





People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action auestions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- · Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 75% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from

comparator

 Biggest negative difference from comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Accident Compensation Conciliation Service

Architects Registration Board of Victoria

Cladding Safety Victoria

Dairy Food Safety Victoria

Energy Safe Victoria

PrimeSafe



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
61% (269)		85% (384)	
Comparator Public Sector	76% 39%	Comparator Public Sector	79% 52%



People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
 Riggest positive
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
61		59	
Comparator	72	Comparator	70
Public Sector	70	Public Sector	69



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 59.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

51% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree 2021 Lowest Average Highest Agree 51% 18% My organisation motivates me to help achieve its objectives 30% 20% 50% My organisation inspires me to do the best in my job 29% 25% 49% I would recommend my organisation as a good place to work 27% 23% 47% I am proud to tell others I work for my organisation 30%





Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 59.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

47% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Pisagree Neither agree nor disagree Agree 24% 47% I feel a strong personal attachment to my organisation

29%

Benchmark agree results

Yo	ou	Comparator			
2021	2022	Lowest	Average	Highest	
	'				
		I			
49 %	47 %	27 %	62 %	66 %	

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

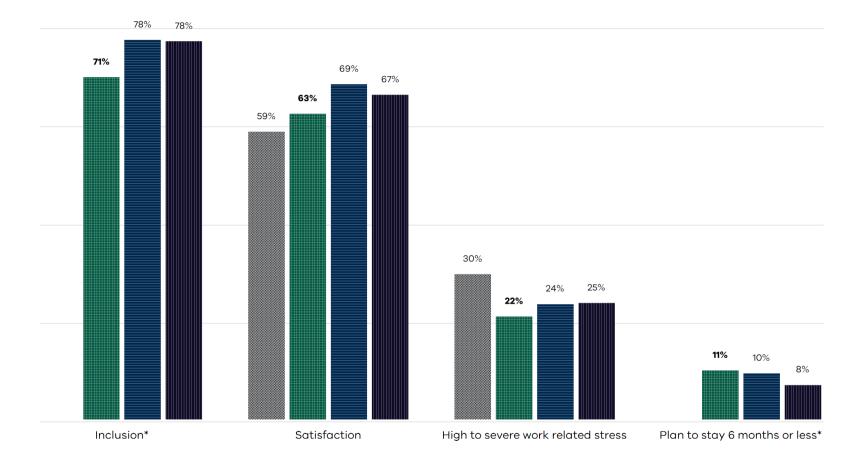
Example

In 2022:

 71% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 78% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 77% 11% How satisfied are you with the work/life balance in your current job 11% 16% 68% Considering everything, how satisfied are you with your current job 16% 26% 45% How satisfied are you with your career development within your current organisation 29%

Benchmark satisfied results

Yo	ou	Comparator Lowest Average Hig		
2021	2022	Lowest	Average	Highest
70 %	77 %	45 %	74 % 74 %	82 %
			60 %	



Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

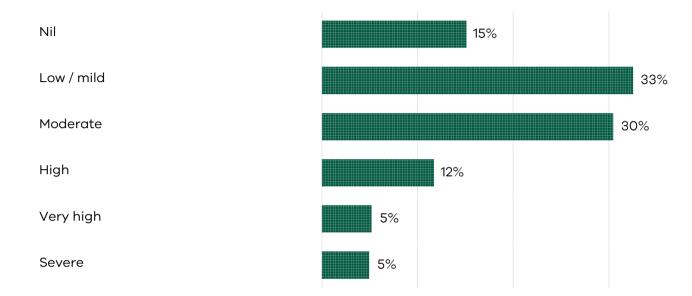
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

22% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 24% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021	2022
30%	22%

Comparator	23%	Comparator	24%
Public Sector	26%	Public Sector	25%

Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

85% of your staff who did the survey said they experienced mild to severe stress.

Of that 85%, 55% said the top reason was 'Workload'.

326	58
85%	15%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	54%	55%	54%	51%
Time pressure	41%	43%	42%	44%
Dealing with clients, patients or stakeholders	15%	18%	15%	15%
Unclear job expectations	21%	15%	15%	14%
Management of work (e.g. supervision, training, information, support)	15%	13%	13%	12%
Other	13%	13%	6%	9%
Content, variety, or difficulty of work	15%	12%	11%	11%
Incivility, bullying, harassment or discrimination	6%	11%	5%	5%
Organisation or workplace change	13%	10%	14%	13%
Job security	12%	10%	8%	10%



Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

11% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for		Comparator 2022	Public sector 2022
6 months or less	11%	10%	8%
Over 6 months and up to 1 year	15%	12%	10%
Over 1 year and up to 3 years	26%	29%	25%
Over 3 years and up to 5 years	16%	13%	16%
Over 5 years	33%	35%	41%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

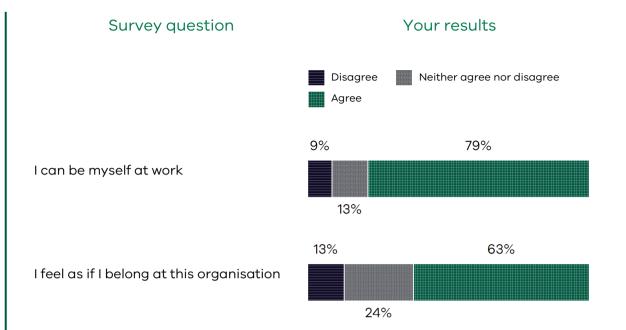
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.



Benchmark agree results

You

10	,u	Comparator			
2021	2022	Lowest	Average	Highest	
	,		80 %		
Not asked	63 %	45 %	76 %	100 %	

Comparator

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'. Staff who experienced one or more barriers to success at work

22% 78%

Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My mental health	7%	5%	7%
Other	6%	3%	4%
My age	5%	6%	8%
My sex	3%	5%	4%
My caring responsibilities	3%	5%	7%
My cultural background	3%	4%	3%
My industrial activity	3%	1%	1%
My physical health	3%	3%	4%
My gender identity	2%	1%	1%
My physical features	2%	0%	1%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

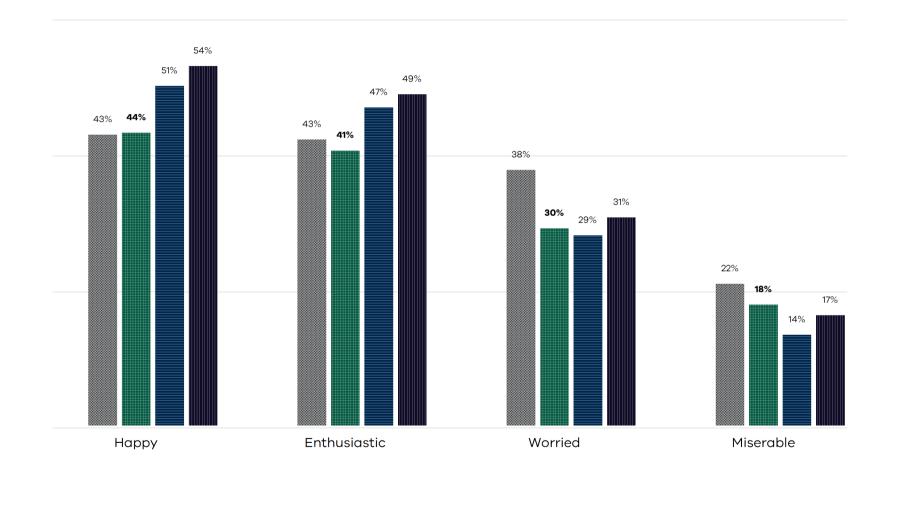
In 2022:

 44% of your staff who did the survey said work made them feel happy in 2022, which is up from 43% in 2021

Compared to:

• 51% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022



Public sector 2022

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

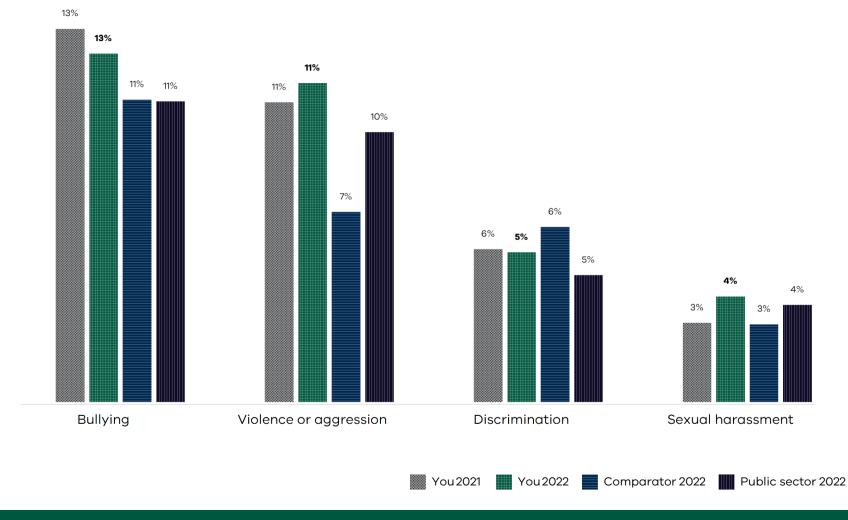
Example

In 2022:

 13% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 13% in 2021.

Compared to:

• 11% of staff at your comparator and 11% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

13% of your staff who did the survey said they experienced bullying.

Of that 13%, 69% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

48	292	44
13%	76%	11%

Experienced bullying		Did not experience bullying Not		
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarlistening to somebody)	ks, not 69%	69%	83%	71%
Exclusion or isolation	47%	50%	54%	43%
Intimidation and/or threats	28%	44%	44%	30%
Withholding essential information for me to do my job	31%	42%	37%	33%
Being given impossible assignment(s)	25%	29%	17%	10%
Being assigned meaningless tasks unrelated to the job	11%	19%	7%	13%
Verbal abuse	19%	19%	5%	19%
Other	6%	15%	20%	15%
Interference with my personal property and/or work equipmen	t 0%	2%	0%	4%





Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

13% of your staff who did the survey said they experienced bullying, of which

- 46% said the top way they reported the bullying was 'Told a colleague'.
- 85% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

48	292	44
13%	76%	11%

	Experienced bullying	Did no	t experience bullyin	g Not sure
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	33%	46%	49%	41%
Told a friend or family member	25%	33%	44%	35%
Told a manager	36%	27%	44%	49%
Told someone else	11%	19%	20%	12%
Told the person the behaviour was not OK	3%	19%	15%	17%
I did not tell anyone about the bullying	19%	17%	10%	12%
Submitted a formal complaint	11%	15%	7%	11%
Told Human Resources	17%	15%	27%	13%
Told employee assistance program (EAP) or peer suppor	t 17%	6%	12%	10%





Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

85% of your staff who experienced bullying did not submit a formal complaint, of which:

 63% said the top reason was 'I believed there would be negative consequences for my reputation'. Did you submit a formal complaint?

7 41 85%

Submitted formal complaint Did not submit a formal complaint

I believed there would be negative consequences for my reputation 63% 63% 61% 52% I believed there would be negative consequences for my career 59% 61% 45% 41% I didn't think it would make a difference 44% 46% 55% 51% I didn't feel safe to report the incident 22% 44% 32% 19% I thought the complaint process would be embarrassing or difficult 19% 39% 18% 13% I believed there would be negative consequences for the person I was going to complain about I didn't think it was serious enough 13% 12% 16% 16% Other 9% 7% 8% 12% I didn't know how to make a complaint 3% 5% 11% 5%	What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference I didn't feel safe to report the incident I thought the complaint process would be embarrassing or difficult I believed there would be negative consequences for the person I was going to complain about I didn't think it was serious enough I didn't know who to talk to Other 44% 46% 55% 51% 19% 19% 19% 19% 19% 19	I believed there would be negative consequences for my reputation	63%	63%	61%	52%
I didn't feel safe to report the incident 22% 44% 32% 19% I thought the complaint process would be embarrassing or difficult 19% 39% 18% 13% I believed there would be negative consequences for the person I was going to complain about 1 didn't think it was serious enough 1 didn't know who to talk to 6% 7% 5% 5% Other	I believed there would be negative consequences for my career	59%	61%	45%	41%
I thought the complaint process would be embarrassing or difficult I believed there would be negative consequences for the person I was going to complain about I didn't think it was serious enough I didn't know who to talk to Other Other	I didn't think it would make a difference	44%	46%	55%	51%
I believed there would be negative consequences for the person I was going to complain about I didn't think it was serious enough I didn't know who to talk to Other 9% 17% 16% 9% 16% 16% 5% 5% 5%	I didn't feel safe to report the incident	22%	44%	32%	19%
going to complain about 9% 17% 16% 9% I didn't think it was serious enough 13% 12% 16% 16% I didn't know who to talk to 6% 7% 5% 5% Other 9% 7% 8% 12%	I thought the complaint process would be embarrassing or difficult	19%	39%	18%	13%
I didn't know who to talk to 6% 7% 5% 5% Other 9% 7% 8% 12%	-	9%	17%	16%	9%
Other 9% 7% 8% 12%	I didn't think it was serious enough	13%	12%	16%	16%
	I didn't know who to talk to	6%	7%	5%	5%
I didn't know how to make a complaint 3% 5% 11% 5%	Other	9%	7%	8%	12%
	I didn't know how to make a complaint	3%	5%	11%	5%



Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 13% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

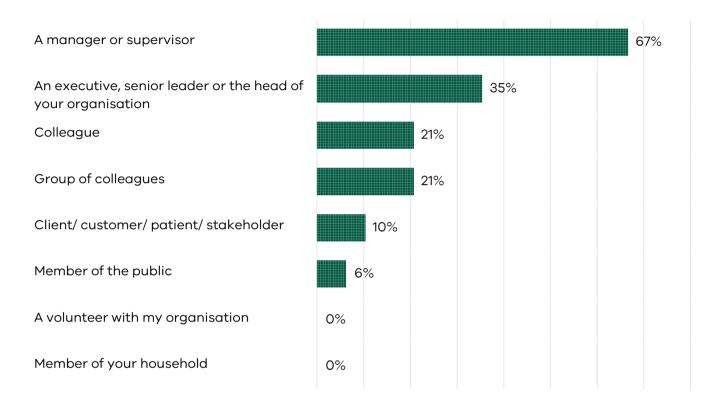
Each row is one perpetrator or group of perpetrators.

Example

13% of your staff who did the survey said they experienced bullying.

Of that 13%, 67% said it was by 'A manager or supervisor'.

48 people (13% of staff) experienced bullying (You2022)



Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 13% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

13% of your staff who did the survey said they experienced bullying.

Of that 13%, 98% said it was by someone within the organisation.

Of that 98%, 57% said it was 'They were my immediate manager or supervisor'.

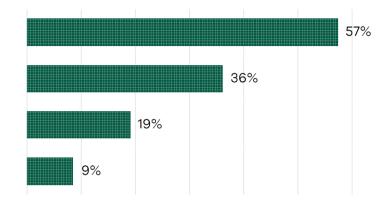
47 people (98% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

Example

4% of your staff who did the survey said they experienced sexual harassment.

Of those, 53% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'. Have you experienced sexual harassment at work in the last 12 months?

15	369
4%	96%
Experienced sexual harassment	Did not experience sexual harassment

Behaviours reported	You 2022	Comparator 2022	Public sector 2022
Intrusive questions about your private life or comments about your physical appearance	53%	55%	46%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	47%	36%	49%
Any other unwelcome conduct of a sexual nature	7%	0%	6%
Inappropriate staring or leering that made you feel intimidated	7%	18%	14%
Sexual gestures, indecent exposure or inappropriate display of the body	7%	0%	3%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	0%	3%
Repeated or inappropriate invitations to go out on dates	0%	0%	3%
Sexually explicit email or SMS message	0%	0%	1%
Inappropriate physical contact (including momentary or brief physical contact)	0%	9%	14%
Request or pressure for sex or other sexual acts	0%	0%	1%



Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

4% of your staff who did the survey said they experienced sexual harassment.

Of those, 67% said their top response was 'Pretended it didn't bother you'.

Have you experienced sexual harassment at work in the last 12 months?

15	369
4%	96%
Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	67%	27%	43%
Tried to laugh it off or forget about it	47%	27%	37%
Told a colleague	33%	27%	24%
Told a friend or family member	33%	18%	21%
Told someone else	27%	0%	5%
Avoided the person(s) by staying away from them	20%	18%	32%
Told the person the behaviour was not OK	13%	18%	22%
Took time off work	13%	0%	5%
Avoided locations where the behaviour might occur	7%	9%	12%
Told a manager	7%	18%	17%



Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

100% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

 60% said the top reason was 'I believed there would be negative consequences for my career'. Did you submit a formal complaint?

15

100%

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my career	60%	36%	24%
I believed there would be negative consequences for my reputation	47%	45%	33%
I didn't think it would make a difference	40%	27%	38%
I didn't think it was serious enough	27%	36%	44%
I didn't feel safe to report the incident	20%	18%	10%
I believed there would be negative consequences for the person I was going to complain about	13%	18%	13%
I didn't know how to make a complaint	13%	0%	5%
I didn't know who to talk to	13%	0%	5%
I thought the complaint process would be embarrassing or difficult	13%	9%	13%
I didn't need to because I made the harassment stop	7%	9%	9%



Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 4% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

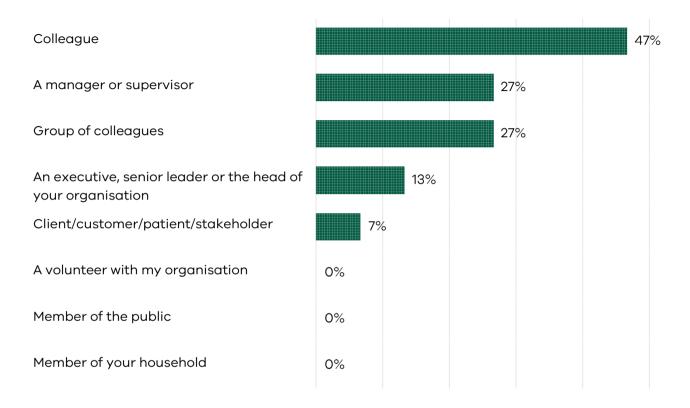
Each row is one perpetrator or group of perpetrators.

Example

4% of your staff who did the survey said they experienced sexual harassment.

Of that 4%, 47% said it was by 'Colleague'.

15 people (4% of staff) experienced sexual harassment (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 4% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

4% of your staff who did the survey said they experienced sexual harassment.

Of that 4%, 100% said it was by someone within the organisation.

Of that 100%, 47% said it was 'They were in my workgroup'.

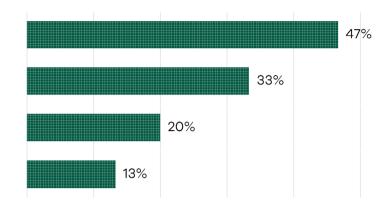
15 people (100% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

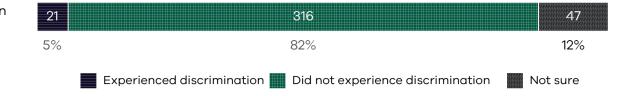
In descending order, the table shows the top 10 types.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 52% said it was 'Opportunities for promotion'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Opportunities for promotion	60%	52%	38%	38%
Opportunities for training	40%	38%	17%	22%
Employment security - threats of dismissal or termination	13%	29%	13%	16%
Opportunities for transfer/secondment	33%	29%	0%	13%
Pay or conditions offered by employer	27%	29%	8%	12%
Denied flexible work arrangements or other adjustments	13%	24%	17%	20%
Other	13%	14%	42%	39%
Access to leave	13%	10%	13%	8%





Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

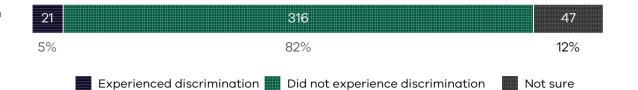
In descending order, the table shows the answers.

Example

5% of your staff who did the survey said they experienced discrimination, of which

- 38% said the top way they reported the discrimination was 'Told a colleague'.
- 81% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	60%	38%	42%	36%
Told a manager	33%	33%	38%	31%
Told a friend or family member	13%	24%	29%	33%
Told someone else	7%	24%	17%	14%
I did not tell anyone about the discrimination	13%	19%	17%	24%
Submitted a formal complaint	0%	19%	0%	7%
Told the person the behaviour was not OK	7%	19%	0%	9%
Told Human Resources	7%	14%	25%	13%
Told employee assistance program (EAP) or peer support	7%	5%	17%	10%





Discrimination - reasons for not submitting a formal complaint

What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

81% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 71% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint
--

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	60%	71%	50%	59%
I believed there would be negative consequences for my career	93%	65%	46%	53%
I believed there would be negative consequences for my reputation	60%	53%	63%	53%
I thought the complaint process would be embarrassing or difficult	13%	35%	21%	13%
I believed there would be negative consequences for the person I was going to complain about	7%	12%	4%	8%
Other	7%	12%	13%	9%
I didn't feel safe to report the incident	0%	6%	25%	20%
I didn't think it was serious enough	13%	6%	13%	12%
I was advised not to	0%	6%	0%	4%





Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

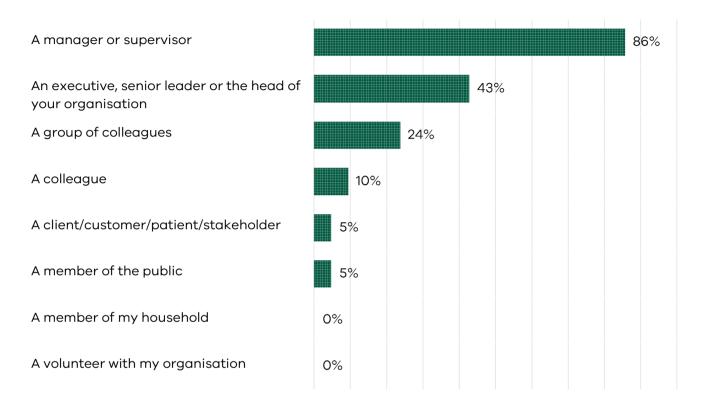
Each row is one perpetrator or group of perpetrators.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 86% said it was by 'A manager or supervisor'.

21 people (5% of staff) experienced discrimination (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 100% said it was by someone within the organisation.

Of that 100%, 67% said it was 'They were my immediate manager or supervisor'.

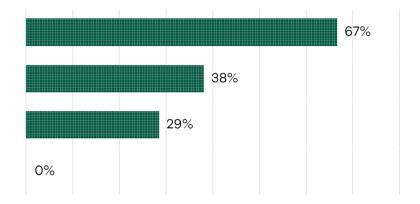
21 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were my immediate manager or supervisor

They were outside my workgroup

They were in my workgroup

They were someone I supervise or manage



Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

11% of your staff who did the survey said they experienced violence or aggression.

Of that 11%, 66% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	69%	66%	46%	73%
Intimidating behaviour	48%	66%	69%	69%
Threats of violence	21%	9%	19%	27%
Other	10%	5%	12%	6%





Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

11% of your staff who did the survey said they experienced violence or aggression, fo which

- 52% said the top way they reported the violence or agression was 'Told a manager'
- 68% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	66%	52%	50%	59%
Told a colleague	28%	36%	50%	44%
Submitted a formal incident report	21%	32%	19%	26%
Told the person the behaviour was not OK	24%	23%	27%	26%
Told a friend or family member	10%	11%	35%	20%
Told Human Resources	14%	9%	19%	6%
I did not tell anyone about the incident(s)	21%	5%	4%	8%
Told someone else	0%	5%	8%	6%
Told employee assistance program (EAP) or peer support	3%	2%	19%	5%



Negative behaviour

Violence and aggression - reasons for not submitting a formal incident report

What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

68% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 40% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	26%	40%	24%	39%
I didn't think it was serious enough	26%	33%	24%	31%
I believed there would be negative consequences for my reputation	13%	27%	48%	21%
I believed there would be negative consequences for my career	13%	20%	38%	17%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	13%	20%	10%	14%
Other	22%	17%	14%	19%
I didn't need to because I made the violence or aggression stop	13%	13%	24%	14%
I thought the complaint process would be embarrassing or difficult	4%	13%	14%	6%
I believed there would be negative consequences for the person I was going to complain about	0%	10%	5%	4%
I didn't feel safe to report the incident	0%	7%	29%	7%





Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

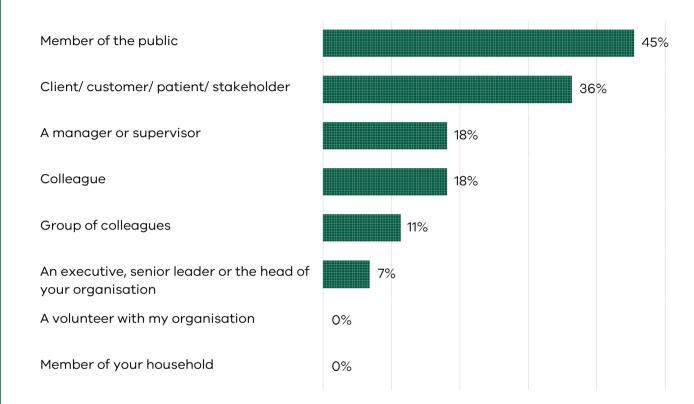
Each row is one perpetrator or a group of perpetrators.

Example

11% of your staff who did the survey said they experienced violence or aggression.

Of that 11%, 45% said it was 'Member of the public'.

44 people (11% of staff) experienced violence or aggression (You2022)





People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 11% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

11% of your staff who did the survey said they experienced violence or aggression.

Of that 11%, 41% said it was by someone within the organisation.

Of that 41%, 39% said it was 'They were outside my workgroup'.

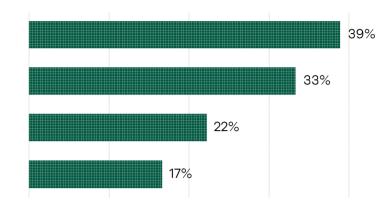
18 people (41% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were outside my workgroup

They were in my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

Survey question Your results Were you satisfied with the way your formal complaint was handled No Don't know Yes 36% 50% Violence or aggression

14%

Benchmark satisfied results

Yo	ou	С	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	50 %	0 %	40 %	100 %
uskeu				

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 90% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

Question group	Highest scoring questions		Change from 2021	Comparator 2022
Job enrichment	nt I understand how my job helps my organisation achieve it's goals		Not asked in 2021	91%
Job enrichment	I can use my skills and knowledge in my job	88%	Not asked in 2021	90%
Meaningful work	I can make a worthwhile contribution at work		Not asked in 2021	91%
Flexible working	My manager supports working flexibly	84%	Not asked in 2021	88%
Meaningful work	I achieve something important through my work	84%	+8%	88%
Manager leadership	My manager demonstrates honesty and integrity	83%	+3%	88%
Manager leadership	My manager treats employees with dignity and respect	83%	+2%	90%
Safety climate	My organisation provides a physically safe work environment	83%	+1%	88%
Job enrichment	I clearly understand what I am expected to do in this job	81%	+9%	85%
Workgroup support	People in my workgroup treat each other with respect	81%	-3%	88%



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 24% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	24%	Not asked in 2021	42%
Learning and development	I am satisfied with the opportunities to progress in my organisation	37%	Not asked in 2021	45%
Learning and development	My organisation places a high priority on the learning and development of staff	39%	-2%	53%
Organisational integrity	I believe the promotion processes in my organisation are fair		Not asked in 2021	50%
Safety climate	All levels of my organisation are involved in the prevention of stress		-2%	57%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	43%	-4%	54%
Taking action	I believe my organisation will make improvements based on the results of this survey	43%	Not asked in 2021	59%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	43%	-2%	62%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	43%	-17%	60%
Satisfaction	How satisfied are you with your career development within your current organisation		0%	60%



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Senior leadership', the 'You 2022' column shows 51% of your staff agreed with 'Senior leaders provide clear strategy and direction'.

In the 'Increase from 2021' column, you have a 10% increase, which is a positive trend.

Question group	Most improved from last year		Increase from 2021	Comparator 2022
Senior leadership	Senior leaders provide clear strategy and direction	51%	+10%	68%
Job enrichment	I clearly understand what I am expected to do in this job	81%	+9%	85%
Meaningful work	I achieve something important through my work		+8%	88%
Innovation	My workgroup encourages employee creativity		+8%	73%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	73%	+8%	81%
Learning and development	I am developing and learning in my role	68%	+7%	72%
Satisfaction	How satisfied are you with the work/life balance in your current job	77%	+7%	74%
Workgroup support	People in my workgroup are politically impartial in their work	78%	+7%	81%
Manager leadership	My manager models my organisation's values	80%	+7%	86%
Collaboration	Workgroups across my organisation willingly share information with each other	47%	+6%	62%



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 43% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

In the 'Decrease from 2021' column, you have a 17% decrease, which is a negative trend.

Question subgroup	Largest decline from last year		Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	43%	-17%	60%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	50%	-14%	72%
Engagement	I am proud to tell others I work for my organisation		-11%	75%
Organisational integrity	My organisation encourages respectful workplace behaviours		-11%	85%
Collaboration	I am able to work effectively with others outside my immediate workgroup		-10%	84%
Organisational integrity	My organisation does not tolerate improper conduct		-10%	75%
Engagement	I would recommend my organisation as a good place to work	49%	-6%	72%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration		-6%	77%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	51%	-5%	64%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months		-4%	54%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Satisfaction', the 'You 2022' column shows 77% of your staff were satisfied with 'How satisfied are you with the work/life balance in your current job'.

The 'difference' column, shows that agreement for this question was 3 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Satisfaction	How satisfied are you with the work/life balance in your current job	77%	+3%	74%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Engagement', the 'You 2022' column shows 47% of your staff agreed with 'I am proud to tell others I work for my organisation'.

The 'difference' column, shows that agreement for this question was 28 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Engagement	I am proud to tell others I work for my organisation	47%	-28%	75%
Organisational integrity	My organisation is committed to earning a high level of public trust	62%	-24%	86%
Engagement	I would recommend my organisation as a good place to work	49%	-23%	72%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination		-22%	72%
Senior leadership	Senior leaders model my organisation's values	53%	-22%	75%
Engagement	My organisation motivates me to help achieve its objectives	51%	-20%	71%
Engagement	My organisation inspires me to do the best in my job	50%	-20%	70%
Senior leadership	Senior leaders demonstrate honesty and integrity	57%	-19%	76%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	43%	-19%	62%
Safety climate	All levels of my organisation are involved in the prevention of stress	39%	-18%	57%



People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- · Privacy and anonymity
- · Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- · Scorecard: engagement index
- Engagement
- · Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- · Work-related stress levels
- · Work-related stress causes
- · Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and agaression
- · Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring Most improved
- Most declined
- · Biggest positive
- difference from comparator
- · Biggest negative difference from comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate

Workgroup climate

- Scorecard
 - · Quality service delivery
 - Innovation
 - · Workgroup support
 - · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- · Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- · Age, gender, variations in sex characteristics and sexual orientation
- · Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring

Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

43% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

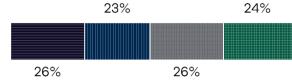
Disagree Neither agree nor disagree Don't know Agree

Your results

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year

25% 43% 32%



Yo	u	C	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	43 %	55 %	59 %	64 %
Not asked	24 %	20 %	42 %	45 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring

Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

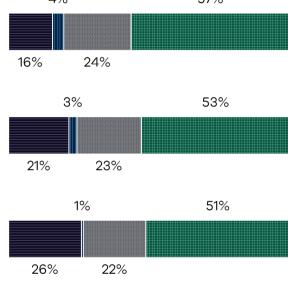
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

57% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question Your results Neither agree nor disagree Disagree Don't know 57% 4% Senior leaders demonstrate honesty and integrity 16% 24% 3% 53% Senior leaders model my organisation's values 21% 23% 1% 51% Senior leaders provide clear strategy

and direction



Yo	ou	c	omparato	or
2021	2022	Lowest	Average	Highest
			76 %	
51 %	53 %	55 %	75 %	84 %
41 %	51 %	55 %	68 %	80 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- · Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

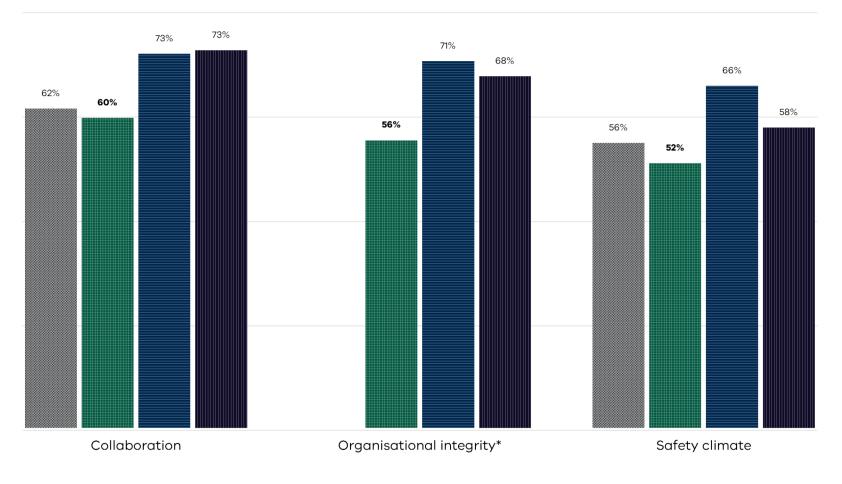
Example

In 2022:

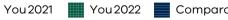
60% of your staff who did the survey responded positively to questions about Collaboration which is down from 62% in 2021.

Compared to:

• 73% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey





Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

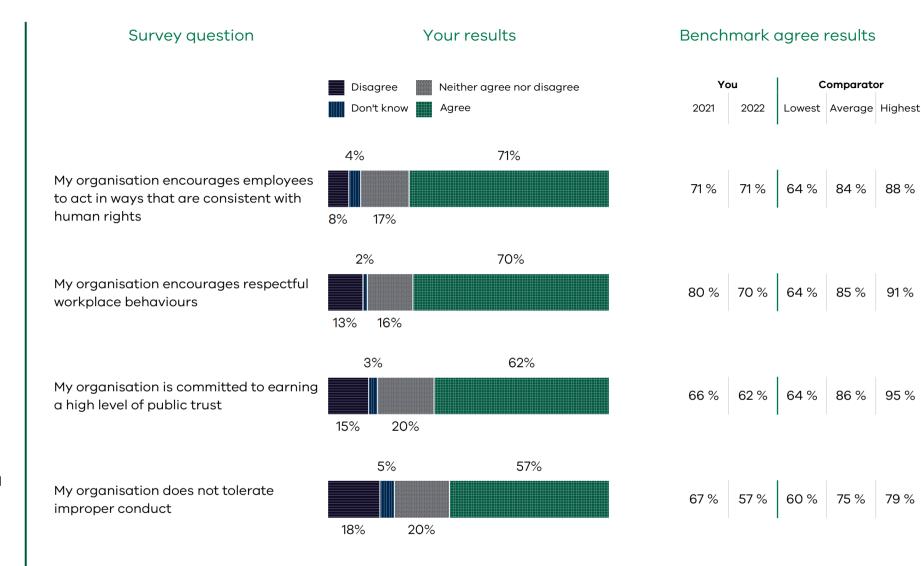
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.







Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'I believe the recruitment processes in my organisation are fair'.





You 2021 2022			_ c	omparato	or
	2021	2022	Lowest	Average	Highest
	Not asked	55 %	61 %	67 %	80 %
	64 %	50 %	50 %	72 %	76 %
	Not asked	45 %	27 %	50 %	74 %
	Not	39 %	36 %	50 %	63 %



Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

I am able to work effectively with others

outside my immediate workgroup

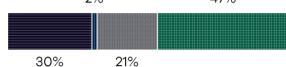
Workgroups across my organisation willingly share information with each

other

Your results

Disagree Don't know	Neither agree nor disagree Agree
11%	74%
15%	
2%	47%

440/	740/
11%	74%
15%	



You		С	omparato	or	
202	21	2022	Lowest	Average	Highest
84	%			84 %	
41	%	47 %	57 %	62 %	90 %

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 Lowest Average Highest 1% 83% My organisation provides a physically safe work environment 7% 9% 27% 51% Senior leaders consider the psychological health of employees to be as important as productivity 22% 22% 51% In my workplace, there is good communication about psychological safety issues that affect me 28% 8% 43% My organisation has effective procedures in place to support employees who may experience stress 27% 21%

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

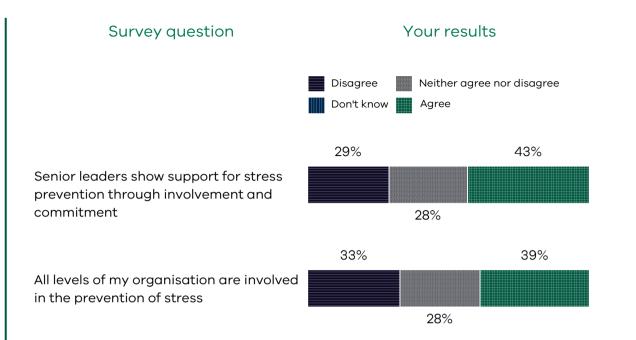
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

43% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.



Yo		!	omparato	
2021	2022	Lowest	Average	Highest
45 %	43 %	45 %	62 %	72 %
41 %	39 %	27 %	57 %	80 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

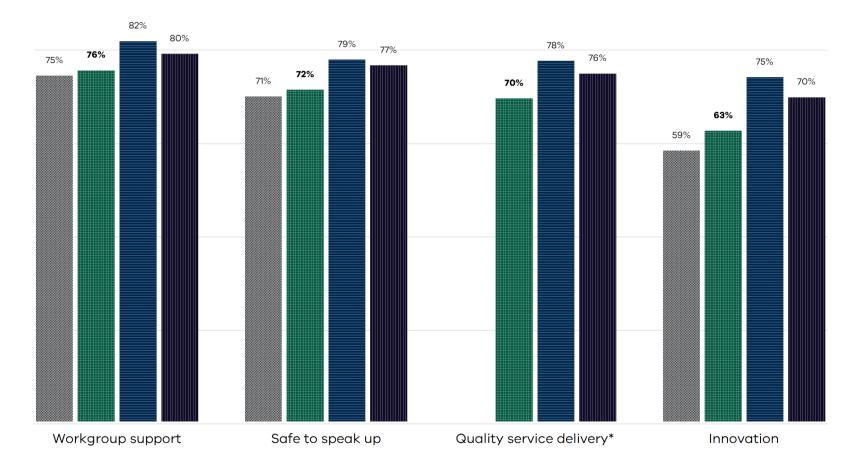
Example

In 2022:

 76% of your staff who did the survey responded positively to questions about Workgroup support which is up from 75% in 2021.

Compared to:

• 82% of staff at your comparator and 80% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree Don't know Agree 77% My workgroup provides high quality advice and services 10% 13% 1% 76% My workgroup acts fairly and without bias 13% 11% 1% 67% My workgroup has clear lines of responsibility 16% 17% 19% 61% My workgroup uses its resources well 20%



You

2021



Comparator

Lowest Average Highest

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Neither agree nor disagree Disagree Don't know 1% 65% My workgroup learns from failures and mistakes 17% 18% 64% My workgroup is quick to respond to opportunities to do things better 20% 16% 16% 61% My workgroup encourages employee creativity 23%

You 2022		c	omparato	or	
2021	ı	2022	Lowest	Average	Highest
		,		73 %	
63 %	6	64 %	64 %	78 %	90 %
52 %	6	61 %	64 %	73 %	84 %

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

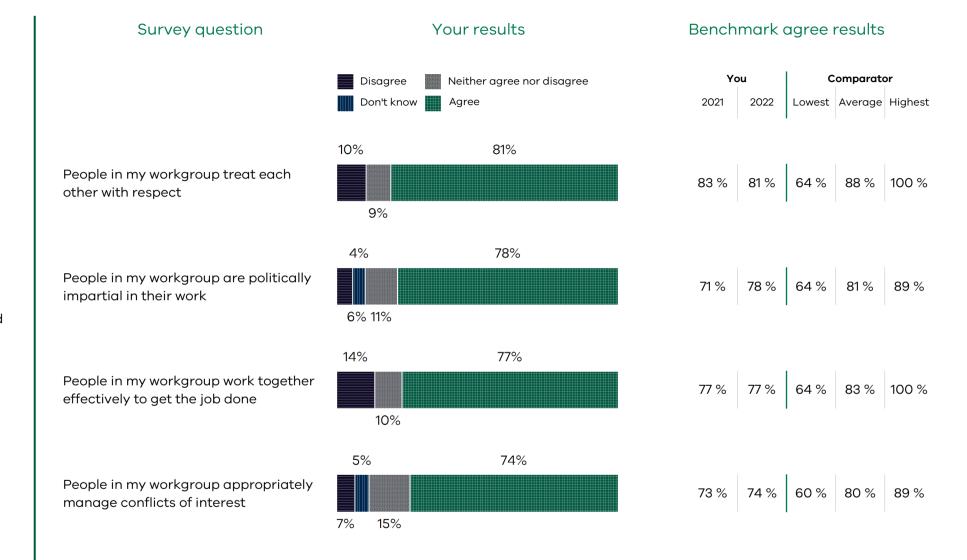
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.







Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

Survey question

People in my workgroup are honest,

open and transparent in their dealings

Your results

Disagree Neither agree nor disagree Don't know Agree 2% 71% 4 15%

12%

Yc	ou	С	omparato	or
2021 2022		Lowest	Average	Highest
		ı		
71 %	71 %	64 %	80 %	90 %

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question Your results Neither agree nor disagree Disagree Don't know Agree 9% 79% I feel culturally safe at work 12% 14% 74% People in my workgroup are able to bring up problems and tough issues 12% 21% 63% I feel safe to challenge inappropriate behaviour at work

16%

You 2022		_ c	omparato	or	
	2021	2022	Lowest	Average	Highest
				85 %	
	72 %	74 %	64 %	77 %	79 %
	62 %	63 %	60 %	73 %	79 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring



Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

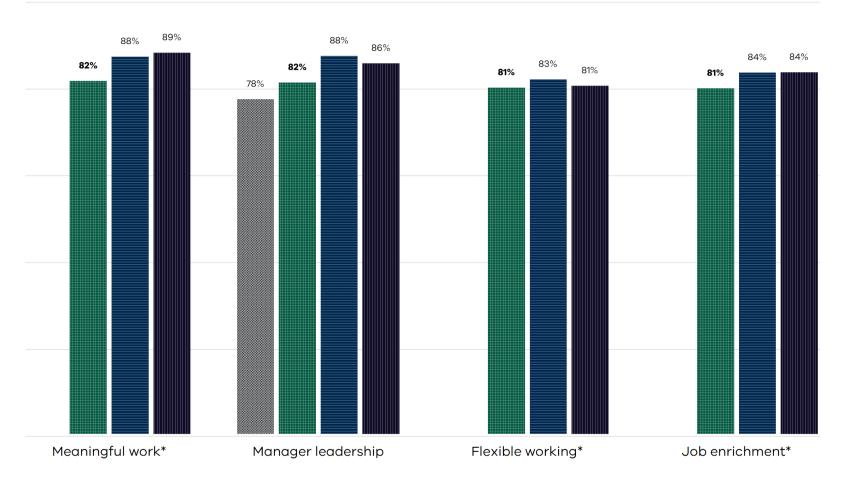
Example

In 2022:

 82% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 88% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

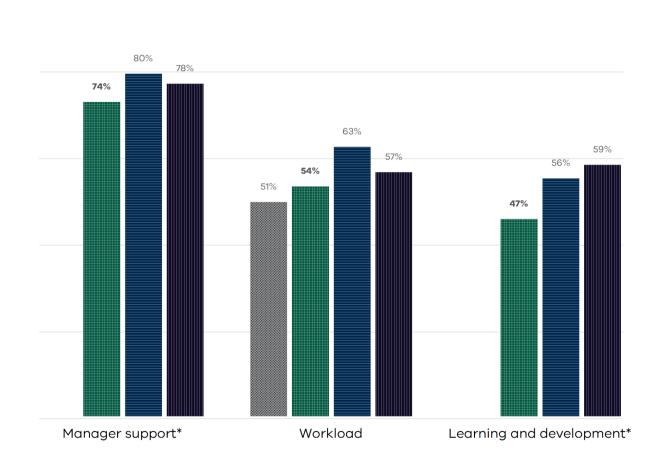
Example

In 2022:

• 74% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

• 80% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey





You 2022 Comparator 2022 Public sector 2022

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

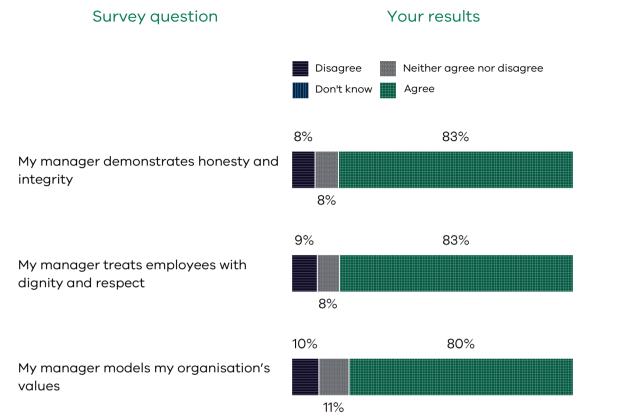
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You 2022		C	omparato	or	
	2021	2022	Lowest	Average	Highest
				88 %	
	81 %	83 %	73 %	90 %	97 %
	73 %	80 %	64 %	86 %	90 %

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

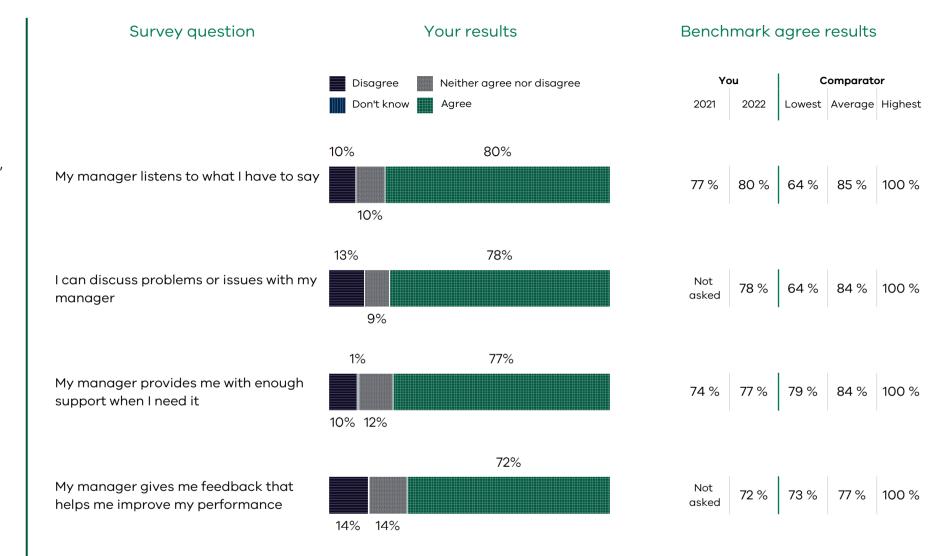
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Pour results Disagree Neither agree nor disagree Agree Don't know Agree 19% 61% I receive meaningful recognition when I do good work

20%

You		Comparator		
2021 2022		Lowest	Average	Highest
		l		
Not asked	61 %	64 %	71 %	82 %

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Neither agree nor disagree Agree 28% 56% The workload I have is appropriate for the job that I do 16% I have enough time to do my job effectively 18%

You		1	omparato	
2021	2022	Lowest	Average	Highest
52 %	56 %	55 %	66 %	82 %
49 %	52 %	52 %	61 %	75 %

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

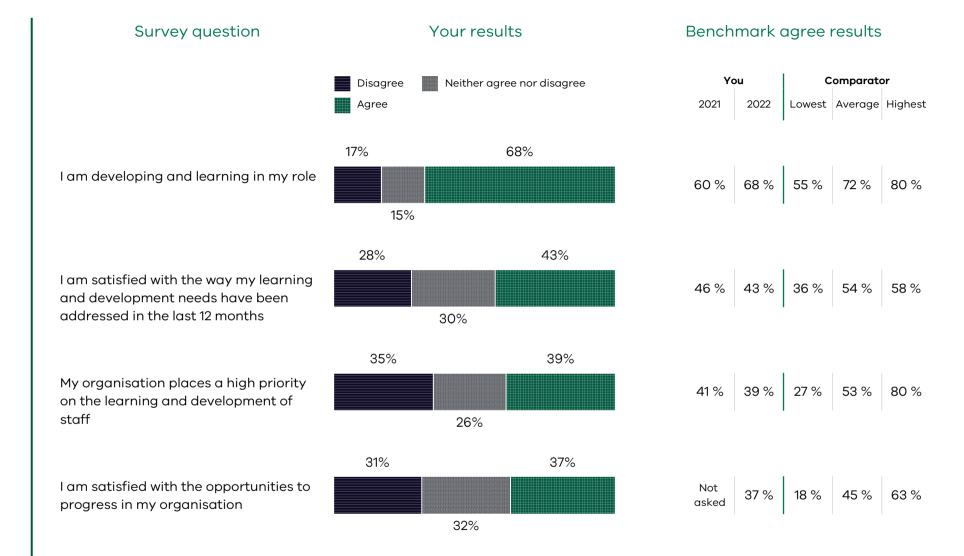
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.







Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

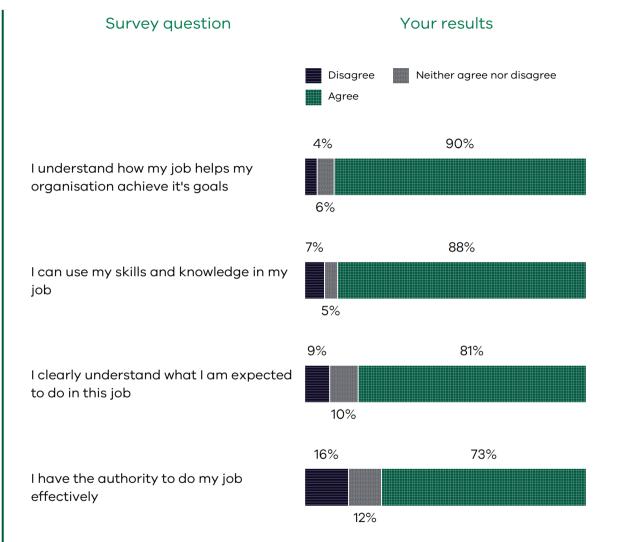
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with "I understand how my job helps my organisation achieve it's goals'.



You		c	omparato	or
2021	2022	Lowest	A verage	Highest
Not asked	90 %	86 %	91 %	96 %
Not asked	88 %	64 %	90 %	100 %
72 %	81 %	73 %	85 %	100 %
69 %	73 %	69 %	75 %	100 %

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

14%

72%

Your results

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	72 %	64 %	81 %	100 %

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

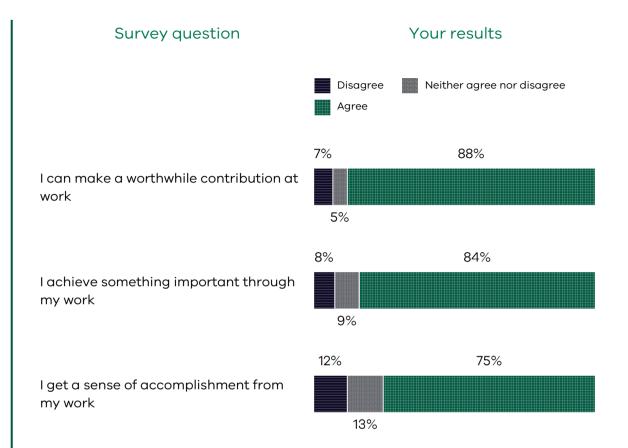
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



Y	ou	C	omparato	or
2021	ou 2022	Lowest	Average	Highest
	88 %	•		
75 %	84 %	64 %	88 %	100 %
72 %	75 %	64 %	85 %	100 %

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

My manager supports working flexibly

I am confident that if I requested a

given due consideration

flexible work arrangement, it would be

Your results

Disagree Don't know	Neither agree nor disagree Agree
6%	84%
10%	
10%	77%
13%	

You		C	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	84 %	64 %	88 %	100 %
83 %	77 %	55 %	77 %	89 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

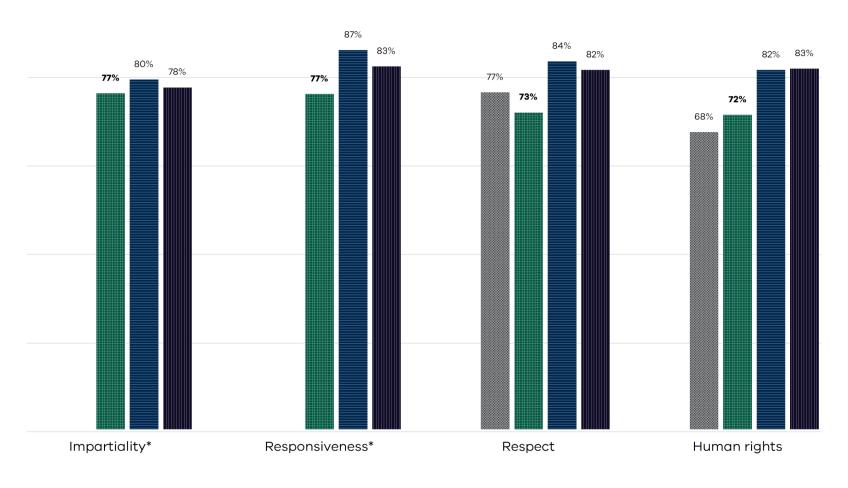
Example

In 2022:

77% of your staff who did the survey responded positively to questions about Impartiality.

Compared to:

• 80% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey







You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

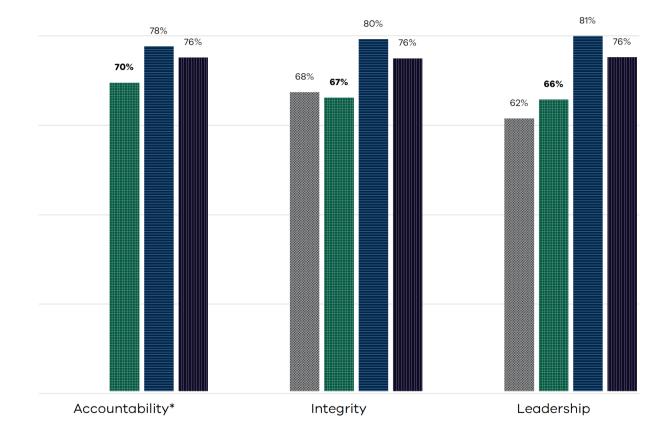
Example

In 2022:

70% of your staff who did the survey responded positively to questions about Accountability.

Compared to:

• 78% of staff at your comparator and 76% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey







You 2021 You 2022 Comparator 2022 Public sector 2022





Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

Disagree Neither agree nor disagree Don't know Agree

My workgroup provides high quality advice and services

77% 10% 13%

Your results

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	77 %	64 %	87 %	100 %

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

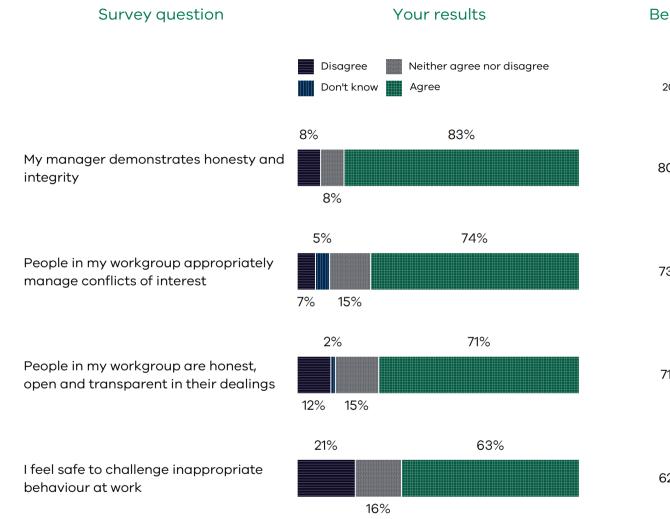
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest
			88 %	
73 %	74 %	60 %	80 %	89 %
71 %	71 %	64 %	80 %	90 %
62 %	63 %	60 %	73 %	79 %



Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

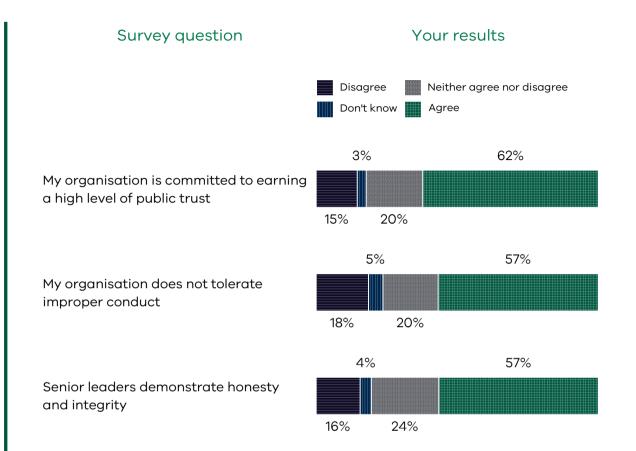
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

62% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
	62 %			
67 %	57 %	60 %	75 %	79 %
57 %	57 %	55 %	76 %	89 %

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

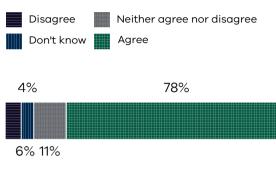
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

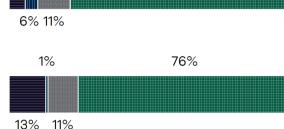
Your results



My workgroup acts fairly and without bias

People in my workgroup are politically

impartial in their work



You		Comparator		
2021	2022	Lowest	Average	Highest
	78 %			
Not asked	76 %	64 %	79 %	83 %

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

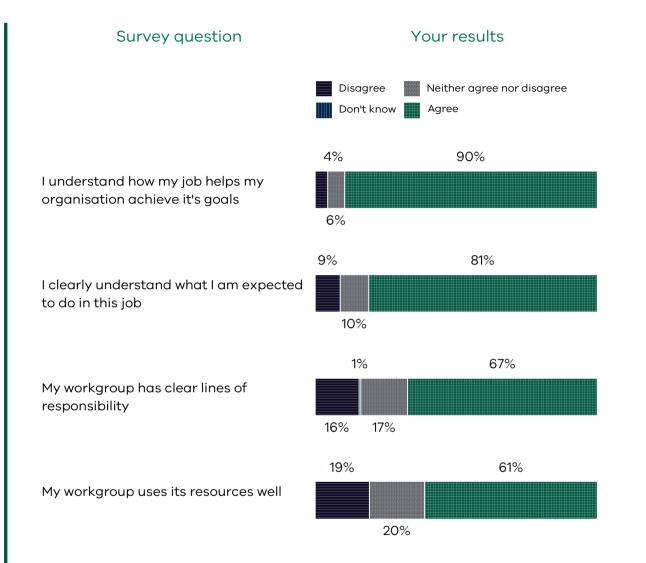
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



Y	You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest	
Not asked	90 %	86 %	91 %	96 %	
72 %	81 %	73 %	85 %	100 %	
67 %	67 %	64 %	75 %	90 %	
Not asked	61 %	64 %	72 %	80 %	



Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

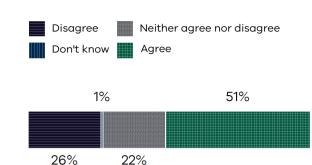
Example

51% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Senior leaders provide clear strategy

and direction



Your results

You		C	omparato	or
2021	2022	Lowest	Average	Highest
		ı		
41 %	51 %	55 %	68 %	80 %

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Yo	ou	c	omparato	or
2021	2022	Lowest	Average	Highest
81 %	83 %	73 %	90 %	97 %
83 %	81 %	64 %	88 %	100 %
77 %	80 %	64 %	85 %	100 %
80 %	70 %	64 %	85 %	91 %



Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree Town Agree

You		С	omparato	or
2021	2022	Lowest	Average	Highest
64 %	50 %	50 %	72 %	76 %
04 /0	30 %	JU /6	12 /0	70 /0

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Agree 10% 80% My manager models my organisation's values 11% Senior leaders model my organisation's values 21% 23%

Yo	-		omparato	
2021	2022	Lowest	Average	Highest
73 %	80 %	64 %	86 %	90 %
51 %	53 %	55 %	75 %	84 %

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

Survey question Your results Neither agree nor disagree Don't know 7% 73% Lunderstand how the Charter of Human Rights and Responsibilities applies to my work 20% 4% 71% My organisation encourages employees to act in ways that are consistent with human rights 17%

Benchmark agree results

You

2021

65 %	73 %	53 %	81 %	85 %	
71 %	71 %	64 %	84 %	88 %	

Comparator

Lowest Average Highest

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	88	23%
35-54 years	195	51%
55+ years	63	16%
Prefer not to say	38	10%

How would you describe your gender?	(n)	%
Man	172	45%
Woman	163	42%
Prefer not to say	46	12%
Non-binary and I use a different term	3	1%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	6	2%
No	339	88%
Prefer not to say	39	10%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
No	336	88%
Don't know	12	3%
Prefer not to say	36	9%

How do you describe your sexual orientation?
Straight (heterosexual)

orientation?	(n)	%
Straight (heterosexual)	284	74%
Prefer not to say	66	17%
Gay or lesbian	16	4%
Bisexual	11	3%
Don't know	4	1%
I use a different term	3	1%

Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander		%
Yes	4	1%
Non Aboriginal and/or Torres Strait Islander	347	90%
Prefer not to say	33	9%



Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	19	5%
No	333	87%
Prefer not to say	32	8%

If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?	(n)	%
Yes	9	47%
No	8	42%
Prefer not to say	2	11%

Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	241	63%
Not born in Australia	79	21%
Prefer not to say	64	17%

0/

If you speak another language with your family or community, what language(s) do you speak? (n)

do you speak?	(n)	%
Other	26	26%
Hindi	15	15%
Italian	10	10%
Greek	9	9%
Mandarin	9	9%
Cantonese	7	7%
Spanish	7	7%
Arabic	5	5%
French	5	5%
Macedonian	5	5%
Punjabi	5	5%
Urdu	5	5%

Language other than English spoken with family or community	(n)	%
Yes	99	26%
No	238	62%
Prefer not to say	47	12%

If you speak another language with your family or community, what language(s) do you speak?

do you speak?	(n)	%
Filipino	4	4%
German	3	3%
Indonesian	3	3%
Sinhalese	3	3%
Korean	1	1%
Tagalog	1	1%
Tamil	1	1%
Vietnamese	1	1%

Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	239	62%
Prefer not to say	59	15%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	36	9%
English, Irish, Scottish and/or Welsh	32	8%
East and/or South-East Asian	24	6%
South Asian	15	4%
New Zealander	12	3%
Other	8	2%
Aboriginal and/or Torres Strait Islander	6	2%
Central and/or South American	4	1%
North American	3	1%
African	2	1%
Middle Eastern	2	1%
Central Asian	2	1%
Pacific Islander	1	0%
Maori	1	0%

Religion	(n)	%
No religion	161	42%
Christianity	106	28%
Prefer not to say	72	19%
Buddhism	13	3%
Hinduism	13	3%
Other	13	3%
Islam	3	1%
Sikhism	2	1%
Judaism	1	0%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	360	94%
Part-Time	24	6%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	57	15%
	-	1 1 2 1 2
\$65k to \$95k	66	18%
\$95k to \$125k	113	31%
\$125k or more	74	20%
Prefer not to say	60	16%
Organisational tenure	(n)	%
<1 year	59	15%
1 to less than 2 years	74	19%
2 to less than 5 years	140	36%
5 to less than 10 years	73	19%
10 to less than 20 years	28	7%
More than 20 years	10	3%

Management responsibility	(n)	%
Non-manager	285	74%
Other manager	60	16%
Manager of other manager(s)	39	10%
Employment type	(n)	%
Ongoing and executive	(n) 313	82%
	1	



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the las	st	
3 months	(n)	%
Melbourne: Suburbs	248	65%
Melbourne CBD	88	23%
Large regional city	26	7%
Rural	16	4%
Other	6	2%
What have been your main places of		
work over the last 3-months?	(n)	%
Your employer's office	123	32%
A frontline or service delivery location	25	7%
Home or private location	345	90%
Other	9	2%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	148	39%
Flexible start and finish times	146	38%
Working from an alternative location (e.g. home, hub/shared work space)	61	16%
Working more hours over fewer days	53	14%
Part-time	25	7%
Using leave to work flexible hours	18	5%
Other	11	3%
Purchased leave	6	2%
Study leave	3	1%
Shift swap	1	0%
Job sharing	1	0%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	269	70%
Flexible working arrangements	84	22%
Physical modifications or improvements to the workplace	30	8%
Career development support strategies	11	3%
Job redesign or role sharing	3	1%
Other	3	1%
Accessible communications technologies	2	1%

Why did you make this request?	(n)	<u>%</u>
Work-life balance	62	54%
Health	40	35%
Caring responsibilities	31	27%
Family responsibilities	23	20%
Other	11	10%
Study commitments	6	5%
Disability	2	2%

What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory The process was unsatisfactory



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	156	41%
Primary school aged child(ren)	59	15%
Secondary school aged child(ren)	55	14%
Prefer not to say	51	13%
Frail or aged person(s)	47	12%
Child(ren) - younger than preschool age	35	9%
Preschool aged child(ren)	20	5%
Person(s) with a medical condition	15	4%
Person(s) with a mental illness	11	3%
Person(s) with disability	10	3%
Other	8	2%







vpsc.vic.gov.au/peoplemattersurvey