

Gippsland Southern Health Service 2022 people matter survey results report





## **People matter survey**

# wellbeing check 2022

## Have your say

## **Report overview**

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- anonymity
- Survey's theoretical
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- Scorecard: satisfaction, stress,
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- Satisfaction
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- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from

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- Sexual harassment comparator
- Discrimination Violence and
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Scorecard: emotional

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- by your organisation

- Accountability

Responsiveness

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values

Scorecard

Integrity

- Respect
- Leadership
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- variations in sex characteristics and
  - sexual orientation Aboriginal and/or Torres Strait Islander

Demographics

Age, gender,

- Disability
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- Employment
- Adjustments
- Caring
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- · Primary role

Victorian

**Public Sector** 

Commission



2

**Detailed results** 

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

- Workgroup climate
- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

Inclusion

Scorecard:

Bullying

- Scorecard
- Manager leadership
- Manager support Workload
- Learning and
- development

- Job enrichment

Impartiality

- Meaningful work
- Flexible working

## About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### **Report contents**

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

## Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

## **Result summary**

## People outcomes

 About your report Scorecard: Privacy and

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anonymity

framework

group

**Report overview** 

- engagement index Engagement
- Scorecard: Survey's theoretical
- satisfaction, stress, intention to stay, Your comparator
- inclusion Satisfaction Your response rate
  - Work-related stress levels
  - Work-related stress causes
  - Intention to stay

## **Key differences**

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Scorecard emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action auestions

- Demographics
- Questions requested Age, gender, by your organisation variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories
  - Primary role
  - Victorian **Public Sector** Commission



З

**People matter survey** | results

- Senior leadership Workgroup climate
  - Scorecard
    - deliverv
    - Innovation
    - Workgroup support
- Scorecard Organisational

Senior leadership

Organisational

auestions

climate

**Detailed results** 

- integrity Collaboration
- Safety climate
- Patient safety climate

- Quality service

- Safe to speak up

## factors

 Scorecard Manager leadership

Job and manager

- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

- Scorecard
- - Integrity Impartiality

  - Respect
  - Leadership
  - Human rights

- values
- Responsiveness

Public sector

- Accountability

## Custom questions

## Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





## Survey's theoretical framework

### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

## Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
<ul> <li>Lead the organisation</li> <li>Set the culture</li> <li>Lead by example</li> <li>Actions influence outcomes</li> </ul>	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		<ul> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>		<ul> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>		<ul> <li>Engagement</li> <li>Satisfaction</li> <li>Wellbeing – work-related stress</li> <li>Wellbeing – job-related affect</li> <li>Intention to stay</li> <li>Acting on negative behaviours</li> </ul>

Inclusion

## The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











### Your comparator group

## What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Benalla Health

Portland District Health

West Wimmera Health Service



#### Your response rate

## What this is

This is how many staff in your organisation did the survey in 2022.

## Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

## How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
29% (154)	
Comparator	47%

Public Sector

39%

2022

## 66% (336)

Comparator 41% **Public Sector** 52%







## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Engagement

Scorecard:

inclusion

Satisfaction

#### **Report overview**

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  - Work-related stress levels
    - Work-related stress causes
    - Intention to stay

- **Key differences** 
  - Highest scoring
    - Lowest scoring
    - Most improved
    - Most declined Biggest positive
    - difference from comparator
    - Biggest negative difference from comparator

#### **Taking action**

 Taking action questions

## **Detailed** results

### Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

Inclusion

Scorecard:

Bullving

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

aggression

Satisfaction with

complaint processes

effects of work

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work

- Public sector values
- Responsiveness
- Integrity
- Impartiality
- Accountability

- Flexible working

#### Custom questions

## Questions requested

- by your organisation

- - Human rights

## characteristics and sexual orientation

 Aboriginal and/or Torres Strait Islander

variations in sex

Demographics

Age, gender,

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- Adjustments
- Caring
- Categories
- Primary role







- Respect
  - Leadership
- Scorecard

Scorecard: employee engagement index

## What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		
67		
Comparator	70	

70

Public Sector

69

Comparator	68
<b>Public Sector</b>	69





## **People matter survey** | results



## People outcomes

## Engagement question results 1 of 2

## What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 69.

## Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

70% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

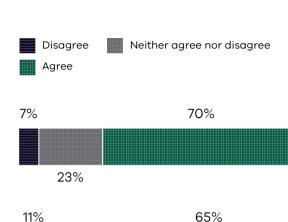
## I am proud to tell others I work for my organisation

Survey question

I would recommend my organisation as a good place to work

My organisation inspires me to do the best in my job

I feel a strong personal attachment to my organisation



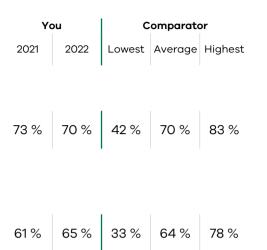
Your results







## Benchmark agree results







Victorian

Public Sector Commission

## Engagement question results 2 of 2

## What this is

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### Example

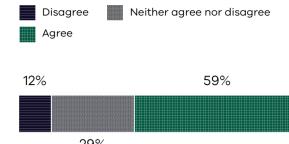
59% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

## Survey question

My organisation motivates me to help

achieve its objectives

## Your results



29%

## Benchmark agree results

Yo	bu	c	omparato	or
2021	2022	Lowest	Average	Highest
		l		
57 %	59 %	33 %	62 %	75 %





## Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

## How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

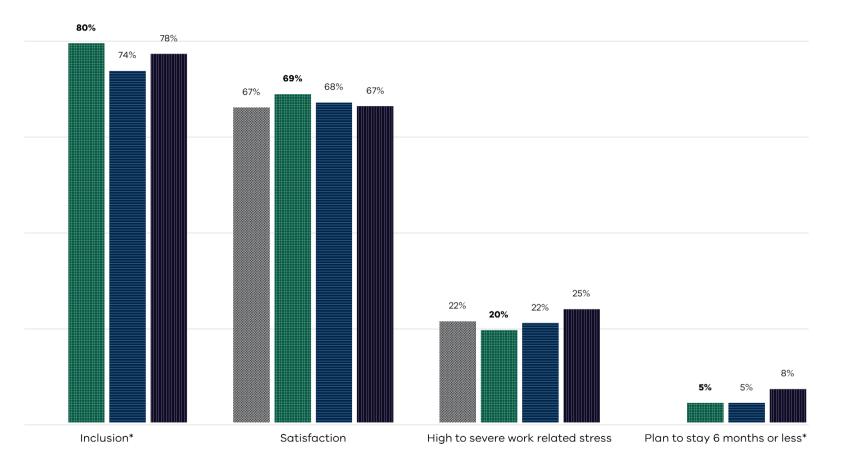
## Example

In 2022:

• 80% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 74% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





## **People matter survey** | results

**People outcomes** 

What this is

How to read this

satisfied.

Example

current job'.

Satisfaction question results

Under 'Your results', see results for each

Under 'Benchmark results', compare your

76% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your

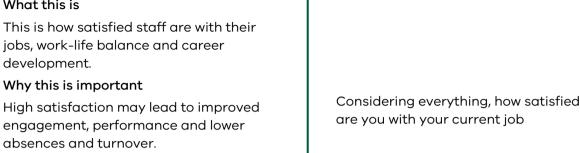
comparator groups overall, lowest and

auestion in descending order by most

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for

dissatisfied and very dissatisfied.

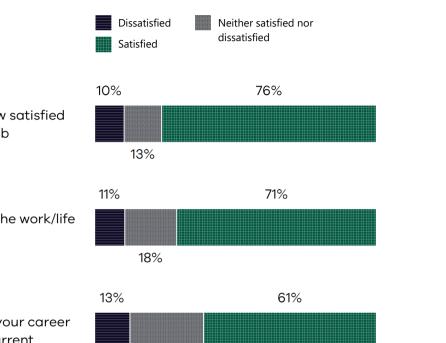
highest scores with your own.



How satisfied are you with the work/life balance in your current job

Survey question

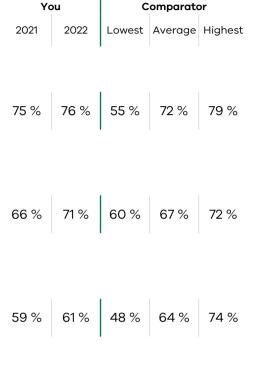
How satisfied are you with your career development within your current organisation



26%

Your results

## Benchmark satisfied results







## Work-related stress levels

## What this is

This is the level of stress experienced by employees in response to work-related factors.

## Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

## How to read this

In this survey we asked staff to tell us their stress level.

The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

## Example

20% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 22% of staff in your comparator group and 25% of staff across the public sector.

22%

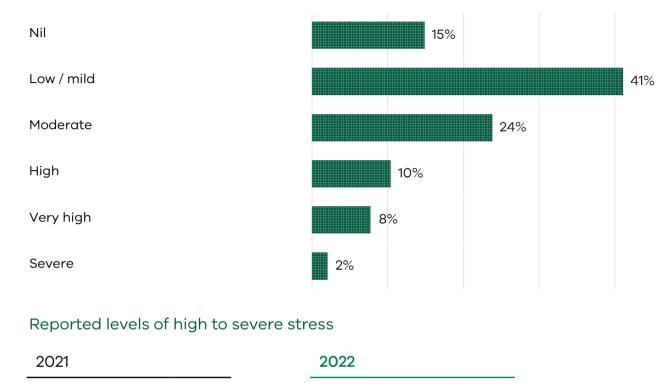
Comparator

**Public Sector** 

20%

26%

## How would you rate your current level of work-related stress? (You 2022)



## 20%

Comparator 22% Public Sector 25%





#### Work-related stress causes

## What this is

This is the main work-related causes of stress reported by staff.

## Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

## How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

### Example

85% of your staff who did the survey said they experienced mild to severe stress.

Of that 85%, 55% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	50%	55%	49%	51%
Time pressure	44%	35%	35%	44%
Other changes due to COVID-19	25%	23%	16%	7%
Dealing with clients, patients or stakeholders	10%	18%	13%	15%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	14%	17%	18%	10%
Competing home and work responsibilities	7%	16%	14%	14%
Management of work (e.g. supervision, training, information, support)	13%	13%	14%	12%
Incivility, bullying, harassment or discrimination	9%	10%	10%	5%
Unclear job expectations	11%	10%	12%	14%
Work schedule or hours	8%	10%	9%	6%



15

 286
 50

 85%
 15%

Experienced some work-related stress

Did not experience some work-related stress

#### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

## Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

## How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

## Example

5% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	5%	5%	8%
Over 6 months and up to 1 year	10%	9%	10%
Over 1 year and up to 3 years	22%	21%	25%
Over 3 years and up to 5 years	15%	18%	16%
Over 5 years	48%	46%	41%





### Inclusion question results

## What this is

This is how included staff feel in their workplace.

## Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

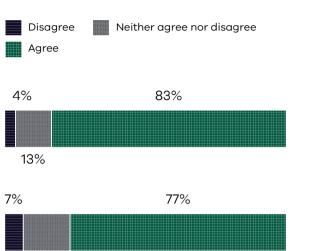
## Example

83% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

## Disagree Agree 4% I can be myself at work 13%

I feel as if I belong at this organisation

Survey question



Your results

17%

## Benchmark agree results

Yo	u	c	omparato	or
2021	2022	Lowest	<b>omparato</b> Average	Highest
			78 %	
Not asked	77 %	55 %	71 %	79 %





#### Inclusion - Barriers to success

### What this is

This is a list of things that staff felt were barriers to their success at work.

## Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

## How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

## Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'. Staff who experienced one or more barriers to success at work

64		272		
19%		81%		
Experienced barri	ers	Did not experi	ence barriers	

Comparator Public During the last 12 months, employees experienced barriers to their You success due to ... 2022 2022 sector 2022 My mental health 7% 10% 7% 5% 6% 7% My caring responsibilities 5% 7% 8% My age My physical health 4% 5% 4% My cultural background 2% 1% 3% 2% 1% 4% My sex Other 2% 4% 4% My disability 1% 0% 1% My race 1% 0% 1% 1% My industrial activity 1% 1%





## Scorecard: emotional effects of work

## What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

## Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

## Example

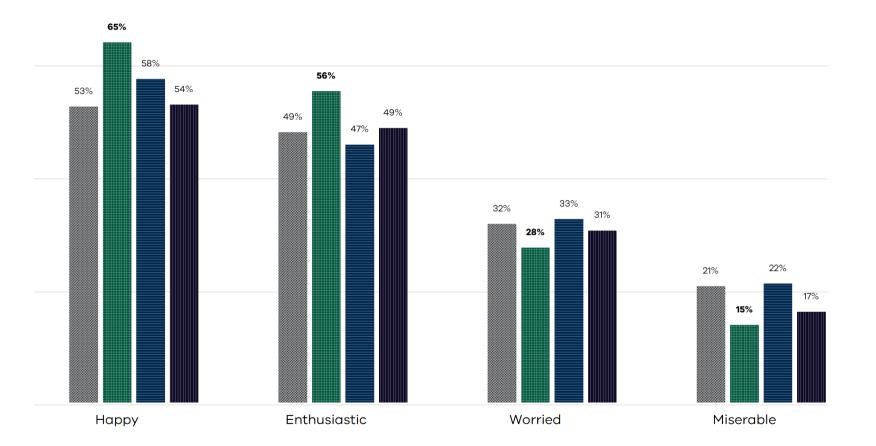
In 2022:

 65% of your staff who did the survey said work made them feel happy in 2022, which is up from 53% in 2021

Compared to:

• 58% of staff at your comparator and 54% of staff across the public sector.

## Thinking about the last three months, how often has work made you feel ...



🛛 You 2021 🛛 🛄 You 2022 📄 Comparator 2022 🛄 Public sector 2022





## Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

## Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

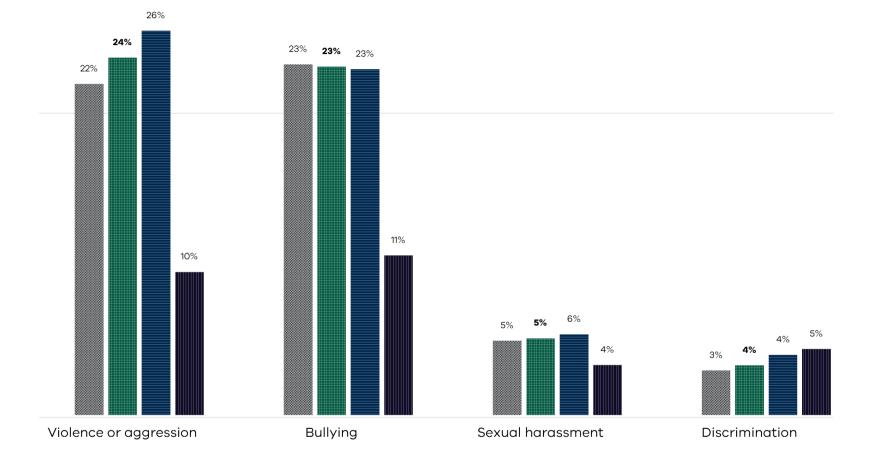
## Example

In 2022:

• 24% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 22% in 2021.

Compared to:

• 26% of staff at your comparator and 10% of staff across the public sector.



You 2021 You 2022 Comparator 2022 Public sector 2022





## Bullying

## What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

## Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

## Example

23% of your staff who did the survey said they experienced bullying.

Of that 23%, 59% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?	78		227		
work in the last 12 months?	23%		68%		
		ed bullying	Did nc	t experience bullyir	ıg
If you experienced bullying, what ty did you experience?	pe of bullying	You 2021	You 2022	Comparator 2022	!
Incivility (e.g. talking down to others, mo listening to somebody)	iking demeaning remarks, not	67%	59%	66%	-

If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	67%	59%	66%	71%
Exclusion or isolation	31%	31%	43%	43%
Intimidation and/or threats	25%	29%	39%	30%
Verbal abuse	14%	22%	20%	19%
Withholding essential information for me to do my job	31%	19%	37%	33%
Other	8%	9%	22%	15%
Being assigned meaningless tasks unrelated to the job	11%	4%	9%	13%



21

31

9%

Not sure

## Telling someone about the bullying What this is

Have you experienced bullying at

I did not tell anyone about the bullying

Told employee assistance program (EAP) or peer support

This is if staff told someone when they experienced bullying.

### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

23% of your staff who did the survey said they experienced bullying, of which

- 59% said the top way they reported the bullying was 'Told a manager'.
- 81% said they didn't submit a formal complaint.

work in the last 12 months?	/8				তা	
work in the lost 12 months?	23%	68%			9%	
	I	Experienced b	oullying	Did not	experience bullying	g 📕 Not sure
Did you tell anyone about the bullyin	ıg?		You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager			56%	59%	39%	49%
Told a colleague			28%	40%	39%	41%
Told a friend or family member			22%	26%	34%	35%
Submitted a formal complaint			14%	19%	13%	11%
Told someone else			6%	13%	9%	12%
Told the person the behaviour was not C	Ж		19%	10%	18%	17%
Told Human Resources			11%	9%	19%	13%

78



14%

9%

227

5%

3%

14%

6%



12%

10%

Bullying - reasons for not submitting a formal complaint

## What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

## Why this is important

By understanding this, organisations can plan how to support staff.

## How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

## Example

81% of your staff who experienced bullying did not submit a formal complaint, of which:

49% said the top reason was 'I didn't • think it would make a difference'.

Did you submit a forma	l complaint?
------------------------	--------------



81%

63

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	35%	49%	51%	51%
I believed there would be negative consequences for my reputation	39%	38%	51%	52%
I didn't think it was serious enough	13%	21%	9%	16%
I believed there would be negative consequences for my career	23%	14%	27%	41%
I believed there would be negative consequences for the person I was going to complain about	6%	13%	12%	9%
Other	16%	13%	10%	12%
I thought the complaint process would be embarrassing or difficult	6%	11%	9%	13%
I didn't feel safe to report the incident	6%	10%	14%	19%
I didn't need to because I made the bullying stop	13%	8%	5%	6%
I didn't know who to talk to	0%	5%	6%	5%





## Perpetrators of bullying

## What this is

This is who staff have said are responsible for bullying.

## Why this is important

Understanding where bullying happens means organisations can work out what action to take.

## How to read this

In this year's survey, 23% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

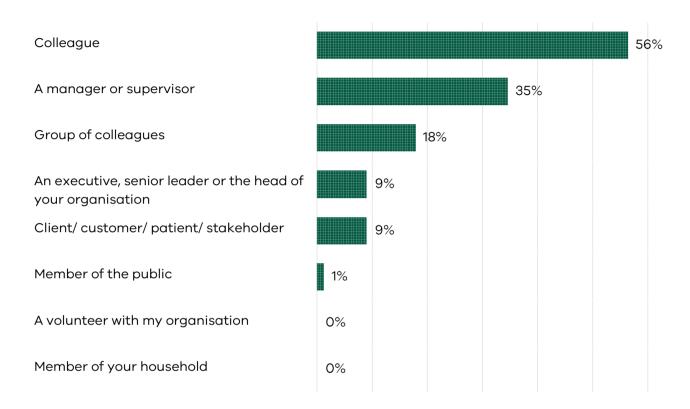
Each row is one perpetrator or group of perpetrators.

## Example

23% of your staff who did the survey said they experienced bullying.

Of that 23%, 56% said it was by 'Colleague'.

## 78 people (23% of staff) experienced bullying (You2022)







## Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

## Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 23% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

### Example

23% of your staff who did the survey said they experienced bullying.

Of that 23%, 96% said it was by someone within the organisation.

Of that 96%, 61% said it was 'They were in my workgroup'.

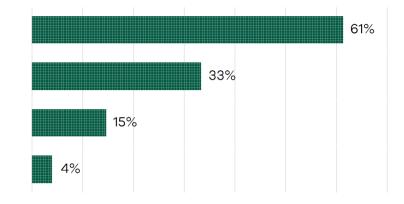
## 75 people (96% of staff who experienced bullying) experienced bullying from within your organisation (You 2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





## 6%

#### Victorian Public Sector Commission



26

2022 Sexually suggestive comments or jokes that made you feel offended (in 56% either a group or one on one situation) Intrusive questions about your private life or comments about your 50% physical appearance Inappropriate physical contact (including momentary or brief physical 28% contact) Inappropriate staring or leering that made you feel intimidated 28% Any other unwelcome conduct of a sexual nature 11% Sexual gestures, indecent exposure or inappropriate display of the body 11% Unwelcome touching, hugging, cornering or kissing 11% Repeated or inappropriate invitations to go out on dates 11% Request or pressure for sex or other sexual acts 11% Repeated or inappropriate advances on email, social networking

websites or internet chat rooms by a work colleague

## **People outcomes**

## Sexual harassment

## What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

## Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

## Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 56% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'. Have you experienced sexual harassment at work in the last 12 months?

**Behaviours** reported

18	318	
5%	95%	

You

Experienced sexual harassment

Did not experience sexual harassment

Public

49%

46%

14%

14%

6%

3%

11%

3%

1%

3%

sector 2022

Comparator

2022

52%

48%

24%

14%

0%

0%

10%

7%

0%

3%

#### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

## Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

## Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 44% said their top response was 'Told a colleague'.

Have you experienced sexual harassment at work in the last 12 months?

%
5

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2022	Comparator 2022	Public sector 2022
Told a colleague	44%	24%	24%
Avoided the person(s) by staying away from them	39%	31%	32%
Told the person the behaviour was not OK	33%	41%	22%
Tried to laugh it off or forget about it	28%	21%	37%
Told a friend or family member	22%	10%	21%
Avoided locations where the behaviour might occur	17%	14%	12%
Pretended it didn't bother you	17%	24%	43%
Submitted a formal complaint	17%	7%	5%
Told a manager	17%	17%	17%
Told Human Resources	11%	3%	4%



Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

83% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

**People matter survey** | results

• 40% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	40%	52%	44%
I didn't think it would make a difference	33%	41%	38%
I believed there would be negative consequences for my reputation	13%	19%	33%
I didn't know who to talk to	13%	0%	5%
I didn't need to because I no longer had contact with the person(s) who harassed me	13%	7%	8%
I thought the complaint process would be embarrassing or difficult	13%	4%	13%
I believed there would be negative consequences for my career	7%	7%	24%
I believed there would be negative consequences for the person I was going to complain about	7%	4%	13%
I didn't feel safe to report the incident	7%	4%	10%
I didn't know how to make a complaint	7%	0%	5%



Perpetrators of sexual harassment What this is

## This is who staff have said are responsible for sexual harassment.

## Why this is important

Understanding where harassment happens means organisations can work out what action to take.

## How to read this

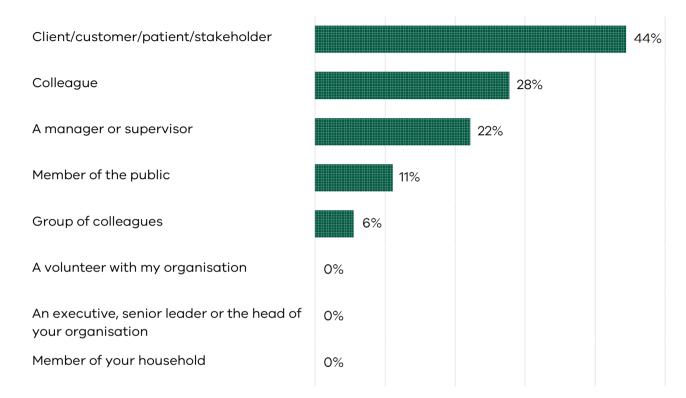
In this year's survey, 5% of your staff said they experienced sexual harassment. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

## Example

5% of your staff who did the survey said they experienced sexual harassment. Of that 5%, 44% said it was by 'Client/customer/patient/stakeholder'.

## 18 people (5% of staff) experienced sexual harassment (You2022)





## Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

### Example

5% of your staff who did the survey said they experienced sexual harassment.

Of that 5%, 56% said it was by someone within the organisation.

Of that 56%, 40% said it was 'They were in my workgroup'.

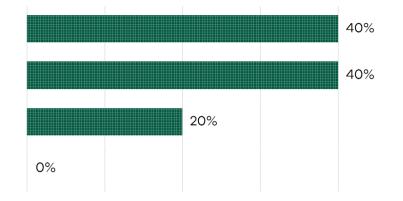
## 10 people (56% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage







## Type of discrimination

## What this is

This is what types of discrimination staff report experiencing in their organisation.

## Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

## How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

## Example

4% of your staff who did the survey said they experienced discrimination. Of that 4%, 58% said it was 'Other'. Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?		You 2022	Comparator 2022	Public sector 2022
Other	0%	58%	32%	39%
Denied flexible work arrangements or other adjustments	0%	25%	32%	20%
Opportunities for promotion	0%	17%	23%	38%
Employment security - threats of dismissal or termination	0%	8%	18%	16%
Opportunities for training	0%	8%	18%	22%
Opportunities for transfer/secondment	0%	8%	9%	13%





## Telling someone about the discrimination

## What this is

This is who staff told about the discrimination they experienced.

## Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

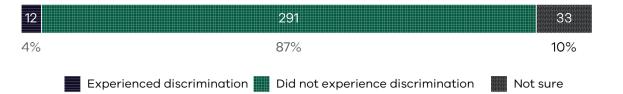
In descending order, the table shows the answers.

## Example

4% of your staff who did the survey said they experienced discrimination, of which

- 42% said the top way they reported the discrimination was 'Told a manager'.
- 92% said they didn't submit a formal complaint.

Have you experienced discrim	ination
at work in the last 12 months?	



Did you tell anyone about the discrimination?	You 2022	Comparator 2022	Public sector 2022
Told a manager	42%	36%	31%
I did not tell anyone about the discrimination	25%	9%	24%
Told a friend or family member	25%	45%	33%
Told a colleague	17%	27%	36%
Told someone else	17%	9%	14%
Submitted a formal complaint	8%	9%	7%
Told Human Resources	8%	9%	13%
Told the person the behaviour was not OK	8%	9%	9%





**People matter survey** | results

## Discrimination - reasons for not submitting a formal complaint

## What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

#### Why this is important

**People outcomes** 

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

92% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 36% said the top reason was 'I believed there would be negative consequences for my career'.

Did you submit a formal complaint?

8%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my career	36%	60%	53%
I didn't think it would make a difference	36%	45%	59%
I believed there would be negative consequences for my reputation	27%	45%	53%
Other	27%	0%	9%
I believed there would be negative consequences for the person I was going to complain about	9%	20%	8%
I didn't feel safe to report the incident	9%	10%	20%
I didn't know who to talk to	9%	0%	7%
I didn't think it was serious enough	9%	5%	12%
I thought the complaint process would be embarrassing or difficult	9%	0%	13%





92%

Perpetrators of discrimination

## What this is

This is who staff have said are responsible for discrimination.

## Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

## How to read this

In this year's survey, 4% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

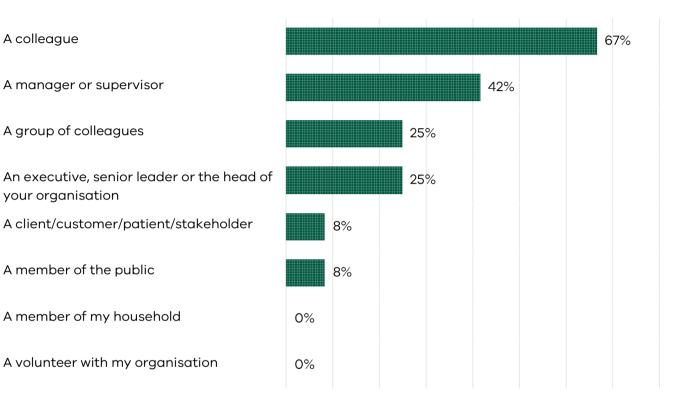
Each row is one perpetrator or group of perpetrators.

## Example

4% of your staff who did the survey said they experienced discrimination.

Of that 4%, 67% said it was by 'A colleague'.

## 12 people (4% of staff) experienced discrimination (You2022)







## Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

## Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 4% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

#### Example

4% of your staff who did the survey said they experienced discrimination.

Of that 4%, 100% said it was by someone within the organisation.

Of that 100%, 67% said it was 'They were in my workgroup'.

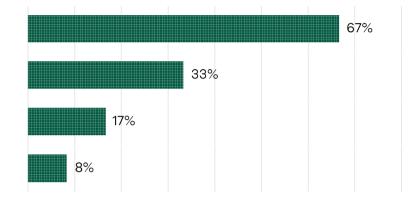
## 12 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage









## Negative behaviour

## Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

24% of your staff who did the survey said they experienced violence or aggression. Of that 24%, 74% said it was from 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

80	245	11
24%	73%	3%
Experienced violence or (	aggression 📗 Did not experience violence or aggress	sion 📕 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	68%	74%	82%	73%
Intimidating behaviour	62%	54%	57%	69%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	35%	29%	34%	14%
Threats of violence	35%	19%	35%	27%
Other	0%	6%	4%	6%
Stalking, including cyber-stalking	0%	5%	1%	2%
Damage to my property or work equipment	0%	4%	4%	5%

### Negative behaviour

Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

24% of your staff who did the survey said they experienced violence or aggression, fo which

- 64% said the top way they reported the violence or agression was 'Told a manager'
- 56% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

80	245	11
24%	73%	3%

Experienced violence or aggression 🗾 Did not experience violence or aggression 💹 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	53%	64%	51%	59%
Told a colleague	35%	51%	36%	44%
Submitted a formal incident report	35%	44%	40%	26%
Told the person the behaviour was not OK	44%	33%	31%	26%
Told a friend or family member	15%	14%	12%	20%
Told Human Resources	6%	8%	1%	6%
I did not tell anyone about the incident(s)	0%	4%	5%	8%
Told employee assistance program (EAP) or peer support	0%	4%	2%	5%
Told someone else	3%	3%	3%	6%





#### Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

56% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 36% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

33	45
44%	56%

Submitted formal incident report 🛄 Did not submit a formal incident report

What was your reason for not submitting a formal incident You You Comparator Public report? 2022 2021 2022 sector 2022 41% 36% 39% I didn't think it would make a difference 49% 23% 32% 31% I didn't think it was serious enough 24% Other 32% 24% 19% 19% I didn't need to because I made the violence or aggression stop 27% 16% 15% 14% I believed there would be negative consequences for my reputation 9% 21% 18% 14% I didn't need to because I no longer had contact with the person(s) who 0% 9% 9% 14% was aggressive or violent to me I didn't feel safe to report the incident 5% 4% 3% 7% I believed there would be negative consequences for my career 0% 2% 11% 17% I thought the complaint process would be embarrassing or difficult 5% 2% 3% 6%



#### **Negative behaviour**

Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

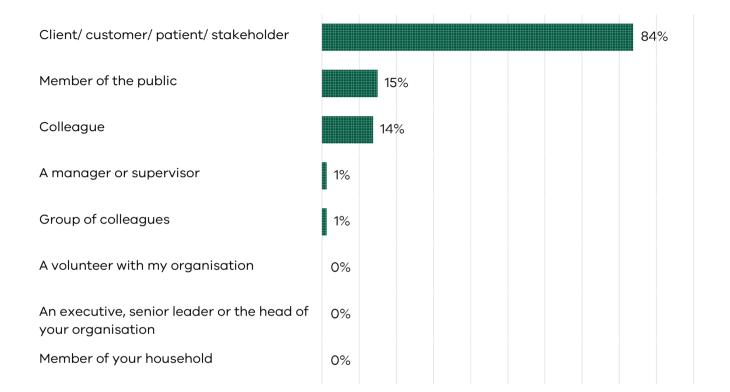
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

#### Example

24% of your staff who did the survey said they experienced violence or aggression. Of that 24%, 84% said it was 'Client/ customer/ patient/ stakeholder'.

#### 80 people (24% of staff) experienced violence or aggression (You2022)







39

#### **People outcomes**

### Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 24% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

#### Example

24% of your staff who did the survey said they experienced violence or aggression.

Of that 24%, 15% said it was by someone within the organisation.

Of that 15%, 75% said it was 'They were in my workgroup'.

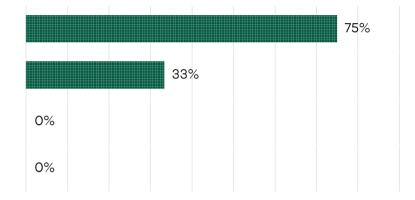
12 people (15% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage





#### **People outcomes**

Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

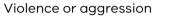
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

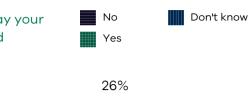
54% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

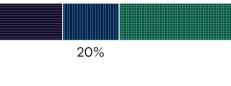
#### Survey question

Were you satisfied with the way your formal complaint was handled



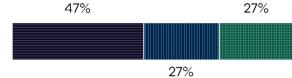






Your results

54%



#### Benchmark satisfied results

Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
42 %	54 %	23 %	40 %	53 %





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### People matter survey

# wellbeing check 2022

### Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- levels
  - causes

- People outcomes
- Scorecard:
  - engagement index
- Engagement Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress
  - · Intention to stay

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from

difference from

comparator

- Sexual harassment comparator Discrimination Biggest negative
- Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

 Satisfaction with complaint processes

Inclusion

Scorecard:

Bullying

- **Taking action**
- Taking action questions

### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard Manager leadership
- Manager support
- Workload

#### Public sector values

#### Scorecard

- Responsiveness
- Integrity
- Impartiality
- Accountability Respect
- Leadership Human rights

#### **Custom questions**

#### Questions requested

- Age, gender, by your organisation
  - variations in sex characteristics and sexual orientation

Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role
- Victorian **Public Sector** Commission





- Meaningful work

Learning and

- development
- Job enrichment
- Flexible working

#### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 95% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work		Not asked in 2021	96%
Meaningful work	I achieve something important through my work	93%	+7%	92%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+10%	90%
Meaningful work	I get a sense of accomplishment from my work	91%	+10%	86%
Job enrichment	I understand how my job helps my organisation achieve it's goals	90%	Not asked in 2021	92%
Job enrichment	I can use my skills and knowledge in my job	90%	Not asked in 2021	91%
Collaboration	I am able to work effectively with others outside my immediate workgroup	87%	-1%	84%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	87%	+2%	81%
Safe to speak up	I feel culturally safe at work	85%	+3%	83%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	84%	+5%	82%





Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 26% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	26%	Not asked in 2021	37%
Safety climate	All levels of my organisation are involved in the prevention of stress	41%	+7%	46%
Organisational integrity	I believe the promotion processes in my organisation are fair	42%	Not asked in 2021	45%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-2%	49%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	45%	+7%	52%
Patient safety climate	This health service does a good job of training new and existing staff	48%	+5%	52%
Organisational integrity	I have an equal chance at promotion in my organisation	49%	Not asked in 2021	49%
Taking action	I believe my organisation will make improvements based on the results of this survey	49%	Not asked in 2021	53%
Learning and development	I am satisfied with the opportunities to progress in my organisation	50%	Not asked in 2021	55%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-6%	57%





#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Safe to speak up', the 'You 2022' column shows 70% of your staff agreed with 'I feel safe to challenge inappropriate behaviour at work'. In the 'Increase from 2021' column, you have a 11% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	70%	+11%	64%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	50%	+11%	56%
Senior leadership	Senior leaders provide clear strategy and direction		+11%	59%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+10%	90%
Meaningful work	I get a sense of accomplishment from my work	91%	+10%	86%
Senior leadership	Senior leaders demonstrate honesty and integrity		+10%	60%
Collaboration	Workgroups across my organisation willingly share information with each other	67%	+10%	54%
Learning and development	I am developing and learning in my role	77%	+9%	74%
Meaningful work	I achieve something important through my work	93%	+7%	92%
Safety climate	All levels of my organisation are involved in the prevention of stress	41%	+7%	46%



45

#### **People matter survey** | results

Safe to speak up	Peo and
Innovation	My

#### How to read this

has most declined.

Most declined What this is

**Key differences** 

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

This is where staff feel their organisation

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Safe to speak up', the 'You 2022' column shows 68% of your staff agreed with 'People in my workgroup are able to bring up problems and tough issues'.

In the 'Decrease from 2021' column, you have a 8% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	68%	-8%	63%
Innovation	My workgroup is quick to respond to opportunities to do things better	70%	-6%	65%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-6%	57%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	73%	-5%	65%
Engagement	I feel a strong personal attachment to my organisation	61%	-3%	60%
Engagement	I am proud to tell others I work for my organisation	70%	-3%	70%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	61%	-2%	60%
Patient safety climate	Patient care errors are handled appropriately in my work area	68%	-2%	63%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-2%	49%
Safety climate	My organisation provides a physically safe work environment	77%	-2%	79%



Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Flexible working', the 'You 2022' column shows 83% of your staff agreed with 'My manager supports working flexibly'.

The 'difference' column, shows that agreement for this question was 14 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Flexible working	My manager supports working flexibly	83%	+14%	69%
Collaboration	Workgroups across my organisation willingly share information with each other	67%	+12%	54%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	79%	+9%	70%
Workgroup support	People in my workgroup are politically impartial in their work	76%	+9%	67%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	73%	+8%	65%
Quality service delivery	My workgroup acts fairly and without bias	74%	+8%	66%
Workgroup support	People in my workgroup treat each other with respect	80%	+7%	72%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	69%	+7%	62%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	70%	+6%	64%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	87%	+6%	81%





Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 26% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 11 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	26%	-11%	37%
Learning and development	My organisation places a high priority on the learning and development of staff	54%	-10%	64%
Senior leadership	Senior leaders model my organisation's values		-9%	63%
Senior leadership	Senior leaders provide clear strategy and direction	52%	-7%	59%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-7%	57%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	45%	-7%	52%
Organisational integrity	My organisation is committed to earning a high level of public trust	68%	-6%	75%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	50%	-6%	56%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-5%	49%
Safety climate	All levels of my organisation are involved in the prevention of stress	41%	-5%	46%





### People matter survey

# wellbeing check 2022

#### Have your say

#### Overview

group

#### **Result summary**

People outcomes

engagement index

Scorecard:

#### **Report overview**

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- satisfaction, stress, framework intention to stay, Your comparator
  - inclusion Satisfaction
- Your response rate
- Work-related stress levels
  - Work-related stress causes
  - Intention to stay

**Key differences** 

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Highest scoring
- Scorecard: emotional Lowest scoring
- effects of work Most improved Scorecard: Most declined
- negative behaviour
- Bullying
- Sexual harassment
- Discrimination Violence and agaression

Inclusion

 Satisfaction with complaint processes

- **Taking action** 
  - Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate Job and manager

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

#### factors Scorecard

- Manager leadership
- Manager support
- Workload
- Learning and
- development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability

#### **Custom questions**

#### Questions requested

- by your organisation

- - Human rights

- Demographics
  - Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories
  - Primary role





- Respect

- - Leadership

#### Taking action

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

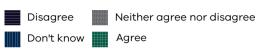
49% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

#### Survey question

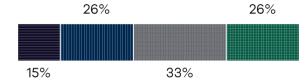


My organisation has made improvements based on the survey results from last year





# 17% 49%



#### Benchmark agree results

Yo	<b>You</b> 2021 2022		omparato	or
2021	2022	Lowest	Average	Highest
			53 %	
Not asked	26 %	17 %	37 %	45 %



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### People matter survey

# wellbeing check 2022

### Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate

**Detailed results** 

- - levels
  - causes
  - Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
  - Scorecard:
  - satisfaction, stress, intention to stay,
  - inclusion Satisfaction
- Work-related stress

  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
  - Most improved
  - Most declined
  - Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Victorian

**Public Sector** 

Commission

- Categories
- Primary role
  - **ICTORIA** State Government

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#### Senior leadership auestions

Senior leadership

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

- Workgroup climate
- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up
- factors Scorecard
  - Manager leadership
  - Manager support Workload

Job and manager

- Learning and development

- Public sector values
- Responsiveness

Human rights

- Leadership



Integrity

- Job enrichment
- Meaningful work
- Flexible working

- Scorecard

- Impartiality
- Accountability
- Respect

#### Senior leadership

#### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

57% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

### Senior leaders demonstrate honesty and integrity

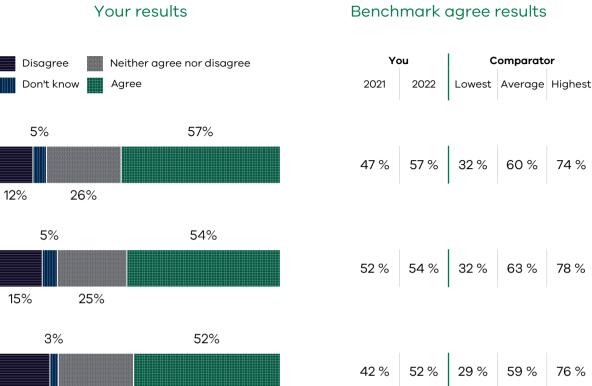
Survey question

Senior leaders model my organisation's values

Senior leaders provide clear strategy and direction

18%

27%





Comparator







### People matter survey

# wellbeing check 2022

**People matter survey** | results

### Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- Work-related stress levels
  - Work-related stress causes
  - · Intention to stay

#### People outcomes

Inclusion

Scorecard:

Bullying

- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Public sector

values

Scorecard

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

- Discrimination Violence and agaression
- Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role
- Victorian **Public Sector** Commission



### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard Manager leadership
- Manager support
- Workload
- Learning and
- development

- Flexible working

 Responsiveness Integrity

- Accountability

- - Human rights

- Job enrichment
- Meaningful work

- Respect Leadership
- Impartiality

#### Organisational climate

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

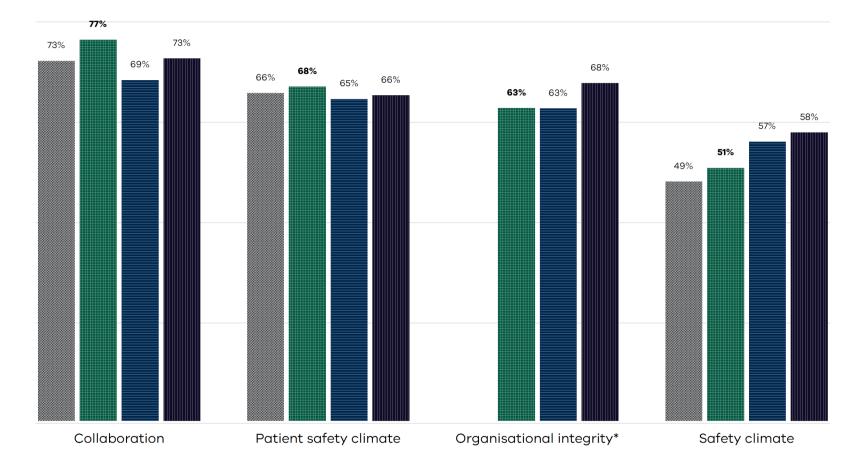
#### Example

In 2022:

• 77% of your staff who did the survey responded positively to questions about Collaboration which is up from 73% in 2021.

#### Compared to:

• 69% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





#### **People matter survey** | results

#### CTORIA 55

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

#### **Organisational climate**

#### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

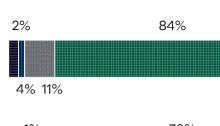
### My organisation encourages employees to act in ways that are consistent with human rights

Survey question

My organisation encourages respectful workplace behaviours

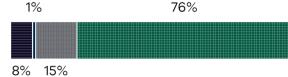
My organisation is committed to earning a high level of public trust

My organisation does not tolerate improper conduct



Don't know 🚺 Agree

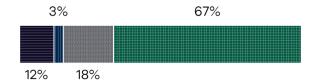
Disagree



Your results

Neither agree nor disagree





#### 79 % 84 % 66 % 82 % 89 %

Comparator

Lowest Average Highest

Benchmark agree results

You

2022

2021

77 %	76 %	51 %	75 %	84 %
// 70	/0 %	51 %	13 %	04 %





Victorian

**Public Sector** Commission

#### **People matter survey** | results



#### Example

61% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate

#### **Organisational climate**

#### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

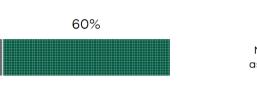
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

bullying, harassment and discrimination'.

#### Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 4% 61% My organisation takes steps to eliminate bullying, harassment and discrimination 14% 22% 5% 60% I believe the recruitment processes in my organisation are fair 13% 23% 15% 49% I have an equal chance at promotion in my organisation 36% 10% 42% I believe the promotion processes in my organisation are fair 15% 33%



Yo	bu	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			60 %	
Not asked	60 %	29 %	55 %	66 %
Not asked	49 %	34 %	49 %	57 %
Not asked	42 %	26 %	45 %	56 %



#### **Organisational climate**

#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

87% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.

#### Survey question

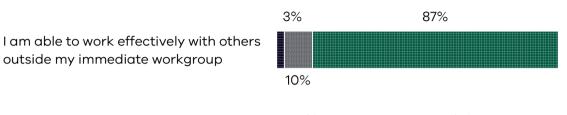
outside my immediate workgroup

Workgroups across my organisation willingly share information with each

other









Yo	u	c	omparato	or
2021	2022	Lowest	<b>omparato</b> Average	Highest
			84 %	
57 %	67 %	34 %	54 %	65 %





#### **Organisational climate**

#### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

#### Survey question

safe work environment

My organisation has effective

Senior leaders consider the

as important as productivity

commitment

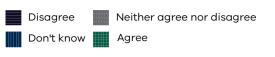
procedures in place to support

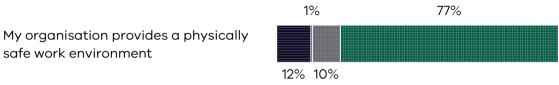
employees who may experience stress

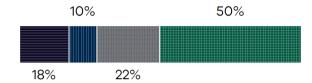
Senior leaders show support for stress

prevention through involvement and

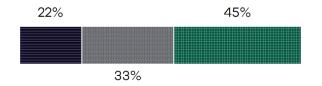












You		Comparator		
2021	2022	Lowest	Average	Highest
			79 %	













#### 20% 44% In my workplace, there is good communication about psychological safety issues that affect me 36% 26% 41% All levels of my organisation are involved in the prevention of stress 33%

Your results

Agree 

Disaaree

Don't know

Neither agree nor disagree

Survey question

#### **Organisational climate**

#### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

44% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.



<b>You</b> 2021 2022		c	omparato	or
2021	2022	Lowest	Average	Highest
			49 %	
34 %	41 %	22 %	46 %	59 %



59



#### **People matter survey** | results

**Organisational climate** 

This is the safety culture in a healthcare

A good patient safety climate means safe,

Authority and the Victorian Quality Council

Under 'Your results', see results for each

'Agree' combines responses for agree and

strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your

comparator groups overall, lowest and

87% of your staff who did the survey

agreed or strongly agreed with I am

encouraged by my colleagues to report any patient safety concerns I may have'.

highest scores with your own.

auestion in descending order by most

high-quality care and experiences.

The Victorian Managed Insurance

Patient safety climate 1 of 2

What this is

workplace.

Why this is important

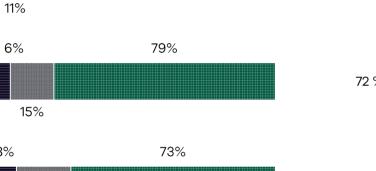
developed these tools.

How to read this

agreed.

disagree.

Example





Your results

Agree

Neither agree nor disagree

87%

# 11% 68% 4% 17%

#### Benchmark agree results

Yo	bu	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			81 %	
72 %	79 %	48 %	70 %	80 %
72 %	73 %	60 %	70 %	75 %
70 %	68 %	45 %	63 %	70 %





Survey question

I am encouraged by my colleagues to

I would recommend a friend or relative

My suggestions about patient safety

Patient care errors are handled

appropriately in my work area

would be acted upon if I expressed them

to be treated as a patient here

report any patient safety concerns I

may have

to my manager

#### n

Disaaree

2%

Don't know

#### **People matter survey** | results

CTORIA

65 %

#### **Organisational climate**

#### Patient safety climate 2 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

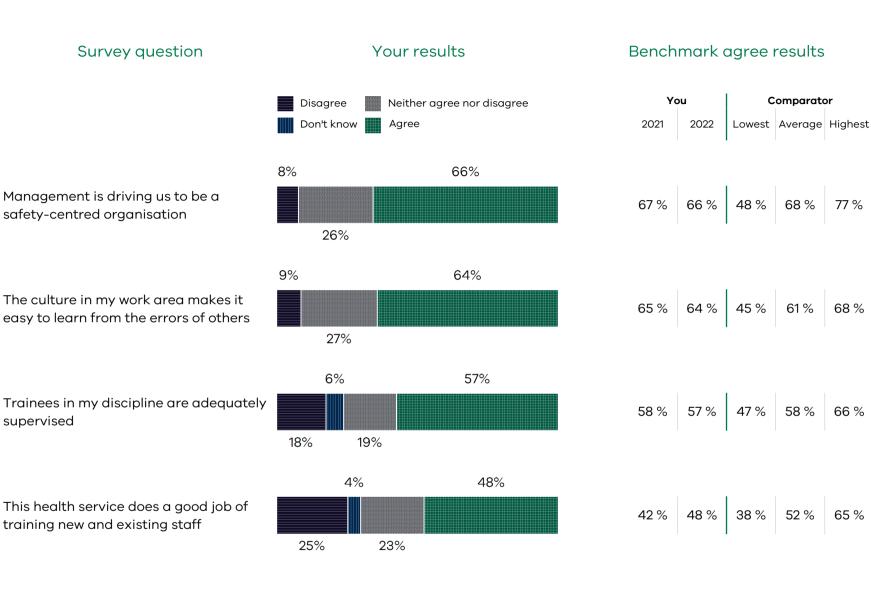
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

supervised

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

66% of your staff who did the survey agreed or strongly agreed with 'Management is driving us to be a safetycentred organisation'.





### People matter survey

# wellbeing check 2022

### Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator group

**Detailed results** 

- Your response rate
  - Work-related stress levels
  - Work-related stress causes
  - · Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

#### **Key differences**

- Highest scoring
- Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role
- Victorian **Public Sector** Commission



Senior leadership Senior leadership

auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

- Workgroup climate
- Scorecard • Quality service
- delivery Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support Workload
- Learning and

Public sector values

#### Scorecard

- Responsiveness
- Integrity
- Impartiality
- Respect
- - Leadership
  - Human rights



#### Questions requested

by your organisation

**Custom questions** 

- Accountability

- Meaningful work
- Flexible working

- development
- Job enrichment

#### Workgroup climate

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

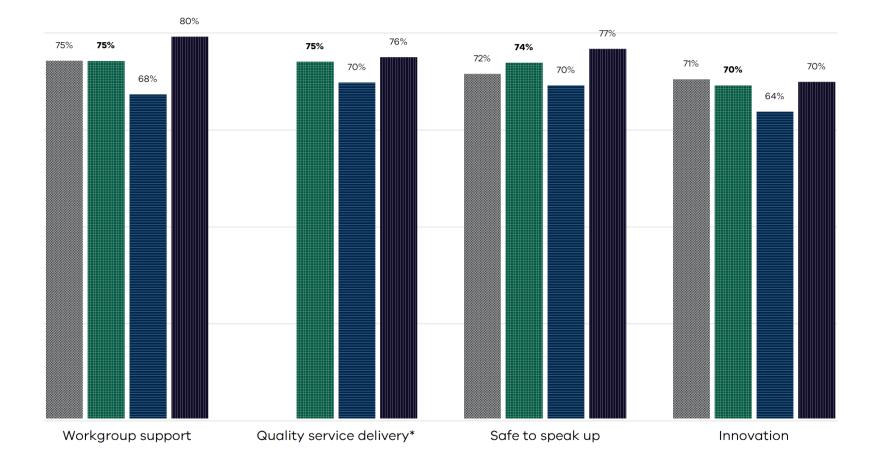
#### Example

In 2022:

• 75% of your staff who did the survey responded positively to questions about Workgroup support which is down from 75% in 2021.

#### Compared to:

• 68% of staff at your comparator and 80% of staff across the public sector.

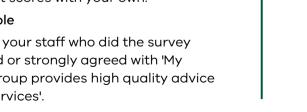


\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022







'Agree' combines responses for agree and disagree.

highest scores with your own.

#### Example

Why this is important The public sector must provide high-

Workgroup climate

Quality service delivery

What this is

services.

quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

78% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

# This is how well workgroups in your organisation operate to deliver quality

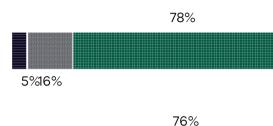
My workgroup provides high quality advice and services

Survey question

My workgroup has clear lines of responsibility

My workgroup acts fairly and without bias

My workgroup uses its resources well



Agree

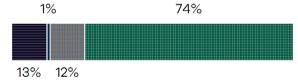
Disaaree

Don't know

Your results

Neither agree nor disagree







You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			76 %	

73 %	76 %	59 %	73 %	85 %

Not asked	74 %	59 %	66 %	73 %







#### Workgroup climate

#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

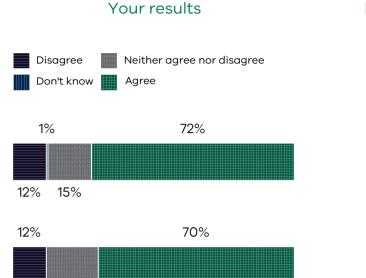
72% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

### My workgroup learns from failures and mistakes

Survey question

My workgroup is quick to respond to opportunities to do things better

My workgroup encourages employee creativity



#### 18%



Yc	bu	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			66 %	
75 %	70 %	57 %	65 %	69 %

		1		
64 %	68 %	57 %	62 %	67 %





#### **People matter survey** | results

# People in my workgroup work together effectively to get the job done People in my workgroup treat each other with respect

People in my workgroup are politically impartial in their work

Survey question

People in my workgroup are honest, open and transparent in their dealings

### Workgroup climate

#### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

### Neither agree nor disagree Disaaree Don't know Agree 9% 81% 10% 1% 80% 10% 9% 5% 76% 5% 15% 1% 73% 10% 16%

Your results

#### Benchmark agree results

You		omparato	or
2022	Lowest	Average	Highest
80 %	63 %	72 %	86 %
76 %	62 %	67 %	73 %
73 %	57 %	65 %	71 %
	81 % 80 % 76 %	81 %     70 %       80 %     63 %       76 %     62 %	Du         Comparate           2022         Lowest         Average           81 %         70 %         77 %           80 %         63 %         72 %           76 %         62 %         67 %           73 %         57 %         65 %





66

#### Workgroup climate

#### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

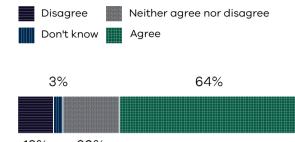
64% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

#### Survey question

People in my workgroup appropriately

manage conflicts of interest

#### Your results

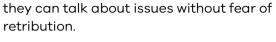


13% 20%

You		Comparator		
2021	2022	Lowest	Average	Highest
64 %	64 %	47 %	58 %	63 %



#### **People matter survey** | results



This is how freely and confidently staff feel

#### Why this is important

Safe to speak up

What this is

Workgroup climate

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

#### Survey question

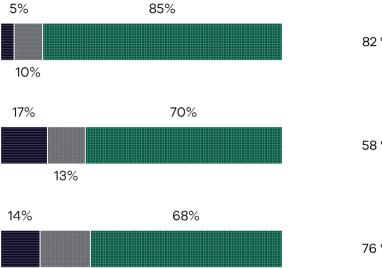
I feel culturally safe at work

behaviour at work

I feel safe to challenge inappropriate

People in my workgroup are able to

bring up problems and tough issues



Neither agree nor disagree

Your results

Agree

18%

Disaaree

Don't know

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			83 %	
58 %	70 %	53 %	64 %	69 %
76 %	68 %	54 %	63 %	69 %





### People matter survey

# wellbeing check 2022

#### Have your say

#### Overview

#### **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

#### **Report overview**

- About your report
- Privacy and anonymity
  - Engagement Scorecard:
- Survey's theoretical framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard:
- negative behaviour
- Bullying
- Sexual harassment
- Discrimination Violence and agaression
- Satisfaction with complaint processes

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from
- comparator
- Biggest negative
- difference from comparator

- **Taking action**
- Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

Scorecard

#### Manager leadership

- Manager support
- Workload
- Learning and
- development

#### Public sector values

#### Scorecard

- Responsiveness
- Integrity
- Impartiality
- Accountability Respect

Leadership

Human rights

- Job enrichment
- Meaningful work
- Flexible working

#### **Custom questions**

- Questions requested
  - Age, gender, by your organisation
    - variations in sex characteristics and sexual orientation

Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





#### Job and manager factors

#### Scorecard 1 of 2 $\,$

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

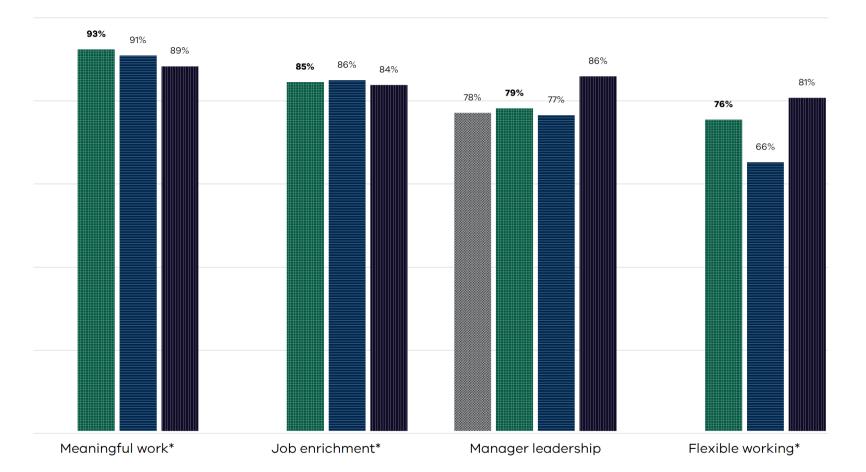
#### Example

In 2022:

• 93% of your staff who did the survey responded positively to questions about Meaningful work.

#### Compared to:

• 91% of staff at your comparator and 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





#### Job and manager factors

#### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

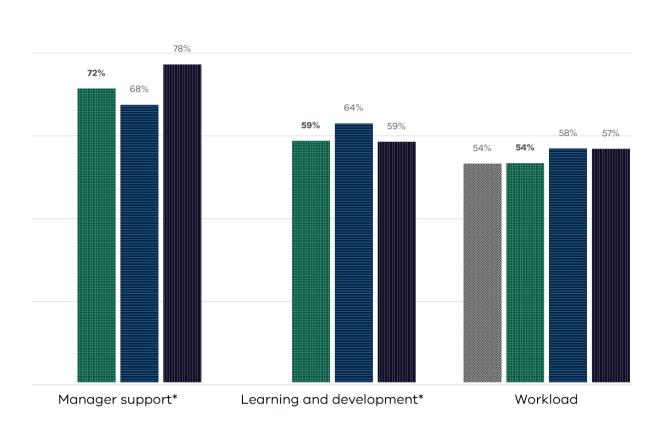
#### Example

In 2022:

• 72% of your staff who did the survey responded positively to questions about Manager support.

#### Compared to:

• 68% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





#### Job and manager factors

#### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

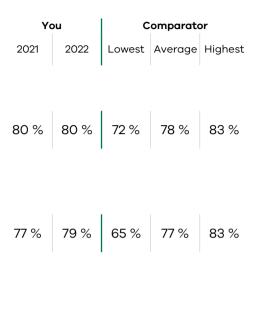
values

#### Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

#### Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 11% 80% My manager treats employees with dignity and respect 9% 10% 79% My manager demonstrates honesty and integrity 11% 11% 77% My manager models my organisation's

12%



76 % 77 % 66 % 77 % 84 9
--------------------------





## Manager support 1 of 2

## What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

## How to read this

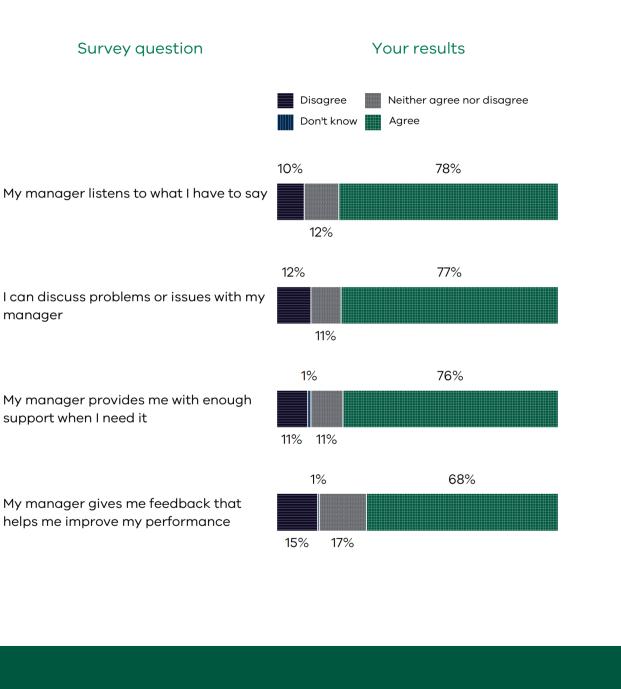
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

78% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.



Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			74 %	
Not asked	77 %	64 %	73 %	78 %
		I	72 % 65 %	







## Manager support 2 of 2

## What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

60% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

## Survey question Your results Disagree Neither agree nor disagree Don't know Agree 17% 60% Ireceive meaningful recognition when I do good work

Benchmark agree results

Vau

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	60 %	40 %	55 %	64 %

Comparator







## Workload

## What this is

This is how staff feel about workload and time pressure.

## Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

57% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

# Survey questionYour resultsDisagreeNeither agree nor disagreeAgree25%25%57%The workload I have is appropriate for<br/>the job that I do18%32%51%I have enough time to do my job<br/>effectively10

## 18%

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			59 %	
51 %	51 %	47 %	56 %	61 %







## Learning and development

## What this is

This is how well staff feel they can learn and grow in your organisation.

## Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

77% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

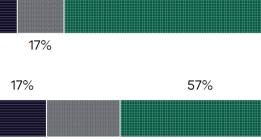
## Neither agree nor disagree Disaaree Agree 7% I am developing and learning in my role 17%

I am satisfied with the way my learning and development needs have been addressed in the last 12 months

Survey question

My organisation places a high priority on the learning and development of staff

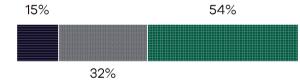
I am satisfied with the opportunities to progress in my organisation

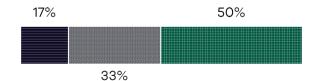


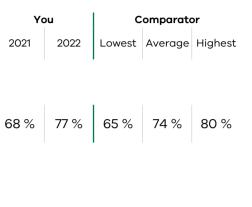
Your results

77%

## 26%







54 %	57 %	47 %	62 %	74 %









## Job enrichment 1 of 2

## What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

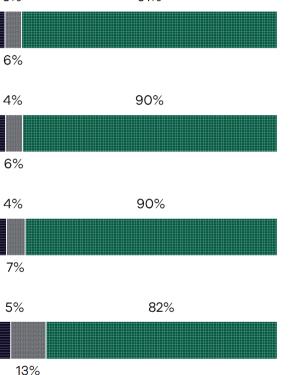
## Example

91% of your staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

## Survey question Your results Neither agree nor disagree Disagree Agree 91% 3% I clearly understand what I am expected to do in this iob 6% 4% 90% I understand how my job helps my organisation achieve it's goals 6% 4% 90% I can use my skills and knowledge in my 7%

I have the authority to do my job effectively

job



## Benchmark agree results

Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			90 %	
Not asked	90 %	87 %	92 %	95 %
Not asked	90 %	87 %	91 %	93 %
79 %	82 %	71 %	81 %	86 %



77

## Job enrichment 2 of 2

## What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

73% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

## Survey question

I have a say in how I do my work



## Neither agree nor disagree Disagree 📕 Agree 7% 73%

21%

You		c	omparato	or
2021	2022	Lowest	Average	Highest
		I		
Not asked	73 %	67 %	74 %	78 %





## Meaningful work

## What this is

This is how staff feel about their contribution and how worthwhile their work is.

## Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

work

my work

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

95% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.

## Survey question Your results Neither agree nor disagree Disagree Agree 2% 95% I can make a worthwhile contribution at 3% 1% 93% I achieve something important through my work 6%



2021 Not asked











**People matter survey** | results



## Benchmark agree results

Comparator

Lowest Average Highest

96 %

92 %

97 %

93 %

You

2022

95 %

93 %

94 %

90 %

## Flexible working

## What this is

This is how well you organisation supports staff to work flexibly.

## Why this is important

Supporting flexible working can improve employee wellbeing.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

83% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

## Survey question

My manager supports working flexibly

I am confident that if I requested a

given due consideration

flexible work arrangement, it would be



## 6% 83% 11% 11% 69%

20%

Yo	You		omparato	or
2021	2022	Lowest	omparato Average	Highest
Not asked	83 %	66 %	69 %	72 %
65 %	69 %	55 %	62 %	70 %





## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

## **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group
- Your response rate
- levels
  - Work-related stress causes
  - · Intention to stay

### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress

## **Key differences**

- Highest scoring
- Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from comparator
- Biggest negative
- difference from comparator

- **Taking action**
- Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

Satisfaction with

complaint processes

effects of work

## values

- Manager leadership Manager support
- Workload
- Job enrichment

## Public sector

## Scorecard

- Responsiveness
- Integrity
- Impartiality
  - Accountability

Leadership

Human rights

- Meaningful work

**Custom questions** 

### Questions requested by your organisation

- Age, gender,
  - sexual orientation Aboriginal and/or Torres Strait Islander

variations in sex

characteristics and

Demographics

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





81

- - Respect

development

- Flexible working

Learning and

## Scorecard 1 of 2 $\,$

## What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

## How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

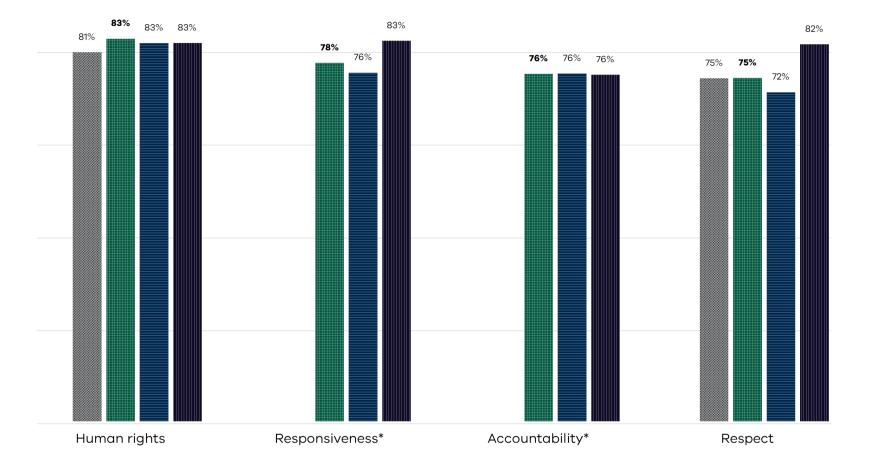
## Example

In 2022:

• 83% of your staff who did the survey responded positively to questions about Human rights , which is up 3% in 2021.

## Compared to:

• 83% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





## Scorecard 2 of 2 $\,$

## What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

## How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

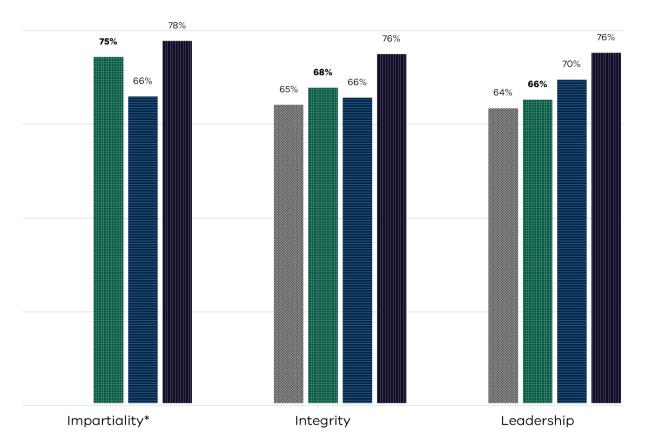
## Example

In 2022:

• 75% of your staff who did the survey responded positively to questions about Impartiality .

Compared to:

• 66% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





## Responsiveness

## What this is

This is how responsive your staff feel they are to the community.

## Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

78% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

## Survey question

My workgroup provides high quality

advice and services



### Neither agree nor disagree Disaaree Agree Don't know

78%



5%16%

## Benchmark agree results

You		Comparator		
2021	2022	Lowest	Average	Highest
		I		
Not asked	78 %	68 %	76 %	82 %





## **People matter survey** | results

## **Public sector values**

## Integrity 1 of 2

## What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

## Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

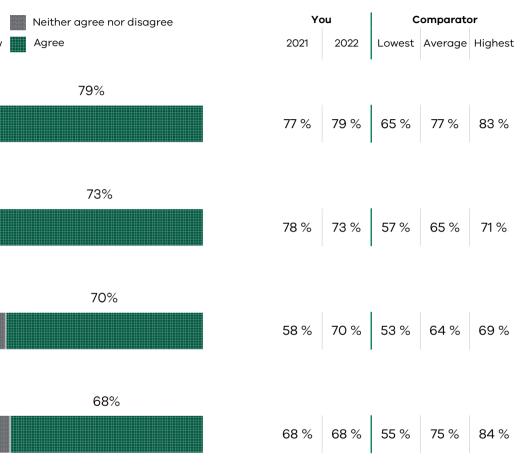
## Example

79% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

## Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 79% 10% My manager demonstrates honesty and integrity 11% 1% 73% People in my workgroup are honest, open and transparent in their dealings 10% 16% 70% 17% I feel safe to challenge inappropriate behaviour at work 13% 4% 68% My organisation is committed to earning a high level of public trust

5%

22%



Benchmark agree results

Victorian

Public Sector Commission

## Integrity 2 of 2

## What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

## Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

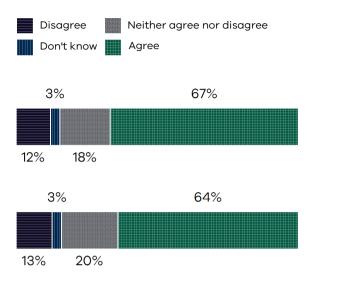
67% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

## Survey question

My organisation does not tolerate improper conduct

People in my workgroup appropriately manage conflicts of interest

Senior leaders demonstrate honesty and integrity



Your results



You		Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			65 %	
64 %	64 %	47 %	58 %	63 %

47 %	57 %	32 %	60 %	74 %





## Impartiality

Public sector values

### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

## Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

76% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

## Survey question

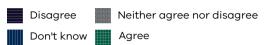
People in my workgroup are politically

My workgroup acts fairly and without

impartial in their work

bias

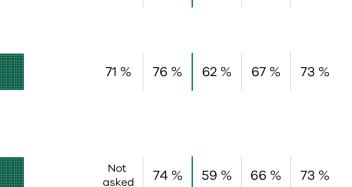




## 5% 76%

1%

13% 12%



2022

You

2021



74%

## Benchmark agree results

Comparator

Lowest Average Highest



87

## **People matter survey** | results

## Public sector values

## Accountability 1 of 2

## What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

## Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

91% of staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

## Disaaree Don't know 3% I clearly understand what I am expected to do in this iob 6% 4% I understand how my job helps my organisation achieve it's goals 6% My workgroup has clear lines of responsibility 12% 12%

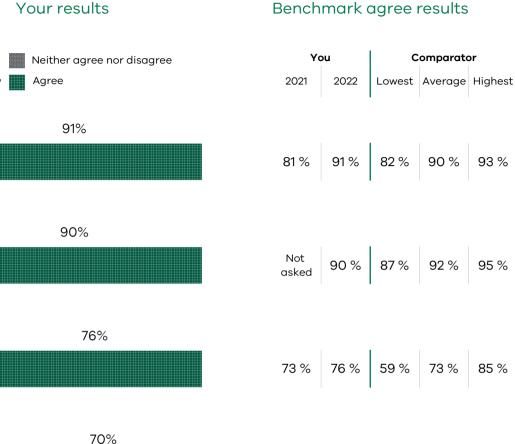
1%

20%

9%

Survey question

My workgroup uses its resources well





Not

asked

70 %

51 %



Comparator

90 %

92 %

66 %

93 %

95 %

85 %

73 %

Your results

## Accountability 2 of 2

## What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

## Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

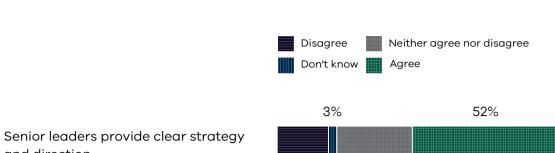
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

52% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

## Survey question

and direction



Your results

18% 27%

You		c	omparato	or
2021	2022	Lowest	Average	Highest
42 %	52 %	29 %	59 %	76 %





## Respect 1 of 2

## What this is

Respect is how your staff feel they're treated in the workplace and community.

## Why this is important

All staff need to treat their colleagues and Victorians with respect.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

80% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

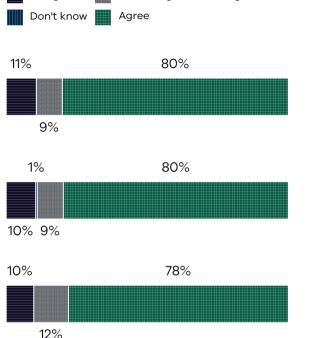
## My manager treats employees with dignity and respect

Survey question

People in my workgroup treat each other with respect

My manager listens to what I have to say

My organisation encourages respectful workplace behaviours



Your results

Disaaree

Neither agree nor disagree

## 1% 76%

Yo	bu	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
	1		78 %	
79 %	80 %	63 %	72 %	86 %
76 %	78 %	66 %	74 %	79 %
77 %	76 %	51 %	75 %	84 %





## Respect 2 of 2

## What this is

Respect is how your staff feel they're treated in the workplace and community.

## Why this is important

All staff need to treat their colleagues and Victorians with respect.

## How to read this

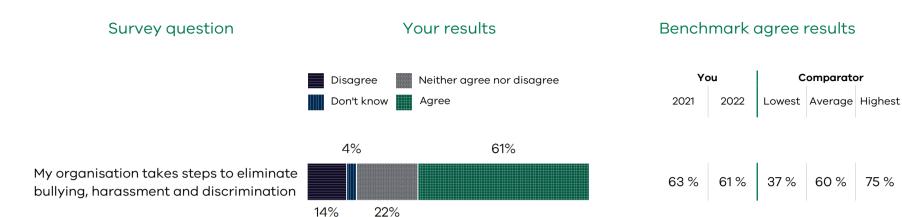
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

61% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







## **People matter survey** | results



## Public sector values

## Leadership

## What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

## Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

## How to read this

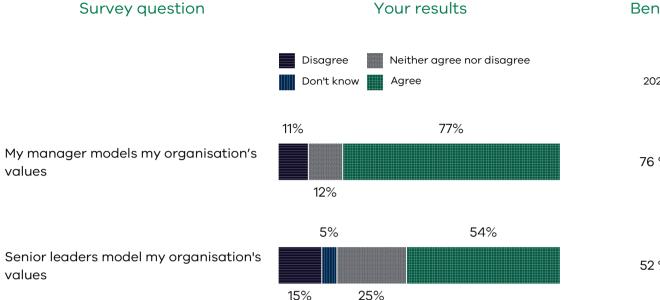
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

77% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



Survey question

values

values

## Benchmark agree results

Yo	bu	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			77 %		
52 %	54 %	32 %	63 %	78 %	



92

## **People matter survey** | results

## Public sector values

## Human rights

## What this is

Human rights is how your staff feel their organisation upholds basic human rights.

## Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

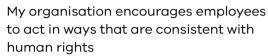
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

84% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

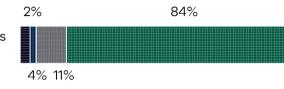
## Survey question



I understand how the Charter of Human Rights and Responsibilities applies to my work



## Disagree Image: Neither agree nor disagree Don't know Agree



## 3% 83%

13%

You		Comparator		
2021	2022	Lowest	Average	Highest
79 %	84 %	66 %	82 %	89 %
82 %	83 %	76 %	83 %	87 %





## People matter survey

## wellbeing check 2022

**People matter survey** | results

## Have your say

## Overview

## **Result summary**

### **Report overview**

- About your report
- Privacy and
- anonymity Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Work-related stress levels
- causes
- · Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

  - Work-related stress

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

difference from

comparator

- Sexual harassment Biggest negative
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

 Satisfaction with complaint processes

Inclusion

Scorecard:

Bullying

### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

- **Demographics**
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories
  - Primary role
- Victorian **Public Sector** Commission



**Detailed results** 

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support • Safe to speak up

## factors Scorecard

- Manager leadership Manager support
- Workload
- Learning and
- development

- Public sector values
- Scorecard
- Responsiveness
- Impartiality
- Accountability
- Respect

- Leadership Human rights

- Job enrichment

Job and manager

- Meaningful work
- Flexible working

Integrity

## **People matter survey** | results



## Custom questions

## What this is

Your organisation asked 4 custom questions as part of the 2022 survey. In this report, we've only included results for 3 custom questions, as your other custom question results contain sensitive information that only specific people in your organisation can see.

## Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

## How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

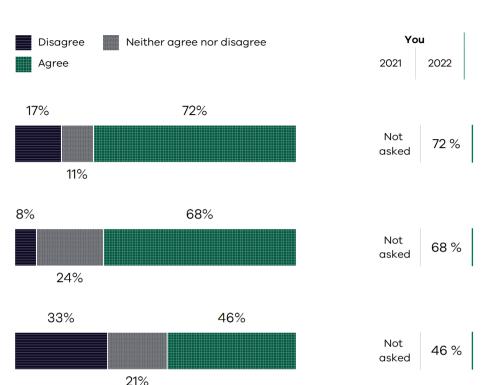
## Example

72% of staff who did the survey agreed or strongly agreed with 'I have participated in a connecting conversation with my manager/team leader in the last 12 months'. I have participated in a connecting conversation with my manager/team leader in the last 12 months

Survey question

I consider GSHS an employer of choice in the South Gippsland Region

Me or my team have participated in an Executive connecting session within my department in the last 12 months



Your results



Benchmark results

## People matter survey

## wellbeing check 2022

**People matter survey** | results

## Have your say

## Overview

## **Result summary**

### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group
- Your response rate
- levels
  - causes
  - · Intention to stay

- People outcomes
- Scorecard:
  - engagement index Engagement
- Scorecard:
  - satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

- **Key differences**
- Highest scoring
- Scorecard: emotional Lowest scoring
  - Most improved
  - Most declined
  - Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

negative behaviour

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

effects of work

· Satisfaction with complaint processes

### **Taking action**

 Taking action questions

**Custom questions** 

Questions requested

by your organisation

- Demographics
- Age, gender, variations in sex characteristics and sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role
- Victorian **Public Sector** Commission



**Detailed results** 

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

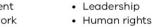
- Scorecard • Quality service
  - delivery
- Innovation Workgroup support
- Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and
- development

- Flexible working
- Job enrichment
- Meaningful work

- Integrity
- Respect



- Responsiveness

Scorecard

values

- Impartiality
- Accountability

Public sector

Age, gender, variations in sex characteristics and sexual orientation

## What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	56	17%
35-54 years	148	44%
55+ years	107	32%
Prefer not to say	25	7%

How would you describe your gender?	(n)	%
Woman	275	82%
Man	37	11%
Prefer not to say	20	6%
Non-binary and I use a different term	4	1%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	1	0%
No	311	93%
Prefer not to say	24	7%

## To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
Yes	1	0%
No	300	89%
Don't know	7	2%
Prefer not to say	28	8%

## How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	283	84%
Prefer not to say	36	11%
Bisexual	4	1%
Gay or lesbian	4	1%
Pansexual	4	1%
Don't know	3	1%
I use a different term	2	1%





Aboriginal and/or Torres Strait Islander employees

## What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (\*) means this is a new question for the 2022 survey.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander		%
Yes	3	1%
Non Aboriginal and/or Torres Strait Islander	320	95%
Prefer not to say	13	4%





## Disability

## What this is

This is staff who identify as a person with disability and how they share that information.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	15	4%
No	308	92%
Prefer not to say	13	4%

## If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?

	(1)	/0
Yes	10	67%
No	4	27%
Prefer not to say	1	7%





(m)

0/

## Cultural diversity 1 of 2

## What this is

These are the personal characteristics of staff.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	269	80%
Not born in Australia	46	14%
Prefer not to say	21	6%

## If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	17	55%
Mandarin	5	16%
Tamil	4	13%
Filipino	2	6%
Hindi	2	6%
Italian	2	6%
Cantonese	1	3%
French	1	3%
German	1	3%
Punjabi	1	3%
Sinhalese	1	3%
Tagalog	1	3%

## Language other than English spoken

with family or community	(n)	%
Yes	31	9%
No	287	85%
Prefer not to say	18	5%

## If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Vietnamese	1	3%



100

## Cultural diversity 2 of 2

## What this is

This is the cultural identity and religion of staff.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	273	81%
English, Irish, Scottish and/or Welsh	23	7%
Prefer not to say	18	5%
East and/or South-East Asian	9	3%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	9	3%
South Asian	7	2%
Other	5	1%
New Zealander	3	1%
Aboriginal and/or Torres Strait Islander	3	1%
North American	1	0%
African	1	0%
Central Asian	1	0%

Religion	(n)	%
No religion	164	49%
Christianity	112	33%
Prefer not to say	37	11%
Other	11	3%
Buddhism	10	3%
Hinduism	2	1%





Employment characteristics 1 of 2

## What this is

These are the employment characteristics of staff.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	53	16%
Part-Time	283	84%

## Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	134	48%
\$65k to \$95k	69	25%
\$95k to \$125k	30	11%
\$125k or more	10	4%
Prefer not to say	38	14%

Organisational tenure	(n)	%
<1 year	47	14%
1 to less than 2 years	39	12%
2 to less than 5 years	78	23%
5 to less than 10 years	62	18%
10 to less than 20 years	64	19%
More than 20 years	46	14%

Management responsibility	(n)	%
Non-manager	296	88%
Other manager	33	10%
Manager of other manager(s)	7	2%

Employment type	(n)	%
Ongoing and executive	246	73%
Other	55	16%
Fixed term	35	10%





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Employment characteristics 2 of 2

## What this is

These are the employment characteristics of staff.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

## How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

<b>Primary</b> wor	kplace	location	over the	last
	Rpiace	location		IG3C

3 months	(n)	%
Rural	302	90%
Large regional city	24	7%
Other	6	2%
Melbourne: Suburbs	3	1%
Melbourne CBD	1	0%

## What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	108	32%
A frontline or service delivery location	187	56%
Home or private location	17	5%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	22	7%
Other	36	11%

Flexible work	(n)	%
Part-time	140	42%
No, I do not use any flexible work arrangements	108	32%
Flexible start and finish times	66	20%
Shift swap	63	19%
Using leave to work flexible hours	35	10%
Study leave	32	10%
Working more hours over fewer days	16	5%
Purchased leave	14	4%
Other	11	3%
Working from an alternative location (e.g. home, hub/shared work space)	11	3%
Job sharing	6	2%





## Adjustments

## What this is

These are adjustments staff requested to perform in their role.

## Why this is important

This shows organisations how flexible they are in adjusting for staff.

## How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	241	72%
Flexible working arrangements	63	19%
Physical modifications or improvements to the workplace	37	11%
Job redesign or role sharing	11	3%
Career development support strategies	7	2%
Other	5	1%
Accessible communications technologies	3	1%

. .

Why did you make this request?	(n)	%
Health	41	43%
Work-life balance	30	32%
Family responsibilities	26	27%
Caring responsibilities	19	20%
Other	13	14%
Study commitments	8	8%
Disability	4	4%

## What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	65	68%
The adjustments I needed were made but the process was unsatisfactory	16	17%
The adjustments I needed were not made	14	15%





## Caring

## What this is

These are staff-reported caring responsibilities.

## Why this is important

This shows organisations what caring responsibilities their staff have.

## How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	122	36%
Primary school aged child(ren)	81	24%
Secondary school aged child(ren)	68	20%
Frail or aged person(s)	56	17%
Preschool aged child(ren)	33	10%
Child(ren) - younger than preschool age	28	8%
Person(s) with a medical condition	28	8%
Person(s) with a mental illness	22	7%
Person(s) with disability	21	6%
Prefer not to say	17	5%
Other	11	3%





## **Employment categories**

## What is this

This shows how many people in each employee category responded to the survey.

## Why this is important

This helps you assess how representative of your organisation your survey was.

## How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

describes your current position?	(n)	%
Nursing Employees	152	45%
Management, Administration and Corporate support	52	15%
Allied health professional	41	12%
Support services	40	12%
Personal service worker	31	9%
Other health professional	17	5%
Lived experience specific worker	3	1%





## Primary role

## What is this

This shows the primary role of your staff.

## Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

## How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

## How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

## Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	231	69%
Corporate services	11	3%
Community-based services	94	28%

## Is your primary work role in one of the

following areas?	(n)	%
Aged care	104	31%
Critical care	2	1%
Drug and alcohol	3	1%
Emergency	3	1%
Maternity care	12	4%
Medical	34	10%
Mixed medical/surgical	22	7%
Palliative care	5	1%
Paediatrics	4	1%
Peri-operative	9	3%
Rehabilitation	5	1%
Surgical	5	1%
Other	78	23%
Administration	50	15%





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