





# People matter survey

# wellbeing check 2022

Have your say

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# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



# About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

## Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

## Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

## Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

## Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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   engagement index
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# Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



# Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

# Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

**Outcomes** 

- Satisfaction
- Wellbeing –
   work-related stress
- Wellbeing –
  job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

# The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



**Human Rights** 





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Echuca Regional Health

Mildura Base Public Hospital

Monash Health

The Queen Elizabeth Centre



# Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

# Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

## How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
55% (392)		59% (464)	
Comparator	31%	Comparator	17%

39%

**Public Sector** 

**Public Sector** 

52%



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Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

## Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
64		66	
Comparator	70	Comparator	66
Public Sector	70 70	Public Sector	69



# Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 66.

# Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

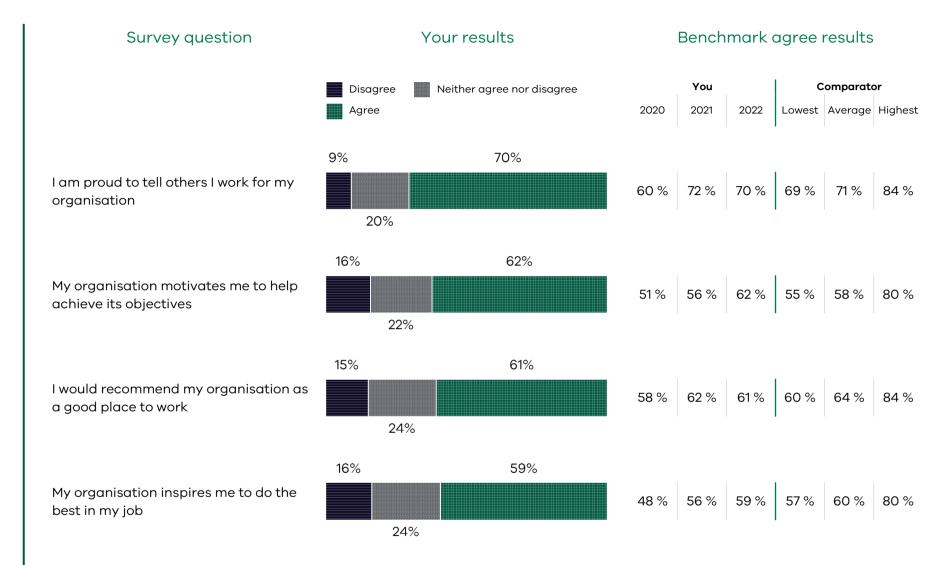
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

70% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







## Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 66.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

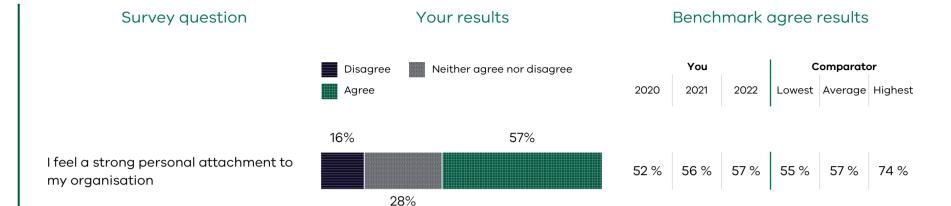
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

57% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.



Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

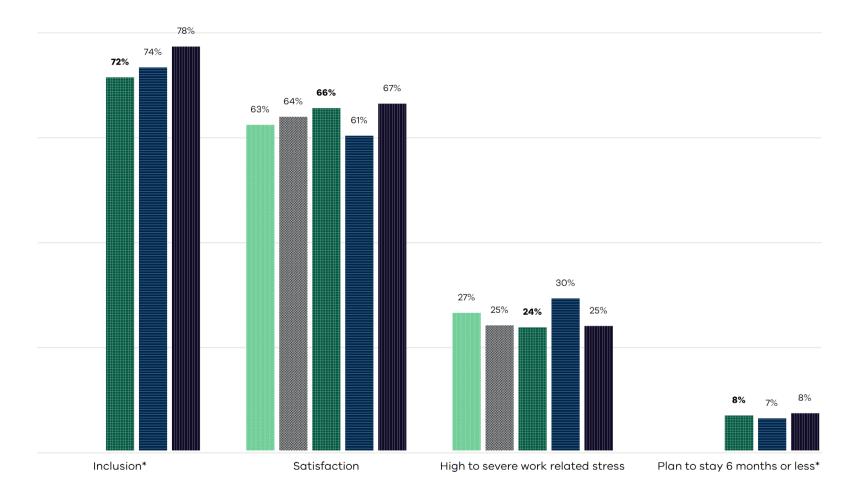
# Example

#### In 2022:

 72% of your staff who did the survey responded positively to questions about Inclusion.

## Compared to:

• 74% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

## Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

# Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

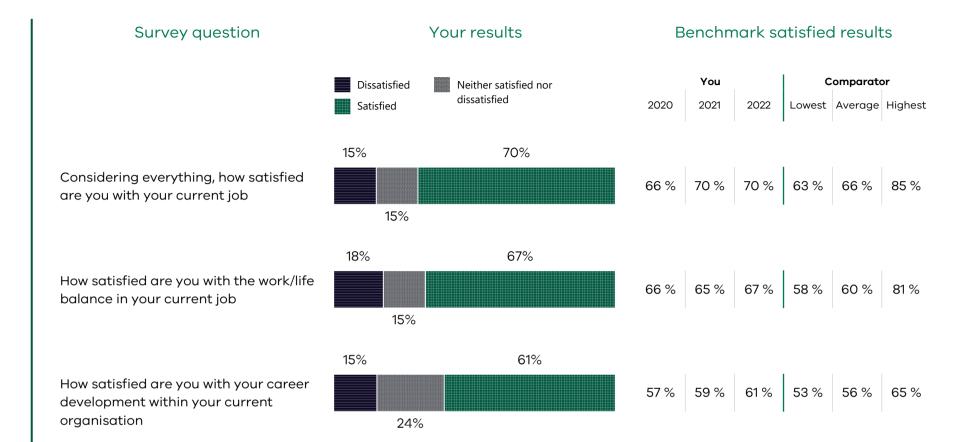
Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

70% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.







### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

## Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

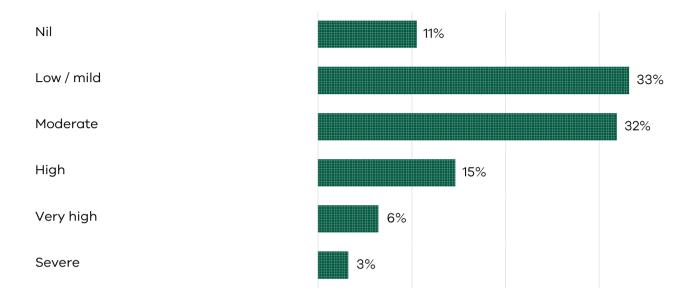
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

# Example

24% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 30% of staff in your comparator group and 25% of staff across the public sector.

# How would you rate your current level of work-related stress? (You 2022)



# Reported levels of high to severe stress

2021	2022
25%	24%

Comparator	28%	Comparator	30%
Public Sector	26%	<b>Public Sector</b>	25%



Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

# Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

## Example

89% of your staff who did the survey said they experienced mild to severe stress.

Of that 89%, 37% said the top reason was 'Workload'.

A15	
710	

89%

Experienced some work-related stress

Did not experience some work-related stress

11%

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	37%	37%	57%	51%
Time pressure	34%	29%	44%	44%
Dealing with clients, patients or stakeholders	22%	19%	13%	15%
Competing home and work responsibilities	11%	18%	15%	14%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	17%	17%	13%	10%
Unclear job expectations	13%	14%	9%	14%
Other changes due to COVID-19	16%	13%	15%	7%
Incivility, bullying, harassment or discrimination	16%	13%	9%	5%
Physical environment	13%	12%	8%	3%
Content, variety, or difficulty of work	8%	12%	11%	11%





# Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

# Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

## How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

# Example

8% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	8%	7%	8%
Over 6 months and up to 1 year	8%	9%	10%
Over 1 year and up to 3 years	25%	21%	25%
Over 3 years and up to 5 years	18%	16%	16%
Over 5 years	42%	47%	41%



## Inclusion question results

#### What this is

This is how included staff feel in their workplace.

# Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

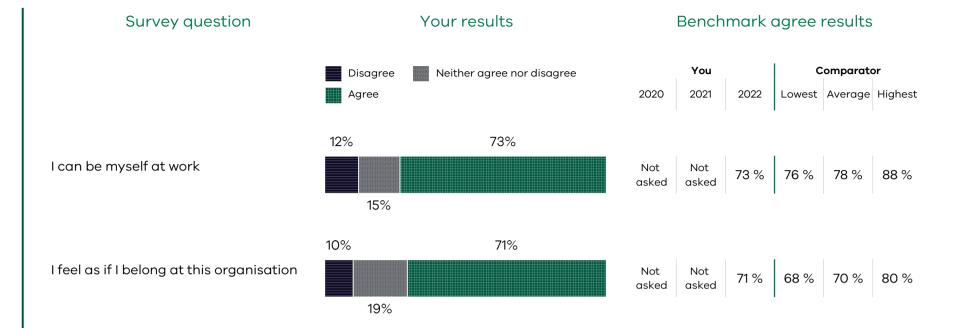
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

73% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.





Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

# Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

# Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'. Staff who experienced one or more barriers to success at work



Experienced barriers	Did not experience barriers
----------------------	-----------------------------

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	9%	8%	8%
My caring responsibilities	9%	8%	7%
My sex	7%	3%	4%
My cultural background	6%	3%	3%
My mental health	6%	7%	7%
Other	5%	5%	4%
My race	5%	2%	1%
My physical health	4%	5%	4%
My physical features	2%	1%	1%
My disability	2%	1%	1%





Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

## Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

# Example

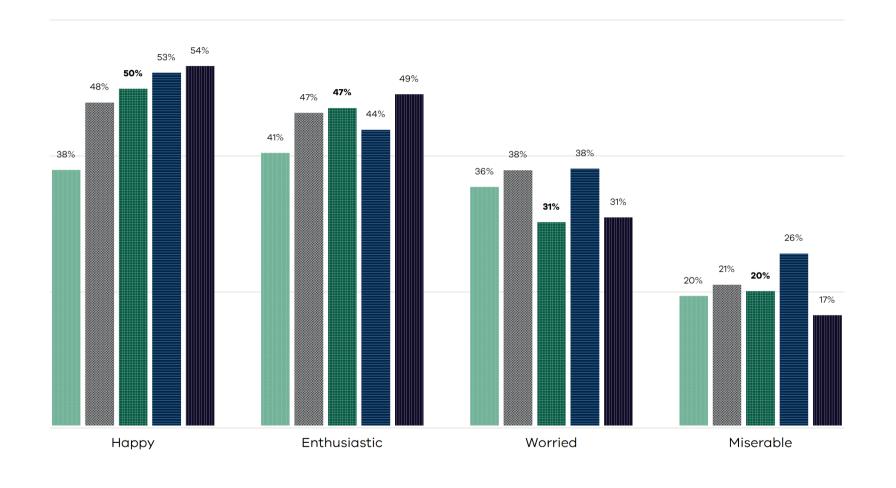
#### In 2022:

 50% of your staff who did the survey said work made them feel happy in 2022, which is up from 48% in 2021

# Compared to:

53% of staff at your comparator and
 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022

Public sector 2022

# Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

## Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

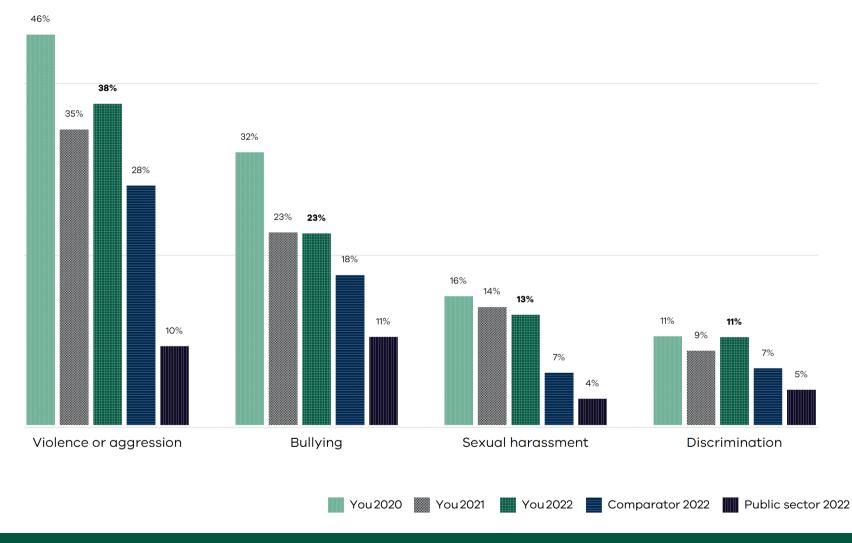
# Example

#### In 2022:

38% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 35% in 2021.

#### Compared to:

 28% of staff at your comparator and 10% of staff across the public sector.



# Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

## Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

## Example

23% of your staff who did the survey said they experienced bullying.

Of that 23%, 79% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

106		301	57
23%		65%	12%
	Experienced bullying	Did not experience bullying	Not sure

If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	74%	79%	69%	71%
Exclusion or isolation	46%	48%	37%	43%
Withholding essential information for me to do my job	29%	33%	23%	33%
Intimidation and/or threats	31%	27%	34%	30%
Verbal abuse	20%	25%	22%	19%
Being assigned meaningless tasks unrelated to the job	16%	18%	11%	13%
Other	18%	16%	15%	15%
Being given impossible assignment(s)	3%	11%	10%	10%
Interference with my personal property and/or work equipment	7%	8%	4%	4%



# Telling someone about the bullying

#### What this is

This is if staff told someone when they experienced bullying.

## Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

#### Example

23% of your staff who did the survey said they experienced bullying, of which

- 56% said the top way they reported the bullying was 'Told a colleague'.
- 90% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

106		301	57
23%		65%	12%
	Experienced bullying	Did not experience bullying	Not sure

Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	33%	56%	41%	41%
Told a friend or family member	27%	42%	33%	35%
Told a manager	47%	42%	47%	49%
Told the person the behaviour was not OK	10%	23%	14%	17%
Told someone else	12%	15%	11%	12%
Submitted a formal complaint	14%	10%	11%	11%
Told Human Resources	8%	9%	13%	13%
I did not tell anyone about the bullying	12%	8%	11%	12%
Told employee assistance program (EAP) or peer support	8%	5%	6%	10%



Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

## Why this is important

By understanding this, organisations can plan how to support staff.

## How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

### Example

90% of your staff who experienced bullying did not submit a formal complaint, of which:

• 58% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	52%	58%	54%	51%
I believed there would be negative consequences for my reputation	49%	56%	47%	52%
I believed there would be negative consequences for my career	34%	42%	32%	41%
I didn't feel safe to report the incident	18%	22%	17%	19%
I didn't think it was serious enough	22%	21%	15%	16%
Other	9%	12%	11%	12%
I thought the complaint process would be embarrassing or difficult	16%	11%	11%	13%
I didn't need to because I no longer had contact with the person(s) who bullied me	5%	8%	7%	7%
I believed there would be negative consequences for the person I was going to complain about	12%	5%	9%	9%
I didn't know how to make a complaint	3%	5%	4%	5%





# Perpetrators of bullying

### What this is

This is who staff have said are responsible for bullying.

# Why this is important

Understanding where bullying happens means organisations can work out what action to take.

## How to read this

In this year's survey, 23% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

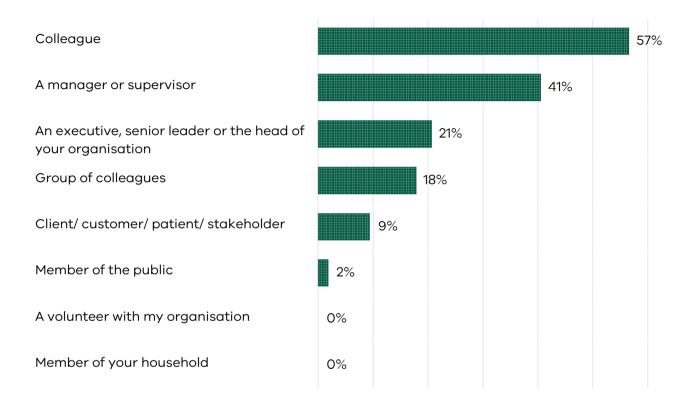
Each row is one perpetrator or group of perpetrators.

# Example

23% of your staff who did the survey said they experienced bullying.

Of that 23%, 57% said it was by 'Colleague'.

# 106 people (23% of staff) experienced bullying (You2022)





# Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

## Why this is important

Understanding where bullying happens means organisations can work out what action to take.

## How to read this

In this year's survey, 23% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

## Example

23% of your staff who did the survey said they experienced bullying.

Of that 23%, 97% said it was by someone within the organisation.

Of that 97%, 53% said it was 'They were in my workgroup'.

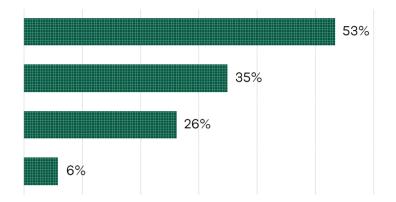
103 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

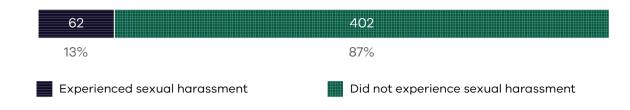
In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

# Example

13% of your staff who did the survey said they experienced sexual harassment.

Of those, 58% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'. Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Intrusive questions about your private life or comments about your physical appearance	54%	58%	40%	46%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	46%	53%	50%	49%
Inappropriate staring or leering that made you feel intimidated	29%	23%	13%	14%
Unwelcome touching, hugging, cornering or kissing	16%	18%	23%	11%
Sexual gestures, indecent exposure or inappropriate display of the body	21%	16%	8%	3%
Inappropriate physical contact (including momentary or brief physical contact)	18%	16%	24%	14%
Any other unwelcome conduct of a sexual nature	14%	15%	6%	6%
Repeated or inappropriate invitations to go out on dates	11%	8%	3%	3%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	4%	5%	0%	3%
Request or pressure for sex or other sexual acts	4%	5%	1%	1%





# Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

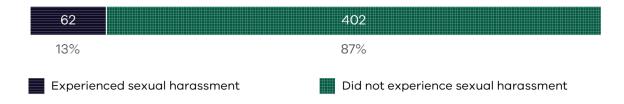
In descending order, the table shows the top 10 responses.

## Example

13% of your staff who did the survey said they experienced sexual harassment.

Of those, 42% said their top response was 'Pretended it didn't bother you'.

Have you experienced sexual harassment at work in the last 12 months?



When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	30%	42%	38%	43%
Told the person the behaviour was not OK	52%	35%	37%	22%
Avoided the person(s) by staying away from them	46%	34%	37%	32%
Tried to laugh it off or forget about it	23%	29%	30%	37%
Told a colleague	39%	26%	35%	24%
Avoided locations where the behaviour might occur	20%	24%	12%	12%
Told a manager	23%	19%	23%	17%
Told a friend or family member	21%	18%	16%	21%
Other	4%	8%	3%	4%
Submitted a formal complaint	7%	6%	7%	5%





Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

# Why this is important

By understanding this, organisations can work out what action to take.

## How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

# Example

94% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 45% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Submitted formal complaint	Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	37%	45%	39%	44%
I didn't think it would make a difference	38%	36%	41%	38%
I believed there would be negative consequences for my reputation	29%	19%	24%	33%
I didn't need to because I made the harassment stop	19%	16%	14%	9%
I believed there would be negative consequences for my career	13%	12%	12%	24%
I believed there would be negative consequences for the person I was going to complain about	6%	10%	9%	13%
Other	8%	10%	13%	10%
I thought the complaint process would be embarrassing or difficult	4%	9%	13%	13%
I didn't feel safe to report the incident	10%	3%	5%	10%
I didn't know who to talk to	6%	3%	4%	5%





# Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

# Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 13% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

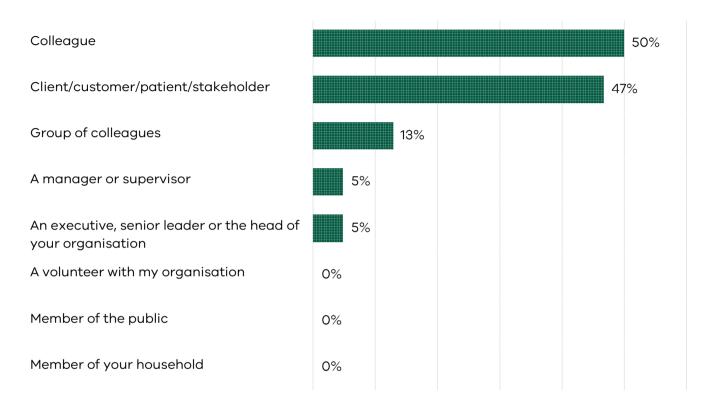
Each row is one perpetrator or group of perpetrators.

# Example

13% of your staff who did the survey said they experienced sexual harassment.

Of that 13%, 50% said it was by 'Colleague'.

# 62 people (13% of staff) experienced sexual harassment (You2022)



# Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 13% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

## Example

13% of your staff who did the survey said they experienced sexual harassment.

Of that 13%, 63% said it was by someone within the organisation.

Of that 63%, 62% said it was 'They were in my workgroup'.

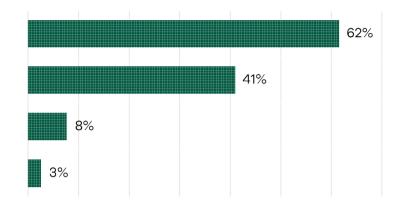
39 people (63% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



## Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

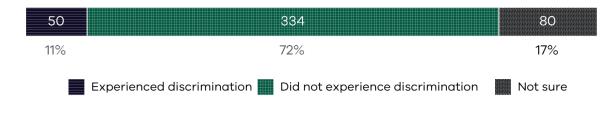
In descending order, the table shows the top 10 answers.

# Example

11% of your staff who did the survey said they experienced discrimination.

Of that 11%, 36% said it was 'Age'.

Have you experienced discrimination at work?



Why were you discriminated against?	You 2021	You 2022	Comparator 2022	Public sector 2022
Age	0%	36%	27%	28%
Employment activity	0%	24%	32%	29%
Race	36%	22%	21%	13%



# Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

#### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

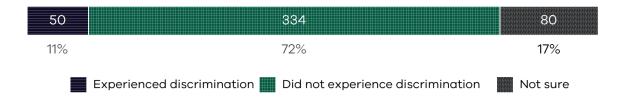
In descending order, the table shows the top 10 types.

## Example

11% of your staff who did the survey said they experienced discrimination.

Of that 11%, 48% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	39%	48%	38%	39%
Opportunities for promotion	33%	36%	33%	38%
Denied flexible work arrangements or other adjustments	31%	26%	30%	20%
Opportunities for training	22%	20%	17%	22%
Opportunities for transfer/secondment	19%	20%	12%	13%
Pay or conditions offered by employer	8%	12%	10%	12%
Access to leave	17%	10%	11%	8%
Employment security - threats of dismissal or termination	14%	8%	13%	16%





Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

## Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

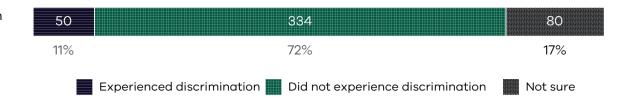
In descending order, the table shows the answers.

## Example

11% of your staff who did the survey said they experienced discrimination, of which

- 38% said the top way they reported the discrimination was 'Told a manager'.
- 92% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	33%	38%	21%	31%
Told a friend or family member	25%	36%	33%	33%
I did not tell anyone about the discrimination	17%	32%	23%	24%
Told a colleague	33%	28%	39%	36%
Told someone else	14%	16%	16%	14%
Told Human Resources	14%	10%	8%	13%
Told the person the behaviour was not OK	11%	10%	5%	9%
Submitted a formal complaint	17%	8%	7%	7%
Told employee assistance program (EAP) or peer support	11%	6%	6%	10%





Discrimination - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

# Why this is important

By understanding this, organisations can work out what action to take.

## How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

# Example

92% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 46% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	47%	46%	61%	59%
I believed there would be negative consequences for my career	50%	41%	40%	53%
I believed there would be negative consequences for my reputation	60%	41%	44%	53%
I didn't feel safe to report the incident	33%	20%	19%	20%
I didn't think it was serious enough	7%	20%	10%	12%
I thought the complaint process would be embarrassing or difficult	20%	11%	13%	13%
I believed there would be negative consequences for the person I was going to complain about	17%	9%	9%	8%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	0%	7%	3%	3%
I didn't know how to make a complaint	7%	4%	6%	6%
Other	13%	4%	8%	9%





## Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

# Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 11% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

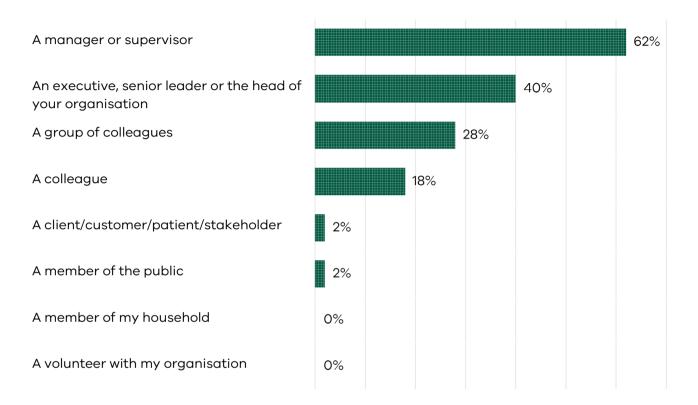
Each row is one perpetrator or group of perpetrators.

# Example

11% of your staff who did the survey said they experienced discrimination.

Of that 11%, 62% said it was by 'A manager or supervisor'.

# 50 people (11% of staff) experienced discrimination (You2022)





# Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

## Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 11% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

## Example

11% of your staff who did the survey said they experienced discrimination.

Of that 11%, 98% said it was by someone within the organisation.

Of that 98%, 41% said it was 'They were in my workgroup'.

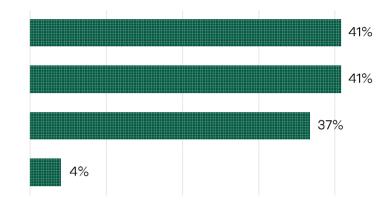
49 people (98% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the

# answers. **Example**

38% of your staff who did the survey said they experienced violence or aggression. Of that 38%, 94% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	92%	94%	85%	73%
Intimidating behaviour	84%	86%	66%	69%
Threats of violence	65%	67%	39%	27%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	36%	22%	35%	14%
Damage to my property or work equipment	19%	16%	9%	5%
Other	7%	3%	3%	6%
Stalking, including cyber-stalking	3%	3%	1%	2%



Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

38% of your staff who did the survey said they experienced violence or aggression, fo which

- 59% said the top way they reported the violence or agression was 'Submitted a formal incident report'
- 41% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Submitted a formal incident report	61%	59%	32%	26%
Told a manager	43%	58%	55%	59%
Told a colleague	50%	57%	46%	44%
Told the person the behaviour was not OK	43%	36%	36%	26%
Told a friend or family member	20%	27%	18%	20%
Told someone else	7%	6%	4%	6%
I did not tell anyone about the incident(s)	5%	5%	7%	8%
Told Human Resources	7%	2%	3%	6%



Violence and aggression - reasons for not submitting a formal incident report

#### What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

41% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 48% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

 103
 73

 59%
 41%

Submitted formal incident report Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	38%	48%	41%	39%
I didn't think it was serious enough	40%	34%	31%	31%
Other	19%	25%	22%	19%
I believed there would be negative consequences for my reputation	15%	15%	11%	21%
I believed there would be negative consequences for my career	9%	14%	8%	17%
I didn't need to because I made the violence or aggression stop	9%	11%	15%	14%
I didn't feel safe to report the incident	6%	10%	3%	7%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	9%	7%	15%	14%
I believed there would be negative consequences for the person I was going to complain about	2%	4%	1%	4%
I didn't know how to make a complaint	2%	3%	3%	4%





# Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

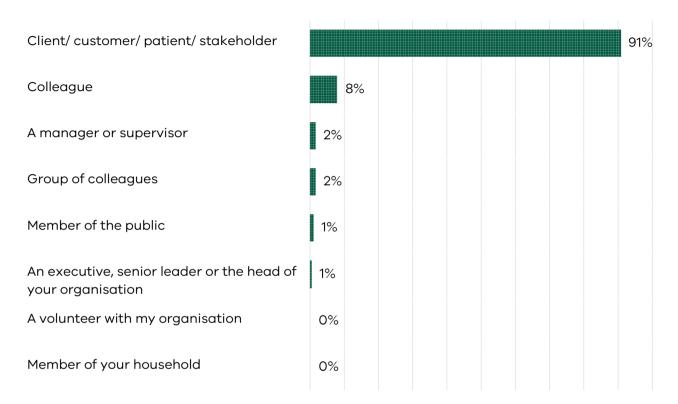
Each row is one perpetrator or a group of perpetrators.

#### Example

38% of your staff who did the survey said they experienced violence or aggression.

Of that 38%, 91% said it was 'Client/ customer/ patient/ stakeholder'.

## 176 people (38% of staff) experienced violence or aggression (You2022)





## People outcomes

#### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 38% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

### Example

38% of your staff who did the survey said they experienced violence or aggression.

Of that 38%, 11% said it was by someone within the organisation.

Of that 11%, 68% said it was 'They were in my workgroup'.

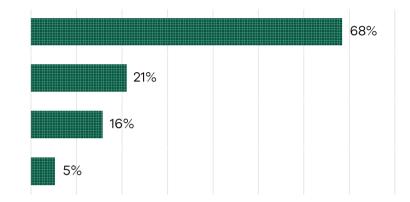
19 people (11% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage





## **People outcomes**

Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

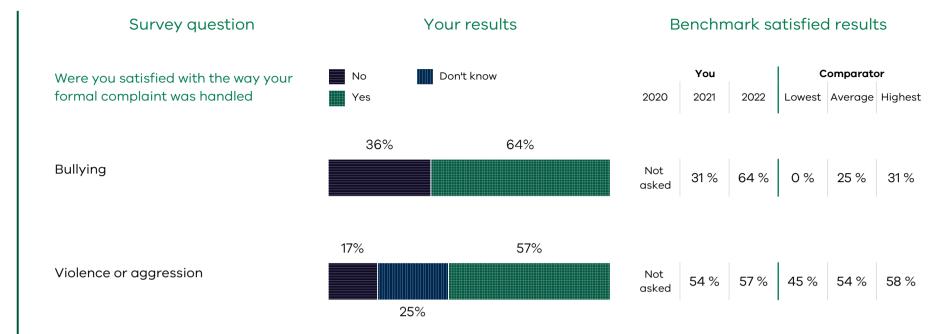
#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

64% of staff who did the survey were satisfied with the way your organisation handled their formal 'Bullying' complaint.





# People matter survey

# wellbeing check 2022

Have your say

### Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership auestions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 90% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	90%	Not asked in 2021	93%
Meaningful work	I achieve something important through my work	89%	+13%	92%
Job enrichment	I can use my skills and knowledge in my job	89%	Not asked in 2021	93%
Job enrichment	I understand how my job helps my organisation achieve it's goals	85%	Not asked in 2021	90%
Manager leadership	My manager treats employees with dignity and respect	85%	+1%	81%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	83%	-2%	75%
Collaboration	I am able to work effectively with others outside my immediate workgroup	82%	-1%	85%
Manager leadership	My manager demonstrates honesty and integrity	81%	+2%	78%
Job enrichment	I clearly understand what I am expected to do in this job	81%	+5%	89%
Manager leadership	My manager models my organisation's values	80%	+3%	78%



#### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 40% of your staff agreed with 'All levels of my organisation are involved in the prevention of stress'. In the 'Change from 2021' column, you have a 5% increase, which is a positive trend.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Safety climate	All levels of my organisation are involved in the prevention of stress	40%	+5%	39%
Taking action	My organisation has made improvements based on the survey results from last year	42%	Not asked in 2021	27%
Organisational integrity	I believe the promotion processes in my organisation are fair	43%	Not asked in 2021	45%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	43%	+3%	66%
Patient safety climate	This health service does a good job of training new and existing staff	45%	-4%	53%
Organisational integrity	I have an equal chance at promotion in my organisation	47%	Not asked in 2021	48%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	47%	+4%	46%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	48%	-1%	47%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	49%	+5%	45%
Taking action	I believe my organisation will make improvements based on the results of this survey	51%	Not asked in 2021	44%



#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the

When you use this data, focus on the increase instead of individual numbers.

'Increase from 2021' column.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 89% of your staff agreed with 'I achieve something important through my work'. In the 'Increase from 2021' column, you have a 13% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Meaningful work	I achieve something important through my work	89%	+13%	92%
Safe to speak up	I feel culturally safe at work	75%	+11%	83%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	61%	+9%	65%
Workgroup support	People in my workgroup are politically impartial in their work	70%	+9%	72%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	70%	+7%	55%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	57%	+6%	63%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	61%	+6%	52%
Engagement	My organisation motivates me to help achieve its objectives	62%	+6%	58%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	79%	+6%	83%
Collaboration	Workgroups across my organisation willingly share information with each other	55%	+5%	62%



#### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Quality service delivery', the 'You 2022' column shows 64% of your staff agreed with 'My workgroup has clear lines of responsibility'.

In the 'Decrease from 2021' column, you have a 6% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Quality service delivery	My workgroup has clear lines of responsibility	64%	-6%	71%
Patient safety climate	This health service does a good job of training new and existing staff	45%	-4%	53%
Innovation	My workgroup is quick to respond to opportunities to do things better	62%	-4%	64%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	54%	-4%	61%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	70%	-3%	79%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	61%	-3%	63%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	58%	-2%	61%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	83%	-2%	75%
Job enrichment	I have the authority to do my job effectively	70%	-2%	74%
Engagement	I would recommend my organisation as a good place to work	61%	-1%	64%



# Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Flexible working', the 'You 2022' column shows 70% of your staff agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

The 'difference' column, shows that agreement for this question was 15 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	70%	+15%	55%
Taking action	My organisation has made improvements based on the survey results from last year	42%	+15%	27%
Workload	I have enough time to do my job effectively	61%	+14%	47%
Workload	The workload I have is appropriate for the job that I do	63%	+12%	51%
Flexible working	My manager supports working flexibly	79%	+10%	70%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	61%	+9%	52%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	83%	+8%	75%
Satisfaction	How satisfied are you with the work/life balance in your current job	67%	+7%	60%
Taking action	I believe my organisation will make improvements based on the results of this survey	51%	+6%	44%
Manager support	My manager gives me feedback that helps me improve my performance	70%	+5%	65%



# Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Patient safety climate', the 'You 2022' column shows 43% of your staff agreed with 'I would recommend a friend or relative to be treated as a patient here'.

The 'difference' column, shows that agreement for this question was 23 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	43%	-23%	66%
Organisational integrity	My organisation does not tolerate improper conduct	56%	-14%	69%
Safety climate	My organisation provides a physically safe work environment	62%	-13%	75%
Patient safety climate	Management is driving us to be a safety-centred organisation	59%	-11%	70%
Innovation	My workgroup learns from failures and mistakes	57%	-10%	67%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	70%	-9%	79%
Organisational integrity	My organisation is committed to earning a high level of public trust	67%	-9%	76%
Senior leadership	Senior leaders demonstrate honesty and integrity	51%	-9%	60%
Senior leadership	Senior leaders model my organisation's values	54%	-8%	62%
Safe to speak up	I feel culturally safe at work	75%	-8%	83%



# People matter survey

# wellbeing check 2022

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# Public sector values

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- Human rights

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

## **Taking action**

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

results from last year

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

51% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2020 2021 2022 Lowest Average Highest 51% 17% I believe my organisation will make asked improvements based on the results of this survey 32% 19% 42% My organisation has made improvements based on the survey

25%

14%

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#### **Key differences**

- Highest scoring
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   Torres Strait Islander
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- Categories
- Primary role

## Senior leadership

#### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

54% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 54% 4% Senior leaders model my organisation's values 19% 24% 2% 52% Senior leaders provide clear strategy and direction 22% 24% 3% 51% Senior leaders demonstrate honesty and integrity 17% 29%





# People matter survey

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- comparatorBiggest negativedifference from

comparator

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#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

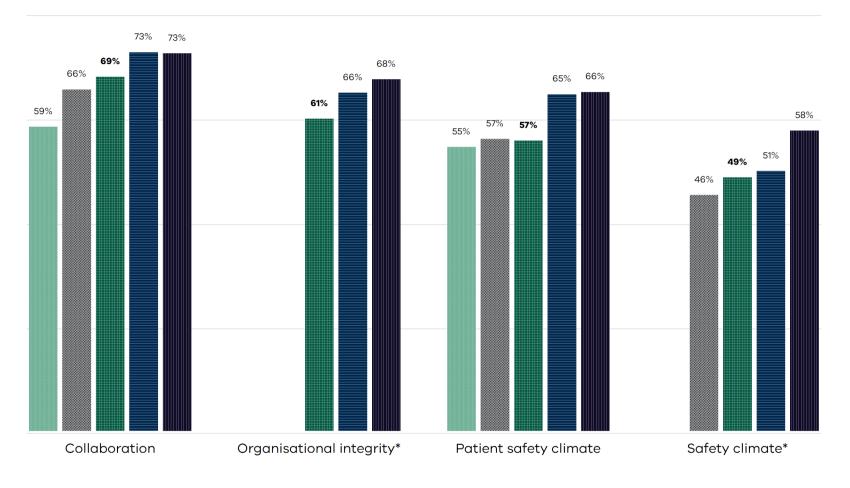
#### Example

#### In 2022:

 69% of your staff who did the survey responded positively to questions about Collaboration which is up from 66% in 2021.

#### Compared to:

• 73% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

#### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

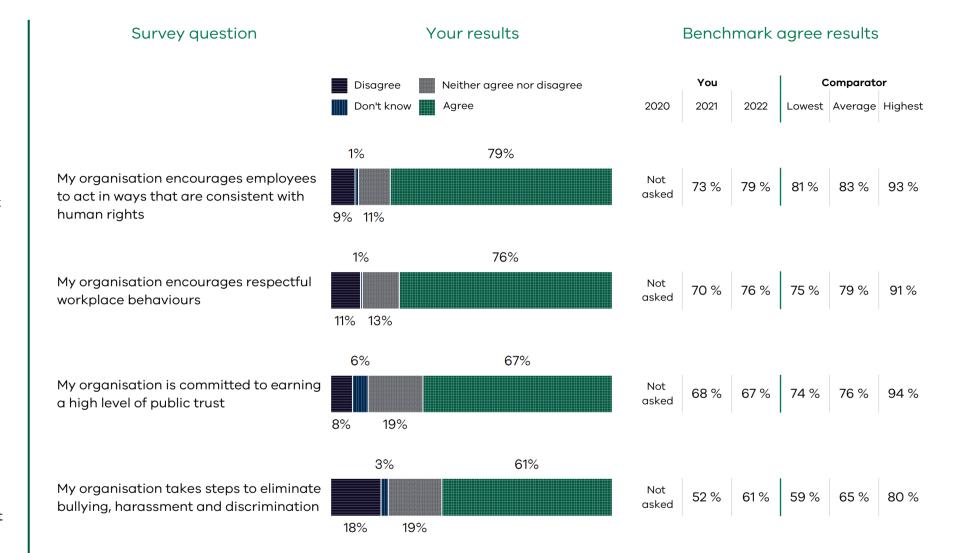
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.







#### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

58% of your staff who did the survey agreed or strongly agreed with 'I believe the recruitment processes in my organisation are fair'.







#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 8% 82% I am able to work effectively with others outside my immediate workgroup 10% 3% 55% Workgroups across my organisation willingly share information with each other 18% 24%



#### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

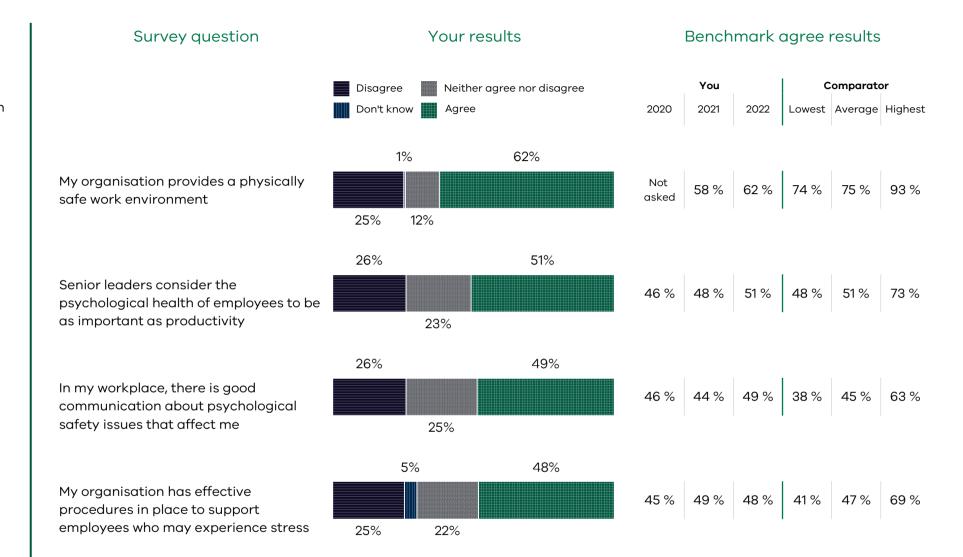
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

62% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.





#### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

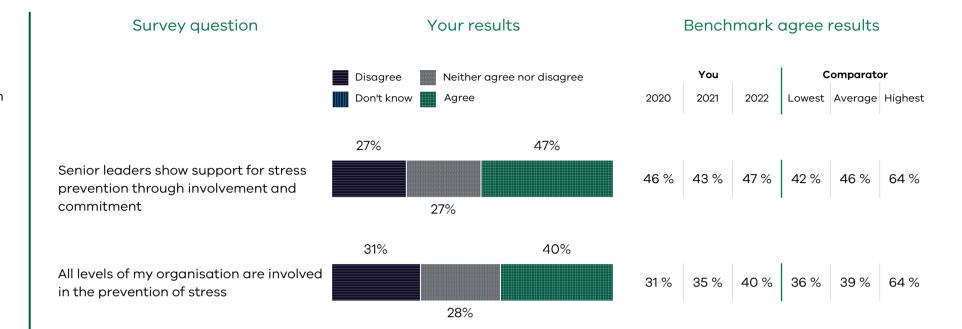
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

47% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.





#### Patient safety climate 1 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

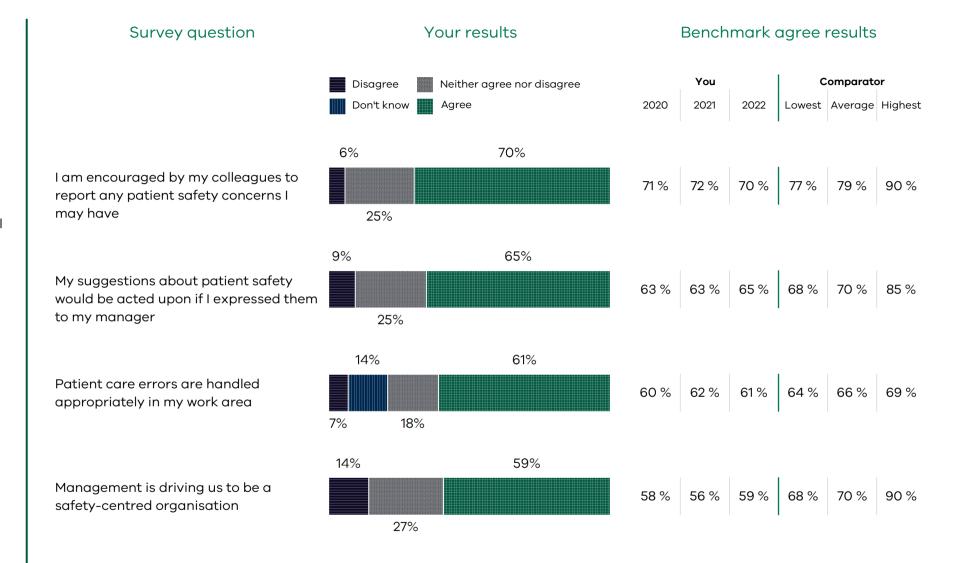
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.







#### Patient safety climate 2 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

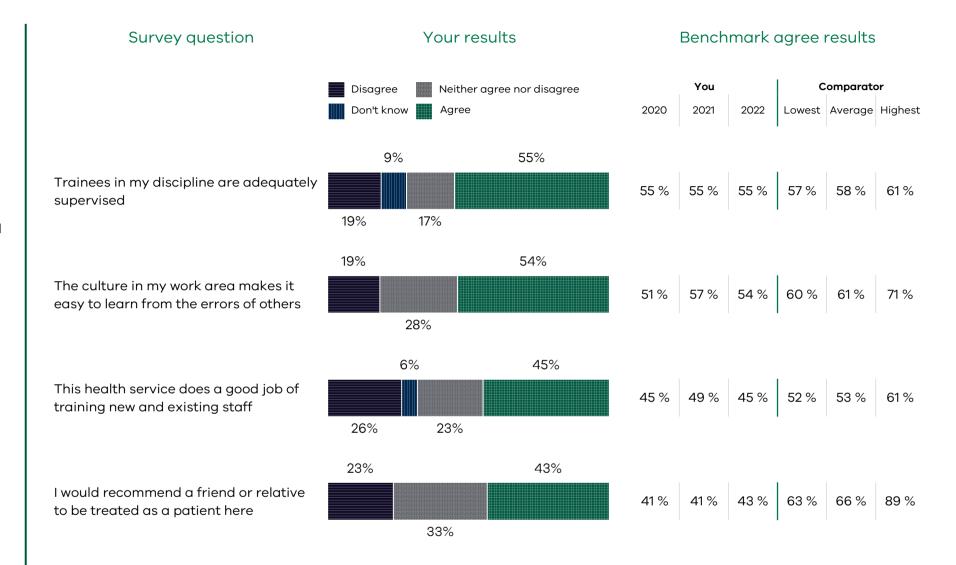
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

55% of your staff who did the survey agreed or strongly agreed with 'Trainees in my discipline are adequately supervised'.







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- Aboriginal and/or Torres Strait Islander
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#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

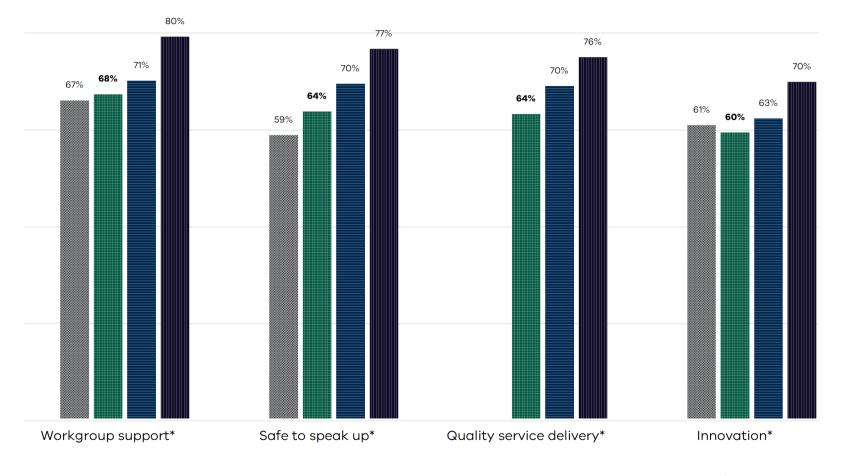
#### Example

#### In 2022:

 68% of your staff who did the survey responded positively to questions about Workgroup support which is up from 67% in 2021.

#### Compared to:

• 71% of staff at your comparator and 80% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



#### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

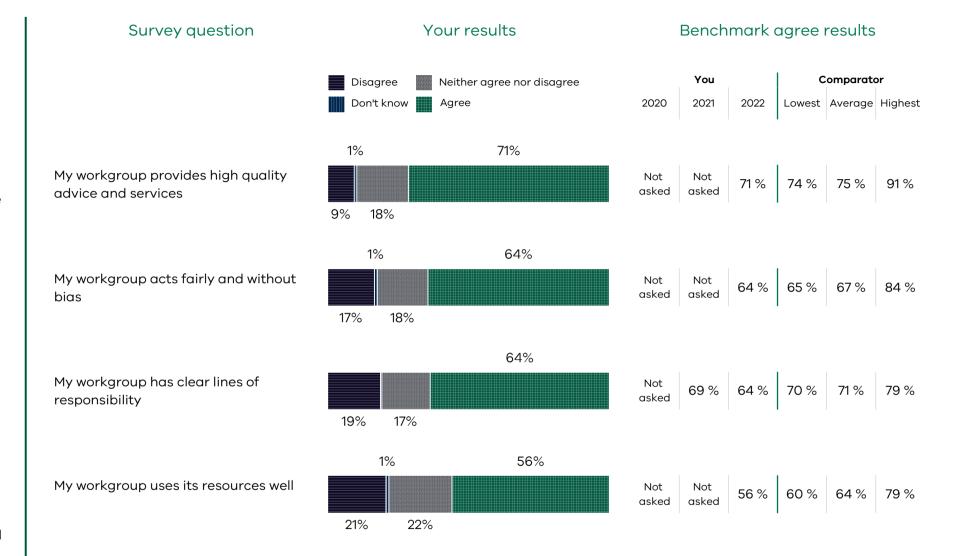
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.







#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

62% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2020 2021 2022 Lowest Average Highest 1% 62% My workgroup is quick to respond to opportunities to do things better 18% 19% 1% 61% My workgroup encourages employee creativity 16% 22% 1% 57% My workgroup learns from failures and mistakes 21% 21%





#### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

58% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 4% 58% People in my workgroup appropriately asked manage conflicts of interest

15%

23%



#### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

75% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 75% 12% I feel culturally safe at work 14% 17% 61% People in my workgroup are able to bring up problems and tough issues 22% 24% 57% I feel safe to challenge inappropriate behaviour at work 19%

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- Biggest positive difference from comparator
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#### Workgroup climate

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- · Safe to speak up

# Job and manager factors

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# Public sector values

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### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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- Caring
- Categories
- Primary role





## Job and manager factors

#### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

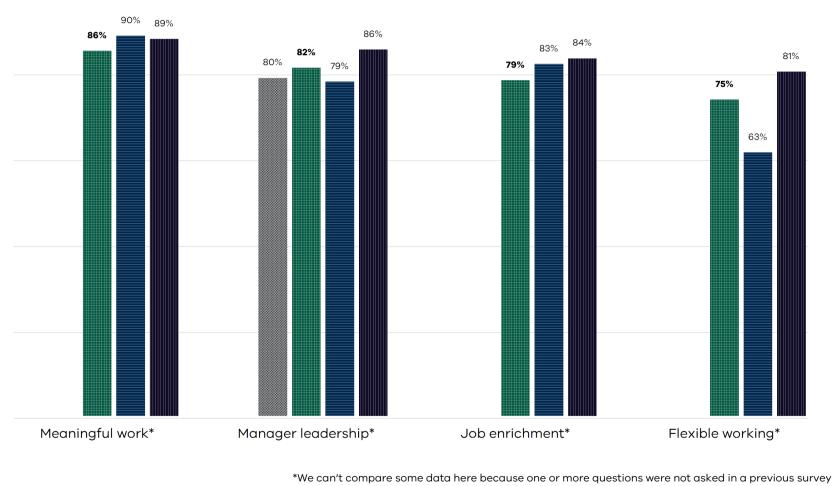
### Example

#### In 2022:

86% of your staff who did the survey responded positively to questions about Meaningful work.

#### Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.







## Job and manager factors

#### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

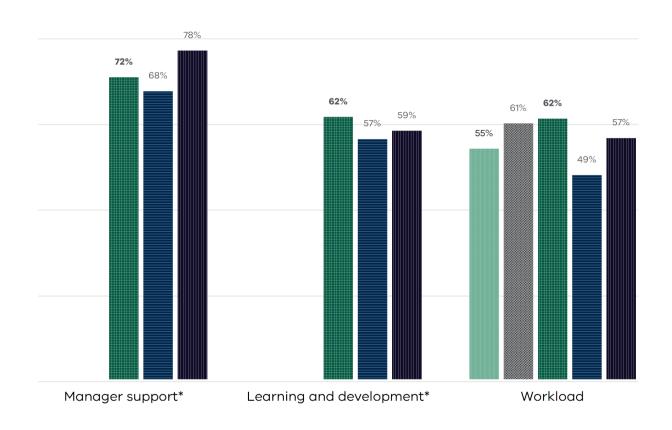
### Example

#### In 2022:

 72% of your staff who did the survey responded positively to questions about Manager support.

#### Compared to:

68% of staff at your comparator and
 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

#### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

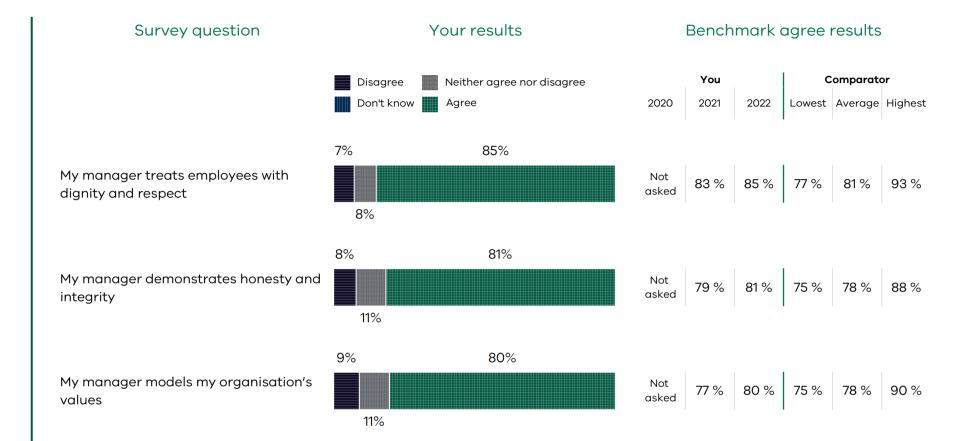
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







#### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

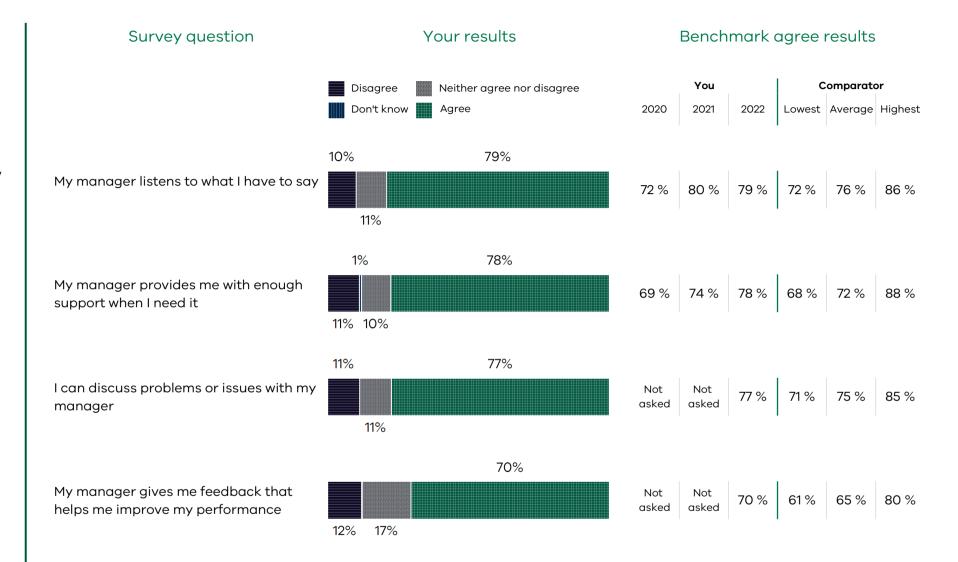
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.







#### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

54% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.



#### Workload

#### What this is

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

63% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Agree 2020 2021 2022 Lowest Average Highest 23% 63% The workload I have is appropriate for the job that I do 14% 23% 61% I have enough time to do my job effectively 16%



#### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

75% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.







#### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

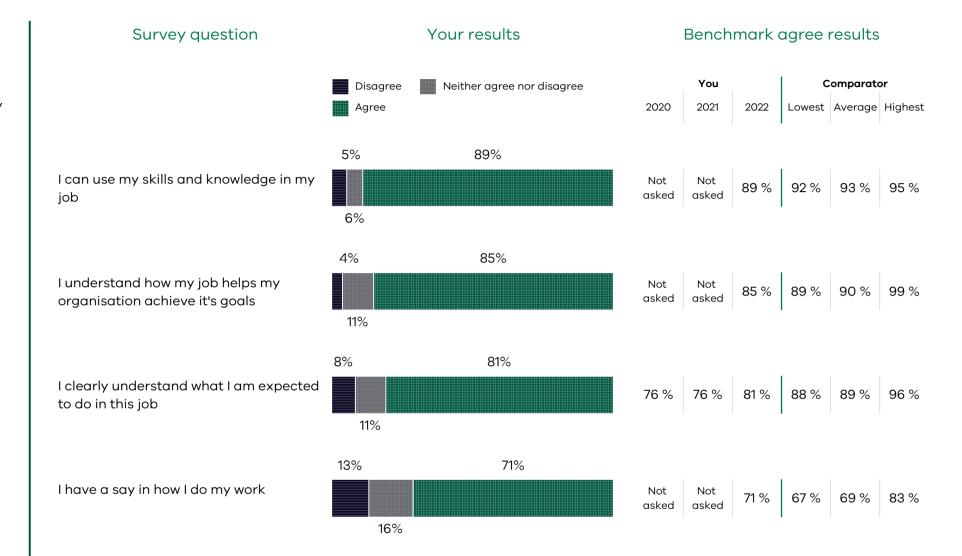
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

89% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.







Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

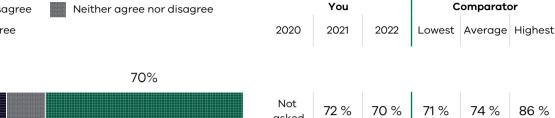
#### Survey question

### Neither agree nor disagree Disagree Agree

16%

14%

Your results



Benchmark agree results

I have the authority to do my job effectively

#### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

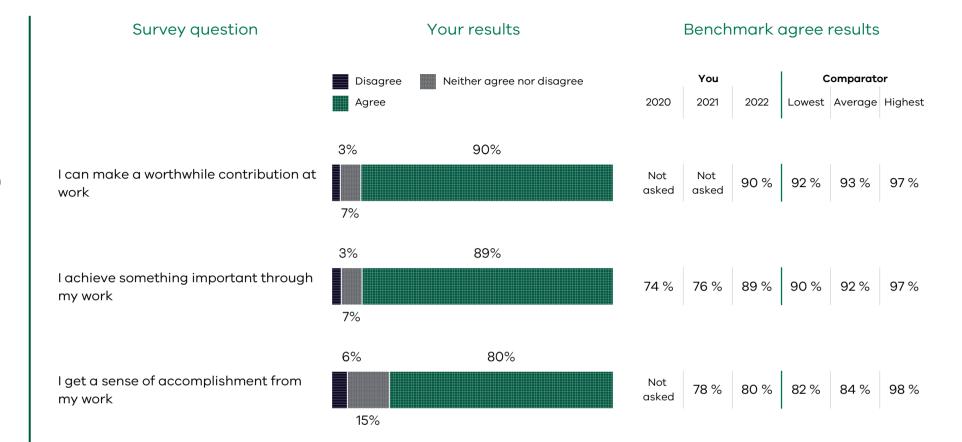
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.







#### Flexible working

#### What this is

This is how well you organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2020 2021 2022 Lowest Average Highest 7% 79% My manager supports working flexibly Not asked 13% 15% 70% I am confident that if I requested a flexible work arrangement, it would be given due consideration 15%



# People matter survey

# wellbeing check 2022

Have your say

#### Overview

#### **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### **Taking action**

• Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





#### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

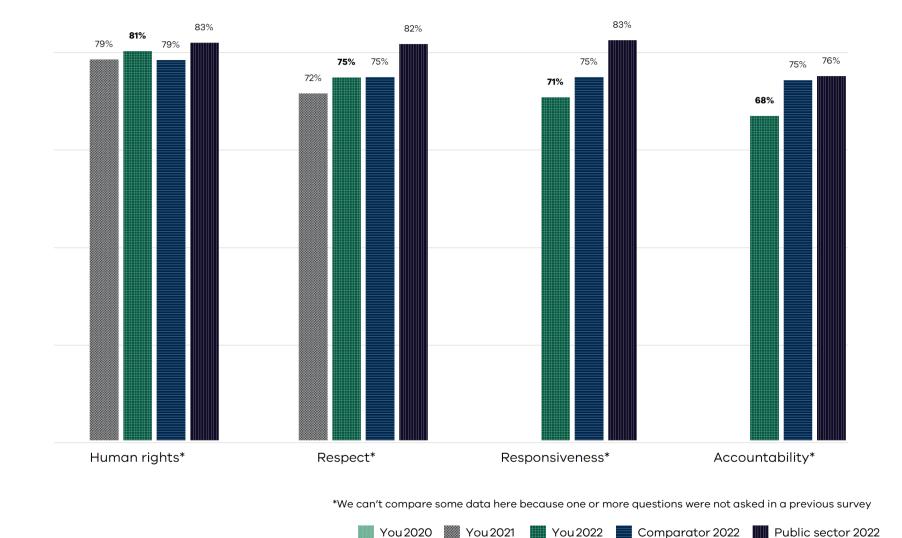
#### Example

#### In 2022:

 81% of your staff who did the survey responded positively to questions about Human rights, which is up 2% in 2021.

#### Compared to:

• 79% of staff at your comparator and 83% of staff across the public sector.



#### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

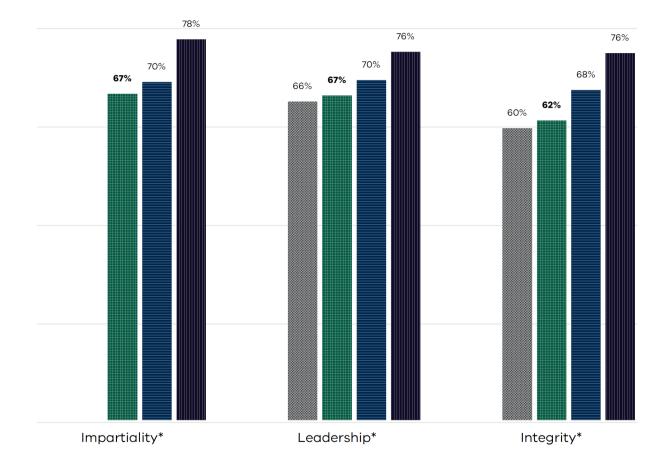
#### Example

#### In 2022:

67% of your staff who did the survey responded positively to questions about Impartiality.

#### Compared to:

• 70% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey















#### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

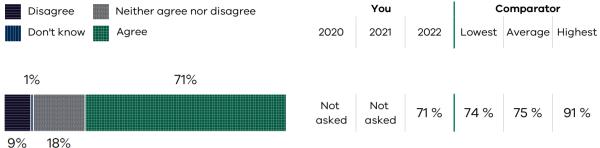
71% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

#### Survey question

# 5: III N. III

Your results

#### Benchmark agree results



My workgroup provides high quality advice and services

#### Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.







#### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

57% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Don't know 2020 2021 2022 Lowest Average Highest 24% 57% I feel safe to challenge inappropriate behaviour at work 19% 2% 56% My organisation does not tolerate improper conduct 21% 21% 3% 51% Senior leaders demonstrate honesty and integrity 17% 29%

#### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree 2020 2021 2022 Lowest Average Highest 70% 4% People in my workgroup are politically impartial in their work 9% 17% 1% 64% My workgroup acts fairly and without asked bias 17% 18%



#### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

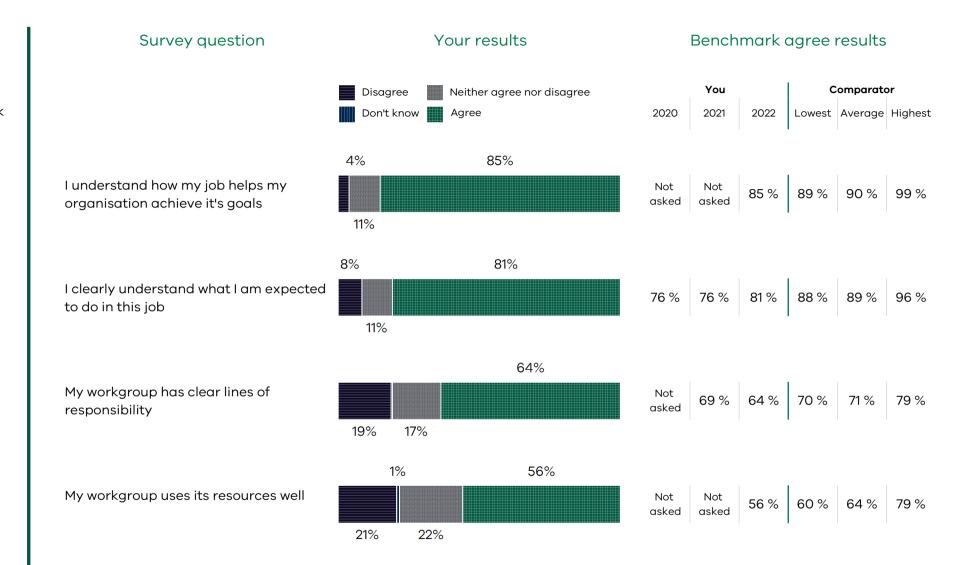
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Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.





#### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

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#### Example

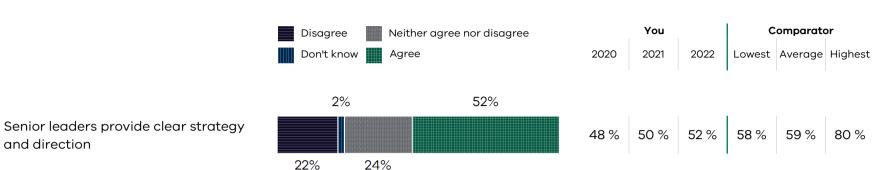
52% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

#### Survey question

and direction

#### Your results

#### Benchmark agree results





#### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

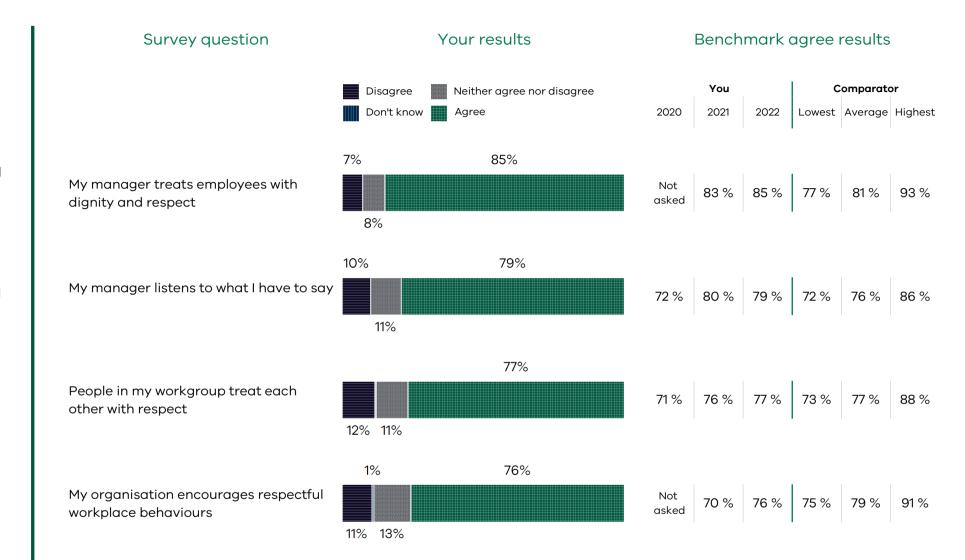
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







#### Respect 2 of 2

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Respect is how your staff feel they're treated in the workplace and community.

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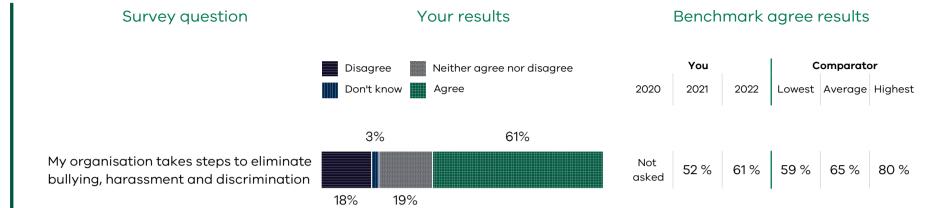
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

61% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.





#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

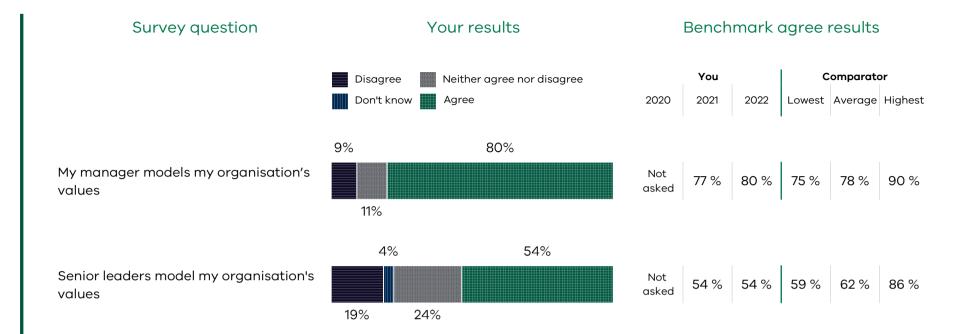
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

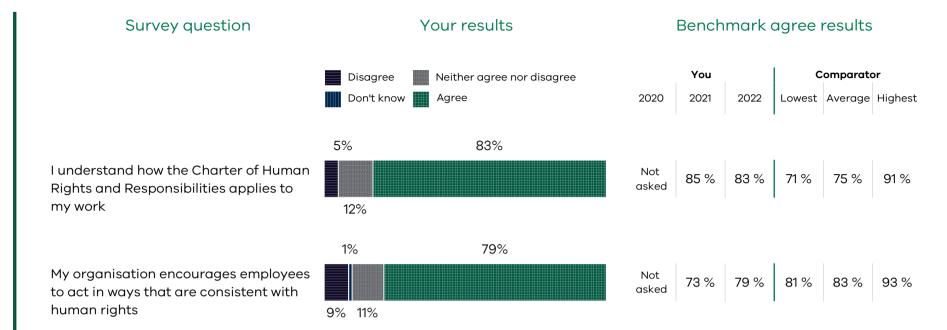
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.





# People matter survey

# wellbeing check 2022

Have your say

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- Biggest negative difference from comparator

#### Taking action

• Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

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- Respect
- Leadership
- Human rights

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	122	26%
35-54 years	249	54%
55+ years	61	13%
Prefer not to say	32	7%
How would you describe your gender?	(n)	%
Woman	291	63%
Man	122	26%
Prefer not to say	48	10%
Non-binary and I use a different term	3	1%
Are you trans, non-binary or gender		
diverse?	(n)	%
Yes	5	1%
No	413	89%
Prefer not to say	46	10%

called intersex)?*	(n)	%
Yes	2	0%
No	412	89%
Don't know	8	2%
Prefer not to say	42	9%
How do you describe your sexual		
orientation?	(n)	%
orientation?	(n)	%

orientation?	(n)	%
Straight (heterosexual)	347	75%
Prefer not to say	70	15%
Bisexual	21	5%
Gay or lesbian	19	4%
Pansexual	2	0%
I use a different term	2	0%
Don't know	2	0%
Asexual	1	0%



# Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	2	0%
Non Aboriginal and/or Torres Strait Islander	424	91%
Prefer not to say	38	8%



#### Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	31	7%
No	407	88%
Prefer not to say	26	6%

If so, have you shared your disability information within your organisation (e.g. to your manager or		
Human Resources staff)?	(n)	%
Yes	13	42%
No	17	55%
Prefer not to say	1	3%

If not, which statement most accurately reflects your decision not to share your disability information within your organisation?	(n)	%
I do not require any adjustments to be made to perform my role	8	47%
I feel that sharing my disability information will reflect negatively on me	7	41%
My disability does not impact on my ability to perform my role	2	12%



#### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	254	55%
Not born in Australia	116	25%
Prefer not to say	94	20%

# If you speak another language with your family or community, what language(s) do you speak? (n)

0/

ao you speak?	(n)	<b>%</b>
Other	48	51%
Hindi	11	12%
Greek	8	8%
Filipino	6	6%
Sinhalese	6	6%
Cantonese	5	5%
Tamil	5	5%
Arabic	3	3%
Italian	3	3%
Punjabi	3	3%
Urdu	3	3%
Mandarin	2	2%

Language other than English spoken with family or community	(n)	%
Yes	95	20%
No	314	68%
Prefer not to say	55	12%

If you speak another language with your
family or community, what language(s)
do you speak?

do you speak?	(n)	%
Spanish	2	2%
Tagalog	2	2%
German	1	1%
Korean	1	1%
Macedonian	1	1%
Vietnamese	1	1%



#### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	249	54%
Prefer not to say	90	19%
English, Irish, Scottish and/or Welsh	52	11%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	35	8%
South Asian	24	5%
New Zealander	15	3%
African	13	3%
East and/or South-East Asian	11	2%
Other	9	2%
Central Asian	4	1%
North American	3	1%
Pacific Islander	2	0%
Middle Eastern	2	0%
Aboriginal and/or Torres Strait Islander	2	0%
Maori	2	0%

Religion	(n)	%
No religion	231	50%
Christianity	116	25%
Prefer not to say	75	16%
Other	14	3%
Hinduism	11	2%
Buddhism	8	2%
Judaism	4	1%
Islam	3	1%
Sikhism	2	0%



#### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	307	66%
Part-Time	157	34%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	41	9%
\$65k to \$95k	112	25%
\$95k to \$125k	137	31%
\$125k or more	76	17%
Prefer not to say	78	18%
Organisational tenure	(n)	%
<1 year	89	19%
1 to less than 2 years	61	13%
2 to less than 5 years	154	33%
5 to less than 10 years	85	18%
10 to less than 20 years	62	13%
More than 20 years	13	3%

Management responsibility	(n)	%
Non-manager	375	81%
Other manager	59	13%
Manager of other manager(s)	30	6%
Employment type	(n)	%
Employment type  Ongoing and executive	(n) 387	<b>%</b>
	1	1



#### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last 3 months	(n)	%
Melbourne: Suburbs	385	83%
Melbourne CBD	65	14%
Rural	7	2%
Other	6	1%
Large regional city	1	0%
What have been your main places of		
What have been your main places of work over the last 3-months?	(n)	%
-	(n) 190	<b>%</b> 41%
work over the last 3-months?	1	1
work over the last 3-months?  Your employer's office	190	41%
work over the last 3-months?  Your employer's office  A frontline or service delivery location	190 251	41%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	145	31%
Part-time	109	23%
Shift swap	98	21%
Flexible start and finish times	89	19%
Using leave to work flexible hours	65	14%
Working from an alternative location (e.g. home, hub/shared work space)	64	14%
Study leave	36	8%
Working more hours over fewer days	33	7%
Purchased leave	18	4%
Other	13	3%
Job sharing	4	1%



#### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	325	70%
Flexible working arrangements	109	23%
Physical modifications or improvements to the workplace	40	9%
Career development support strategies	16	3%
Job redesign or role sharing	6	1%
Accessible communications technologies	6	1%
Other	2	0%

Why did you make this request?	(n)	<u>%</u>
Work-life balance	74	53%
Health	51	37%
Family responsibilities	31	22%
Caring responsibilities	29	21%
Study commitments	12	9%
Other	12	9%
Disability	6	4%

# What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were made but the process was unsatisfactory The adjustments I needed were not made 20 14%



#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	162	35%
Primary school aged child(ren)	86	19%
Secondary school aged child(ren)	71	15%
Child(ren) - younger than preschool age	67	14%
Prefer not to say	58	13%
Frail or aged person(s)	40	9%
Preschool aged child(ren)	35	8%
Person(s) with a medical condition	29	6%
Person(s) with a mental illness	24	5%
Person(s) with disability	19	4%
Other	16	3%



#### **Employment categories**

#### What is this

This shows how many people in each employee category responded to the survey.

#### Why this is important

This helps you assess how representative of your organisation your survey was.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following categories best describes your current position?	(n)	%
Nursing Employees	208	45%
Management, Administration and Corporate support	104	22%
Allied health professional	51	11%
Other health professional	45	10%
Medical Employees	42	9%
Personal service worker	6	1%
Support services	5	1%
Lived experience specific worker	3	1%



#### Primary role

#### What is this

This shows the primary role of your staff.

#### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

# Which of the following best describes the primary operational area in which you work? Hospital-based services

you work?	(n)	%
Hospital-based services	160	34%
Prison-based services	169	36%
Corporate services	67	14%
Community-based services	68	15%

#### Is your primary work role in one of the following areas? (n) % Drug and alcohol 2 0% Medical 5 Mental health 373 80% Rehabilitation 1 0% Other 16 3% Administration 67 14%







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