

Respect

- Responsiveness
 - sexual orientation
 - Aboriginal and/or Torres Strait Islander

characteristics and

variations in sex

- Disability
- Cultural diversity

Demographics

Age, gender,

- Employment
- Adjustments
- Caring
- Categories Primary role







Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 91% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group Highest scoring questions		You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	91%	Not asked in 2021	94%
Meaningful work	I achieve something important through my work	90%	0%	93%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+0%	89%
Human rights	l understand how the Charter of Human Rights and Responsibilities applies to my work	86%	-8%	87%
Job enrichment	I can use my skills and knowledge in my job	86%	Not asked in 2021	92%
Job enrichment	I understand how my job helps my organisation achieve it's goals	85%	Not asked in 2021	92%
Collaboration	I am able to work effectively with others outside my immediate workgroup	83%	-7%	88%
Meaningful work	I get a sense of accomplishment from my work	80%	-9%	88%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	80%	-8%	83%
Job enrichment	I have the authority to do my job effectively	77%	-8%	82%





Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 24% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup Lowest scoring questions		You 2022	Change from 2021	Comparator 2022	
Taking action	My organisation has made improvements based on the survey results from last year	24%	Not asked in 2021	40%	
Safety climate	All levels of my organisation are involved in the prevention of stress	31%	-17%	53%	
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	35%	-22%	54%	
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	36%	-27%	60%	
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	38%	-17%	59%	
Taking action	I believe my organisation will make improvements based on the results of this survey	40%	Not asked in 2021	59%	
Organisational integrity	I believe the promotion processes in my organisation are fair	41%	Not asked in 2021	54%	
Workload	I have enough time to do my job effectively	42%	-18%	54%	
Learning and development	I am satisfied with the opportunities to progress in my organisation	44%	Not asked in 2021	56%	
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	44%	-12%	64%	





Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 89% of your staff agreed with 'I clearly understand what I am expected to do in this job'. In the 'Increase from 2021' column, you have a 0% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Job enrichment	I clearly understand what I am expected to do in this job	89%	+0%	89%



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Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 36% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'. In the 'Decrease from 2021' column, you have a 27% decrease, which is a negative trend.

Question subgroup	Largest decline from last year		Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	36%	-27%	60%
Learning and development	My organisation places a high priority on the learning and development of staff	52%	-25%	65%
Engagement	I would recommend my organisation as a good place to work	53%	-23%	71%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	35%	-22%	54%
Engagement	I am proud to tell others I work for my organisation	62%	-21%	77%
Engagement	My organisation motivates me to help achieve its objectives	51%	-20%	68%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	53%	-20%	64%
Organisational integrity	My organisation is committed to earning a high level of public trust	63%	-20%	80%
Innovation	My workgroup is quick to respond to opportunities to do things better	53%	-19%	68%
Workload	The workload I have is appropriate for the job that I do	50%	-19%	60%





Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

As there is no positive difference from your comparator, we have no data to show on this page.





Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safety climate', the 'You 2022' column shows 36% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

The 'difference' column, shows that agreement for this question was 24 percentage points lower in your organisation than in your comparator.

Question subgroup Biggest negative difference from comparator		You 2022	Difference	Comparator 2022	
Safety climate	My organisation has effective procedures in place to support employees who may experience stress		-24%	60%	
Safety climate	All levels of my organisation are involved in the prevention of stress	31%	-22%	53%	
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	49%	-22%	71%	
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		-22%	59%	
Satisfaction	How satisfied are you with the work/life balance in your current job		-20%	71%	
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	44%	-20%	64%	
Taking action	I believe my organisation will make improvements based on the results of this survey	40%	-19%	59%	
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me		-19%	54%	
Manager support	My manager listens to what I have to say		-18%	81%	
Engagement	I would recommend my organisation as a good place to work	53%	-18%	71%	



People matter survey

wellbeing check 2022

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intention to stay,

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- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

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- Work-related stress causes
- Intention to stay

Key differences

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Highest scoring
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- delivery
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Scorecard

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- development

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- Meaningful work

Demographics

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
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Workload

Job and manager

Manager leadership

Manager support

- Job enrichment
- Flexible working

Integrity

- Respect
 - Leadership
 - Human rights



Survey question

I believe my organisation will make

improvements based on the survey

My organisation has made

results from last year

this survey

Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

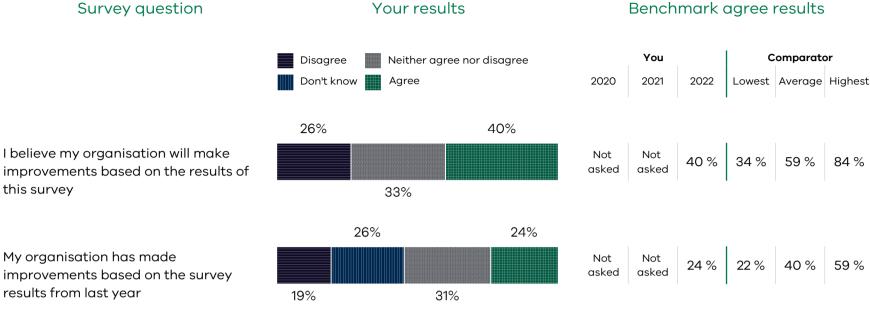
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

40% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this survey'.





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wellbeing check 2022

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- Satisfaction Work-related stress

 - Work-related stress
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- Most declined Biggest positive
- difference from

difference from

comparator

- Sexual harassment comparator Biggest negative
- Discrimination Violence and
- agaression Satisfaction with complaint processes

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

- **Taking action**
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- Patient safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
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- Manager support Workload

Scorecard

factors

- Learning and

- Public sector values
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- Caring
- Categories

Demographics

variations in sex

characteristics and

sexual orientation

• Cultural diversity

Age, gender,

Primary role





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- Flexible working

- development

Job and manager

- Job enrichment
- Meaningful work
- Manager leadership Integrity

Impartiality

- Respect
- Aboriginal and/or
 - Torres Strait Islander Disability

Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

values

and integrity

and direction

How to read this

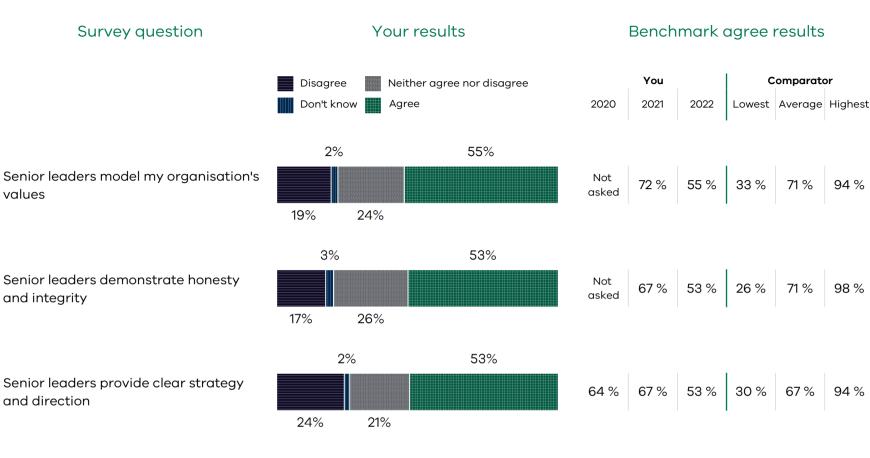
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.







52

94 %

98 %

94 %

People matter survey

wellbeing check 2022

Have your say

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Biggest negative

difference from

comparator

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Impartiality

Leadership

Human rights

Accountability

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- Responsiveness
 - sexual orientation
 - Aboriginal and/or Torres Strait Islander

variations in sex

characteristics and

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role





53

- Workgroup support
- Scorecard

Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

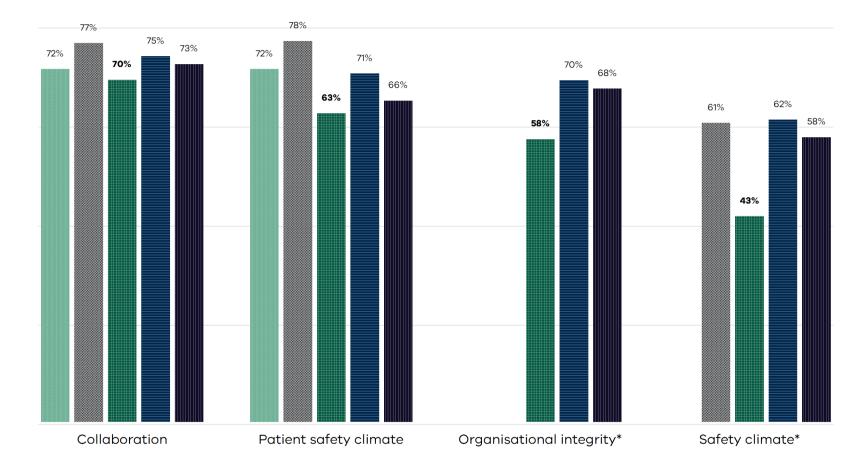
Example

In 2022:

• 70% of your staff who did the survey responded positively to questions about Collaboration which is down from 77% in 2021.

Compared to:

• 75% of staff at your comparator and 73% of staff across the public sector.



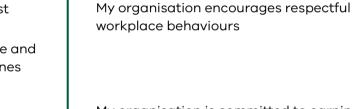
*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 📕 You 2022 📕 Comparator 2022 📕 Public sector 2022





People matter survey | results



human rights

My organisation is committed to earning a high level of public trust

Survey question

My organisation does not tolerate improper conduct

Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

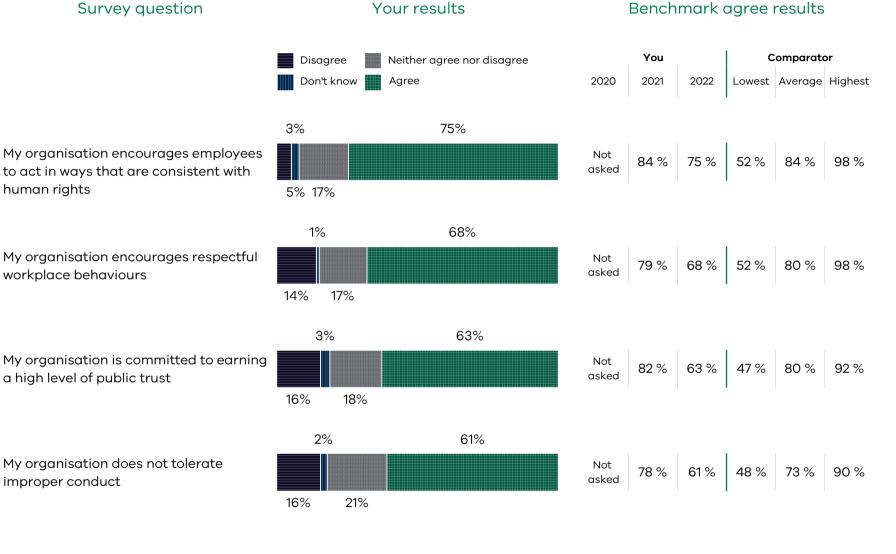
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.







organisation are fair'.

People matter survey | results

Organisational climate

Organisational integrity 2 of 2

organisation's ability to operate,

in how we work and what we do.

This is how much trust staff have in your

implement policy and deliver services for

We need the community to have high trust

Under 'Your results', see results for each auestion in descending order by most

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your

comparator groups overall, lowest and

57% of your staff who did the survey

the recruitment processes in my

agreed or strongly agreed with "I believe

highest scores with your own.

What this is

Victorians.

agreed.

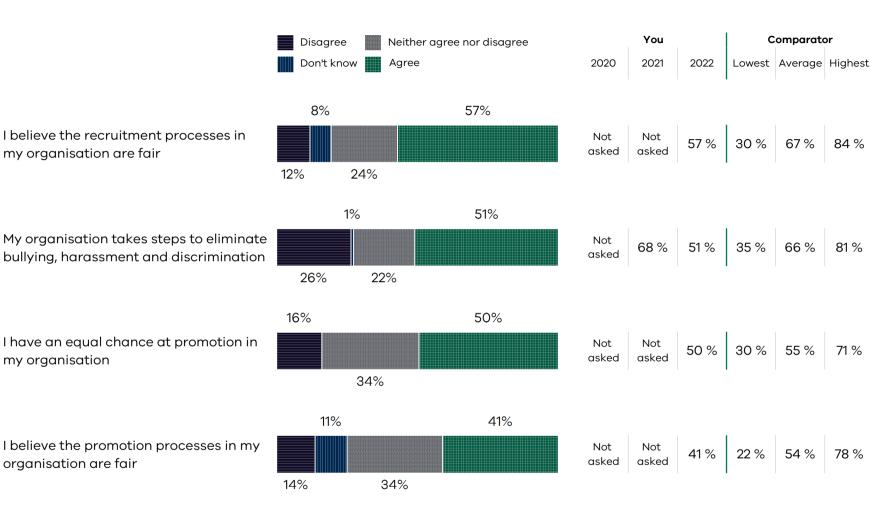
disagree.

Example

Why this is important

How to read this

Survey question



Your results



Benchmark agree results

Victorian

Public Sector Commission

CTORIA

56

Organisational climate

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

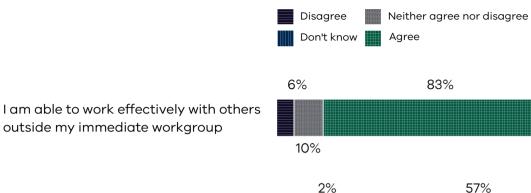
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

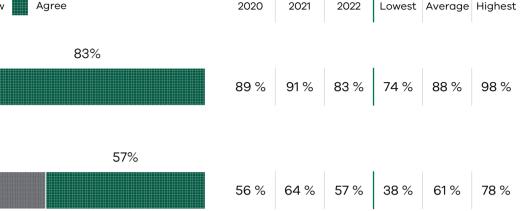


Survey question

Workgroups across my organisation

willingly share information with each

other



You

Benchmark agree results

Comparator

17% 24%

Your results







Organisational climate

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

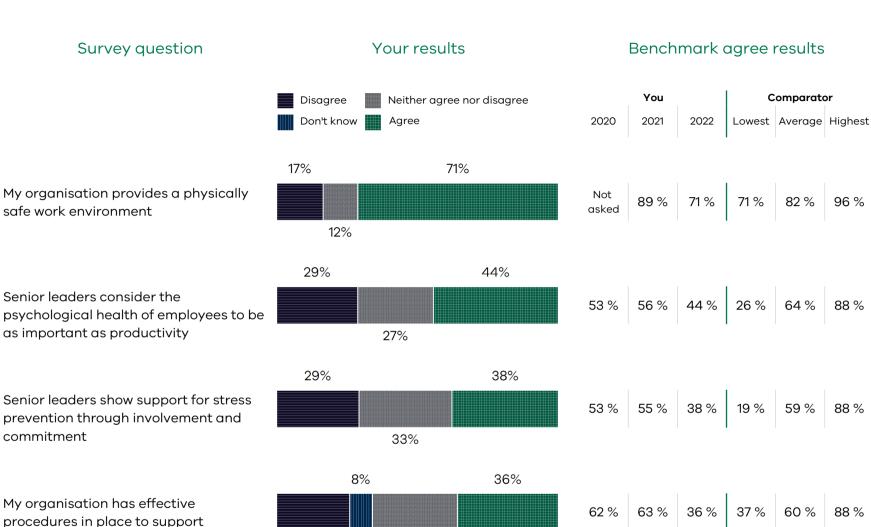
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.



30%

employees who may experience stress 26%





Comparator

82 %

64 %

59 %

60 %

96 %

88 %

88 %



Organisational climate Survey question Your results Benchmark agree results Safety climate 2 of 2 You Comparator Neither agree nor disagree Disaaree This is how well staff feel your organisation Don't know Agree 2020 2021 2022 Lowest Average Highest 27% 35% In my workplace, there is good 49 % 57 % 35 % 29 % 54 % 80 % communication about psychological safety issues that affect me 37% 35% 31% All levels of my organisation are involved 45 % 48 % 31 % 30 % 53 % 76 % in the prevention of stress

34%



What this is

supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

35% of your staff who did the survey agreed or strongly agreed with "In my workplace, there is good communication about psychological safety issues that affect me'.







Organisational climate

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with " am encouraged by my colleagues to report any patient safety concerns I may have'.

I am encouraged by my colleagues to report any patient safety concerns I

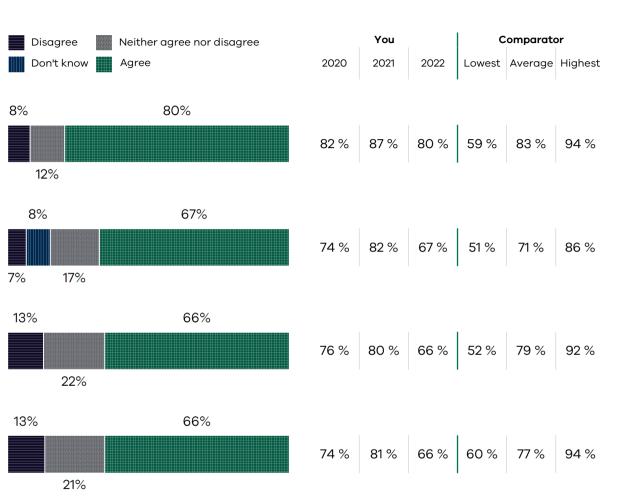
Survey question

Patient care errors are handled appropriately in my work area

may have

I would recommend a friend or relative to be treated as a patient here

My suggestions about patient safety would be acted upon if I expressed them to my manager



Victorian **Public Sector**

Commission



Your results

Benchmark agree results

People matter survey | results

CTORIA

Victorian

Public Sector Commission

96 %

69 %

76 %

71 %

Organisational climate

Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

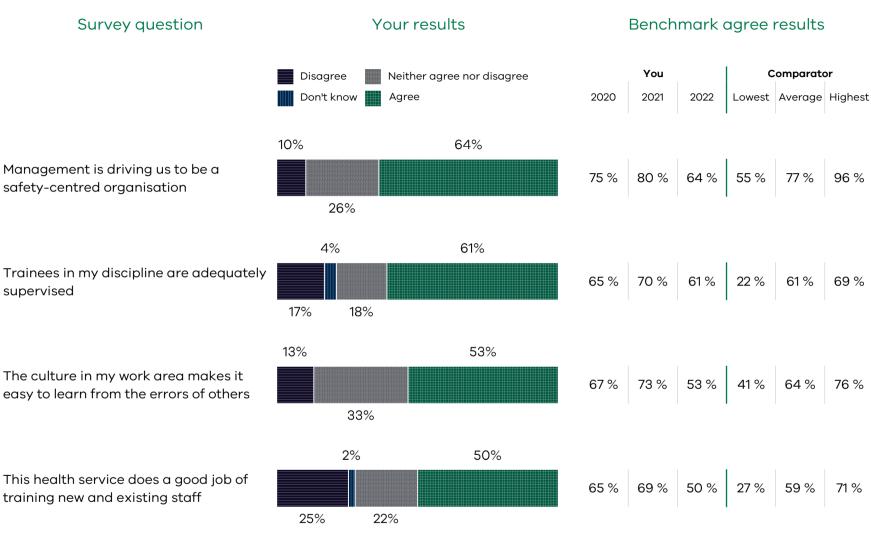
supervised

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'Management is driving us to be a safetycentred organisation'.



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satisfaction, stress,

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Scorecard:

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- comparator

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variations in sex

characteristics and

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- Caring
- Categories Primary role





- Workgroup support
- Safe to speak up

Workload

Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

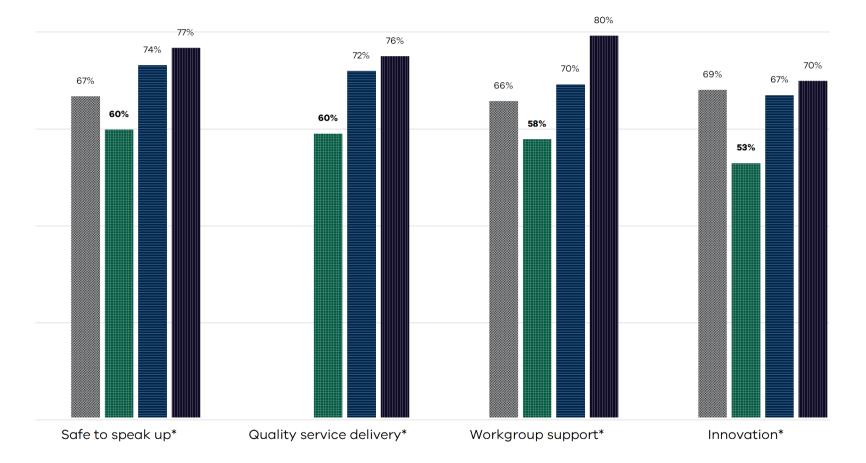
Example

In 2022:

60% of your staff who did the survey • responded positively to questions about Safe to speak up which is down from 67% in 2021.

Compared to:

• 74% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





People matter survey | results

You Don't know Agree 2020 2021 68% 15% My workgroup has clear lines of Not 81 % 68 % asked 17% 63% My workgroup provides high quality Not Not 63 % asked asked advice and services 28% 8% 56% My workgroup uses its resources well a

Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

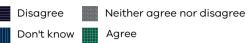
68% of your staff who did the survey agreed or strongly agreed with 'My workgroup has clear lines of responsibility'.

Survey question

responsibility

bias

Your results





Comparator

60 % 77 %

87 %



24%

24%

Not Not 56 % 52 % 70 % 82 % asked asked 56 % 52 % 70 % 82 %	Not asked	Not asked	56 %	52 %	70 %	82 %
---	--------------	--------------	------	------	------	------

51%



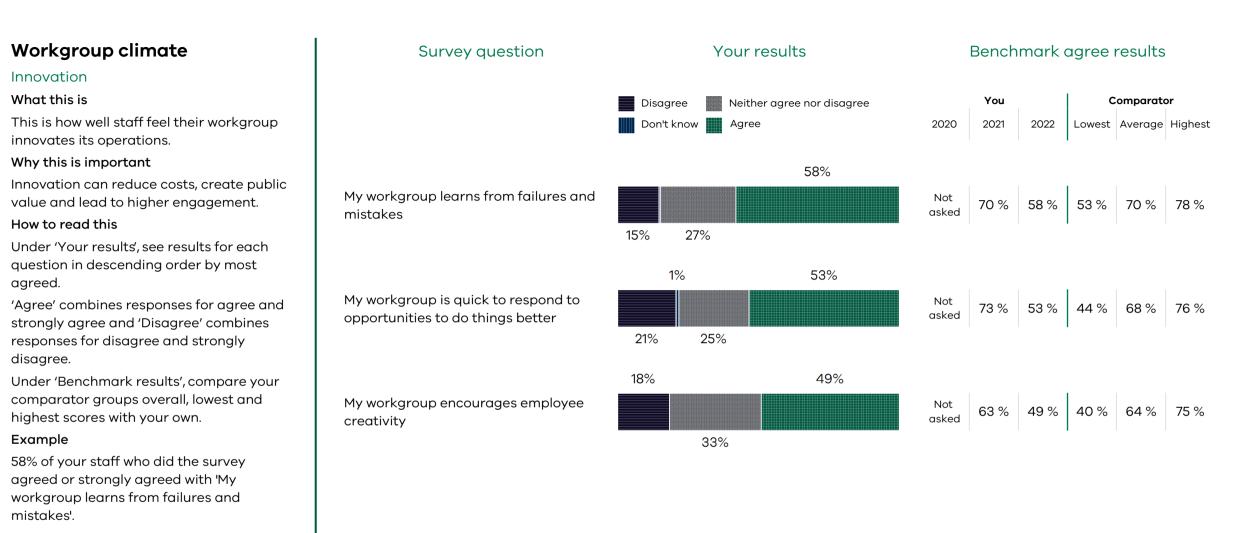




64

My workgroup acts fairly and without

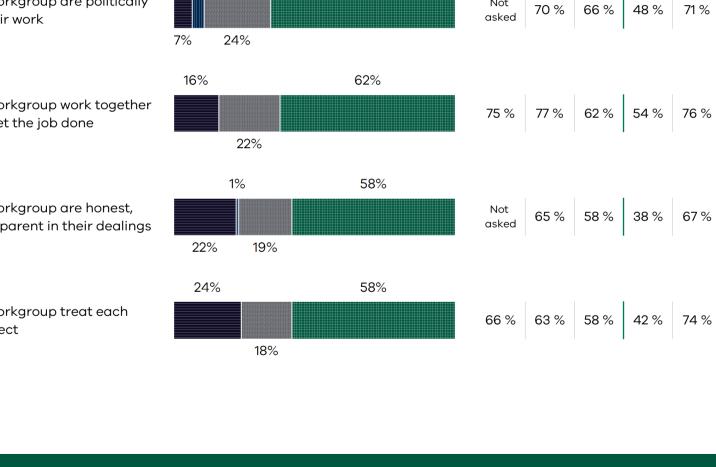
Benchmark agree results







People matter survey | results



Your results

Agree

Disagree

Don't know

4%

Neither agree nor disagree

66%

People in my workgroup are politically impartial in their work

Survey question

People in my workgroup work together effectively to get the job done

People in my workgroup are honest, open and transparent in their dealings

People in my workgroup treat each other with respect

Workgroup climate

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Benchmark agree results

2022

Victorian

Public Sector Commission

Comparator

Lowest Average Highest

87 %

83 %

78 %

82 %

CTORIA

66

You

2021

2020

Not

Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

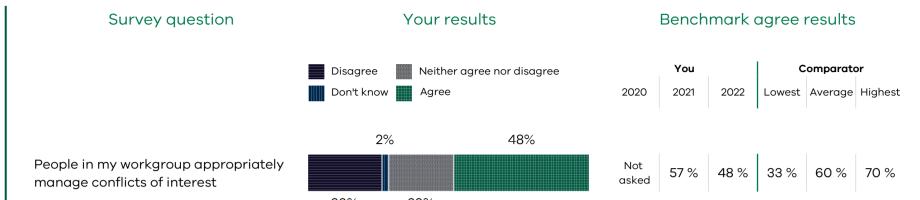
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

48% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.



26% 23%







Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

I feel culturally safe at work I feel safe to challenge inappropriate behaviour at work I feel safe to challenge inappropriate behaviour at work

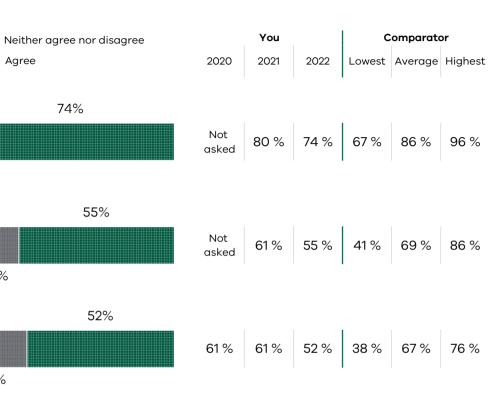
Disaaree

24%

24%

People in my workgroup are able to bring up problems and tough issues

Survey question



Benchmark agree results



Your results

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 - causes
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- inclusion
- Satisfaction
 - Work-related stress
 - Work-related stress

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- Highest scoring
- Lowest scoring
 - Most improved
 - Most declined Biggest positive
 - difference from comparator

Biggest negative

difference from

comparator

- Sexual harassment
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

Taking action

 Taking action questions

- Public sector Demographics
 - Age, gender,
 - variations in sex characteristics and
 - sexual orientation
 - Aboriginal and/or Torres Strait Islander

 - Cultural diversity

 - Categories Primary role
 - Victorian **Public Sector** Commission



People matter survey | results

Senior leadership Senior leadership

Detailed results

auestions

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- Safety climate
- Patient safety climate

Workgroup climate Scorecard

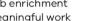
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

factors Scorecard

- Manager leadership Manager support
 - Workload
- Learning and

Job and manager

- development
- Job enrichment
- Meaningful work
- Flexible working



 Integrity Impartiality

Accountability

Responsiveness

- Respect
 - Leadership

values

Scorecard

Human rights

- Disability
- Employment
- Adjustments
- Caring



Job and manager factors

Scorecard 1 of 2 $\,$

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

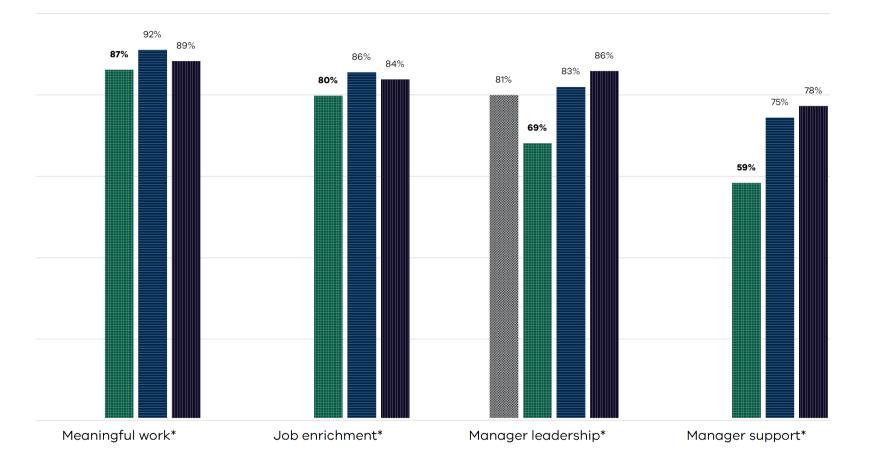
Example

In 2022:

• 87% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 92% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 🚺 You 2022 🚺 Comparator 2022 🚮 Public sector 2022





Job and manager factors

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

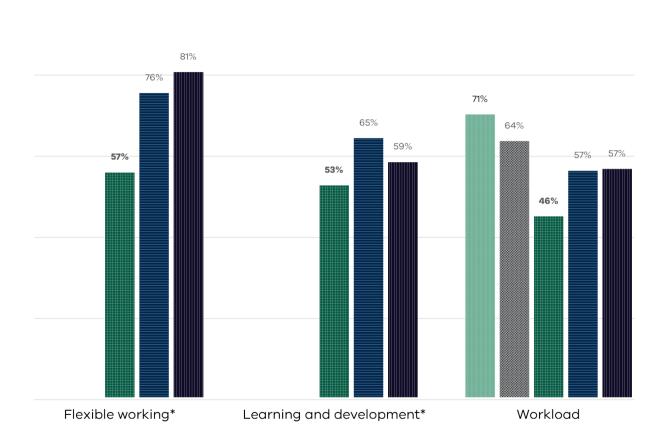
Example

In 2022:

57% of your staff who did the survey ٠ responded positively to questions about Flexible working.

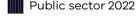
Compared to:

• 76% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







Job and manager factors

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement. They can act as role models for your

organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 2020 13% 69% My manager models my organisation's Not asked 18% 13% 69% My manager treats employees with dignity and respect 18% 14% 68%

My manager demonstrates honesty and integrity

values



Not asked	79 %	69 %	63 %	84 %	96 %

63 %









Benchmark agree results

2022

69 %

Comparator

Lowest Average Highest

81%

93 %

You

2021

79 %

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

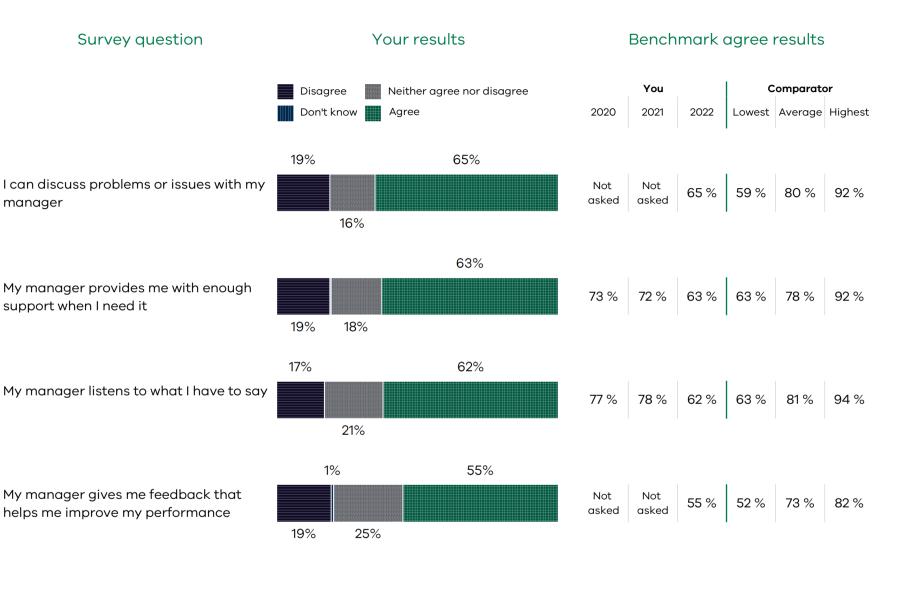
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.









Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

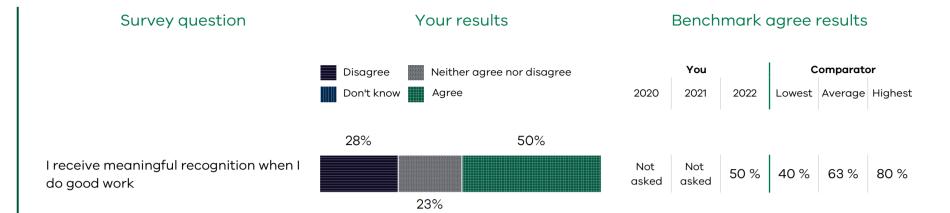
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.







Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

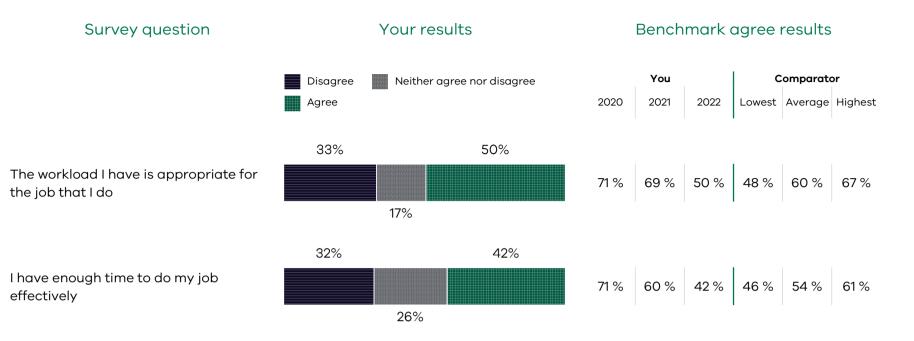
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.





Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

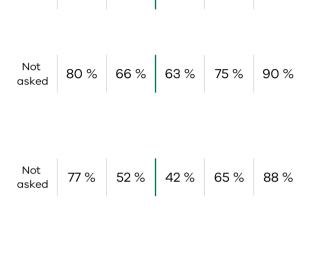
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

Survey question Your results Neither agree nor disagree Disagree Agree 14% 66% I am developing and learning in my role 20% 18% 52% My organisation places a high priority on the learning and development of 30% 20% 51% I am satisfied with the way my learning and development needs have been addressed in the last 12 months 29%

21% 44% Not Not asked asked 34%



Benchmark agree results

2022

Comparator

Lowest Average Highest

You

2021

2020









People matter survey | results

staff

I am satisfied with the opportunities to

progress in my organisation



Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

to do in this iob

iob

effectively

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree 2020 2021 2022 Lowest Average Highest Agree 3% 89% I clearly understand what I am expected 91 % 89 % 89 % 73 % 89 % 96 % 8% 7% 86% I can use my skills and knowledge in my Not Not 86 % 83 % 92 % 96 % asked asked 7% 1% 85% I understand how my job helps my Not Not 85 % 78 % 92 % 100 % asked organisation achieve it's goals asked 13% 11% 77% I have the authority to do my job Not 85 % 77 % 56 % 82 % 94 % asked 12%



Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results

Disagree Neither agree nor disagree Agree 15% 64%

Benchmark agree results

62 %

Lowest Average Highest

76 %

84 %

2022

64 %

2020

Not

asked

2021

Not

asked

Pub Cor

ian

Sector





Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

work

my work

my work

How to read this

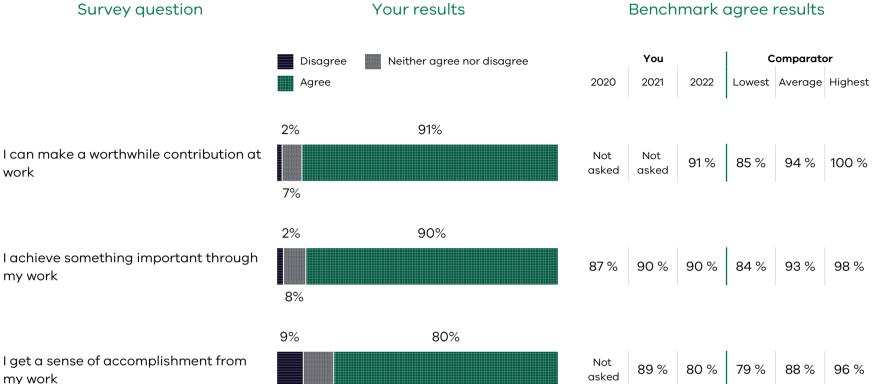
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.



I get a sense of accomplishment from

11%







Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

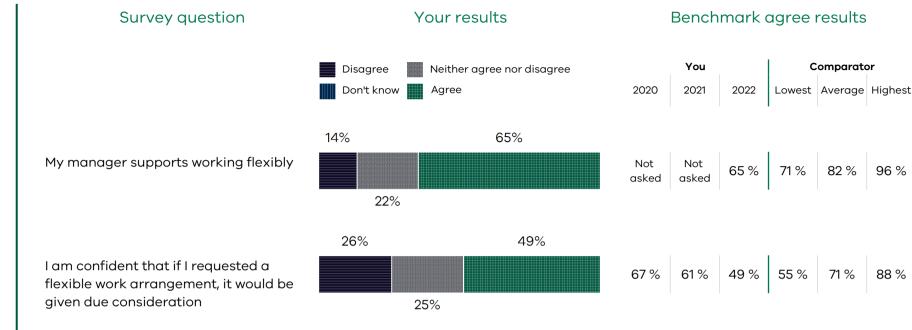
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.





People matter survey

wellbeing check 2022

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Organisational

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auestions

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• Safe to speak up

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- Highest scoring
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- Most declined Biggest positive
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Biggest negative

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- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
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Manager leadership

factors

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- Workload

- Manager support

- Workgroup support
 - - Learning and

 - Meaningful work

- development
- Job enrichment
- Flexible working

Job and manager

Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

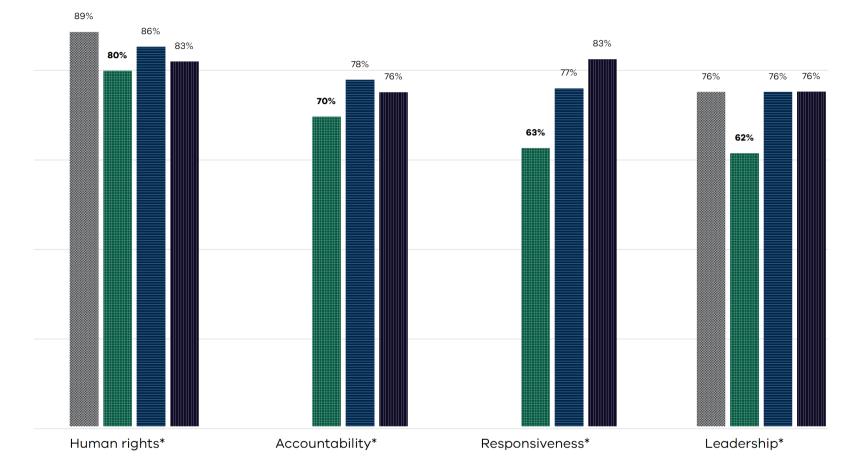
Example

In 2022:

80% of your staff who did the survey • responded positively to questions about Human rights , which is down 9% in 2021.

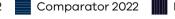
Compared to:

• 86% of staff at your comparator and 83% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

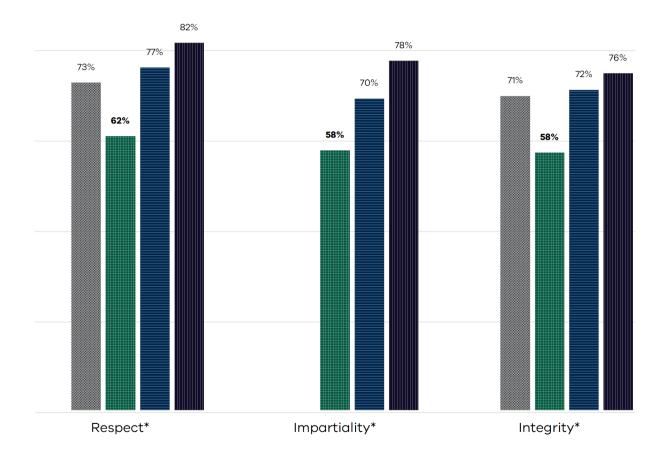
Example

In 2022:

62% of your staff who did the survey • responded positively to questions about Respect, which is down 12% in 2021.

Compared to:

• 77% of staff at your comparator and 82% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

63% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Agree 2020 2021 2022 Lowest Average Highest Don't know 63% My workgroup provides high quality Not Not 87 % 63 % 60 % asked asked advice and services 8% 28%

Victorian **Public Sector** Commission





People matter survey | results

Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

integrity

How to read this

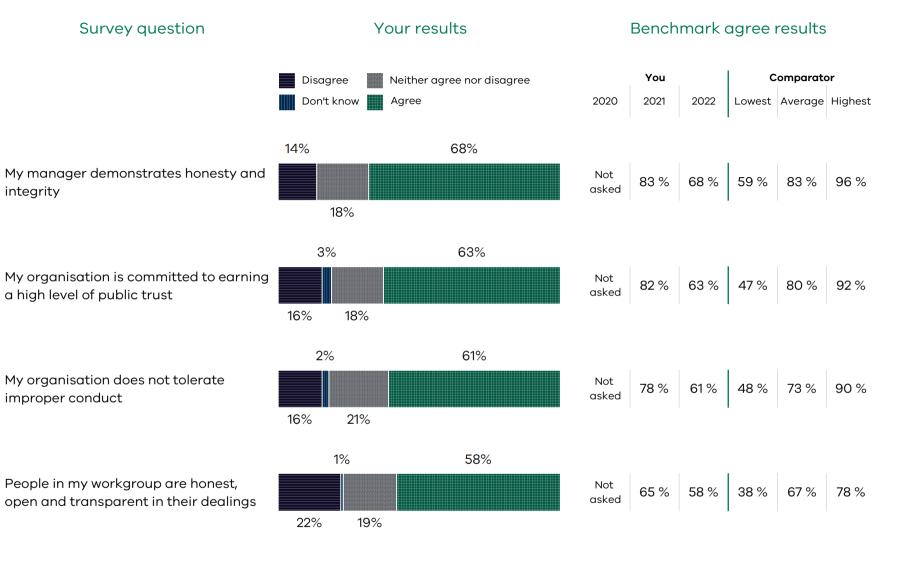
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.





Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Neither agree nor dis Disaaree Don't know Agree 29% 55% I feel safe to challenge inappropriate behaviour at work 16% 3% 53% Senior leaders demonstrate honesty and integrity 17% 26% 2% 48

26%

23%

Your results

Survey question

People in my workgroup appropriately

manage conflicts of interest

Benchmark agree results

isagree		You		с	omparato	or	
	2020	2021	2022	Lowest	omparato Average	Highest	
6	Not asked	61 %	55 %	41 %	69 %	86 %	
%	Not asked	67 %	53 %	26 %	71 %	98 %	
3%	Not asked	57 %	48 %	33 %	60 %	70 %	





Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Your results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 4% 66% People in my workgroup are politically Not 70 % 66 % 48 % asked impartial in their work 7% 24% 51% My workgroup acts fairly and without Not Not 51 % 46 % asked asked

24% 24%



Comparator

71 %

69 %

87 %

77 %





People matter survey | results

CTORIA 88

to do in this iob

I understand how my job helps my organisation achieve it's goals

Survey question

My workgroup has clear lines of responsibility

My workgroup uses its resources well

Public sector values

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

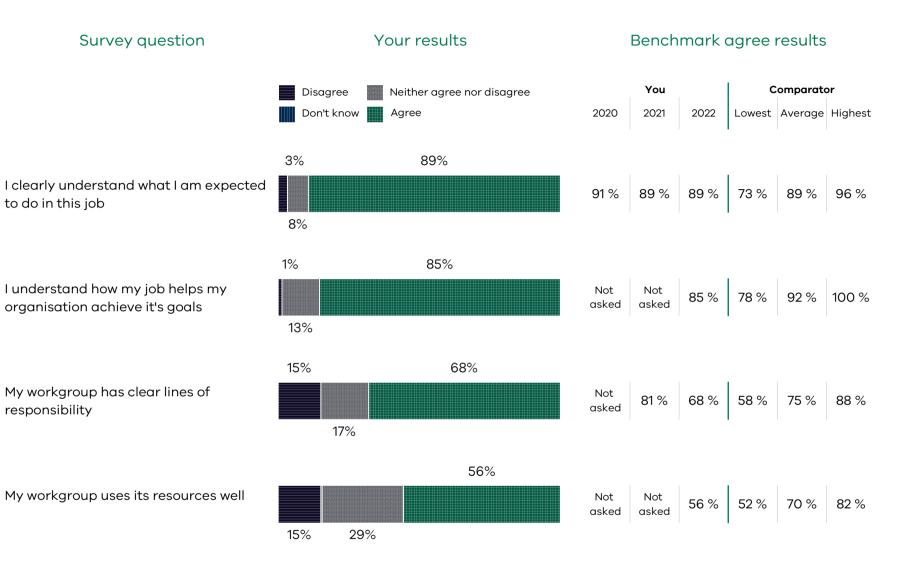
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with I clearly understand what I am expected to do in this job'.





agreed. 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree. Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own. Example

and direction

resources we use.

Under 'Your results', see results for each question in descending order by most

53% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Public sector values

Accountability 2 of 2

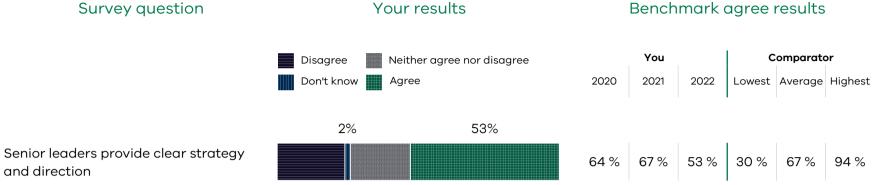
What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the

How to read this



24% 21%





Public sector values Survey question Your results Benchmark agree results Respect 1 of 2 What this is You Comparator Neither agree nor disagree Disaaree Respect is how your staff feel they're Don't know Agree 2020 2021 2022 Lowest Average Highest treated in the workplace and community. Why this is important 13% 69% All staff need to treat their colleagues and My manager treats employees with Not Victorians with respect. 79 % 69 % 63 % 84 % 96 % asked dignity and respect How to read this 18% Under 'Your results', see results for each auestion in descending order by most 1% 68% agreed. My organisation encourages respectful 'Agree' combines responses for agree and Not 79 % 68 % 52 % 80 % 98 % asked workplace behaviours strongly agree and 'Disagree' combines 14% 17% responses for disagree and strongly disagree. 17% 62% Under 'Benchmark results', compare your comparator groups overall, lowest and My manager listens to what I have to say 77 % 78 % 62 % 63 % 81 % 94 % highest scores with your own. Example 21% 69% of staff who did the survey agreed or strongly agreed with 'My manager treats 24% 58% employees with dignity and respect'. People in my workgroup treat each 66 % 63 % 58 % 42 % 74 % 82 % other with respect 18%



People matter survey | results

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

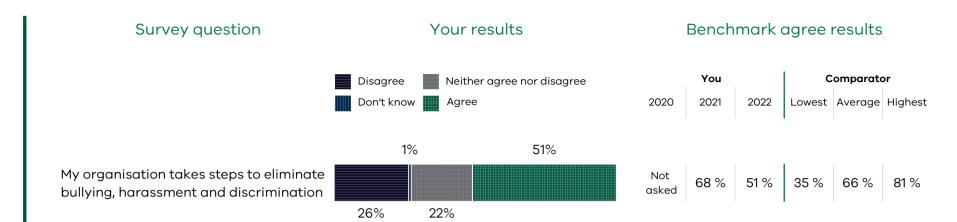
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

51% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







People matter survey | results

Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

How to read this

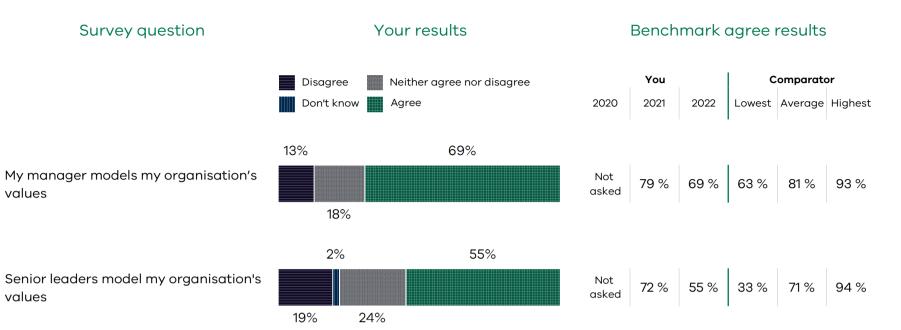
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.





86% of staff who did the survey agreed or strongly agreed with "I understand how the Charter of Human Rights and Responsibilities applies to my work'.

Public sector values

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

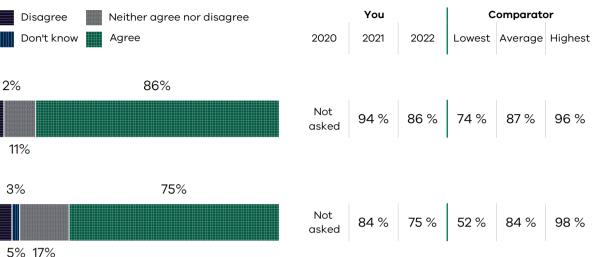
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

I understand how the Charter of Human Rights and Responsibilities applies to mv work

Survey question

My organisation encourages employees to act in ways that are consistent with human rights



Victorian **Public Sector** Commission



People matter survey | results



Benchmark agree results

Your results

People matter survey

wellbeing check 2022

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- Scorecard:
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- inclusion
- Satisfaction
 - Work-related stress
 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

- Sexual harassment
- Discrimination Violence and agaression

Scorecard: emotional

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- - - Aboriginal and/or
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characteristics and

sexual orientation

- Disability
- Cultural diversity

Demographics

variations in sex

Age, gender,

- Employment
- Adjustments
- Caring
- Categories
- Primary role







Learning and

- Flexible working
- Manager support

Manager leadership

Job and manager

- development

Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	41	19%
35-54 years	69	33%
55+ years	86	41%
Prefer not to say	16	8%

How would you describe your gender?	(n)	%
Woman	173	82%
Prefer not to say	23	11%
Man	14	7%
Non-binary and I use a different term	2	1%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	2	1%
No	188	89%
Prefer not to say	22	10%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
Yes	2	1%
No	184	87%
Don't know	6	3%
Prefer not to say	20	9%

How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	169	80%
Prefer not to say	30	14%
Bisexual	5	2%
Gay or lesbian	2	1%
l use a different term	2	1%
Don't know	2	1%
Pansexual	1	0%
Asexual	1	0%



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	2	1%
Non Aboriginal and/or Torres Strait Islander	191	90%
Prefer not to say	19	9%







Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Fach table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	8	4%
No	189	89%
Prefer not to say	15	7%







What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Country of birth	(n)	%
Born in Australia	177	83%
Not born in Australia	22	10%
Prefer not to say	13	6%

Language other than English spoken with family or community	(n)	%
Yes	14	7%
No	182	86%
Prefer not to say	16	8%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	8	57%
Hindi	5	36%
Filipino	2	14%
French	1	7%
Punjabi	1	7%
Spanish	1	7%
Tagalog	1	7%





Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

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Cultural identity	(n)	%
Australian	168	79%
Prefer not to say	20	9%
English, Irish, Scottish and/or Welsh	15	7%
South Asian	6	3%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	5	2%
Aboriginal and/or Torres Strait Islander	4	2%
New Zealander	2	1%
Other	2	1%
Central Asian	2	1%
East and/or South-East Asian	2	1%
Maori	1	0%

Religion	(n)	%
No religion	90	42%
Christianity	83	39%
Prefer not to say	33	16%
Other	5	2%
Buddhism	1	0%







Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

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Working arrangement	(n)	%
Full-Time	52	25%
Part-Time	160	75%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	97	52%
\$65k to \$95k	34	18%
\$95k to \$125k	15	8%
\$125k or more	6	3%
Prefer not to say	33	18%

Organisational tenure	(n)	%
<1 year	37	17%
1 to less than 2 years	16	8%
2 to less than 5 years	43	20%
5 to less than 10 years	32	15%
10 to less than 20 years	42	20%
More than 20 years	42	20%

Management responsibility	(n)	%
Non-manager	181	85%
Other manager	18	8%
Manager of other manager(s)	13	6%

Employment type	(n)	%
Ongoing and executive	163	77%
Other	27	13%
Fixed term	22	10%





Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

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Primary wo	orkplace	location	over the last
	Rplace	location	

3 months	(n)	%
Rural	205	97%
Large regional city	5	2%
Melbourne CBD	1	0%
Other	1	0%

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What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	48	23%
A frontline or service delivery location	128	60%
Home or private location	8	4%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	2	1%
Other	35	17%

Flexible work	(n)	%
Shift swap	82	39%
Part-time	75	35%
No, I do not use any flexible work arrangements	63	30%
Flexible start and finish times	28	13%
Using leave to work flexible hours	23	11%
Working from an alternative location (e.g. home, hub/shared work space)	10	5%
Working more hours over fewer days	9	4%
Study leave	7	3%
Other	6	3%
Job sharing	6	3%
Purchased leave	1	0%





People matter survey | results

Demographics

Adjustments

What this is

These are adjustments staff requested to perform in their role.

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Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	175	83%
Flexible working arrangements	28	13%
Job redesign or role sharing	5	2%
Physical modifications or improvements to the workplace	3	1%
Accessible communications technologies	3	1%
Other	3	1%
Career development support strategies	1	0%

Why did you make this request?	(n)	%
Work-life balance	16	43%
Caring responsibilities	13	35%
Family responsibilities	12	32%
Other	8	22%
Health	5	14%
Disability	2	5%
Study commitments	1	3%

What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	23	62%
The adjustments I needed were not made	9	24%
The adjustments I needed were made but the process was unsatisfactory	5	14%



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Caring responsibility	(n)	%
None of the above	88	42%
Frail or aged person(s)	34	16%
Secondary school aged child(ren)	29	14%
Person(s) with a medical condition	24	11%
Prefer not to say	23	11%
Primary school aged child(ren)	18	8%
Child(ren) - younger than preschool age	14	7%
Preschool aged child(ren)	12	6%
Person(s) with disability	12	6%
Person(s) with a mental illness	12	6%
Other	5	2%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Which of the following categories best

describes your current position?	(n)	%
Nursing Employees	113	53%
Support services	48	23%
Management, Administration and Corporate support	35	17%
Allied health professional	10	5%
Personal service worker	3	1%
Other health professional	2	1%
Lived experience specific worker	1	0%





Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Which of the following best describes the primary operational area in which

you work?	(1)	70
Hospital-based services	175	83%
Corporate services	9	4%
Community-based services	28	13%

(m)

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Is your primary work role in one of the

following areas?	(n)	%
Aged care	122	58%
Critical care	2	1%
Emergency	4	2%
Medical	13	6%
Mental health	1	0%
Palliative care	1	0%
Other	43	20%
Administration	26	12%







Victorian Public Sector Commission



vpsc.vic.gov.au/peoplemattersurvey





