



Victorian Public Sector Commission



People matter survey

wellbeing check 2022

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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Scorecard:

Bullying

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

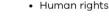
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agaression

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- Meaningful work
- Flexible working
- Respect Leadership



Torres Strait Islander

characteristics and

Demographics

variations in sex

Age, gender,

- Employment

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alexandra District Health

Alpine Health

Beaufort and Skipton Health Service

Beechworth Health Service

Boort District Health

Casterton Memorial Hospital

Central Highlands Rural Health

Cohuna District Hospital

Corryong Health

East Wimmera Health Service

Heathcote Health

Hesse Rural Health Service

Heywood Rural Health

Inglewood and Districts Health Service

Kerang District Health

Kilmore and District Hospital

Kooweerup Regional Health Service

Mallee Track Health and Community Service

Mansfield District Hospital

Moyne Health Services

NCN Health

Omeo District Health

Orbost Regional Health

Robinvale District Health Services

Rural Northwest Health

Seymour Health

South Gippsland Hospital

Tallangatta Health Service

Terang and Mortlake Health Service

Timboon and District Healthcare Service

Yarram and District Health Service

Yarrawonga Health

Yea and District Memorial Hospital



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Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
59% (107)	
Comparator	51%

Public Sector

39%

2022

62% (130)

Comparator52%Public Sector42%





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wellbeing check 2022

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satisfaction, stress,

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Discrimination

Violence and

aggression

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Demographics

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
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- Primary role







- Job enrichment

- Flexible working

- Leadership Human rights

Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
80		78
Comparator	73	Comparator
Public Sector	70	Public Sector

71

68



People matter survey | results

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People outcomes

Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 78.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

organisation

best in my job

My organisation inspires me to do the

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with "I am proud to tell others I work for my organisation'.



8% 78% 67 % 80 % 78 % 33 % 68 % 15%





Benchmark agree results

84 % 38 %

78 % 80 % 35 % 66 %

35 %

2022

Comparator

Lowest Average Highest

76 %

68 %

96 %

94 %

95 %

94 %

You

2021

91 %

90 % 79 %

Engagement question results 2 of 2

What this is

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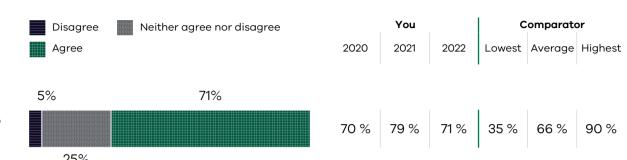
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

I feel a strong personal attachment to my organisation

Survey question



25%

Your results



11

Benchmark agree results

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

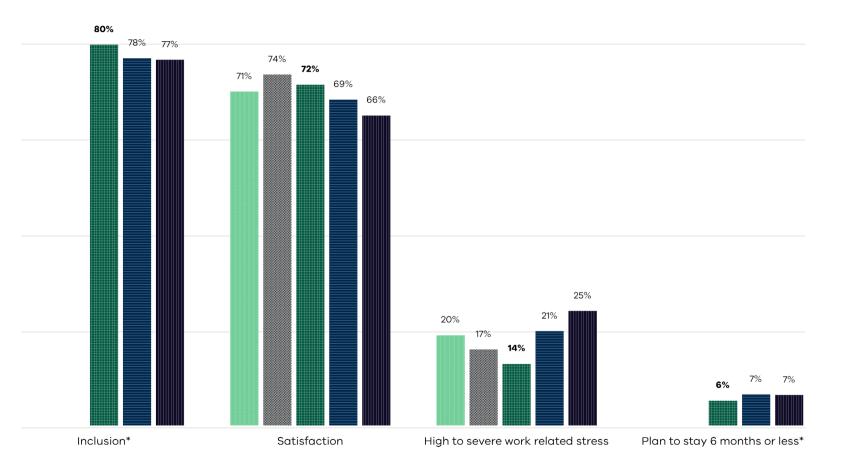
Example

In 2022:

80% of your staff who did the survey • responded positively to questions about Inclusion.

Compared to:

• 78% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

🗾 You 2020 📗 You 2021 📗 You 2022 🔲 Comparator 2022 🛄 Public sector 2022













Satisfaction auestion results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each auestion in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

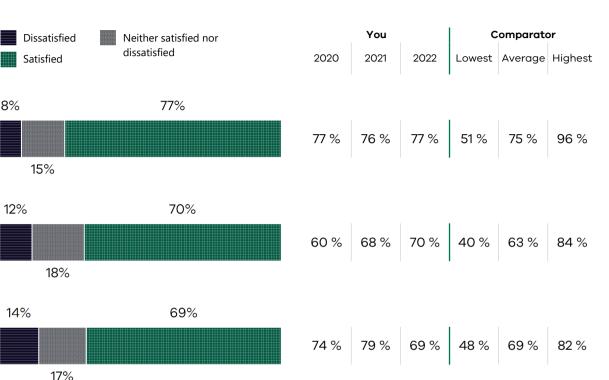
77% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

8% Considering everything, how satisfied are you with your current job

Survey question

How satisfied are you with your career development within your current organisation

How satisfied are you with the work/life balance in your current job



Your results

Benchmark satisfied results

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

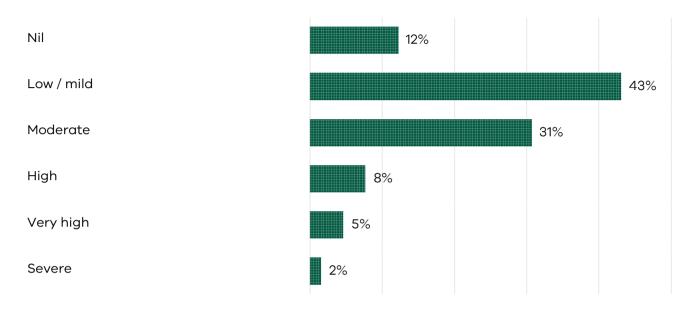
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

14% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 21% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022	
17%		14%	
Comparator Public Sector	19% 26%	Comparator Public Sector	21% 25%





Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

88% of your staff who did the survey said they experienced mild to severe stress.

Of that 88%, 34% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	41%	34%	51%	53%
Time pressure	31%	28%	40%	43%
Dealing with clients, patients or stakeholders	21%	24%	13%	15%
Competing home and work responsibilities	16%	20%	15%	15%
Other changes due to COVID-19	20%	18%	16%	8%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	19%	14%	14%	11%
Content, variety, or difficulty of work	9%	13%	8%	11%
Other	10%	11%	11%	9%
Unclear job expectations	10%	11%	10%	12%
Work schedule or hours	10%	10%	9%	8%



15



12%

16

Experienced some work-related stress

114

88%

Did not experience some work-related stress

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

12% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	7%	7%
Over 6 months and up to 1 year	12%	9%	10%
Over 1 year and up to 3 years	30%	21%	23%
Over 3 years and up to 5 years	12%	16%	16%
Over 5 years	40%	47%	44%





Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

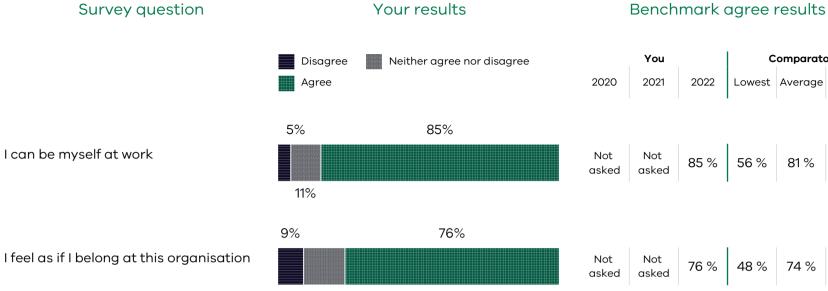
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with I can be myself at work'.



Your results

15%





Comparator

Lowest Average Highest

81%

74 %

94 %

56 %

48 %



Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'. Staff who experienced one or more barriers to success at work



Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	8%	6%	8%
My mental health	5%	6%	7%
My caring responsibilities	3%	6%	7%
My physical health	3%	5%	4%
Other	2%	3%	5%
My sex	2%	1%	4%
My industrial activity	1%	1%	1%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

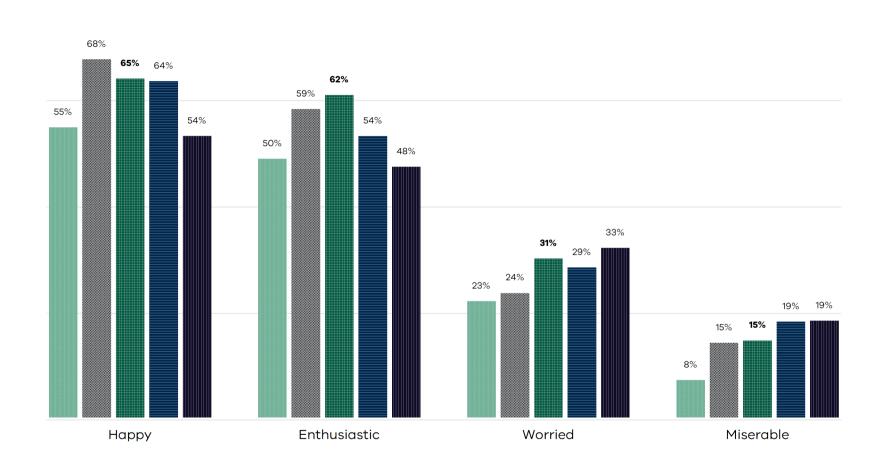
In 2022:

 65% of your staff who did the survey said work made them feel happy in 2022, which is down from 68% in 2021

Compared to:

• 64% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



📕 You 2020 You 2021 🛛 📰 You 2022 🔤 Comparator 2022 🛄 Public sector 2022





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

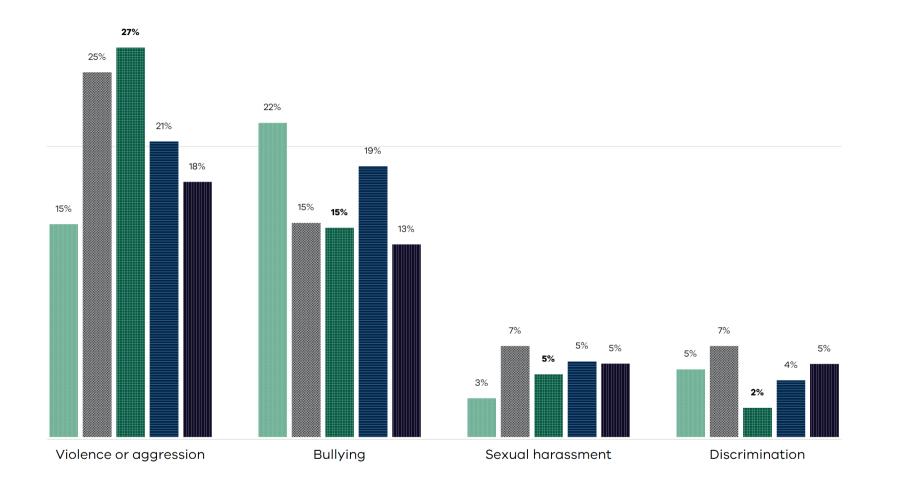
Example

In 2022:

27% of your staff who did the survey • stated they experienced 'Violence or aggression' in the last 12 months which is up from 25% in 2021.

Compared to:

21% of staff at your comparator and • 18% of staff across the public sector.



You 2020 You 2021

You 2022 Comparator 2022 Public sector 2022



20



Commission



21

ving.	Incivility (e.g. talking down to others, making demeaning remarks, no listening to somebody)
ell us if	Exclusion or isolation
ork. one or	Being given impossible assignment(s)
nced.	Withholding essential information for me to do my job

Have you experienced bullying at

work in the last 12 months?

People outcomes

Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and lonaterm negative impact on those inv including those who witness bully

How to read this

In the survey, we asked staff to te they'd experienced bullying at wo

If they did, they could tell us with a more answers what they experien

In descending order, the table shows the answers.

Example

15% of your staff who did the survey said they experienced bullying.

Of that 15%, 68% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

19		96	15
15%		74%	12%
	Experienced bullying	Did not experience bullying	Not sure

If you experienced bullying, what type of bullying Comparator Public You You did vou experience? 2022 sector 2022 2021 2022 ot 75% 68% 64% 70% 37% 38% 42% 50% 0% 5% 9% 16% 25% 16% 26% 28% י אי Being assigned meaningless tasks unrelated to the job 6% 11% 8% 12% Intimidation and/or threats 19% 11% 32% 31% Verbal abuse 21% 19% 11% 20% Other 0% 5% 17% 15%

Telling someone about the bullying What this is

Have you experienced bullying at

work in the last 12 months?

Told someone else

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

15% of your staff who did the survey said they experienced bullying, of which

- 53% said the top way they reported • the bullying was 'Told a colleague'.
- 89% said they didn't submit a formal • complaint.

work in the last 12 months.	15%		74%		12%
		d bullying	Did not	experience bullying	Not sure
Did you tell anyone about the bullying	!?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague		19%	53%	35%	41%
Told a friend or family member		25%	53%	32%	36%
Told a manager		50%	42%	45%	48%
I did not tell anyone about the bullying		13%	16%	13%	12%
Submitted a formal complaint		13%	11%	14%	11%
Told the person the behaviour was not Ok		25%	11%	14%	17%
Told employee assistance program (EAP)	or peer support	0%	5%	6%	9%
Told Human Resources		6%	5%	16%	12%

96

5%

13%

19



10%



12%

15

Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

89% of your staff who experienced bullying did not submit a formal complaint, of which:

• 47% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?

89%

17

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	43%	47%	49%	52%
I believed there would be negative consequences for my career	36%	29%	21%	37%
I believed there would be negative consequences for my reputation	29%	29%	40%	49%
I didn't feel safe to report the incident	29%	18%	12%	18%
I didn't need to because I no longer had contact with the person(s) who bullied me	7%	18%	5%	7%
I thought the complaint process would be embarrassing or difficult	7%	12%	6%	12%
I believed there would be negative consequences for the person I was going to complain about	7%	6%	9%	9%
I didn't need to because I made the bullying stop	0%	6%	6%	6%
I didn't think it was serious enough	14%	6%	14%	16%
I was advised not to	7%	6%	2%	5%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 15% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

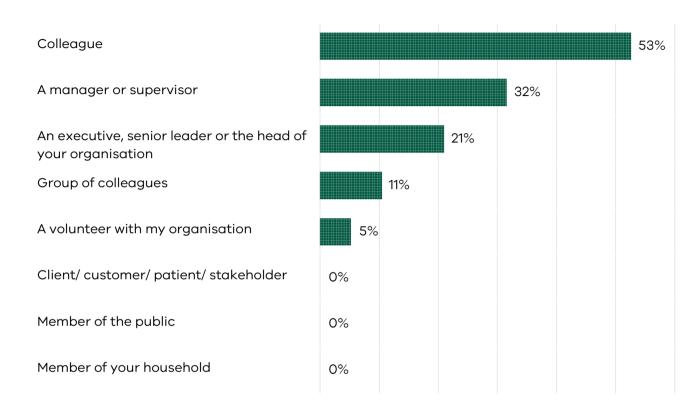
Each row is one perpetrator or group of perpetrators.

Example

15% of your staff who did the survey said they experienced bullying.

Of that 15%, 53% said it was by 'Colleague'.

19 people (15% of staff) experienced bullying (You2022)







Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 15% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

15% of your staff who did the survey said they experienced bullying.

Of that 15%, 100% said it was by someone within the organisation.

Of that 100%, 68% said it was 'They were in my workgroup'.

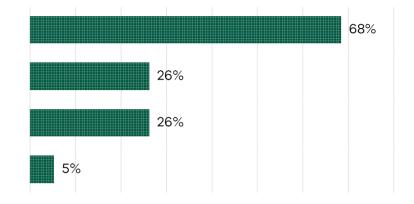
19 people (100% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment. We do this to protect the respondents.





Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.



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Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

27% of your staff who did the survey said they experienced violence or aggression. Of that 27%, 86% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?

35	90	5
27%	69%	4%

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	70%	86%	77%	82%
Intimidating behaviour	48%	63%	58%	68%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	37%	20%	33%	28%
Threats of violence	44%	14%	26%	37%
Stalking, including cyber-stalking	0%	3%	1%	1%



aggression What this is

This is who staff told about what violence and aggression they experienced.

Telling someone about violence and

Why this is important

Negative behaviour

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

27% of your staff who did the survey said they experienced violence or aggression, fo which

- 54% said the top way they reported ٠ the violence or agression was 'Submitted a formal incident report'
- 46% said they didn't submit a formal ٠ incident report.

Have you experienced violence or aggression at work in the last 12 months?

35	90	5
27%	69%	4%

Experienced violence or aggression 📰 Did not experience violence or aggression 📰 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Submitted a formal incident report	37%	54%	42%	32%
Told a manager	63%	54%	51%	56%
Told a colleague	52%	51%	40%	47%
Told the person the behaviour was not OK	22%	20%	31%	34%
Told a friend or family member	15%	11%	14%	20%
Told Human Resources	0%	11%	6%	4%
Told employee assistance program (EAP) or peer support	0%	3%	2%	4%
Told someone else	4%	3%	4%	6%







Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

46% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 38% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

19	16
54%	46%

Submitted formal incident report 📰 Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	35%	38%	35%	40%
I didn't think it was serious enough	53%	25%	27%	32%
Other	29%	25%	23%	20%
I didn't need to because I made the violence or aggression stop	6%	13%	10%	15%
I believed there would be negative consequences for my reputation	6%	6%	12%	14%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	12%	6%	9%	16%



Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

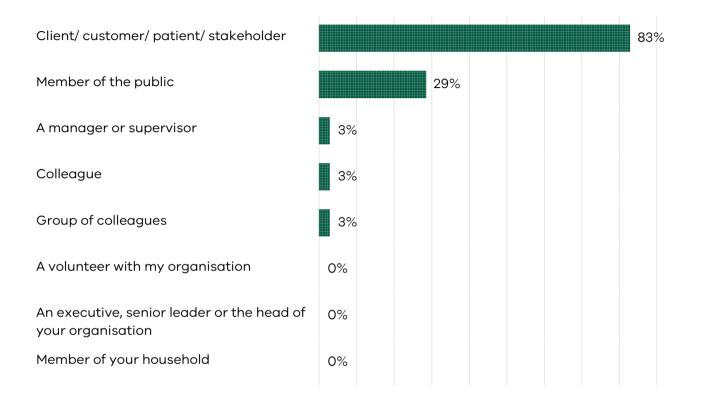
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

27% of your staff who did the survey said they experienced violence or aggression. Of that 27%, 83% said it was 'Client/ customer/ patient/ stakeholder'.

35 people (27% of staff) experienced violence or aggression (You2022)







Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

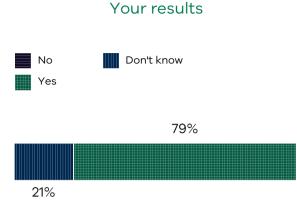
Example

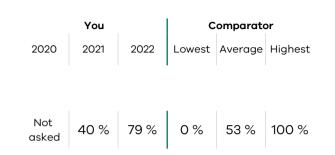
79% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

Survey question

Were you satisfied with the way your formal complaint was handled

Violence or aggression





Benchmark satisfied results





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wellbeing check 2022

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- Meaningful work
- Flexible working
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- development

- Job enrichment

Workload

- Integrity Impartiality

Key differences

Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 95% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I understand how my job helps my organisation achieve it's goals	95%	Not asked in 2021	92%
Meaningful work	I achieve something important through my work	94%	+3%	93%
Meaningful work	I can make a worthwhile contribution at work	93%	Not asked in 2021	94%
Organisational integrity	My organisation is committed to earning a high level of public trust	93%	-1%	78%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	92%	0%	83%
Manager leadership	My manager treats employees with dignity and respect	91%	-1%	82%
Safety climate	My organisation provides a physically safe work environment	91%	-4%	81%
Quality service delivery	My workgroup provides high quality advice and services	91%	Not asked in 2021	76%
Organisational integrity	My organisation encourages respectful workplace behaviours	90%	-3%	78%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	90%	+3%	76%





Key differences

Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Organisational integrity', the 'You 2022' column shows 49% of your staff agreed with 'I believe the promotion processes in my organisation are fair'. This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Organisational integrity	I believe the promotion processes in my organisation are fair	49%	Not asked in 2021	52%
Taking action	My organisation has made improvements based on the survey results from last year	50%	Not asked in 2021	35%
Organisational integrity	I have an equal chance at promotion in my organisation	55%	Not asked in 2021	54%
Manager support	I receive meaningful recognition when I do good work	65%	Not asked in 2021	62%
Collaboration	Workgroups across my organisation willingly share information with each other	65%	-6%	61%
Workload	I have enough time to do my job effectively	66%	-3%	55%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	67%	-2%	61%
Learning and development	I am satisfied with the opportunities to progress in my organisation	68%	Not asked in 2021	56%
Workload	The workload I have is appropriate for the job that I do	68%	-7%	61%
Taking action	I believe my organisation will make improvements based on the results of this survey	69%	Not asked in 2021	54%





Key differences

Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Senior leadership', the 'You 2022' column shows 79% of your staff agreed with 'Senior leaders provide clear strategy and direction'.

In the 'Increase from 2021' column, you have a 7% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Senior leadership	Senior leaders provide clear strategy and direction	79%	+7%	62%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	80%	+6%	56%
Innovation	My workgroup encourages employee creativity	76%	+5%	65%
Safety climate	All levels of my organisation are involved in the prevention of stress	75%	+5%	50%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	77%	+4%	67%
Patient safety climate	Trainees in my discipline are adequately supervised	73%	+4%	61%
Learning and development	I am developing and learning in my role	78%	+4%	75%
Meaningful work	I achieve something important through my work	94%	+3%	93%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	90%	+3%	76%
Engagement	My organisation motivates me to help achieve its objectives	80%	+2%	66%





Key differences

Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Patient safety climate', the 'You 2022' column shows 75% of your staff agreed with 'The culture in my work area makes it easy to learn from the errors of others'.

In the 'Decrease from 2021' column, you have a 11% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	75%	-11%	63%
Engagement	I would recommend my organisation as a good place to work	79%	-10%	68%
Manager support	My manager listens to what I have to say	84%	-10%	79%
Satisfaction	How satisfied are you with the work/life balance in your current job	69%	-9%	69%
Engagement	I feel a strong personal attachment to my organisation	71%	-9%	66%
Collaboration	I am able to work effectively with others outside my immediate workgroup	87%	-7%	87%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	74%	-7%	57%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	69%	-7%	61%
Workload	The workload I have is appropriate for the job that I do	68%	-7%	61%
Engagement	I am proud to tell others I work for my organisation	84%	-7%	76%



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Key differences

Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safety climate', the 'You 2022' column shows 80% of your staff agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

The 'difference' column, shows that agreement for this question was 24 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	80%	+24%	56%
Safety climate	All levels of my organisation are involved in the prevention of stress		+24%	50%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	75%	+23%	52%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	82%	+21%	61%
Senior leadership	Senior leaders provide clear strategy and direction	79%	+17%	62%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	74%	+17%	57%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	81%	+17%	64%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	85%	+16%	68%
Senior leadership	Senior leaders demonstrate honesty and integrity	82%	+16%	66%
Organisational integrity	My organisation is committed to earning a high level of public trust	93%	+15%	78%





Key differences

Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Human rights', the 'You 2022' column shows 84% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

The 'difference' column, shows that agreement for this question was 4 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	84%	-4%	88%
Meaningful work	I get a sense of accomplishment from my work	85%	-3%	88%
Organisational integrity	I believe the promotion processes in my organisation are fair	49%	-3%	52%
Job enrichment	I can use my skills and knowledge in my job	89%	-2%	91%
Job enrichment	I clearly understand what I am expected to do in this job	88%	-1%	89%
Meaningful work	I can make a worthwhile contribution at work	93%	-1%	94%



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Public Sector

Commission



- Job enrichment
- Meaningful work

- Flexible working







Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this survey'.

Survey question

I believe my organisation will make

improvements based on the survey

My organisation has made

results from last year

this survey

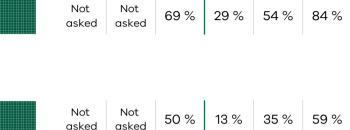
improvements based on the results of

Your results

Neither agree nor disagree Disaaree Don't know Agree 5% 69% 25% 31% 50%

17%

2%



2022

You

2021

2020



Benchmark agree results

Comparator

Lowest Average Highest

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- - - characteristics and sexual orientation

Age, gender,

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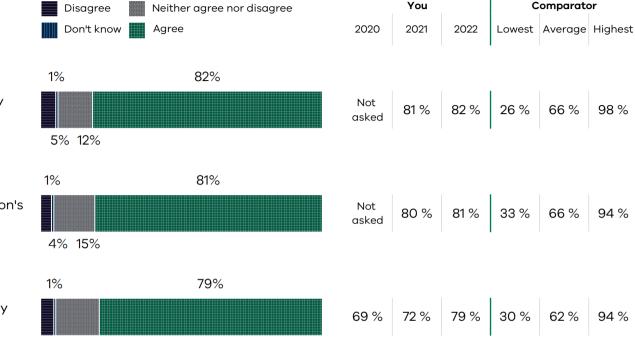


- - Job enrichment
 - Meaningful work
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- Manager leadership Manager support
- Workload

What this is Disaaree This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate. 1% Why this is important Senior leaders demonstrate honesty Supportive senior leaders who and integrity communicate well mean staff may feel 5% 12% more connected to their work and organisation. 1% How to read this Senior leaders model my organisation's Under 'Your results', see results for each question in descending order by most values agreed. 4% 15% 'Agree' combines responses for agree and strongly agree and 'Disagree' combines 1% responses for disagree and strongly

Senior leaders provide clear strategy and direction



Your results

Survey question

5% 15%

Under 'Benchmark results', compare your

comparator groups overall, lowest and

82% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and

highest scores with your own.

Senior leadership

Senior leadership

disagree.

Example

integrity'.



CTORIA

Benchmark agree results

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Workgroup support

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Manager leadership

Learning and

Manager support

Human rights

 Age, gender, variations in sex

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

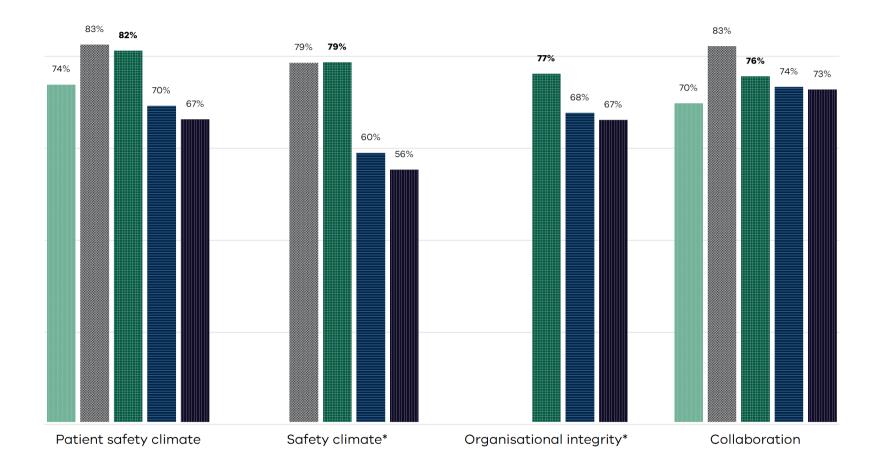
Example

In 2022:

• 82% of your staff who did the survey responded positively to questions about Patient safety climate which is down from 83% in 2021.

Compared to:

• 70% of staff at your comparator and 67% of staff across the public sector.

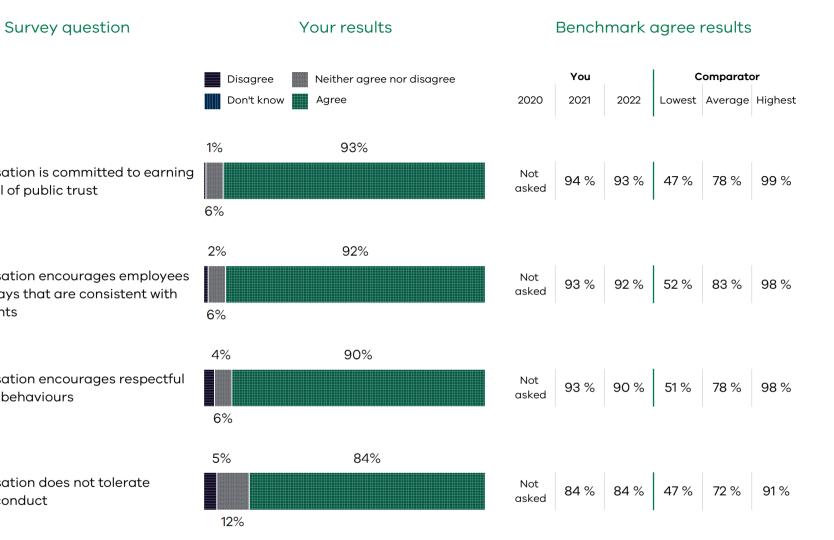


*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 🚺 You 2022 🚺 Comparator 2022 🚮 Public sector 2022







Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

My organisation is committed to earning a high level of public trust

My organisation encourages employees to act in ways that are consistent with human rights

My organisation encourages respectful workplace behaviours

My organisation does not tolerate improper conduct







Disaaree This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for 1% My organisation takes steps to eliminate Why this is important bullying, harassment and discrimination We need the community to have high trust 8% 10% in how we work and what we do. 3% Under 'Your results', see results for each auestion in descending order by most I believe the recruitment processes in my organisation are fair 12% 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly 14% I have an equal chance at promotion in Under 'Benchmark results', compare your my organisation comparator groups overall, lowest and highest scores with your own. 8% 81% of your staff who did the survey I believe the promotion processes in my agreed or strongly agreed with 'My

organisation are fair

organisation takes steps to eliminate

bullying, harassment and discrimination'.

Organisational climate

Organisational integrity 2 of 2

What this is

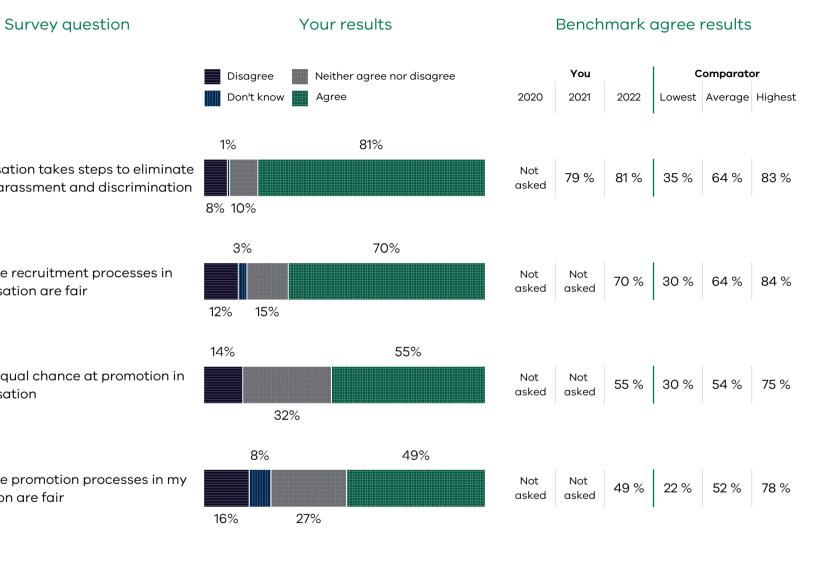
Victorians.

agreed.

disagree.

Example

How to read this







Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

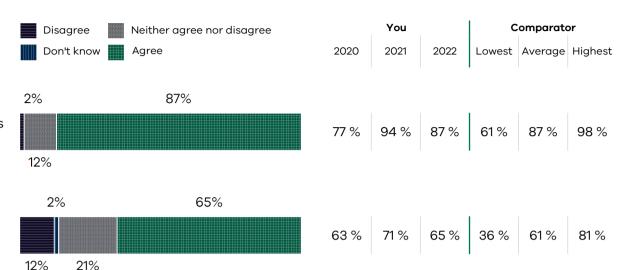
87% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.

2%

I am able to work effectively with others outside my immediate workgroup

Survey question

Workgroups across my organisation willingly share information with each other



Benchmark agree results

Your results

Victorian **Public Sector** Commission





Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

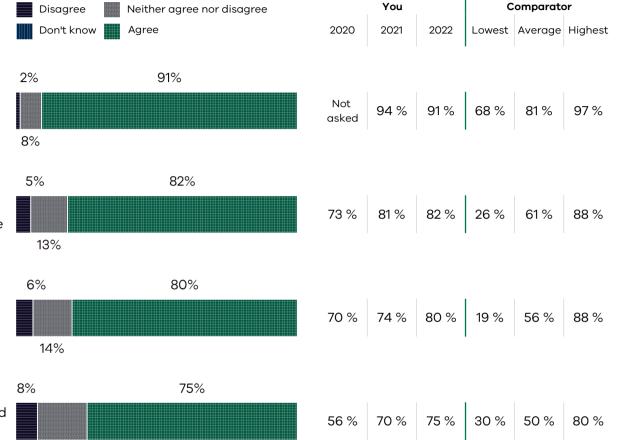
My organisation provides a physically safe work environment

Survey question

Senior leaders consider the psychological health of employees to be as important as productivity

Senior leaders show support for stress prevention through involvement and commitment

All levels of my organisation are involved in the prevention of stress



18%

Your results







Benchmark agree results

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with "In my workplace, there is good communication about psychological safety issues that affect me'.

Survey question

In my workplace, there is good

safety issues that affect me

My organisation has effective

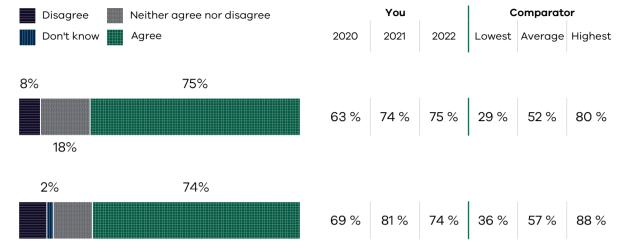
procedures in place to support

employees who may experience stress

communication about psychological

Your results

Benchmark agree results



10% 14%





Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

to my manager

may have

How to read this

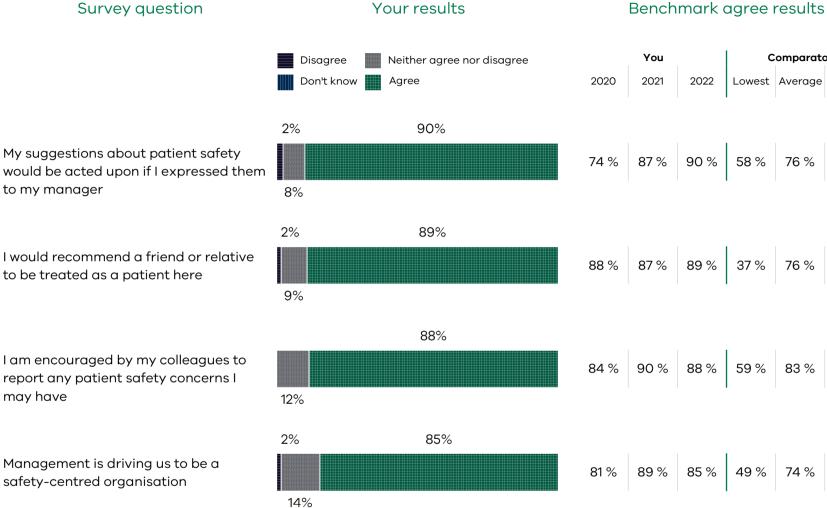
Under 'Your results', see results for each auestion in descending order by most agreed.

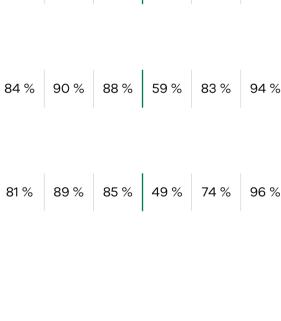
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'My suggestions about patient safety would be acted upon if I expressed them to my manager'.









Comparator

Lowest Average Highest

76 %

94 %

96 %

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

82% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.

Organisational climate

Survey question

Patient care errors are handled

appropriately in my work area

supervised

Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

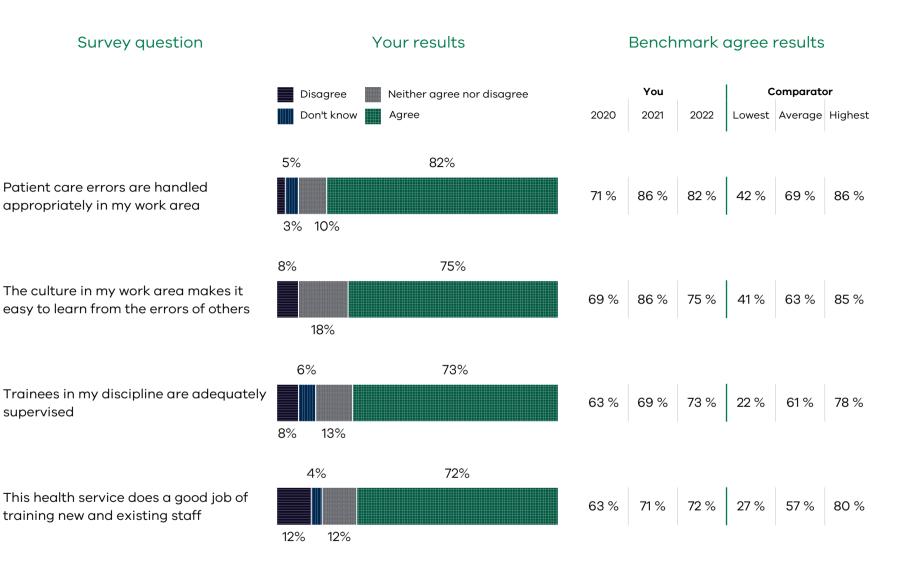
A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Example

training new and existing staff





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People matter survey

wellbeing check 2022

Have your say

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Report overview

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- framework Your comparator
- group
- Your response rate
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 - Intention to stay

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- Scorecard:
 - engagement index Engagement
 - Scorecard:
 - satisfaction, stress, intention to stay,
- inclusion
- Satisfaction Work-related stress

 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from

Biggest negative

difference from

comparator

- Sexual harassment comparator
- Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

Scorecard: emotional

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 Senior leadership auestions

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- Collaboration
- Safety climate
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Workgroup climate

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- delivery
- Innovation
- Workgroup support • Safe to speak up

factors Scorecard

- Workload

 - development

- Public sector values
- Scorecard
- Responsiveness
- Impartiality
- Accountability
- Respect
- Leadership Human rights



- - Aboriginal and/or Torres Strait Islander
 - Disability
 - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories Primary role







- Job enrichment
- Flexible working

- Manager support
- Meaningful work
- Manager leadership

Job and manager

- Learning and

Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

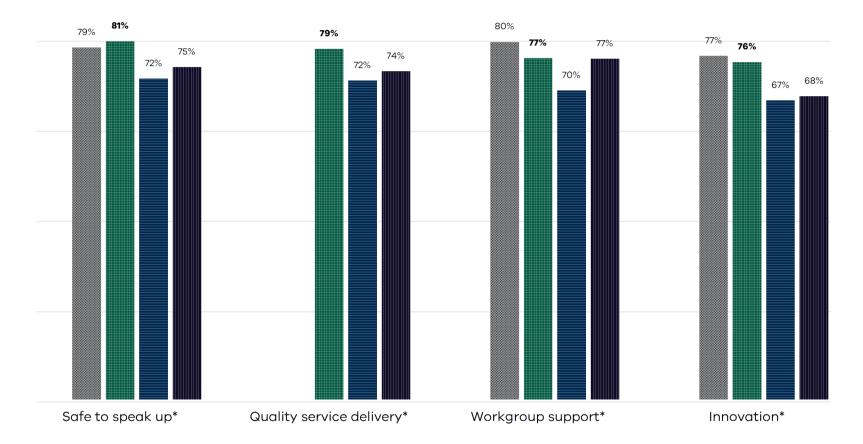
Example

In 2022:

81% of your staff who did the survey • responded positively to questions about Safe to speak up which is up from 79% in 2021.

Compared to:

• 72% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







People matter survey | results

RIA 55

Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

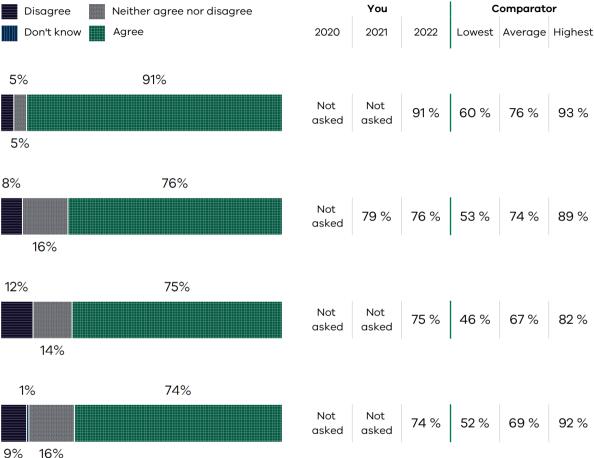
91% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

5% My workgroup provides high quality advice and services 5% My workgroup has clear lines of responsibility

Survey question

My workgroup acts fairly and without bias

My workgroup uses its resources well







Your results

Benchmark agree results

You Neither agree nor disagree Disaaree Don't know Agree 8% 78% My workgroup is quick to respond to opportunities to do things better 14% 4% 76% My workgroup encourages employee creativity 20% 7% 74% My workgroup learns from failures and mistakes 19%

Your results

Survey question

workgroup is quick to respond to

Workgroup climate

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'My opportunities to do things better'.

> Victorian **Public Sector** Commission



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Benchmark agree results

Comparator

2020	2021	2022	Lowest	Average	Highest	
Not asked	84 %	78 %	44 %	68 %	91 %	
Not asked	71 %	76 %	40 %	65 %	87 %	
Not asked	77 %	74 %	53 %	69 %	92 %	

comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

Workgroup support 1 of 2

Workgroup climate

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your

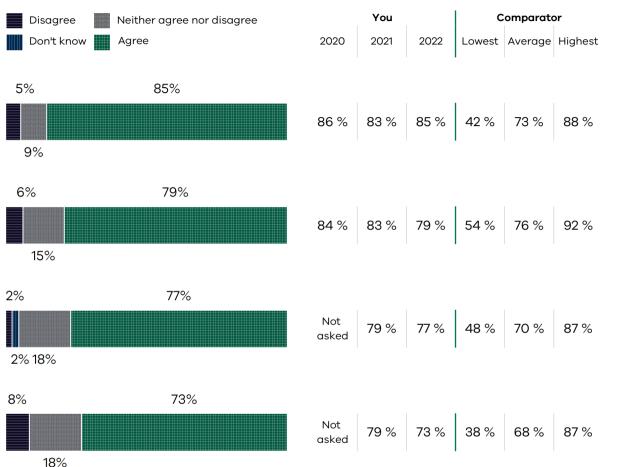
5% People in my workgroup treat each other with respect 9% 6%

Survey question

People in my workgroup work together effectively to get the job done

People in my workgroup are politically impartial in their work

People in my workgroup are honest, open and transparent in their dealings



Your results

Victorian **Public Sector** Commission

Benchmark agree results



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Workgroup climate Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

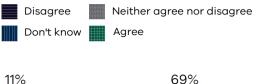
69% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results



Not asked	77 %	69 %	33 %	61 %	79 %

2022

20%





Benchmark agree results

Comparator

Lowest Average Highest

You

2021

2020

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Safe to speak up What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Workgroup climate

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

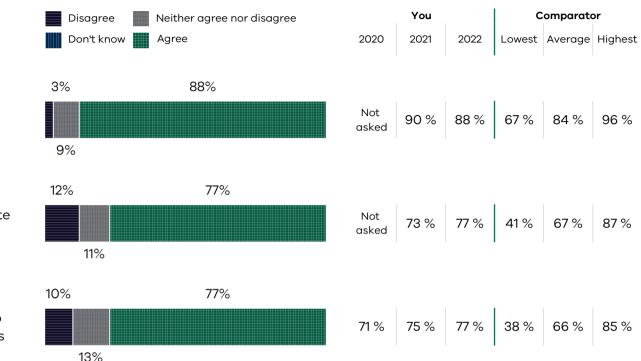
How to read this

I feel culturally safe at work

I feel safe to challenge inappropriate behaviour at work

Survey question

People in my workgroup are able to bring up problems and tough issues



Your results



Benchmark agree results

People matter survey

wellbeing check 2022

Have your say

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- Scorecard:
 - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
 - Work-related stress
 - Work-related stress
 - · Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

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- climate
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- Patient safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
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- Safe to speak up

Scorecard

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- Flexible working

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- Impartiality
- Accountability

Leadership

Human rights

- - characteristics and
 - sexual orientation

variations in sex

Demographics

Age, gender,

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role







Respect

- Manager leadership
 - Workload
 - Learning and
 - development
- Job enrichment
- Meaningful work
- Manager support

Scorecard 1 of 2 $\,$

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

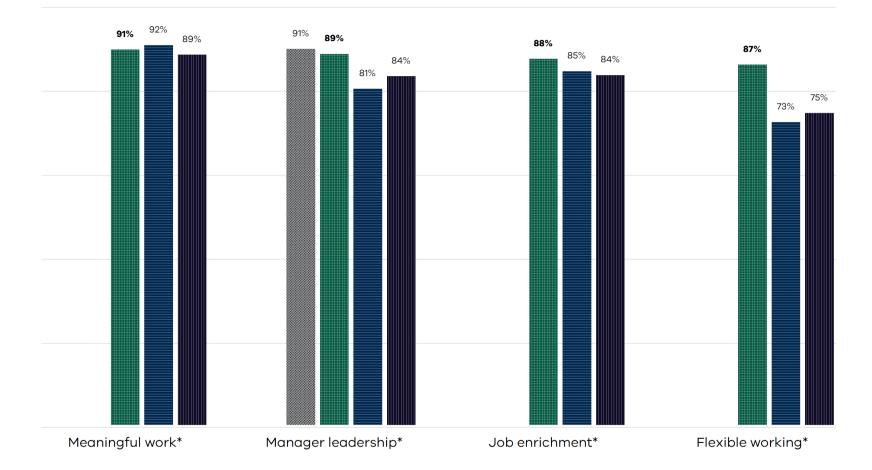
Example

In 2022:

• 91% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 92% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 📕 You 2022 📕 Comparator 2022 📕 Public sector 2022





Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

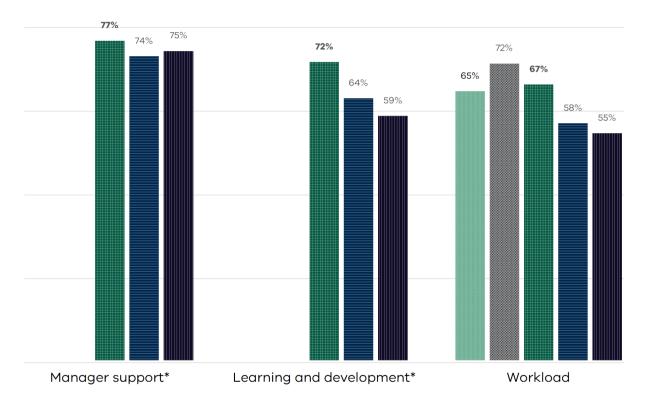
Example

In 2022:

77% of your staff who did the survey • responded positively to questions about Manager support.

Compared to:

• 74% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





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Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

values

integrity

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 2% 91% My manager treats employees with Not 92 % 91 % 63 % asked dignity and respect 7% 4% 89% My manager models my organisation's Not 90 % 89 % 63 % asked 7% 3% 88% My manager demonstrates honesty and Not 91 % 88 % 59 % asked 8%





Comparator

82 %

80 %

81 %

97 %

95 %

96 %



Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

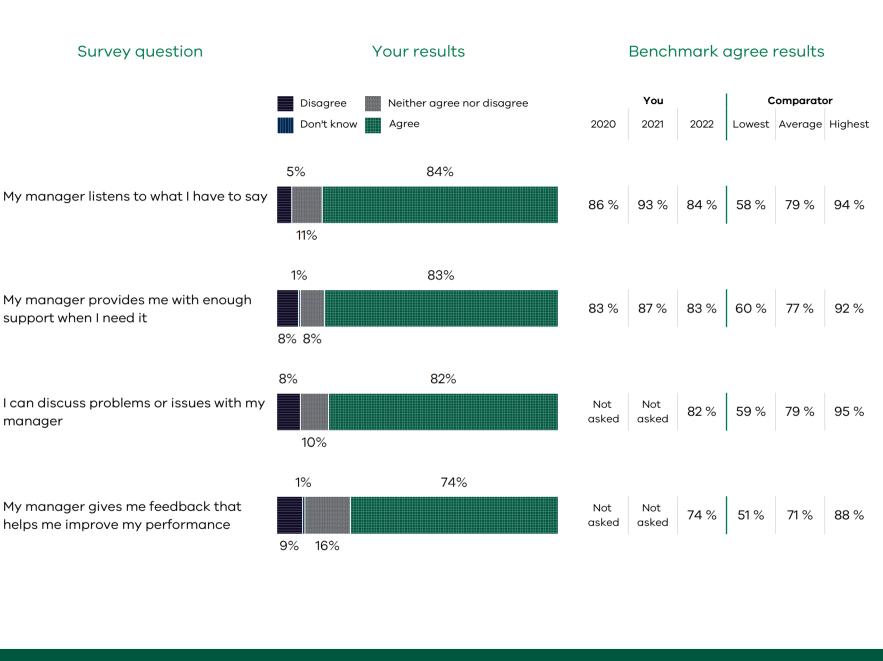
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 12% 65% I receive meaningful recognition when I Not Not 65 % 38 % 62 % 85 % asked do good work asked

23%

Job and manager factors

Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with "I receive meaningful recognition when I do good work'.







Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Agree 2020 2021 2022 Lowest Average Highest 17% 68% The workload I have is appropriate for 67 % 75 % 68 % 43 % 61 % the job that I do 15% 15% 66% I have enough time to do my job 63 % 69 % 66 % 42 % 55 % effectively 19%





83 %

77 %



Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

staff

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Comparator

75 %

63 %

56 %

61 %

90 %

78 %

83 %



Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

95% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

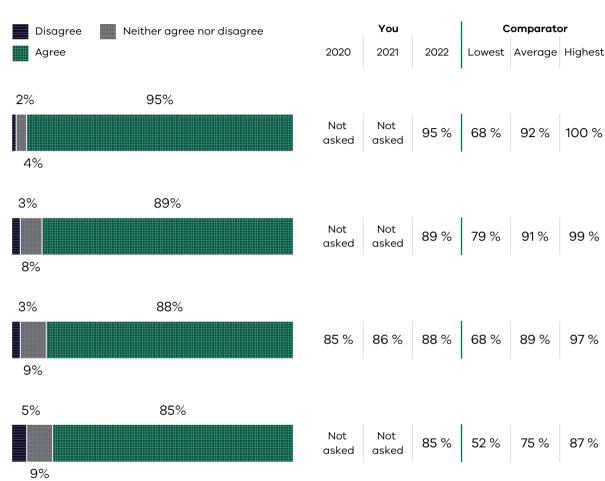
Survey question

l understand how my job helps my organisation achieve it's goals

I can use my skills and knowledge in my job

I clearly understand what I am expected to do in this job

I have a say in how I do my work



Your results



Benchmark agree results



Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

Survey question

I have the authority to do my job

effectively

Your results

Neither agree nor disagree Disagree Agree 7% 85% 8%

You			Comparator			
2020	2021	2022	Lowest	Average	Highest	
Not asked	90 %	85 %	56 %	80 %	95 %	

Benchmark agree results







Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

my work

work

my work

How to read this

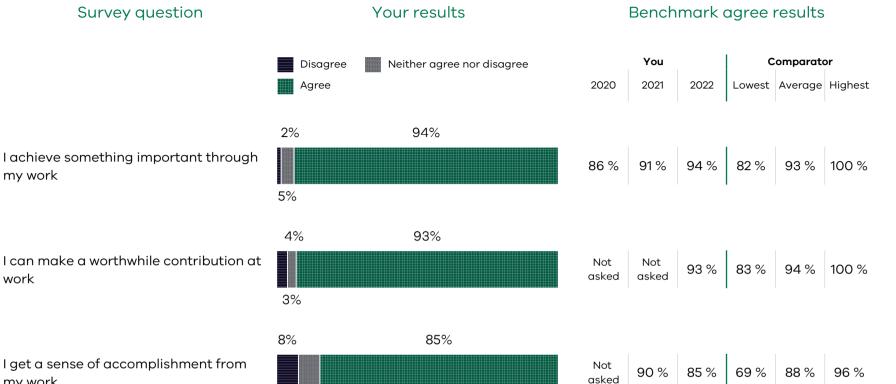
Under 'Your results', see results for each auestion in descending order by most agreed.

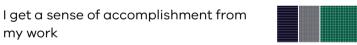
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with " achieve something important through my work'.





8%



Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

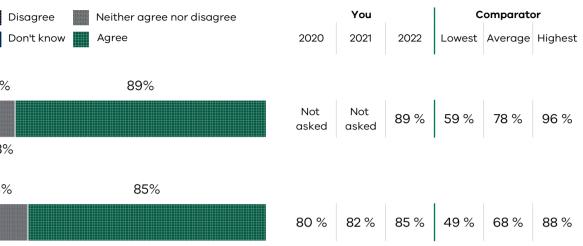
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

I am confident that if I requested a flexible work arrangement, it would be given due consideration

Survey question



Benchmark agree results

11%

Your results





People matter survey

wellbeing check 2022

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engagement index

satisfaction, stress,

intention to stay,

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- Your comparator group
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- Satisfaction Work-related stress levels

inclusion

Scorecard:

- Work-related stress causes
- Intention to stay

- People outcomes
 - Inclusion
 - Scorecard: emotional
 - effects of work Scorecard:
 - negative behaviour
 - Bullying
 - Sexual harassment
 - Discrimination Violence and agaression
 - Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator
- difference from
- Biggest negative
- comparator

- **Taking action**
- Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
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Workgroup climate

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- Public sector values
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- Demographics

- Impartiality
- Accountability
- Respect
- Leadership
 - Human rights
- Employment Adjustments

Disability

Age, gender,

variations in sex

characteristics and

Torres Strait Islander

sexual orientation

Aboriginal and/or

• Cultural diversity

- Caring
- Categories Primary role





- Scorecard Manager leadership
- Manager support

Job and manager

 Workload Learning and

factors

Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

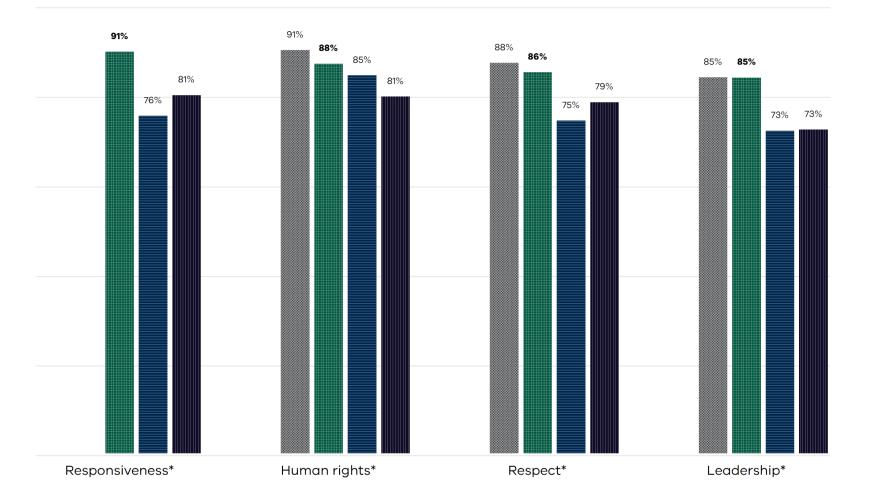
Example

In 2022:

91% of your staff who did the survey • responded positively to questions about Responsiveness.

Compared to:

• 76% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



Victorian

Public Sector Commission



Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

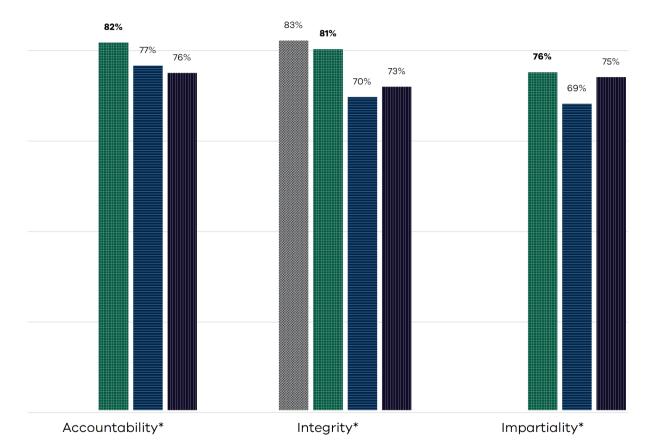
Example

In 2022:

82% of your staff who did the survey • responded positively to questions about Accountability.

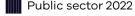
Compared to:

• 77% of staff at your comparator and 76% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







comparator groups overall, lowest and highest scores with your own.

disagree.

agreed.

Public sector values

our clients and stakeholders.

This is how responsive your staff feel they

Staff need to feel they can adapt to the

Under 'Your results', see results for each question in descending order by most

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your

changing demands and circumstances of

Responsiveness

How to read this

are to the community. Why this is important

What this is

Example

91% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality advice and services



Your results

Disagree	Neither agree nor disagree	You Comparator			or		
Don't know	Agree	2020	2021	2022	Lowest	Average	Highest
5%	91%						
		Not asked	Not asked	91 %	60 %	76 %	93 %
5%							

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

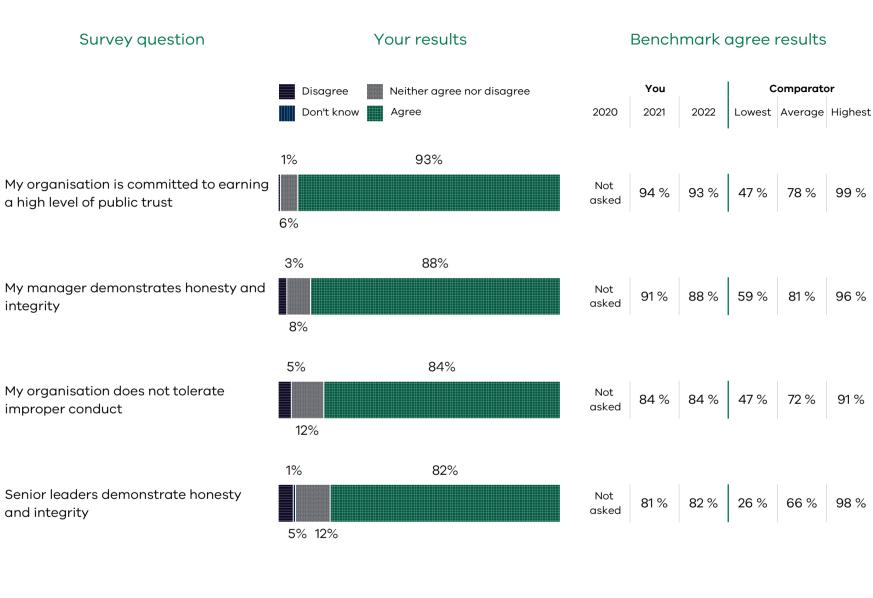
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.





76

99 %

96 %

91 %

98 %

78 %

81 %

72 %

66 %

Integrity 2 of 2

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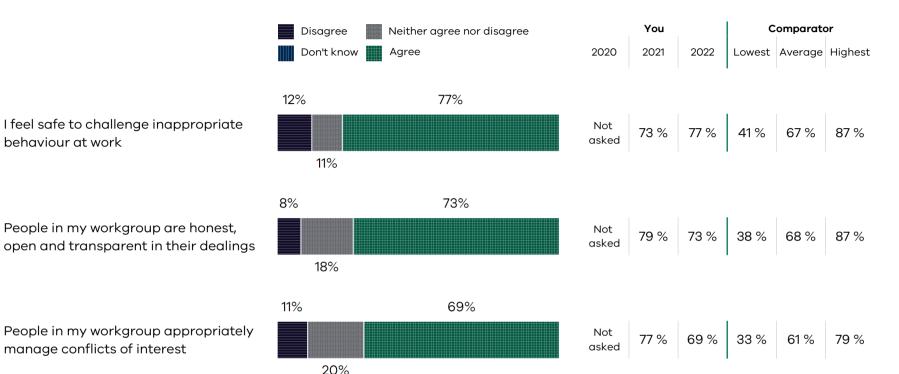
Example

77% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Survey question

behaviour at work

Your results







Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Your results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2% 77% People in my workgroup are politically Not 79 % asked impartial in their work 2% 18% 12% 75% My workgroup acts fairly and without Not Not asked asked

14%







Benchmark agree results

2022

77 %

75 %

48 %

46 %

Comparator

Lowest Average Highest

70 %

67

87 %

82 %

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

95% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

Survey question

I understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

Senior leaders provide clear strategy and direction

My workgroup has clear lines of responsibility









Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

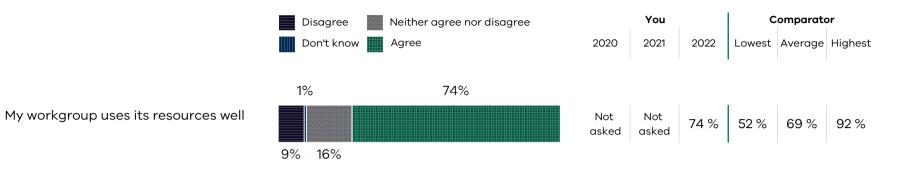
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.

Survey question









Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

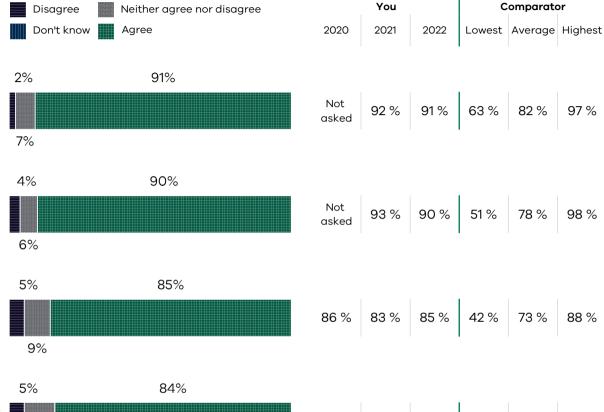
2' My manager treats employees with dignity and respect 7

Survey question

My organisation encourages respectful workplace behaviours

People in my workgroup treat each other with respect

My manager listens to what I have to say



Your results

86 % 93 % 84 % 58 % 79 % 94 % 11%



Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Agree 2020 2021 2022 Lowest Average Highest Don't know 1% 81% My organisation takes steps to eliminate Not 79 % 81 % 35 % 64 % 83 % asked bullying, harassment and discrimination

8% 10%

Public sector values

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.





People matter survey | results

4% 89% My manager models my organisation's values 1 7% 7%

Senior leaders model my organisation's values

Survey question

Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

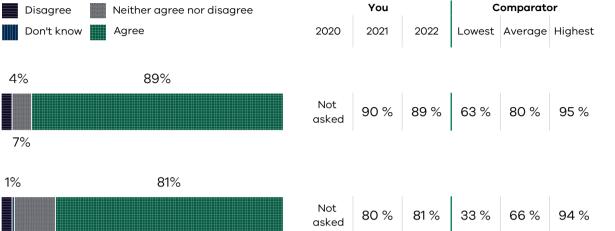
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



4% 15%

Your results





Example

92% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Public sector values

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Survey question

to act in ways that are consistent with

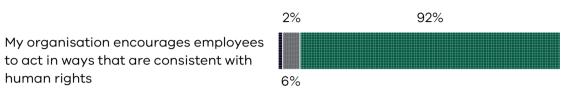
I understand how the Charter of Human

Rights and Responsibilities applies to

human rights

my work





Your results

84%



Victorian **Public Sector** Commission

Benchmark agree results

2022

92 %

52 %

Comparator

Lowest Average Highest

83 %

98 %

You

2021

93 %

2020

Not

asked



People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and
- anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

- **Key differences**
- Highest scoring
- Scorecard: emotional Lowest scoring
 - Most improved
 - Most declined Biggest positive
 - difference from comparator
- Sexual harassment
 - Biggest negative difference from
 - comparator

- **Taking action**
- Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Inclusion

Scorecard:

Bullying

effects of work

Discrimination

Violence and

agaression

· Satisfaction with

complaint processes

negative behaviour

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and
- development

- Flexible working

Public sector values

- Scorecard
- Responsiveness

Human rights

- - Aboriginal and/or
 - Torres Strait Islander
 - Disability
 - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories
- Primary role





85



- Meaningful work

- Job enrichment

 Integrity Impartiality

- Accountability
- Respect
 - Leadership

Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	14	11%
35-54 years	62	48%
55+ years	42	32%
Prefer not to say	12	9%

How would you describe your gender?	(n)	%
Woman	104	80%
Prefer not to say	13	10%
Man	12	9%
Non-binary and I use a different term	1	1%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	1	1%
No	116	89%
Prefer not to say	13	10%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*		%
No	118	91%
Prefer not to say	12	9%

How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	99	76%
Prefer not to say	18	14%
Bisexual	4	3%
Pansexual	3	2%
I use a different term	2	2%
Don't know	2	2%
Gay or lesbian	2	2%



86

Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	5	4%
Non Aboriginal and/or Torres Strait Islander	122	94%
Prefer not to say	3	2%





Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	6	5%
No	114	88%
Prefer not to say	10	8%





Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth		%
Born in Australia	104	80%
Not born in Australia	22	17%
Prefer not to say	4	3%

Language other than English spoken with family or community	(n)	%
Yes	10	8%
No	116	89%
Prefer not to say	4	3%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	5	50%
German	3	30%
French	1	10%
Indonesian	1	10%





Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	97	75%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	17	13%
English, Irish, Scottish and/or Welsh	15	12%
Prefer not to say	7	5%
Aboriginal and/or Torres Strait Islander	5	4%
New Zealander	3	2%
Other	2	2%
East and/or South-East Asian	2	2%
African	1	1%
Central Asian	1	1%
Maori	1	1%

Religion	(n)	%
No religion	71	55%
Christianity	39	30%
Prefer not to say	15	12%
Buddhism	4	3%
Other	1	1%





Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	18	14%
Part-Time	112	86%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	46	42%
\$65k to \$95k	30	27%
\$95k to \$125k	16	15%
\$125k or more	4	4%
Prefer not to say	14	13%

Organisational tenure	(n)	%
<1 year	18	14%
1 to less than 2 years	15	12%
2 to less than 5 years	31	24%
5 to less than 10 years	31	24%
10 to less than 20 years	21	16%
More than 20 years	14	11%

Management responsibility	(n)	%
Non-manager	94	72%
Other manager	24	18%
Manager of other manager(s)	12	9%

Employment type	(n)	%
Ongoing and executive	99	76%
Other	20	15%
Fixed term	11	8%





Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace	location	over the	last
	100001		

What have been your main places of

3 months	(n)	%
Rural	119	92%
Large regional city	8	6%
Other	3	2%

what have been your main places of work over the last 3-months?	(n)	%
Your employer's office	47	36%
A frontline or service delivery location	74	57%
Home or private location	28	22%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	12	9%
Other	9	7%

Flexible work	(n)	%
Part-time	69	53%
Flexible start and finish times	44	34%
No, I do not use any flexible work arrangements	27	21%
Shift swap	22	17%
Working from an alternative location (e.g. home, hub/shared work space)	20	15%
Using leave to work flexible hours	17	13%
Working more hours over fewer days	10	8%
Job sharing	9	7%
Other	8	6%
Study leave	5	4%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	81	62%
Flexible working arrangements	37	28%
Physical modifications or improvements to the workplace	15	12%
Job redesign or role sharing	8	6%
Career development support strategies	2	2%

Why did you make this request?	(n)	%
Work-life balance	22	45%
Family responsibilities	19	39%
Caring responsibilities	15	31%
Health	8	16%
Other	5	10%
Study commitments	4	8%
Disability	3	6%

What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	43	88%
The adjustments I needed were not made	5	10%
The adjustments I needed were made but the process was unsatisfactory	1	2%



93

Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
Secondary school aged child(ren)	34	26%
None of the above	32	25%
Primary school aged child(ren)	25	19%
Frail or aged person(s)	15	12%
Child(ren) - younger than preschool age	13	10%
Prefer not to say	13	10%
Preschool aged child(ren)	13	10%
Person(s) with a mental illness	12	9%
Person(s) with a medical condition	11	8%
Person(s) with disability	4	3%
Other	3	2%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

describes your current position?	(n)	%
Nursing Employees	51	39%
Management, Administration and Corporate support	43	33%
Support services	15	12%
Personal service worker	9	7%
Allied health professional	8	6%
Medical Employees	3	2%
Other health professional	1	1%







Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	75	58%
Corporate services	12	9%
Community-based services	43	33%

Is your primary work role in one of the

following areas?	(n)	%
Aged care	49	38%
Emergency	9	7%
Medical	11	8%
Mental health	1	1%
Mixed medical/surgical	1	1%
Rehabilitation	3	2%
Other	17	13%
Administration	39	30%







Victorian **Public Sector** Commission



vpsc.vic.gov.au/peoplemattersurvey







People matter survey | results