

Victorian Institute of Sport 2022 people matter survey results report



Victorian Public Sector Commission



People matter survey

wellbeing check 2022

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- Manager support
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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 70% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		 Quality service delivery Innovation Workgroup support Safe to speak up 		 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 		 Engagement Satisfaction Wellbeing – work-related stress Wellbeing – job-related affect Intention to stay Acting on negative behaviours

Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Australian Grand Prix Corporation

Emerald Tourist Railway Board

Greyhound Racing Victoria

Harness Racing Victoria

Melbourne and Olympic Parks Trust

Royal Botanic Gardens Board

State Sport Centres Trust

Visit Victoria

Zoological Parks and Gardens Board



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Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

2021	
53% (42)	
Comparator	62%

Public Sector

39%

2022

77% (56)

52% Comparator **Public Sector** 52%





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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		
84		
Comparator	78	

Public Sector 70

88

2022

Comparator	73
Public Sector	69



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 88.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

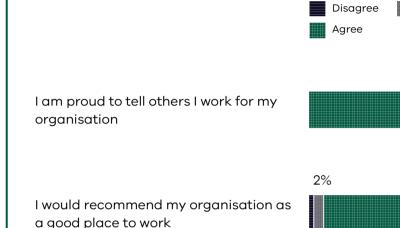
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

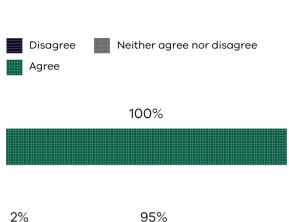
100% of your staff who did the survey agreed or strongly agreed with "I am proud to tell others I work for my organisation'.



Survey question

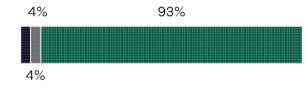
My organisation motivates me to help achieve its objectives

I feel a strong personal attachment to my organisation



Your results

4%



4% 88% 9%

Benchmark agree results

bu	Comparator				
2022	Lowest	Average	Highest		
95 %	30 %	71 %	87 %		
93 %	43 %	72 %	88 %		
88 %	42 %	71 %	85 %		
	100 % 95 % 93 %	100 % 53 % 95 % 30 % 93 % 43 %	Du Comparato 2022 Lowest Average 100 % 53 % 82 % 95 % 30 % 71 % 93 % 43 % 72 % 88 % 42 % 71 %		





comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation inspires me to do the best in my job'.

People outcomes

Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 88.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your

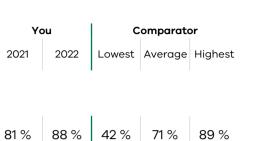
Neither agree nor disagree Disagree Agree 88% 4%

9%

Survey question

My organisation inspires me to do the

best in my job



Benchmark agree results



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Your results

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

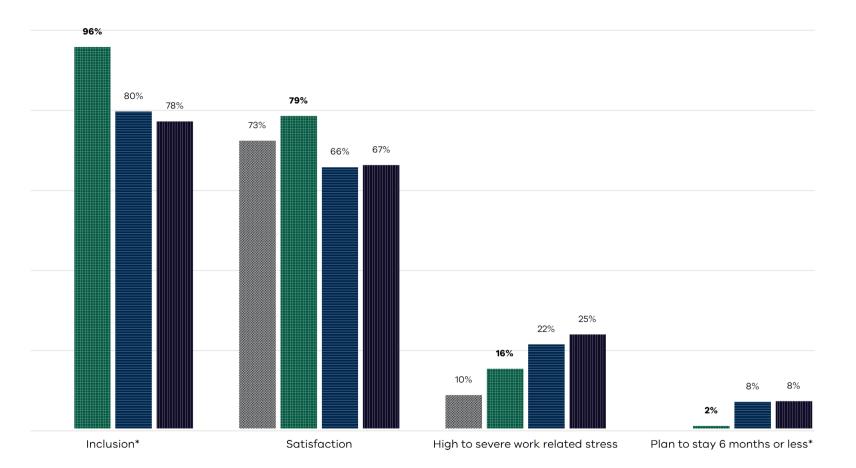
Example

In 2022:

• 96% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 80% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022







Satisfaction question results

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

People outcomes

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question

Considering everything, how satisfied

How satisfied are you with the work/life

How satisfied are you with your career

development within your current

organisation

are you with your current job

balance in your current job

Your results

Dissatisfied
SatisfiedNeither satisfied nor
dissatisfied4%91%4%91%5%77%13%77%13%77%13%77%13%77%13%77%5%70%



Benchmark satisfied results

bu	Comparator				
2022	Lowest	Average	Highest		
77 %	35 %	67 %	75 %		
70 %	42 %	56 %	69 %		
	91 % 77 %	91 % 57 % 77 % 35 %	Comparate 2022 Lowest Average 91 % 57 % 76 % 77 % 35 % 67 % 70 % 42 % 56 %		



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Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

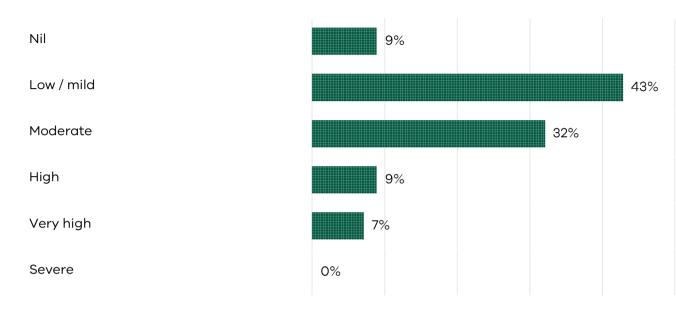
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

16% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 22% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022	
10%		16%	
Comparator Public Sector	20% 26%	Comparator Public Sector	22% 25%





Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

91% of your staff who did the survey said they experienced mild to severe stress.

Of that 91%, 57% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	47%	57%	48%	51%
Time pressure	24%	55%	40%	44%
Competing home and work responsibilities	12%	22%	14%	14%
Organisation or workplace change	12%	20%	8%	13%
Content, variety, or difficulty of work	12%	16%	9%	11%
Dealing with clients, patients or stakeholders	12%	16%	17%	15%
Other	3%	8%	10%	9%
Work schedule or hours	15%	8%	12%	6%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	9%	6%	15%	10%
Work that doesn't match my skills or experience	6%	6%	5%	7%



Experienced some work-related stress Did not

. .

Did not experience some work-related stress

_ . ..

5

9%





Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

2% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	2%	8%	8%
Over 6 months and up to 1 year	2%	9%	10%
Over 1 year and up to 3 years	13%	23%	25%
Over 3 years and up to 5 years	27%	14%	16%
Over 5 years	57%	46%	41%





Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Your results Disagree Neither agree nor disagree Agree 96% I can be myself at work 4% 1 feel as if I belong at this organisation 2%

2%

Benchmark agree results

Yo	u	Comparator Lowest Average Highest				
2021	2022	Lowest	Average	Highest		
			83 %			
Not asked	96 %	53 %	78 %	88 %		





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Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'.

Staff who experienced one or more barriers to success at work



Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	9%	6%	7%
Other	4%	4%	4%
My disability	2%	1%	1%
My mental health	2%	8%	7%
My physical features	2%	1%	1%
My sex	2%	5%	4%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

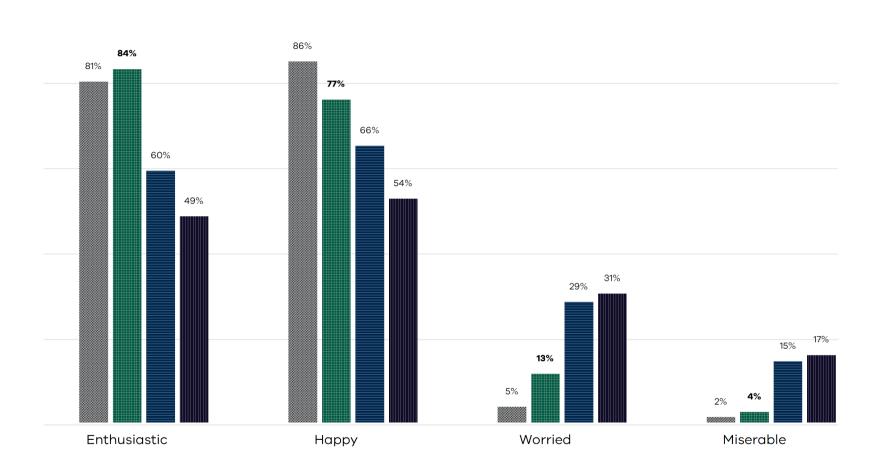
In 2022:

• 77% of your staff who did the survey said work made them feel happy in 2022, which is down from 86% in 2021

Compared to:

• 66% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



🛛 You 2021 🛛 🛄 You 2022 🔤 Comparator 2022 🛄 Public sector 2022





Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

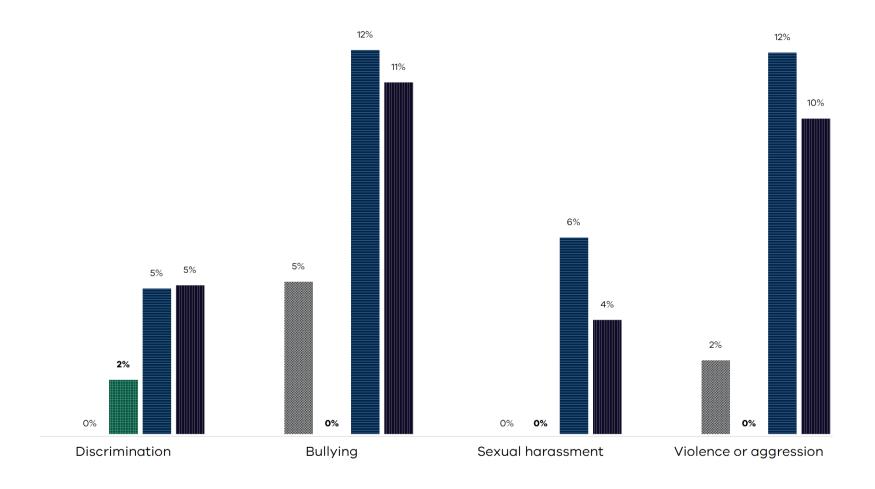
Example

In 2022:

 2% of your staff who did the survey stated they experienced ' Discrimination' in the last 12 months which is up from 0% in 2021.

Compared to:

• 5% of staff at your comparator and 5% of staff across the public sector.



You 2021 You 2022 Comparator 2022 Public sector 2022





Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.





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Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 100% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	100%	Not asked in 2021	95%
Safety climate	My organisation provides a physically safe work environment	100%	+2%	87%
Engagement	I am proud to tell others I work for my organisation	100%	+2%	82%
Safe to speak up	I feel culturally safe at work	100%	+7%	85%
Workgroup support	People in my workgroup treat each other with respect	100%	+5%	82%
Job enrichment	I can use my skills and knowledge in my job	98%	Not asked in 2021	91%
Job enrichment	I understand how my job helps my organisation achieve it's goals	98%	Not asked in 2021	94%
Manager leadership	My manager treats employees with dignity and respect	98%	+3%	89%
Meaningful work	I achieve something important through my work	98%	+5%	91%
Organisational integrity	My organisation encourages respectful workplace behaviours	98%	+1%	85%





Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 48% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	•	
Taking action	My organisation has made improvements based on the survey results from last year	48%	Not asked in 2021	35%	
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	59%	-1%	68%	
Learning and development	I am satisfied with the opportunities to progress in my organisation		Not asked in 2021	47%	
Organisational integrity	I believe the promotion processes in my organisation are fair	59%	Not asked in 2021	45%	
Workload	I have enough time to do my job effectively	61%	-4%	57%	
Organisational integrity	I have an equal chance at promotion in my organisation	63%	Not asked in 2021	49%	
Workload	The workload I have is appropriate for the job that I do	66%	-5%	64%	
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	70%	+13%	53%	
Satisfaction	How satisfied are you with your career development within your current organisation	70%	+10%	56%	
Safety climate	All levels of my organisation are involved in the prevention of stress	73%	-3%	48%	





Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Learning and development', the 'You 2022' column shows 70% of your staff agreed with 'I am satisfied with the way my learning and development needs have been addressed in the last 12 months'.

In the 'Increase from 2021' column, you have a 13% increase, which is a positive trend.

Question group	Most improved from last year		Increase from 2021	Comparator 2022
Learning and development	I am satisfied with the way my learning and development . needs have been addressed in the last 12 months		+13%	53%
Learning and development	I am developing and learning in my role	89%	+11%	72%
Satisfaction	How satisfied are you with your career development within your current organisation		+10%	56%
Innovation	My workgroup is quick to respond to opportunities to do things better	95%	+9%	73%
Workgroup support	People in my workgroup work together effectively to get the job done	96%	+8%	82%
Learning and development	My organisation places a high priority on the learning and development of staff		+8%	48%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	93%	+7%	73%
Safe to speak up	I feel culturally safe at work	100%	+7%	85%
Engagement	My organisation inspires me to do the best in my job	88%	+7%	71%
Satisfaction	How satisfied are you with the work/life balance in your current job	77%	+5%	67%





Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Organisational integrity', the 'You 2022' column shows 91% of your staff agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'. In the 'Decrease from 2021' column, you have a 7% decrease, which is a negative trend.

Question subgroup Largest decline from last year		You 2022	Decrease from 2021	Comparator 2022
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights		-7%	86%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	84%	-7%	70%
Workgroup support	People in my workgroup are politically impartial in their work -7%		-7%	75%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me		-7%	53%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress		-7%	53%
Senior leadership	Senior leaders provide clear strategy and direction	82%	-6%	62%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	89%	-6%	72%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	88%	-5%	71%
Workload	The workload I have is appropriate for the job that I do	66%	-5%	64%
Workload	I have enough time to do my job effectively	61%	-4%	57%





Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Learning and development', the 'You 2022' column shows 84% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

The 'difference' column, shows that agreement for this question was 36 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff		+36%	48%
Collaboration	Workgroups across my organisation willingly share information with each other	93%	+35%	57%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		+28%	53%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	88%	+27%	60%
Taking action	I believe my organisation will make improvements based on the results of this survey	79%	+25%	53%
Safety climate	All levels of my organisation are involved in the prevention of stress	73%	+25%	48%
Organisational integrity	I believe the recruitment processes in my organisation are fair	89%	+25%	64%
Engagement	I would recommend my organisation as a good place to work	95%	+24%	71%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	77%	+24%	53%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	77%	+24%	53%



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Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Human rights', the 'You 2022' column shows 59% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

The 'difference' column, shows that agreement for this question was 9 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	59%	-9%	68%





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difference from

comparator

comparator

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- Scorecard: emotional
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 - Disability
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Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
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- Caring







Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

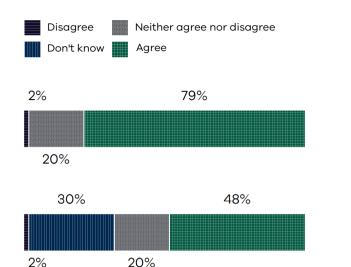
Example

79% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year



Your results

Benchmark agree results

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			53 %		
Not asked	48 %	11 %	35 %	59 %	





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Job and manager factors

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- Integrity Impartiality

- Job enrichment

Accountability

- Meaningful work
- Flexible working

Leadership

Respect

People matter survey | results

This is how supported staff feel by senior leaders in their organisation and how well

What this is

Why this is important

Senior leadership

Senior leadership

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

they believe senior leaders communicate.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question

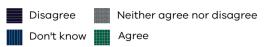
Senior leaders provide clear strategy

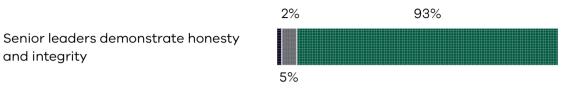
and integrity

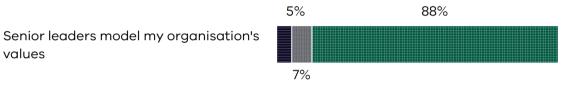
values

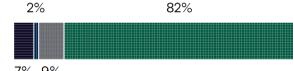
and direction

Your results

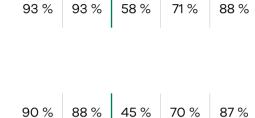








7% 9%



Comparator

Lowest Average Highest

88 %	82 %	36 %	62 %	79 %





Benchmark agree results

You

2022

2021

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- Manager support

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Human rights

Integrity

- Responsiveness
 - sexual orientation
 - Aboriginal and/or Torres Strait Islander

variations in sex

characteristics and

Demographics

Age, gender,

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- Workload Learning and
- development
- Job enrichment
- Flexible working

- Meaningful work
- Respect

- Impartiality Accountability

Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

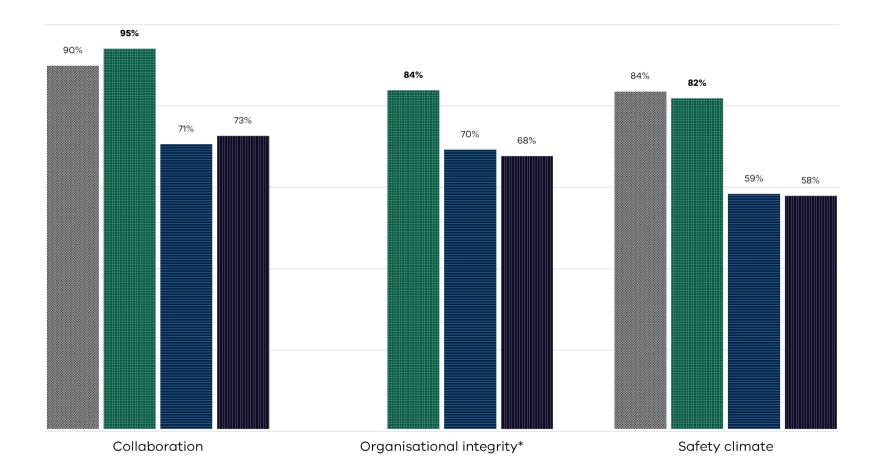
Example

In 2022:

• 95% of your staff who did the survey responded positively to questions about Collaboration which is up from 90% in 2021.

Compared to:

• 71% of staff at your comparator and 73% of staff across the public sector.

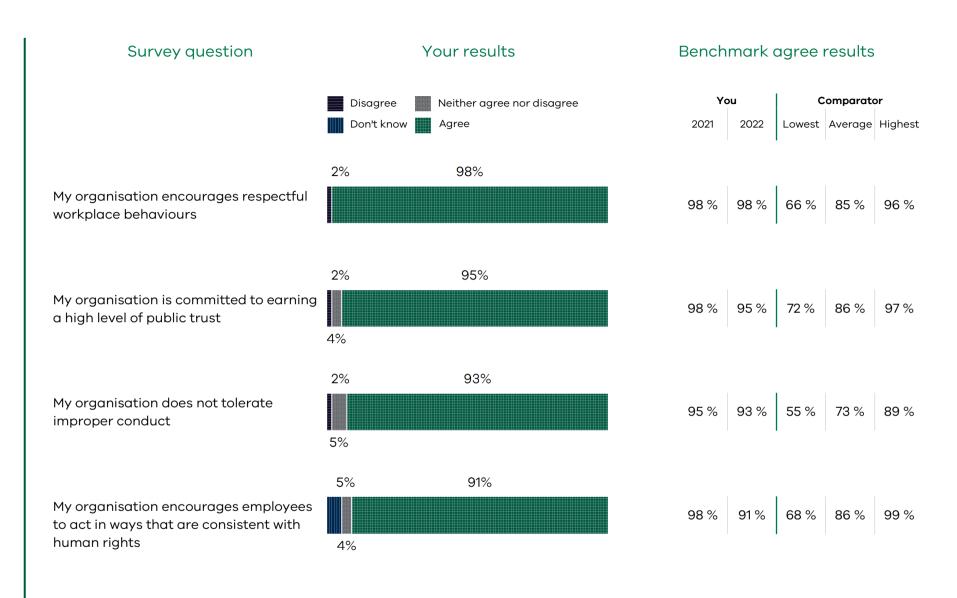


*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022







Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.

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Victorian

Public Sector Commissi<u>on</u>

Organisational climate

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with "I believe the recruitment processes in my organisation are fair'.

Survey question

I believe the recruitment processes in

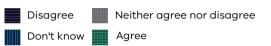
I have an equal chance at promotion in

my organisation are fair

my organisation

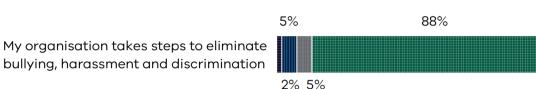
organisation are fair



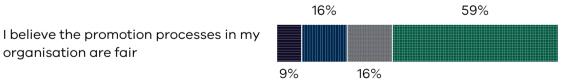


2% 89%

2% 7%







Benchmark agree results

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			64 %		
93 %	88 %	47 %	71 %	92 %	
Not asked	63 %	35 %	49 %	73 %	
Not asked	59 %	31 %	45 %	66 %	



Organisational climate

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.



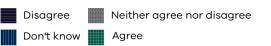
I am able to work effectively with others

outside my immediate workgroup

Workgroups across my organisation willingly share information with each

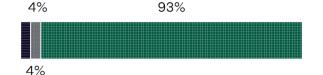
other

Your results





4% 4% 93%



Yo	You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest	
			85 %		
88 %	93 %	28 %	57 %	76 %	





Organisational climate

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

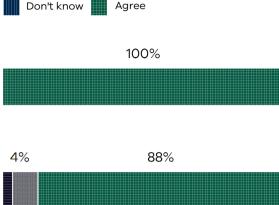
100% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Neither agree nor disagree Disaaree Don't know Agree My organisation provides a physically safe work environment

Senior leaders consider the psychological health of employees to be as important as productivity

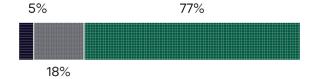
Senior leaders show support for stress prevention through involvement and commitment

In my workplace, there is good communication about psychological safety issues that affect me



9% 7% 80%





Yo	bu	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			87 %		
86 %	88 %	40 %	60 %	79 %	
79 %	80 %	38 %	53 %	68 %	
83 %	77 %	25 %	53 %	67 %	





Organisational climate

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

Survey question

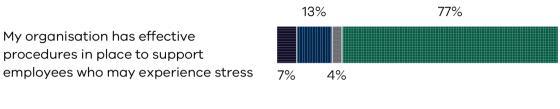
My organisation has effective

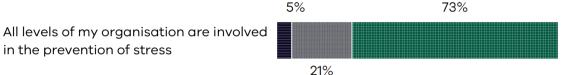
in the prevention of stress

procedures in place to support









Yo	bu	c	omparato	or
2021	2022	Lowest	Average	Highest
			53 %	
76 %	73 %	23 %	48 %	64 %





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- Intention to stay

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Highest scoring

Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Scorecard: emotional Lowest scoring Most improved
- effects of work Scorecard:
- negative behaviour
- Bullying

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- Sexual harassment
- Discrimination Violence and aggression

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- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring







Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

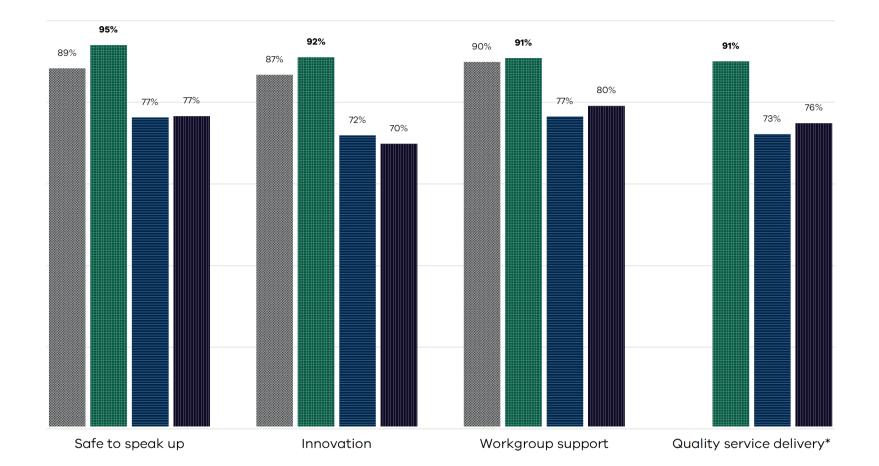
Example

In 2022:

• 95% of your staff who did the survey responded positively to questions about Safe to speak up which is up from 89% in 2021.

Compared to:

• 77% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





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Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

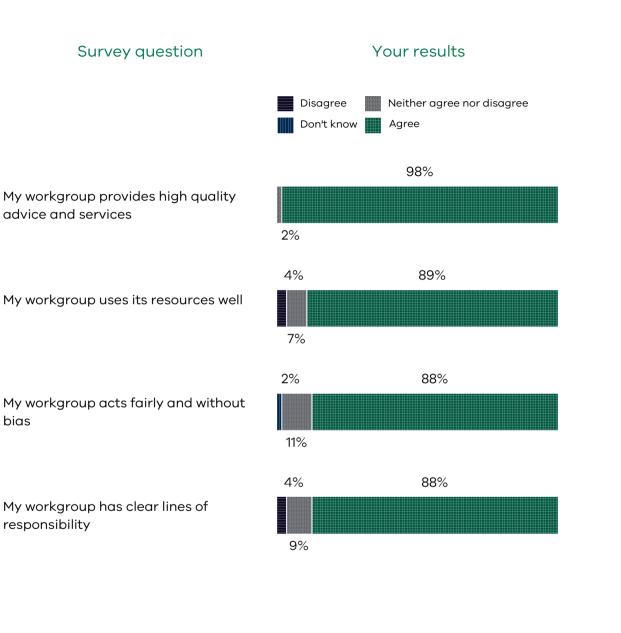
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



Benchmark agree results

-

. .

You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			79 %		
Not asked	89 %	50 %	68 %	82 %	
Not asked	88 %	60 %	73 %	94 %	
90 %	88 %	52 %	71 %	81 %	

Victorian

Public Sector Commission

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86 % 95 % 58 % 73 % 87 % 86 % 55 % 71 % 87 %

Comparator

Lowest Average Highest

74 %

88 %

Benchmark agree results

You

2022

95 % 51 %

innovates its operations. Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

This is how well staff feel their workgroup

How to read this

Innovation What this is

Workgroup climate

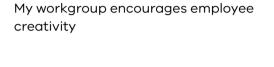
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

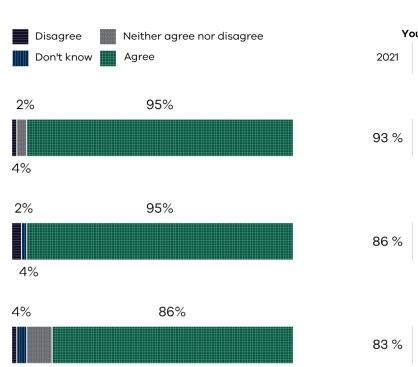
95% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.



Survey question

My workgroup is quick to respond to opportunities to do things better

My workgroup learns from failures and mistakes



Your results

2% 9%





People in my workgroup work together effectively to get the job done

other with respect

People in my workgroup are honest, open and transparent in their dealings

People in my workgroup appropriately manage conflicts of interest

Workgroup climate

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

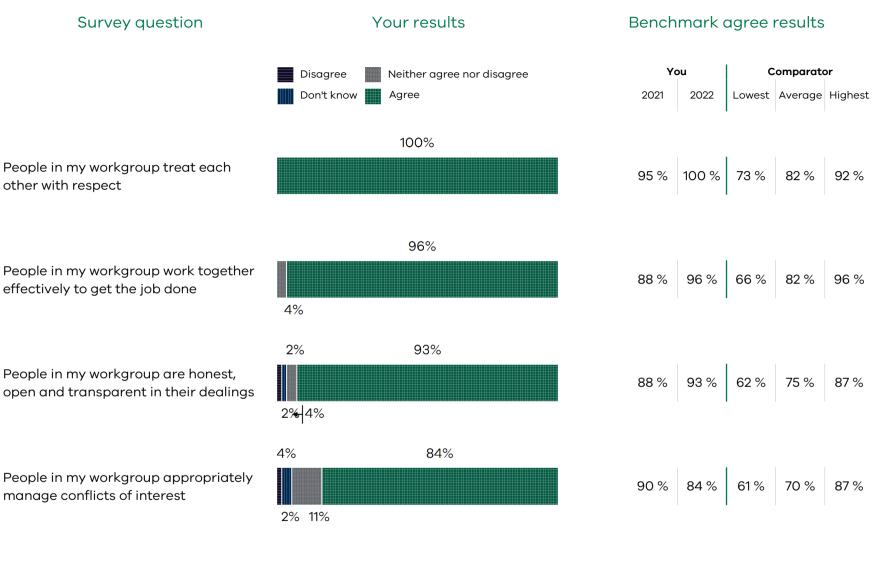
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





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What this is

Workgroup climate

Workgroup support 2 of 2

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

People in my workgroup are politically

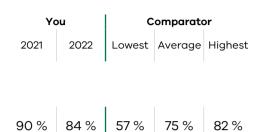
impartial in their work

Your results



7% 84%

9%







People matter survey | results



I feel culturally safe at work

behaviour at work

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

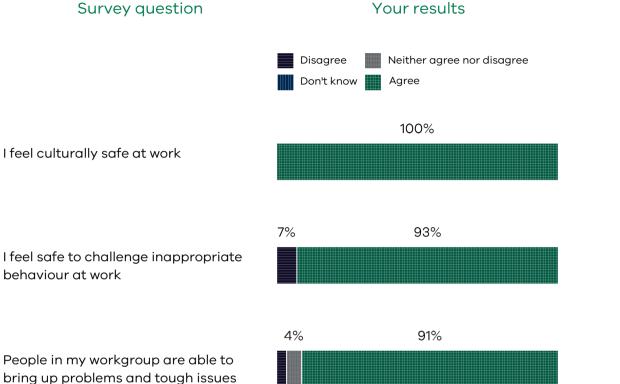
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with "I feel culturally safe at work'.



5%

Benchmark agree results

Ye	You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest		
			85 %			
86 %	93 %	59 %	73 %	89 %		
88 %	91 %	59 %	72 %	84 %		



People matter survey

wellbeing check 2022

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People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Report overview

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- Intention to stay

Key differences

Highest scoring

Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Scorecard: emotional Lowest scoring Most improved
- effects of work Scorecard:
- negative behaviour
- Bullying

Inclusion

- Sexual harassment
- Discrimination Violence and aggression

- **Taking action**
 - Taking action questions

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Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
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factors

Scorecard

- Job enrichment

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability

Human rights

- Respect Leadership
- Meaningful work
- Flexible working

Demographics

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring







Manager leadership Manager support

 Workload Learning and

Job and manager

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

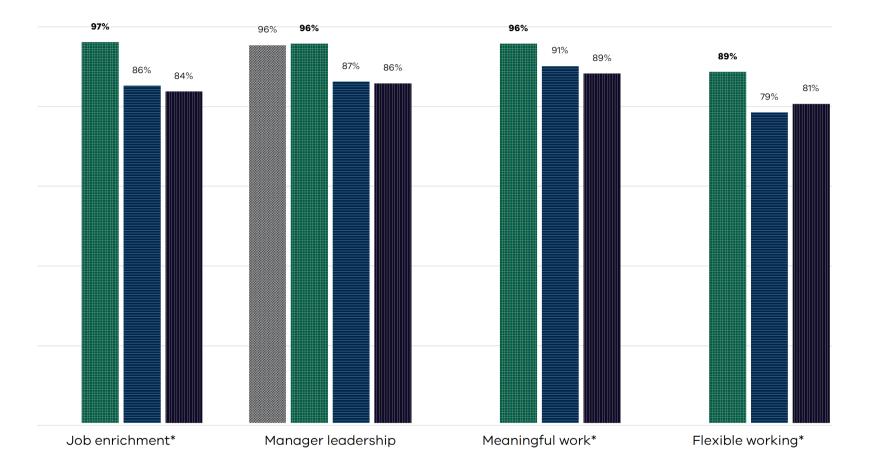
Example

In 2022:

97% of your staff who did the survey • responded positively to questions about Job enrichment.

Compared to:

• 86% of staff at your comparator and 84% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2021







Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

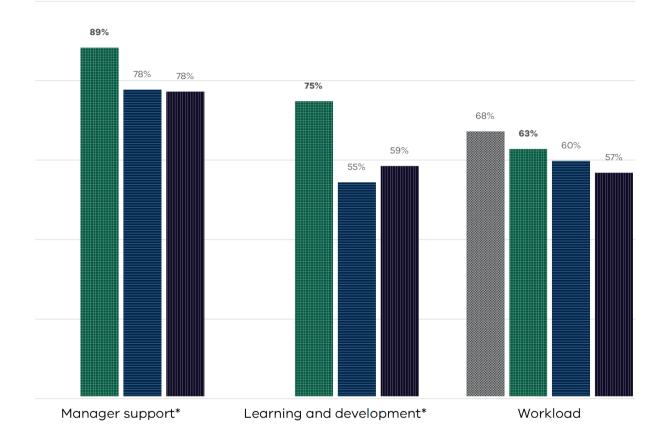
Example

In 2022:

89% of your staff who did the survey • responded positively to questions about Manager support.

Compared to:

• 78% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2021





Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

integrity

values

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2021 2022 Lowest Average Highest 2% 98% My manager treats employees with 98 % 79 % 95 % dignity and respect 2% 96% My manager demonstrates honesty and 98 % 96 % 75 % 2% 2% 95% My manager models my organisation's 95 % 95 % 68 % 4%





89 %

86 %

85 %

97 %

90 %

93 %



Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

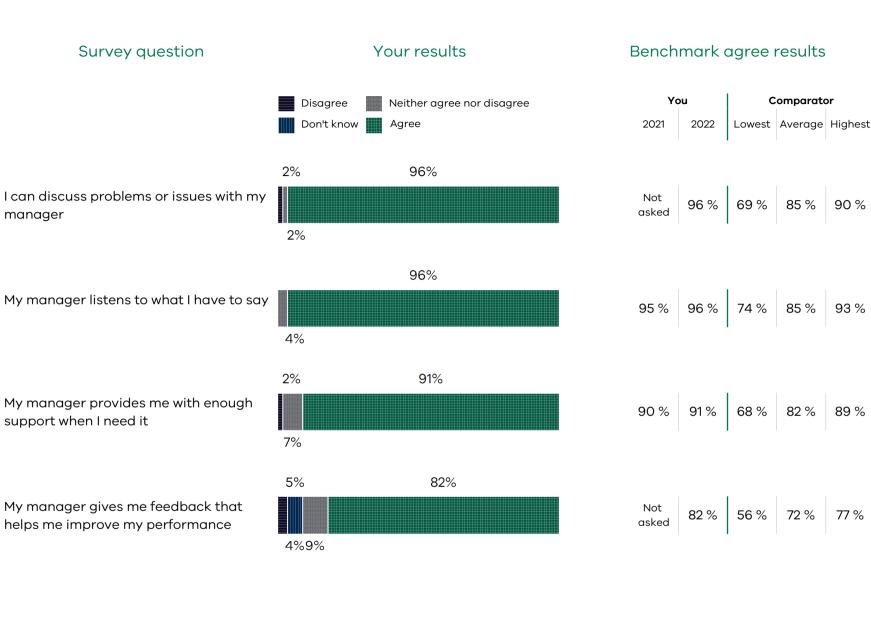
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with I can discuss problems or issues with my manager'.







90 %

93 %

89 %

77 %



Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

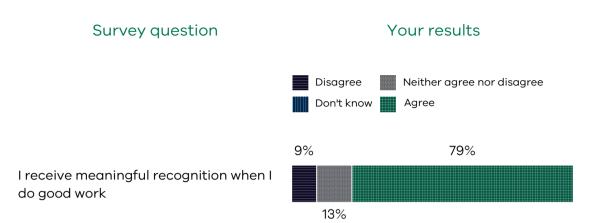
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.



Yo	bu	c	omparato	or
2021	2022	Lowest Average		Highest
Not asked	79 %	45 %	68 %	76 %





Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

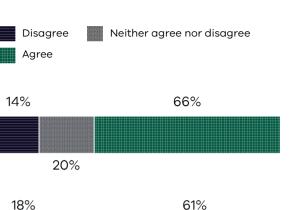
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

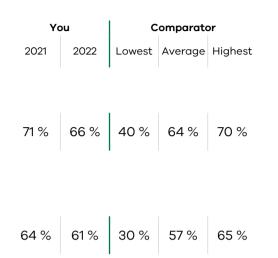
66% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Your results Disagree Agree 14% The workload I have is appropriate for the job that I do

I have enough time to do my job effectively



21%









Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

Disagree Agree 4% I am developing and learning in my role 7% 5% My organisation places a high priority

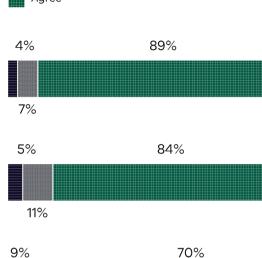
on the learning and development of

Survey question

I am satisfied with the way my learning and development needs have been addressed in the last 12 months

staff

I am satisfied with the opportunities to progress in my organisation



Your results

Neither agree nor disagree





You Comparator 2021 2022 Lowest Average Highest 79 % 89 % 59 % 72 % 80 % 76 % 84 % 22 % 48 %

57 %	70 %	33 %	53 %	61 %







Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

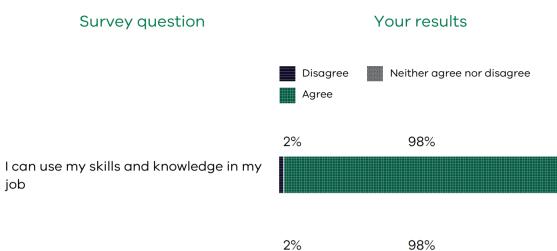
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with "I can use my skills and knowledge in my job'.

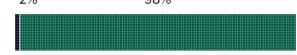


I understand how my job helps my

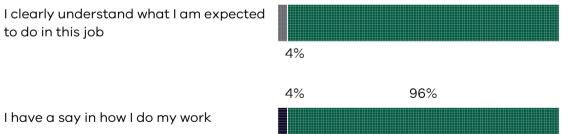
organisation achieve it's goals

I have a say in how I do my work

to do in this job



96%



Yo	bu	Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			91 %		
Not asked	98 %	87 %	94 %	98 %	
93 %	96 %	74 %	88 %	92 %	
Not asked	96 %	58 %	79 %	94 %	







Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

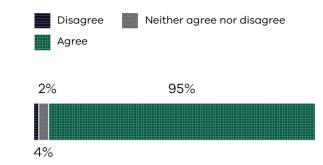
95% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

Survey question

I have the authority to do my job

effectively

Your results



Yo	bu	c	omparato	or
2021	2022	Lowest Average		Highest
90 %	95 %	58 %	77 %	84 %







Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

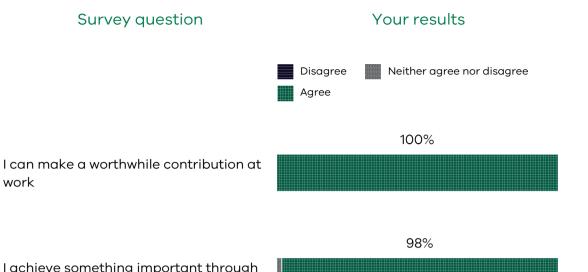
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



I achieve something important through my work

I get a sense of accomplishment from my work

9%

2%

91%











Job and manager factors Survey question Your results Benchmark agree results Flexible working What this is You Comparator Neither agree nor disagree Disagree This is how well you organisation supports Don't know Agree 2021 2022 Lowest Average Highest staff to work flexibly. Why this is important 4% 89% Supporting flexible working can improve I am confident that if I requested a employee wellbeing. 95 % 89 % 57 % 72 % 90 % flexible work arrangement, it would be How to read this given due consideration 7% Under 'Your results', see results for each auestion in descending order by most 89% agreed. My manager supports working flexibly 'Agree' combines responses for agree and Not 89 % 77 % 86 % asked strongly agree and 'Disagree' combines 11% responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

confident that if I requested a flexible work

highest scores with your own.

89% of your staff who did the survey agreed or strongly agreed with 'I am

arrangement, it would be given due

disagree.

Example

consideration'.



Victorian

Public Sector Commission

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

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engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Report overview

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework Your comparator
- group
- Your response rate
- Work-related stress levels

inclusion

Satisfaction

- Work-related stress causes
- Intention to stay

Key differences

- Highest scoring
- Scorecard: emotional Lowest scoring
- effects of work Most improved Most declined
- Scorecard: negative behaviour
- Bullying

Inclusion

- Sexual harassment
- Discrimination Violence and aggression

- **Taking action**
 - Taking action questions
- comparator Biggest negative
- difference from comparator

Biggest positive

difference from

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

Job and manager factors Scorecard

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- Manager support
- Learning and

- Integrity
 - Impartiality Accountability
- Respect

Public sector values

Scorecard

Leadership

Human rights

- Responsiveness
 - - Aboriginal and/or Torres Strait Islander
 - Disability
 - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring









- development
- Job enrichment

- Workload

- Meaningful work
- Flexible working



Scorecard 1 of 2 $\,$

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

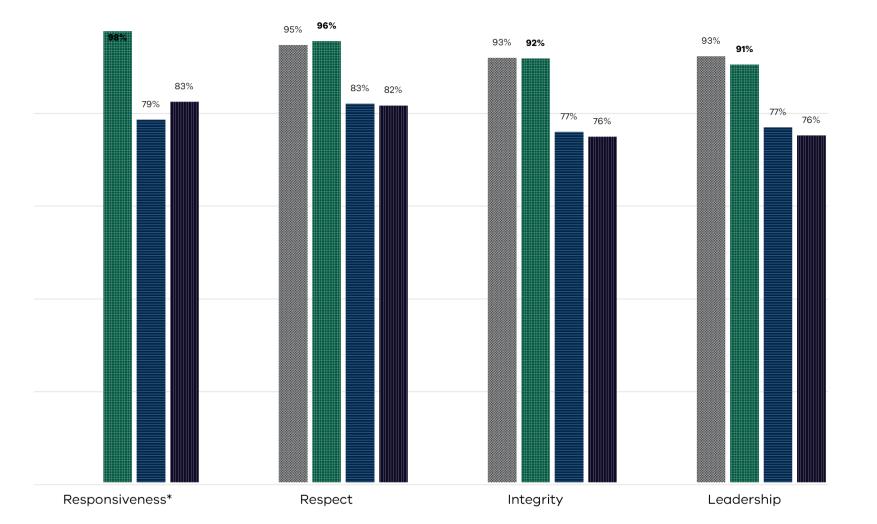
Example

In 2022:

• 98% of your staff who did the survey responded positively to questions about Responsiveness .

Compared to:

• 79% of staff at your comparator and 83% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022





Scorecard 2 of 2 $\,$

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

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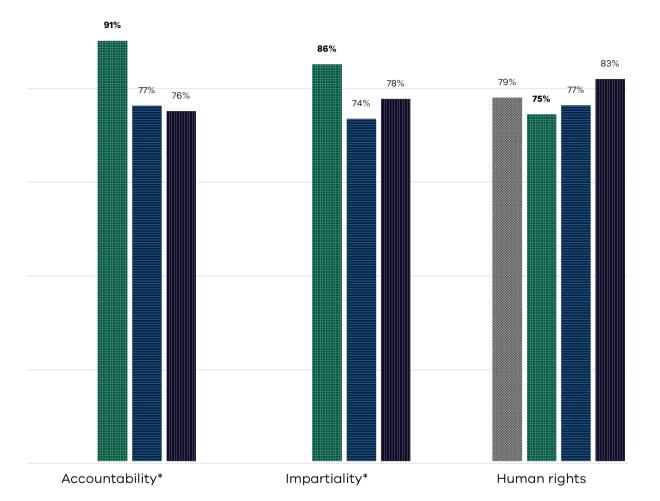
Example

In 2022:

• 91% of your staff who did the survey responded positively to questions about Accountability .

Compared to:

• 77% of staff at your comparator and 76% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022







Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

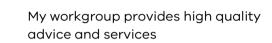
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

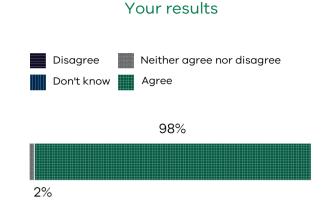
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question





Benchmark agree results





People matter survey | results



89 %

86 % 100 %

86 % 100 %

73 %

Victorian

Public Sector Commission

Example

96% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

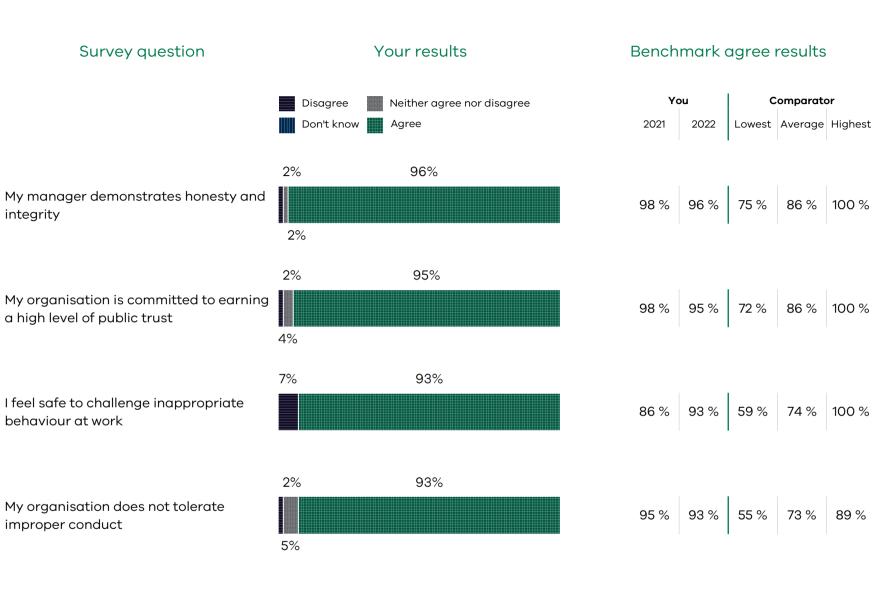
integrity

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.



Integrity 2 of 2

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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

Survey question

People in my workgroup are honest,

Senior leaders demonstrate honesty

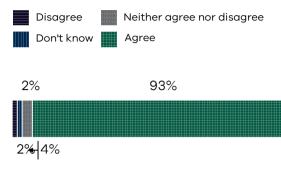
People in my workgroup appropriately

manage conflicts of interest

and integrity

open and transparent in their dealings

Your results



2% 93% 5% 4% 84%

2% 11%

sagree	You	u	Comparator Lowest Average Highest		or
	2021	2022	Lowest	Average	Highest
				76 %	
	93 %	93 %	58 %	71 %	88 %
	90 %	84 %	61 %	71 %	100 %





People matter survey | results

Public sector values

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

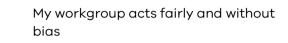
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

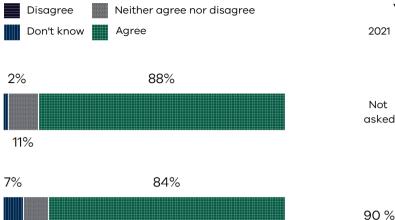
Example

88% of staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

Survey question



People in my workgroup are politically impartial in their work



Your results

9%

Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
			73 %	
90 %	84 %	57 %	75 %	88 %





People matter survey | results

Public sector values

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

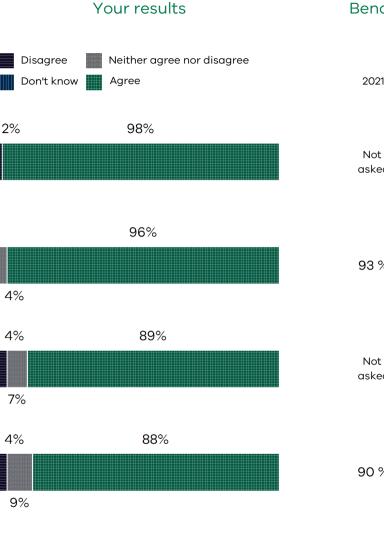
Survey question

l understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup uses its resources well

My workgroup has clear lines of responsibility



Yo	bu	с	omparato	or
2021	2022	Lowest	omparato Average	Highest
			94 %	
93 %	96 %	74 %	88 %	100 %
Not asked	89 %	50 %	68 %	88 %
90 %	88 %	52 %	71 %	100 %



strongly agreed with 'Senior leaders provide clear strategy and direction'.

Public sector values

Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

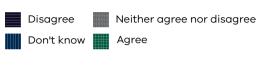
82% of staff who did the survey agreed or

Survey question

Senior leaders provide clear strategy

and direction

Your results



2% 82%

7% 9%

You Comparator 2021 2022 Lowest Average Highest 88 % 82 % 36 % 62 % 100 %





Public sector values Survey question Your results Benchmark agree results Respect 1 of 2 What this is You Comparator Neither agree nor disagree Disaaree Respect is how your staff feel they're Don't know Agree 2021 2022 Lowest Average Highest treated in the workplace and community. Why this is important 100% All staff need to treat their colleagues and People in my workgroup treat each Victorians with respect. 95 % 100 % 73 % 82 % 100 % other with respect How to read this Under 'Your results', see results for each auestion in descending order by most 2% 98% agreed. My manager treats employees with 'Agree' combines responses for agree and 95 % 98 % 79 % 89 % 100 % dignity and respect strongly agree and 'Disagree' combines responses for disagree and strongly disagree. 2% Under 'Benchmark results', compare your 98% comparator groups overall, lowest and My organisation encourages respectful 98 % 66 % 85 % 100 % 98 % highest scores with your own. workplace behaviours Example 100% of staff who did the survey agreed or strongly agreed with 'People in my 96% workgroup treat each other with respect'. My manager listens to what I have to say 85 % 100 % 95 % 96 % 74 % 4%



Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Agree 2021 2022 Lowest Average Highest Don't know 5% 88% My organisation takes steps to eliminate 93 % 88 % 100 % 47 % 71 % bullying, harassment and discrimination

2% 5%

Public sector values

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







Leadership is how your staff feel an

Public sector values

organisation implements and promotes the public sector values.

Why this is important

Leadership What this is

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

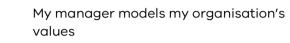
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

95% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

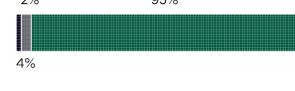
Survey question

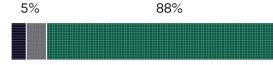


Senior leaders model my organisation's values



Neither agree nor disagree Disaaree Don't know Agree 95% 2%





7%

Benchmark agree results

Yo	bu	c	omparato	or
2021	2022	Lowest	omparato Average	Highest
95 %	95 %	68 %	85 %	100 %
90 %	88 %	45 %	70 %	88 %



Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

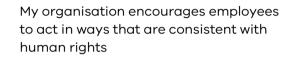
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

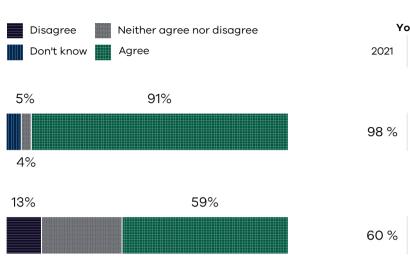
Example

91% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question



I understand how the Charter of Human Rights and Responsibilities applies to my work



Your results

29%

Benchmark agree results

Yo			omparato		
2021	2022	Lowest	Average	Highest	
98 %	91 %	68 %	86 %	100 %	
60 %	59 %	43 %	68 %	88 %	



People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Report overview

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework Your comparator
- group Your response rate
- Work-related stress levels

inclusion

Satisfaction

Scorecard:

- Work-related stress causes
- Intention to stay

- Scorecard: emotional effects of work
- Scorecard:
- negative behaviour

Inclusion

- Bullying
- Sexual harassment Discrimination
- Violence and aggression

- **Key differences**
- Highest scoring
- Lowest scoring
- Most improved Most declined
- Biggest positive
- difference from comparator
- Biggest negative
- difference from comparator

- **Taking action**
- Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard • Quality service
 - delivery
- development

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
 - Leadership
- Adjustments
- Caring





- - - Innovation
 - Workgroup support
 - Safe to speak up
- Scorecard Manager leadership
 - Manager support Workload

factors

- Learning and

Job and manager

- Job enrichment
- Meaningful work
- Flexible working

- - Human rights
- Torres Strait Islander Disability

Demographics

variations in sex

characteristics and

sexual orientation

Aboriginal and/or

Age, gender,

- Cultural diversity
- Employment





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	19	34%
35-54 years	32	57%
55+ years	4	7%
Prefer not to say	1	2%

How would you describe your gender?	(n)	%
Woman	28	50%
Man	27	48%
Prefer not to say	1	2%

Are you trans, non-binary or gender

diverse?	(n)	%
No	56	100%

To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
No	55	98%
Don't know	1	2%

How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	51	91%
Gay or lesbian	3	5%
Prefer not to say	2	4%





Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	56	100%





Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	2	4%
No	53	95%
Prefer not to say	1	2%





Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	44	79%
Not born in Australia	10	18%
Prefer not to say	2	4%

Language other than English spoken
with family or community(n)%Yes814%No4886%





Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	46	82%
English, Irish, Scottish and/or Welsh	8	14%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	4	7%
New Zealander	1	2%
Pacific Islander	1	2%
South Asian	1	2%
Other	1	2%
Central Asian	1	2%
East and/or South-East Asian	1	2%

Religion	(n)	%
No religion	35	63%
Christianity	17	30%
Buddhism	1	2%
Hinduism	1	2%
Judaism	1	2%
Prefer not to say	1	2%





Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	41	73%
Part-Time	15	27%

Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	4	8%
\$65k to \$95k	27	52%
\$95k to \$125k	11	21%
\$125k or more	9	17%
Prefer not to say	1	2%

Organisational tenure	(n)	%
<1 year	15	27%
1 to less than 2 years	3	5%
2 to less than 5 years	15	27%
5 to less than 10 years	12	21%
10 to less than 20 years	11	20%

Management responsibility	(n)	%
Non-manager	37	66%
Manager of other manager(s)	10	18%
Other manager	9	16%

Employment type	(n)	%
Fixed term	39	70%
Ongoing and executive	13	23%
Other	4	7%





These are the employment characteristics of staff.

Why this is important

Demographics

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last	()	0/
3 months	(n)	%
Melbourne: Suburbs	42	75%
Melbourne CBD	13	23%
Large regional city	1	2%

What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	45	80%
A frontline or service delivery location	15	27%
Home or private location	32	57%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	4	7%
Other	3	5%

Flexible work	(n)	%
Flexible start and finish times	36	64%
Working from an alternative location (e.g. home, hub/shared work space)	24	43%
No, I do not use any flexible work arrangements	11	20%
Part-time	11	20%
Working more hours over fewer days	7	13%
Using leave to work flexible hours	6	11%
Shift swap	1	2%
Other	1	2%
Study leave	1	2%







Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	37	66%
Flexible working arrangements	17	30%
Career development support strategies	3	5%
Job redesign or role sharing	2	4%
Accessible communications technologies	2	4%
Physical modifications or improvements to the workplace	1	2%

Why did you make this request?	(n)	%
Work-life balance	12	63%
Family responsibilities	6	32%
Caring responsibilities	4	21%
Other	3	16%
Health	2	11%
Study commitments	2	11%
Disability	1	5%

What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	17	89%
The adjustments I needed were made but the process was unsatisfactory	2	11%





Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	27	48%
Secondary school aged child(ren)	10	18%
Child(ren) - younger than preschool age	9	16%
Primary school aged child(ren)	9	16%
Preschool aged child(ren)	3	5%
Person(s) with a medical condition	3	5%
Person(s) with disability	2	4%
Frail or aged person(s)	2	4%
Prefer not to say	1	2%
Person(s) with a mental illness	1	2%





Victorian Public Sector Commission



vpsc.vic.gov.au/peoplemattersurvey





People matter survey | results