





People matter survey

wellbeing check 2022

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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health

Austin Health

Dental Health Services Victoria

Melbourne Health

Monash Health

Northern Health

Peninsula Health

Royal Children's Hospital

Royal Victorian Eye and Ear Hospital

Royal Women's Hospital

The Queen Elizabeth Centre

Tweddle Child and Family Health Service

Victorian Institute of Forensic Mental Health Western Health



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
49% (1455)		58% (1724)	
Comparator	29%	Comparator	27%

39%

Public Sector

42%

Public Sector



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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
75		75	
Comparator	72	Comparator	69
Public Sector	70	Public Sector	68



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 75.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with I am proud to tell others I work for my organisation'.







Comparator

Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 75.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question

Your results

Disagree

23%

Agree

9%

Neither agree nor disagree

68%



Benchmark agree results

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
		l		
74 %	68 %	54 %	63 %	74 %

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

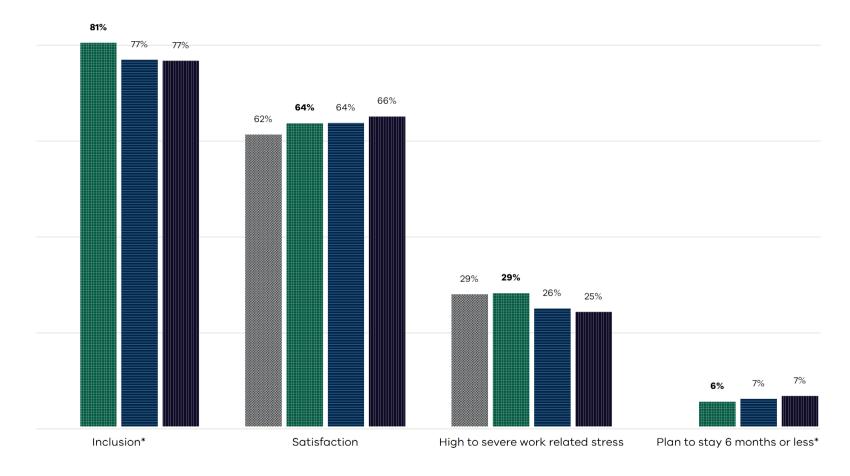
Example

In 2022:

 81% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 77% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey



Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 11% 72% Considering everything, how satisfied are you with your current job 16% 21% 61% How satisfied are you with the work/life balance in your current job 18% 17% 59% How satisfied are you with your career development within your current organisation 23%

Benchmark satisfied results

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
			70 %	
61 %	61 %	58 %	63 %	81 %
55 %	59 %	51 %	60 %	65 %





Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

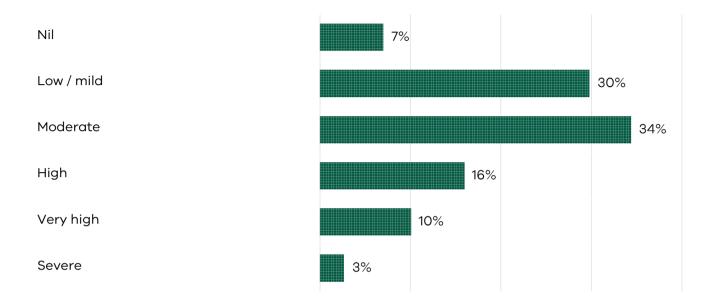
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

29% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021	2022
29%	29%

Comparator	26%	Comparator	26%
Public Sector	26%	Public Sector	25%

Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

93% of your staff who did the survey said they experienced mild to severe stress.

Of that 93%, 61% said the top reason was 'Workload'.

1603 121

93% 7%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	61%	61%	55%	53%
Time pressure	49%	48%	43%	43%
Competing home and work responsibilities	14%	19%	15%	15%
Management of work (e.g. supervision, training, information, support)	15%	15%	13%	13%
Content, variety, or difficulty of work	14%	13%	12%	11%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	14%	12%	13%	11%
Dealing with clients, patients or stakeholders	12%	12%	17%	15%
Other	7%	9%	9%	9%
Unclear job expectations	10%	9%	9%	12%
Organisation or workplace change	9%	9%	8%	11%





Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

10% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	7%	7%
Over 6 months and up to 1 year	10%	10%	10%
Over 1 year and up to 3 years	24%	23%	23%
Over 3 years and up to 5 years	17%	15%	16%
Over 5 years	43%	45%	44%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Disagree Agree Neither agree nor disagree 10% 10% 16% 16%

Benchmark agree results

Υ	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	84 %	73 %	81 %	88 %
Not asked	78 %	68 %	74 %	80 %

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work

491 1233 28% 72%

Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	8%	7%	7%
My mental health	8%	7%	7%
My age	7%	8%	8%
Other	5%	5%	5%
My sex	5%	4%	4%
My cultural background	4%	4%	3%
My physical health	3%	5%	4%
My race	2%	2%	1%
My physical features	1%	1%	1%
My industrial activity	1%	1%	1%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

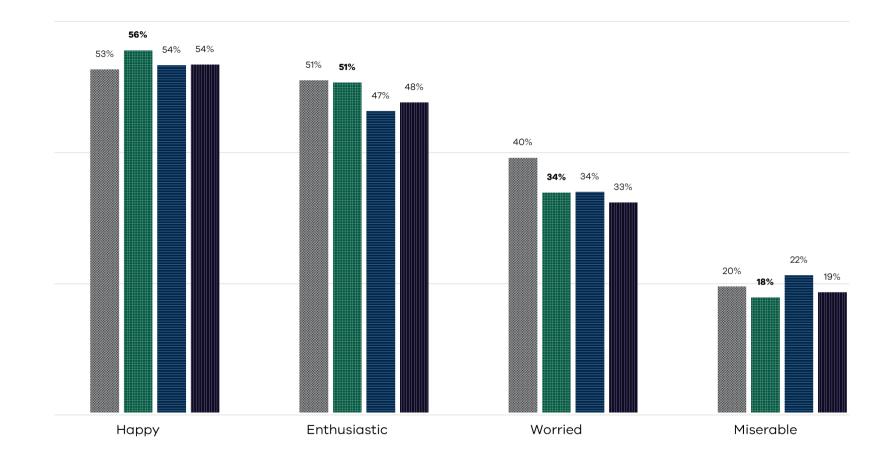
In 2022:

 56% of your staff who did the survey said work made them feel happy in 2022, which is up from 53% in 2021

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...





You 2022 Comparator 2022



Public sector 2022

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

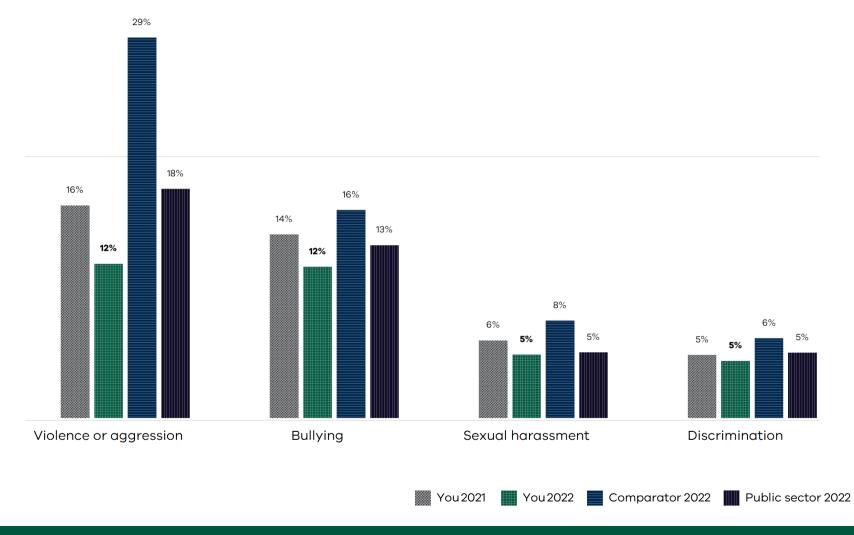
Example

In 2022:

 12% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is down from 16% in 2021.

Compared to:

 29% of staff at your comparator and 18% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

12% of your staff who did the survey said they experienced bullying.

Of that 12%, 75% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

204	1348	172
12%	78%	10%

Experienced bullying Did not experience bullying Not sur
--

If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	68%	75%	71%	70%
Exclusion or isolation	46%	40%	38%	42%
Intimidation and/or threats	32%	28%	31%	31%
Withholding essential information for me to do my job	29%	25%	23%	28%
Verbal abuse	18%	17%	22%	20%
Other	14%	12%	15%	15%
Being assigned meaningless tasks unrelated to the job	15%	9%	12%	12%
Being given impossible assignment(s)	7%	6%	8%	9%
Interference with my personal property and/or work equipment	5%	1%	5%	4%





Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

12% of your staff who did the survey said they experienced bullying, of which

- 47% said the top way they reported the bullying was 'Told a colleague'.
- 90% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

204	1348	172
12%		10%

Did not experience bullying

	Experienced builying	Did not experience builyin		ig Not sure	
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Told a colleague	43%	47%	43%	41%	
Told a manager	48%	46%	47%	48%	
Told a friend or family member	38%	38%	37%	36%	
Told the person the behaviour was not OK	9%	17%	17%	17%	
I did not tell anyone about the bullying	14%	12%	11%	12%	
Told Human Resources	18%	12%	10%	12%	
Submitted a formal complaint	13%	10%	11%	11%	
Told someone else	11%	9%	13%	12%	
Told employee assistance program (EAP) or peer suppo	rt 6%	8%	8%	9%	

Experienced bullving





Not sure

Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

90% of your staff who experienced bullying did not submit a formal complaint, of which:

• 55% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	52%	55%	52%	52%
I believed there would be negative consequences for my reputation	56%	50%	47%	49%
I believed there would be negative consequences for my career	44%	36%	34%	37%
I didn't think it was serious enough	20%	22%	17%	16%
I thought the complaint process would be embarrassing or difficult	15%	15%	12%	12%
I didn't feel safe to report the incident	20%	14%	18%	18%
Other	14%	12%	11%	11%
I believed there would be negative consequences for the person I was going to complain about	10%	9%	11%	9%
I didn't need to because I made the bullying stop	4%	8%	7%	6%
I was advised not to	5%	7%	5%	5%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 12% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

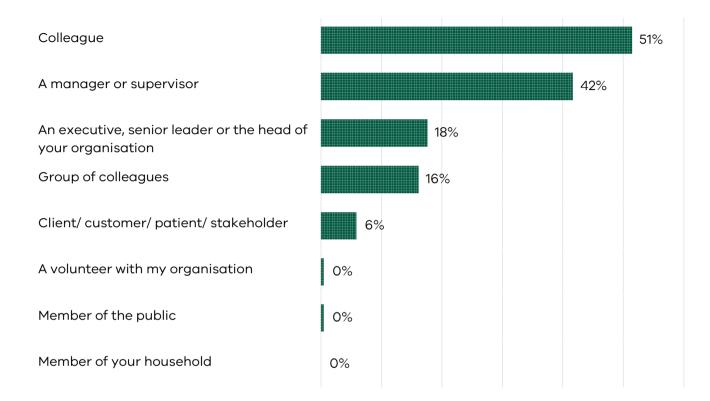
Each row is one perpetrator or group of perpetrators.

Example

12% of your staff who did the survey said they experienced bullying.

Of that 12%, 51% said it was by 'Colleague'.

204 people (12% of staff) experienced bullying (You 2022)



Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 12% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

12% of your staff who did the survey said they experienced bullying.

Of that 12%, 98% said it was by someone within the organisation.

Of that 98%, 61% said it was 'They were in my workgroup'.

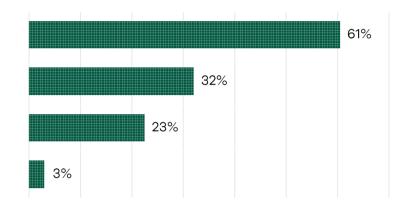
200 people (98% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 answers.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 54% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?

89	1635
5%	95%
Experienced sexual harassment	Did not experience sexual harassment

Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	49%	54%	54%	53%
Intrusive questions about your private life or comments about your physical appearance	51%	45%	51%	48%
Unwelcome touching, hugging, cornering or kissing	16%	17%	20%	16%
Inappropriate physical contact (including momentary or brief physical contact)	27%	11%	25%	20%
Inappropriate staring or leering that made you feel intimidated	10%	10%	18%	16%
Any other unwelcome conduct of a sexual nature	5%	3%	8%	7%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	3%	1%	2%
Repeated or inappropriate invitations to go out on dates	1%	2%	5%	4%
Sexual gestures, indecent exposure or inappropriate display of the body	1%	2%	12%	8%
Sexually explicit email or SMS message	1%	0%	1%	1%



Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 44% said their top response was 'Pretended it didn't bother you'.

Have you experienced sexual harassment at work in the last 12 months?

89	1635	
5%	95%	
Experienced sexual ha	arassment Did not experi	ence sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	42%	44%	39%	41%
Tried to laugh it off or forget about it	57%	42%	35%	36%
Told the person the behaviour was not OK	23%	38%	41%	33%
Told a colleague	25%	27%	31%	27%
Avoided the person(s) by staying away from them	32%	25%	34%	33%
Told a manager	18%	13%	24%	20%
Told a friend or family member	22%	11%	21%	20%
Avoided locations where the behaviour might occur	10%	4%	13%	12%
Submitted a formal complaint	5%	4%	6%	5%
Other	4%	2%	4%	4%



Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

96% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 54% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Submitted formal complaint	Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	58%	54%	49%	46%
I didn't think it would make a difference	33%	25%	41%	40%
I believed there would be negative consequences for my reputation	27%	22%	18%	25%
I believed there would be negative consequences for the person I was going to complain about	9%	16%	10%	10%
I believed there would be negative consequences for my career	13%	14%	11%	17%
I didn't need to because I made the harassment stop	12%	12%	12%	11%
I thought the complaint process would be embarrassing or difficult	9%	12%	9%	10%
I didn't need to because I no longer had contact with the person(s) who harassed me	6%	6%	11%	9%
Other	8%	6%	11%	10%
I didn't feel safe to report the incident	5%	5%	5%	7%





Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

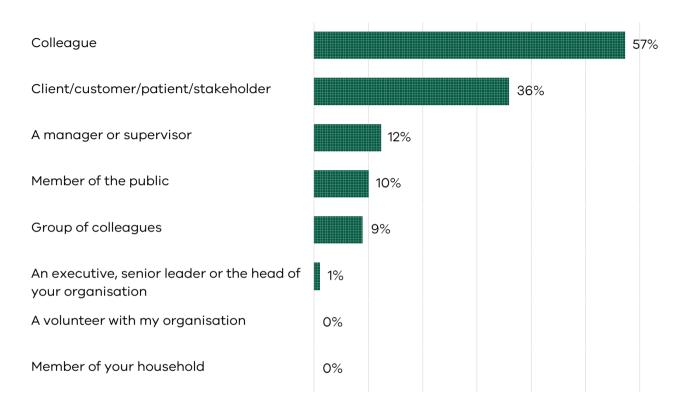
Each row is one perpetrator or group of perpetrators.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of that 5%, 57% said it was by 'Colleague'.

89 people (5% of staff) experienced sexual harassment (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

5% of your staff who did the survey said they experienced sexual harassment.

Of that 5%, 69% said it was by someone within the organisation.

Of that 69%, 70% said it was 'They were in my workgroup'.

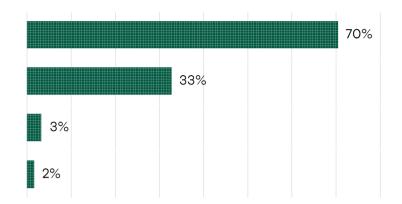
61 people (69% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

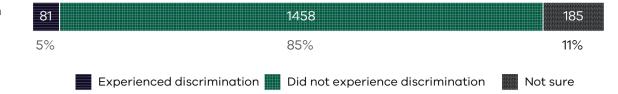
In descending order, the table shows the top 10 answers.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 33% said it was 'Employment activity'.

Have you experienced discrimination at work?



Why were you discriminated against?	You 2021	You 2022	Comparator 2022	Public sector 2022
Employment activity	32%	33%	30%	30%
Age	23%	27%	25%	28%
Sex	17%	21%	16%	18%
Parent or carer status (including pregnancy and breastfeeding)	15%	17%	14%	13%
Race	28%	17%	24%	16%



Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

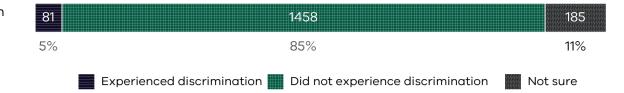
In descending order, the table shows the top 10 types.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 40% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	48%	40%	40%	39%
Opportunities for promotion	44%	32%	33%	36%
Opportunities for training	31%	23%	23%	22%
Denied flexible work arrangements or other adjustments	16%	20%	27%	22%
Pay or conditions offered by employer	9%	12%	11%	11%
Employment security - threats of dismissal or termination	7%	11%	12%	14%
Access to leave	1%	5%	12%	9%
Opportunities for transfer/secondment	8%	5%	9%	12%





Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

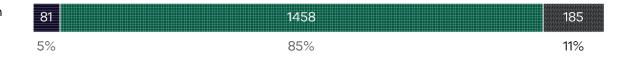
In descending order, the table shows the answers.

Example

5% of your staff who did the survey said they experienced discrimination, of which

- 41% said the top way they reported the discrimination was 'Told a friend or family member'.
- 98% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Experienced discrimination Did not experience discrimination

Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a friend or family member	36%	41%	36%	34%
Told a colleague	33%	40%	39%	37%
Told a manager	25%	23%	25%	28%
I did not tell anyone about the discrimination	29%	22%	24%	24%
Told Human Resources	16%	16%	9%	11%
Told someone else	13%	12%	15%	14%
Told the person the behaviour was not OK	5%	12%	9%	9%
Told employee assistance program (EAP) or peer support	4%	6%	7%	8%
Submitted a formal complaint	7%	2%	8%	8%





Not sure

Discrimination - reasons for not submitting a formal complaint

What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

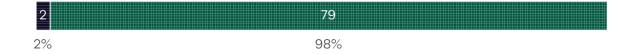
Example

98% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 57% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?

I didn't know how to make a complaint



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	63%	57%	60%	59%
I believed there would be negative consequences for my reputation	63%	56%	47%	50%
I believed there would be negative consequences for my career	56%	53%	45%	49%
I didn't think it was serious enough	20%	16%	15%	13%
I thought the complaint process would be embarrassing or difficult	17%	13%	12%	12%
I didn't feel safe to report the incident	27%	11%	20%	19%
I was advised not to	0%	8%	4%	4%
I believed there would be negative consequences for the person I was going to complain about	11%	6%	8%	8%
Other	6%	6%	8%	8%

6%

3%



5%



5%

Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

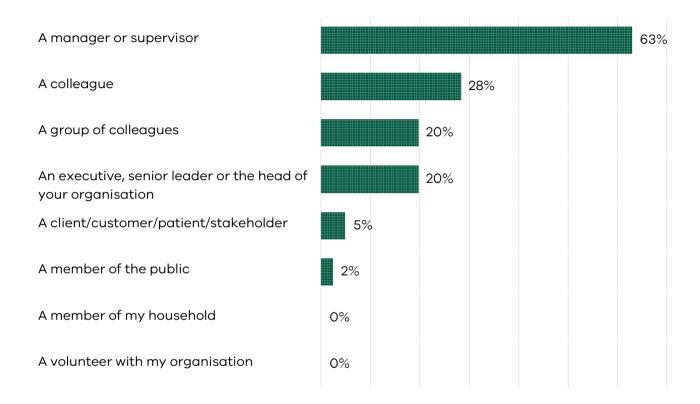
Each row is one perpetrator or group of perpetrators.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 63% said it was by 'A manager or supervisor'.

81 people (5% of staff) experienced discrimination (You2022)



Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 99% said it was by someone within the organisation.

Of that 99%, 46% said it was 'They were in my workgroup'.

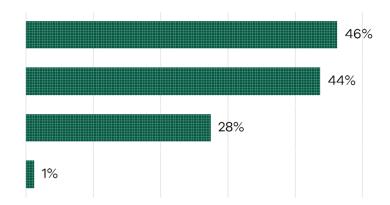
80 people (99% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

12% of your staff who did the survey said they experienced violence or aggression. Of that 12%, 77% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	72%	77%	87%	82%
Intimidating behaviour	76%	65%	70%	68%
Threats of violence	17%	13%	41%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	12%	11%	32%	28%
Other	2%	4%	3%	4%
Damage to my property or work equipment	1%	0%	10%	8%



Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or

In descending order, the table shows the answers.

more answers who they told.

Example

12% of your staff who did the survey said they experienced violence or aggression, fo which

- 57% said the top way they reported the violence or agression was 'Told a manager'
- 76% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	57%	57%	56%	56%
Told a colleague	45%	50%	50%	47%
Told the person the behaviour was not OK	35%	27%	39%	34%
Submitted a formal incident report	28%	24%	35%	32%
Told a friend or family member	20%	17%	22%	20%
I did not tell anyone about the incident(s)	6%	9%	6%	7%
Told someone else	4%	4%	6%	6%
Told Human Resources	5%	3%	2%	4%
Told employee assistance program (EAP) or peer support	3%	2%	3%	4%





Violence and aggression - reasons for not submitting a formal incident report

What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

76% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 36% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal incident report?



Submitted formal incident report Did not submit a formal incident report

What was your reason for not submitting a formal incident report?		You 2022	Comparator 2022	Public sector 2022	
I didn't think it was serious enough	40%	36%	34%	32%	
I didn't think it would make a difference		33%	39%	40%	
Other		16%	22%	20%	
I didn't need to because I made the violence or aggression stop		14%	17%	15%	
I believed there would be negative consequences for my reputation	14%	13%	10%	14%	
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me		13%	18%	16%	
I believed there would be negative consequences for my career	10%	10%	6%	10%	
I thought the complaint process would be embarrassing or difficult	4%	7%	3%	4%	
I believed there would be negative consequences for the person I was going to complain about	5%	6%	3%	4%	
I was advised not to	2%	5%	2%	2%	





Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

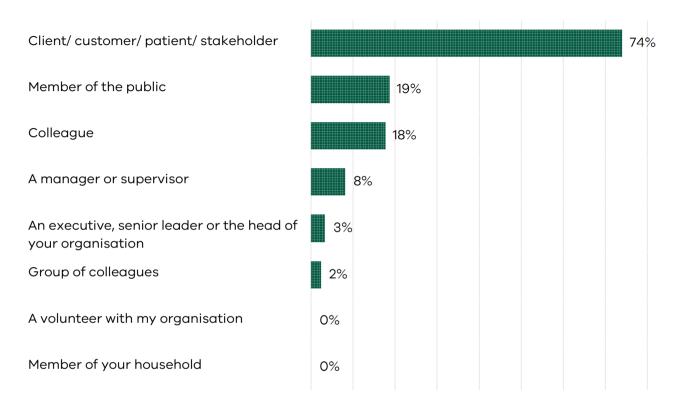
Each row is one perpetrator or a group of perpetrators.

Example

12% of your staff who did the survey said they experienced violence or aggression.

Of that 12%, 74% said it was 'Client/ customer/ patient/ stakeholder'.

208 people (12% of staff) experienced violence or aggression (You2022)





People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 12% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

12% of your staff who did the survey said they experienced violence or aggression.

Of that 12%, 27% said it was by someone within the organisation.

Of that 27%, 42% said it was 'They were in my workgroup'.

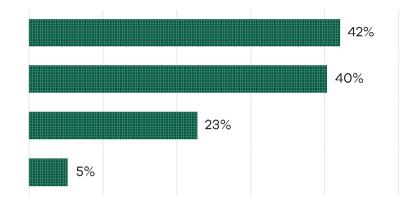
57 people (27% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

57% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

Survey question Were you satisfied with the way your formal complaint was handled 24% 57% Violence or aggression 48% 33% Bullying

Benchmark satisfied results

Yo	ou	с	omparato	or
2021	2022	Lowest	Average	Highest
		l	56 %	
30 %	33 %	0 %	26 %	64 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 95% of your staff agreed with 'I can use my skills and knowledge in my job'.
This question was not asked in 2021.

Question group	Highest scoring questions		Change from 2021	Comparator 2022
Job enrichment	I can use my skills and knowledge in my job	95%	Not asked in 2021	93%
Job enrichment	I understand how my job helps my organisation achieve it's goals	94%	Not asked in 2021	92%
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	93%
Meaningful work	I achieve something important through my work	93%	+6%	92%
Engagement	I am proud to tell others I work for my organisation		-1%	77%
Organisational integrity	My organisation is committed to earning a high level of public trust		-2%	79%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	90%	+1%	74%
Safety climate	My organisation provides a physically safe work environment	89%	+2%	77%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+5%	90%
Manager leadership	My manager treats employees with dignity and respect	89%	+5%	83%

Vall

Change

Comparator



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 30% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	uestion subgroup Lowest scoring questions		Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	30%	Not asked in 2021	27%
Organisational integrity	I believe the promotion processes in my organisation are fair	44%	Not asked in 2021	47%
Safety climate	All levels of my organisation are involved in the prevention of stress		+2%	43%
Workload	I have enough time to do my job effectively		+3%	51%
Organisational integrity	I have an equal chance at promotion in my organisation		Not asked in 2021	51%
Taking action	I believe my organisation will make improvements based on the results of this survey		Not asked in 2021	47%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	51%	-11%	50%
Learning and development	I am satisfied with the opportunities to progress in my organisation	52%	Not asked in 2021	53%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	52%	-6%	49%
Workload	The workload I have is appropriate for the job that I do	54%	+3%	55%



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Collaboration', the 'You 2022' column shows 69% of your staff agreed with 'Workgroups across my organisation willingly share information with each other'.

In the 'Increase from 2021' column, you have a 7% increase, which is a positive trend.

Question group	estion group Most improved from last year		Increase from 2021	Comparator 2022
Collaboration	Workgroups across my organisation willingly share information with each other	69%	+7%	65%
Safe to speak up	I feel culturally safe at work	88%	+7%	84%
Manager support	My manager provides me with enough support when I need it		+6%	75%
Meaningful work	I achieve something important through my work		+6%	92%
Workgroup support	People in my workgroup are politically impartial in their work	76%	+6%	72%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+5%	90%
Learning and development	I am developing and learning in my role	78%	+5%	76%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	70%	+5%	66%
Satisfaction	How satisfied are you with your career development within your current organisation	59%	+5%	60%
Manager leadership	My manager treats employees with dignity and respect	89%	+5%	83%



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 51% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

In the 'Decrease from 2021' column, you have a 11% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	51%	-11%	50%
Patient safety climate	Patient care errors are handled appropriately in my work area	62%	-9%	68%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	52%	-6%	49%
Engagement	I feel a strong personal attachment to my organisation		-5%	63%
Learning and development	My organisation places a high priority on the learning and development of staff		-4%	60%
Collaboration	I am able to work effectively with others outside my immediate workgroup		-3%	85%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	77%	-3%	80%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	55%	-3%	50%
Patient safety climate	Trainees in my discipline are adequately supervised	65%	-2%	63%
Engagement	I would recommend my organisation as a good place to work	77%	-2%	69%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Patient safety climate', the 'You 2022' column shows 90% of your staff agreed with 'I would recommend a friend or relative to be treated as a patient here'.

The 'difference' column, shows that agreement for this question was 16 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	90%	+16%	74%
Engagement	I am proud to tell others I work for my organisation		+14%	77%
Safety climate	My organisation provides a physically safe work environment		+12%	77%
Organisational integrity	My organisation is committed to earning a high level of public trust	90%	+11%	79%
Engagement	My organisation inspires me to do the best in my job	75%	+10%	65%
Senior leadership	Senior leaders demonstrate honesty and integrity	73%	+10%	63%
Senior leadership	Senior leaders model my organisation's values	74%	+10%	64%
Engagement	My organisation motivates me to help achieve its objectives	73%	+9%	64%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	68%	+8%	60%
Engagement	I would recommend my organisation as a good place to work	77%	+8%	69%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Patient safety climate', the 'You 2022' column shows 62% of your staff agreed with 'Patient care errors are handled appropriately in my work area'.

The 'difference' column, shows that agreement for this question was 6 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Patient safety climate	Patient care errors are handled appropriately in my work area	62%	-6%	68%
Organisational integrity	I believe the promotion processes in my organisation are fair	44%	-3%	47%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work		-3%	73%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have		-3%	80%
Workload	I have enough time to do my job effectively		-3%	51%
Organisational integrity	I have an equal chance at promotion in my organisation	48%	-2%	51%
Satisfaction	How satisfied are you with the work/life balance in your current job	61%	-2%	63%
Learning and development	I am satisfied with the opportunities to progress in my organisation	52%	-1%	53%
Quality service delivery	My workgroup uses its resources well	66%	-1%	68%
Quality service delivery	My workgroup has clear lines of responsibility	73%	-1%	75%



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 Questions requested by your organisation

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

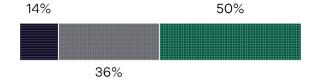
Disagree

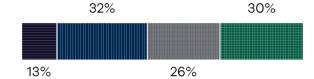
I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year

Neither agree nor disagree Don't know

Your results





Yo			omparato	
2021	2022	Lowest	Average	Highest
Not asked			47 %	
Not asked	30 %	20 %	27 %	42 %

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Custom questions

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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Survey question Your results Neither agree nor disagree Disagree Don't know 74% 4% Senior leaders model my organisation's values 6% 16% 5% 73% Senior leaders demonstrate honesty and integrity 6% 17% 3% 68% Senior leaders provide clear strategy and direction 19% 11%

Yo	ou	C	or	
2021	2022	Lowest	Average	Highest
			64%	
70 %	73 %	51 %	63 %	81 %
67 %	68 %	52 %	62 %	80 %

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Custom questions

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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
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- · Primary role





Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

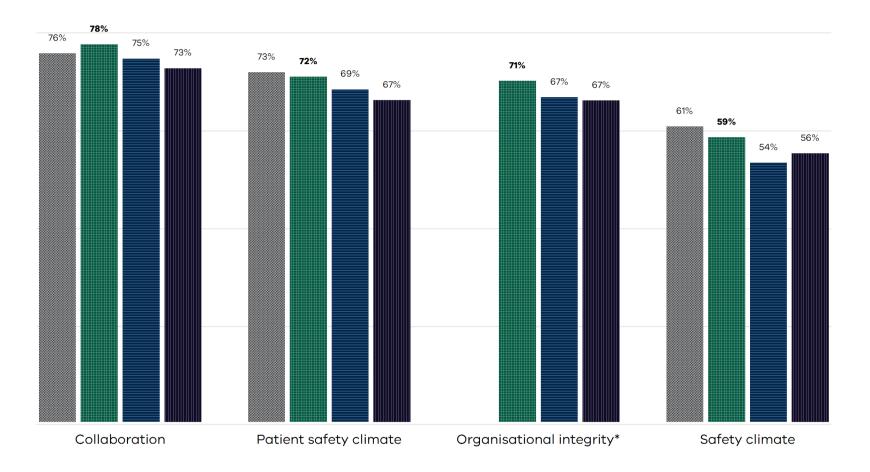
Example

In 2022:

 78% of your staff who did the survey responded positively to questions about Collaboration which is up from 76% in 2021.

Compared to:

• 75% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



Yo	ou	Comparator Lowest Average Highes			
2021	2022	Lowest	Average	Highes	
92 %	90 %	65 %	79 %	94 %	
87 %	89 %	74 %	83 %	93 %	
86 %	86 %	72 %	81 %	91%	
71 %	75 %	56 %	70 %	88 %	



Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

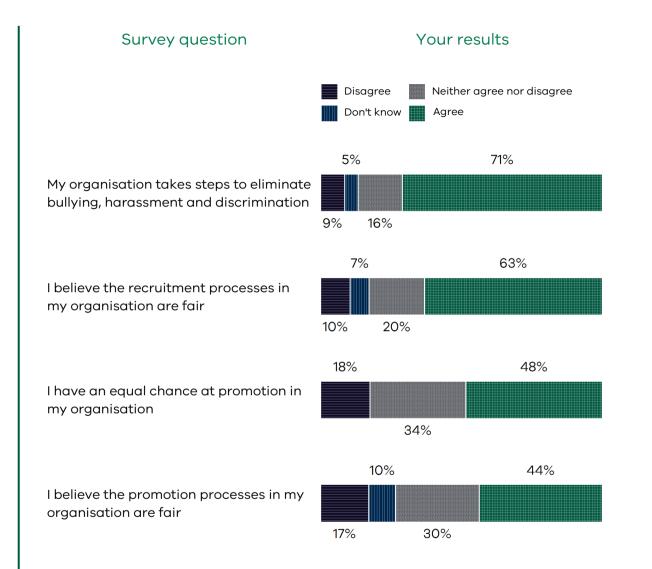
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Yo	ou	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			65 %		
Not asked	63 %	55 %	63 %	78 %	
Not asked	48 %	44 %	51 %	57 %	
Not	44 %	40 %	47 %	53 %	

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

I am able to work effectively with others

outside my immediate workgroup

Your results

Benchmark agree results

Disagree Don't know	Neither agree nor disagree Agree
3%	87%
10%	
3%	69%
8% 20%	

Yo	ou	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
90 %	87 %	79 %	85 %	93 %	
62 %	69 %	52 %	65 %	74 %	

Workgroups across my organisation willingly share information with each other

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 Lowest Average Highest 1% 89% My organisation provides a physically safe work environment 4%-6% 15% 61% Senior leaders consider the psychological health of employees to be as important as productivity 25% 17% 55% Senior leaders show support for stress prevention through involvement and commitment 28% 19% 52% In my workplace, there is good communication about psychological safety issues that affect me 29%



Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

51% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

Survey question Your results Neither agree nor disagree Disagree Don't know 51% 9% My organisation has effective procedures in place to support employees who may experience stress 19% 21% 24% 47% All levels of my organisation are involved in the prevention of stress

29%

			Comparator			
	2021	2022	Lowest	Average	Highest	
				50 %		
	44 %	47 %	36 %	43 %	64 %	

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

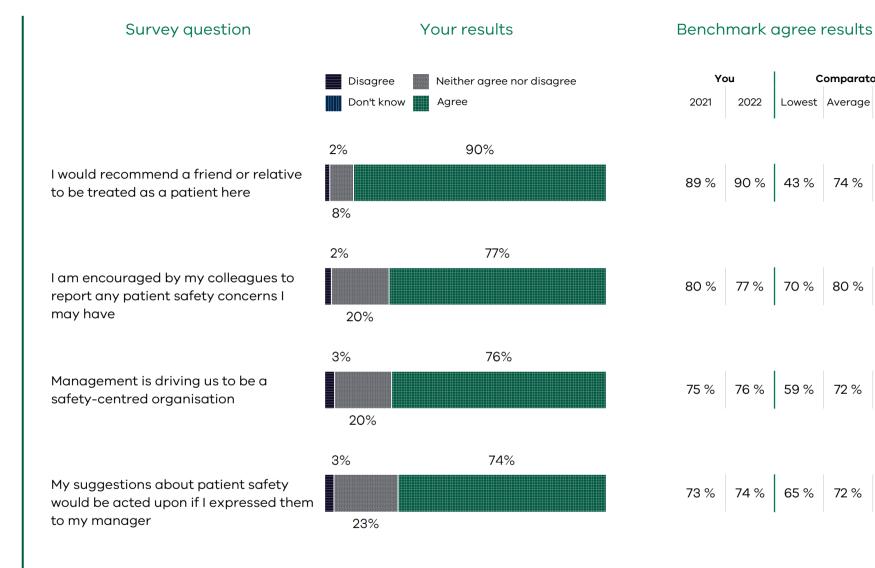
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'I would recommend a friend or relative to be treated as a patient here'.







Comparator

Lowest Average Highest

Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

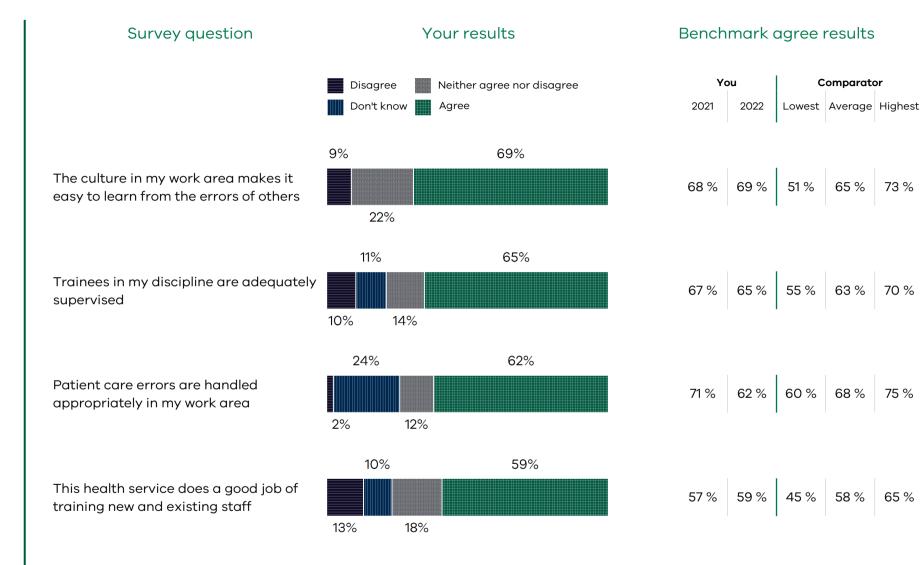
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'The culture in my work area makes it easy to learn from the errors of others'.





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Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

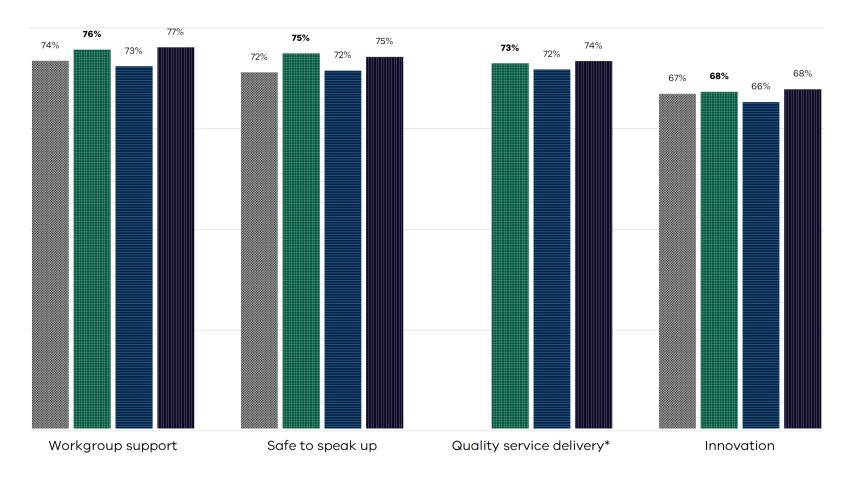
Example

In 2022:

76% of your staff who did the survey responded positively to questions about Workgroup support which is up from 74% in 2021.

Compared to:

• 73% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey







Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Neither agree nor disagree Disagree Don't know 1% 83% My workgroup provides high quality advice and services 5% 12% 1% 73% My workgroup has clear lines of responsibility 11% 15% 1% 72% My workgroup acts fairly and without bias 16% 12% 1% 66% My workgroup uses its resources well 12%

20%

Yo	ou	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
Not asked	83 %	71 %	79 %	91 %	
75 %	73 %	64 %	75 %	79 %	
Not asked	72 %	60 %	68 %	84 %	
Not	66 %	56 %	68 %	79 %	

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Neither agree nor disagree Disagree Don't know Agree 1% 74% My workgroup learns from failures and mistakes 10% 15% 1% 67% My workgroup is quick to respond to opportunities to do things better 18% 14% 1% 63% My workgroup encourages employee creativity

13%

24%

	Yo	u	Comparator Lowest Average Highest			
2	2021	2022	Lowest	Average	Highest	
				70 %		
6	8 %	67 %	61 %	67 %	79 %	
6	2 %	63 %	55 %	61 %	76 %	

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

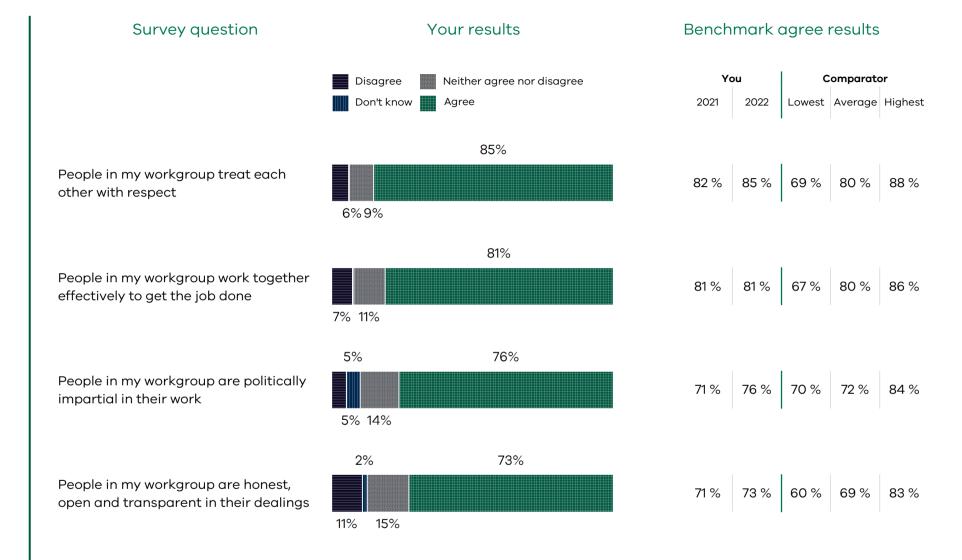
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results



65 %	66 %	58 %	

	Disagree		Neither agree nor disagree
	Don't know		Agree
	7%		66%
9%	19%	0000 IIIII	

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

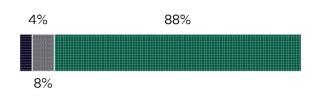
Example

88% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question



Your results

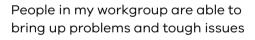


70%



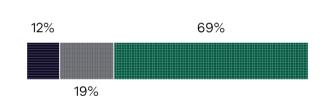
16%

14%



I feel culturally safe at work

behaviour at work



Yo	ou .	Comparator Lowest Average Higher			
2021	2022	Lowest	Average	Highest	
			84 %		
65 %	70 %	57 %	66 %	76 %	
70 %	69 %	61 %	66 %	74 %	

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- Biggest negative difference from comparator

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- Scorecard
- Responsiveness
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- Respect
- Leadership
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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Job and manager factors

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

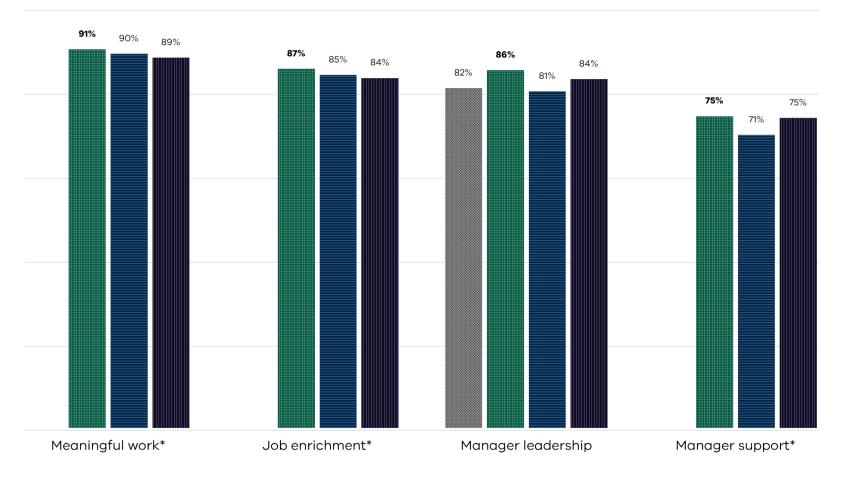
Example

In 2022:

 91% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Job and manager factors

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

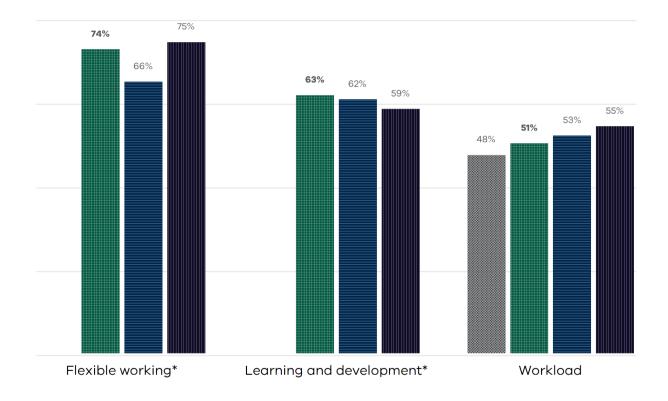
Example

In 2022:

74% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

66% of staff at your comparator and 75% of staff across the public sector.

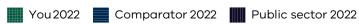


*We can't compare some data here because one or more questions were not asked in a previous survey









Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Yo	ou	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			83 %		
82 %	85 %	75 %	81 %	93 %	
81 %	85 %	74 %	80 %	91 %	

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

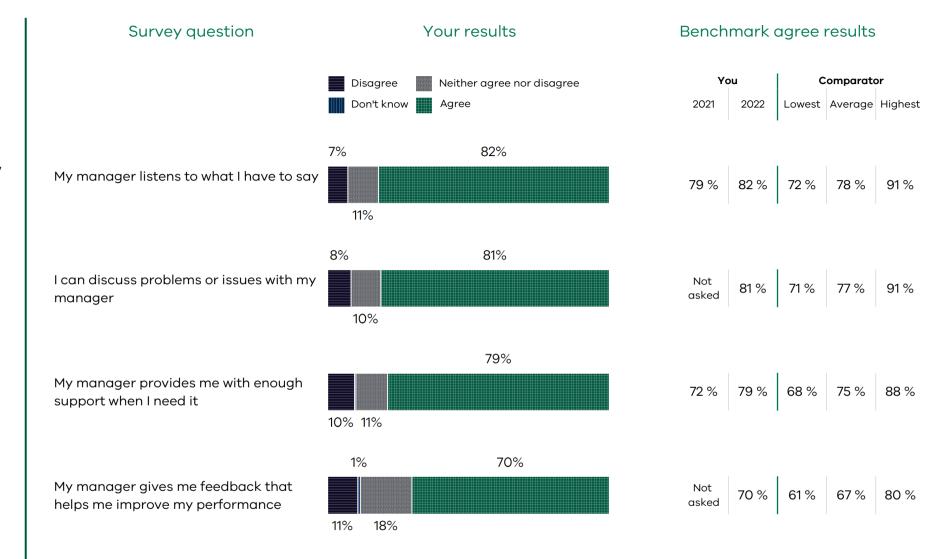
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Pour results Disagree Neither agree nor disagree Don't know Agree 17% 65% I receive meaningful recognition when I do good work

18%

You		Comparator			
2021	2021 2022		Average	Highest	
		ı			
Not asked	65 %	50 %	58 %	70 %	

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

54% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Agree 28% 54% The workload I have is appropriate for the job that I do 18% 32% 48% I have enough time to do my job effectively

You			Comparator		
	2021	2022	Lowest	Average	Highest
	51 %			55 %	
	45 %	48 %	42 %	51 %	66 %

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

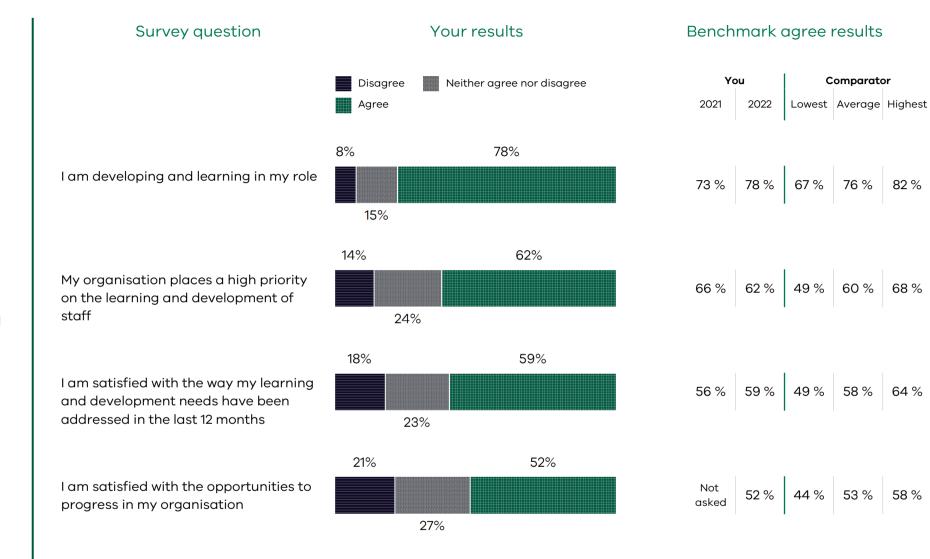
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

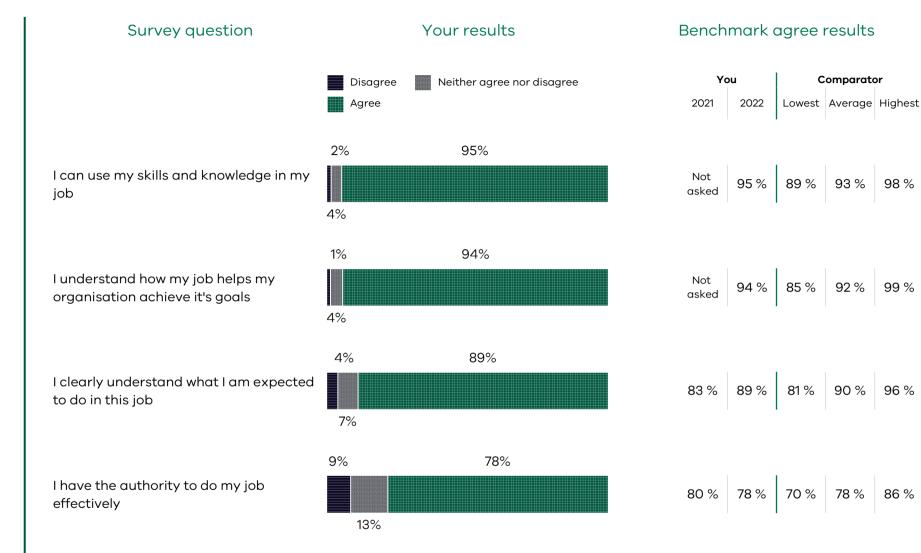
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

95% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.





Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

77%

Your results

Yo	ou	Comparator			
2021 2022		Lowest Average		Highest	
		ı			
Not asked	77 %	67 %	73 %	83 %	

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

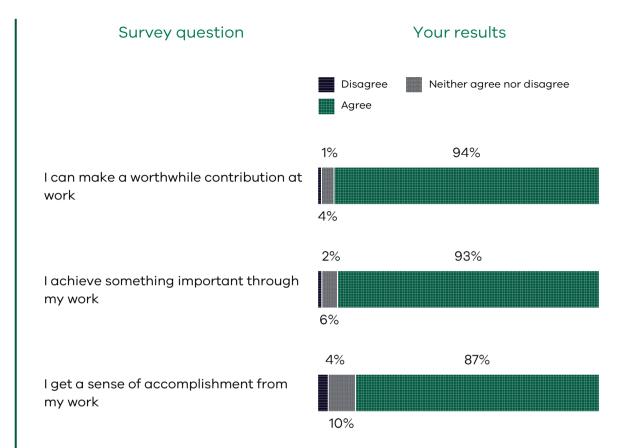
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



	You		Comparator Lowest Average Highest		
202	1	2022	Lowest	Average	Highest
				93 %	
87 %	6	93 %	89 %	92 %	96 %
82 %	6	87 %	80 %	85 %	98 %

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

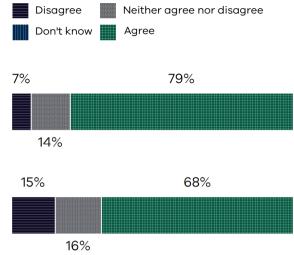
Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question Your results Disagree Neither agree nor disagree Don't know Agree 7% 79%

My manager supports working flexibly

I am confident that if I requested a flexible work arrangement, it would be given due consideration



,	You	Comparator			
2021	2022	Lowest	Average	Highest	
Not asked	79 %	l			
66 %	68 %	51 %	60 %	75 %	



People matter survey

wellbeing check 2022

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- Intention to stay

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- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

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- · Highest scoring
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- Most improved
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- Biggest positive difference from comparator
- Biggest negative difference from comparator

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• Taking action questions

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- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

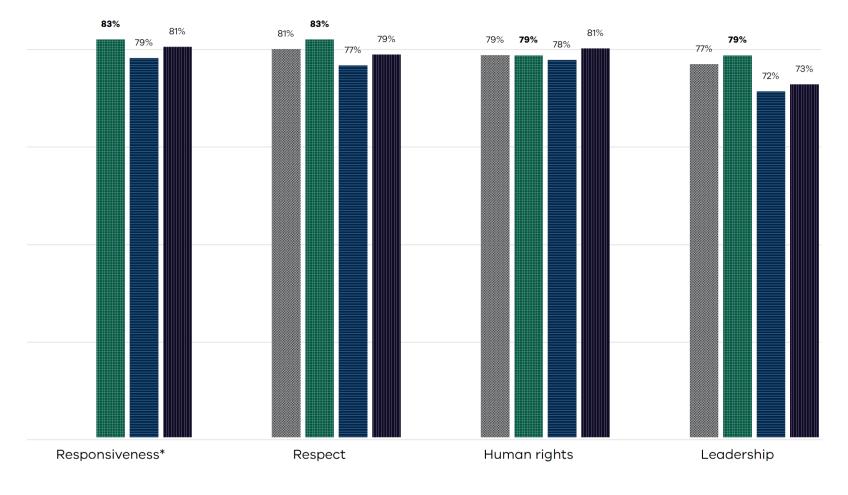
Example

In 2022:

 83% of your staff who did the survey responded positively to questions about Responsiveness.

Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

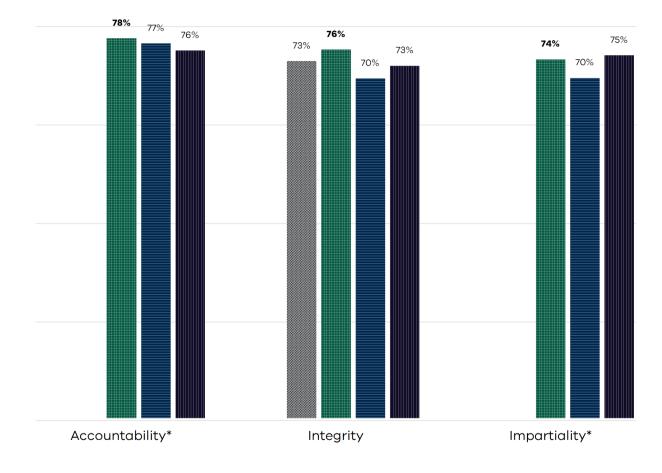
Example

In 2022:

78% of your staff who did the survey responded positively to questions about Accountability.

Compared to:

• 77% of staff at your comparator and 76% of staff across the public sector.

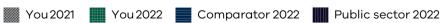


*We can't compare some data here because one or more questions were not asked in a previous survey









Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

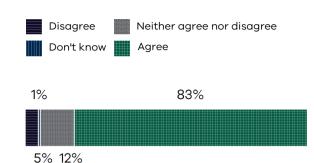
Example

83% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services



Your results

Benchmark agree results

You

2021	2022	Lowest	Average	Highest
Not asked	83 %	71 %	79 %	91 %

Comparator

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

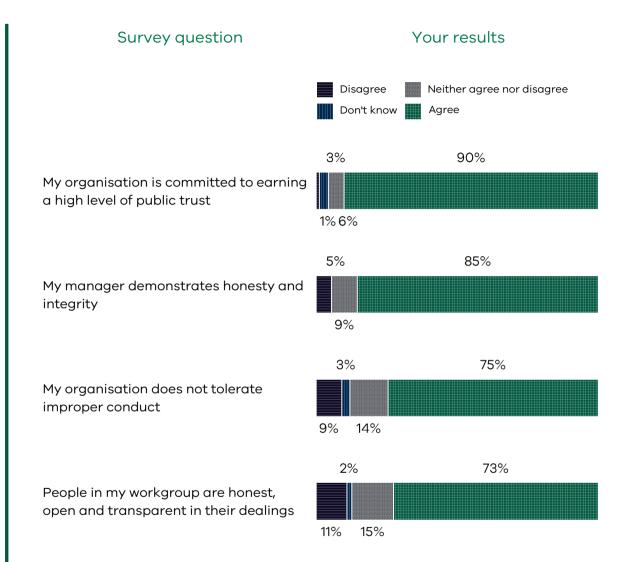
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest
			79 %	
82 %	85 %	75 %	81 %	93 %
7 1 %	75 %	56 %	70 %	88 %
71 %	73 %	60 %	69 %	83 %

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question Your results Neither agree nor disagree 5% 73% Senior leaders demonstrate honesty and integrity 6% 17% 14% 70% I feel safe to challenge inappropriate behaviour at work 16% 7% 66% People in my workgroup appropriately manage conflicts of interest

19%

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			63 %		
65 %	70 %	57 %	66 %	76 %	
65 %	66 %	58 %	63 %	78 %	

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

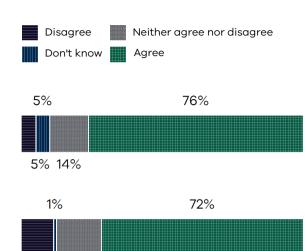
People in my workgroup are politically

My workgroup acts fairly and without

impartial in their work

bias

Your results



12%

16%

Benchmark agree results

You

asked

2021	2022	Lowest	Average	Highest
71 %	76 %	70 %	72 %	84 %
Not	72 %	60 %	68 %	84 %

Comparator

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

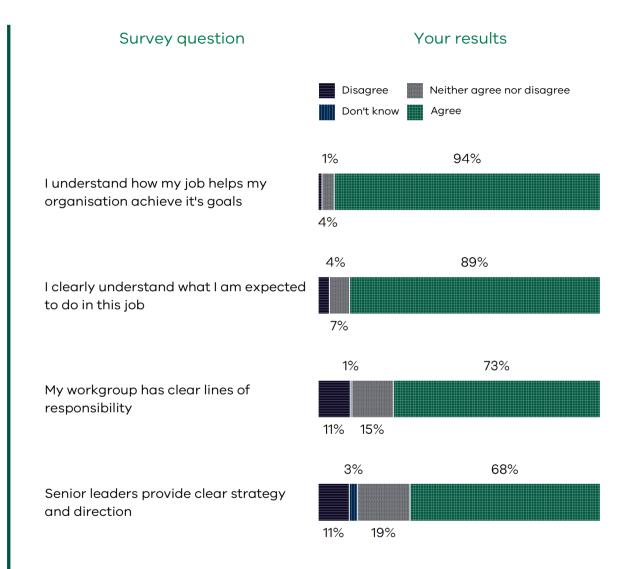
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highes
			92 %	
83 %	89 %	81 %	90 %	96 %
75 %	73 %	64 %	75 %	79 %
67 %	68 %	52 %	62 %	80 %

Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

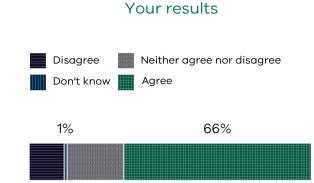
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.

Survey question

My workgroup uses its resources well



12%

20%

You		Comparator		
2021	2022	Lowest	Average	Highes
		ı		
Not asked	66 %	56 %	68 %	79 %
askea				

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





Yo	ou	c	omparato	or
2021	2022	Lowest	Average	Highes
84 %	89 %	77 %	83 %	93 %
86 %	86 %	72 %	81 %	91 %
82 %	85 %	69 %	80 %	88 %
79 %	82 %	72 %	78 %	91 %



Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree The property of th

Y	ou	С	omparato	or
2021	2022	Lowest	Average	Highest
		ı		
72 %	71 %	58 %	65 %	80 %

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Don't know Agree 5% 85% My manager models my organisation's values 10% 4% 74% Senior leaders model my organisation's values 6% 16%

Benchmark agree results

You

	Ju		omparate	
2021	2022	Lowest	Average	Highest
			80 %	
74 %	74 %	54 %	64 %	86 %

Comparator

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

my work

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Disagree Don't know Agree 2% 89% My organisation encourages employees to act in ways that are consistent with human rights 1% 8% 9% 70% I understand how the Charter of Human Rights and Responsibilities applies to

21%

Benchmark agree results

You

2021	2022	Lowest	Average	Highest
			83 %	
71 %	70 %	69 %	73 %	91 %

Comparator

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- Primary role





Custom questions

What this is

Your organisation asked 3 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

55% of staff who did the survey agreed or strongly agreed with 'The Executive placed a priority on my wellbeing through the pandemic.'.

Survey question Pour results Disagree Neither agree nor disagree Agree 13% 55% The Executive placed a priority on my wellbeing through the pandemic.

33%



Benchmark results

You

2022

2021

Not

asked

Custom questions

What this is

Your organisation asked 3 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed with each question.

Example

59% of staff who did the survey agreed with 'I know what can be recycled at Peter Mac and how to do it'.

Survey question Your results Benchmark results You You You 2021 2022 19% 59% I know what can be recycled at Peter Mac and how to do it No Don't know 2021 2022

22%

Custom questions

What this is

Your organisation asked 3 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'What is the main sort of development or learning opportunities would you like Peter Mac to make available to you in future?'.

Example

24% of staff who did the survey responded 'Leadership' to the question.

What is the main sort of development or learning opportunities would you like Peter Mac to make available to you in future?	You 2022
Leadership	24%
Clinical skills	16%
IT programs and software	13%
People management	12%
Other	10%
Communication & Interpersonal skills	9%
Peter Mac's internal systems	7%
Financial understanding	5%
Patient care	3%



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- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	533	31%
35-54 years	873	51%
55+ years	206	12%
Prefer not to say	112	6%
How would you describe your gender?	(n)	%
Woman	1160	67%
Man	440	26%
Prefer not to say	114	7%
Non-binary and I use a different term	10	1%
Are you trans, non-binary or gender		
diverse?	(n)	%
Yes	10	1%

107

6%

Prefer not to say

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?*	(n)	%
Yes	9	1%
No	1565	91%
Don't know	58	3%
Prefer not to say	92	5%
How do you describe your sexual orientation?	(n)	%

orientation?	(n)	%
Straight (heterosexual)	1375	80%
Prefer not to say	179	10%
Gay or lesbian	71	4%
Bisexual	52	3%
Pansexual	16	1%
Don't know	14	1%
I use a different term	10	1%
Asexual	7	0%



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	3	0%
Non Aboriginal and/or Torres Strait Islander	1654	96%
Prefer not to say	67	4%



Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Do you identify as a person with a disability?	(n)	%
Yes	72	4%
No	1573	91%
Prefer not to say	79	5%

If so, have you shared your disability information within your organisation (e.g. to your manager or		0/
Human Resources staff)?	(n)	%
Yes	34	47%
No	34	47%
Prefer not to say	4	6%

If not, which statement most accurately reflects your decision not to share your disability information within your organisation?	(n)	%
I feel that sharing my disability information will reflect negatively on me	14	41%
My disability does not impact on my ability to perform my role	11	32%
I do not require any adjustments to be made to perform my role	7	21%
Other	2	6%



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	1003	58%
Not born in Australia	509	30%
Prefer not to say	212	12%

%

18

4%

If you speak another language with your family or community, what language(s) do you speak? (n) Other 137

Other	137	2/%
Mandarin	80	16%
Cantonese	52	10%
Vietnamese	42	8%
Hindi	40	8%
Filipino	30	6%
Greek	27	5%
Spanish	25	5%
Italian	24	5%
Tamil	19	4%
French	18	4%

Sinhalese

Language other than English spoken with family or community	(n)	%
Yes	504	29%
No	1082	63%
Prefer not to say	138	8%

If you speak another language with y family or community, what language		
do you speak?	(n)	%
Tagalog	16	3%
Arabic	15	3%
German	13	3%
Urdu	13	3%
Punjabi	12	2%
Indonesian	10	2%
Macedonian	7	1%
Korean	3	1%
Auslan	1	0%
Australian Indigenous Language	1	0%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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Cultural identity	(n)	%
Australian	970	56%
East and/or South-East Asian	229	13%
Prefer not to say	204	12%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	176	10%
English, Irish, Scottish and/or Welsh	173	10%
South Asian	73	4%
New Zealander	62	4%
Other	50	3%
Central Asian	37	2%
Middle Eastern	26	2%
North American	18	1%
Central and/or South American	15	1%
African	12	1%
Maori	7	0%
Aboriginal and/or Torres Strait Islander	6	0%
Pacific Islander	5	0%

Religion	(n)	%
No religion	853	49%
Christianity	465	27%
Prefer not to say	180	10%
Buddhism	60	3%
Other	58	3%
Hinduism	47	3%
Islam	33	2%
Judaism	20	1%
Sikhism	8	0%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	1139	66%
Part-Time	585	34%
Gross base salary (ongoing/fixed term	()	0/
only)	(n)	<u>%</u>
Below \$65k	264	16%
\$65k to \$95k	496	30%
\$95k to \$125k	413	25%
\$125k or more	258	16%
Prefer not to say	205	13%
Organisational tenure	(n)	%
<1 year	286	17%
1 to less than 2 years	210	12%
2 to less than 5 years	433	25%
5 to less than 10 years	340	20%
10 to less than 20 years	331	19%
More than 20 years	124	7%

Management responsibility	(n)	%
Non-manager	1296	75%
Other manager	312	18%
Manager of other manager(s)	116	7%
Employment type	(n)	%
Employment type Ongoing and executive	(n)	% 72%
		1.0



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	%
Melbourne CBD	1394	81%
Melbourne: Suburbs	283	16%
Large regional city	23	1%
Other	12	1%
Rural	12	1%
What have been your main places of		
What have been your main places of work over the last 3-months?	(n)	%
-	(n) 924	% 54%
work over the last 3-months?		1
work over the last 3-months? Your employer's office	924	54%
work over the last 3-months? Your employer's office A frontline or service delivery location	924 627	54% 36%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	628	36%
Flexible start and finish times	480	28%
Part-time	394	23%
Working from an alternative location (e.g. home, hub/shared work space)	283	16%
Using leave to work flexible hours	171	10%
Working more hours over fewer days	155	9%
Shift swap	140	8%
Study leave	106	6%
Job sharing	44	3%
Other	42	2%
Purchased leave	12	1%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

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Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	1170	68%
Flexible working arrangements	400	23%
Physical modifications or improvements to the workplace	195	11%
Career development support strategies	54	3%
Job redesign or role sharing	38	2%
Other	19	1%
Accessible communications technologies	13	1%

Why did you make this request?	(n)	<u>%</u>
Work-life balance	272	49%
Health	215	39%
Family responsibilities	150	27%
Caring responsibilities	128	23%
Other	58	10%
Study commitments	29	5%
Disability	19	3%

What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory The process was unsatisfactory



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	741	43%
Primary school aged child(ren)	335	19%
Secondary school aged child(ren)	230	13%
Child(ren) - younger than preschool age	168	10%
Preschool aged child(ren)	154	9%
Frail or aged person(s)	139	8%
Prefer not to say	138	8%
Person(s) with a medical condition	80	5%
Person(s) with a mental illness	75	4%
Person(s) with disability	57	3%
Other	40	2%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following categories best describes your current position?	(n)	%
Other health professional	568	33%
Management, Administration and Corporate support	453	26%
Nursing Employees	336	19%
Medical Employees	166	10%
Allied health professional	126	7%
Support services	61	4%
Lived experience specific worker	9	1%
Personal service worker	5	0%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Which of the following best describes the primary operational area in which

Is your primary work role in one of the

you work?	(n)	%
Hospital-based services	1557	90%
Prison-based services	2	0%
Corporate services	138	8%
Community-based services	27	2%

following areas?	(n)	%
Aged care	1	0%
Critical care	7	0%
Drug and alcohol	1	0%
Medical	432	25%
Mental health	12	1%
Mixed medical/surgical	40	2%
Neonatal care	2	0%
Palliative care	41	2%
Paediatrics	1	0%
Peri-operative	45	3%
Rehabilitation	1	0%
Surgical	51	3%
Other	743	43%
Administration	347	20%







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