







People matter survey

wellbeing check 2022

Have your say

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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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- Respect
- Leadership Human rights

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Albury Wodonga Health **Bairnsdale Regional Health** Service **Barwon Health** Bendigo Health Care Group **Central Gippsland Health Service** Echuca Regional Health **Goulburn Valley Health Services Grampians Health** Latrobe Regional Hospital Mildura Base Public Hospital Northeast Health Wangaratta South West Healthcare West Gippsland Healthcare Group

Western District Health Service

Victorian Public Sector Commission



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
36% (215)	
Comparator	27%

39%

Public Sector

2022

46% (308)

Comparator 34% **Public Sector** 42%





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wellbeing check 2022

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- Respect
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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points ٠
- agree is 75 points •
- neither agree nor disagree is 50 ٠ points
- disagree is 25 points ٠
- strongly disagree is 0 points ٠

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
67		63
Comparator	68	Comp

Public Sector 70

Comparator	65
Public Sector	68



People matter survey | results



People outcomes Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 63.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey agreed or strongly agreed with "I am proud to tell others I work for my organisation'.

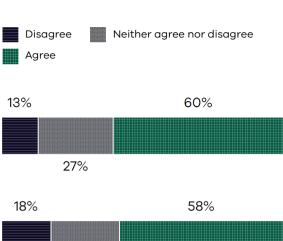
I am proud to tell others I work for my organisation

Survey question

I would recommend my organisation as a good place to work

My organisation inspires me to do the best in my job

My organisation motivates me to help achieve its objectives



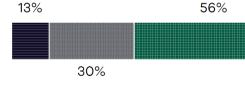
Your results

Benchmark agree results

Comparator

You

2020	2021	2022	Lowest	Average	Highest	
66 %	72 %	60 %	50 %	68 %	76 %	
65 %	66 %	58 %	46 %	63 %	70 %	

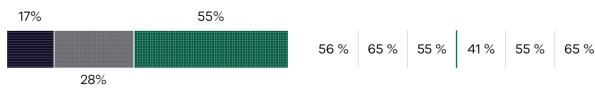


24%



Victorian

Public Sector Commission



56%

What this is

People outcomes

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Engagement question results 2 of 2

Your organisation's engagement index

Your 2022 index is 63.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question

I feel a strong personal attachment to

my organisation

Your results

Disagree Neither agree nor disagree Agree 15% 50%

Benchmark agree results

40 %

2022

50 %

Comparator

Lowest Average Highest

54 %

63 %

You

2021

60 %

2020

61 %

		Victorian
\rightarrow	$\left\{ \left(\cdot \right) \right\}$	Public Sec
		Commissi

Sector ission





Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

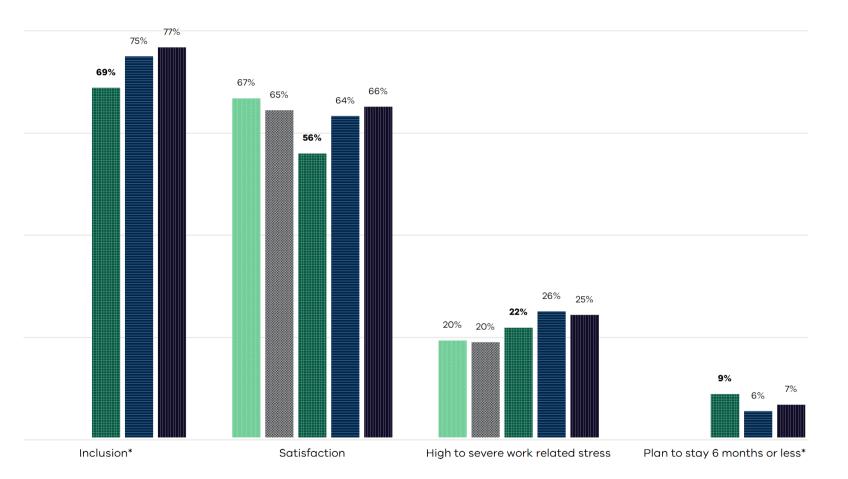
Example

In 2022:

69% of your staff who did the survey • responded positively to questions about Inclusion.

Compared to:

• 75% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







Benchmark satisfied results



People outcomes

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each auestion in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

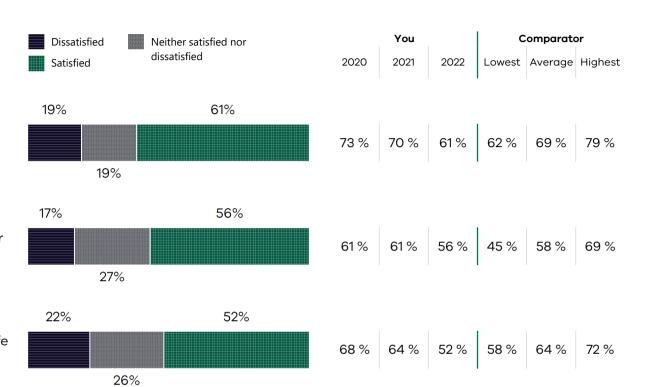
61% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Considering everything, how satisfied are you with your current job

Survey question

How satisfied are you with your career development within your current organisation

How satisfied are you with the work/life balance in your current job



Your results



Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

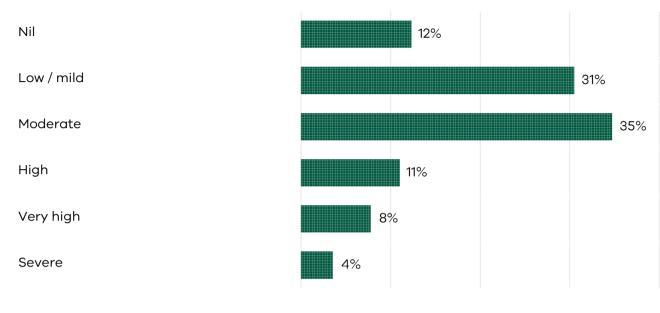
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

22% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022	
20%		22%	
Comparator Public Sector	26% 26%	Comparator Public Sector	26% 25%





Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

88% of your staff who did the survey said they experienced mild to severe stress.

Of that 88%, 47% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	49%	47%	57%	53%
Time pressure	38%	37%	43%	43%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	17%	21%	13%	11%
Management of work (e.g. supervision, training, information, support)	9%	18%	13%	13%
Dealing with clients, patients or stakeholders	19%	15%	16%	15%
Organisation or workplace change	8%	14%	10%	11%
Other	15%	11%	10%	9%
Competing home and work responsibilities	9%	11%	15%	15%
Work schedule or hours	7%	11%	10%	8%
Incivility, bullying, harassment or discrimination	10%	10%	9%	6%



15

270 38 88% 12%

Experienced some work-related stress

Did not experience some work-related stress

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

8% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	9%	6%	7%
Over 6 months and up to 1 year	8%	8%	10%
Over 1 year and up to 3 years	23%	20%	23%
Over 3 years and up to 5 years	16%	15%	16%
Over 5 years	44%	50%	44%





Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

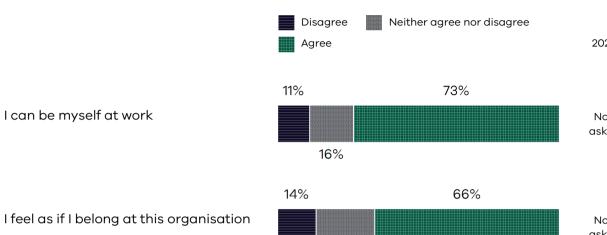
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.



21%

Your results

Survey question

	Tou		comparator			
2020	2021	2022	Lowest	Average	Highest	
Not asked	Not asked	73 %	75 %	80 %	87 %	
Not asked	Not asked	66 %	62 %	70 %	80 %	

Benchmark agree results

Comparator

You





People matter survey | results



Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Staff who experienced one or more

barriers to success at work

My race

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'.

Experienced barriers	Did not experience barriers				
During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022		
My caring responsibilities	9%	8%	7%		
Myage	8%	7%	8%		
My mental health	6%	7%	7%		
My physical health	4%	5%	4%		
Other	4%	5%	5%		
My sex	3%	3%	4%		
My cultural background	3%	2%	3%		
My physical features	2%	1%	1%		
My disability	2%	1%	1%		

93

30%



1%

1%

215

70%



1%

Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

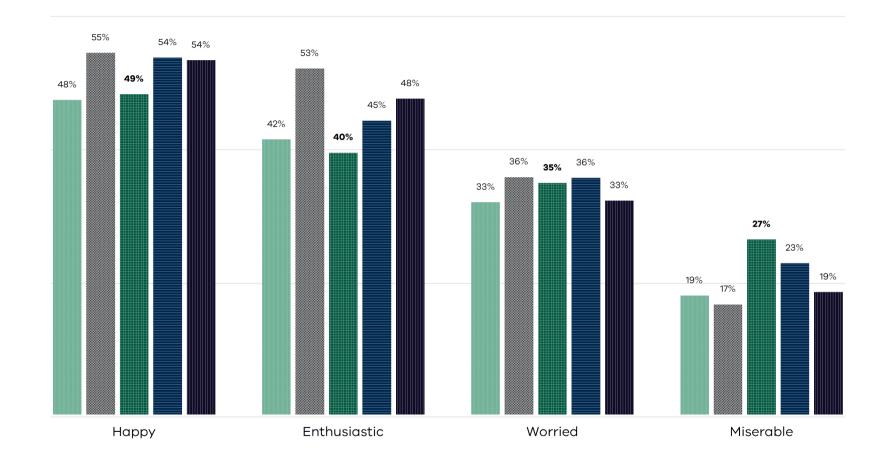
In 2022:

 49% of your staff who did the survey said work made them feel happy in 2022, which is down from 55% in 2021

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



📕 You 2020 🞆 You 2021 🛛 🔛 You 2022 💭 Comparator 2022 🛄 Pub





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

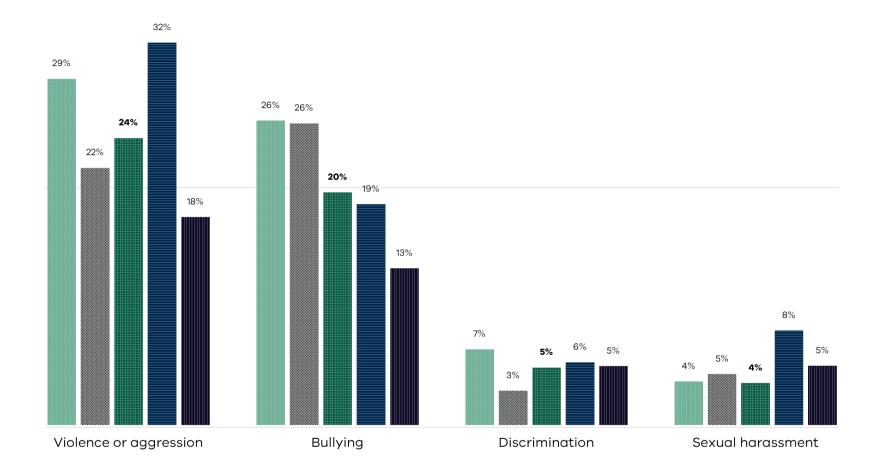
Example

In 2022:

24% of your staff who did the survey • stated they experienced 'Violence or aggression' in the last 12 months which is up from 22% in 2021.

Compared to:

32% of staff at your comparator and • 18% of staff across the public sector.



You 2022 Comparator 2022 Public sector 2022





Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

20% of your staff who did the survey said they experienced bullying.

Of that 20%, 64% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

	xperienced bullying		t experience bullyin	g 📕 Not sure	
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	76%	64%	71%	70%	
Intimidation and/or threats	25%	39%	33%	31%	
Exclusion or isolation	47%	38%	40%	42%	
Verbal abuse	18%	31%	22%	20%	
Withholding essential information for me to do my job	31%	26%	25%	28%	
Being assigned meaningless tasks unrelated to the job	11%	13%	11%	12%	
Other	13%	10%	14%	15%	
Being given impossible assignment(s)	4%	7%	7%	9%	
Interference with my personal property and/or work equipment	4%	7%	4%	4%	



21

37 61 210 20% 68% 12%

Telling someone about the bullying What this is

Have you experienced bullying at

work in the last 12 months?

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

20% of your staff who did the survey said they experienced bullying, of which

- 41% said the top way they reported the bullying was 'Told a colleague'.
- 85% said they didn't submit a formal • complaint.

61		210	37
20%		68%	12%
	Experienced bullying	Did not experience bullying	Not sure

Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	31%	41%	42%	41%
Told a manager	38%	34%	48%	48%
Told a friend or family member	18%	30%	35%	36%
Submitted a formal complaint	11%	15%	11%	11%
I did not tell anyone about the bullying	25%	13%	12%	12%
Told Human Resources	15%	11%	12%	12%
Told the person the behaviour was not OK	11%	11%	16%	17%
Told someone else	11%	10%	11%	12%
Told employee assistance program (EAP) or peer support	4%	7%	7%	9%





Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

85% of your staff who experienced bullying did not submit a formal complaint, of which:

52% said the top reason was 'I didn't ٠ think it would make a difference'.

Did	vou	submit	a for	mal	compl	aint?
Dia	you	Submit	aioi	man	compi	unit:



9

15%

52

85%

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	45%	52%	56%	52%
I believed there would be negative consequences for my reputation	37%	44%	48%	49%
I believed there would be negative consequences for my career	31%	21%	30%	37%
I didn't feel safe to report the incident	10%	12%	16%	18%
I believed there would be negative consequences for the person I was going to complain about	6%	10%	8%	9%
I didn't need to because I no longer had contact with the person(s) who bullied me	8%	10%	6%	7%
I didn't think it was serious enough	22%	10%	15%	16%
Other	14%	10%	11%	11%
I thought the complaint process would be embarrassing or difficult	2%	6%	10%	12%
I didn't know who to talk to	0%	4%	4%	5%



Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 20% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

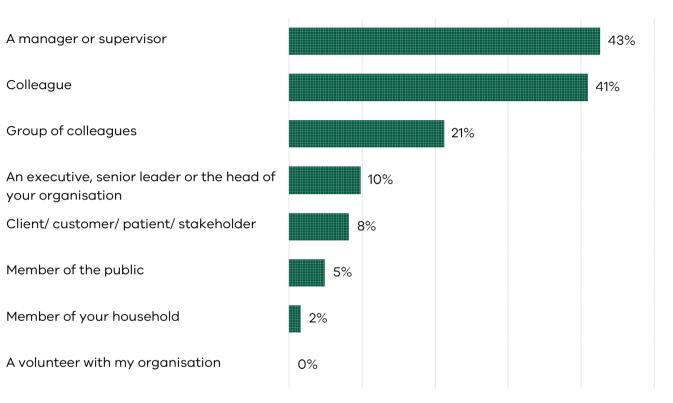
Each row is one perpetrator or group of perpetrators.

Example

20% of your staff who did the survey said they experienced bullying.

Of that 20%, 43% said it was by 'A manager or supervisor'.









Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 20% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

20% of your staff who did the survey said they experienced bullying.

Of that 20%, 98% said it was by someone within the organisation.

Of that 98%, 63% said it was 'They were in my workgroup'.

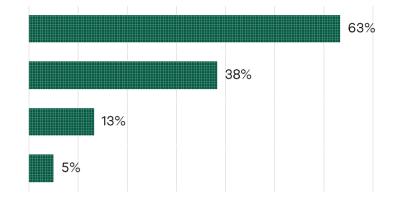
60 people (98% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

People outcomes

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

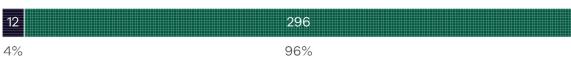
Example

4% of your staff who did the survey said they experienced sexual harassment.

Of those, 75% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'. Have you experienced sexual harassment at work in the last 12 months?

You 2021	You 2022	Comparator 2022	Public sector 2022
30%	75%	48%	48%
50%	58%	58%	53%
0%	25%	10%	8%
0%	25%	21%	16%
10%	17%	4%	4%
20%	8%	17%	16%
0%	8%	8%	7%
0%	8%	24%	20%
20%	0%	1%	2%
0%	0%	2%	2%
	2021 30% 50% 0% 0% 10% 20% 0% 20% 20%	2021 2022 30% 75% 50% 58% 0% 25% 0% 25% 10% 17% 20% 8% 0% 8% 20% 0%	2021 2022 2022 30% 75% 48% 50% 58% 58% 0% 25% 10% 0% 25% 21% 10% 17% 4% 20% 8% 17% 0% 8% 14% 20% 8% 14% 0% 17% 14%





Experienced sexual harassment

Did not experience sexual harassment

Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

4% of your staff who did the survey said they experienced sexual harassment.

Of those, 67% said their top response was 'Pretended it didn't bother you'. Have you experienced sexual harassment at work in the last 12 months?

12	296	
4%	96%	

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	40%	67%	39%	41%
Told the person the behaviour was not OK	30%	42%	39%	33%
Tried to laugh it off or forget about it	40%	42%	34%	36%
Avoided the person(s) by staying away from them	40%	33%	34%	33%
Told a colleague	30%	17%	31%	27%
Told a manager	0%	17%	20%	20%
Avoided locations where the behaviour might occur	10%	8%	12%	12%
Sought a transfer to another role/location/roster	0%	8%	1%	2%
Told a friend or family member	10%	8%	17%	20%





Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

100% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

58% said the top reason was 'I didn't • think it was serious enough'.

Did you submit a formal complaint?

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	50%	58%	44%	46%
I didn't think it would make a difference	60%	50%	43%	40%
I didn't need to because I no longer had contact with the person(s) who harassed me	10%	25%	10%	9%
I didn't know how to make a complaint	0%	17%	3%	5%
I didn't know who to talk to	0%	17%	3%	4%
I thought the complaint process would be embarrassing or difficult	10%	17%	8%	10%
I believed there would be negative consequences for my career	0%	8%	11%	17%
I didn't feel safe to report the incident	0%	8%	5%	7%







Perpetrators of sexual harassment What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 4% of your staff said they experienced sexual harassment. If they did, they could tell us with one or

more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

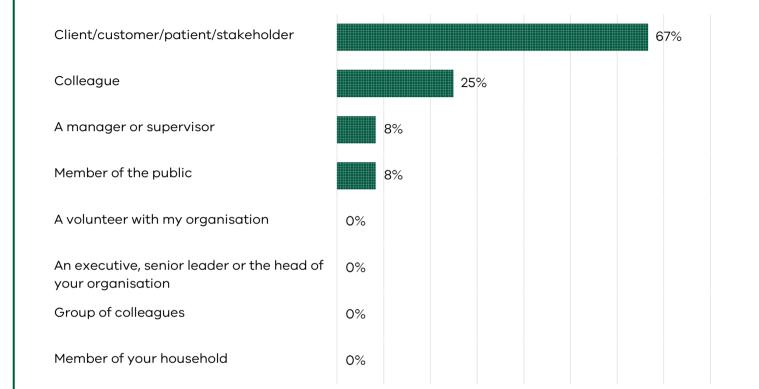
Each row is one perpetrator or group of perpetrators.

Example

4% of your staff who did the survey said they experienced sexual harassment.

Of that 4%, 67% said it was by 'Client/customer/patient/stakeholder'.

12 people (4% of staff) experienced sexual harassment (You2022)





Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

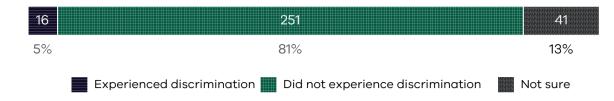
In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

5% of your staff who did the survey said they experienced discrimination. Of that 5%, 56% said it was 'Other'. Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?		You 2022	Comparator 2022	Public sector 2022
Other	0%	56%	42%	39%
Denied flexible work arrangements or other adjustments	0%	19%	24%	22%
Employment security - threats of dismissal or termination	0%	19%	10%	14%
Pay or conditions offered by employer	0%	19%	11%	11%
Access to leave	0%	6%	10%	9%
Opportunities for promotion	0%	6%	31%	36%



Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

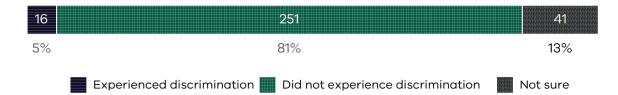
In descending order, the table shows the answers.

Example

5% of your staff who did the survey said they experienced discrimination, of which

- 44% said the top way they reported the discrimination was 'Told a friend or family member'.
- 94% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Did you tell anyone about the discrimination?	You 2022	Comparator 2022	Public sector 2022
Told a friend or family member	44%	31%	34%
Told a manager	44%	24%	28%
Told a colleague	38%	38%	37%
Told the person the behaviour was not OK	25%	6%	9%
Told someone else	19%	12%	14%
I did not tell anyone about the discrimination	13%	24%	24%
Submitted a formal complaint	6%	9%	8%





Discrimination - reasons for not submitting a formal complaint What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

94% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 47% said the top reason was 'I didn't think it would make a difference'.



6%

1

15

94%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	47%	57%	59%
I believed there would be negative consequences for my career	33%	41%	49%
I didn't feel safe to report the incident	27%	16%	19%
I believed there would be negative consequences for my reputation	20%	44%	50%
I didn't think it was serious enough	13%	12%	13%
I didn't know how to make a complaint	7%	5%	5%
I didn't need to because I made the discrimination stop	7%	2%	3%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	7%	4%	3%





Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

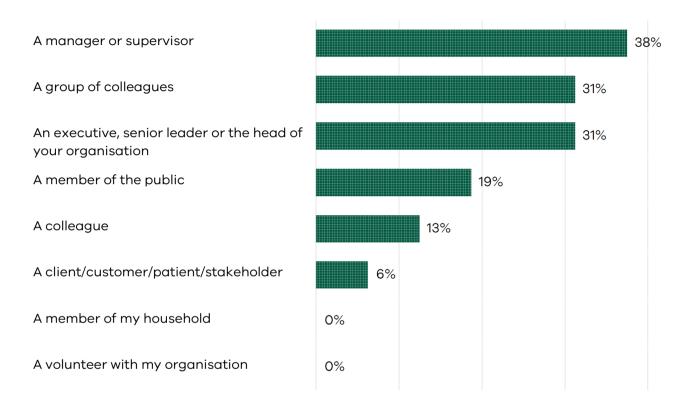
Each row is one perpetrator or group of perpetrators.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 38% said it was by 'A manager or supervisor'.

16 people (5% of staff) experienced discrimination (You 2022)







Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 94% said it was by someone within the organisation.

Of that 94%, 53% said it was 'They were in my workgroup'.

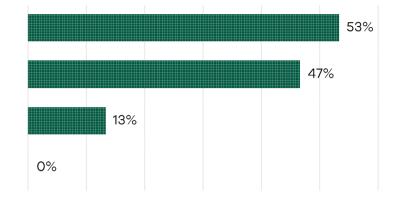
15 people (94% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage









23

7%

aggression at work in the last 12 Violence and aggression months? What this is

Have you experienced violence or

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	77%	83%	88%	82%
Intimidating behaviour	55%	69%	68%	68%
Threats of violence	23%	36%	45%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	23%	24%	39%	28%
Damage to my property or work equipment	0%	5%	10%	8%
Other	0%	1%	2%	4%
Stalking, including cyber-stalking	0%	1%	1%	1%

75

24%

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Negative behaviour

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

24% of your staff who did the survey said they experienced violence or aggression. Of that 24%, 83% said it was from 'Abusive language'.



210

68%

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

24% of your staff who did the survey said they experienced violence or aggression, fo which

- 49% said the top way they reported the violence or agression was 'Told a colleague'
- 67% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

75	210	23
24%	68%	7%

Experienced violence or aggression 🗾 Did not experience violence or aggression 📗 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	30%	49%	48%	47%
Told a manager	47%	49%	54%	56%
Told the person the behaviour was not OK	23%	35%	38%	34%
Submitted a formal incident report	64%	33%	36%	32%
Told a friend or family member	6%	13%	18%	20%
I did not tell anyone about the incident(s)	2%	7%	6%	7%
Told Human Resources	13%	5%	3%	4%
Told someone else	6%	1%	5%	6%





Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

67% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 36% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



Submitted formal incident report 🗾 Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	47%	36%	42%	40%
I didn't think it was serious enough	24%	34%	30%	32%
Other	18%	22%	23%	20%
I believed there would be negative consequences for my reputation	0%	14%	10%	14%
I didn't need to because I made the violence or aggression stop	12%	10%	15%	15%
I didn't know how to make a complaint	6%	6%	3%	4%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	6%	4%	15%	16%
I believed there would be negative consequences for my career	0%	2%	6%	10%
I believed there would be negative consequences for the person I was going to complain about	6%	2%	3%	4%
I didn't feel safe to report the incident	6%	2%	2%	4%



Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

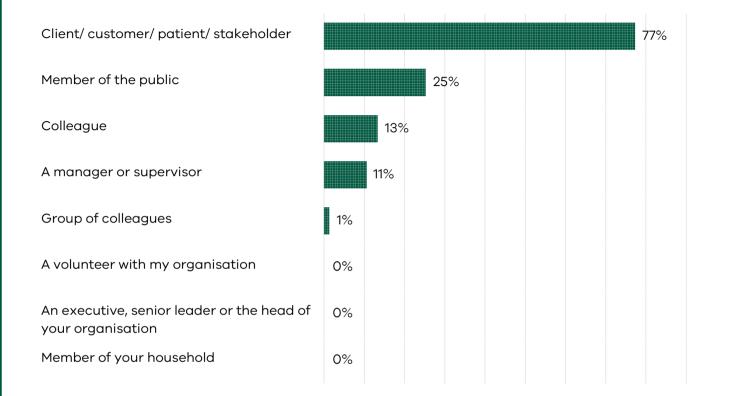
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

Example

24% of your staff who did the survey said they experienced violence or aggression. Of that 24%, 77% said it was 'Client/ customer/ patient/ stakeholder'.

75 people (24% of staff) experienced violence or aggression (You2022)







People outcomes

Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 24% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

24% of your staff who did the survey said they experienced violence or aggression.

Of that 24%, 24% said it was by someone within the organisation.

Of that 24%, 56% said it was 'They were in my workgroup'.

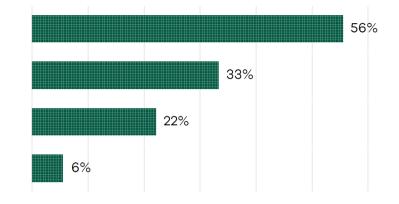
18 people (24% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage







People outcomes

Negative behaviour - satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

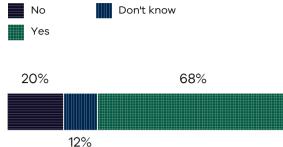
Survey question

Were you satisfied with the way your formal complaint was handled

Violence or aggression

Your results

Benchmark satisfied results



	You		с	omparato	or
2020	2021	2022	Lowest Average		Highest
Not asked	67 %	68 %	27 %	46 %	59 %



People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- levels
 - Work-related stress causes
 - · Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
 - Work-related stress

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from

difference from

comparator

- Sexual harassment comparator Discrimination Biggest negative
- Violence and agaression
- Satisfaction with complaint processes

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

- **Taking action**
 - Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard Manager leadership

- Manager support
- development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

Scorecard

- Responsiveness
- Integrity
- Impartiality Accountability
- Respect
- - Leadership Human rights

Custom questions

Questions requested

- Age, gender, by your organisation
 - variations in sex characteristics and sexual orientation

Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role







41

- Workload
- Learning and

Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022. -

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 94% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	93%
Meaningful work	I achieve something important through my work	89%	+6%	92%
Job enrichment	I understand how my job helps my organisation achieve it's goals	88%	Not asked in 2021	89%
Job enrichment	I can use my skills and knowledge in my job	87%	Not asked in 2021	93%
Job enrichment	I clearly understand what I am expected to do in this job	86%	+0%	88%
Collaboration	I am able to work effectively with others outside my immediate workgroup	86%	-4%	84%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	81%	-4%	79%
Meaningful work	I get a sense of accomplishment from my work	79%	-2%	85%
Safe to speak up	I feel culturally safe at work	78%	+2%	83%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	76%	-4%	81%





Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 17% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change Compa from 2021 2022	
Taking action	My organisation has made improvements based on the survey results from last year	17%	Not asked in 2021	25%
Safety climate	All levels of my organisation are involved in the prevention of stress	41%	-1%	37%
Taking action	I believe my organisation will make improvements based on the results of this survey	41%	Not asked in 2021	41%
Organisational integrity	I have an equal chance at promotion in my organisation	42%	Not asked in 2021	47%
Organisational integrity	I believe the promotion processes in my organisation are fair	43%	Not asked in 2021	43%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	45%	-4%	44%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	46%	-3%	43%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	46%	-15%	45%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	47%	-2%	48%
Learning and development	I am satisfied with the opportunities to progress in my organisation	48%	Not asked in 2021	50%





Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 89% of your staff agreed with 'I achieve something important through my work'. In the 'Increase from 2021' column, you have a 6% increase, which is a positive trend.

Question group Most improved from last year		You 2022	Increase from 2021	Comparator 2022
Meaningful work	I achieve something important through my work	89%	+6%	92%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	62%	+5%	64%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	57%	+3%	66%
Safe to speak up	I feel culturally safe at work	78%	+2%	83%
Job enrichment	I clearly understand what I am expected to do in this job	86%	+0%	88%



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 46% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'. In the 'Decrease from 2021' column, you have a 15% decrease, which is a negative trend.

Question subgroup Largest decline from last year		You 2022	Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	46%	-15%	45%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	51%	-14%	57%
Workload	The workload I have is appropriate for the job that I do	50%	-12%	53%
Satisfaction	How satisfied are you with the work/life balance in your current job	52%	-12%	64%
Patient safety climate	This health service does a good job of training new and existing staff	55%	-12%	51%
Engagement	I am proud to tell others I work for my organisation	60%	-11%	68%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	57%	-11%	61%
Safety climate	My organisation provides a physically safe work environment	74%	-11%	75%
Innovation	My workgroup is quick to respond to opportunities to do things better	62%	-11%	66%
Learning and development	My organisation places a high priority on the learning and development of staff	52%	-11%	54%





Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safety climate', the 'You 2022' column shows 41% of your staff agreed with 'All levels of my organisation are involved in the prevention of stress'.

The 'difference' column, shows that agreement for this question was 4 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	All levels of my organisation are involved in the prevention of stress		+4%	37%
Patient safety climate	This health service does a good job of training new and existing staff	55%	+4%	51%
Patient safety climate	Patient care errors are handled appropriately in my work area	67%	+3%	64%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	46%	+3%	43%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	81%	+2%	79%
Patient safety climate	Management is driving us to be a safety-centred organisation		+2%	65%
Collaboration	I am able to work effectively with others outside my immediate workgroup	86%	+2%	84%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	46%	+1%	45%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	45%	+1%	44%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	56%	+1%	55%





Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Satisfaction', the 'You 2022' column shows 52% of your staff were satisfied with 'How satisfied are you with the work/life balance in your current job'.

The 'difference' column, shows that agreement for this question was 13 percentage points lower in your organisation than in your comparator.

Question subgroup Biggest negative difference from comparator		You 2022	Difference	Comparator 2022	
Satisfaction	How satisfied are you with the work/life balance in your current job	52%	-13%	64%	
Manager support	My manager provides me with enough support when I need it	66%	-9%	75%	
Manager leadership	My manager treats employees with dignity and respect	73%	-9%	82%	
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	61%	-9%	70%	
Manager leadership	My manager demonstrates honesty and integrity	71%	-9%	80%	
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	57%	-9%	66%	
Manager support	My manager listens to what I have to say	69%	-9%	78%	
Manager support	I can discuss problems or issues with my manager	69%	-8%	78%	
Manager leadership	My manager models my organisation's values	71%	-8%	79%	
Taking action	My organisation has made improvements based on the survey results from last year	17%	-8%	25%	





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wellbeing check 2022

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satisfaction, stress,

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comparator

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- Disability
- Cultural diversity
- Employment
- Adjustments
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- Categories
- Primary role
- Victorian **Public Sector** Commission

People matter survey | results



Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

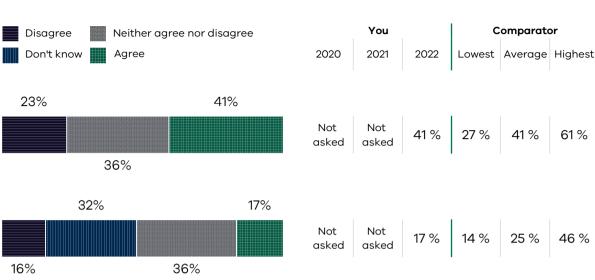
Example

41% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this survey'.

Survey question

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year



Your results

Benchmark agree results

Comparator

41 %

25 %

61 %





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- Flexible working

- Accountability

- Scorecard Responsiveness
- - Respect

 Integrity Impartiality

Example

53% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Senior leadership

values

and integrity

and direction

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.







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Questions requested

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Demographics

Age, gender,

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- Workload Learning and

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- Flexible working

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

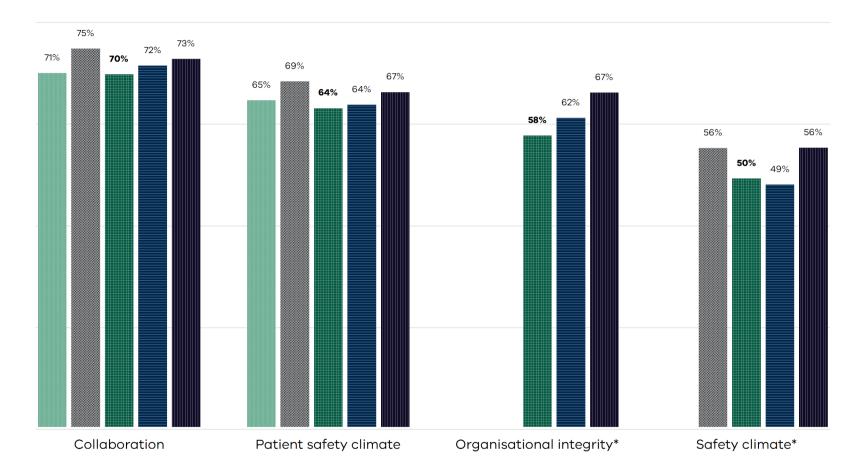
Example

In 2022:

70% of your staff who did the survey • responded positively to questions about Collaboration which is down from 75% in 2021.

Compared to:

• 72% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021







Victorian Public Sector

Commission



Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

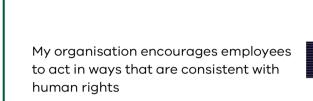
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

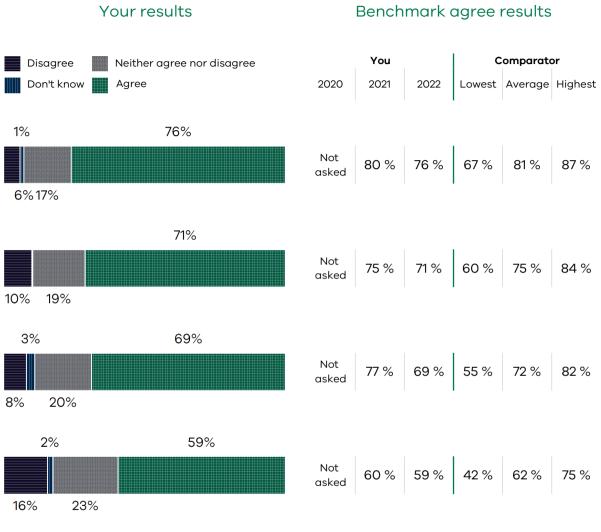


Survey question

My organisation encourages respectful workplace behaviours

My organisation is committed to earning a high level of public trust

My organisation does not tolerate improper conduct



Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with "I believe the recruitment processes in my organisation are fair'.

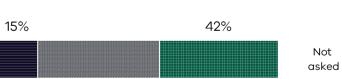
Survey question Your results Neither agree nor disagree Disaaree Don't know Agree 7% I believe the recruitment processes in my organisation are fair 11% 27% 4% My organisation takes steps to eliminate bullying, harassment and discrimination 20% 25% 9% I believe the promotion processes in my

organisation are fair

my organisation

I have an equal chance at promotion in

14% 35%



55%

51%

43%

43%



Benchmark agree results

Not asked	Not asked	55 %	39 %	57 %	67 %
aonoa	aonoa				









55

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

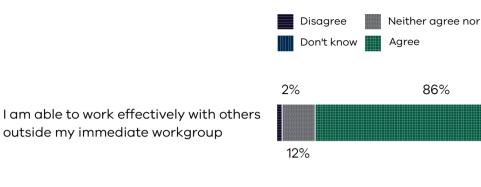
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

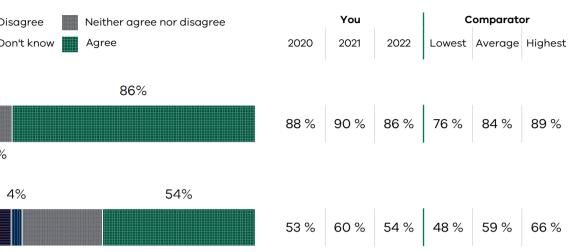
Example

86% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.



Workgroups across my organisation willingly share information with each other

Survey question



13% 29%

Your results





Benchmark agree results



Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most

'Agree' combines responses for agree and strongly agree and 'Disagree' combines disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

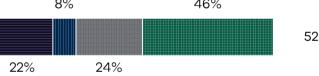
74% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Neither agree nor disagree Disaaree 📕 Don't know 📕 🛛 Agree 74% My organisation provides a physically safe work environment 11% 15% 27% 47% Senior leaders consider the psychological health of employees to be as important as productivity 26% 8% 46% My organisation has effective procedures in place to support employees who may experience stress 22% 24% 26% 46% In my workplace, there is good communication about psychological safety issues that affect me



You

47 % 50 % 47 % 33 % 48 % 60 %









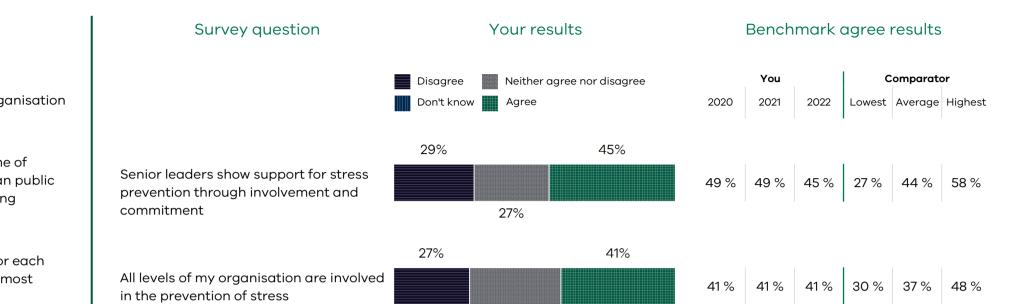


agreed. responses for disagree and strongly



Benchmark agree results

Comparator



32%

Organisational climate

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

45% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.



People matter survey | results

Organisational climate

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with I am encouraged by my colleagues to report any patient safety concerns I may have'.

Survey question

may have

to my manager

Management is driving us to be a

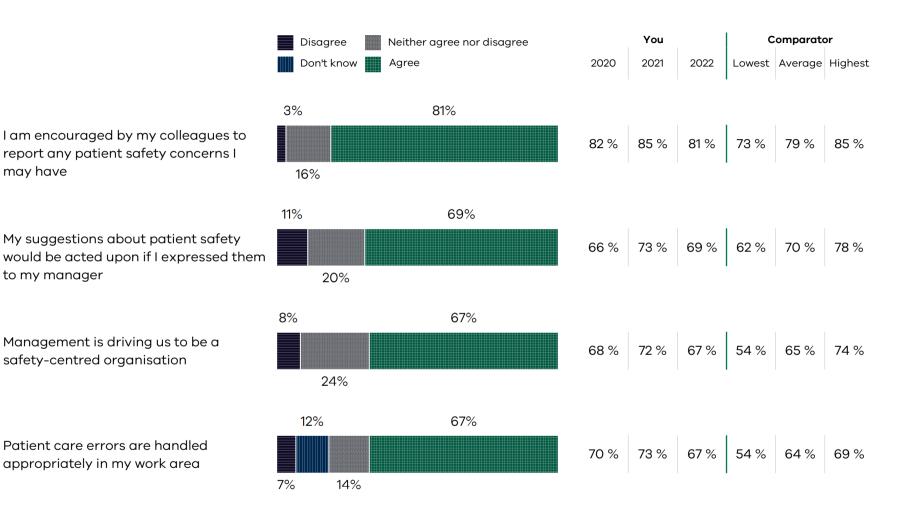
Patient care errors are handled

appropriately in my work area

safety-centred organisation

Your results

Benchmark agree results



Victorian **Public Sector** Commission



Organisational climate Survey question Your results Benchmark agree results Patient safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disagree This is the safety culture in a healthcare Don't know Agree 2020 2021 2022 Lowest Average Highest workplace. Why this is important 57% 16% A good patient safety climate means safe, I would recommend a friend or relative high-quality care and experiences. 59 % 54 % 57 % 75 % 46 % 66 % to be treated as a patient here The Victorian Managed Insurance 27% Authority and the Victorian Quality Council developed these tools. 14% 57% How to read this The culture in my work area makes it Under 'Your results', see results for each 57 % 62 % 68 % 52 % 61 % 69 % easy to learn from the errors of others auestion in descending order by most 29% 'Agree' combines responses for agree and 9% 57% strongly agree and 'Disagree' combines responses for disagree and strongly Trainees in my discipline are adequately 55 % 60 % 57 % 48 % 58 % 63 % disagree. supervised Under 'Benchmark results', compare your 18% 16% comparator groups overall, lowest and highest scores with your own. 5% 55% Example This health service does a good job of 58 % 67 % 55 % 36 % 51 % 57 % 57% of your staff who did the survey training new and existing staff agreed or strongly agreed with "I would 16% 23% recommend a friend or relative to be treated as a patient here'.



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agreed.

People matter survey

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Scorecard: emotional

negative behaviour

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Responsiveness

values

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Leadership

Human rights

Respect

Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

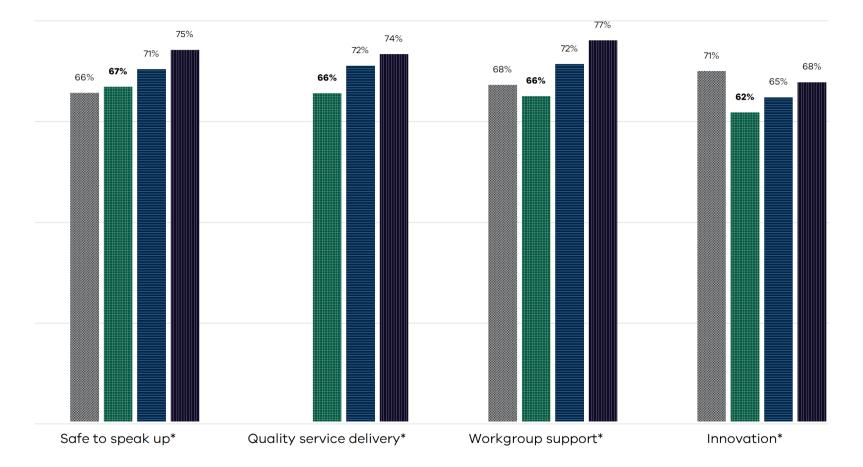
Example

In 2022:

67% of your staff who did the survey • responded positively to questions about Safe to speak up which is up from 66% in 2021.

Compared to:

• 71% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021

You 2022 Comparator 2022 Public sector 2022





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People matter survey | results



Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

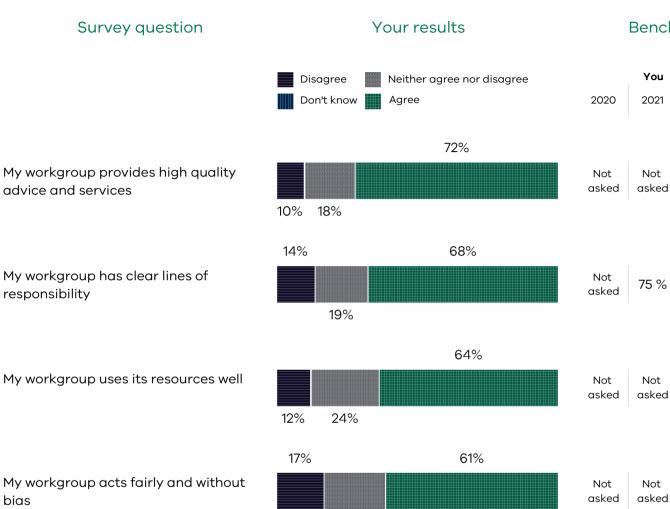
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

bias

Example

72% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



22%



Benchmark agree results

2022

72 %

68 %

64 %

61 %

72 %

63 % 72 %

60 %

62 %

Comparator

Lowest Average Highest

78 %

68 %

68 %

82 %

77 %

76 %

73 %

You

2021

Not

75 %

Not

asked

Not

asked

15%

My workgroup learns from failures and mistakes

My workgroup is quick to respond to opportunities to do things better

> My workgroup encourages employee creativity

Survey question

Workgroup climate

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

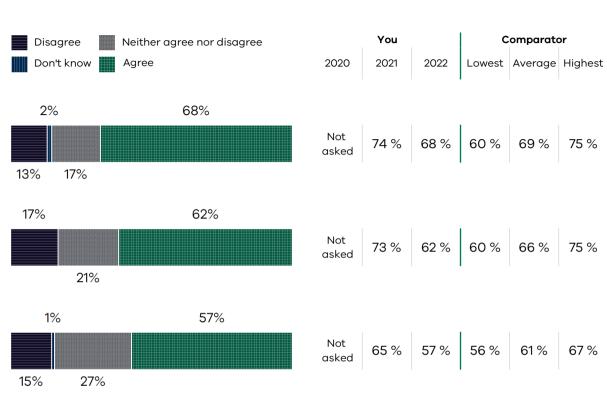
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.





Your results

Benchmark agree results

People matter survey | results

CTORIA 65

13% 70% People in my workgroup treat each other with respect 17% 5% 64% People in my workgroup are politically Not asked impartial in their work 6% 26% 1% 61% People in my workgroup are honest, Not asked open and transparent in their dealings 16% 23%

Your results

Disagree

9% 15%

🚺 Don't know 🚺 Agree

Neither agree nor disagree

75%

Survey question

People in my workgroup work together

effectively to get the job done

Workgroup climate

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

Benchmark agree results

2021

2020



Lowest Average Highest

2022



Victorian

Public Sector Commission

Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 3% 58% People in my workgroup appropriately Not 62 % 58 % 57 % 68 % 62 % asked manage conflicts of interest 16% 23%







People matter survey | results

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

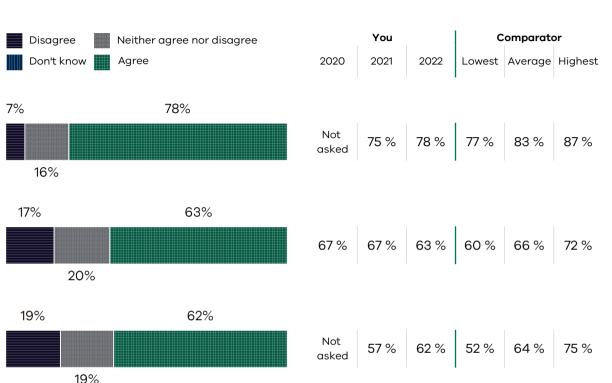
78% of your staff who did the survey agreed or strongly agreed with "I feel culturally safe at work'.

I feel culturally safe at work People in my workgroup are able to

Survey question

bring up problems and tough issues

I feel safe to challenge inappropriate behaviour at work



Your results





Benchmark agree results

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- Scorecard:
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- inclusion
- Satisfaction

 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

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Scorecard:

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 - Disability
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 - Adjustments

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Senior leadership

- Organisational

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climate

auestions

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Job and manager factors

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- Workload
- - Job enrichment
 - Meaningful work
- Flexible working

Public sector values

Scorecard

- Responsiveness
- Integrity
- Impartiality Accountability

- Respect
 - Leadership
 - Human rights

Custom questions

Questions requested

by your organisation

- Caring
- Categories



People matter survey | results

- Learning and development

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

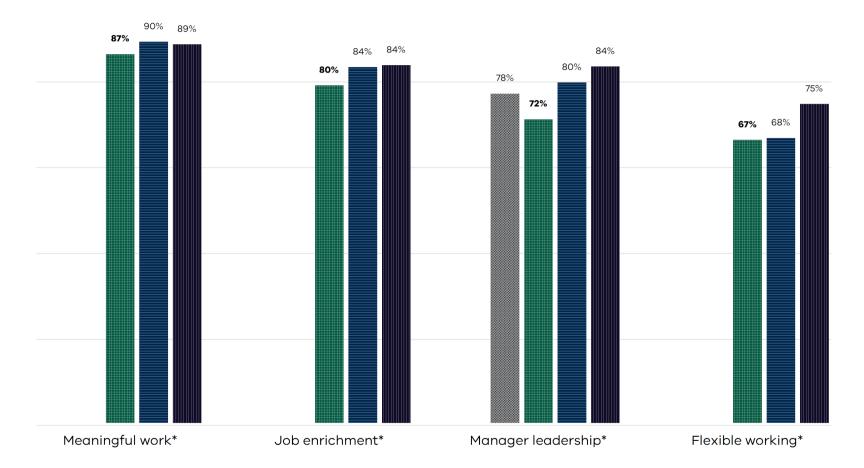
Example

In 2022:

87% of your staff who did the survey • responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

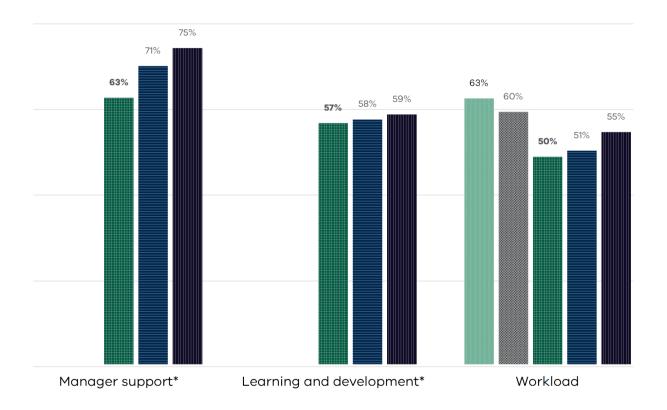
Example

In 2022:

63% of your staff who did the survey • responded positively to questions about Manager support.

Compared to:

• 71% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





70

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

integrity

values

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree 🚺 Don't know 🚺 Agree 2020 2021 2022 Lowest Average Highest 73% 15% My manager treats employees with Not 79 % 73 % 77 % 82 % asked dignity and respect 12% 14% 71% My manager demonstrates honesty and Not 77 % 71 % 73 % 80 % asked 14% 12% 71% My manager models my organisation's Not asked 78 % 71 % 71 % 79 % 17%





89 %

86 %

85 %



Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

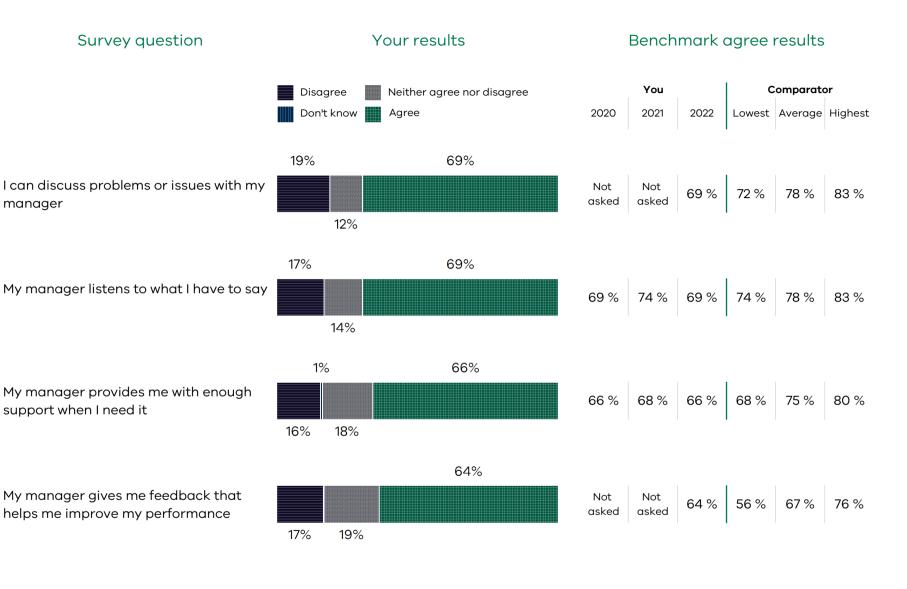
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.







Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

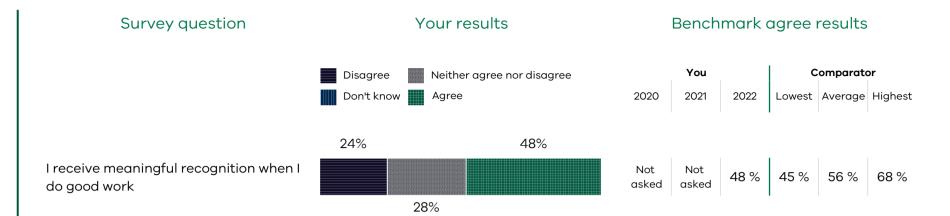
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

48% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.







Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

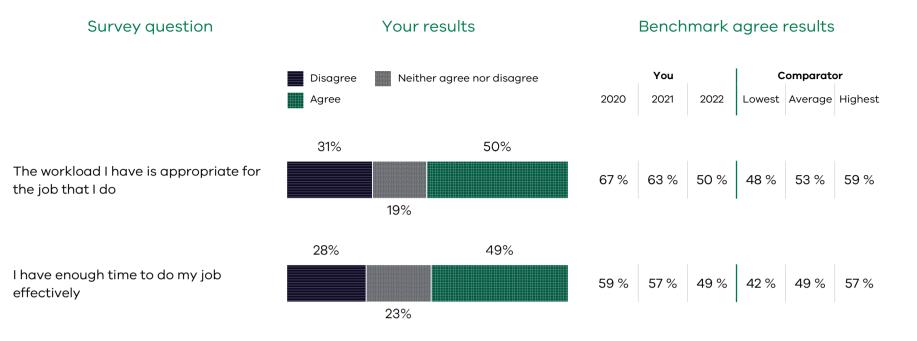
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.









Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

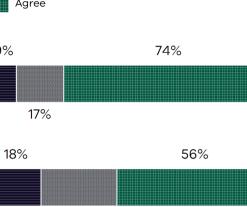
Neither agree nor disagree Disaaree Agree 9% I am developing and learning in my role 17% 18% I am satisfied with the way my learning

and development needs have been addressed in the last 12 months

Survey question

My organisation places a high priority on the learning and development of staff

I am satisfied with the opportunities to progress in my organisation



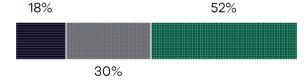
Your results

You Comparator 2020 2021 2022 Lowest Average Highest

Benchmark agree results







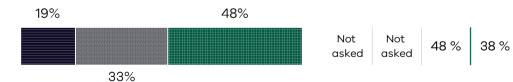
27%



55 %

50 %

65 %







61%



Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with " understand how my job helps my organisation achieve it's goals'.

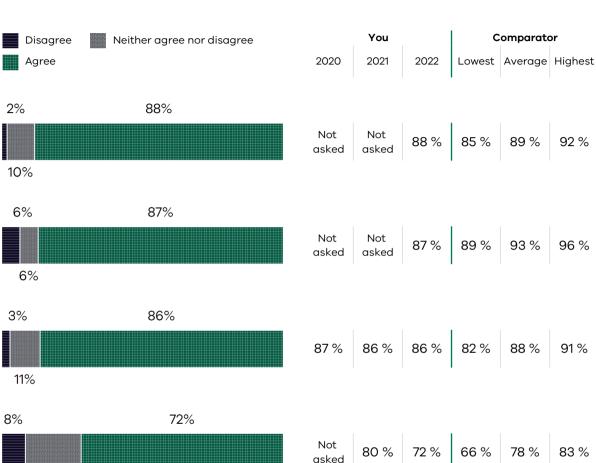
2% I understand how my job helps my organisation achieve it's goals 10% 6%

Survey question

I can use my skills and knowledge in my iob

I clearly understand what I am expected to do in this job

I have the authority to do my job effectively



Your results

20%



Benchmark agree results



92 %

96 %

91%

83 %



Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results

Neither agree nor disagree Disagree Agree 13% 65% 22%



Benchmark agree results





Victorian **Public Sector** Commission





Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

work

my work

my work

How to read this

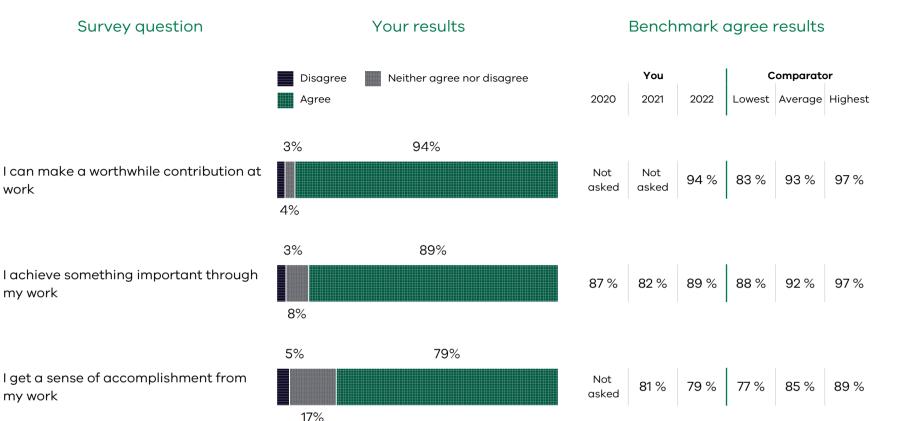
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.







Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

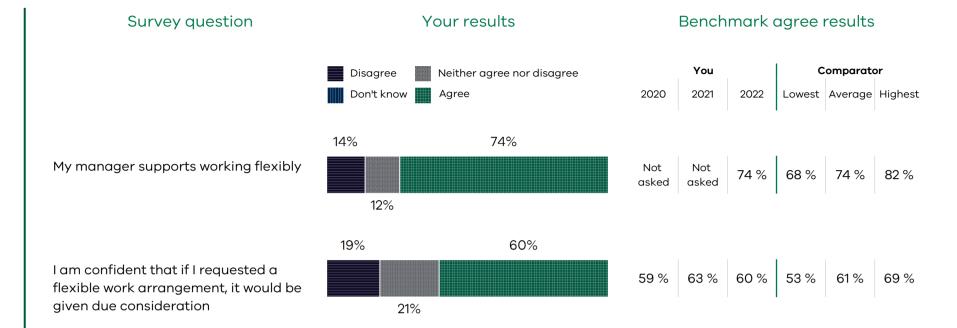
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.









People matter survey

wellbeing check 2022

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engagement index

satisfaction, stress,

intention to stay,

Scorecard:

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- framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- · Intention to stay

Key differences

Highest scoring

Lowest scoring

Most improved

Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Scorecard: emotional
- effects of work Scorecard:
- negative behaviour
- Bullying

Inclusion

- Sexual harassment
- Discrimination Violence and agaression
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- Taking action questions

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- Manager leadership
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Public sector values

Scorecard

- Responsiveness
- Integrity
- Impartiality
 - Accountability

Custom questions

- Questions requested by your organisation

- Respect
- Leadership Human rights

- Age, gender, variations in sex
 - characteristics and sexual orientation Aboriginal and/or

Demographics

- Torres Strait Islander Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



80



Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

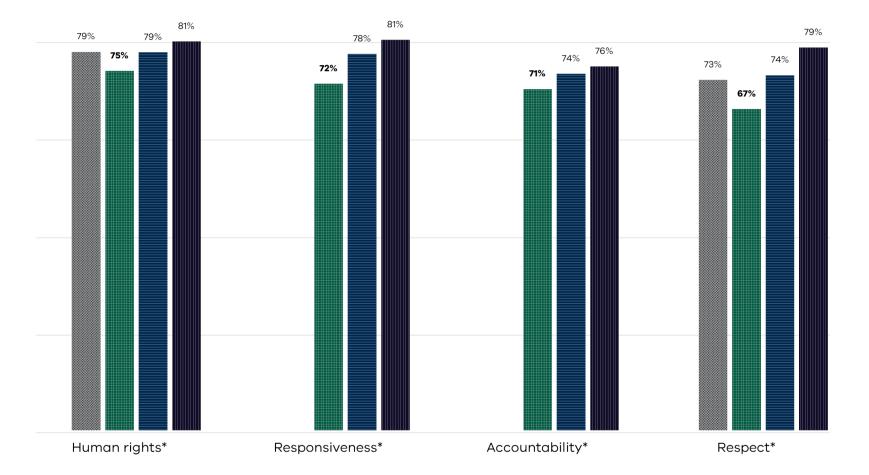
Example

In 2022:

75% of your staff who did the survey • responded positively to questions about Human rights, which is down 4% in 2021.

Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

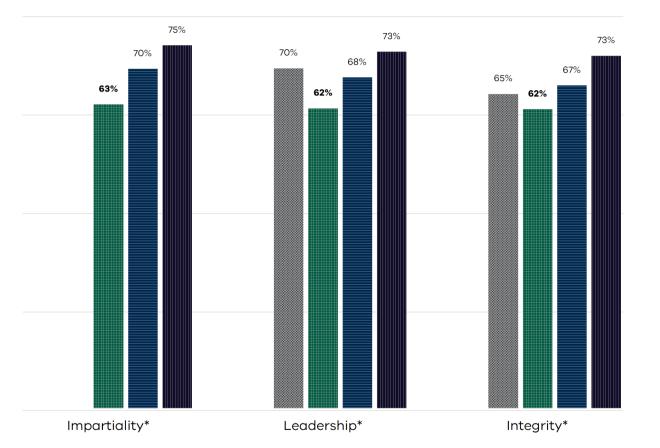
Example

In 2022:

63% of your staff who did the survey • responded positively to questions about Impartiality .

Compared to:

• 70% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Agree 2020 2021 2022 Lowest Average Highest Don't know 72% My workgroup provides high quality Not Not 72 % 82 % 72 % 78 asked asked advice and services

10% 18%







demonstrates honesty and integrity'.

Integrity 1 of 2 What this is

our powers responsibly.

Why this is important

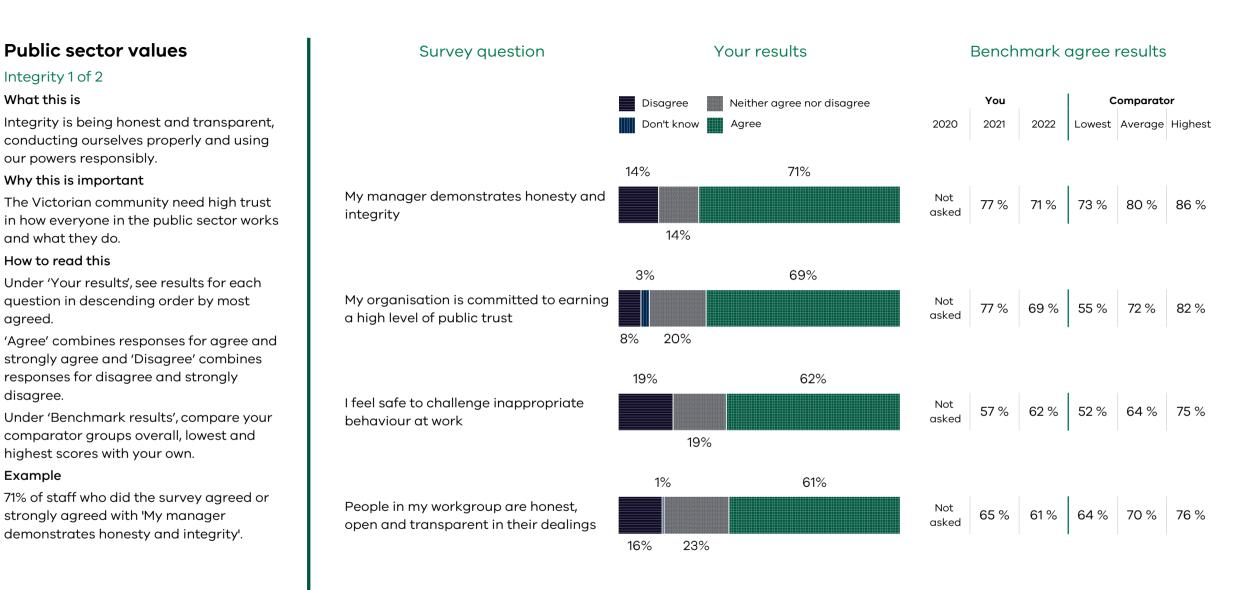
and what they do. How to read this

agreed.

disagree.

Example

People matter survey | results







Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

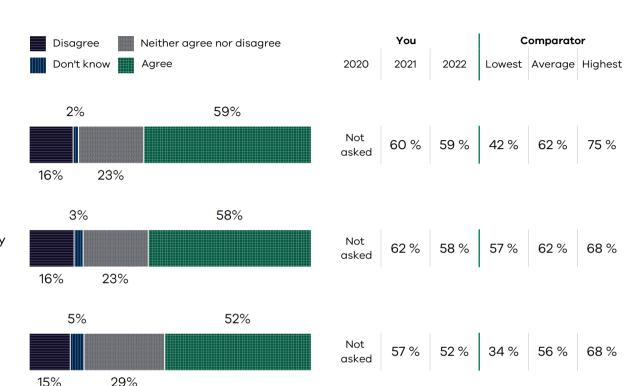
59% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question

My organisation does not tolerate improper conduct

People in my workgroup appropriately manage conflicts of interest

Senior leaders demonstrate honesty and integrity



Your results

Victorian **Public Sector** Commission

Benchmark agree results





Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

People in my workgroup are politically

My workgroup acts fairly and without

impartial in their work

bias



Neither agree nor disagree Disaaree Don't know Agree







Benchmark agree results

Comparator

You

5%







Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

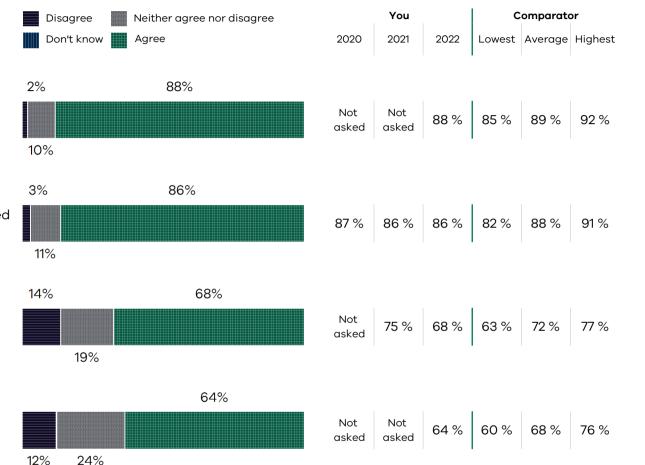
Survey question

I understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup has clear lines of responsibility

My workgroup uses its resources well



Your results



Benchmark agree results





Public sector values Survey question Your results Benchmark agree results Accountability 2 of 2 You Neither agree nor disagree Disaaree Accountability is if your staff feel they work Don't know Agree 2020 2021 2022 Lowest Average Highest to clear objectives in a transparent manner and can accept responsibility for 49% 3% Senior leaders provide clear strategy Why this is important 52 % 55 % 49 % 32 %

22%

26%

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

What this is

decisions.

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

49% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

and direction





Comparator

53 %

63 %



Public sector values Survey question Your results Benchmark agree results Respect 1 of 2 What this is You Comparator Neither agree nor disagree Disaaree Respect is how your staff feel they're Don't know 🚺 Agree 2020 2021 2022 Lowest Average Highest treated in the workplace and community. Why this is important 15% 73% All staff need to treat their colleagues and My manager treats employees with Not asked 79 % 73 % 77 % 82 % 89 % Victorians with respect. dignity and respect How to read this 12% Under 'Your results', see results for each auestion in descending order by most 71% agreed. My organisation encourages respectful 'Agree' combines responses for agree and Not 75 % 71 % 60 % 75 % 84 % asked workplace behaviours strongly agree and 'Disagree' combines 10% 19% responses for disagree and strongly disagree. 70% Under 'Benchmark results', compare your 13% comparator groups overall, lowest and People in my workgroup treat each 72 % 72 % 70 % 66 % 77 % 81 % highest scores with your own. other with respect Example 17% 73% of staff who did the survey agreed or strongly agreed with 'My manager treats 17% 69% employees with dignity and respect'. My manager listens to what I have to say 69 % 74 % 69 % 74 % 78 % 83 % 14%







Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

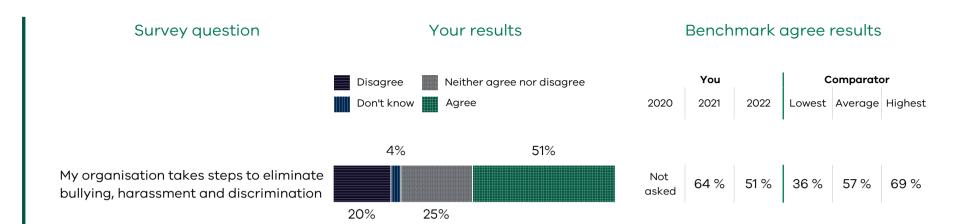
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

51% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







People matter survey | results

Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

How to read this

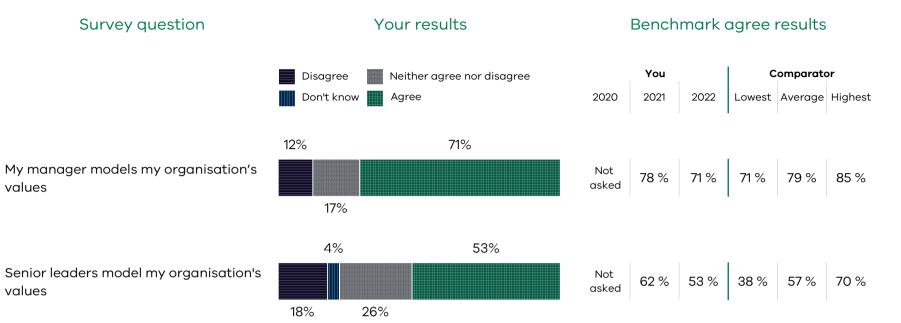
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.





Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question

My organisation encourages employees

I understand how the Charter of Human

Rights and Responsibilities applies to

to act in ways that are consistent with

human rights

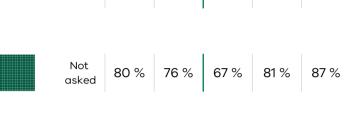
my work



Disagree Neither agree nor disagree Don't know Agree







2022

You

2021

2020

Benchmark agree results

Comparator

Lowest Average Highest

6% 73%

20%

1%





People matter survey

wellbeing check 2022

Have your say

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Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group
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 - causes
 - · Intention to stay

People outcomes

- Scorecard:
 - engagement index Engagement
 - Scorecard:
 - satisfaction, stress, intention to stay,
 - inclusion
- Satisfaction

 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Public sector

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

Taking action

 Taking action questions

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
 - Aboriginal and/or Torres Strait Islander
 - Disability
 - Cultural diversity
 - Employment
 - Adjustments
 - Primary role
- Victorian **Public Sector** Commission



Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support • Safe to speak up

factors Scorecard

 Manager leadership Manager support

Job and manager

- Workload
- Learning and

 Responsiveness Integrity

values

Scorecard

- Meaningful work

 Impartiality Accountability

- Flexible working

Respect

- Leadership
 - Human rights

- **Custom questions**
- Questions requested by your organisation

 Caring Categories



- - development
 - Job enrichment

Custom questions

What this is

Your organisation asked 3 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

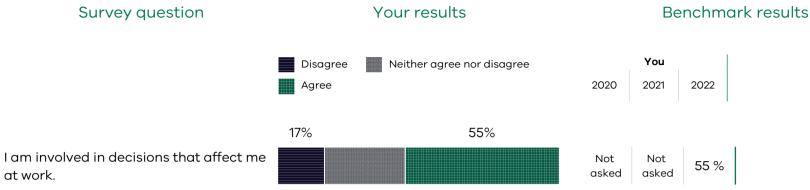
How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

55% of staff who did the survey agreed or strongly agreed with 'I am involved in decisions that affect me at work.'.



29%





Custom questions

What this is

Your organisation asked 3 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'On a scale of 1 to 10, how good is your direct supervisor/manager at recognising your contributions at work? (with 1 = not good at all and 10 = extremely good)'.

Example

17% of staff who did the survey responded '9' to the question.

On a scale of 1 to 10, how good is your direct supervisor/manager at recognising your contributions at work? (with 1 = not good at all and 10 = extremely good)	You 2022
9	17%
8	15%
10	14%
7	11%
5	11%
6	10%
1	8%
4	6%
3	5%
2	4%



Custom questions

What this is

Your organisation asked 3 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'On the scale of 1 to 10, How empowered do you feel to speak up for patient safety? (With 1 = not empowered at all and 10 = extremely empowered)'.

Example

27% of staff who did the survey responded '8' to the question.

On the scale of 1 to 10, How empowered do you feel to speak up for patient safety? (With 1 = not empowered at all and 10 = extremely empowered)	You 2022
8	27%
10	23%
9	16%
7	14%
5	9%
6	5%
1	3%
3	3%
4	1%
2	0%



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- levels
- causes
- · Intention to stay

People outcomes

- Scorecard:
 - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
 - Work-related stress
 - Work-related stress

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

· Satisfaction with complaint processes

Taking action

 Taking action questions

- Demographics
- Age, gender,
 - Aboriginal and/or Torres Strait Islander
 - Disability
 - Cultural diversity
 - Employment
 - Adjustments
 - Caring
 - Categories
 - Primary role
- Victorian **Public Sector** Commission



Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- Innovation
- Workgroup support • Safe to speak up

Job and manager factors

- Scorecard Manager leadership
- Manager support
- Workload
- Learning and
- development
- Meaningful work

values Scorecard

Responsiveness

Public sector

- Integrity
- Accountability
- Job enrichment
- Flexible working





- Impartiality
- - Leadership
 - Human rights

- Questions requested by your organisation
- **Custom questions**
 - variations in sex characteristics and sexual orientation



Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

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Age	(n)	%
15-34 years	75	24%
35-54 years	125	41%
55+ years	69	22%
Prefer not to say	39	13%

How would you describe your gender?	(n)	%
Woman	238	77%
Man	38	12%
Prefer not to say	30	10%
Non-binary and I use a different term	2	1%

Are you trans, non-binary or gender

diverse?	(n)	%
Yes	1	0%
No	277	90%
Prefer not to say	30	10%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
Yes	2	1%
No	263	85%
Don't know	15	5%
Prefer not to say	28	9%

How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	255	83%
Prefer not to say	45	15%
Bisexual	2	1%
Asexual	2	1%
Gay or lesbian	1	0%
Pansexual	1	0%
l use a different term	1	0%
Don't know	1	0%





Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	4	1%
Non Aboriginal and/or Torres Strait Islander	278	90%
Prefer not to say	26	8%





Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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Do you identify as a person with a disability?	(n)	%
Yes	7	2%
No	275	89%
Prefer not to say	26	8%





staff.

What this is

This helps organisations understand the diversity of their staff and inform workforce strategies.

These are the personal characteristics of

How to read this

Demographics

Why this is important

Cultural diversity 1 of 2

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	246	80%
Not born in Australia	34	11%
Prefer not to say	28	9%

Language other than English spoken with family or community	(n)	%
Yes	34	11%
No	249	81%
Prefer not to say	25	8%

If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	16	47%
Hindi	5	15%
Filipino	4	12%
German	4	12%
Italian	4	12%
Tagalog	4	12%
French	3	9%
Arabic	1	3%
Korean	1	3%
Punjabi	1	3%
Sinhalese	1	3%
Urdu	1	3%





People matter survey | results

Demographics

Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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Cultural identity	(n)	%
Australian	236	77%
Prefer not to say	32	10%
English, Irish, Scottish and/or Welsh	21	7%
Other	11	4%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	11	4%
East and/or South-East Asian	6	2%
South Asian	5	2%
Aboriginal and/or Torres Strait Islander	5	2%
New Zealander	2	1%
Pacific Islander	2	1%
African	1	0%
Central Asian	1	0%
Maori	1	0%

Religion	(n)	%
No religion	134	44%
Christianity	110	36%
Prefer not to say	49	16%
Other	8	3%
Buddhism	4	1%
Hinduism	1	0%
Islam	1	0%
Sikhism	1	0%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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Working arrangement	(n)	%
Full-Time	111	36%
Part-Time	197	64%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	116	42%
\$65k to \$95k	71	26%
\$95k to \$125k	31	11%
\$125k or more	13	5%
Prefer not to say	45	16%

Organisational tenure	(n)	%
<1 year	37	12%
1 to less than 2 years	34	11%
2 to less than 5 years	67	22%
5 to less than 10 years	64	21%
10 to less than 20 years	74	24%
More than 20 years	32	10%

Management responsibility	(n)	%
Non-manager	263	85%
Other manager	32	10%
Manager of other manager(s)	13	4%

Employment type	(n)	%
Ongoing and executive	241	78%
Fixed term	35	11%
Other	32	10%





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Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

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Drimary	work		location	over the	last
Frindry	y workp	Juce	location	over the	iusi

3 months	(n)	%
Rural	275	89%
Large regional city	19	6%
Other	10	3%
Melbourne: Suburbs	3	1%
Melbourne CBD	1	0%

What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	103	33%
A frontline or service delivery location	160	52%
Home or private location	19	6%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	26	8%
Other	35	11%

Flexible work	(n)	%
Part-time	113	37%
No, I do not use any flexible work arrangements	110	36%
Shift swap	66	21%
Flexible start and finish times	32	10%
Using leave to work flexible hours	31	10%
Study leave	26	8%
Working more hours over fewer days	18	6%
Other	11	4%
Working from an alternative location (e.g. home, hub/shared work space)	11	4%
Job sharing	6	2%
Purchased leave	4	1%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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People matter survey | results

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	227	74%
Flexible working arrangements	63	20%
Physical modifications or improvements to the workplace	22	7%
Job redesign or role sharing	11	4%
Career development support strategies	9	3%
Other	3	1%
Accessible communications technologies	2	1%

Why did you make this request?	(n)	%
Work-life balance	39	48%
Caring responsibilities	26	32%
Family responsibilities	25	31%
Health	25	31%
Study commitments	9	11%
Other	6	7%
Disability	1	1%

What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	46	57%
The adjustments I needed were not made	24	30%
The adjustments I needed were made but the process was unsatisfactory	11	14%





Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Caring responsibility	(n)	%
None of the above	112	36%
Secondary school aged child(ren)	55	18%
Primary school aged child(ren)	49	16%
Prefer not to say	36	12%
Child(ren) - younger than preschool age	35	11%
Frail or aged person(s)	32	10%
Preschool aged child(ren)	22	7%
Person(s) with a medical condition	22	7%
Person(s) with a mental illness	13	4%
Person(s) with disability	11	4%
Other	5	2%





Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Which of the following categories best

describes your current position?	(n)	%
Nursing Employees	111	36%
Management, Administration and Corporate support	78	25%
Support services	52	17%
Allied health professional	35	11%
Other health professional	19	6%
Personal service worker	6	2%
Medical Employees	5	2%
Lived experience specific worker	1	0%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

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Which of the following best describes the primary operational area in which you work?

Hospital-based services	223	73%
Corporate services	30	10%
Community-based services	54	18%

(n)

%

Is your primary work role in one of the

following areas?	(n)	%
Aged care	52	17%
Critical care	1	0%
Emergency	16	5%
Maternity care	10	3%
Medical	26	8%
Mental health	9	3%
Mixed medical/surgical	4	1%
Palliative care	2	1%
Paediatrics	3	1%
Peri-operative	4	1%
Rehabilitation	20	7%
Surgical	2	1%
Other	86	28%
Administration	72	23%







Victorian Public Sector Commission



vpsc.vic.gov.au/peoplemattersurvey







People matter survey | results