





People matter survey

wellbeing check 2022

Have your say

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 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health

Austin Health

Dental Health Services Victoria

Monash Health

Northern Health

Peninsula Health

Peter MacCallum Cancer Centre

Royal Children's Hospital

Royal Victorian Eye and Ear Hospital

Royal Women's Hospital

The Queen Elizabeth Centre

Tweddle Child and Family Health Service

Victorian Institute of Forensic Mental Health Western Health



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022		
36% (2991)		31% (2988)		
Comparator Public Sector	29% 39%	Comparator Public Sector	28% 42%	



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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
75		73	
Comparator	71	Comparator	69
Public Sector	70	Public Sector	68



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 73.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

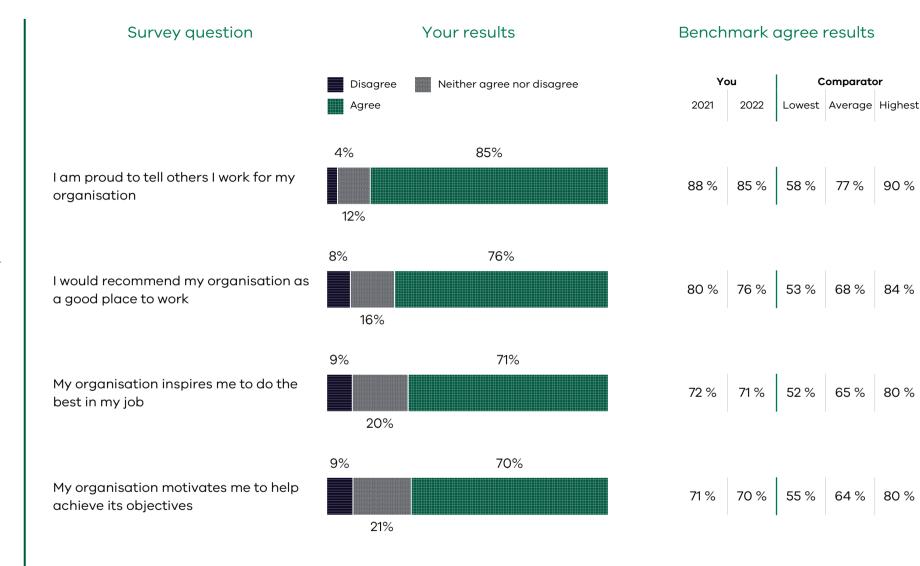
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 73.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Your results Disagree Agree

I feel a strong personal attachment to my organisation

Disagree Neither agree nor disagree Agree 10% 67%

Benchmark agree results

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
75 %	67 %	54 %	63 %	74 %

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

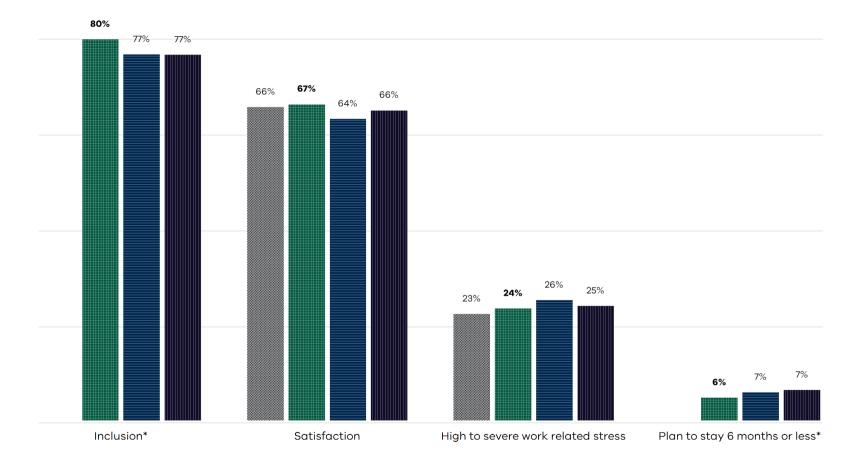
Example

In 2022:

 80% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 77% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 12% 72% Considering everything, how satisfied are you with your current job 16% 14% 64% How satisfied are you with your career development within your current organisation 22% 19% 64% How satisfied are you with the work/life balance in your current job 17%

Benchmark satisfied results

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
			70 %	
61 %	64 %	51 %	59 %	65 %
65 %	64 %	58 %	62 %	81 %

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

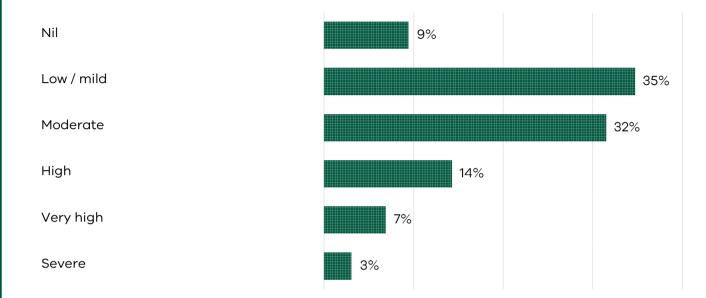
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

24% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021	2022
23%	24%

Comparator	26%	Comparator	26%	
Public Sector	26%	Public Sector	25%	



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

91% of your staff who did the survey said they experienced mild to severe stress.

Of that 91%, 57% said the top reason was 'Workload'.

2706	

91% 9%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	55%	57%	56%	53%
Time pressure	43%	43%	43%	43%
Dealing with clients, patients or stakeholders	18%	21%	16%	15%
Competing home and work responsibilities	13%	16%	15%	15%
Content, variety, or difficulty of work	12%	13%	12%	11%
Work schedule or hours	11%	12%	11%	8%
Management of work (e.g. supervision, training, information, support)	11%	12%	14%	13%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	12%	12%	13%	11%
Physical environment	8%	9%	8%	5%
Other changes due to COVID-19	20%	8%	9%	8%





Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

9% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	7%	7%
Over 6 months and up to 1 year	9%	10%	10%
Over 1 year and up to 3 years	24%	23%	23%
Over 3 years and up to 5 years	17%	15%	16%
Over 5 years	44%	45%	44%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Disagree Agree Neither agree nor disagree 10% 10% The least of I belong at this organisation I belong at this organisation I belong I belong

Benchmark agree results

You

	10	u	·	omparate	,,
2	021	2022	Lowest	Average	Highest
				81 %	
N as	lot sked	78 %	68 %	74 %	80 %

Comparator

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'.

Staff who experienced one or more barriers to success at work

29% 2121 71%

Experienced barriers Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	7%	8%	8%
My caring responsibilities	7%	8%	7%
My mental health	7%	7%	7%
My physical health	5%	4%	4%
My cultural background	5%	4%	3%
My sex	5%	4%	4%
Other	4%	5%	5%
My race	3%	2%	1%
My physical features	1%	1%	1%
My religious belief	1%	1%	1%





Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

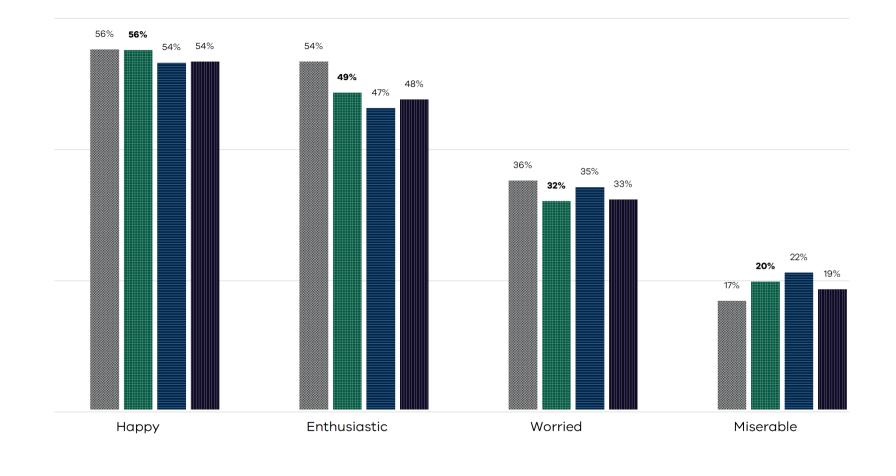
In 2022:

 56% of your staff who did the survey said work made them feel happy in 2022, which is down from 56% in 2021

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...





You 2022 Comparator 2022



Public sector 2022

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

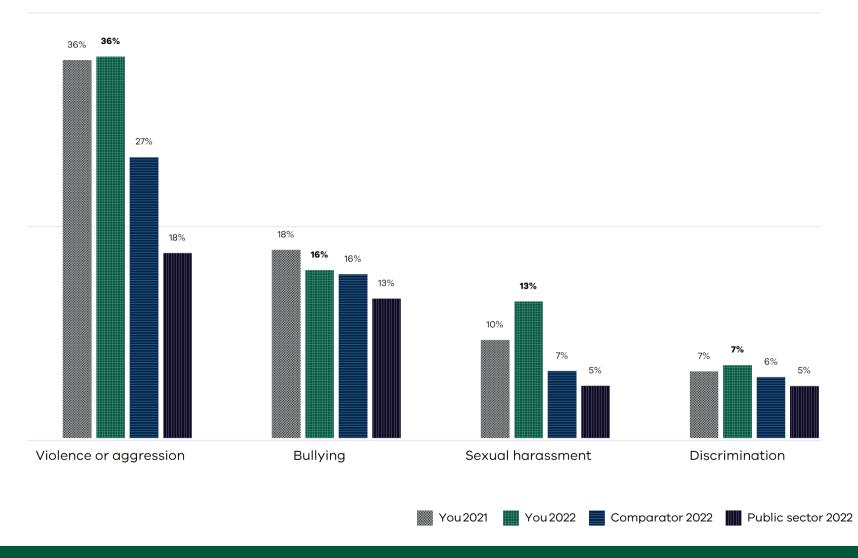
Example

In 2022:

 36% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 36% in 2021.

Compared to:

27% of staff at your comparator and
 18% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

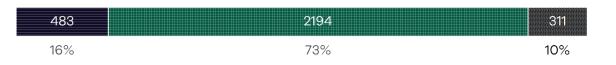
In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 72% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



Experience	ed bullying	Did no	t experience bullyin	g Not sure
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	71%	72%	71%	70%
Exclusion or isolation	35%	38%	38%	42%
Intimidation and/or threats	33%	29%	31%	31%
Verbal abuse	24%	22%	22%	20%
Withholding essential information for me to do my job	19%	21%	23%	28%
Being assigned meaningless tasks unrelated to the job	12%	14%	11%	12%
Other	13%	12%	16%	15%
Being given impossible assignment(s)	6%	8%	8%	9%
Interference with my personal property and/or work equipment	4%	3%	5%	4%





Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

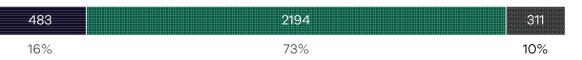
In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they experienced bullying, of which

- 47% said the top way they reported the bullying was 'Told a manager'.
- 90% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



■ Ex	perienced bullying	Did no	t experience bullyin	g Not sure
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	41%	47%	47%	48%
Told a colleague	39%	42%	44%	41%
Told a friend or family member	36%	34%	38%	36%
Told someone else	11%	18%	11%	12%
Told the person the behaviour was not OK	17%	14%	18%	17%
I did not tell anyone about the bullying	17%	11%	11%	12%
Submitted a formal complaint	13%	10%	11%	11%
Told Human Resources	8%	8%	11%	12%
Told employee assistance program (EAP) or peer support	7%	7%	8%	9%





Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

90% of your staff who experienced bullying did not submit a formal complaint, of which:

• 55% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	46%	55%	52%	52%
I believed there would be negative consequences for my reputation	50%	50%	47%	49%
I believed there would be negative consequences for my career	37%	36%	34%	37%
I didn't feel safe to report the incident	19%	19%	18%	18%
I didn't think it was serious enough	23%	18%	18%	16%
I thought the complaint process would be embarrassing or difficult	15%	14%	12%	12%
Other	11%	12%	11%	11%
I believed there would be negative consequences for the person I was going to complain about	10%	10%	11%	9%
I didn't need to because I made the bullying stop	9%	8%	6%	6%
I didn't need to because I no longer had contact with the person(s) who bullied me	7%	8%	7%	7%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

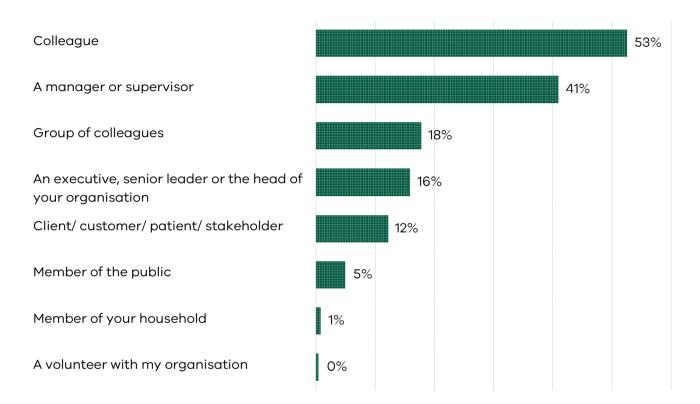
Each row is one perpetrator or group of perpetrators.

Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 53% said it was by 'Colleague'.

483 people (16% of staff) experienced bullying (You2022)



Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 95% said it was by someone within the organisation.

Of that 95%, 57% said it was 'They were in my workgroup'.

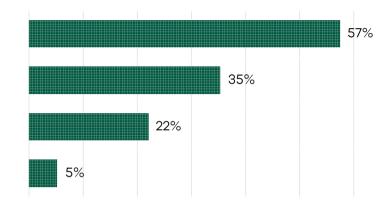
461 people (95% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

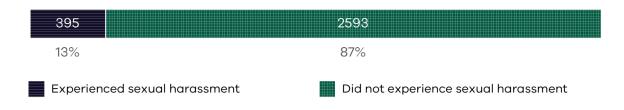
In descending order, the table shows the top 10 answers.

Example

13% of your staff who did the survey said they experienced sexual harassment.

Of those, 63% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	57%	63%	52%	53%
Intrusive questions about your private life or comments about your physical appearance	52%	53%	50%	48%
Inappropriate physical contact (including momentary or brief physical contact)	25%	28%	24%	20%
Inappropriate staring or leering that made you feel intimidated	20%	21%	17%	16%
Unwelcome touching, hugging, cornering or kissing	18%	21%	19%	16%
Sexual gestures, indecent exposure or inappropriate display of the body	13%	17%	10%	8%
Any other unwelcome conduct of a sexual nature	7%	13%	7%	7%
Repeated or inappropriate invitations to go out on dates	3%	6%	4%	4%
Request or pressure for sex or other sexual acts	3%	2%	2%	2%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	1%	1%	2%	2%





Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

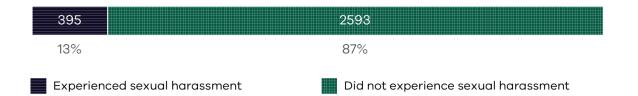
In descending order, the table shows the top 10 responses.

Example

13% of your staff who did the survey said they experienced sexual harassment.

Of those, 45% said their top response was 'Told the person the behaviour was not OK'.

Have you experienced sexual harassment at work in the last 12 months?



When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told the person the behaviour was not OK	43%	45%	39%	33%
Pretended it didn't bother you	39%	39%	39%	41%
Avoided the person(s) by staying away from them	38%	36%	33%	33%
Told a colleague	35%	34%	30%	27%
Tried to laugh it off or forget about it	41%	32%	36%	36%
Told a manager	25%	29%	21%	20%
Told a friend or family member	26%	24%	20%	20%
Avoided locations where the behaviour might occur	13%	13%	13%	12%
Told someone else	4%	8%	5%	5%
Submitted a formal complaint	6%	7%	6%	5%





Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 43% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	48%	43%	51%	46%
I didn't think it would make a difference	41%	43%	39%	40%
I believed there would be negative consequences for my reputation	21%	16%	18%	25%
I didn't need to because I made the harassment stop	14%	14%	12%	11%
I didn't need to because I no longer had contact with the person(s) who harassed me	17%	14%	10%	9%
I believed there would be negative consequences for my career	12%	14%	11%	17%
Other	10%	11%	11%	10%
I thought the complaint process would be embarrassing or difficult	12%	8%	9%	10%
I believed there would be negative consequences for the person I was going to complain about	10%	7%	11%	10%
I didn't know how to make a complaint	3%	6%	5%	5%





Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 13% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

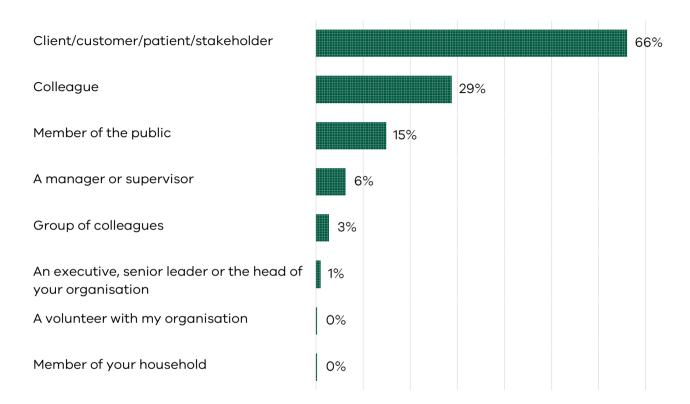
Each row is one perpetrator or group of perpetrators.

Example

13% of your staff who did the survey said they experienced sexual harassment.

Of that 13%, 66% said it was by 'Client/customer/patient/stakeholder'.

395 people (13% of staff) experienced sexual harassment (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 13% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

13% of your staff who did the survey said they experienced sexual harassment.

Of that 13%, 37% said it was by someone within the organisation.

Of that 37%, 57% said it was 'They were in my workgroup'.

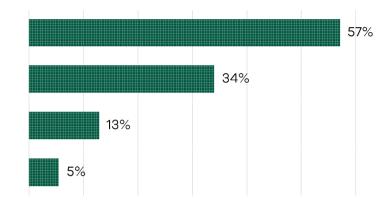
147 people (37% of staff who experienced harassment) experienced harassment from within your organisation (You 2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 30% said it was 'Employment activity'.

Have you experienced discrimination at work?

217	2440	331
7%	82%	11%

Experienced discrimination		Did not experience discrimination		Not sure
----------------------------	--	-----------------------------------	--	----------

Why were you discriminated against?	You 2021	You 2022	Comparator 2022	Public sector 2022
Employment activity	32%	30%	31%	30%
Age	23%	24%	25%	28%
Race	28%	24%	23%	16%
Sex	15%	23%	15%	18%
Parent or carer status (including pregnancy and breastfeeding)	14%	15%	14%	13%
Physical features	9%	9%	8%	7%
Personal association with someone who has any of the above attributes (whether as a relative or otherwise)	5%	6%	5%	6%
Religious belief or activity	5%	6%	4%	5%
Gender identity	10%	6%	5%	6%
Sexual orientation (including expunged homosexual conviction), or lawful sexual activity	5%	6%	3%	3%





Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 42% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?

217	2440	331
7%	82%	11%
ļ	Experienced discrimination Did not experience discrimination	Not sure

If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	42%	42%	39%	39%
Opportunities for promotion	36%	36%	33%	36%
Opportunities for training	29%	26%	22%	22%
Denied flexible work arrangements or other adjustments	22%	22%	27%	22%
Employment security - threats of dismissal or termination	13%	14%	11%	14%
Access to leave	8%	11%	12%	9%
Pay or conditions offered by employer	7%	11%	11%	11%
Opportunities for transfer/secondment	12%	10%	8%	12%



Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

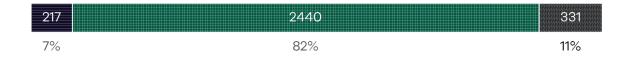
In descending order, the table shows the answers.

Example

7% of your staff who did the survey said they experienced discrimination, of which

- 39% said the top way they reported the discrimination was 'Told a colleague'.
- 91% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Experienced discrimination Did not experience discrimination

Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	39%	39%	39%	37%
Told a friend or family member	37%	39%	36%	34%
Told a manager	25%	24%	24%	28%
Told someone else	13%	24%	13%	14%
I did not tell anyone about the discrimination	24%	20%	24%	24%
Told the person the behaviour was not OK	11%	11%	9%	9%
Submitted a formal complaint	8%	9%	7%	8%
Told employee assistance program (EAP) or peer support	7%	6%	7%	8%
Told Human Resources	9%	6%	10%	11%





Not sure

Discrimination - reasons for not submitting a formal complaint

What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

91% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 67% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint
--

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	55%	67%	59%	59%
I believed there would be negative consequences for my reputation	57%	52%	47%	50%
I believed there would be negative consequences for my career	52%	45%	46%	49%
I didn't feel safe to report the incident	18%	25%	19%	19%
I didn't think it was serious enough	14%	16%	15%	13%
I thought the complaint process would be embarrassing or difficult	11%	14%	11%	12%
I believed there would be negative consequences for the person I was going to complain about	10%	8%	8%	8%
I didn't know who to talk to	7%	8%	8%	7%
Other	9%	6%	8%	8%
I was advised not to	5%	5%	5%	4%





Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

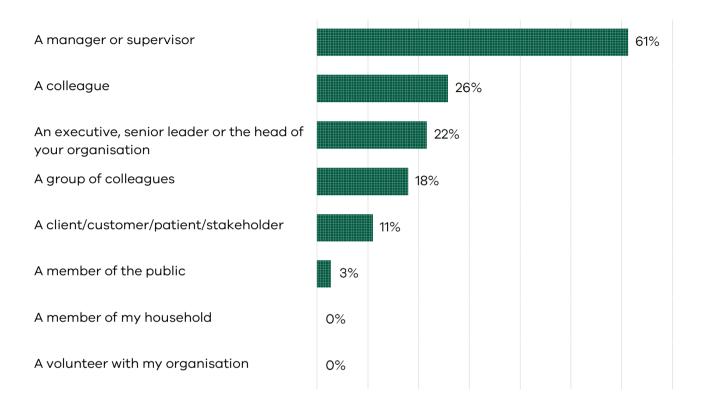
Each row is one perpetrator or group of perpetrators.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 61% said it was by 'A manager or supervisor'.

217 people (7% of staff) experienced discrimination (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 91% said it was by someone within the organisation.

Of that 91%, 54% said it was 'They were in my workgroup'.

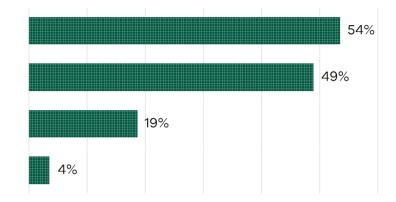
198 people (91% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

36% of your staff who did the survey said they experienced violence or aggression. Of that 36%, 91% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	90%	91%	85%	82%
Intimidating behaviour	71%	72%	70%	68%
Threats of violence	51%	52%	38%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	42%	39%	30%	28%
Damage to my property or work equipment	13%	13%	9%	8%
Other	3%	2%	3%	4%
Stalking, including cyber-stalking	1%	1%	1%	1%



Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

36% of your staff who did the survey said they experienced violence or aggression, fo which

- 57% said the top way they reported the violence or agression was 'Told a manager'
- 61% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	55%	57%	56%	56%
Told a colleague	53%	56%	49%	47%
Told the person the behaviour was not OK	40%	43%	38%	34%
Submitted a formal incident report	38%	39%	33%	32%
Told a friend or family member	22%	25%	21%	20%
Told someone else	5%	7%	6%	6%
I did not tell anyone about the incident(s)	6%	5%	6%	7%
Told employee assistance program (EAP) or peer support	2%	2%	3%	4%
Told Human Resources	2%	1%	3%	4%



Violence and aggression - reasons for not submitting a formal incident report

What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

61% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 39% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



What was your reason for not submitting a formal incident report?		You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	34%	39%	39%	40%
I didn't think it was serious enough	40%	37%	34%	32%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me		20%	17%	16%
Other		20%	22%	20%
I didn't need to because I made the violence or aggression stop		18%	17%	15%
I believed there would be negative consequences for my reputation		9%	10%	14%
I believed there would be negative consequences for my career		7%	6%	10%
I didn't feel safe to report the incident		3%	3%	4%
I didn't know how to make a complaint		3%	4%	4%
I thought the complaint process would be embarrassing or difficult		3%	3%	4%





Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

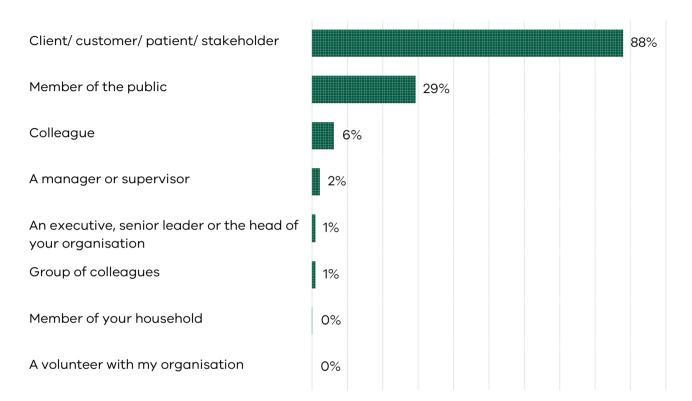
Each row is one perpetrator or a group of perpetrators.

Example

36% of your staff who did the survey said they experienced violence or aggression.

Of that 36%, 88% said it was 'Client/ customer/ patient/ stakeholder'.

1080 people (36% of staff) experienced violence or aggression (You2022)





People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 36% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

36% of your staff who did the survey said they experienced violence or aggression.

Of that 36%, 9% said it was by someone within the organisation.

Of that 9%, 51% said it was 'They were in my workgroup'.

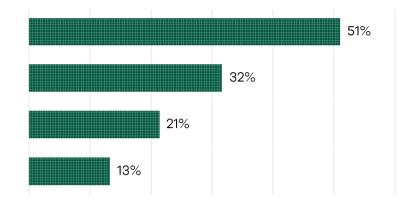
98 people (9% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage





People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

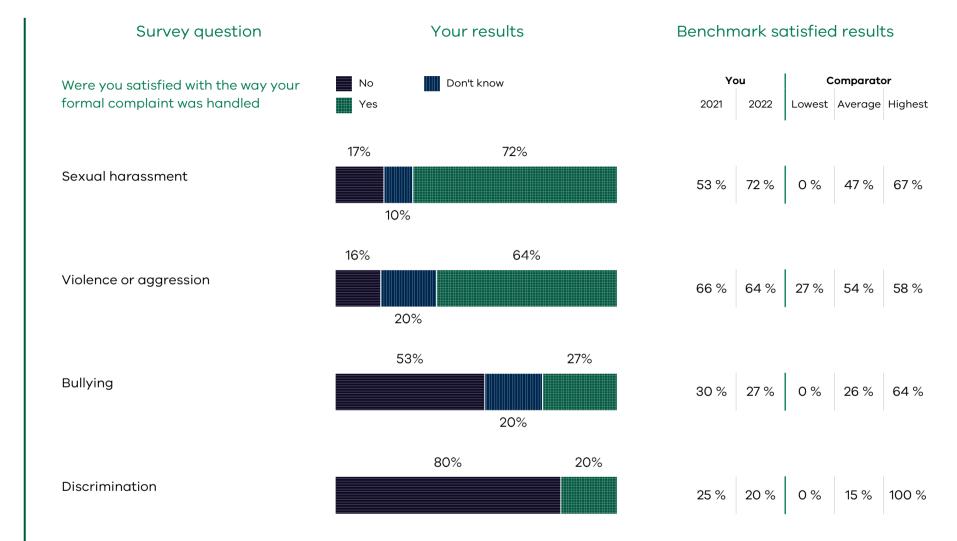
How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of staff who did the survey were satisfied with the way your organisation handled their formal 'Sexual harassment' complaint.







People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 94% of your staff agreed with 'I can use my skills and knowledge in my job'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I can use my skills and knowledge in my job	94%	Not asked in 2021	93%
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	93%
Job enrichment	I understand how my job helps my organisation achieve it's goals		Not asked in 2021	92%
Meaningful work	I achieve something important through my work	92%	+4%	92%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+3%	90%
Collaboration	I am able to work effectively with others outside my immediate workgroup	87%	-4%	85%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	86%	+2%	83%
Manager leadership	My manager treats employees with dignity and respect	86%	+1%	83%
Meaningful work	I get a sense of accomplishment from my work	85%	+3%	85%
Organisational integrity	My organisation encourages respectful workplace behaviours	85%	-1%	81%



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 31% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year		Not asked in 2021	27%
Safety climate	All levels of my organisation are involved in the prevention of stress	47%	-1%	43%
Workload	I have enough time to do my job effectively		+0%	50%
Organisational integrity	I believe the promotion processes in my organisation are fair		Not asked in 2021	46%
Taking action	I believe my organisation will make improvements based on the results of this survey		Not asked in 2021	46%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me		-4%	49%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress		-10%	49%
Workload	The workload I have is appropriate for the job that I do	56%	-1%	55%
Organisational integrity	I have an equal chance at promotion in my organisation	57%	Not asked in 2021	50%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		+0%	49%



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the

When you use this data, focus on the increase instead of individual numbers.

'Increase from 2021' column.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Collaboration', the 'You 2022' column shows 71% of your staff agreed with 'Workgroups across my organisation willingly share information with each other'.

In the 'Increase from 2021' column, you have a 6% increase, which is a positive trend.

Question group	Most improved from last year		Increase from 2021	Comparator 2022
Collaboration	Workgroups across my organisation willingly share information with each other	71%	+6%	65%
Workgroup support	People in my workgroup are politically impartial in their work	73%	+5%	72%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity		+5%	54%
Safe to speak up	I feel culturally safe at work		+4%	84%
Manager support	My manager provides me with enough support when I need it	80%	+4%	75%
Meaningful work	I achieve something important through my work		+4%	92%
Organisational integrity	My organisation does not tolerate improper conduct	74%	+4%	70%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	71%	+4%	65%
Safety climate	My organisation provides a physically safe work environment	79%	+4%	78%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+3%	90%



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

trend.

On the first row 'Safety climate', the 'You 2022' column shows 54% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'. In the 'Decrease from 2021' column, you have a 10% decrease, which is a negative

Question subgroup	Largest decline from last year		Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	54%	-10%	49%
Engagement	I feel a strong personal attachment to my organisation	67%	-7%	63%
Engagement	I would recommend my organisation as a good place to work		-4%	68%
Engagement	I am proud to tell others I work for my organisation		-4%	77%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	54%	-4%	49%
Collaboration	I am able to work effectively with others outside my immediate workgroup		-4%	85%
Patient safety climate	Patient care errors are handled appropriately in my work area	71%	-3%	67%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	71%	-3%	74%
Innovation	My workgroup is quick to respond to opportunities to do things better	70%	-3%	66%
Quality service delivery	My workgroup has clear lines of responsibility	78%	-2%	74%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Learning and development', the 'You 2022' column shows 68% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

The 'difference' column, shows that agreement for this question was 9 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	iggest positive difference from comparator 2022 Diffe		Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff	68%	+9%	59%
Senior leadership	Senior leaders provide clear strategy and direction	69%	+8%	61%
Patient safety climate	This health service does a good job of training new and existing staff	65%	+8%	57%
Senior leadership	Senior leaders model my organisation's values	72%	+8%	63%
Engagement	I am proud to tell others I work for my organisation	85%	+8%	77%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	62%	+8%	54%
Senior leadership	Senior leaders demonstrate honesty and integrity	70%	+8%	62%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	57%	+8%	49%
Engagement	I would recommend my organisation as a good place to work	76%	+7%	68%
Taking action	I believe my organisation will make improvements based on the results of this survey	53%	+7%	46%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Human rights', the 'You 2022' column shows 71% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

The 'difference' column, shows that agreement for this question was 3 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	71%	-3%	74%
Meaningful work	I get a sense of accomplishment from my work	85%	0%	85%



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- Highest scoring
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- Most declined
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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

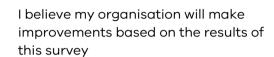
Example

53% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

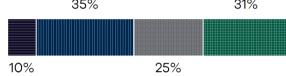
agree Neither agree nor disagree

Your results



My organisation has made improvements based on the survey results from last year

Disagree Neither agree nor disagree Don't know Agree 14% 53% 32% 35% 31%



•	You	!	omparato	
2021	2022	Lowest	Average	Highest
Not asked	53 %	37 %	46 %	61 %
Not asked	31 %	20 %	27 %	42 %

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- Violence and aggression
- Satisfaction with complaint processes

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- Lowest scoring
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Public sector values

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- · Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Survey question Your results Neither agree nor disagree Disagree Don't know 3% 72% Senior leaders model my organisation's values 9% 17% 4% 70% Senior leaders demonstrate honesty and integrity 18% 2% 69% Senior leaders provide clear strategy and direction 18% 11%

	Yo	u	С	omparato	or
2	.021	2022	Lowest	Average	Highest
		,		63 %	
69	9 %	70 %	51 %	62 %	81 %
6	9 %	69 %	52 %	61 %	80 %

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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
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- Primary role





Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

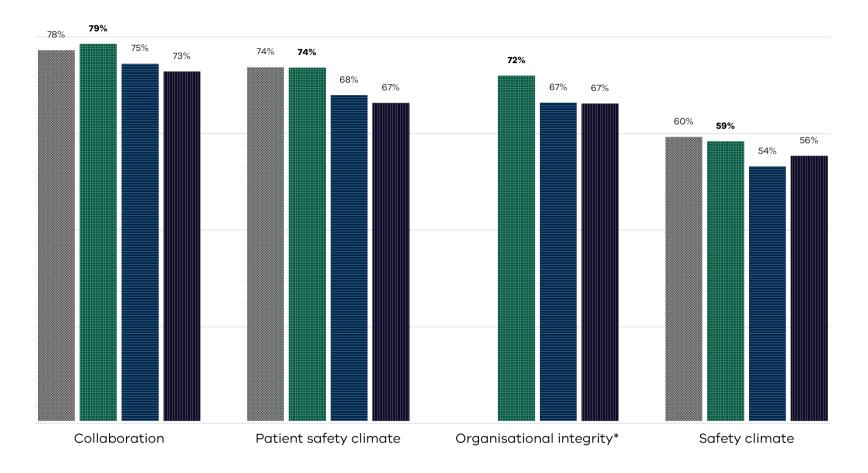
Example

In 2022:

 79% of your staff who did the survey responded positively to questions about Collaboration which is up from 78% in 2021.

Compared to:

• 75% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

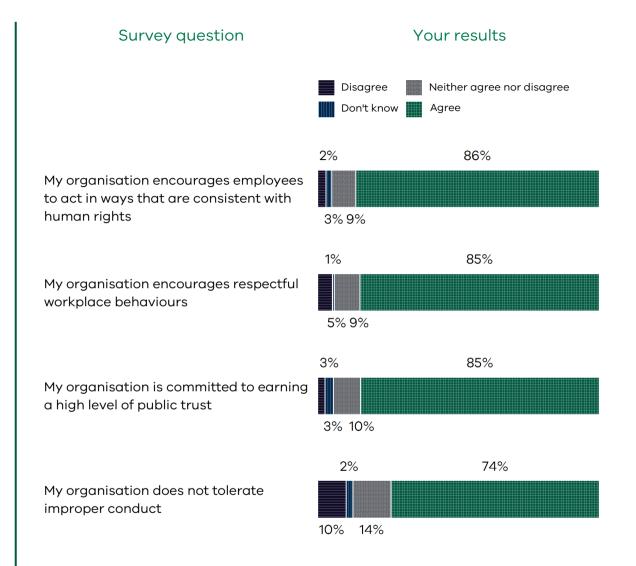
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



Yo	ou	c	omparato	or
2021	2022	Lowest	Average	Highes
84 %	86 %	74 %	83 %	93 %
85 %	85 %	72 %	81 %	91%
85 %	85 %	65 %	79 %	94 %
70 %	74 %	56 %	70 %	88 %



Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Y	ou	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
	71 %				
Not asked	69 %	55 %	62 %	78 %	
Not asked	57 %	44 %	50 %	53 %	
Not	53 %	40 %	46 %	51 %	

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

Your results

Yo	Comparator			
2021	2022	Lowest	Average	Highest

	Disagree Don't know	Neither agree nor disagree Agree
I am able to work effectively with others outside my immediate workgroup	3% 9%	87%
Workgroups across my organisation	3%	71%
willingly share information with each other	9% 17%	

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree Don't know Agree 2021 1% 79% My organisation provides a physically safe work environment 9% 11% 17% 62% Senior leaders consider the psychological health of employees to be as important as productivity 21% 18% 57% Senior leaders show support for stress prevention through involvement and commitment 25% 7% 54% My organisation has effective procedures in place to support employees who may experience stress 18% 21%



Comparator

Lowest Average Highest

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

54% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.

Survey question Your results Neither agree nor disagree Disagree Don't know 54% 19% In my workplace, there is good communication about psychological safety issues that affect me 27% 25% 47% All levels of my organisation are involved in the prevention of stress 29%

You		Comparator			
	2021	2022	Lowest	Average	Highest
	58 %		1	49 %	
	48 %	47 %	36 %	43 %	64 %

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

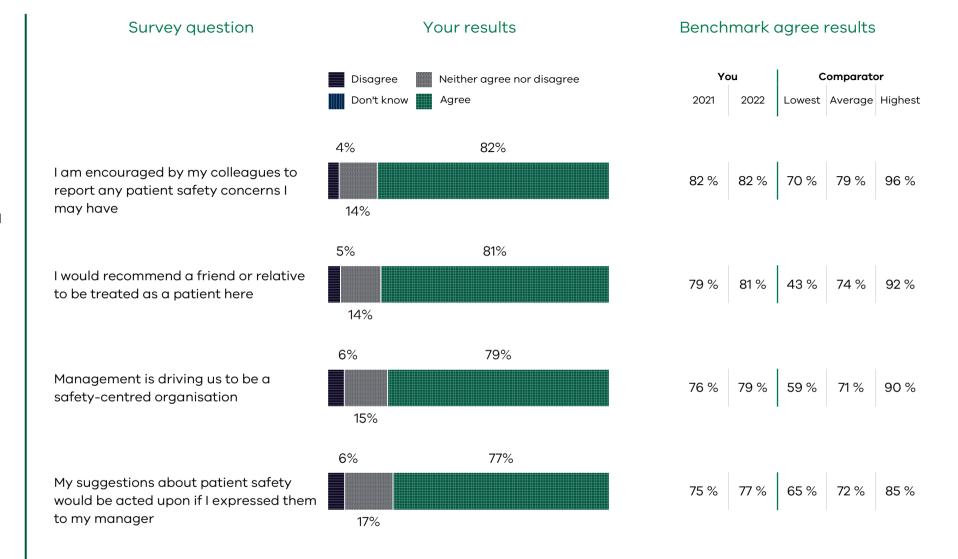
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.





Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

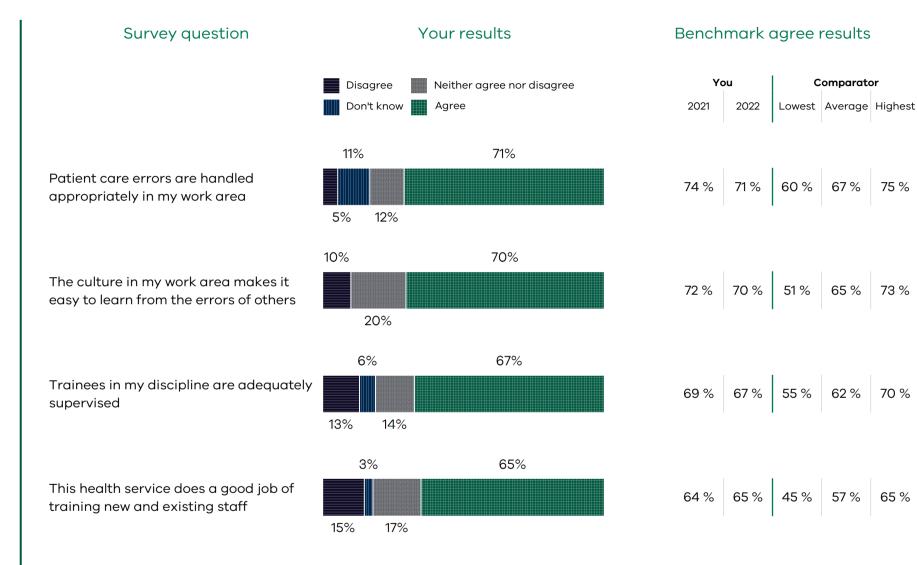
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.







Comparator

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- Human rights

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 Questions requested by your organisation

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- Categories
- Primary role





Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

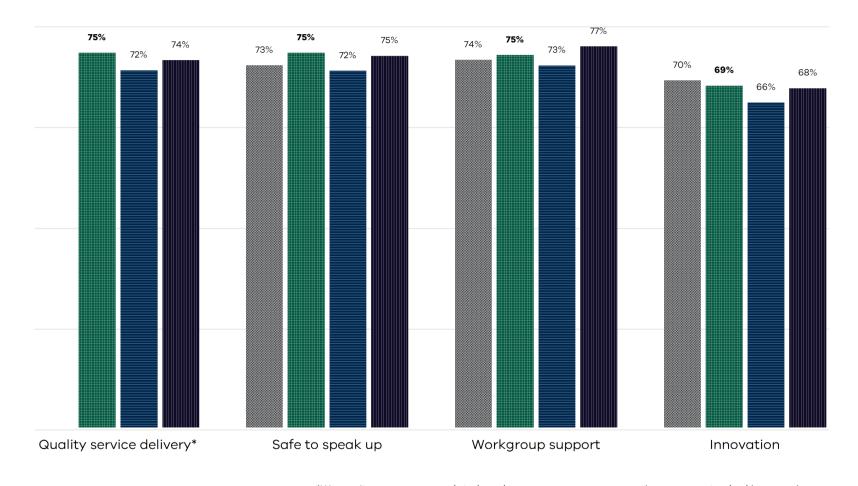
Example

In 2022:

 75% of your staff who did the survey responded positively to questions about Quality service delivery.

Compared to:

• 72% of staff at your comparator and 74% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree Don't know Agree 2021 83% My workgroup provides high quality asked advice and services 5% 12% 78% My workgroup has clear lines of responsibility 9% 12% 1% 72% My workgroup uses its resources well 17% 11% 1% 70% My workgroup acts fairly and without bias 13% 17%



Comparator

Lowest Average Highest

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Neither agree nor disagree Disagree Don't know Agree 1% 73% My workgroup learns from failures and mistakes 10% 16% 1% 70% My workgroup is quick to respond to opportunities to do things better 18% 1% 63% My workgroup encourages employee creativity 23% 13%

You		Comparator Lowest Average Highes			
	2021	2022	Lowest	Average	Highest
				70 %	
	73 %	70 %	61 %	66 %	79 %
	62 %	63 %	55 %	61 %	76 %

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

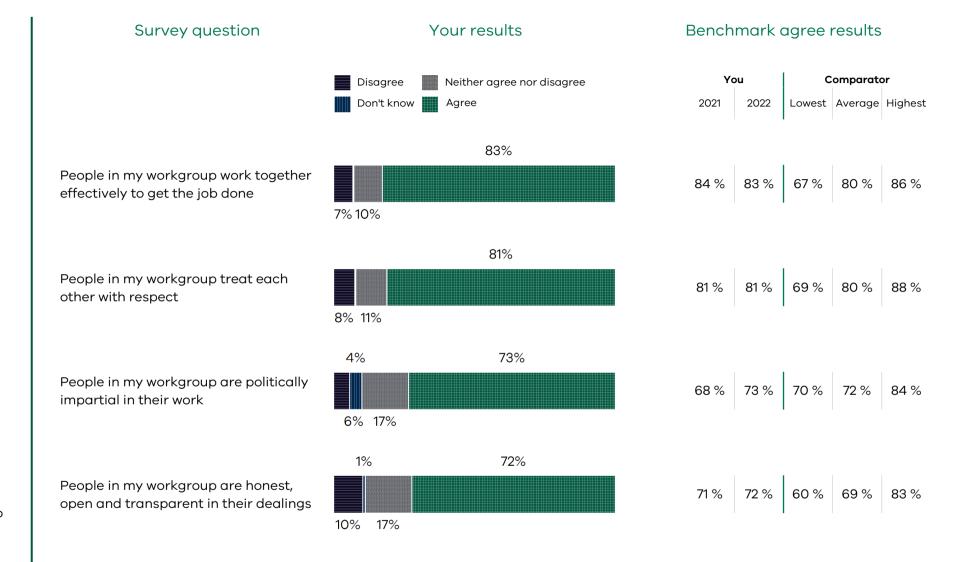
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.





Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results

	agree I't know	Neither agree no	or disagree
4%	, >	659	%
11%	20%		

You		Comparator			
2021 2022		Lowest Averag		Highest	
		I			
66 %	65 %	58 %	63 %	78 %	

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

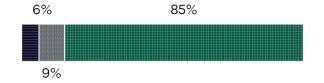
Example

85% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question



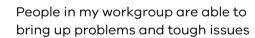
Your results



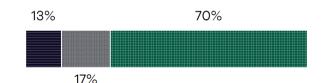
71%



14%



I feel culturally safe at work



You			Comparator Lowest Average Highest			
	2021	2022	Lowest	Average	Highest	
				84 %		
	68 %	71 %	57 %	65 %	76 %	
	71 %	70 %	61 %	66 %	74 %	

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- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

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• Taking action questions

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- Scorecard
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- Meaningful work
- · Flexible working

Public sector values

- Scorecard
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- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Job and manager factors

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

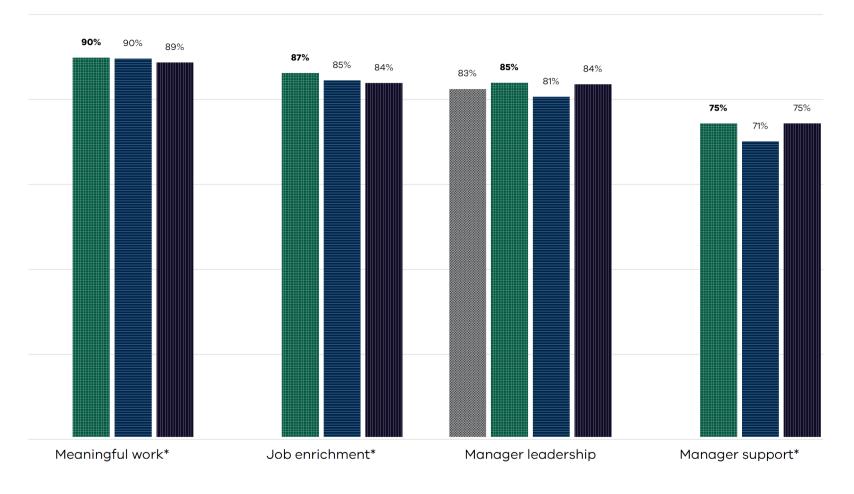
Example

In 2022:

 90% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Job and manager factors

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

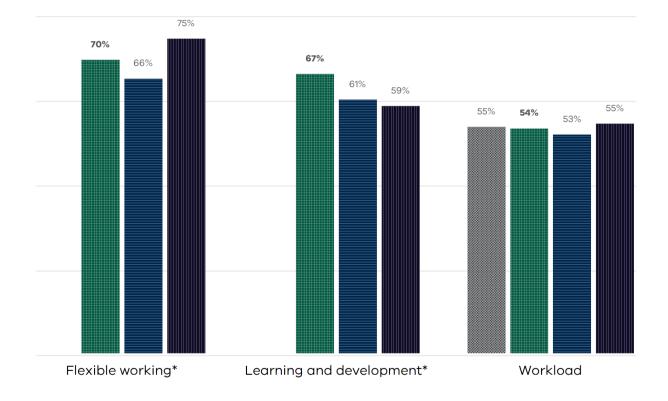
Example

In 2022:

70% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 66% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey









Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

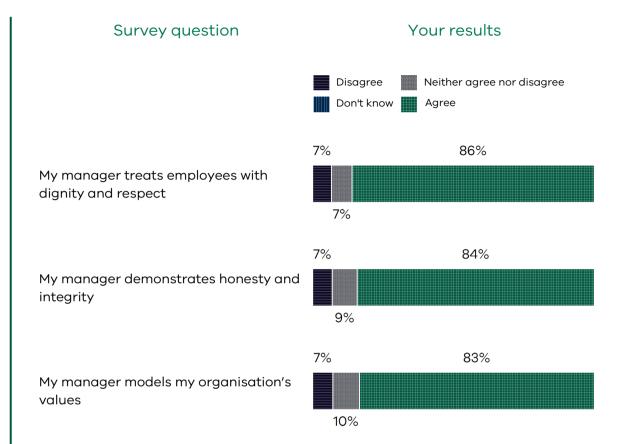
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



You		Comparator Lowest Average Highe		
2021	2022	Lowest	Average	Highes
			83 %	
82 %	84 %	75 %	81 %	93 %
82 %	83 %	74 %	80 %	91 %

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.



You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest
80 %	81 %	72 %	78 %	91 %
Not asked	80 %	71 %	77 %	91%
76 %	80 %	68 %	75 %	88 %
Not asked	71 %	61 %	66 %	80 %



Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Poisagree Disagree Don't know Agree 18% 63% I receive meaningful recognition when I do good work

19%

You		С	omparato	or
2021 2022		Lowest	Average	Highest
		ı		
Not				
asked	63 %	50 %	58 %	70 %

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Neither agree nor disagree Agree 26% 56% The workload I have is appropriate for the job that I do 18% 28% 52% I have enough time to do my job effectively

You		С	omparato	or	
	2021	2022	Lowest	Average	Highest
	57 %	56 %	49 %	55 %	73 %
	52 %	52 %	42 %	50 %	66 %

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree 2021 Lowest Average Highest Agree 8% 79% I am developing and learning in my role 14% 14% 68% My organisation places a high priority on the learning and development of staff 19% 16% 64% I am satisfied with the way my learning and development needs have been addressed in the last 12 months 21% 18% 58% I am satisfied with the opportunities to progress in my organisation 24%



Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

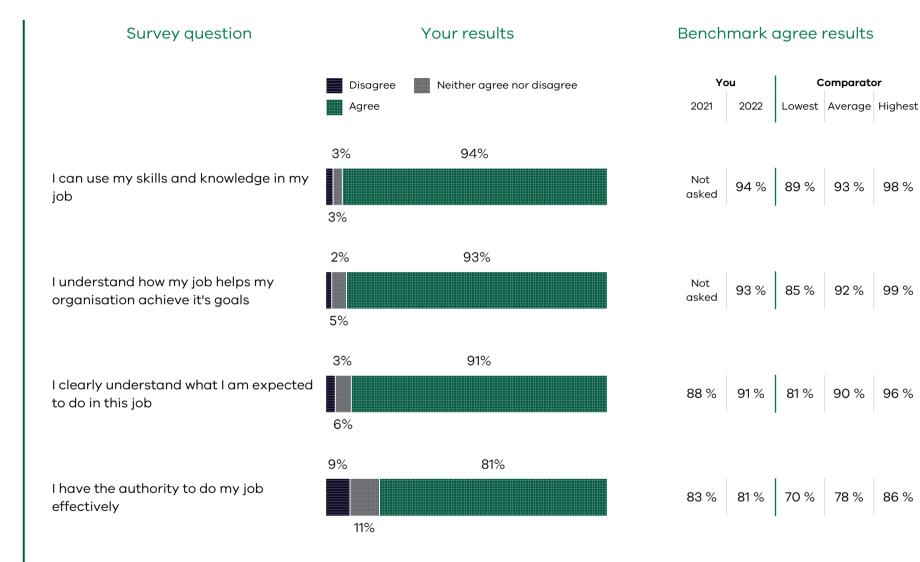
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with I can use my skills and knowledge in my job'.







Comparator

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

10%

76%

Your results

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	76 %	67 %	72 %	83 %

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

Survey question Your results Neither agree nor disagree Disagree Agree 2% 94% I can make a worthwhile contribution at work 4% 2% 92% I achieve something important through my work 6% 5% 85% I get a sense of accomplishment from my work 10%

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			93 %	
88 %	92 %	89 %	92 %	96 %
83 %	85 %	80 %	85 %	98 %

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

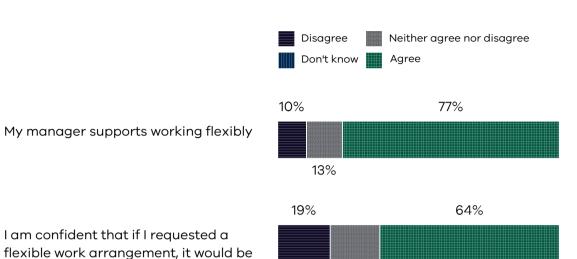
77% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

I am confident that if I requested a

given due consideration

Your results



18%

You			omparato	
2021	2022	Lowest	Average	Highest
Not asked			72 %	
64 %	64 %	51 %	60 %	75 %

People matter survey

wellbeing check 2022

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- Scorecard: satisfaction, stress, intention to stay, inclusion
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- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

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• Taking action questions

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- Scorecard
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- Scorecard
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- Human rights

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- Age, gender, variations in sex characteristics and sexual orientation
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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

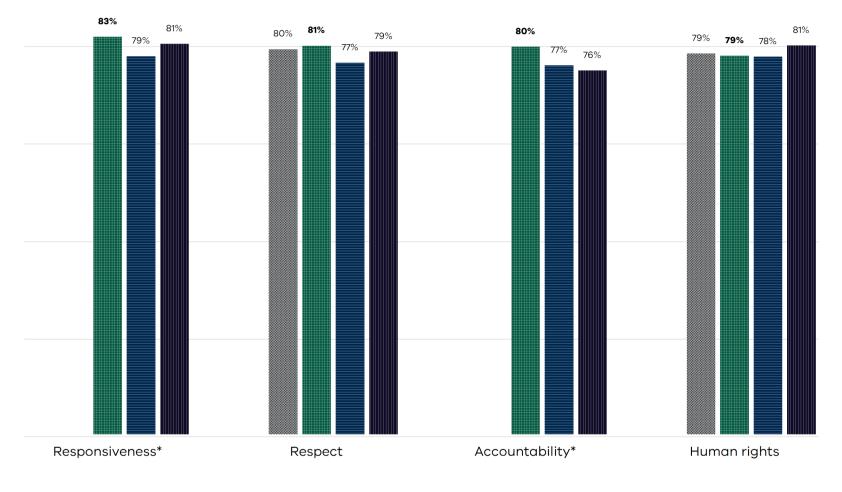
Example

In 2022:

• 83% of your staff who did the survey responded positively to questions about Responsiveness.

Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

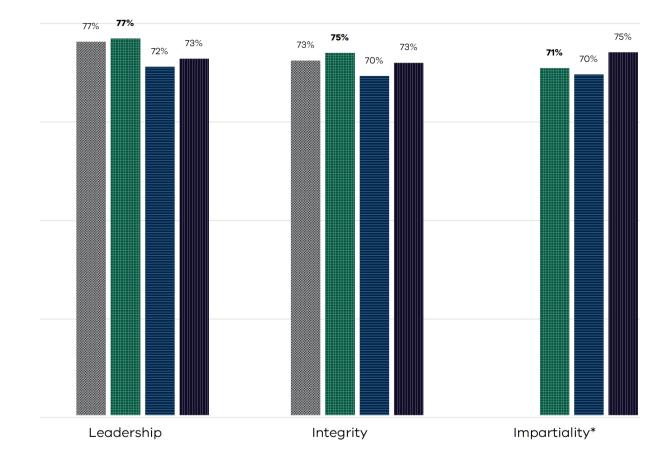
Example

In 2022:

77% of your staff who did the survey responded positively to questions about Leadership, which is up 1% in 2021.

Compared to:

• 72% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey













Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question



Your results

My workgroup provides high quality advice and services

83% 5% 12%

You		С	omparato	or
2021	2022	Lowest	Average	Highest
		l		
Not	83 %	71 %	79 %	91 %
asked				

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

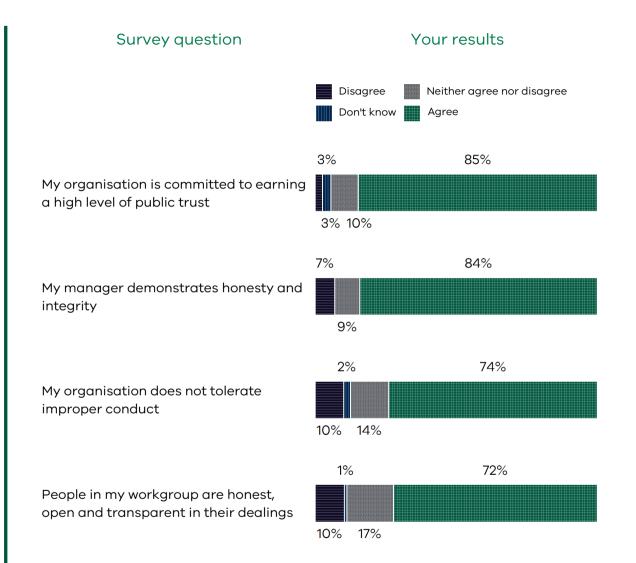
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



Y	You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest	
			79 %		
82 %	84 %	75 %	81 %	93 %	
70 %	74 %	56 %	70 %	88 %	
71 %	72 %	60 %	69 %	83 %	

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Survey question Your results Neither agree nor disagree 14% 71% I feel safe to challenge inappropriate behaviour at work 14% 4% 70% Senior leaders demonstrate honesty and integrity 18% 4% 65% People in my workgroup appropriately manage conflicts of interest 11% 20%

You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest
			65 %	
69 %	70 %	51 %	62 %	81 %
66 %	65 %	58 %	63 %	78 %

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

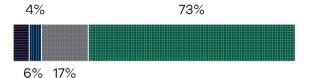
Survey question

People in my workgroup are politically

impartial in their work

Your results

Neither agree nor disagree



70%

My workgroup acts fairly and without	
in workgroup doto rain, and wenout	
bias	

13%

1%

17%

You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest
		'	72 %	
Not	70 %	60 %	68 %	84 %

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

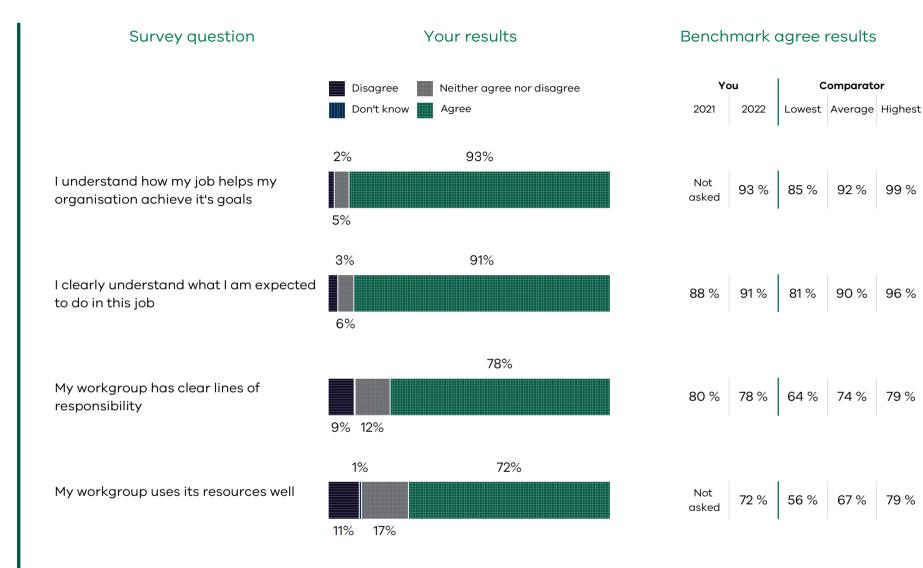
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.







Comparator

Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

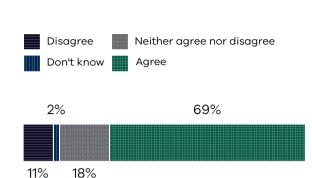
Example

69% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Senior leaders provide clear strategy

and direction



Your results

You 2022			С	omparato	or
	2021	2022	Lowest	Average	Highest
	69 %	69 %	52 %	61 %	80 %

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highes
			83 %	
85 %	85 %	72 %	81 %	91 %
81 %	81 %	69 %	80 %	88 %
80 %	81 %	72 %	78 %	91 %



Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree 3% 71% My organisation takes steps to eliminate bullying, harassment and discrimination 10% 17%

You 2021 2022		С	omparato	or
2021	2022	Lowest	Average	Highest
		l		
69 %	71 %	58 %	64 %	80 %



Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Agree 7% 83% My manager models my organisation's values 10% Senior leaders model my organisation's values 9% 17%

Benchmark agree results

You

1 (•	omparate	
2021	2022	Lowest	Average	Highest
82 %	83 %	74 %	80 %	91 %
71 %	72 %	54 %	63 %	86 %

Comparator

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

my work

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Disagree Don't know Agree 2% 86% My organisation encourages employees to act in ways that are consistent with human rights 9% 71% I understand how the Charter of Human Rights and Responsibilities applies to

20%

Benchmark agree results

You

2021	2022	Lowest	Average	Highest
			83 %	
74 %	71 %	69 %	74 %	91 %

Comparator

People matter survey

wellbeing check 2022

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- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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- Caring
- Categories
- Primary role





Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

81% of staff who did the survey agreed or strongly agreed with 'My manager leads with kindness and puts people first.'.

Survey question Your results Benchmark results You Neither agree nor disagree Disagree Agree 2021 2022 8% 81% My manager leads with kindness and puts people first. 11% 7% 80% My manager prioritises excellence together. 13% 6% 79% Given the complexity of the COVID-19 pandemic, our organisation was agile and competent in its response 14% 8% 79% My manager cares about my wellbeing

12%



Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

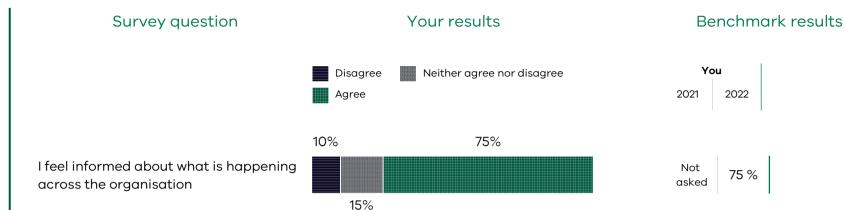
How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

75% of staff who did the survey agreed or strongly agreed with 'I feel informed about what is happening across the organisation'.





People matter survey

wellbeing check 2022

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- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

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• Taking action questions

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 Senior leadership questions

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- Patient safety climate

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- Scorecard
- Quality service delivery
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- · Safe to speak up

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- Scorecard
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- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

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Age	(n)	%
15-34 years	1083	36%
35-54 years	1313	44%
55+ years	398	13%
Prefer not to say	194	6%
How would you describe your gender?	(n)	%
Woman	2075	69%
Man	650	22%
Prefer not to say	235	8%
Non-binary and I use a different term	28	1%
Are you trans, non-binary or gender	-	
diverse?	(n)	%
Yes	36	1%
No	2731	91%
Prefer not to say	221	7%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?* Yes 16 No 2686 90% Don't know 88 3% Prefer not to say How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	2309	77%
Prefer not to say	348	12%
Gay or lesbian	129	4%
Bisexual	95	3%
I use a different term	39	1%
Don't know	31	1%
Pansexual	31	1%
Asexual	6	0%



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

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Aboriginal and/or Torres Strait Islander Yes		%
Yes	17	1%
Non Aboriginal and/or Torres Strait Islander	2833	95%
Prefer not to say	138	5%

Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?*	(n)	%
Yes	10	59%
No	6	35%
Prefer not to say	1	6%



Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

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Do you identify as a person with a disability?	(n)	%
Yes	126	4%
No	2727	91%
Prefer not to say	135	5%

If so, have you shared your disability information within your organisation (e.g. to your manager or		
Human Resources staff)?	(n)	%
Yes	81	64%
No	40	32%
Prefer not to say	5	4%

If not, which statement most accurately reflects your decision not to share your disability information		
within your organisation?	(n)	%
I feel that sharing my disability information will reflect negatively on me	13	33%
My disability does not impact on my ability to perform my role	11	28%
I do not require any adjustments to be made to perform my role	10	25%
Other	6	15%



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

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Country of birth	(n)	%
Born in Australia	1846	62%
Not born in Australia	825	28%
Prefer not to say	317	11%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Other	272	32%
Filipino	100	12%
Mandarin	88	10%
Hindi	68	8%
Cantonese	66	8%
Italian	55	6%
Greek	53	6%
Tagalog	52	6%
Vietnamese	46	5%
Punjabi	29	3%
Sinhalese	28	3%

27

3%

Arabic

Language other than English spoken with family or community	(n)	%
Yes	851	28%
No	1886	63%
Prefer not to say	251	8%

If you speak another language with your

family or community, what language do you speak?		%
Tamil	25	3%
Spanish	21	2%
Korean	15	2%
Urdu	15	2%
Indonesian	13	2%
Macedonian	13	2%
French	11	1%
German	10	1%
Auslan	5	1%
Australian Indigenous Language	5	1%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Cultural identity	(n)	%
Australian	1787	60%
Prefer not to say	334	11%
East and/or South-East Asian	308	10%
English, Irish, Scottish and/or Welsh	302	10%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	286	10%
South Asian	125	4%
Other	104	3%
New Zealander	71	2%
African	47	2%
Central Asian	33	1%
Middle Eastern	25	1%
North American	14	0%
Central and/or South American	14	0%
Aboriginal and/or Torres Strait Islander	11	0%
Pacific Islander	10	0%
Maori	4	0%

Religion	(n)	%
No religion	1406	47%
Christianity	923	31%
Prefer not to say	312	10%
Other	123	4%
Buddhism	73	2%
Hinduism	67	2%
Islam	47	2%
Sikhism	21	1%
Judaism	16	1%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Working arrangement	(n)	%
Full-Time	1512	51%
Part-Time	1476	49%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	546	19%
\$65k to \$95k	923	33%
\$95k to \$125k	672	24%
\$125k or more	331	12%
Prefer not to say	337	12%
Organisational tenure	(n)	%
<1 year	467	16%
1 to less than 2 years	372	12%
2 to less than 5 years	638	21%
5 to less than 10 years	583	20%
10 to less than 20 years	597	20%
More than 20 years	331	11%

Management responsibility	(n)	%
Non-manager	2471	83%
Other manager	351	12%
Manager of other manager(s)	166	6%
Employment type	(n)	%
Employment type Ongoing and executive	(n) 2301	% 77%
	1	



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

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How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

• de-identify all survey response data provided to your organisation

Other

- don't release results when fewer than 10 people in a demographic group have responded to the survey
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Primary workplace location over the last 3 months	(n)	%
Melbourne CBD	2095	70%
Melbourne: Suburbs	853	29%
Other	28	1%
Rural	7	0%
Large regional city	5	0%
What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	1111	37%
A frontline or service delivery location	1699	57%
Home or private location	327	11%

6%

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Flexible work	(n)	%
Part-time	984	33%
No, I do not use any flexible work arrangements	962	32%
Shift swap	802	27%
Flexible start and finish times	534	18%
Using leave to work flexible hours	474	16%
Study leave	312	10%
Working from an alternative location (e.g. home, hub/shared work space)	259	9%
Working more hours over fewer days	214	7%
Other	76	3%
Job sharing	53	2%
Purchased leave	9	0%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	2108	71%
Flexible working arrangements	659	22%
Physical modifications or improvements to the workplace	231	8%
Career development support strategies	107	4%
Job redesign or role sharing	68	2%
Other	44	1%

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Accessible communications technologies

Why did you make this request?	(n)	%
Work-life balance	397	45%
Health	328	37%
Caring responsibilities	254	29%
Family responsibilities	239	27%
Other	97	11%
Study commitments	81	9%
Disability	26	3%

What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory The process was unsatisfactory



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

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Caring responsibility	(n)	%
None of the above	1391	47%
Primary school aged child(ren)	461	15%
Secondary school aged child(ren)	407	14%
Child(ren) - younger than preschool age	289	10%
Prefer not to say	259	9%
Frail or aged person(s)	251	8%
Preschool aged child(ren)	189	6%
Person(s) with a medical condition	127	4%
Person(s) with a mental illness	120	4%
Person(s) with disability	106	4%
Other	73	2%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Which of the following categories best describes your current position?	(n)	%
Nursing Employees	1301	44%
Management, Administration and Corporate support	593	20%
Allied health professional	330	11%
Other health professional	305	10%
Medical Employees	259	9%
Support services	137	5%
Lived experience specific worker	37	1%
Personal service worker	16	1%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

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Which of the following best describes the primary operational area in which you work?

you work?	(n)	%
Hospital-based services	2419	81%
Prison-based services	1	0%
Corporate services	164	6%
Community-based services	394	13%

Is your primary work role in one of the

following areas?	(n)	%
Aged care	145	5%
Critical care	268	9%
Drug and alcohol	10	0%
Emergency	124	4%
Maternity care	1	0%
Medical	466	16%
Mental health	385	13%
Mixed medical/surgical	100	3%
Palliative care	31	1%
Peri-operative	137	5%
Rehabilitation	95	3%
Surgical	223	7%
Other	525	18%
Administration	468	16%







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