

Harness Racing Victoria 2022 people matter survey results report



Public Sector Commission



People matter survey

wellbeing check 2022

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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Australian Grand Prix Corporation

Emerald Tourist Railway Board

Greyhound Racing Victoria

Melbourne and Olympic Parks Trust

Royal Botanic Gardens Board

State Sport Centres Trust

Victorian Institute of Sport

Visit Victoria

Zoological Parks and Gardens Board



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
68% (72)	
Comparator	62%

39%

Public Sector

2022

61% (68)

Comparator 53% **Public Sector** 52%







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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points ٠
- agree is 75 points •
- neither agree nor disagree is 50 ٠ points
- disagree is 25 points ٠
- strongly disagree is 0 points ٠

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
71		66
	70	0
Comparator	78	Comp
Public Sector	70	Publi

Comparator	74
Public Sector	69



People matter survey | results

People outcomes

Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 66.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

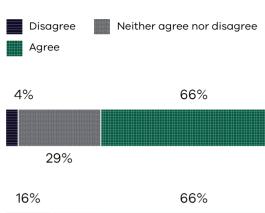
I am proud to tell others I work for my organisation

Survey question

I would recommend my organisation as a good place to work

I feel a strong personal attachment to my organisation

My organisation inspires me to do the best in my job



Your results

18%





Benchmark agree results

Yc	bu	Lowest Average Highest				
2021	2022	Lowest	Average	Highest		
			83 %			
75 %	66 %	30 %	72 %	95 %		

72 %	65 %	42 %	72 %	88 %







Engagement question results 2 of 2

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Example

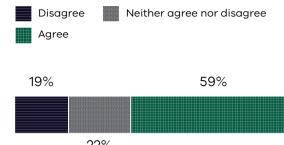
59% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

Survey question

My organisation motivates me to help

achieve its objectives

Your results



22%

Benchmark agree results

Yo	bu	Comparator				
2021	2022	Lowest	Average	Highest		
74 %	59 %	43 %	74 %	93 %		





Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

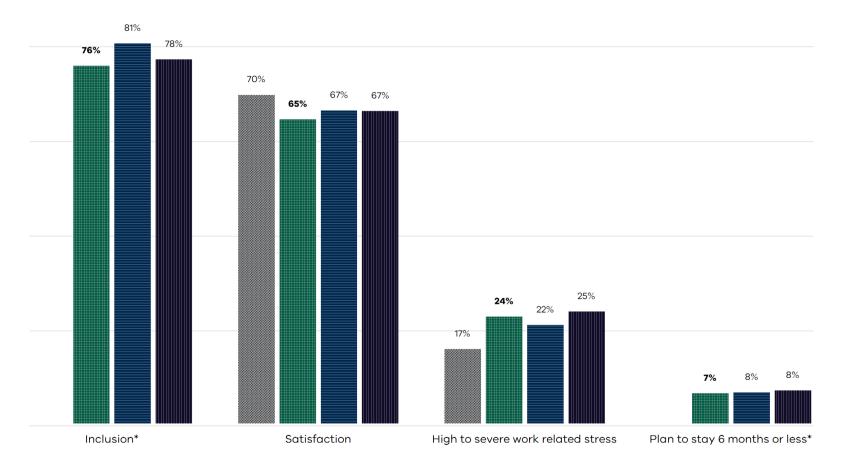
Example

In 2022:

• 76% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 81% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

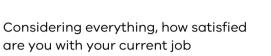
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

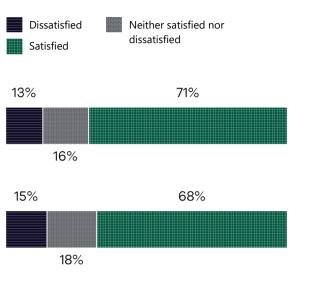
Survey question

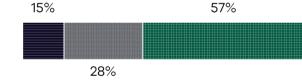
Your results



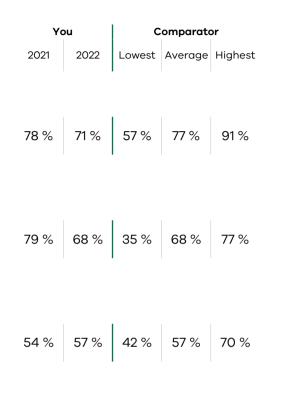
How satisfied are you with the work/life balance in your current job

How satisfied are you with your career development within your current organisation





Benchmark satisfied results





Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

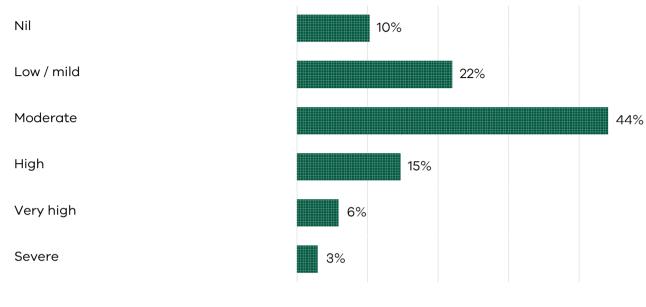
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

24% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 22% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)





2021		2022				
17%		24%				
Comparator Public Sector	19% 26%	Comparator Public Sector	22% 25%			





Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

90% of your staff who did the survey said they experienced mild to severe stress.

Of that 90%, 48% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	41%	48%	48%	51%
Time pressure	30%	34%	41%	44%
Other	13%	21%	10%	9%
Dealing with clients, patients or stakeholders	33%	20%	16%	15%
Management of work (e.g. supervision, training, information, support)	5%	15%	13%	12%
Unclear job expectations	14%	15%	12%	14%
Content, variety, or difficulty of work	14%	13%	9%	11%
Organisation or workplace change	16%	10%	9%	13%
Ability to choose how my work is done	3%	8%	5%	5%
Competing home and work responsibilities	13%	8%	15%	14%

Experienced some work-related stress







15

90%

61

Did not experience some work-related stress

10%

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

7% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	7%	8%	8%
Over 6 months and up to 1 year	10%	8%	10%
Over 1 year and up to 3 years	24%	23%	25%
Over 3 years and up to 5 years	18%	15%	16%
Over 5 years	41%	47%	41%





Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with "I can be myself at work'.

Neither agree nor disagree Disagree Agree 3% 85% I can be myself at work 12% 9% 68% I feel as if I belong at this organisation

Survey question

24%

	You	Comparator				
2021	2022	Lowest	Average	Highest		
	85 %	1				
Not	60 %	50 %	70.9/	06 %		



Your results



Benchmark agree results

Victorian **Public Sector** Commission





Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My sex'. Staff who experienced one or more barriers to success at work



During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My sex	7%	5%	4%
Other	4%	4%	4%
My age	3%	7%	8%
My caring responsibilities	1%	6%	7%
My mental health	1%	8%	7%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

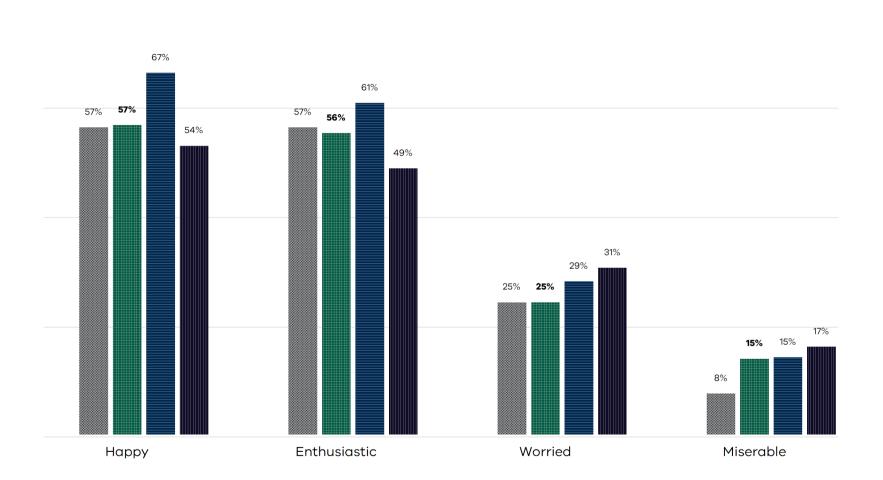
In 2022:

 57% of your staff who did the survey said work made them feel happy in 2022, which is up from 57% in 2021

Compared to:

• 67% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



🛛 You 2021 🛛 🛄 You 2022 📄 Comparator 2022 🛄 Public sector 2022





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

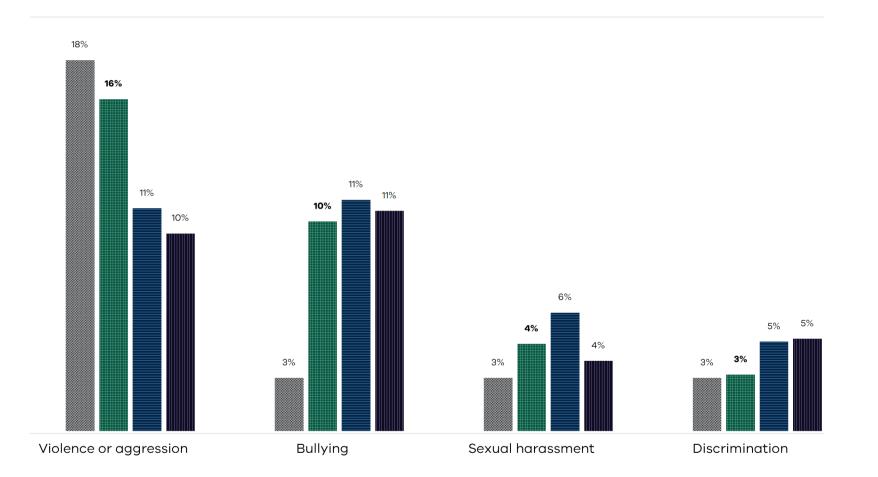
Example

In 2022:

 16% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is down from 18% in 2021.

Compared to:

• 11% of staff at your comparator and 10% of staff across the public sector.



You 2021 You 2022 Comparator 2022 Public sector 2022





Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment. We do this to protect the respondents.



Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.







Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they experienced violence or aggression. Of that 16%, 100% said it was from 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

11	57
16%	84%

Experienced violence or aggression 🗾 Did not experience violence or aggression 📗 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	77%	100%	80%	73%
Intimidating behaviour	100%	64%	78%	69%
Threats of violence	23%	9%	20%	27%

Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they experienced violence or aggression, fo which

- 45% said the top way they reported ٠ the violence or agression was 'Submitted a formal incident report'
- 55% said they didn't submit a formal ٠ incident report.

Have you experienced violence or aggression at work in the last 12 months?

11	57
16%	84%

Experienced violence or aggression 📰 Did not experience violence or aggression 📰 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Submitted a formal incident report	46%	45%	28%	26%
Told the person the behaviour was not OK	15%	27%	21%	26%
Told a colleague	31%	18%	44%	44%
Told a manager	62%	18%	71%	59%
Told someone else	0%	18%	8%	6%
I did not tell anyone about the incident(s)	8%	9%	3%	8%





Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

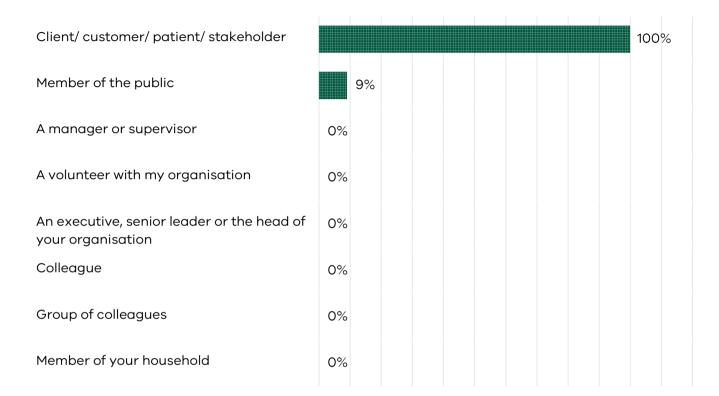
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

16% of your staff who did the survey said they experienced violence or aggression. Of that 16%, 100% said it was 'Client/ customer/ patient/ stakeholder'.

11 people (16% of staff) experienced violence or aggression (You2022)







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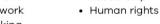


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Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 97% of your staff agreed with 'I can use my skills and knowledge in my job'. This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I can use my skills and knowledge in my job	97%	Not asked in 2021	91%
Job enrichment	I understand how my job helps my organisation achieve it's goals	96%	Not asked in 2021	94%
Flexible working	My manager supports working flexibly	94%	Not asked in 2021	86%
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	95%
Manager leadership	My manager treats employees with dignity and respect	93%	0%	90%
Meaningful work	I achieve something important through my work	91%	+11%	92%
Safety climate	My organisation provides a physically safe work environment	88%	+4%	87%
Manager leadership	My manager models my organisation's values	87%	-1%	85%
Manager support	I can discuss problems or issues with my manager	87%	Not asked in 2021	85%
Safe to speak up	I feel culturally safe at work	87%	+5%	86%





Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 29% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	29%	Not asked in 2021	36%
Organisational integrity	I believe the promotion processes in my organisation are fair	38%	Not asked in 2021	46%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-18%	55%
Organisational integrity	I have an equal chance at promotion in my organisation	47%	Not asked in 2021	50%
Taking action	I believe my organisation will make improvements based on the results of this survey	47%	Not asked in 2021	55%
Learning and development	My organisation places a high priority on the learning and development of staff	49%	-10%	50%
Safety climate	All levels of my organisation are involved in the prevention of stress	49%	-6%	49%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	49%	-22%	54%
Learning and development	I am satisfied with the opportunities to progress in my organisation	50%	Not asked in 2021	48%
Collaboration	Workgroups across my organisation willingly share information with each other	50%	-3%	59%





Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Human rights', the 'You 2022' column shows 75% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'. In the 'Increase from 2021' column, you

have a 11% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	75%	+11%	67%
Meaningful work	I achieve something important through my work	91%	+11%	92%
Workgroup support	People in my workgroup are politically impartial in their work	81%	+9%	75%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	53%	+7%	54%
Learning and development	I am developing and learning in my role	79%	+6%	72%
Safe to speak up	I feel culturally safe at work	87%	+5%	86%
Meaningful work	I get a sense of accomplishment from my work	85%	+5%	87%
Safety climate	My organisation provides a physically safe work environment	88%	+4%	87%
Satisfaction	How satisfied are you with your career development within your current organisation	57%	+3%	57%
Workgroup support	People in my workgroup treat each other with respect	84%	+2%	83%





Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 49% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'. In the 'Decrease from 2021' column, you have a 22% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	49%	-22%	54%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-18%	55%
Engagement	My organisation motivates me to help achieve its objectives	59%	-15%	74%
Innovation	My workgroup encourages employee creativity	62%	-15%	75%
Innovation	My workgroup learns from failures and mistakes	65%	-13%	72%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	66%	-13%	73%
Satisfaction	How satisfied are you with the work/life balance in your current job	68%	-12%	68%
Organisational integrity	My organisation does not tolerate improper conduct	69%	-11%	74%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	69%	-10%	71%
Innovation	My workgroup is quick to respond to opportunities to do things better	72%	-10%	74%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Flexible working', the 'You 2022' column shows 82% of your staff agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

The 'difference' column, shows that agreement for this question was 10 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	82%	+10%	72%
Flexible working	My manager supports working flexibly	94%	+8%	86%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	75%	+8%	67%
Learning and development	I am developing and learning in my role	79%	+8%	72%
Job enrichment	I can use my skills and knowledge in my job	97%	+6%	91%
Job enrichment	I have a say in how I do my work	85%	+6%	80%
Workgroup support	People in my workgroup are politically impartial in their work	81%	+6%	75%
Quality service delivery	My workgroup acts fairly and without bias	76%	+3%	73%
Manager leadership	My manager treats employees with dignity and respect	93%	+3%	90%
Learning and development	I am satisfied with the opportunities to progress in my organisation	50%	+2%	48%







Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Engagement', the 'You 2022' column shows 66% of your staff agreed with 'I am proud to tell others I work for my organisation'.

The 'difference' column, shows that agreement for this question was 17 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Engagement	I am proud to tell others I work for my organisation	66%	-17%	83%
Engagement	My organisation motivates me to help achieve its objectives	59%	-15%	74%
Innovation	My workgroup encourages employee creativity	62%	-14%	75%
Engagement	My organisation inspires me to do the best in my job	60%	-12%	73%
Organisational integrity	My organisation is committed to earning a high level of public trust	75%	-12%	87%
Inclusion	I feel as if I belong at this organisation	68%	-11%	79%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-11%	55%
Quality service delivery	My workgroup provides high quality advice and services	71%	-10%	80%
Collaboration	Workgroups across my organisation willingly share information with each other	50%	-9%	59%
Quality service delivery	My workgroup uses its resources well	60%	-9%	70%





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Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

47% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this survey'.

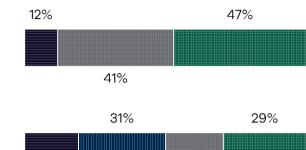
Survey question

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year



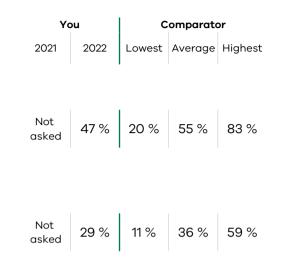
Neither agree nor disagree Disaaree Don't know Agree



21%

19%







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Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

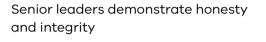
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

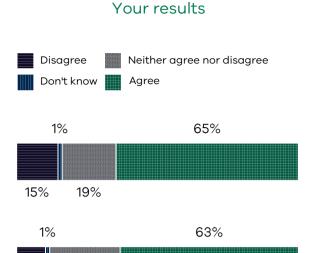
65% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

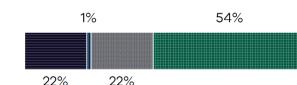
Survey question



Senior leaders model my organisation's values

Senior leaders provide clear strategy and direction





10%

25%

Benchmark agree results

00.0/

You Comparator 2021 2022 Lowest Average Highest

68 %	65 %	58 %	12 %	93 %

a = <i>a</i> /				
65 %	63 %	45 %	71 %	88 %

56 %	54 %	36 %	63 %	82 %



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Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

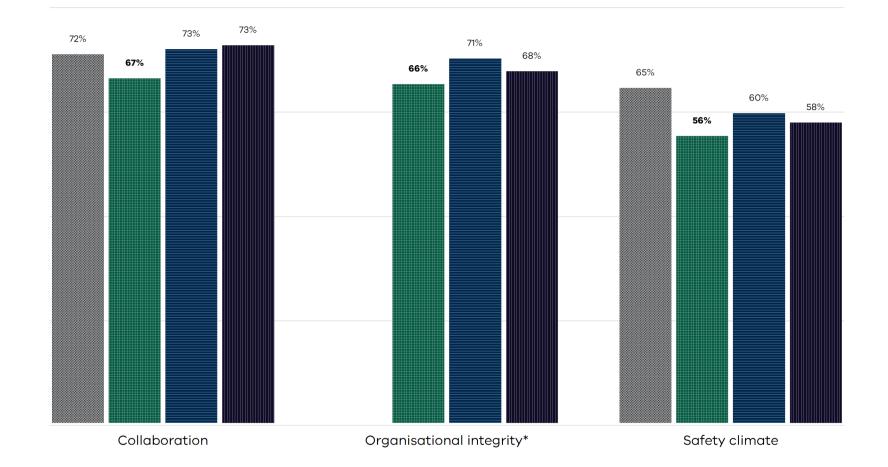
Example

In 2022:

• 67% of your staff who did the survey responded positively to questions about Collaboration which is down from 72% in 2021.

Compared to:

• 73% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Organisational integrity 1 of 2 What this is

Organisational climate

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

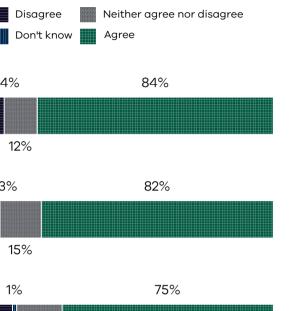
Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.

Survey question Your results Disaaree Don't know Agree 4% 84% My organisation encourages respectful workplace behaviours 12% 3% 82% My organisation encourages employees to act in ways that are consistent with human rights 15%

My organisation is committed to earning a high level of public trust

My organisation takes steps to eliminate bullying, harassment and discrimination



7% 16%

4% 71% 9% 16%

Yo	u	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			86 %	
81 %	82 %	68 %	86 %	99 %
85 %	75 %	72 %	87 %	97 %
78 %	71 %	47 %	72 %	92 %



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Organisational climate

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 3% 69% My organisation does not tolerate improper conduct 12% 16% 7% 60% I believe the recruitment processes in my organisation are fair 16% 16% 24% 47% I have an equal chance at promotion in my organisation 29% 12% 38% I believe the promotion processes in my organisation are fair 25% 25%

Benchmark agree results

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			74 %	
Not asked	60 %	45 %	66 %	89 %
Not asked	47 %	35 %	50 %	73 %
Not asked	38 %	31 %	46 %	66 %



asked



Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.

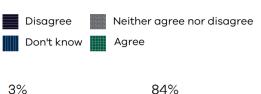
Survey question

outside my immediate workgroup

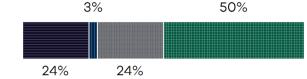
Workgroups across my organisation willingly share information with each

other









Yc	bu	с	omparato	or
2021	2022	Lowest	omparato Average	Highest
		,	86 %	
53 %	50 %	28 %	59 %	93 %



Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question

My organisation provides a physically

Senior leaders show support for stress

prevention through involvement and

safe work environment

Senior leaders consider the

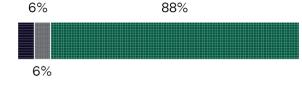
as important as productivity

in the prevention of stress

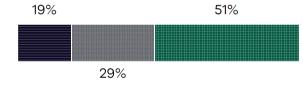
commitment

Your results









22% 49% All levels of my organisation are involved 29%

Yo	u	Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			87 %	
60 %	54 %	40 %	62 %	88 %











Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

49% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

Survey question

My organisation has effective

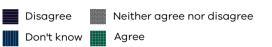
procedures in place to support

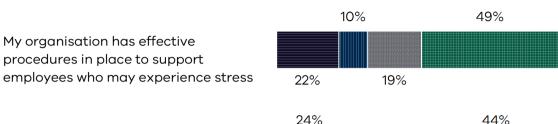
In my workplace, there is good

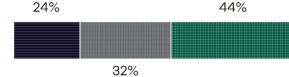
safety issues that affect me

communication about psychological









Y	ou	Comparator Lowest Average Highest		or
2021	2022	Lowest	Average	Highest
71 %	49 %	28 %	54 %	77 %
63 %	44 %	25 %	55 %	77 %





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- Meaningful work
- Flexible working

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- - Accountability

Impartiality

Respect

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- Human rights





Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

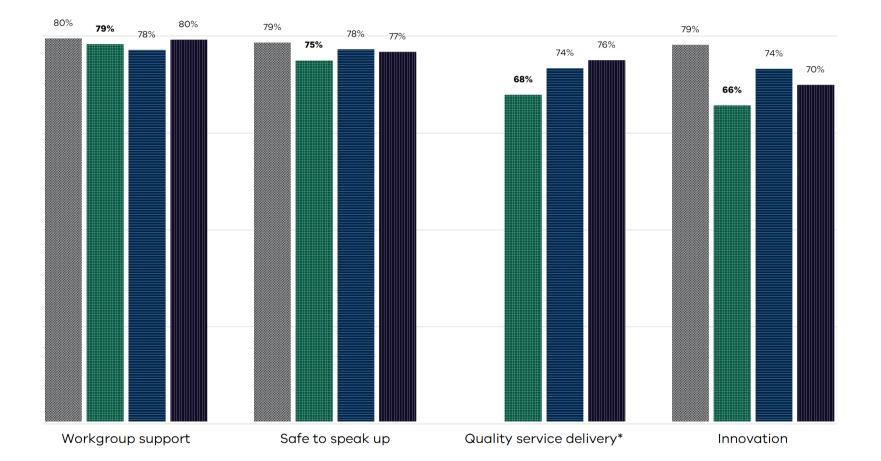
Example

In 2022:

• 79% of your staff who did the survey responded positively to questions about Workgroup support which is down from 80% in 2021.

Compared to:

• 78% of staff at your comparator and 80% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





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Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

Survey question

My workgroup acts fairly and without

My workgroup provides high quality

My workgroup has clear lines of

advice and services

responsibility

bias

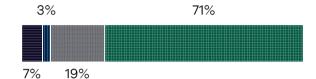


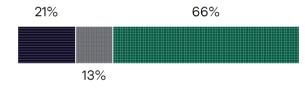
Your results

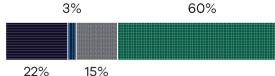
76%

1%









Yo		Comparator		
2021	2022	Lowest	Average	Highest
		60 %	73 %	94 %
Not asked	71 %	57 %	80 %	98 %



Not asked	60 %	50 %	70 %	89 %





Workgroup climate

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

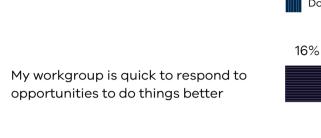
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

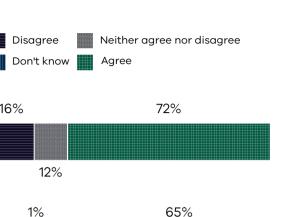
72% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.



Survey question

My workgroup learns from failures and mistakes

My workgroup encourages employee creativity



Your results





Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			74 %	
78 %	65 %	55 %	72 %	87 %
76 %	62 %	51 %	75 %	95 %



People matter survey | results

Workgroup climate

Workgroup support 1 of 2

auestion in descending order by most

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your

comparator groups overall, lowest and

84% of your staff who did the survey

my workgroup treat each other with

agreed or strongly agreed with 'People in

highest scores with your own.

What this is

organisation.

effectiveness. How to read this

agreed.

disagree.

Example

respect'.

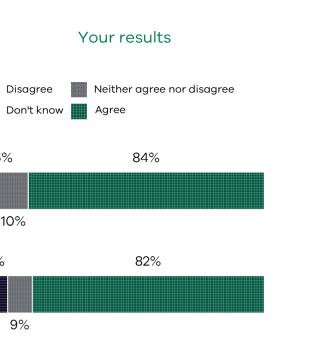
This is how well staff feel people work together and support each other in your Why this is important People in my workgroup treat each Collaboration can lead to higher team other with respect satisfaction, performance and Under 'Your results', see results for each

People in my workgroup work together effectively to get the job done

People in my workgroup are politically impartial in their work

People in my workgroup are honest, open and transparent in their dealings

Survey question



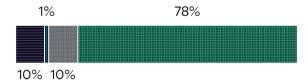
3% 81% 9% 7%

6%

10%

9%

9%



Benchmark agree results

Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			83 %	
89 %	82 %	66 %	83 %	96 %
72 %	81 %	57 %	75 %	84 %
78 %	78 %	62 %	76 %	93 %



Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

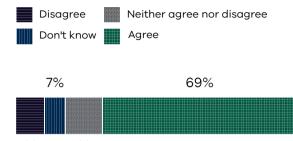
69% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results



10% 13%

Benchmark agree results You Comparator

iou		U U	ompulation	
2021	2022	Lowest	Average	Highest
79 %	69 %	61 %	71 %	87 %





People matter survey | results



Victorian

Public Sector Commission

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

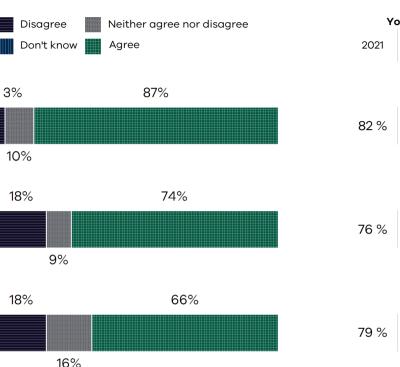
87% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

I feel culturally safe at work

Survey question

I feel safe to challenge inappropriate behaviour at work

People in my workgroup are able to bring up problems and tough issues



Your results

Yo	bu	Comparator Lowest Average Highest		or
2021	2022	Lowest	Average	Highest
82 %	87 %	68 %	86 %	100 %
76 %	74 %	59 %	74 %	93 %
79 %	66 %	59 %	73 %	91 %

People matter survey

wellbeing check 2022

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- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
 - Work-related stress
 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator
- Biggest negative
- difference from comparator

- **Taking action**
- Taking action questions

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Senior leadership

 Senior leadership auestions

Organisational

- climate
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- Safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

Workload Learning and

Scorecard

factors

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

aggression

effects of work

- development

Public sector values

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- Responsiveness
- Impartiality
- Accountability

Leadership

Human rights

- - sexual orientation
 - Aboriginal and/or Torres Strait Islander

variations in sex

characteristics and

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring







Job and manager

- Meaningful work
- Flexible working
- Manager support

- Job enrichment

 Manager leadership Integrity

- Respect

Scorecard 1 of 2 $\,$

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

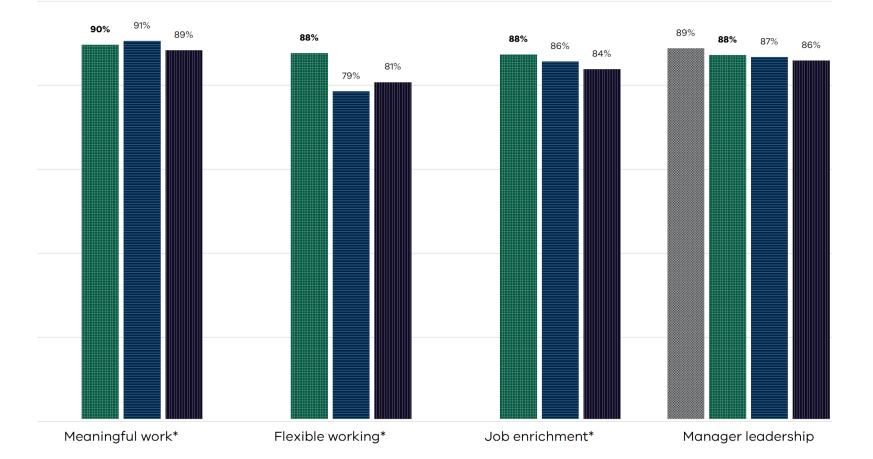
Example

In 2022:

• 90% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 91% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Scorecard 2 of 2 $\,$

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

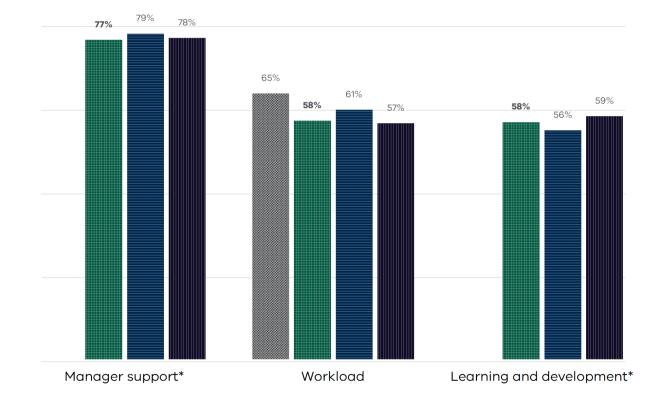
Example

In 2022:

• 77% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

• 79% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

values

integrity

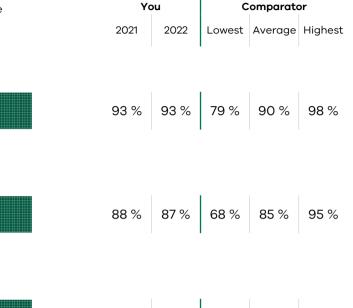
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 3% 93% My manager treats employees with dignity and respect 4% 6% 87% My manager models my organisation's 7% 9% 84% My manager demonstrates honesty and

7%



84 %

75 %

87 %

96 %

Benchmark agree results



88 %





Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

manager

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

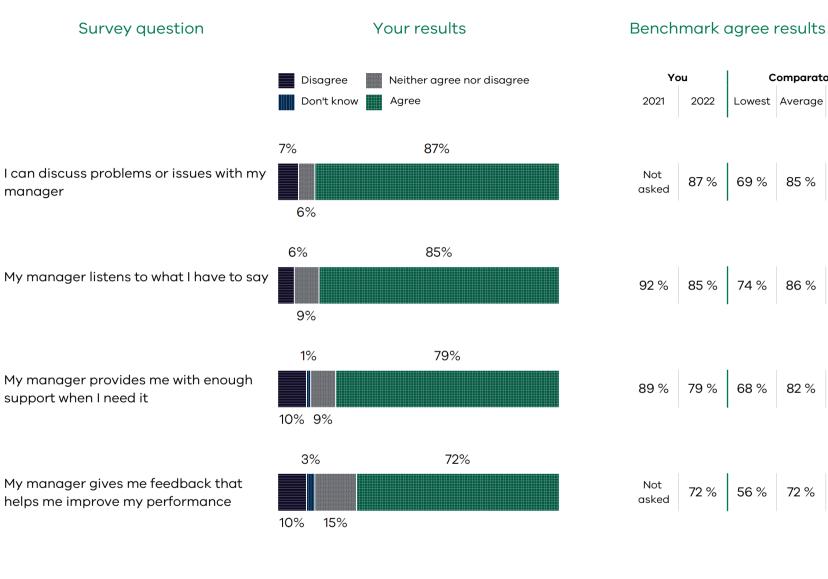
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with I can discuss problems or issues with my manager'.



You Comparator 2021 2022 Lowest Average Highest Not 87 % 69 % 85 % 96 % asked 92 % 85 % 74 % 86 % 96 % 89 % 79 % 68 % 82 % 91% Not 72 % 56 % 72 % 82 % asked





Job and manager factors Survey question Your results Benchmark agree results Manager support 2 of 2 What this is You Comparator Neither agree nor disagree Disaaree This is how supported staff feel by their Don't know Agree 2021 2022 Lowest Average Highest direct manager. Why this is important 16% 63% Supportive managers can give staff clarity, I receive meaningful recognition when I Not appreciation and positive feedback and 63 % 79 % 45 % 68 asked do good work coaching. 21% This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.





Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question

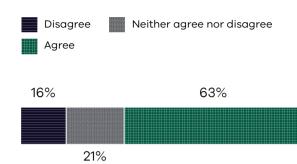
The workload I have is appropriate for

I have enough time to do my job

the job that I do

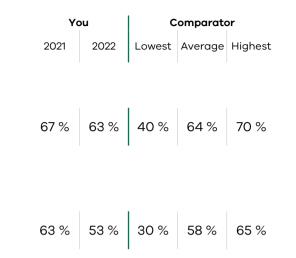
effectively

Your results



53%





25%

22%





Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

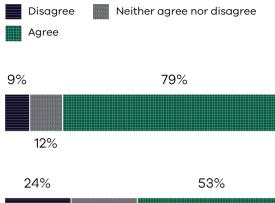
Disagra Agree 9% I am developing and learning in my role

Survey question

I am satisfied with the way my learning and development needs have been addressed in the last 12 months

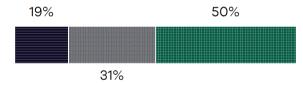
I am satisfied with the opportunities to progress in my organisation

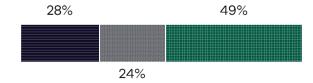
My organisation places a high priority on the learning and development of staff



Your results







Yo	bu	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			72 %		
46 %	53 %	33 %	54 %	70 %	

Not asked	50 %	30 %	48 %	66 %







Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

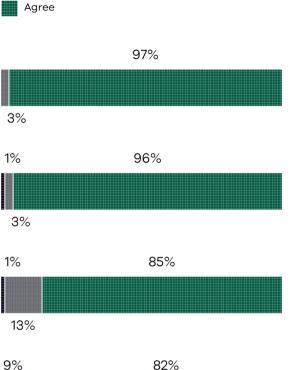
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of your staff who did the survey agreed or strongly agreed with "I can use my skills and knowledge in my job'.

Survey question Your results Neither agree nor disagree Disagree Agree 97% I can use my skills and knowledge in my job 3% 1% 96% I understand how my job helps my organisation achieve it's goals 3% 1% I have a say in how I do my work

I clearly understand what I am expected to do in this job





Yo	bu	Comparator Lowest Average Higher		or
2021	2022	Lowest	Average	Highest
			91 %	
Not asked	96 %	87 %	94 %	98 %
Not asked	85 %	58 %	80 %	96 %
85 %	82 %	74 %	89 %	96 %





Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

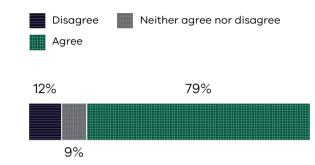
79% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

Survey question

I have the authority to do my job

effectively

Your results



Yo	bu	Comparator		or
2021	2022	Lowest	Average	Highest
		I		
81 %	79 %	58 %	77 %	95 %





Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.

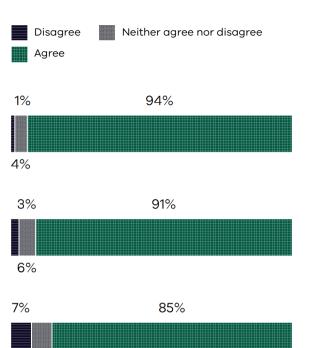
Disagree Agree 1% 94% I can make a worthwhile contribution at 4% 3% 91% I achieve something important through my work 6%

7%

I get a sense of accomplishment from my work

work

Survey question



Your results

Yo	bu	Comparator Lowest Average Highes		or
2021	2022	Lowest	Average	Highest
			95 %	
81 %	91 %	80 %	92 %	98 %
81 %	85 %	75 %	87 %	98 %



Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

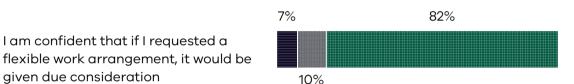
My manager supports working flexibly

I am confident that if I requested a

given due consideration



Neither agree nor disagree Disaaree Don't know Agree 94% 4% 1%



	u	c	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	94 %	77 %	86 %	96 %
83 %	82 %	57 %	72 %	90 %





People matter survey

wellbeing check 2022

Have your say

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engagement index

satisfaction, stress,

intention to stay,

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- Work-related stress levels

inclusion

Satisfaction

Scorecard:

- Work-related stress causes
- Intention to stay

Key differences

Highest scoring

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Scorecard: emotional Lowest scoring
- effects of work Most improved Most declined
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination Violence and aggression

Inclusion

- **Taking action**
 - Taking action questions

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Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
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- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
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- development
- Job enrichment
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Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability

Leadership

- Respect
- - Human rights

Demographics

- Age, gender, variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring







Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

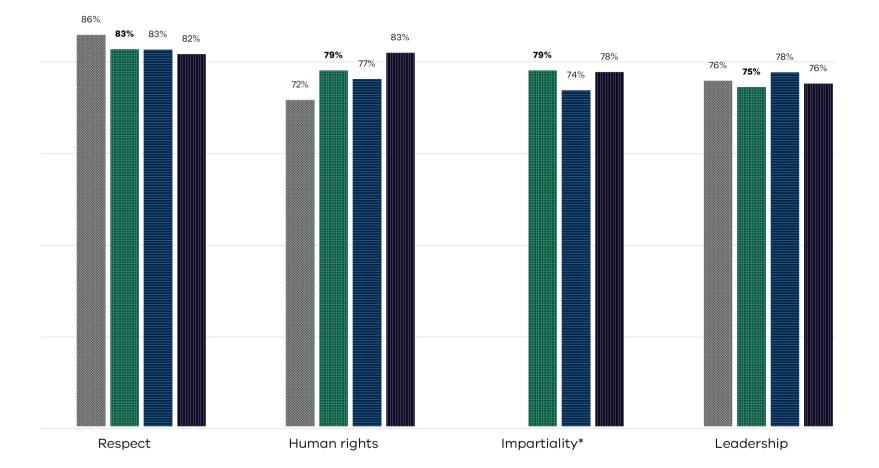
Example

In 2022:

83% of your staff who did the survey • responded positively to questions about Respect, which is down 3% in 2021.

Compared to:

• 83% of staff at your comparator and 82% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2021







Scorecard 2 of 2 $\,$

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

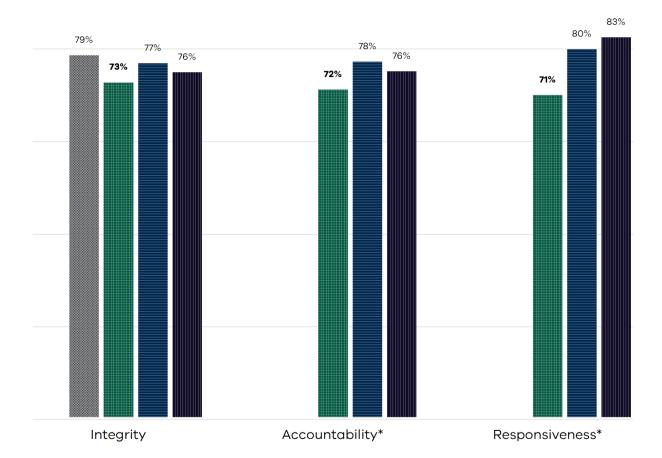
Example

In 2022:

• 73% of your staff who did the survey responded positively to questions about Integrity , which is down 6% in 2021.

Compared to:

• 77% of staff at your comparator and 76% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

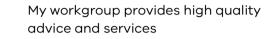
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

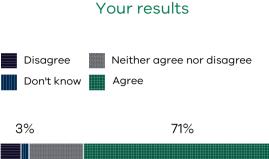
Example

71% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

People matter survey | results

Survey question





7% 19%

Yo	bu	Comparator		or
2021	2022	Lowest	Average	Highest
		I		
Not asked	71 %	57 %	80 %	100 %



People matter survey | results

Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

integrity

behaviour at work

How to read this

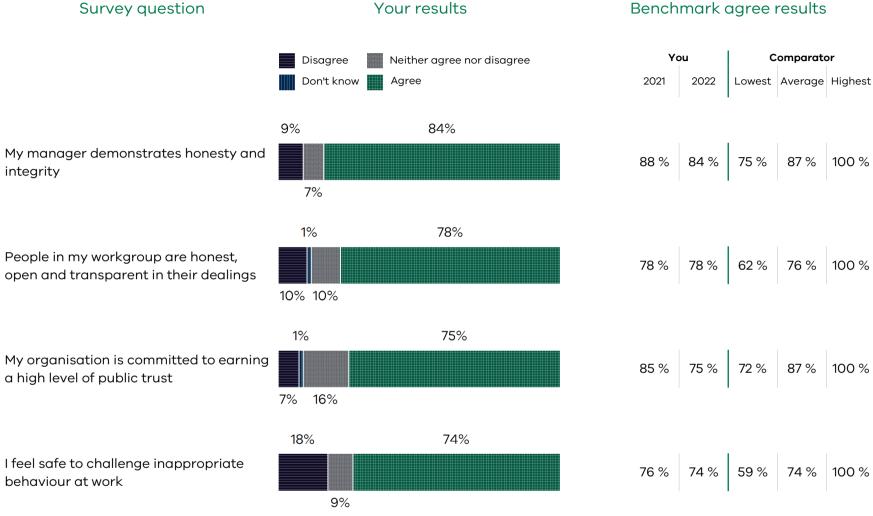
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.







Benchmark agree results

Comparator

87 % 100 %

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

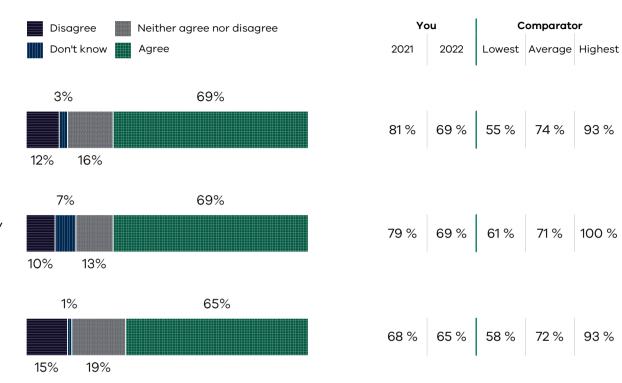
69% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question

My organisation does not tolerate improper conduct

People in my workgroup appropriately manage conflicts of interest

Senior leaders demonstrate honesty and integrity



Your results



Benchmark agree results



What this is

Impartiality

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

Public sector values

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

People in my workgroup are politically

My workgroup acts fairly and without

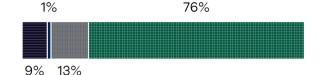
impartial in their work

bias





3% 81% 9% 7%



YouComparator20212022LowestAverageHighest72 %81 %57 %75 %88 %

Not asked 76 % 60 % 73 % 100

Benchmark agree results

People matter survey | results



job helps my organisation achieve it's

goals'.

disagree. Under 'Benchmark results', compare your comparator groups overall, lowest and

responses for disagree and strongly

Public sector values

Accountability is if your staff feel they work

manner and can accept responsibility for

Victorians, we must be accountable in the

Under 'Your results', see results for each

question in descending order by most

to clear objectives in a transparent

As we all make decisions on behalf of

Accountability 1 of 2

Why this is important

resources we use.

How to read this

What this is

decisions.

agreed.

highest scores with your own.

Example 96% of staff who did the survey agreed or strongly agreed with 'I understand how my

'Agree' combines responses for agree and strongly agree and 'Disagree' combines

My workgroup has clear lines of responsibility

I understand how my job helps my

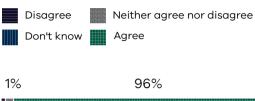
organisation achieve it's goals

to do in this job

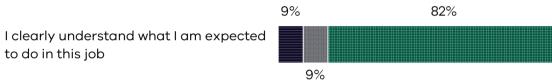
My workgroup uses its resources well

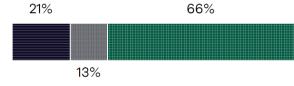


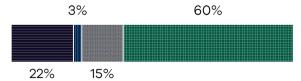
Your results











Benchmark agree results

Yc	ou	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			94 %	
85 %	82 %	74 %	89 %	100 %



Not asked 60 %	50 %	70 %	89 %
-------------------	------	------	------





strongly agreed with 'Senior leaders provide clear strategy and direction'.

Public sector values

Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

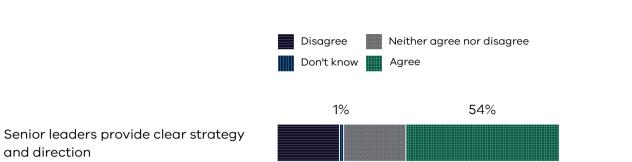
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

54% of staff who did the survey agreed or



Your results

22% 22%

Survey question

and direction

Benchmark agree results

You		Comparator		
2022	Lowest	Average	Highest	
1	•			
54 %	36 %	64 %	100 %	
	2022	2022 Lowest	Comparate2022LowestAverage54 %36 %64 %	



People matter survey | results

Public sector values

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 3% 93% My manager treats employees with dignity and respect 4% 6% 85% My manager listens to what I have to say 9% 4% 84% My organisation encourages respectful workplace behaviours 12% 6% 84% People in my workgroup treat each other with respect 10%

Benchmark agree results

You		Comparator		
2022	Lowest	Average	Highest	
85 %	74 %	86 %	100 %	
84 %	66 %	86 %	100 %	
84 %	73 %	83 %	100 %	
	93 % 85 % 84 %	93 % 79 % 85 % 74 % 84 % 66 %	DU Comparator 2022 Lowest Average 93 % 79 % 90 % 85 % 74 % 86 % 84 % 66 % 86 % 84 % 73 % 83 %	





Public sector values

Respect 2 of 2

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How to read this

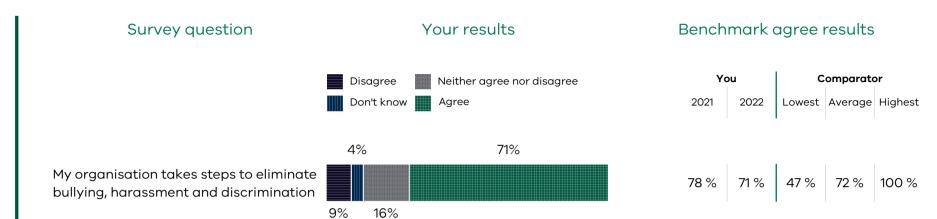
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







People matter survey | results



Victorian **Public Sector** Commission



Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

How to read this

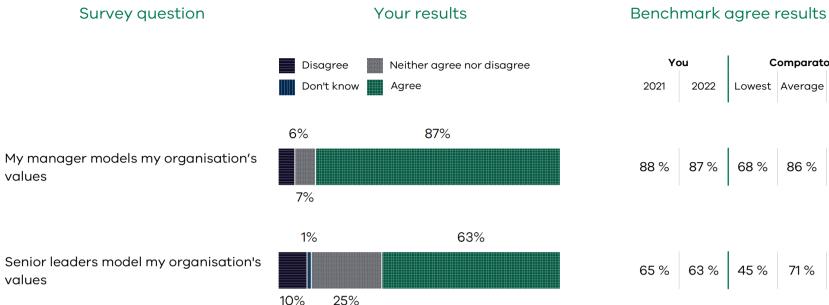
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



			••••••		
2021	2022	Lowest	Average	Highest	
88 %	87 %	68 %	86 %	100 %	
65 %	63 %	45 %	71 %	88 %	

Comparator



Commission



Public sector values

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

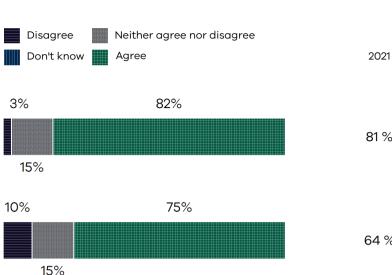
Example

82% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question

My organisation encourages employees to act in ways that are consistent with human rights

I understand how the Charter of Human Rights and Responsibilities applies to my work



Your results

Benchmark agree results

You		Comparator		
2021	2022	Lowest	Average	Highest
			86 %	
64 %	75 %	43 %	67 %	88 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Report overview

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework Your comparator
- group Your response rate
- Work-related stress levels

inclusion

Satisfaction

Scorecard:

- Work-related stress causes
- Intention to stay

- Scorecard: emotional effects of work
- Scorecard:
- negative behaviour

Inclusion

- Bullying
- Sexual harassment Discrimination
- Violence and aggression

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved Most declined
- Biggest positive difference from
- comparator
- Biggest negative
- difference from comparator

- **Taking action**
- Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Safe to speak up
- Learning and development

Workload

factors

Scorecard

- Job enrichment
- Meaningful work
- Flexible working

Job and manager

Manager leadership

Manager support

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
 - Accountability
 - Respect
 - Leadership
 - Human rights
- Employment Adjustments

Disability

Demographics

variations in sex

characteristics and

sexual orientation

Torres Strait Islander

Aboriginal and/or

Cultural diversity

Age, gender,

Caring





77



Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	15	22%
35-54 years	39	57%
55+ years	7	10%
Prefer not to say	7	10%

How would you describe your gender?	(n)	%
Man	39	57%
Woman	21	31%
Prefer not to say	8	12%

Are you trans, non-binary or gender

diverse?	(n)	%
No	64	94%
Prefer not to say	4	6%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
No	66	97%
Don't know	1	1%
Prefer not to say	1	1%

How do you describe your sexual

(n)	%
59	87%
6	9%
1	1%
1	1%
1	1%
	59 6 1 1



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	66	97%
Prefer not to say	2	3%





Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	2	3%
No	66	97%



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	60	88%
Not born in Australia	4	6%
Prefer not to say	4	6%

Language other than English spoken
with family or community(n)%Yes913%No5784%Prefer not to say23%





Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

(n)	%
56	82%
7	10%
3	4%
2	3%
2	3%
1	1%
1	1%
1	1%
1	1%
	56 7 3 2 2 1 1 1 1 1

Religion	(n)	%
No religion	35	51%
Christianity	25	37%
Prefer not to say	6	9%
Other	2	3%







Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	61	90%
Part-Time	7	10%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	4	6%
\$65k to \$95k	22	33%
\$95k to \$125k	17	25%
\$125k or more	13	19%
Prefer not to say	11	16%

Organisational tenure	(n)	%
<1 year	19	28%
1 to less than 2 years	11	16%
2 to less than 5 years	17	25%
5 to less than 10 years	7	10%
10 to less than 20 years	10	15%
More than 20 years	4	6%

Management responsibility	(n)	%
Non-manager	44	65%
Other manager	14	21%
Manager of other manager(s)	10	15%

Employment type	(n)	%
Ongoing and executive	63	93%
Fixed term	4	6%
Other	1	1%





Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	
Melbourne: Suburbs	39	

Melbourne: Suburbs	39	57%
Rural	15	22%
Large regional city	9	13%
Melbourne CBD	3	4%
Other	2	3%

%

E70/

0/

(n)

What have been your main places of	
work over the last 2 menths?	

work over the last 3-months:	(II)	/0
Your employer's office	33	49%
A frontline or service delivery location	16	24%
Home or private location	41	60%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	1	1%
Other	4	6%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	26	38%
Flexible start and finish times	23	34%
Working from an alternative location (e.g. home, hub/shared work space)	13	19%
Part-time	7	10%
Shift swap	5	7%
Other	3	4%
Working more hours over fewer days	2	3%
Using leave to work flexible hours	2	3%
Job sharing	1	1%
Study leave	1	1%



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Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following

adjustments at work?*	(n)	%
No, I have not requested adjustments	60	88%
Flexible working arrangements	6	9%
Physical modifications or improvements to the workplace	1	1%
Career development support strategies	1	1%





Caring

Demographics

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	25	37%
Primary school aged child(ren)	16	24%
Secondary school aged child(ren)	13	19%
Prefer not to say	7	10%
Child(ren) - younger than preschool age	5	7%
Preschool aged child(ren)	5	7%
Person(s) with a mental illness	5	7%
Person(s) with a medical condition	3	4%
Frail or aged person(s)	3	4%
Person(s) with disability	1	1%
Other	1	1%







Victorian **Public Sector** Commission



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