

Parliament of Victoria 2022 people matter survey results report





People matter survey

wellbeing check 2022

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Victorian

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- Cultural diversity
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development

- Job enrichment
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- Flexible working

About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 76% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Victorian **Public Sector** Commission



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- Scorecard
- Manager leadership
- Manager support Workload

- Meaningful work

- Job enrichment

- Flexible working

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Launch Victoria Melbourne Market Authority Ports Victoria State Trustees Limited V/Line Corporation VFTASSESS Victoria Legal Aid Victorian Institute of Teaching Victorian Managed Insurance Authority Victorian Rail Track Corporation VITS LanguageLink





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Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
49% (160)	
Comparator	49%

Public Sector

39%

2022

72% (242)

Comparator54%Public Sector52%





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sexual orientation

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- Job enrichment
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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
72		68
Comparator	68	Comp

Comparator 68 Public Sector 70 Comparator 68

Public Sector 69



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People outcomes

Engagement question results 1 of 2 $\,$

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 68.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

I am proud to tell others I work for my organisation

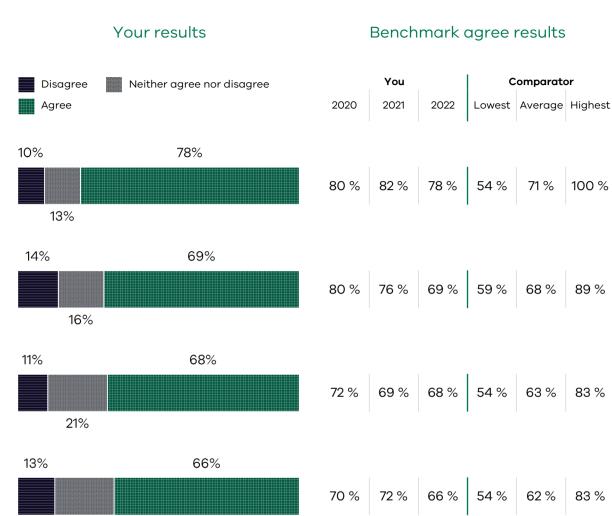
Survey question

I would recommend my organisation as a good place to work

My organisation motivates me to help achieve its objectives

My organisation inspires me to do the best in my job

21%





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Engagement question results 2 of 2

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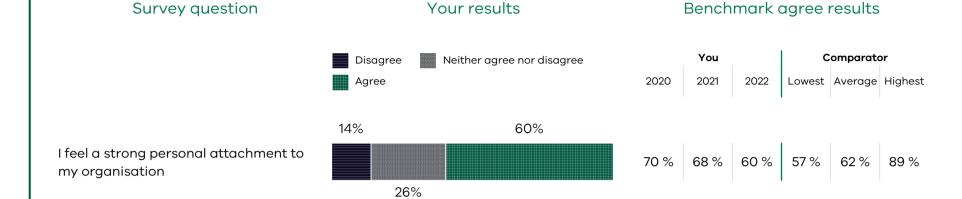
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.





Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

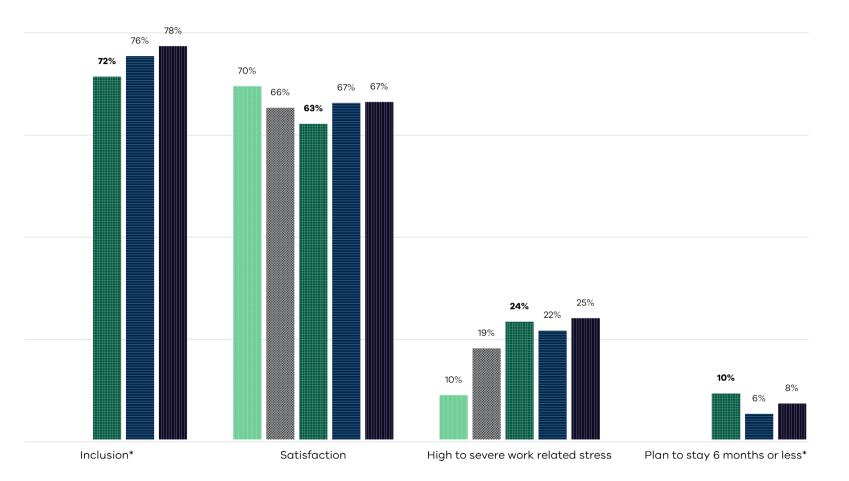
Example

In 2022:

• 72% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 76% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

🗾 You 2020 📗 You 2021 📗 You 2022 🔲 Comparator 2022 🛄 Public sector 2022

Victorian

Public Sector Commission





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organisation





People outcomes

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each auestion in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Dissatisfied Neither satisfied nor dissatisfied Satisfied 14% 71% Considering everything, how satisfied are you with your current job 16% 17% 69% How satisfied are you with the work/life balance in your current job

20%

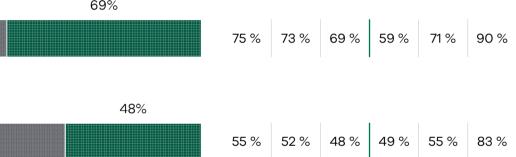
Survey question

How satisfied are you with your career

development within your current

14%

31%



Benchmark satisfied results

2022

80 % 73 % 71 % 69 % 75 %

You

2021

2020

Comparator

Lowest Average Highest

89 %

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

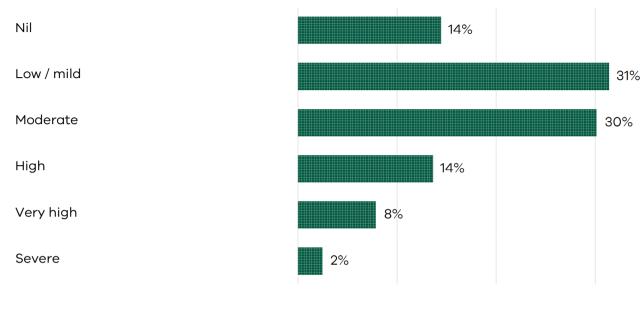
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

24% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 22% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022			
19%		24%			
Comparator Public Sector	25% 26%	Comparator Public Sector	22% 25%		



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

86% of your staff who did the survey said they experienced mild to severe stress.

Of that 86%, 43% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	45%	43%	46%	51%
Time pressure	41%	36%	42%	44%
Unclear job expectations	16%	19%	11%	14%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	17%	18%	10%	10%
Organisation or workplace change	8%	15%	11%	13%
Management of work (e.g. supervision, training, information, support)	15%	14%	16%	12%
Competing home and work responsibilities	13%	12%	12%	14%
Dealing with clients, patients or stakeholders	15%	12%	17%	15%
Content, variety, or difficulty of work	13%	11%	13%	11%
Incivility, bullying, harassment or discrimination	6%	10%	6%	5%



15

 207
 35

 86%
 14%

Experienced some work-related stress

Did not experience some work-related stress

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

10% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	10%	6%	8%
Over 6 months and up to 1 year	7%	9%	10%
Over 1 year and up to 3 years	28%	20%	25%
Over 3 years and up to 5 years	16%	15%	16%
Over 5 years	39%	51%	41%





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Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

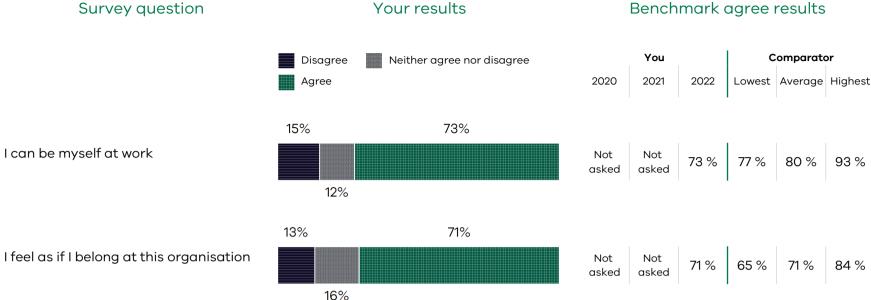
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with "I can be myself at work'.



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Benchmark agree results

Comparator

80 %

71 %

93 %

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

11% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'.

Staff who experienced one or more barriers to success at work

83	159
34%	66%
Experienced barriers	Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	11%	8%	8%
My mental health	10%	7%	7%
My caring responsibilities	9%	5%	7%
My sex	6%	7%	4%
My physical health	4%	3%	4%
Other	4%	4%	4%
My cultural background	3%	3%	3%
My gender identity	2%	1%	1%
My industrial activity	2%	2%	1%
My race	2%	2%	1%





Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

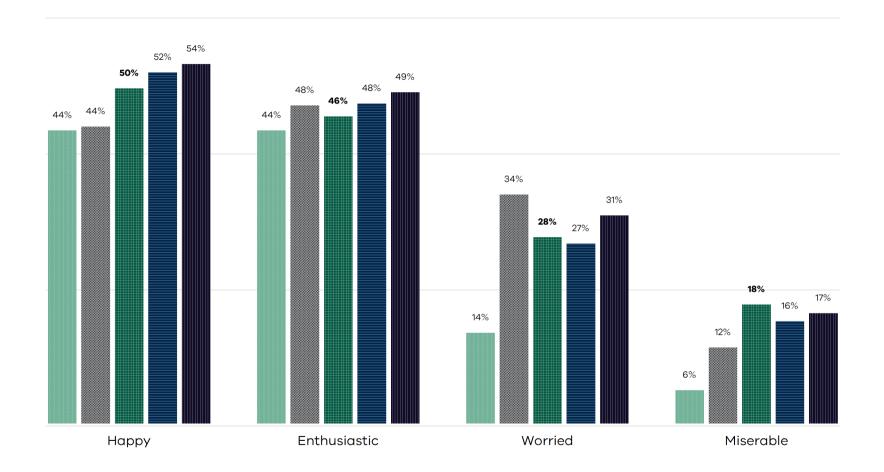
In 2022:

50% of your staff who did the survey • said work made them feel happy in 2022, which is up from 44% in 2021

Compared to:

52% of staff at your comparator and • 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022 You 2020 You 2021

Public sector 2022

Victorian





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

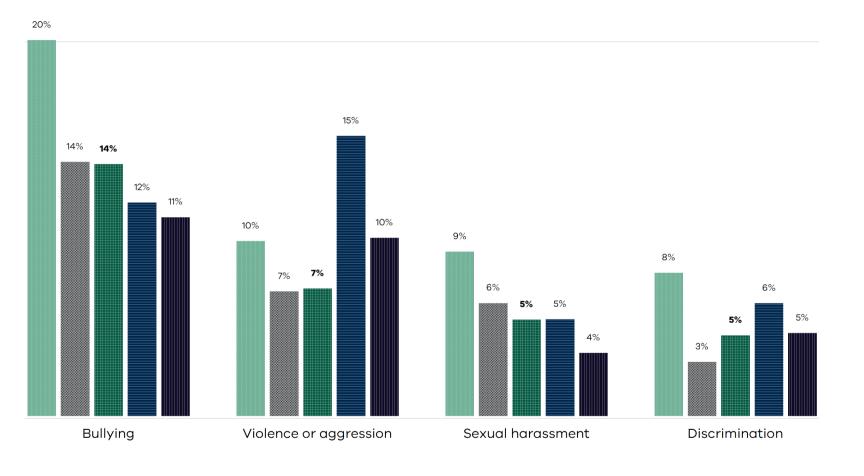
Example

In 2022:

• 14% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 14% in 2021.

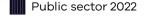
Compared to:

• 12% of staff at your comparator and 11% of staff across the public sector.



You 2020 You 2021

You 2022 Comparator 2022 Public sector 2022







Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 79% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at	
work in the last 12 months?	

Other

Being given impossible assignment(s)

14 /0		01/0		0 /0
	ed bullying	Did no	Not sure	
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	73%	79%	67%	71%
Exclusion or isolation	50%	67%	42%	43%
Withholding essential information for me to do my job	27%	52%	29%	33%
Verbal abuse	18%	30%	24%	19%
Intimidation and/or threats	27%	27%	39%	30%
Being assigned meaningless tasks unrelated to the job	9%	18%	13%	13%

195

81%

9%

3%

9%

0%

33

14%



16%

6%

21

15%

10%

14

6%

Telling someone about the bullying What this is

Have you experienced bullying at

Told someone else

Told the person the behaviour was not OK

Submitted a formal complaint

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

14% of your staff who did the survey said they experienced bullying, of which

- 45% said the top way they reported the bullying was 'Told a manager'.
- 97% said they didn't submit a formal complaint.

work in the last 12 months?	14%		81%		6%
	_	Experienced bullying		t experience bullying	
Did you tell anyone about the bu	Illying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager		45%	45%	42%	49%
Told a friend or family member		41%	42%	33%	35%
Told a colleague		50%	36%	39%	41%
Told employee assistance program	(EAP) or peer support	14%	21%	10%	10%
I did not tell anyone about the bully	ing	14%	18%	16%	12%
Told Human Resources		23%	18%	15%	13%

18%

32%

9%

15%

12%

3%

195

33



12%

14%

14%

22

12%

17%

11%

14

Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

97% of your staff who experienced bullying did not submit a formal complaint, of which:

59% said the top reason was " • believed there would be negative consequences for my reputation'. Did you submit a formal complaint?

1

3%

32

97%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	75%	59%	53%	52%
I didn't think it would make a difference	65%	59%	44%	51%
I believed there would be negative consequences for my career	50%	56%	48%	41%
I didn't feel safe to report the incident	20%	31%	16%	19%
I believed there would be negative consequences for the person I was going to complain about	0%	16%	7%	9%
I didn't think it was serious enough	5%	16%	13%	16%
I didn't need to because I made the bullying stop	0%	13%	8%	6%
I thought the complaint process would be embarrassing or difficult	0%	13%	14%	13%
I didn't need to because I no longer had contact with the person(s) who bullied me	15%	9%	6%	7%
Other	10%	9%	13%	12%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 14% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

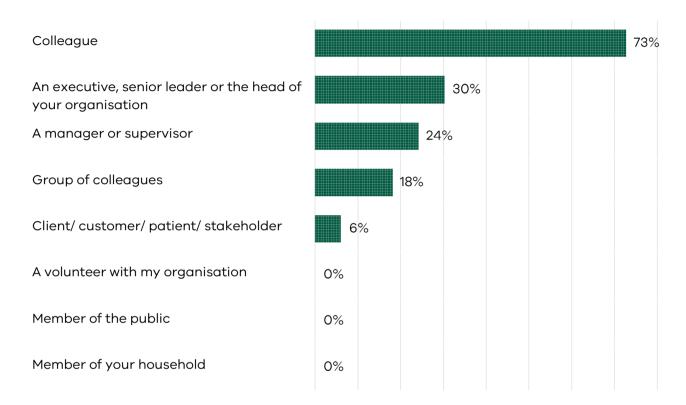
Each row is one perpetrator or group of perpetrators.

Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 73% said it was by 'Colleague'.

33 people (14% of staff) experienced bullying (You2022)







Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 14% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 97% said it was by someone within the organisation.

Of that 97%, 59% said it was 'They were my immediate manager or supervisor'.

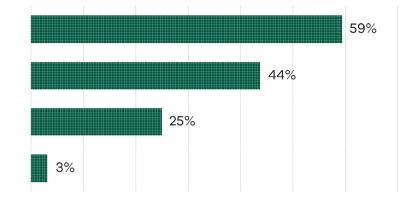
32 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage





sexual behaviour that could cause an employee to feel offended, humiliated or

Why this is important

People outcomes

Sexual harassment

What this is

intimidated.

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

This is non-consensual or unwelcome

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 54% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'. Have you experienced sexual harassment at work in the last 12 months?

13

5%

Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Intrusive questions about your private life or comments about your physical appearance	50%	54%	53%	46%
Inappropriate physical contact (including momentary or brief physical contact)	10%	31%	14%	14%
Inappropriate staring or leering that made you feel intimidated	40%	23%	20%	14%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	50%	15%	55%	49%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	8%	3%	3%
Any other unwelcome conduct of a sexual nature	10%	0%	10%	6%
Unwelcome touching, hugging, cornering or kissing	10%	0%	13%	11%
Repeated or inappropriate invitations to go out on dates	0%	0%	5%	3%
Request or pressure for sex or other sexual acts	0%	0%	1%	1%
Sexual gestures, indecent exposure or inappropriate display of the body	0%	0%	5%	3%

Experienced sexual harassment



229

95%

Did not experience sexual harassment



Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 54% said their top response was 'Tried to laugh it off or forget about it'. Have you experienced sexual harassment at work in the last 12 months?

13	229	
5%	95%	

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?		You 2022	Comparator 2022	Public sector 2022
Tried to laugh it off or forget about it	30%	54%	47%	37%
Avoided the person(s) by staying away from them	40%	46%	40%	32%
Pretended it didn't bother you	40%	38%	46%	43%
Told a colleague	30%	23%	27%	24%
Told a manager	10%	23%	19%	17%
Told the person the behaviour was not OK	0%	23%	18%	22%
Avoided locations where the behaviour might occur	20%	15%	15%	12%
Submitted a formal complaint	10%	8%	6%	5%
Told a friend or family member	0%	8%	27%	21%
Told Human Resources	10%	8%	6%	4%





Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

92% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

58% said the top reason was 'I didn't • think it was serious enough'.

Did you submit a formal complaint?

8%

92%

12

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	0%	58%	36%	44%
I didn't think it would make a difference	0%	42%	41%	38%
I believed there would be negative consequences for my reputation	0%	25%	46%	33%
I believed there would be negative consequences for my career	0%	17%	35%	24%
I believed there would be negative consequences for the person I was going to complain about	0%	17%	10%	13%
I thought the complaint process would be embarrassing or difficult	0%	17%	17%	13%
I didn't know how to make a complaint	0%	8%	6%	5%
I didn't need to because I made the harassment stop	0%	8%	9%	9%
I was advised not to	0%	8%	4%	2%





Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

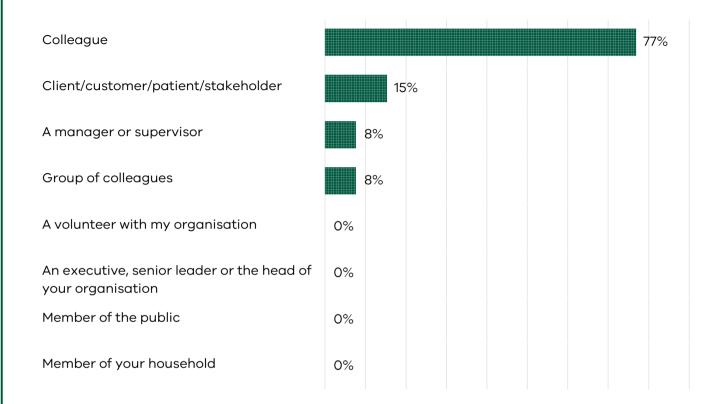
In this year's survey, 5% of your staff said they experienced sexual harassment. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

5% of your staff who did the survey said they experienced sexual harassment. Of that 5%, 77% said it was by 'Colleague'.

13 people (5% of staff) experienced sexual harassment (You2022)





29

Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of that 5%, 92% said it was by someone within the organisation.

Of that 92%, 58% said it was 'They were outside my workgroup'.

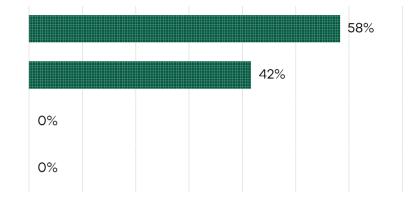
12 people (92% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were outside my workgroup

They were in my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage







Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

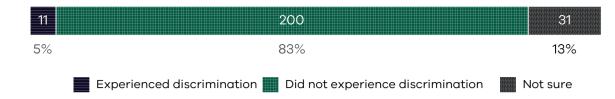
In descending order, the table shows the top 10 types.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 45% said it was 'Opportunities for promotion'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?		You 2022	Comparator 2022	Public sector 2022
Opportunities for promotion	0%	45%	43%	38%
Opportunities for training	0%	27%	30%	22%
Other	0%	27%	30%	39%
Pay or conditions offered by employer	0%	18%	17%	12%



Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

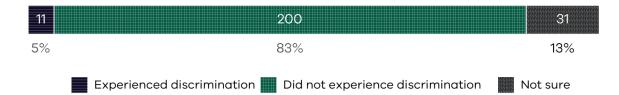
In descending order, the table shows the answers.

Example

5% of your staff who did the survey said they experienced discrimination, of which

- 55% said the top way they reported • the discrimination was 'Told a colleague'.
- 100% said they didn't submit a ٠ formal complaint.

Have you experienced discrimination at work in the last 12 months?



Did you tell anyone about the discrimination?		Comparator 2022	Public sector 2022
Told a colleague	55%	41%	36%
Told a friend or family member	55%	27%	33%
I did not tell anyone about the discrimination	18%	24%	24%
Told a manager	18%	34%	31%
Told employee assistance program (EAP) or peer support	18%	8%	10%
Told Human Resources	9%	8%	13%
Told someone else	9%	11%	14%
Told the person the behaviour was not OK	9%	8%	9%





Discrimination - reasons for not submitting a formal complaint What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

100% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 73% said the top reason was 'I believed there would be negative consequences for my career'.

Did you submit a formal complaint?	
------------------------------------	--

100%

11

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my career	73%	59%	53%
I believed there would be negative consequences for my reputation	73%	55%	53%
I didn't think it would make a difference	64%	58%	59%
I thought the complaint process would be embarrassing or difficult	27%	14%	13%
I didn't feel safe to report the incident	18%	23%	20%
I didn't think it was serious enough	18%	7%	12%
I believed there would be negative consequences for the person I was going to complain about	9%	5%	8%
I didn't know who to talk to	9%	6%	7%



33

Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

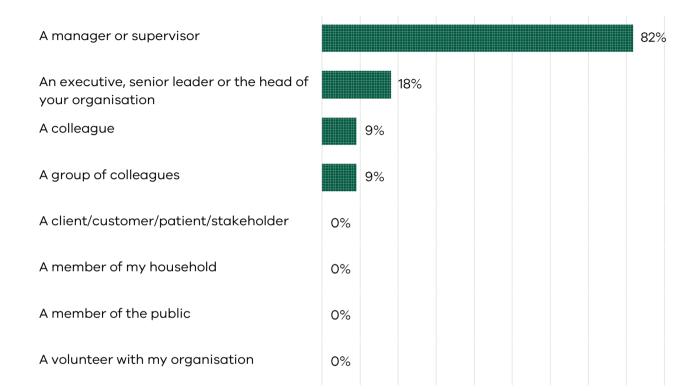
Each row is one perpetrator or group of perpetrators.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 82% said it was by 'A manager or supervisor'.

11 people (5% of staff) experienced discrimination (You2022)









Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 100% said it was by someone within the organisation.

Of that 100%, 64% said it was 'They were my immediate manager or supervisor'.

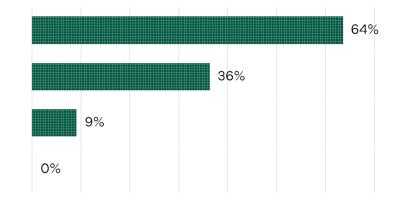
11 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage





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Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

7% of your staff who did the survey said they experienced violence or aggression. Of that 7%, 71% said it was from 'Intimidating behaviour'. Have you experienced violence or aggression at work in the last 12 months?

17	214	11
7%	88%	5%
	need vielence or aggression 📕 Did not experience vielence	o or aggression Mot sure

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Intimidating behaviour	55%	71%	70%	69%
Abusive language	64%	59%	84%	73%
Threats of violence	9%	18%	44%	27%

Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or

more answers who they told. In descending order, the table shows the answers.

Example

7% of your staff who did the survey said they experienced violence or aggression, fo which

- 47% said the top way they reported the violence or agression was 'Told a colleague'
- 94% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

17	214	11
7%	88%	5%
-		800000

Experienced violence or aggression 📕 Did not experience violence or aggression 📗 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	82%	47%	36%	44%
Told a manager	45%	41%	46%	59%
Told a friend or family member	36%	29%	20%	20%
I did not tell anyone about the incident(s)	9%	24%	12%	8%
Told someone else	9%	12%	5%	6%
Told the person the behaviour was not OK	9%	12%	17%	26%
Submitted a formal incident report	18%	6%	42%	26%





Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

94% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

50% said the top reason was 'I ٠ believed there would be negative consequences for my reputation'.

Did you submit a formal incident report?

6%

94%

16

Submitted formal incident report 📰 Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	0%	50%	24%	21%
I didn't think it would make a difference	0%	44%	40%	39%
I believed there would be negative consequences for my career	0%	38%	17%	17%
I didn't think it was serious enough	0%	25%	33%	31%
I thought the complaint process would be embarrassing or difficult	0%	25%	6%	6%
I didn't feel safe to report the incident	0%	13%	7%	7%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	0%	13%	18%	14%
Other	0%	13%	13%	19%
I didn't need to because I made the violence or aggression stop	0%	6%	13%	14%



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Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

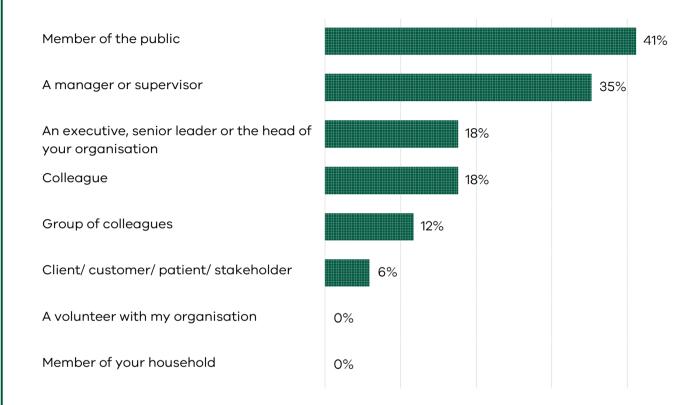
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

7% of your staff who did the survey said they experienced violence or aggression. Of that 7%, 41% said it was 'Member of the public'.

17 people (7% of staff) experienced violence or aggression (You2022)







People outcomes

Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

7% of your staff who did the survey said they experienced violence or aggression.

Of that 7%, 59% said it was by someone within the organisation.

Of that 59%, 60% said it was 'They were my immediate manager or supervisor'.

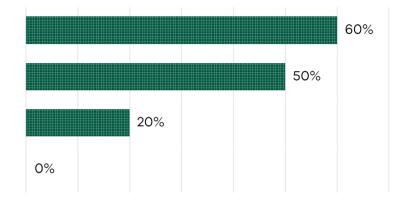
10 people (59% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were my immediate manager or supervisor

They were outside my workgroup

They were in my workgroup

They were someone I supervise or manage





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People matter survey

wellbeing check 2022

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satisfaction, stress,

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Scorecard:

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Engagement

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- Meaningful work

- by your organisation

Demographics





Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 94% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

Question group Highest scoring questions		You 2022	Change from 2021	Comparator 2022
Job enrichment	I understand how my job helps my organisation achieve it's goals	94%	Not asked in 2021	92%
Safety climate	My organisation provides a physically safe work environment	90%	-1%	86%
Meaningful work	I can make a worthwhile contribution at work	89%	Not asked in 2021	91%
Job enrichment	I can use my skills and knowledge in my job		Not asked in 2021	92%
Workgroup support	People in my workgroup are politically impartial in their work	88%	-3%	73%
Quality service delivery	My workgroup provides high quality advice and services	88%	Not asked in 2021	77%
Meaningful work	I achieve something important through my work	87%	+6%	90%
Meaningful work	I get a sense of accomplishment from my work	85%	+5%	83%
Organisational integrity	My organisation is committed to earning a high level of public trust	84%	-4%	75%
Job enrichment	I clearly understand what I am expected to do in this job	83%	+1%	87%





Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 24% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Question subgroup Lowest scoring questions		Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	24%	Not asked in 2021	31%
Learning and development	I am satisfied with the opportunities to progress in my organisation	36%	Not asked in 2021	47%
Organisational integrity	I believe the promotion processes in my organisation are fair	39%	Not asked in 2021	40%
Taking action	I believe my organisation will make improvements based on the results of this survey	39%	Not asked in 2021	48%
Organisational integrity	I have an equal chance at promotion in my organisation	41%	Not asked in 2021	47%
Safety climate	All levels of my organisation are involved in the prevention of stress	46%	+11%	47%
Satisfaction	How satisfied are you with your career development within your current organisation	48%	-4%	55%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	52%	-7%	49%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	54%	-4%	56%
Manager support	I receive meaningful recognition when I do good work	55%	Not asked in 2021	58%





People matter survey | results

Key differences

Most improved

What this is

This is where staff feel their organisation has most improved.

-

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 46% of your staff agreed with 'All levels of my organisation are involved in the prevention of stress'. In the 'Increase from 2021' column, you have a 11% increase, which is a positive trend.

Question group Most improved from last year		You 2022	Increase from 2021	Comparator 2022
Safety climate	All levels of my organisation are involved in the prevention of stress	46%	+11%	47%
Collaboration	Workgroups across my organisation willingly share information with each other	60%	+9%	55%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work		+8%	75%
Meaningful work	ork I achieve something important through my work		+6%	90%
Meaningful work	I get a sense of accomplishment from my work	85%	+5%	83%
Manager leadership	My manager demonstrates honesty and integrity	79%	+2%	83%
Manager leadership	My manager models my organisation's values	79%	+2%	81%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	71%	+1%	74%
Job enrichment	I clearly understand what I am expected to do in this job	83%	+1%	87%
Job enrichment	b enrichment I have the authority to do my job effectively		+0%	74%





Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Senior leadership', the 'You 2022' column shows 64% of your staff agreed with 'Senior leaders model my organisation's values'.

In the 'Decrease from 2021' column, you have a 11% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Senior leadership	Senior leaders model my organisation's values	64%	-11%	61%
Learning and development	My organisation places a high priority on the learning and development of staff	65%	-11%	51%
Collaboration	I am able to work effectively with others outside my immediate workgroup		-10%	82%
Quality service delivery	My workgroup has clear lines of responsibility		-9%	71%
Innovation	My workgroup is quick to respond to opportunities to do things better		-9%	66%
Senior leadership	Senior leaders provide clear strategy and direction	55%	-8%	55%
Engagement	I feel a strong personal attachment to my organisation	60%	-8%	62%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	56%	-8%	54%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	62%	-7%	73%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	52%	-7%	49%





Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Workgroup support', the 'You 2022' column shows 88% of your staff agreed with 'People in my workgroup are politically impartial in their work'.

The 'difference' column, shows that agreement for this question was 15 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Workgroup support	People in my workgroup are politically impartial in their work	88%	+15%	73%
Learning and development	My organisation places a high priority on the learning and development of staff	65%	+14%	51%
Organisational integrity	I believe the recruitment processes in my organisation are fair	66%	+12%	54%
Quality service delivery	My workgroup provides high quality advice and services	88%	+11%	77%
Organisational integrity	My organisation is committed to earning a high level of public trust	84%	+9%	75%
Engagement	I am proud to tell others I work for my organisation	78%	+7%	71%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	59%	+6%	54%
Engagement	My organisation motivates me to help achieve its objectives	68%	+5%	63%
Innovation	My workgroup is quick to respond to opportunities to do things better	71%	+5%	66%
Quality service delivery	My workgroup uses its resources well	69%	+5%	64%





Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Organisational integrity', the 'You2022' column shows 59% of your staff agreed with 'My organisation does not tolerate improper conduct'.

The 'difference' column, shows that agreement for this question was 13 percentage points lower in your organisation than in your comparator.

Question subgroup Biggest negative difference from comparator		You 2022	Difference	Comparator 2022
Organisational integrity	My organisation does not tolerate improper conduct	59%	-13%	72%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	58%	-13%	71%
Learning and development	I am satisfied with the opportunities to progress in my organisation		-12%	47%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	62%	-11%	73%
Manager support	My manager gives me feedback that helps me improve my performance	63%	-9%	72%
Taking action	I believe my organisation will make improvements based on the results of this survey	39%	-9%	48%
Safe to speak up	I feel culturally safe at work	74%	-8%	82%
Inclusion	I can be myself at work	73%	-8%	80%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	67%	-7%	75%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	61%	-7%	68%





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Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



People matter survey | results



Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

39% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this survey'.

Survey question

I believe my organisation will make

improvements based on the survey

My organisation has made

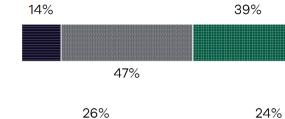
results from last year

this survey

improvements based on the results of

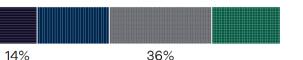
Your results

Disagree	Neither agree nor disagree
Don't know	Agree



2020 2021 2022 Lowest Average Highest Not Not 39 % 48 % 79 % 41% asked asked

You





Benchmark agree results

Comparator





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Biggest positive

comparator

comparator

difference from

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Public sector values

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characteristics and sexual orientation

 Aboriginal and/or Torres Strait Islander

variations in sex

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





People matter survey | results



Survey question

values

and integrity

and direction

Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

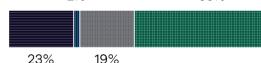
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

You Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 4% 64% Senior leaders model my organisation's Not 76 % 64 % asked 12% 19% 4% 64% Senior leaders demonstrate honesty 8% 24% 2% 55% Senior leaders provide clear strategy

Your results



Not asked	68 %	64 %	50 %	61 %	100 %

50 %

Benchmark agree results

Comparator

Lowest Average Highest

61 %

100 %



Victorian

Commission



51

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Scorecard:

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Biggest negative

difference from

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Custom questions

Questions requested

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variations in sex characteristics and sexual orientation

 Aboriginal and/or Torres Strait Islander

Demographics

Age, gender,

- Disability
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- Caring







- Respect
- Leadership
- Human rights

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

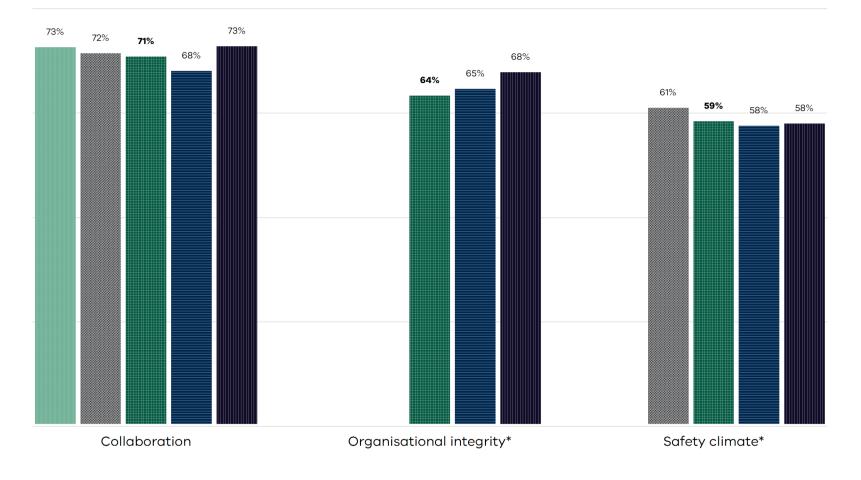
Example

In 2022:

• 71% of your staff who did the survey responded positively to questions about Collaboration which is down from 72% in 2021.

Compared to:

• 68% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 🚺 You 2022 🚺 Comparator 2022 🚮 Public sector 2022





Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

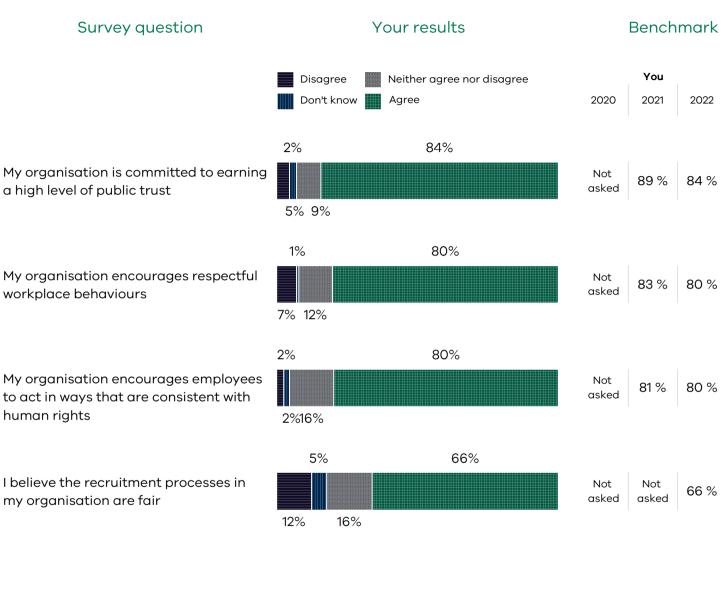
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.







Benchmark agree results

64 %

77 %

76 %

44 %

Comparator

Lowest Average Highest

75 %

83 %

82 %

54 %

100 %

94 %

94 %



Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'. I believe the promotion processes in my organisation are fair



Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

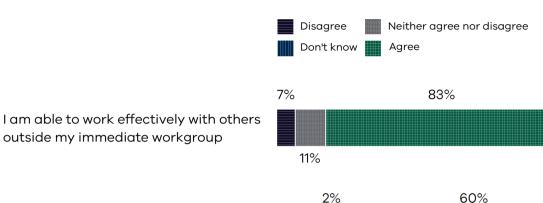
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.



Your results

Survey question

Workgroups across my organisation

willingly share information with each

other

87 % 93 % 83 % 78 % 82 % 100 % 60%

You

2021

2020

Benchmark agree results

2022

Comparator

Lowest Average Highest



19%





Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question

My organisation provides a physically

employees who may experience stress

safe work environment

My organisation has effective procedures in place to support

Senior leaders consider the

as important as productivity

In my workplace, there is good

safety issues that affect me

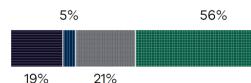
communication about psychological

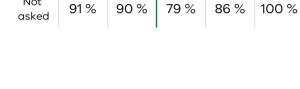


Neither garee nor disgaree Disaaree Don't know Agree

90%







Benchmark agree results

2022

Comparator

Lowest Average Highest

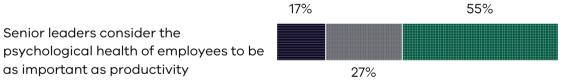
You

2021

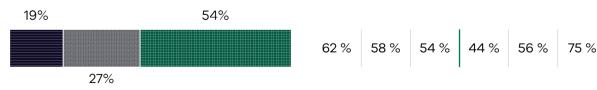
2020

Not

62 %	64 %	56 %	50 %	54 %	75 %











57

Organisational climate Survey question Your results Benchmark agree results Safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disagree This is how well staff feel your organisation Don't know Agree 2020 2021 2022 Lowest Average Highest supports safety at work. Why this is important 52% 17% A safe workplace is a key outcome of Senior leaders show support for stress Leading the way and the Victorian public 65 % 59 % 52 % 40 % 49 % 85 % prevention through involvement and sector mental health and wellbeing commitment 31% charter. How to read this 20% 46% Under 'Your results', see results for each auestion in descending order by most All levels of my organisation are involved 46 % 40 % 45 % 36 % 47 % in the prevention of stress agreed. 33% 'Agree' combines responses for agree and

strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

highest scores with your own.

52% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

disagree.

Example





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Age, gender,

- Aboriginal and/or Torres Strait Islander
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- Adjustments
- Caring

Victorian **Public Sector** Commission





Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

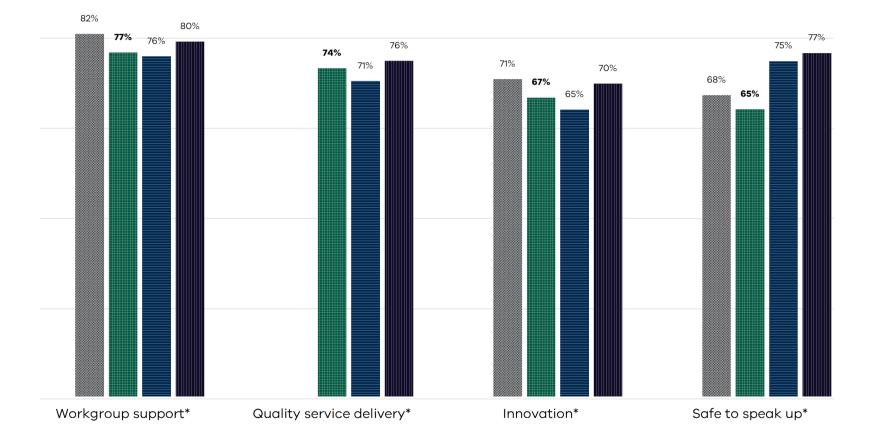
Example

In 2022:

77% of your staff who did the survey • responded positively to questions about Workgroup support which is down from 82% in 2021.

Compared to:

• 76% of staff at your comparator and 80% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





People matter survey | results



81 %

Quality service delivery What this is

Workgroup climate

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

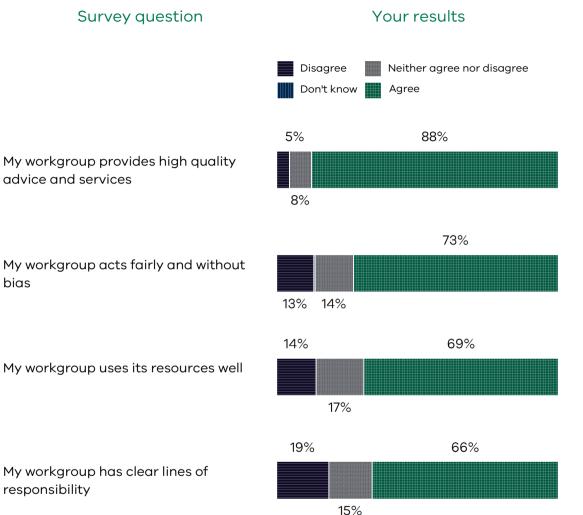
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



 Not asked
 Not asked
 73 %
 64 %
 72 %
 91 %

 Not asked
 Not asked
 69 %
 58 %
 64 %
 83 %

Victorian

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68 %

Benchmark agree results

2022

88 %

Comparator

Lowest Average Highest

77 %

94 %

You

2021

Not

asked

2020

Not

asked



14% 15% 15% 61% My workgroup encourages employee creativity 24%

Workgroup climate

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

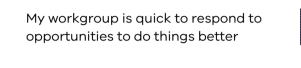
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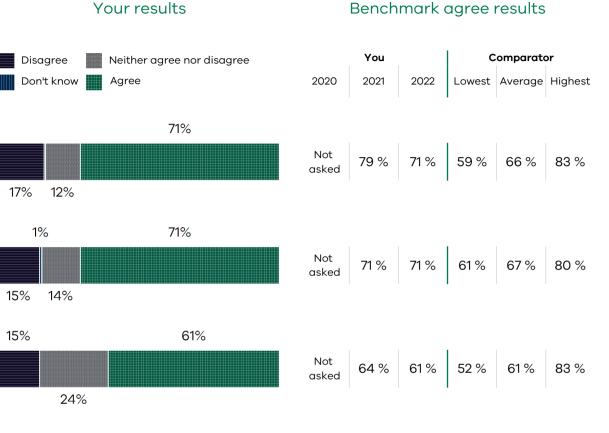
Example

71% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.



Survey question

My workgroup learns from failures and mistakes







Why this is important

Workgroup climate

Workgroup support 1 of 2

Collaboration can lead to higher team satisfaction, performance and effectiveness.

This is how well staff feel people work

together and support each other in your

How to read this

What this is

organisation.

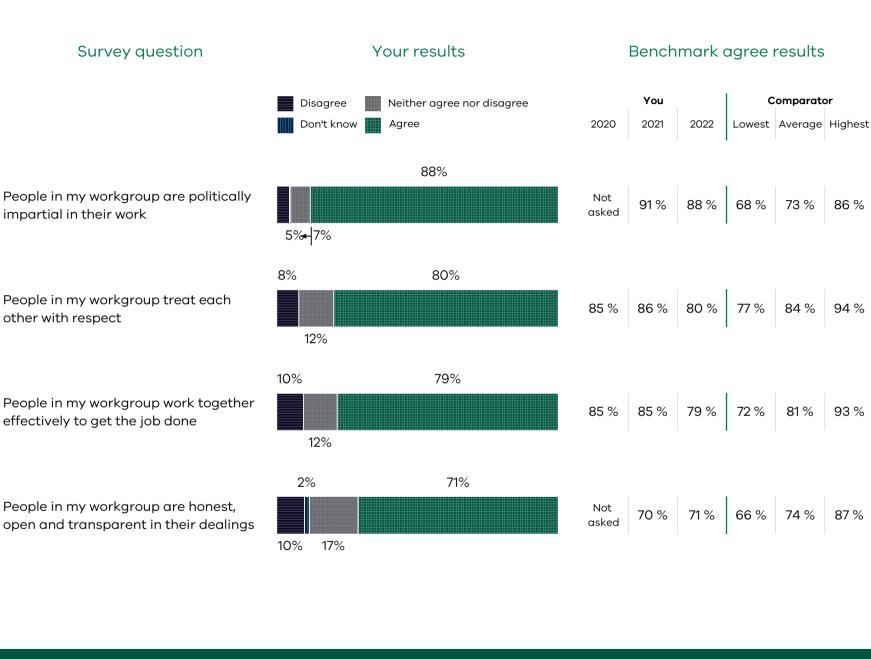
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.





Comparator

73 %

81 %

86 %

94 %

93 %

87 %

Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 6% 69% People in my workgroup appropriately Not 75 % 69 % 65 % 71 % 88 % asked manage conflicts of interest 7% 18%



64

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Victorian

Public Sector Commissi<u>on</u>

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

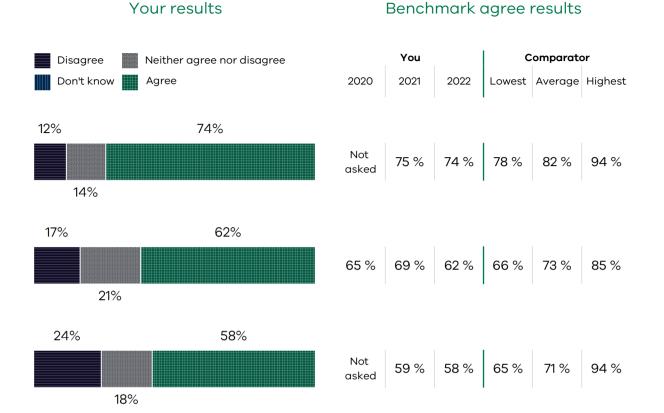
74% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

I feel culturally safe at work

People in my workgroup are able to bring up problems and tough issues

Survey question

I feel safe to challenge inappropriate behaviour at work



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- Biggest negative
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Manager leadership

Manager support

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- Flexible working

- Respect
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 - Human rights

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Demographics

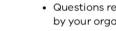
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





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Questions requested



Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

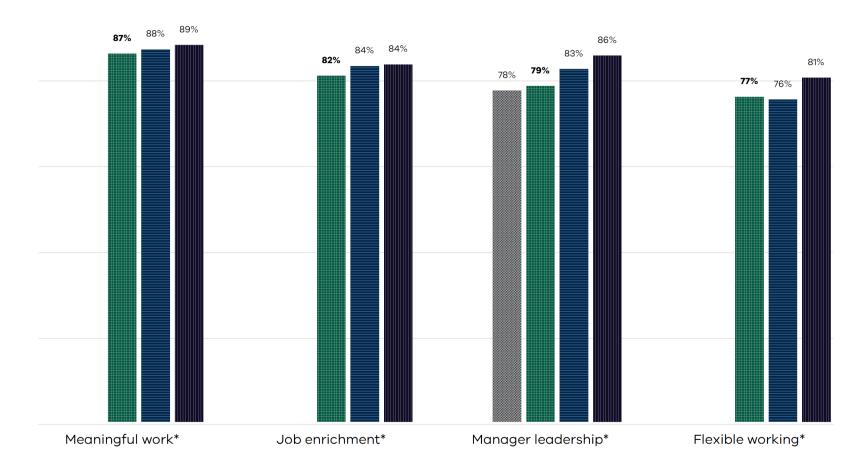
Example

In 2022:

87% of your staff who did the survey • responded positively to questions about Meaningful work.

Compared to:

• 88% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

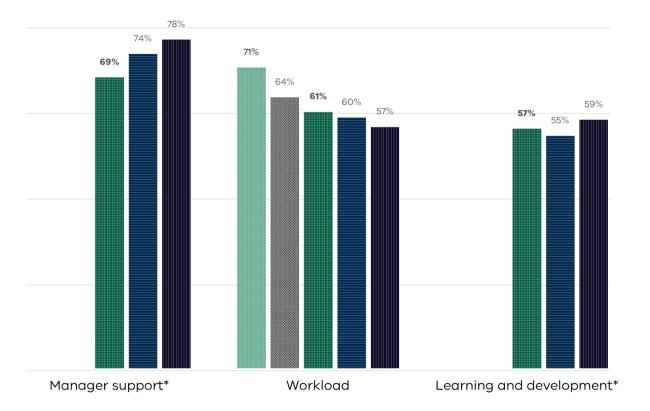
Example

In 2022:

69% of your staff who did the survey ٠ responded positively to questions about Manager support.

Compared to:

• 74% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021







Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

integrity

values

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 9% 80% My manager treats employees with Not 81 % 80 % 79 % 86 % asked dignity and respect 11% 9% 79% My manager demonstrates honesty and Not 77 % 79 % 77 % 83 % asked 12% 10% 79% My manager models my organisation's Not 77 % 79 % 74 % 81 % asked 12%





97 %

97 %

94 %



Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

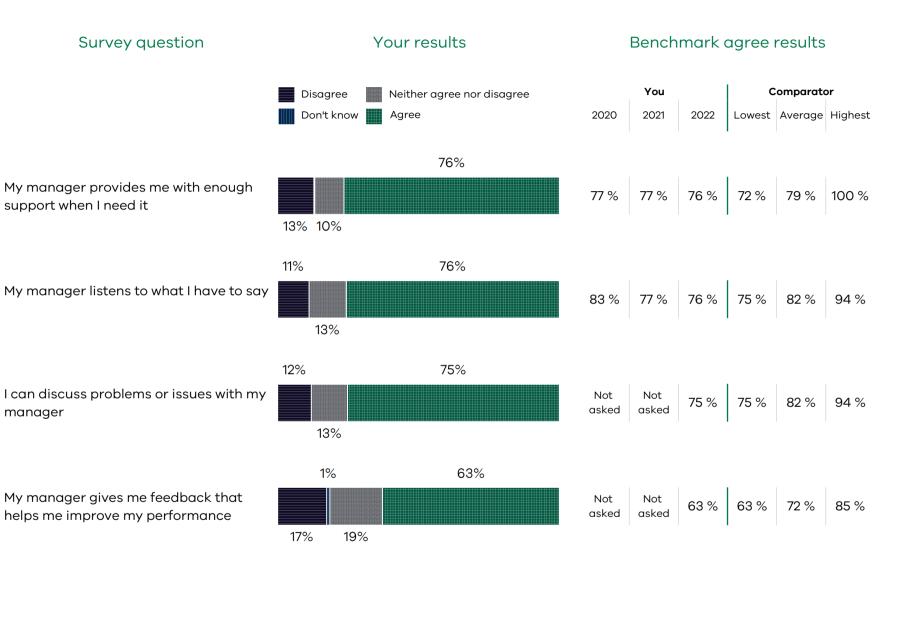
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'My manager provides me with enough support when I need it'.





70

Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

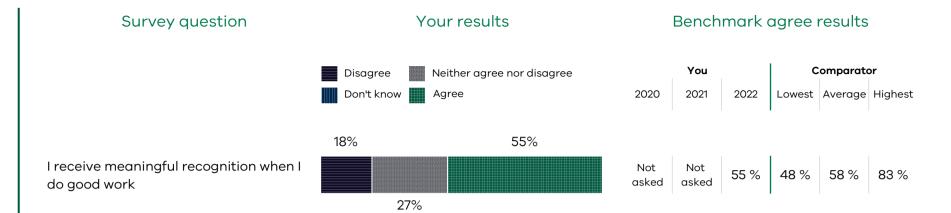
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.





Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

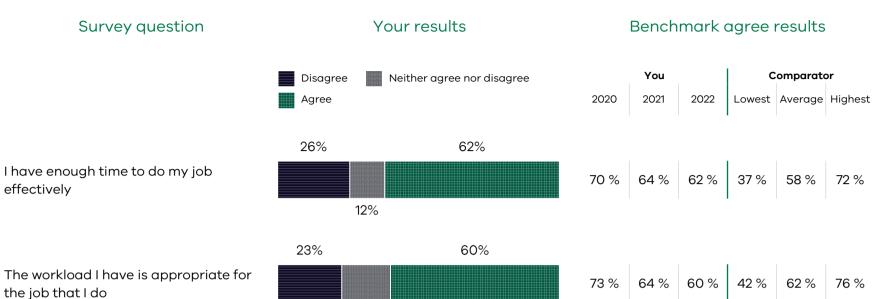
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

62% of your staff who did the survey agreed or strongly agreed with 'I have enough time to do my job effectively'.



17%







Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

staff

I am satisfied with the opportunities to

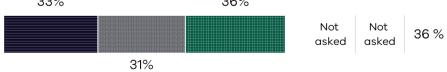
progress in my organisation

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with "I am developing and learning in my role'.

Survey question Your results Neither agree nor disagree Disaaree Agree 68% 12% I am developing and learning in my role 20% 10% 65% My organisation places a high priority on the learning and development of 25% 13% 59% I am satisfied with the way my learning and development needs have been addressed in the last 12 months 28% 33% 36%



You Comparator 2020 2021 2022 Lowest Average Highest

Benchmark agree results

Not asked 73 % 68 % 64 % 69 % 89 %	Not asked	73 %	68 %	64 %	69 %	89 %
---	--------------	------	------	------	------	------





39 %

47 %

42 % 51 %

88 %



Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with " understand how my job helps my organisation achieve it's goals'.

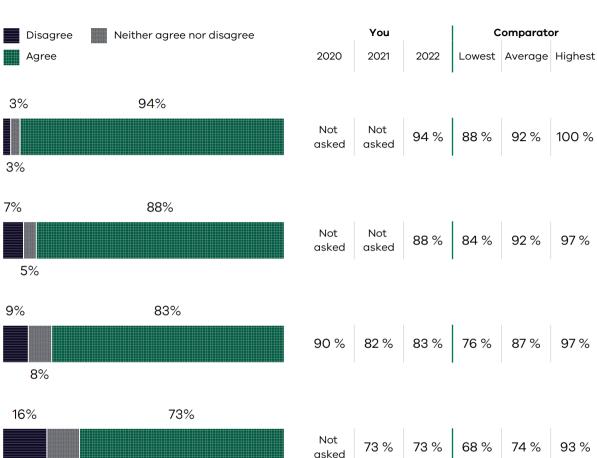
I understand how my job helps my organisation achieve it's goals 7%

Survey question

I can use my skills and knowledge in my iob

I clearly understand what I am expected to do in this job

I have the authority to do my job effectively



Your results

12%

Benchmark agree results





100 %

97 %

97 %

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results

Neither agree nor disagree Disagree Agree 71% 11% 17%



Benchmark agree results

Victorian **Public Sector** Commission





Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

work

my work

my work

How to read this

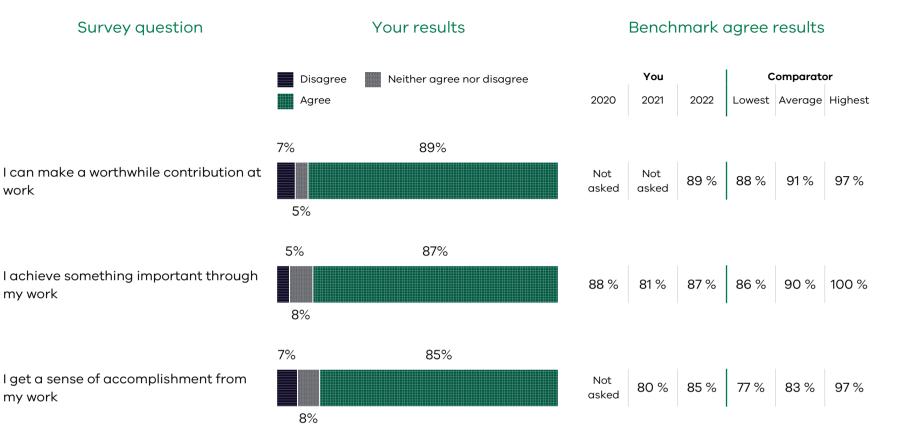
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.







Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 8% 81% My manager supports working flexibly Not Not 81 % asked asked 11% 12% 73% I am confident that if I requested a 81 % 76 % 73 % flexible work arrangement, it would be given due consideration

Your results

15%

Survey question







Benchmark agree results

69 %

58 %

Comparator

Lowest Average Highest

81%

72 %

98 %

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wellbeing check 2022

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Satisfaction

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- Your response rate
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 - Work-related stress causes
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Key differences

Highest scoring

Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Scorecard: emotional Lowest scoring Most improved
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Senior leadership

 Senior leadership auestions

Organisational

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- Scorecard
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- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard Manager leadership
- Manager support
- Workload
- development
- Job enrichment
- Meaningful work

Public sector values

Scorecard

- Responsiveness
- Impartiality
 - Accountability

Custom questions

Questions requested

- Age, gender, by your organisation variations in sex characteristics and
 - sexual orientation Aboriginal and/or Torres Strait Islander

Demographics

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring







Integrity

- Respect

- Learning and

- Flexible working

- - - Leadership Human rights

Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

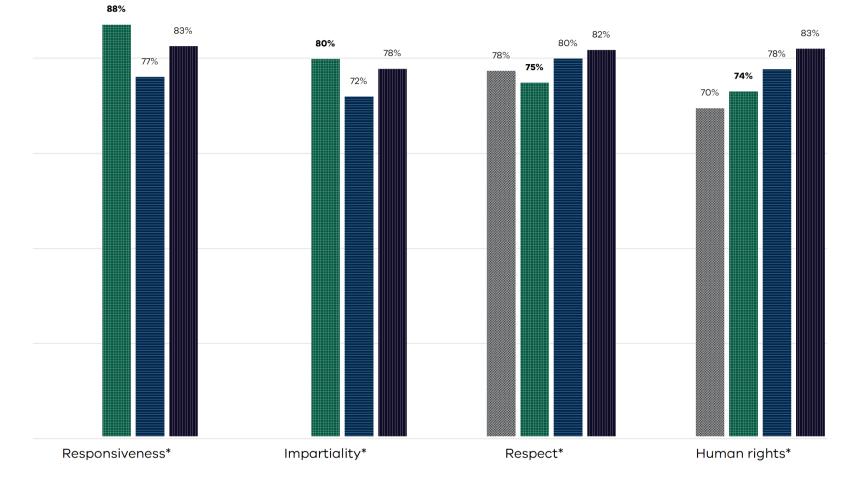
Example

In 2022:

88% of your staff who did the survey • responded positively to questions about Responsiveness.

Compared to:

• 77% of staff at your comparator and 83% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

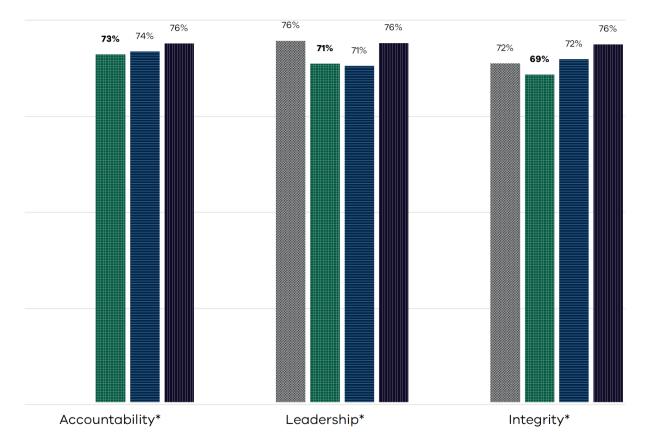
Example

In 2022:

73% of your staff who did the survey • responded positively to questions about Accountability.

Compared to:

• 74% of staff at your comparator and 76% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





Staff need to feel they can adapt to the

What this is

changing demands and circumstances of our clients and stakeholders.

This is how responsive your staff feel they

Public sector values

How to read this

Responsiveness

are to the community. Why this is important

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

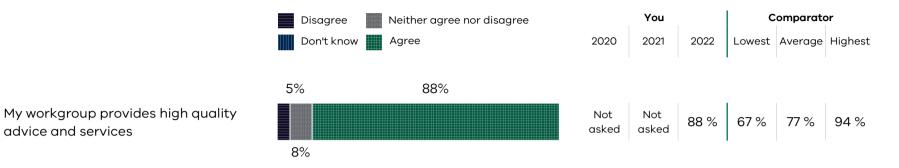
88% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

advice and services

Your results

Benchmark agree results



Victorian **Public Sector** Commission



81

People matter survey | results

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82

88 %

Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

integrity

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 2% 84% My organisation is committed to earning Not 89 % 84 % 64 % asked a high level of public trust 5% 9% 9% 79% My manager demonstrates honesty and Not 77 % 79 % 77 % asked 12% 2% 71% People in my workgroup are honest, Not asked 70 % 71 % 56 % 74 % 87 % open and transparent in their dealings 10% 17% 6% 69% People in my workgroup appropriately Not 75 % 69 % 56 % asked manage conflicts of interest 7% 18%





Comparator

83 %

71 %

75 % 100 %

97 %

CTORIA

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

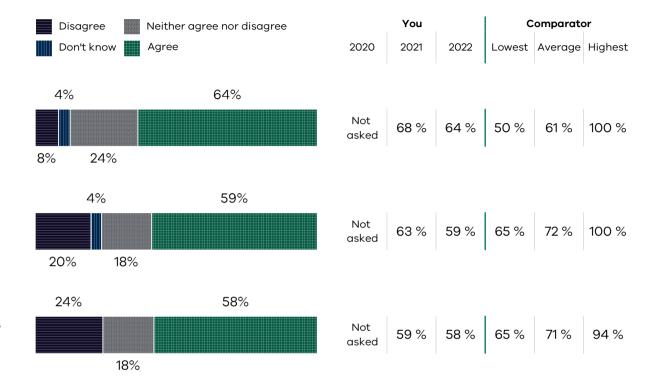
64% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question

Senior leaders demonstrate honesty and integrity

My organisation does not tolerate improper conduct

I feel safe to challenge inappropriate behaviour at work



Your results



Benchmark agree results



Public sector values Survey question Your results Benchmark agree results Impartiality What this is You Comparator Neither agree nor disagree Disaaree Impartiality is how your staff feel an Don't know Agree 2020 2021 2022 Lowest Average Highest organisation makes informed decisions and provides stable advice on merit, 88% without bias, favouritism or self interest. People in my workgroup are politically Why this is important Not 91 % 88 % 68 % 73 % 89 % asked impartial in their work We all have an obligation to be impartial 5% 7% and make objective and fair decisions that are open to scrutiny. 73% How to read this Under 'Your results', see results for each My workgroup acts fairly and without Not Not 73 % 56 % 72 % 91 % asked asked question in descending order by most bias agreed. 13% 14% 'Agree' combines responses for agree and

strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

88% of staff who did the survey agreed or

workgroup are politically impartial in their

strongly agreed with 'People in my

highest scores with your own.

disagree.

Example

work'.



84

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

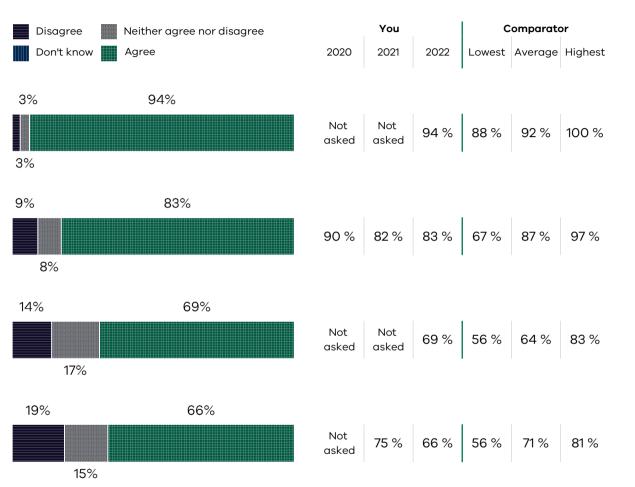
Survey question

l understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup uses its resources well

My workgroup has clear lines of responsibility



Your results



Benchmark agree results

85

People matter survey | results

Public sector values

Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question Your results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 2% 55% Senior leaders provide clear strategy 70 % 64 % 55 % 44 % 55 % 94 % and direction

23% 19%





Benchmark agree results

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

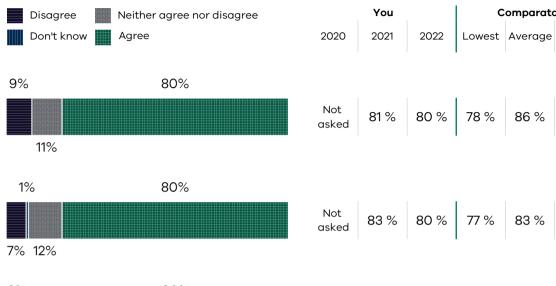
Survey question

My manager treats employees with dignity and respect

My organisation encourages respectful workplace behaviours

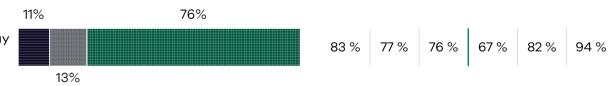
People in my workgroup treat each other with respect

My manager listens to what I have to say



Your results

8% 80% 85 % 86 % 80 % 77 % 84 % 12%







87

Benchmark agree results

78 %

Comparator

Lowest Average Highest

86 %

97 %

94 %

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

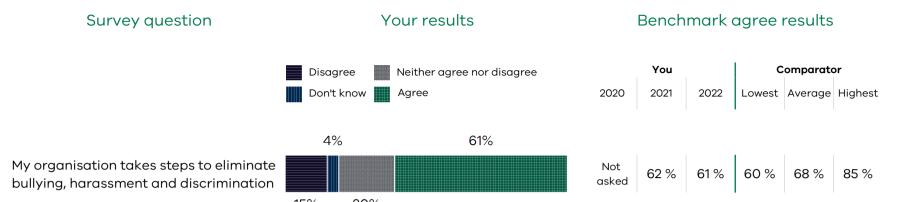
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



15% 20%





Leadership

Public sector values

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

How to read this

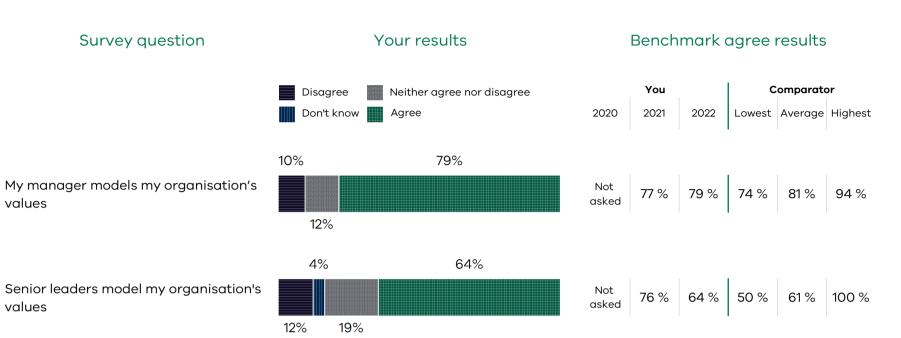
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



People matter survey | results



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Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question

My organisation encourages employees

I understand how the Charter of Human

Rights and Responsibilities applies to

to act in ways that are consistent with

human rights

my work



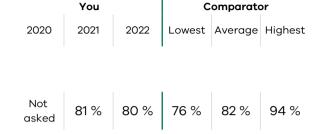
Benchmark agree results







2%









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wellbeing check 2022

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inclusion

- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
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- Bullying Sexual harassment
- Discrimination
- aggression

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved Most declined
- Biggest positive difference from

Biggest negative

difference from

comparator

- comparator
- Violence and

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 Senior leadership auestions

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- Safety climate

Workgroup climate

- Scorecard • Quality service
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Scorecard Manager leadership

 Manager support Workload

factors

- Learning and development

Job and manager

- Job enrichment
- Meaningful work

- Public sector values
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- Responsiveness
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Leadership

- Respect
- - Human rights
- Flexible working

Custom questions

- Questions requested by your organisation
- Age, gender,
 - variations in sex characteristics and sexual orientation

Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring







People matter survey | results

Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

57% of staff who did the survey agreed or strongly agreed with 'I can openly discuss mental health challenges and concerns with my immediate manager!.

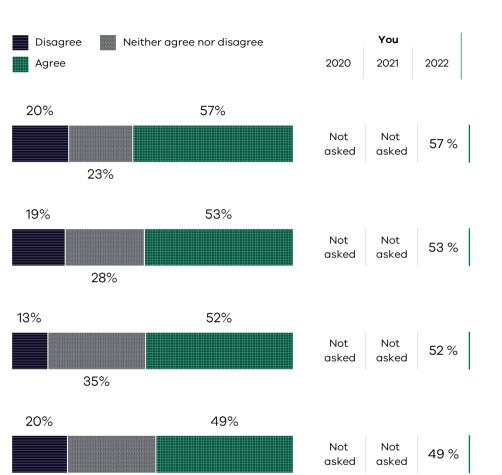
Survey question

I can openly discuss mental health challenges and concerns with my immediate manager.

If I reported serious misconduct perpetrated by a colleague, I am confident that they would be held accountable.

I feel confident my organisation would make reasonable adjustments to support me in managing my mental health

Senior leaders in our organiation prioritise mental health at work.



Your results





What this is

Custom questions

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

organisation

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

44% of staff who did the survey agreed or strongly agreed with 'I feel comfortable talking about my mental health with others inside our organisation'.

Survey question Your results Benchmark results You Neither agree nor disagree Disagree Agree 2020 2021 2022 28% 44% I feel comfortable talking about my Not Not 44 % mental health with others inside our asked asked







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inclusion

- Work-related stress causes
- Intention to stay

Key differences

Highest scoring

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Scorecard: emotional Lowest scoring
- effects of work Most improved Most declined
- Scorecard: negative behaviour
- Bullying

Inclusion

- Sexual harassment
- Discrimination Violence and aggression

- **Taking action**
 - Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

Job and manager factors

- Scorecard Manager leadership
- Manager support
- Workload
- development
- Job enrichment
- Meaningful work

Public sector values

Scorecard

- Responsiveness
- Integrity
- Impartiality
- Accountability

- Flexible working

Custom questions

Questions requested

- by your organisation
 - characteristics and sexual orientation
 - Aboriginal and/or Torres Strait Islander

variations in sex

Demographics

Age, gender,

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Victorian **Public Sector** Commission





- Learning and



- - Leadership
 - Human rights
- Respect

Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	61	25%
35-54 years	108	45%
55+ years	38	16%
Prefer not to say	35	14%

How would you describe your gender?	(n)	%
Woman	104	43%
Man	102	42%
Prefer not to say	35	14%
Non-binary and I use a different term	1	0%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	2	1%
No	206	85%
Prefer not to say	34	14%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
No	203	84%
Don't know	10	4%
Prefer not to say	29	12%

How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	175	72%
Prefer not to say	45	19%
Gay or lesbian	9	4%
Bisexual	6	2%
Asexual	4	2%
Don't know	2	1%
I use a different term	1	0%





Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion ٠ results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	223	92%
Prefer not to say	19	8%







Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

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Do you identify as a person with a disability?	(n)	%
Yes	15	6%
No	203	84%
Prefer not to say	24	10%

If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?

Yes	8	53%
No	7	47%





(n)

Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	160	66%
Not born in Australia	38	16%
Prefer not to say	44	18%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	11	31%
Cantonese	3	8%
French	3	8%
Vietnamese	3	8%
German	2	6%
Greek	2	6%
Hindi	2	6%
Italian	2	6%
Macedonian	2	6%
Mandarin	2	6%
Punjabi	2	6%
Sinhalese	2	6%

Language other than English spoken

with family or community	(n)	%
Yes	36	15%
No	180	74%
Prefer not to say	26	11%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Spanish	2	6%
Filipino	1	3%
Indonesian	1	3%
Tamil	1	3%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	157	65%
Prefer not to say	41	17%
English, Irish, Scottish and/or Welsh	26	11%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	19	8%
East and/or South-East Asian	11	5%
New Zealander	6	2%
South Asian	5	2%
Other	4	2%
Central and/or South American	3	1%
Central Asian	2	1%
North American	1	0%
African	1	0%
Aboriginal and/or Torres Strait Islander	1	0%
Maori	1	0%

Religion	(n)	%
No religion	129	53%
Prefer not to say	50	21%
Christianity	47	19%
Buddhism	5	2%
Hinduism	4	2%
Other	4	2%
Sikhism	2	1%
Judaism	1	0%





Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	203	84%
Part-Time	39	16%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	12	5%
\$65k to \$95k	75	34%
\$95k to \$125k	66	30%
\$125k or more	37	17%
Prefer not to say	32	14%

Organisational tenure	(n)	%
<1 year	35	14%
1 to less than 2 years	20	8%
2 to less than 5 years	66	27%
5 to less than 10 years	50	21%
10 to less than 20 years	47	19%
More than 20 years	24	10%

Management responsibility	(n)	%
Non-manager	183	76%
Other manager	37	15%
Manager of other manager(s)	22	9%

Employment type	(n)	%
Ongoing and executive	195	81%
Fixed term	27	11%
Other	20	8%





Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

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Primary workplace location over the last 3 months	(n)	
Melbourne CBD	141	
Melbourne: Suburbs	94	

Melbourne: Suburbs	94	39%
Large regional city	4	2%
Rural	3	1%

%

58%

What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	159	66%
A frontline or service delivery location	12	5%
Home or private location	174	72%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	3	1%
Other	2	1%

Flexible work	(n)	%
Flexible start and finish times	94	39%
No, I do not use any flexible work arrangements	90	37%
Working from an alternative location (e.g. home, hub/shared work space)	59	24%
Part-time	24	10%
Using leave to work flexible hours	22	9%
Other	16	7%
Working more hours over fewer days	11	5%
Shift swap	2	1%
Study leave	2	1%
Purchased leave	2	1%
Job sharing	1	0%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	189	78%
Flexible working arrangements	40	17%
Physical modifications or improvements to the workplace	16	7%
Job redesign or role sharing	2	1%
Accessible communications technologies	2	1%
Career development support strategies	2	1%
Other	1	0%

Why did you make this request?	(n)	%
Work-life balance	29	55%
Health	15	28%
Caring responsibilities	7	13%
Family responsibilities	7	13%
Other	6	11%
Disability	5	9%

What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	40	75%
The adjustments I needed were made but the process was unsatisfactory	7	13%
The adjustments I needed were not made	6	11%



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Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	110	45%
Prefer not to say	37	15%
Primary school aged child(ren)	29	12%
Frail or aged person(s)	24	10%
Child(ren) - younger than preschool age	20	8%
Secondary school aged child(ren)	19	8%
Person(s) with a medical condition	11	5%
Preschool aged child(ren)	10	4%
Person(s) with a mental illness	10	4%
Person(s) with disability	7	3%
Other	5	2%







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