





## People matter survey

# wellbeing check 2022

## Have your say

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#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### **Report contents**

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

## **Result summary**

#### People outcomes

- About your report Scorecard: Privacy and
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- Scorecard: Survey's theoretical
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**Report overview** 

#### Senior leadership Workgroup climate

- - delivery
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## factors

Job and manager

- development

- Public sector values
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Impartiality

Integrity

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  - Aboriginal and/or
    - Disability
    - Cultural diversity

    - Adjustments
    - Caring
    - Categories
    - Primary role





З

- Organisational
- Quality service
- Scorecard Organisational
- integrity
- Collaboration Safety climate
- Patient safety climate

- Scorecard

- Workgroup support
- Safe to speak up
- Scorecard
  - Manager leadership

Inclusion

Scorecard:

Bullying

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

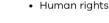
Violence and

agaression

effects of work

- Manager support Workload
- Learning and

- Job enrichment
- Meaningful work
- Flexible working
- Respect Leadership



Torres Strait Islander

characteristics and

**Demographics** 

variations in sex

Age, gender,

- Employment

#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





#### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership		ganisation nate	-	Workgroup climate	-	Job and manager	-	Outcomes
<ul> <li>Lead the organisation</li> <li>Set the culture</li> <li>Lead by example</li> <li>Actions influence outcomes</li> </ul>	inte • Safe • Pati clim	anisational egrity ety climate ient safety nate laboration		<ul> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>		<ul> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>		<ul> <li>Engagement</li> <li>Satisfaction</li> <li>Wellbeing – work-related stress</li> <li>Wellbeing – job-related affect</li> <li>Intention to stay</li> <li>Acting on negative behaviours</li> </ul>

Inclusion

## The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Benalla Health

Gippsland Southern Health Service

Portland District Health



#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

202	1	
52 (2 <sup>-</sup>	2% 75)	
Cor	nparator	44%

39%

Public Sector

2022

## 43% (223)

Comparator51%Public Sector52%





## People matter survey

# wellbeing check 2022

## Have your say

## **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Engagement

Scorecard:

inclusion

Satisfaction

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#### Job and manager factors

Inclusion

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Bullving

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

aggression

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- Scorecard Manager leadership
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- Public sector values
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#### **Demographics**

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role







- Job enrichment

- Flexible working

- Leadership Human rights

Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points ٠
- agree is 75 points ٠
- neither agree nor disagree is 50 ٠ points
- disagree is 25 points ٠
- strongly disagree is 0 points ٠

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022
76		75
Comparator	66	Comp

70

Public Sector

Comparator
<b>Public Sector</b>

65

69





#### **People matter survey** | results

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## **People outcomes**

## Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 75.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

organisation

best in my job

#### How to read this

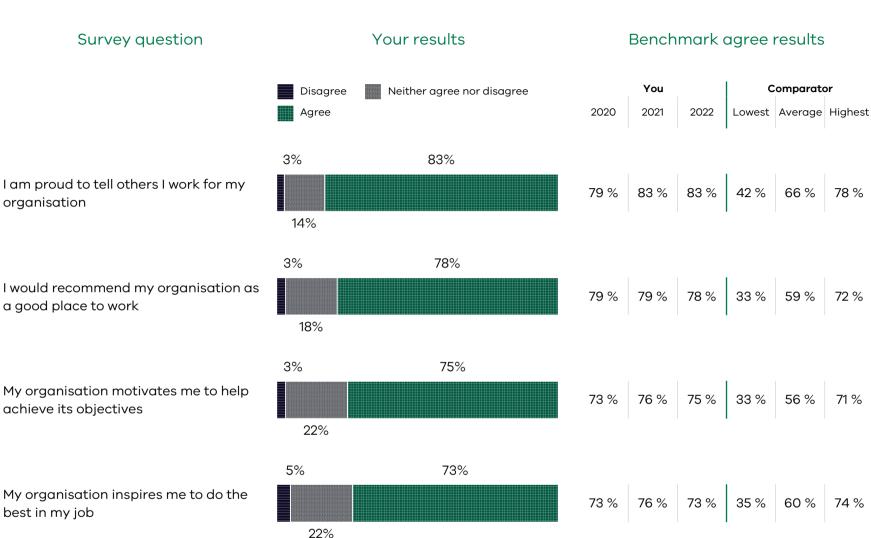
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with "I am proud to tell others I work for my organisation'.





78 %

72 %

71 %

74 %

#### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 75.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

#### Survey question You Comparator Neither agree nor disagree Disagree 2020 2021 2022 Lowest Average Highest Agree 70% 5% I feel a strong personal attachment to 74 % 72 % 70 % 40 % 58 % 67 % my organisation

Your results

26%





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Benchmark agree results

## Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

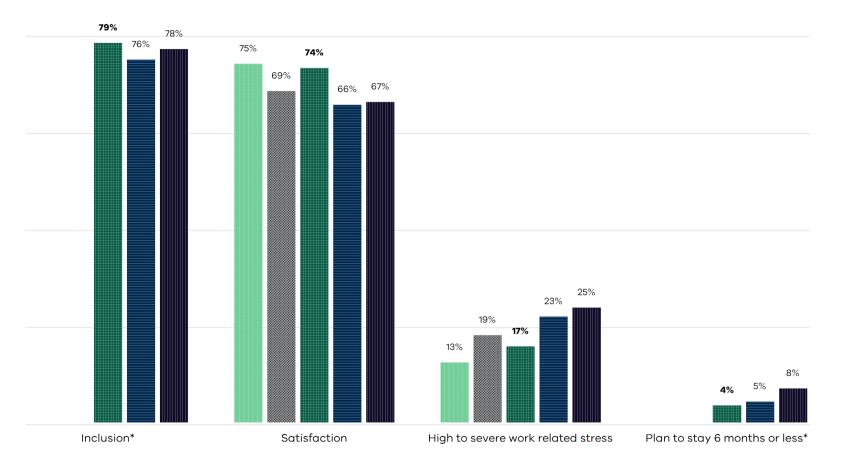
#### Example

In 2022:

• 79% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 76% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

🗾 You 2020 📗 You 2021 📗 You 2022 🔲 Comparator 2022 🛄 Public sector 2022







#### Satisfaction auestion results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

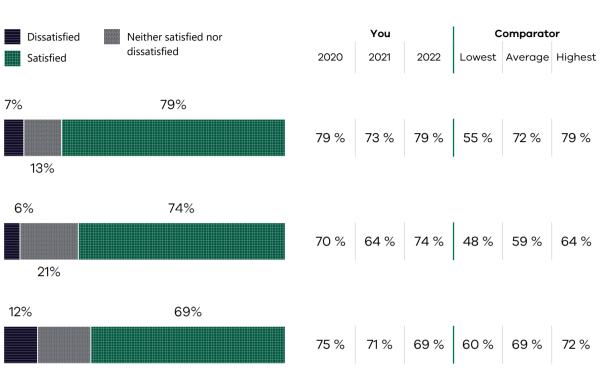
79% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

# Considering everything, how satisfied are you with your current job

Survey question

How satisfied are you with your career development within your current organisation

How satisfied are you with the work/life balance in your current job



Benchmark satisfied results



Your results

#### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

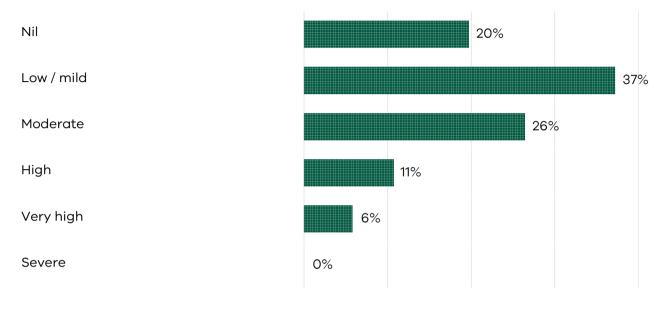
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

#### Example

17% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 23% of staff in your comparator group and 25% of staff across the public sector.

## How would you rate your current level of work-related stress? (You 2022)



### Reported levels of high to severe stress

2021		2022				
19%		17%				
Comparator Public Sector	21% 26%	Comparator Public Sector	23% 25%			





#### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

80% of your staff who did the survey said they experienced mild to severe stress.

Of that 80%, 45% said the top reason was 'Workload'.

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	44%	45%	53%	51%
Time pressure	40%	39%	34%	44%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	17%	18%	17%	10%
Other changes due to COVID-19	20%	17%	20%	7%
Dealing with clients, patients or stakeholders	15%	15%	15%	15%
Management of work (e.g. supervision, training, information, support)	9%	15%	13%	12%
Competing home and work responsibilities	10%	14%	15%	14%
Unclear job expectations	7%	12%	11%	14%
Other	9%	11%	10%	9%
Work schedule or hours	10%	9%	9%	6%



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Experienced some work-related stress

Did not experience some work-related stress

#### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

4% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	4%	5%	8%
Over 6 months and up to 1 year	10%	9%	10%
Over 1 year and up to 3 years	17%	23%	25%
Over 3 years and up to 5 years	16%	17%	16%
Over 5 years	52%	45%	41%



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#### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

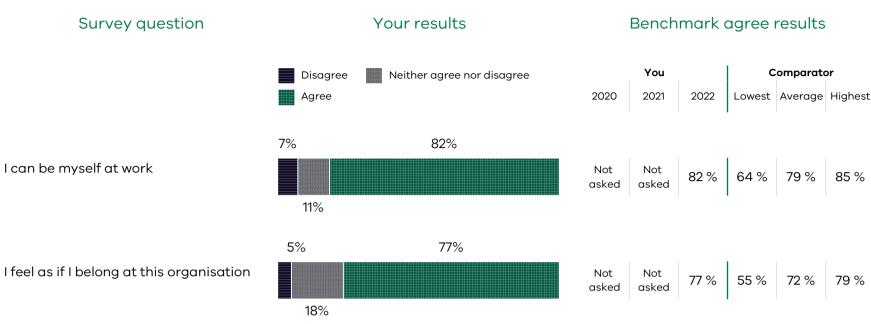
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.







#### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

10% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work



Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My mental health	10%	8%	7%
My age	8%	6%	8%
My caring responsibilities	6%	5%	7%
My physical health	5%	4%	4%
Other	3%	3%	4%
My cultural background	2%	2%	3%
My industrial activity	2%	0%	1%
My sex	1%	2%	4%
My physical features	0%	1%	1%
My race	0%	1%	1%



#### Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

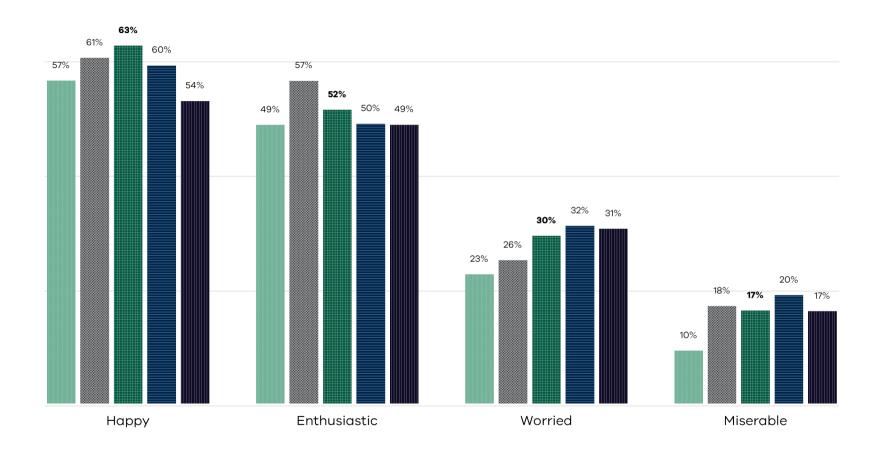
In 2022:

 63% of your staff who did the survey said work made them feel happy in 2022, which is up from 61% in 2021

Compared to:

• 60% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



📕 You 2020 You 2021 🛛 📰 You 2022 🔤 Comparator 2022 🛄 Public sector 2022





#### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

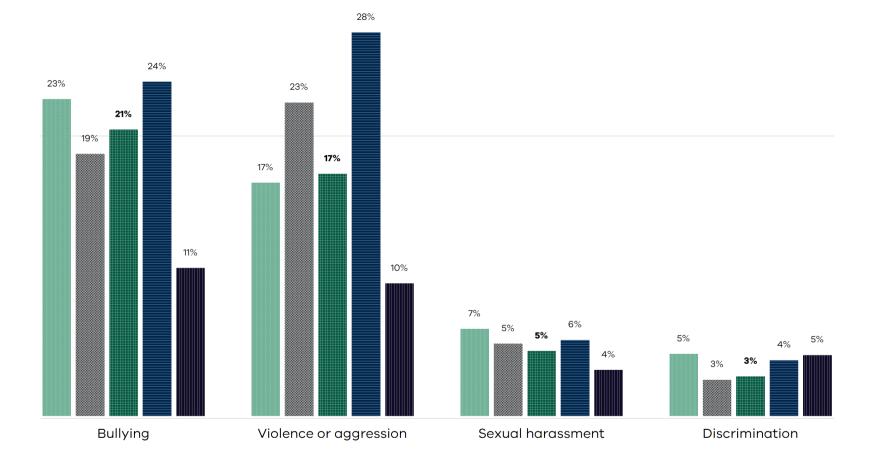
#### Example

In 2022:

21% of your staff who did the survey • stated they experienced 'Bullying' in the last 12 months which is up from 19% in 2021.

Compared to:

24% of staff at your comparator and • 11% of staff across the public sector.



You 2022 Comparator 2022 Public sector 2022





#### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

#### Example

21% of your staff who did the survey said they experienced bullying.

Of that 21%, 63% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at
work in the last 12 months?

	ed bullying	Did no	t experience bullyin	g Not sure	
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	63%	63%	64%	71%	
Exclusion or isolation	33%	41%	37%	43%	
Intimidation and/or threats	42%	30%	36%	30%	
Withholding essential information for me to do my job	19%	28%	30%	33%	
Other	19%	24%	15%	15%	
Verbal abuse	21%	20%	21%	19%	
Being assigned meaningless tasks unrelated to the job	4%	4%	8%	13%	
Being given impossible assignment(s)	2%	2%	5%	10%	





 46
 165
 12

 21%
 74%
 5%

Experienced bullying

Did not experience bullying 🛛 📕 Not sure

#### Telling someone about the bullying What this is

Have you experienced bullying at

work in the last 12 months?

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

21% of your staff who did the survey said they experienced bullying, of which

- 43% said the top way they reported the bullying was 'Told a colleague'.
- 85% said they didn't submit a formal • complaint.

40	6		165		12
219	%		74%		5%
	Expe	rienced bullyin	g 🗾 Did no	ot experience bully	ing 📕 Not sure

Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	29%	43%	38%	41%
Told a manager	38%	35%	51%	49%
Told a friend or family member	23%	28%	31%	35%
Told the person the behaviour was not OK	19%	24%	12%	17%
Submitted a formal complaint	13%	15%	16%	11%
Told Human Resources	8%	15%	15%	13%
I did not tell anyone about the bullying	12%	13%	10%	12%
Told employee assistance program (EAP) or peer support	2%	9%	6%	10%
Told someone else	12%	9%	11%	12%



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**People matter survey** | results

## **People outcomes**

Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

85% of your staff who experienced bullying did not submit a formal complaint, of which:

49% said the top reason was 'I ٠ believed there would be negative consequences for my reputation'.

Did you submit a forma	l complaint?
------------------------	--------------

15%

39

85%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	56%	49%	46%	52%
I didn't think it would make a difference	47%	49%	51%	51%
I believed there would be negative consequences for my career	24%	21%	23%	41%
I believed there would be negative consequences for the person I was going to complain about	11%	15%	11%	9%
I didn't think it was serious enough	29%	13%	13%	16%
I didn't feel safe to report the incident	13%	10%	13%	19%
I thought the complaint process would be embarrassing or difficult	7%	10%	9%	13%
I didn't need to because I made the bullying stop	9%	8%	6%	6%
Other	16%	8%	12%	12%
I didn't know who to talk to	0%	5%	6%	5%





#### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 21% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

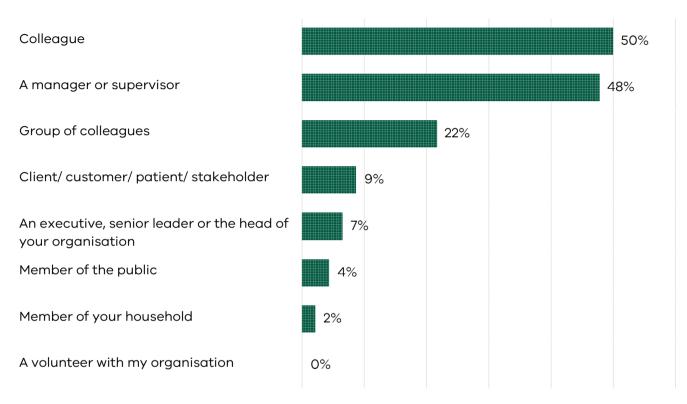
Each row is one perpetrator or group of perpetrators.

#### Example

21% of your staff who did the survey said they experienced bullying.

Of that 21%, 50% said it was by 'Colleague'.

## 46 people (21% of staff) experienced bullying (You2022)







## Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 21% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

#### Example

21% of your staff who did the survey said they experienced bullying.

Of that 21%, 98% said it was by someone within the organisation.

Of that 98%, 64% said it was 'They were in my workgroup'.

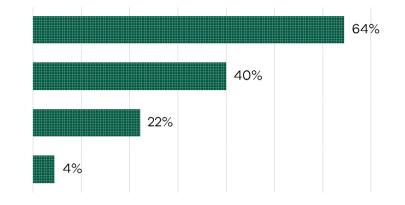
# 45 people (98% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





## Sexual harassment

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

**People outcomes** 

What this is

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

#### Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 36% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?

Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Intrusive questions about your private life or comments about your physical appearance	47%	36%	53%	46%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	33%	36%	58%	49%
Unwelcome touching, hugging, cornering or kissing	27%	27%	6%	11%
Inappropriate staring or leering that made you feel intimidated	13%	27%	17%	14%
Inappropriate physical contact (including momentary or brief physical contact)	20%	18%	28%	14%
Repeated or inappropriate invitations to go out on dates	0%	18%	6%	3%
Sexual gestures, indecent exposure or inappropriate display of the body	13%	0%	6%	3%
Any other unwelcome conduct of a sexual nature	7%	0%	6%	6%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	0%	6%	3%
Request or pressure for sex or other sexual acts	0%	0%	6%	1%



212 95%

Experienced sexual harassment

5%

Did not experience sexual harassment

#### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

#### Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 45% said their top response was 'Avoided the person(s) by staying away from them'. Have you experienced sexual harassment at work in the last 12 months?

11	212	
5%	95%	

Experienced sexual harassment

Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Avoided the person(s) by staying away from them	40%	45%	31%	32%
Told the person the behaviour was not OK	33%	45%	36%	22%
Tried to laugh it off or forget about it	20%	36%	19%	37%
Pretended it didn't bother you	40%	27%	19%	43%
Told a colleague	7%	27%	33%	24%
Avoided locations where the behaviour might occur	13%	18%	14%	12%
Told a manager	13%	18%	17%	17%
Other	0%	9%	3%	4%
Submitted a formal complaint	7%	9%	11%	5%
Told a friend or family member	20%	9%	17%	21%



Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

91% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 50% said the top reason was "I didn't think it was serious enough'.

Did you submit a formal complaint?

9%

10

91%

Submitted formal complaint 🛛 Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	50%	50%	47%	44%
I didn't think it would make a difference	7%	40%	38%	38%
I believed there would be negative consequences for my reputation	29%	10%	19%	33%
I believed there would be negative consequences for the person I was going to complain about	21%	10%	3%	13%
I didn't feel safe to report the incident	0%	10%	3%	10%
I didn't need to because I made the harassment stop	14%	10%	13%	9%
I didn't need to because I no longer had contact with the person(s) who harassed me	7%	10%	9%	8%
I thought the complaint process would be embarrassing or difficult	0%	10%	6%	13%
Other	7%	10%	6%	10%





Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

#### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

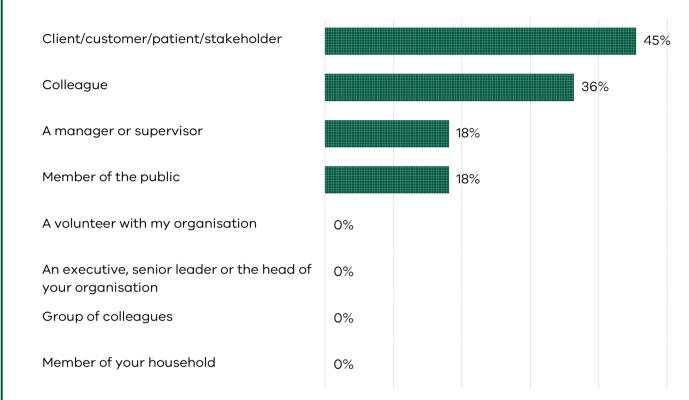
Each row is one perpetrator or group of perpetrators.

#### Example

5% of your staff who did the survey said they experienced sexual harassment. Of that 5%, 45% said it was by

'Client/customer/patient/stakeholder'.









#### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.



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## Negative behaviour

#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

17% of your staff who did the survey said they experienced violence or aggression. Of that 17%, 69% said it was from 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

39	175	9
17%	78%	4%

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	68%	69%	81%	73%
Intimidating behaviour	56%	46%	58%	69%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	44%	33%	32%	14%
Threats of violence	27%	21%	31%	27%
Other	5%	5%	5%	6%
Damage to my property or work equipment	6%	3%	4%	5%



This is who staff told about what violence and aggression they experienced.

Telling someone about violence and

#### Why this is important

**Negative behaviour** 

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

aggression What this is

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

17% of your staff who did the survey said they experienced violence or aggression, fo which

- 41% said the top way they reported ٠ the violence or agression was 'Submitted a formal incident report'
- 59% said they didn't submit a formal ٠ incident report.

Have you experienced violence or aggression at work in the last 12 months?

39	175	9
17%	78%	4%
17 /0	/ 0 /0	47

Experienced violence or aggression 📕 Did not experience violence or aggression 📕 Not sure

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Submitted a formal incident report	37%	41%	42%	26%
Told a manager	50%	36%	60%	59%
Told a colleague	47%	28%	45%	44%
Told the person the behaviour was not OK	39%	28%	32%	26%
I did not tell anyone about the incident(s)	3%	5%	4%	8%
Told employee assistance program (EAP) or peer support	2%	5%	2%	5%
Told someone else	3%	5%	2%	6%
Told Human Resources	3%	3%	3%	6%



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## **Negative behaviour**

Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

59% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 39% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

was aggressive or violent to me

I didn't need to because I no longer had contact with the person(s) who

What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	41%	39%	46%	39%
I didn't need to because I made the violence or aggression stop	8%	26%	13%	14%
I didn't think it was serious enough	41%	26%	30%	31%
Other	18%	26%	20%	19%
I believed there would be negative consequences for my career	10%	9%	8%	17%
I believed there would be negative consequences for my reputation	21%	9%	13%	21%

0%

4%



Submitted formal incident report 📰 Did not submit a formal incident report



10%

14%



## **Negative behaviour**

Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

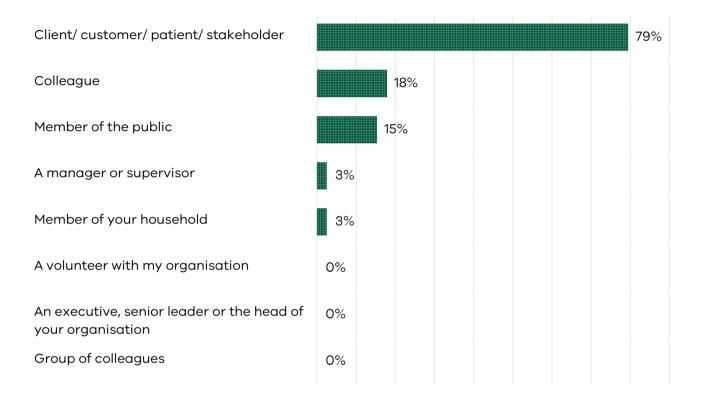
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

#### Example

17% of your staff who did the survey said they experienced violence or aggression. Of that 17%, 79% said it was 'Client/ customer/ patient/ stakeholder'.

## 39 people (17% of staff) experienced violence or aggression (You2022)







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Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

50% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

#### Survey question

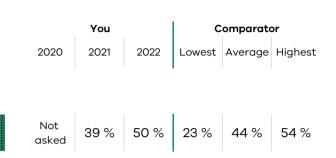
Were you satisfied with the way your formal complaint was handled

#### Violence or aggression

Your results

# No Don't know Yes 31% 50%

19%



Benchmark satisfied results





## People matter survey

# wellbeing check 2022

## Have your say

## Overview

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- Bullying Sexual harassment
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- agaression Satisfaction with complaint processes

**Key differences** 

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Taking action Lowest scoring
  - questions

**Taking action** 

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

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- climate
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#### Workgroup climate

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#### factors Scorecard

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Disability

- Caring
- Categories

Employment

Demographics

variations in sex

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• Cultural diversity

Age, gender,

Primary role







Learning and

Job and manager

- development

- Flexible working

- Job enrichment
- Meaningful work

- Integrity
- - Impartiality

# Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

# How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 96% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	96%	Not asked in 2021	95%
Job enrichment	I understand how my job helps my organisation achieve it's goals	95%	Not asked in 2021	91%
Meaningful work	I achieve something important through my work	93%	+7%	93%
Job enrichment	I can use my skills and knowledge in my job	93%	Not asked in 2021	90%
Job enrichment	I clearly understand what I am expected to do in this job	93%	+2%	89%
Safe to speak up	I feel culturally safe at work	89%	+6%	82%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	89%	+0%	80%
Meaningful work	I get a sense of accomplishment from my work	88%	+5%	88%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	87%	-6%	82%
Job enrichment	I have the authority to do my job effectively	86%	+1%	80%







Lowest scoring questions

### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

# How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 44% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	44%	Not asked in 2021	28%
Organisational integrity	I believe the promotion processes in my organisation are fair	56%	Not asked in 2021	40%
Organisational integrity	I have an equal chance at promotion in my organisation	57%	Not asked in 2021	46%
Safety climate	All levels of my organisation are involved in the prevention of stress		+1%	39%
Workload	I have enough time to do my job effectively	61%	-2%	51%
Collaboration	Workgroups across my organisation willingly share information with each other	61%	-3%	59%
Taking action	I believe my organisation will make improvements based on the results of this survey	61%	Not asked in 2021	48%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	62%	-1%	42%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	63%	0%	59%
Manager support	I receive meaningful recognition when I do good work	64%	Not asked in 2021	55%





### Most improved

### What this is

This is where staff feel their organisation has most improved.

# How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

# Example

On the first row 'Satisfaction', the 'You 2022' column shows 74% of your staff were satisfied with 'How satisfied are you with your career development within your current organisation'.

In the 'Increase from 2021' column, you have a 10% increase, which is a positive trend.

Question group	Most improved from last year		Increase from 2021	Comparator 2022
Satisfaction	How satisfied are you with your career development within your current organisation	74%	+10%	59%
Manager support	My manager provides me with enough support when I need it	77%	+7%	73%
Meaningful work	I achieve something important through my work	93%	+7%	93%
Satisfaction	Considering everything, how satisfied are you with your current job	79%	+7%	72%
Safe to speak up	I feel culturally safe at work	89%	+6%	82%
Meaningful work	I get a sense of accomplishment from my work	88%	+5%	88%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	75%	+5%	55%
Organisational integrity	My organisation does not tolerate improper conduct	80%	+5%	61%
Learning and development	I am developing and learning in my role	80%	+4%	73%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	65%	+3%	44%





# **People matter survey** | results

Key differences			You	Decrease
Most declined	Question subgroup	Largest decline from last year	2022	from 2021
What this is	Detient enfete dim etc	This health service does a good job of training new and	050/	00/
This is where staff feel their organisation	Patient safety climate	existing staff	65%	-8%
has most declined.	Callahauntian	I am able to work effectively with others outside my	0.49/	70/
How to read this	Collaboration	immediate workgroup	84%	-7%
Use this data to see if your organisation		I am confident that if I requested a flexible work	700/	70/
has a developing or changing trend. In this table, your trend is shown in the	Flexible working	arrangement, it would be given due consideration	70%	-7%
'Decrease from 2021' column.		I understand how the Charter of Human Rights and	070/	69/
When you use this data, focus on the	Human rights	Responsibilities applies to my work	87%	-6%
decrease instead of individual numbers.	Detient enfet velimente	My suggestions about patient safety would be acted	740/	<b>C</b> 9/
This is because the decrease from 2021	Patient safety climate	upon if I expressed them to my manager	74%	-6%
shows you where the most negative changes are happening in your	Quality service	My workgroup has clear lines of responsibility	75%	-6%

Patient care errors are handled appropriately in my work

The culture in my work area makes it easy to learn from

Management is driving us to be a safety-centred

Senior leaders model my organisation's values

# Example

organisation.

On the first row 'Patient safety climate', the 'You 2022' column shows 65% of your staff agreed with 'This health service does a good job of training new and existing staff'. In the 'Decrease from 2021' column, you have a 8% decrease, which is a negative trend.

delivery

Patient safety climate

Patient safety climate

Patient safety climate

Senior leadership

area

organisation

the errors of others



-5%

-4%

-4%

-4%

70%

77%

68%

78%

Comparator

2022

45%

85%

63%

82%

70%

74%

63%

63%

60%



Biggest positive difference from comparator

# What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

# How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Learning and development', the 'You 2022' column shows 80% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

The 'difference' column, shows that agreement for this question was 28 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff	80%	+28%	53%
Senior leadership	Senior leaders provide clear strategy and direction	76%	+27%	49%
Senior leadership	Senior leaders model my organisation's values	78%	+24%	54%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	70%	+22%	48%
Senior leadership	Senior leaders demonstrate honesty and integrity	74%	+22%	53%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	65%	+21%	44%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	70%	+21%	49%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	62%	+21%	42%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	75%	+20%	55%
Patient safety climate	This health service does a good job of training new and existing staff	65%	+20%	45%





Biggest negative difference from comparator

# What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

# How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

# Example

On the first row 'Workgroup support', the 'You 2022' column shows 70% of your staff agreed with 'People in my workgroup treat each other with respect'.

The 'difference' column, shows that agreement for this question was 7 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Workgroup support	People in my workgroup treat each other with respect	70%	-7%	77%
Workgroup support	People in my workgroup work together effectively to get the job done	74%	-7%	80%
Workgroup support	People in my workgroup are politically impartial in their work	65%	-7%	72%
Quality service delivery	My workgroup acts fairly and without bias	66%	-5%	70%
Flexible working	My manager supports working flexibly	72%	-4%	76%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	66%	-3%	69%
Collaboration	I am able to work effectively with others outside my immediate workgroup	84%	-2%	85%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	65%	-1%	65%



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# People matter survey

# wellbeing check 2022

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inclusion

- Work-related stress causes
- Intention to stay

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Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Highest scoring
- Scorecard: emotional Lowest scoring Most improved
- effects of work Scorecard:
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- Bullying
- Sexual harassment Discrimination
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Inclusion

 Satisfaction with complaint processes

- **Taking action** 
  - Taking action questions

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 Senior leadership auestions

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# Workgroup climate

- Scorecard • Quality service
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- Innovation
- Safe to speak up
- Workgroup support

#### Scorecard Manager leadership

factors

- Workload

Job and manager

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability Respect Leadership

Human rights

# Demographics

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role







- Manager support
- Job enrichment

- Learning and

- development
- Meaningful work
- Flexible working



# Taking action

# What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

# Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

# How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

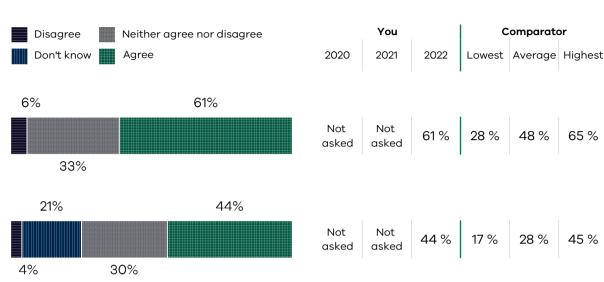
# Example

61% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

# Survey question

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year



Your results



# People matter survey

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# **Result summary**

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Scorecard:

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#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from
- comparator
  - - difference from
- Biggest negative
  - comparator

**Taking action** 

Taking action

questions

- **Detailed results**
- Senior leadership
- Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

# Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up
- Learning and

factors

Scorecard

- Public sector values
- Scorecard
- Responsiveness
- Aboriginal and/or Impartiality
  - Torres Strait Islander
    - Disability
    - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories Primary role







- Accountability Respect

- Manager support Workload

Job and manager

Manager leadership

- development
- Job enrichment

- Meaningful work
- Flexible working

- Integrity

Leadership

Human rights

# Senior leadership

#### Senior leadership

### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

values

and direction

and integrity

# Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

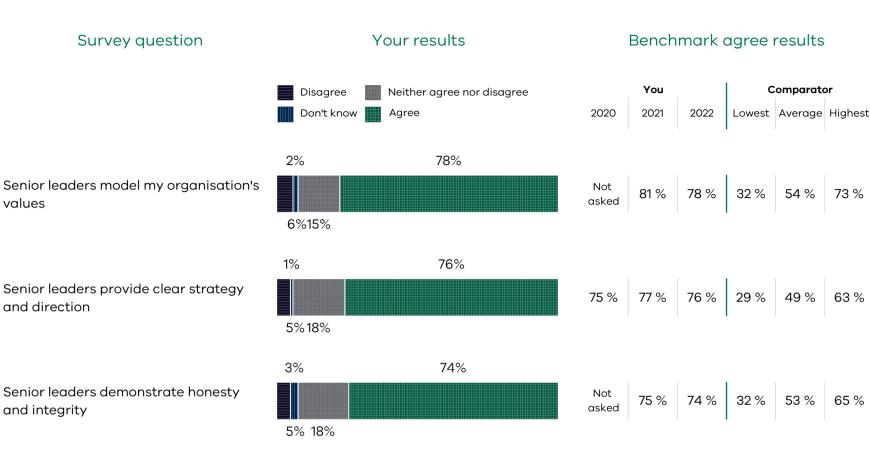
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

78% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.









# People matter survey

# wellbeing check 2022

# Have your say

# Overview

# **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Work-related stress levels
- causes
- Intention to stay

- People outcomes
- Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

· Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Detailed results** 

# Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

# Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

- Manager leadership

- Public sector values
- Scorecard

Impartiality

Leadership

Human rights

Respect

Accountability

- Responsiveness
  - characteristics and sexual orientation
    - Aboriginal and/or
      - Torres Strait Islander
      - Disability
      - Cultural diversity

Demographics

variations in sex

Age, gender,

- Employment
- Adjustments
- Caring
- Categories
- Primary role





- Scorecard
  - Manager support
  - Workload

- Learning and
- development
- Job enrichment
- Meaningful work
- Flexible working

Integrity

# **Organisational climate**

#### Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

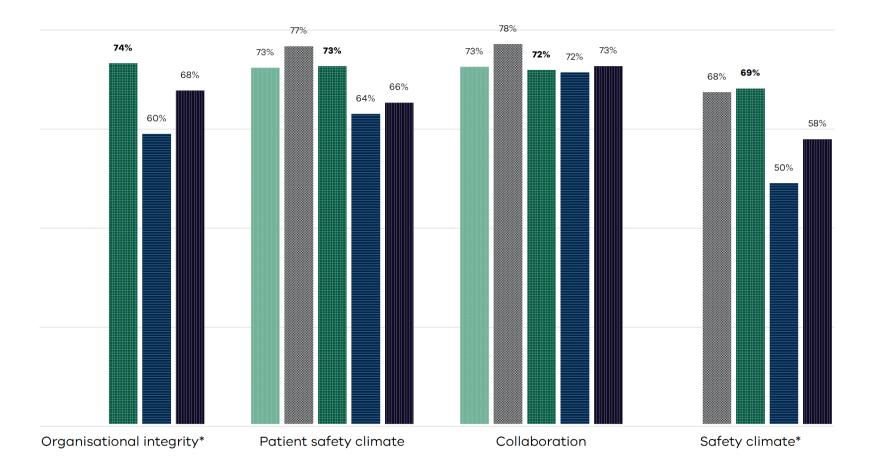
# Example

In 2022:

74% of your staff who did the survey • responded positively to questions about Organisational integrity.

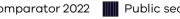
Compared to:

60% of staff at your comparator and • 68% of staff across the public sector.



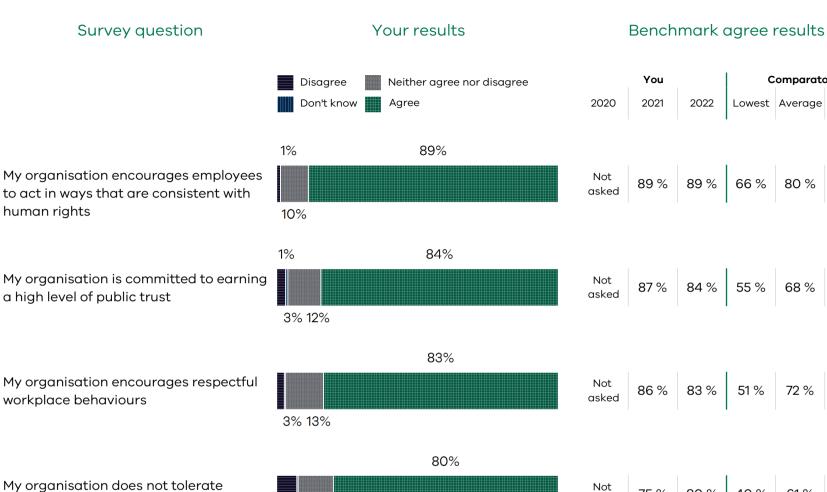
\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021









**Organisational climate** 

# Organisational integrity 1 of 2

# What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

# Why this is important

We need the community to have high trust in how we work and what we do.

# How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

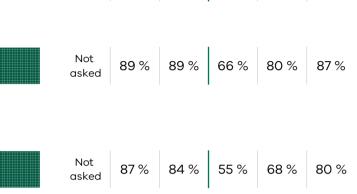
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

89% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

7% 13%

improper conduct



51 %

72 %

Comparator

Lowest Average Highest







84 %



#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 1% 75% My organisation takes steps to eliminate Not 71 % 75 % 37 % 55 % 61 % asked bullying, harassment and discrimination 9% 15% 2% 66% I believe the recruitment processes in my organisation are fair 9% 24% 10% 57% Not Not 57 % 34 % 46 % asked asked my organisation 34% 4% 56% Not Not 56 % 26 % asked asked 9% 30%

50

# **People matter survey** | results

# **Organisational climate**

# Organisational integrity 2 of 2

# What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

# Why this is important

We need the community to have high trust in how we work and what we do.

### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

75% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'. I have an equal chance at promotion in

I believe the promotion processes in my

organisation are fair

Not asked	Not asked	66 %	29 %	54 %	64 %





# Organisational climate

# Collaboration

# What this is

This shows how well the workgroups in your organisation work together and share information.

# Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

# How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

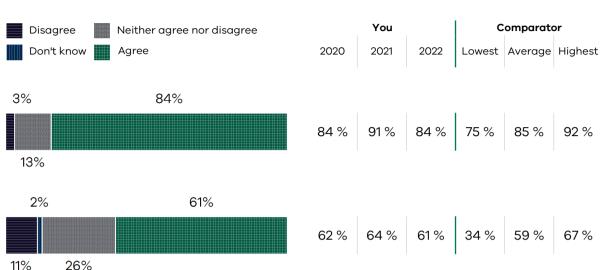
84% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.



Survey question

I am able to work effectively with others outside my immediate workgroup

Workgroups across my organisation willingly share information with each other



Your results





# Organisational climate

### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

# Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

86% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

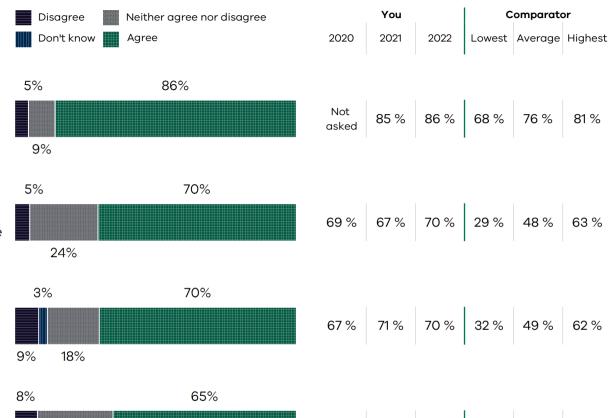
# My organisation provides a physically safe work environment

Survey question

Senior leaders consider the psychological health of employees to be as important as productivity

My organisation has effective procedures in place to support employees who may experience stress

Senior leaders show support for stress prevention through involvement and commitment



Your results

 67 %
 62 %
 65 %
 25 %
 44 %
 59 %

 27%
 27%
 25%
 44 %
 59 %







#### **Organisational climate** Survey question Your results Benchmark agree results Safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disaaree This is how well staff feel your organisation Don't know Agree 2020 2021 2022 Lowest Average Highest supports safety at work. Why this is important 9% 62% A safe workplace is a key outcome of In my workplace, there is good Leading the way and the Victorian public 60 % 62 % 52 % 64 % 26 % 42 % communication about psychological sector mental health and wellbeing safety issues that affect me 29% charter. How to read this 12% 59% Under 'Your results', see results for each All levels of my organisation are involved auestion in descending order by most 53 % 58 % 59 % 22 % 39 % 51% in the prevention of stress agreed. 30% 'Agree' combines responses for agree and

strongly agree and 'Disagree' combines responses for disagree and strongly disagree. Under 'Benchmark results', compare your

comparator groups overall, lowest and highest scores with your own.

#### Example

62% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.



#### A good patient safety climate means safe, high-quality care and experiences.

Why this is important

**Organisational climate** 

Patient safety climate 1 of 2

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

This is the safety culture in a healthcare

# How to read this

What this is

workplace.

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with " am encouraged by my colleagues to report any patient safety concerns I may have'.

### Survey question

may have

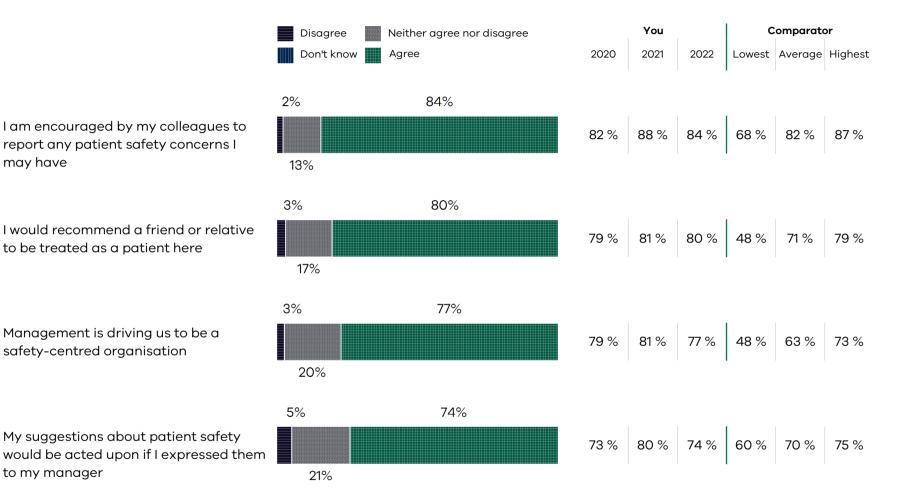
to be treated as a patient here

Management is driving us to be a

safety-centred organisation

to my manager

Your results







# This is the safety culture in a healthcare

**Organisational climate** 

Patient safety climate 2 of 2

workplace.

What this is

# Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

# How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

70% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.

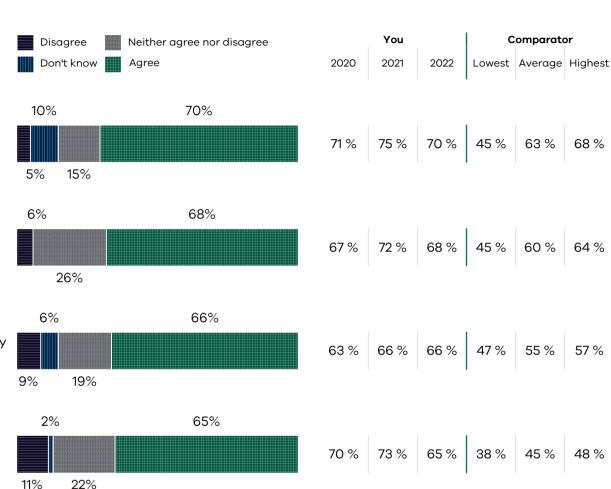
### Survey question

Patient care errors are handled appropriately in my work area

The culture in my work area makes it easy to learn from the errors of others

Trainees in my discipline are adequately supervised

This health service does a good job of training new and existing staff



Your results

Victorian **Public Sector** Commission





# People matter survey

# wellbeing check 2022

# Have your say

# Overview

# **Result summary**

#### **Report overview**

- About your report
- Privacy and
- anonymity Survey's theoretical
- framework
- Your comparator group
- Your response rate
- - Work-related stress causes
  - Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress levels

- **Key differences**
- Highest scoring
- Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from comparator

Biggest negative

difference from

comparator

- Sexual harassment
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

**Detailed results** 

# Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

# Workgroup climate

- Scorecard • Quality service
- Workgroup support

# Job and manager factors

- Scorecard
- Manager leadership

#### Public sector values

- Scorecard
- Responsiveness

Impartiality

Leadership

Human rights

Respect

- sexual orientation
  - Aboriginal and/or

variations in sex

characteristics and

Demographics

Age, gender,

- Torres Strait Islander Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





- delivery Innovation
  - Safe to speak up
- Manager support
  - Workload
    - Learning and
    - development
  - Job enrichment
  - Meaningful work
  - Flexible working

- - Accountability

Integrity

# Workgroup climate

# Scorecard

# What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

# How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

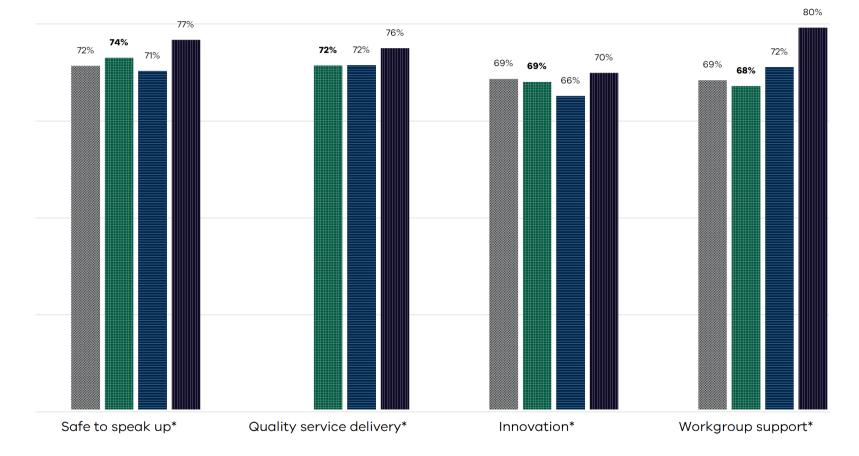
# Example

In 2022:

• 74% of your staff who did the survey responded positively to questions about Safe to speak up which is up from 72% in 2021.

# Compared to:

• 71% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





**People matter survey** | results

# **People matter survey** | results



Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

# 77% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

# needs of Victorians. Workgroups need to be motivated, make impartial decisions and have clear

accountabilities.

# How to read this

responses for disagree and strongly disagree.

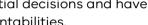
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and

strongly agree and 'Disagree' combines

advice and services

The public sector must provide highquality services in a timely way to meet the



This is how well workgroups in your

organisation operate to deliver quality

Why this is important

Workgroup climate

Quality service delivery

What this is

services.



My workgroup uses its resources well

My workgroup has clear lines of

My workgroup provides high quality

Survey question

My workgroup acts fairly and without bias

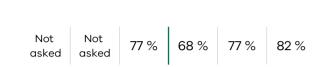
Don't know Agree 1% 77% 6%16%

You Comparator 2020 2021 2022 Lowest Average Highest



Your results

Neither agree nor disagree



75 %



70%

10% 14%

1%

15%

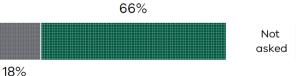
Disagree



Not

asked

81 %



Not asked	Not asked	70 %	51 %	66 %	73 %

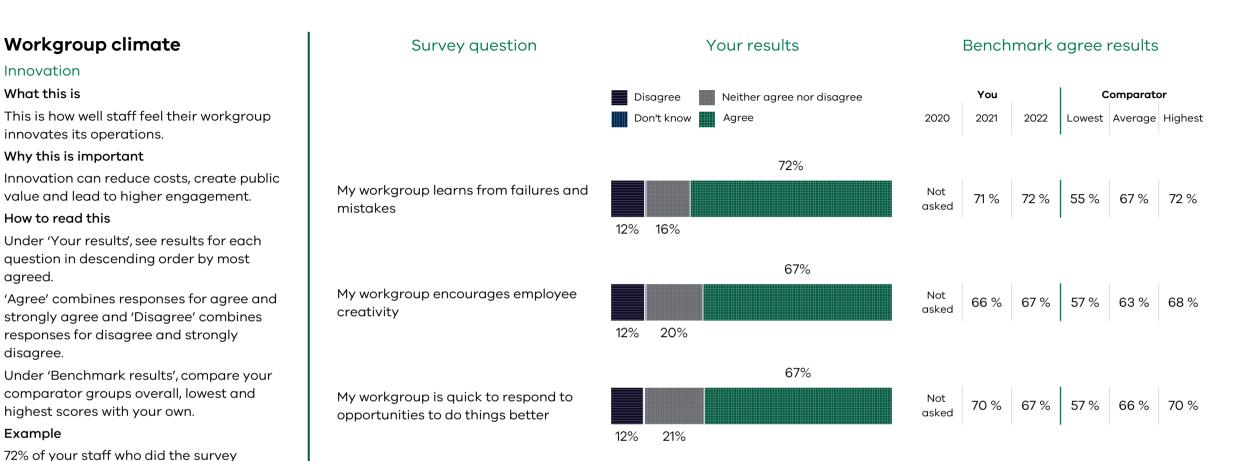
59 % 74 %

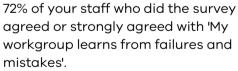
85 %



Victorian

**Public Sector** Commission





Innovation What this is

Why this is important

How to read this

agreed.

disagree.

Example

Victorian **Public Sector** Commission



# Victorian **Public Sector**

Commission



# Workgroup climate

# Workgroup support 1 of 2

# What this is

This is how well staff feel people work together and support each other in your organisation.

# Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

# How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

74% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

### Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree 🚺 Don't know 🚺 Agree 2020 2021 2022 74% People in my workgroup work together effectively to get the job done 11% 15% 70% People in my workgroup treat each other with respect 15% 14% 1% 66% People in my workgroup are honest, Not asked open and transparent in their dealings 12% 21% 6% 65% People in my workgroup are politically Not 69 % asked impartial in their work 4% 24%



Comparator

Lowest Average Highest

# 67 % 70 % 70 % 63 % 77 % 86 %





# **People matter survey** | results

61

Survey question

People in my workgroup appropriately manage conflicts of interest

# Workgroup climate

# Workgroup support 2 of 2

# What this is

This is how well staff feel people work together and support each other in your organisation.

# Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

# How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

63% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Disagree	Neither agree nor disagree		You		l c	Comparato	or
Don't know		2020	2021	2022		Average	
3%	63%						
		Not asked	63 %	63 %	47 %	59 %	64 %

#### Victorian Public Sector Commission



Your results

14%

19%

# Safe to speak up What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

# Why this is important

Workgroup climate

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

# How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

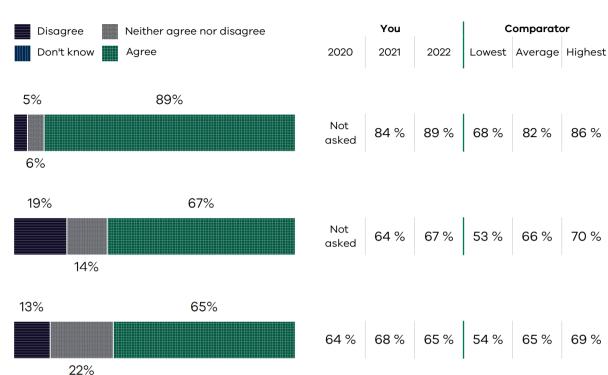
89% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

### Survey question

I feel culturally safe at work

I feel safe to challenge inappropriate behaviour at work

People in my workgroup are able to bring up problems and tough issues





Your results





# People matter survey

# wellbeing check 2022

# Have your say

# Overview

# **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- levels
- causes
- · Intention to stay

#### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
  - satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

- Sexual harassment
- Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

Scorecard: emotional

negative behaviour

effects of work

#### **Taking action**

 Taking action questions

**Detailed results** 

# Senior leadership

 Senior leadership auestions

# Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

# Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

#### factors Scorecard

Manager leadership

Job and manager

- Workload

- Flexible working

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
  - Leadership
  - Human rights

#### Demographics

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role





- - Meaningful work

Manager support

- Job enrichment

- Learning and
- development

# Scorecard 1 of 2

# What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

# How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

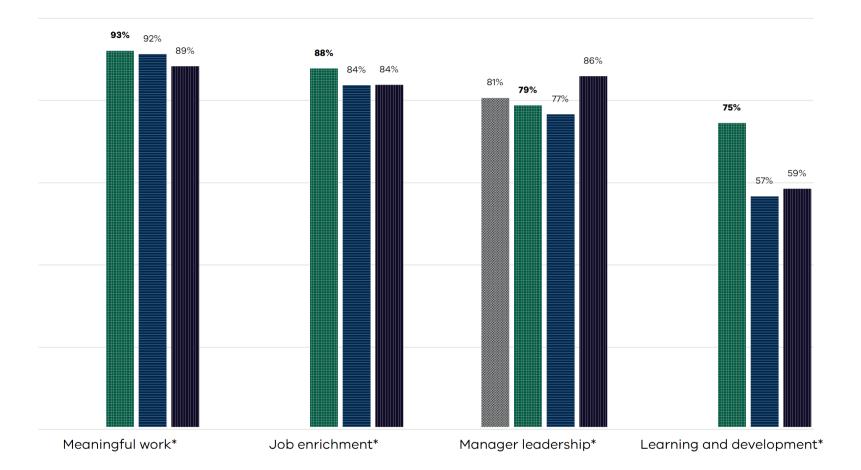
# Example

In 2022:

93% of your staff who did the survey • responded positively to questions about Meaningful work.

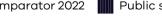
# Compared to:

92% of staff at your comparator and • 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



Victorian

**Public Sector** Commission



# Scorecard 2 of 2

# What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

# How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

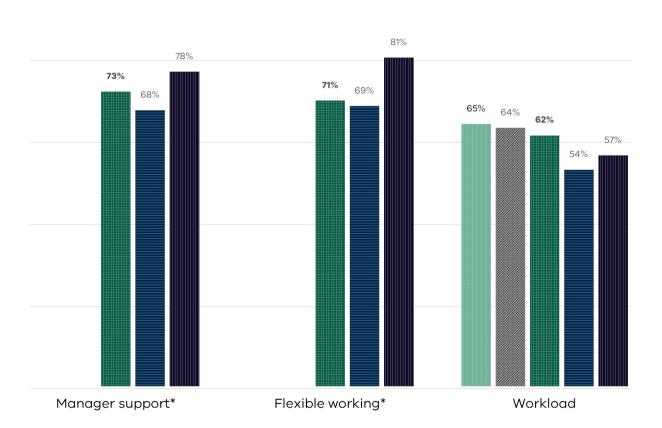
# Example

In 2022:

73% of your staff who did the survey • responded positively to questions about Manager support.

# Compared to:

68% of staff at your comparator and • 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





# Manager leadership

# What this is

This is how well staff perceive their direct managers lead.

integrity

values

# Why this is important

Great managers can foster the right environment for staff engagement. They can act as role models for your

organisation's strategy and values.

# How to read this

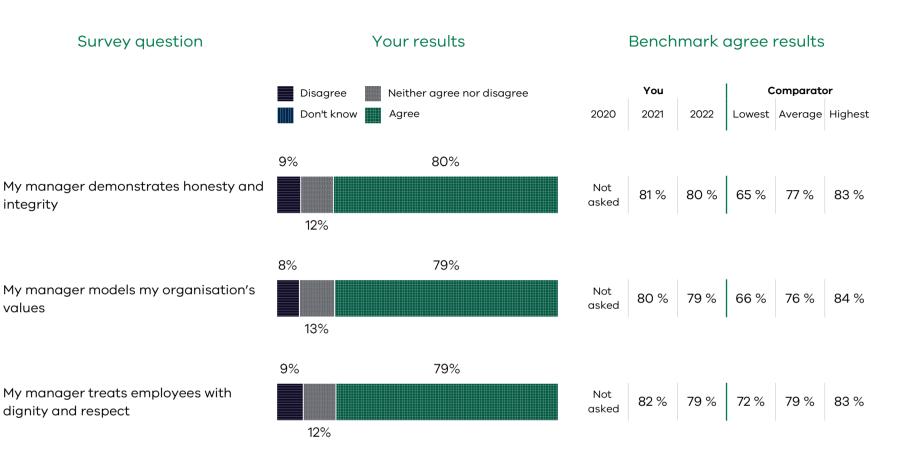
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.





66

#### Manager support 1 of 2

# What this is

This is how supported staff feel by their direct manager.

# Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

# How to read this

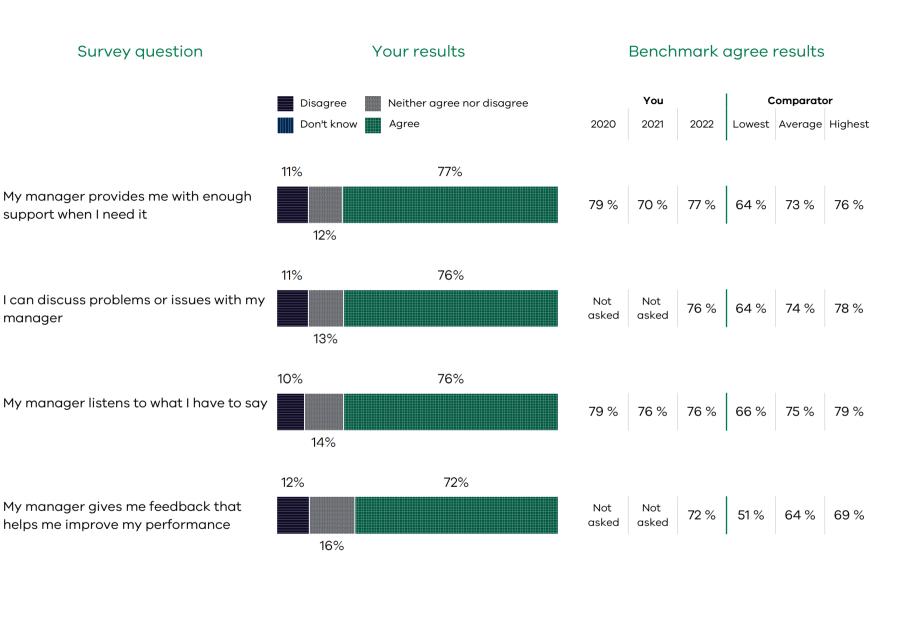
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

77% of your staff who did the survey agreed or strongly agreed with 'My manager provides me with enough support when I need it'.









#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 16% 64% I receive meaningful recognition when I Not Not 64 % 40 % 55 % 60 % asked asked do good work

20%

# Job and manager factors

# Manager support 2 of 2

# What this is

This is how supported staff feel by their direct manager.

# Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

# How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

64% of your staff who did the survey agreed or strongly agreed with "I receive meaningful recognition when I do good work'.







#### Workload

# What this is

This is how staff feel about workload and time pressure.

# Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

# How to read this

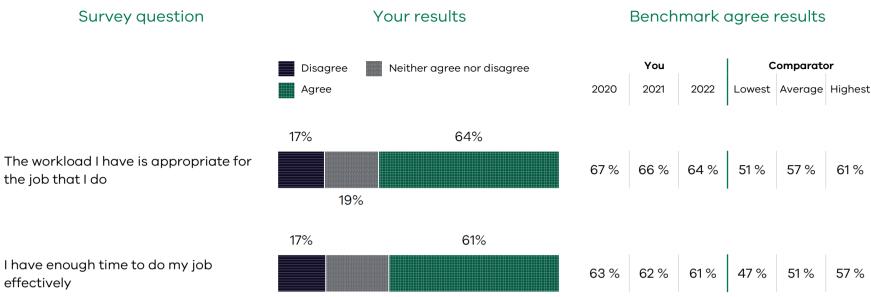
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

64% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.









# Learning and development

# What this is

This is how well staff feel they can learn and grow in your organisation.

# Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

staff

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

80% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

# Survey question Your results You Neither agree nor disagree Disagree Agree 5% 80% I am developing and learning in my role 14% 4% 80% My organisation places a high priority on the learning and development of 16% 5% 74% I am satisfied with the way my learning and development needs have been addressed in the last 12 months 22% 7% 66% I am satisfied with the opportunities to progress in my organisation



You			Comparator Lowest Average Highest		
2020	2021	2022	Lowest	Average	Highest
				73 %	
Not asked	77 %	80 %	42 %	53 %	61 %
Not asked	71 %	74 %	47 %	55 %	59 %
Not asked	Not asked	66 %	40 %	48 %	51 %





# Job enrichment 1 of 2

# What this is

This is how staff feel about their autonomy at work and role clarity.

# Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

# How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

iob

to do in this job

effectively

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

95% of your staff who did the survey agreed or strongly agreed with " understand how my job helps my organisation achieve it's goals'.

#### Survey question Your results Benchmark agree results You Neither agree nor disagree Disaaree Agree 2020 2021 2022 95% I understand how my job helps my Not Not 95 % asked asked organisation achieve it's goals 5% 2% 93% I can use my skills and knowledge in my Not Not 93 % asked asked 5% 93% I clearly understand what I am expected 93 % 91 % 91 % 7% 6% 86% I have the authority to do my job Not 85 % 86 % asked 9%





Comparator

Lowest Average Highest

91 %

90 %

89 %

80 %

95 %

93 %

93 %

82 %

87 %

87 %

82 %



# Job enrichment 2 of 2

# What this is

This is how staff feel about their autonomy at work and role clarity.

# Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

# How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

76% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

# Survey question Your results Neither agree nor disagree Disagree Agree



I have a say in how I do my work

	You		Comparator		
2020	2021	2022	Lowest	Average	Highest
			I		
Not asked	Not asked	76 %	67 %	73 %	78 %

Victorian **Public Sector** 







# Job and manager factors

#### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

work

my work

my work

#### How to read this

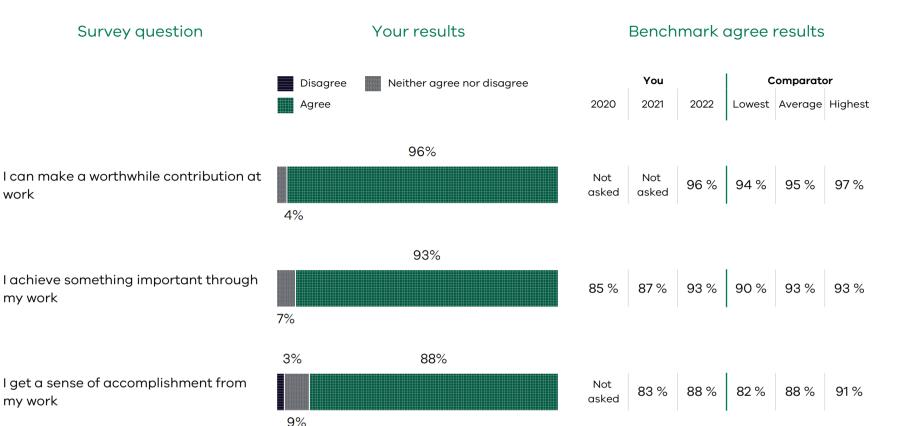
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

96% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.









# Job and manager factors

#### Flexible working

#### What this is

This is how well you organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

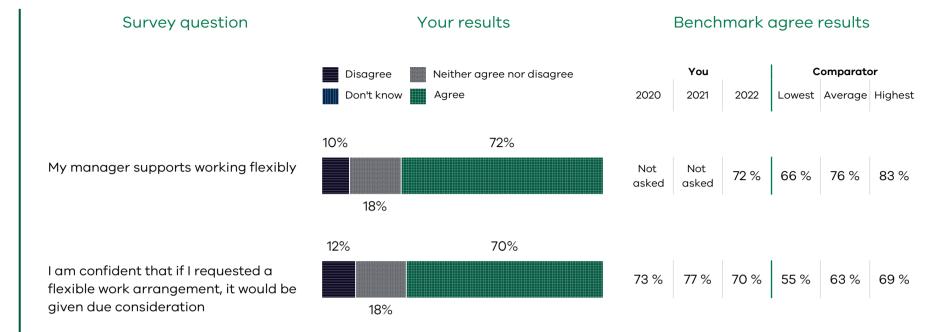
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

72% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.







# People matter survey

# wellbeing check 2022

# Have your say

# Overview

## **Result summary**

#### **Report overview**

- About your report
- Privacy and
- anonymity Survey's theoretical
- framework

**Detailed results** 

Senior leadership

Senior leadership

Organisational

auestions

climate

- Your comparator group
- Your response rate
- Work-related stress levels
  - causes
  - Intention to stay

- People outcomes
- Inclusion Scorecard:
- Scorecard: emotional engagement index
- Engagement Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

  - Work-related stress

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

negative behaviour

- Discrimination Violence and agaression
- Satisfaction with complaint processes

effects of work

Scorecard:

Bullying

#### **Taking action**

 Taking action questions

- Public sector
- Scorecard

values

- Responsiveness
- Integrity
- Impartiality
  - Accountability
- Job enrichment
- Meaningful work
- Flexible working

- Demographics
  - Age, gender, variations in sex characteristics and
  - sexual orientation
  - Aboriginal and/or Torres Strait Islander
  - Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
  - Categories Primary role





#### **People matter survey** | results

- delivery

# factors

- Scorecard Organisational
- integrity Collaboration
- Safety climate
- Patient safety climate

- Scorecard • Quality service
- Innovation
- Workgroup support
- Safe to speak up

# Workgroup climate

# Job and manager

#### Scorecard Manager leadership

- Manager support
- Workload
- Learning and
- development

#### Respect Leadership Human rights



### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

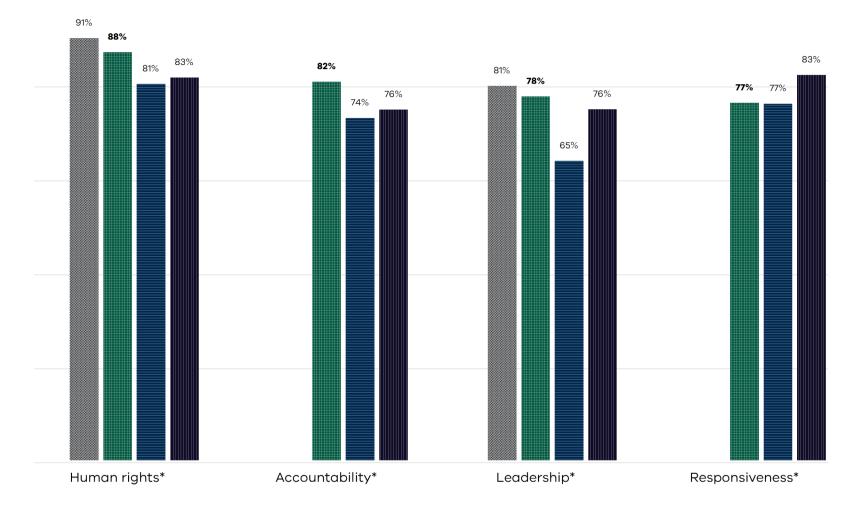
#### Example

In 2022:

88% of your staff who did the survey • responded positively to questions about Human rights , which is down 3% in 2021.

#### Compared to:

• 81% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





#### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

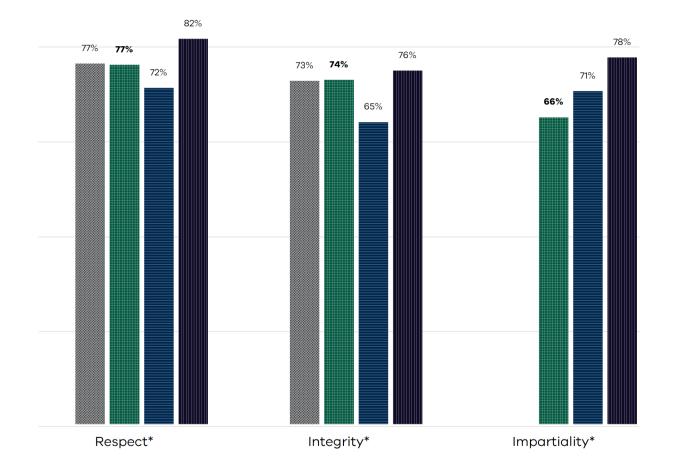
#### Example

In 2022:

77% of your staff who did the survey • responded positively to questions about Respect , which is down 0% in 2021.

Compared to:

• 72% of staff at your comparator and 82% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







#### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

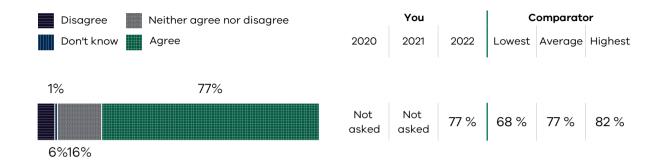
## Survey question

My workgroup provides high quality

advice and services



# Benchmark agree results



Victorian Public Sector Commission





#### **People matter survey** | results

# 79

#### Example

84% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

# Public sector values Integrity 1 of 2

## What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

## Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 1% 84% My organisation is committed to earning Not 87 % 84 % 55 % 68 % 80 % asked a high level of public trust 3% 12% 9% 80% My manager demonstrates honesty and Not 80 % 81 % 65 % 77 % 83 % asked integrity 12% 80% My organisation does not tolerate Not 75 % 80 % 68 % 40 % 61 % asked improper conduct 7% 13% 3% 74% Senior leaders demonstrate honesty Not 75 % 74 % 32 % 53 % 65 % asked and integrity 5% 18%





#### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

67% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

### Survey question

I feel safe to challenge inappropriate

People in my workgroup are honest,

open and transparent in their dealings

People in my workgroup appropriately

manage conflicts of interest

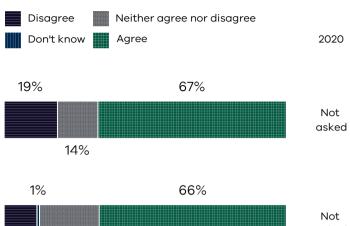
behaviour at work

Your results

# Benchmark agree results

Comparator

Lowest Average Highest



#### 64 % 67 % 53 % 66 % 70 %

2022

67 % 66 % 57 % 69 % 73 % asked

You

2021

#### 3% 63% Not asked 63 % 63 %

14% 19%

21%

12%



47 %



64 %

59 %

#### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

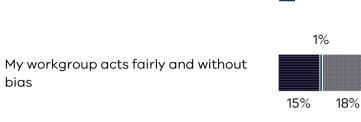
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

66% of staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

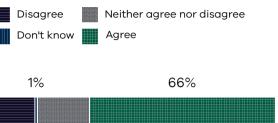


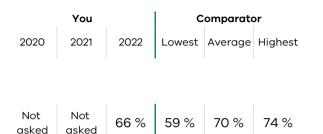
Survey question

People in my workgroup are politically impartial in their work



## Benchmark agree results







asked

4% 24%





76 %

### Accountability 1 of 2

### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

95% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

#### Survey question Your results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 95% I understand how my job helps my Not Not 95 % asked organisation achieve it's goals asked 5% 93% I clearly understand what I am expected 91 % 93 % 91% to do in this job 7% 1% 76% Senior leaders provide clear strategy 75 % 77 % 76 % and direction 5%18% 75% My workgroup has clear lines of Not 81 % 75 % asked responsibility 10% 14%

Victorian **Public Sector** Commission



# Benchmark agree results

87 %

82 %

29 %

59 %

Comparator

Lowest Average Highest

91 %

89 %

49 %

74 %

95 %

93 %

63 %

85 %

#### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

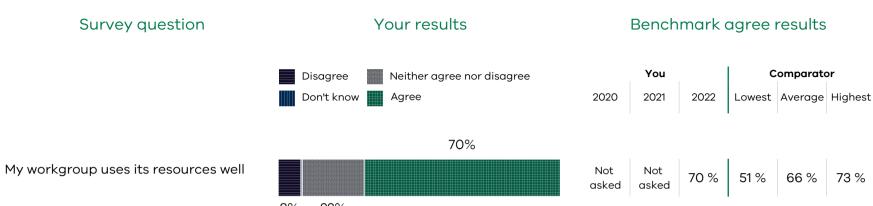
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.



8% 22%





#### Public sector values Survey question Your results Benchmark agree results Respect 1 of 2 You Comparator Neither agree nor disagree Disaaree Respect is how your staff feel they're Don't know Agree 2020 2021 2022 Lowest Average Highest treated in the workplace and community. Why this is important 83% All staff need to treat their colleagues and My organisation encourages respectful Not Victorians with respect. 86 % 83 % 51 % 72 % 84 % asked workplace behaviours How to read this 3% 13% Under 'Your results', see results for each auestion in descending order by most 9% 79% My manager treats employees with 'Agree' combines responses for agree and Not 82 % 79 % 72 % 79 % 83 % asked dignity and respect strongly agree and 'Disagree' combines 12% responses for disagree and strongly 10% 76% Under 'Benchmark results', compare your comparator groups overall, lowest and My manager listens to what I have to say 79 % 76 % 76 % 66 % 75 % 79 % highest scores with your own. 14% 83% of staff who did the survey agreed or strongly agreed with 'My organisation 1% 75% encourages respectful workplace My organisation takes steps to eliminate Not 37 % 71 % 75 % 55 % 61 % asked bullying, harassment and discrimination 9% 15%



**People matter survey** | results

What this is

agreed.

disagree.

Example

behaviours'.

#### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

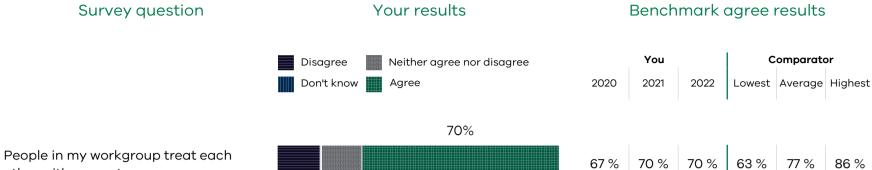
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

### Survey question

other with respect



15% 14%









**People matter survey** | results

# Public sector values

#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

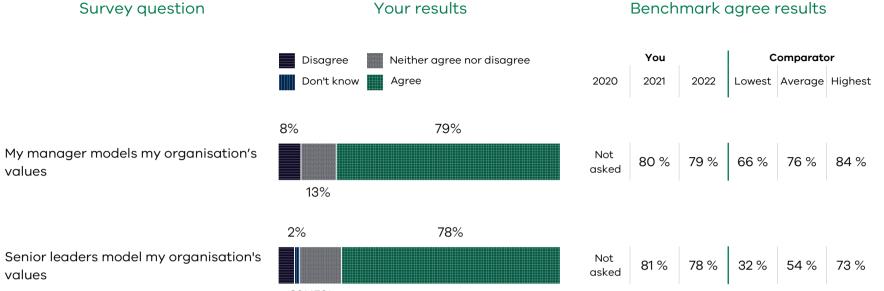
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



6%15%

Survey question

values

values



# **People matter survey** | results

are consistent with human rights'.



Victorian

**Public Sector** Commission

#### TORIA 87

strongly agreed with 'My organisation

highest scores with your own. Example

89% of staff who did the survey agreed or encourages employees to act in ways that

# Public sector values

#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

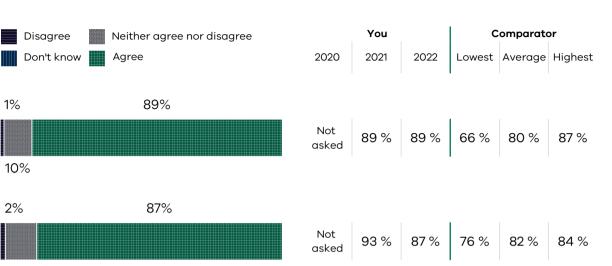
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and

My organisation encourages employees to act in ways that are consistent with human rights

Survey question

I understand how the Charter of Human Rights and Responsibilities applies to my work



Benchmark agree results

11%

Your results

# People matter survey

# wellbeing check 2022

# Have your say

# Overview

## **Result summary**

#### **Report overview**

- About your report
- Privacy and
- anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate
- Work-related stress levels
- Work-related stress causes

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- - Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator

Biggest negative

difference from

comparator

Public sector

Responsiveness

values

Scorecard

Integrity

Respect

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

#### **Taking action**

 Taking action questions

- Demographics
- Age, gender, variations in sex
- characteristics and sexual orientation
- Aboriginal and/or
- Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Categories



# **Detailed results**

### Senior leadership

 Senior leadership auestions

### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation Workgroup support
- Safe to speak up

### Job and manager factors

- Scorecard
- Manager support
- Workload
- development

#### Impartiality Accountability

- Meaningful work
- Flexible working



#### Leadership

- Human rights
- - Caring
  - Primary role





- Manager leadership
- Learning and
- Job enrichment

Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	55	25%
35-54 years	85	38%
55+ years	66	30%
Prefer not to say	17	8%

How would you describe your gender?	(n)	%
Woman	186	83%
Man	28	13%
Prefer not to say	9	4%

#### Are you trans, non-binary or gender

diverse?	(n)	%
No	210	94%
Prefer not to say	13	6%

# To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
Yes	1	0%
No	206	92%
Don't know	4	2%
Prefer not to say	12	5%

### How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	183	82%
Prefer not to say	23	10%
Bisexual	7	3%
Pansexual	3	1%
l use a different term	3	1%
Don't know	2	1%
Asexual	1	0%
Gay or lesbian	1	0%



89

Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	1	0%
Non Aboriginal and/or Torres Strait Islander	211	95%
Prefer not to say	11	5%





#### Disability

### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	9	4%
No	203	91%
Prefer not to say	11	5%





91

To protect you, we:

Demographics

Why this is important

workforce strategies.

How to read this

What this is

staff.

Cultural diversity 1 of 2

These are the personal characteristics of

This helps organisations understand the

diversity of their staff and inform

Each table shows the breakdown of

The (n) column shows the number of

responses from your survey.

respondents in each category. An asterisk (\*) means this is a new question for the 2022 survey.

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	192	86%
Not born in Australia	21	9%
Prefer not to say	10	4%

Language other than English spoken with family or community	(n)	%
Yes	14	6%
No	200	90%
Prefer not to say	9	4%

# If you speak another language with your family or community, what language(s)

do you speak?	(n)	%
Other	6	43%
Filipino	3	21%
Auslan	1	7%
Hindi	1	7%
Italian	1	7%
Mandarin	1	7%
Sinhalese	1	7%
Spanish	1	7%
Tagalog	1	7%





92

What this is

#### Why this is important

Demographics

Cultural diversity 2 of 2

This helps organisations understand the diversity of their staff and inform workforce strategies.

This is the cultural identity and religion of

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	187	84%
English, Irish, Scottish and/or Welsh	18	8%
Prefer not to say	15	7%
East and/or South-East Asian	4	2%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	4	2%
New Zealander	3	1%
South Asian	2	1%
Central Asian	2	1%
North American	1	0%
Other	1	0%
African	1	0%

Religion	(n)	%
No religion	100	45%
Christianity	80	36%
Prefer not to say	25	11%
Other	14	6%
Buddhism	3	1%
Hinduism	1	0%





Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
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Working arrangement	(n)	%
Full-Time	71	32%
Part-Time	152	68%

### Gross base salary (ongoing/fixed term

only)	(n)	%
Below \$65k	105	53%
\$65k to \$95k	49	25%
\$95k to \$125k	17	9%
\$125k or more	3	2%
Prefer not to say	26	13%

Organisational tenure	(n)	%
<1 year	18	8%
1 to less than 2 years	19	9%
2 to less than 5 years	49	22%
5 to less than 10 years	50	22%
10 to less than 20 years	46	21%
More than 20 years	41	18%

Management responsibility	(n)	%
Non-manager	187	84%
Other manager	28	13%
Manager of other manager(s)	8	4%

Employment type	(n)	%
Ongoing and executive	187	84%
Other	23	10%
Fixed term	13	6%



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Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

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The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

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Primary workplace location over the last		
3 months	(n)	%
Rural	212	95%
Other	8	4%
Melbourne: Suburbs	2	1%
Large regional city	1	0%

#### What have been your main places of

work over the last 3-months?	(n)	%
Your employer's office	63	28%
A frontline or service delivery location	129	58%
Home or private location	18	8%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	9	4%
Other	25	11%

Flexible work	(n)	%
Part-time	90	40%
No, I do not use any flexible work arrangements	58	26%
Shift swap	57	26%
Using leave to work flexible hours	37	17%
Flexible start and finish times	36	16%
Study leave	18	8%
Working more hours over fewer days	16	7%
Working from an alternative location (e.g. home, hub/shared work space)	14	6%
Other	8	4%
Job sharing	7	3%
Purchased leave	2	1%





#### Adjustments

### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	172	77%
Flexible working arrangements	39	17%
Physical modifications or improvements to the workplace	10	4%
Career development support strategies	3	1%
Other	3	1%
Job redesign or role sharing	2	1%
Accessible communications technologies	2	1%

Why did you make this request?	(n)	%
Work-life balance	23	45%
Caring responsibilities	14	27%
Family responsibilities	14	27%
Health	13	25%
Study commitments	10	20%
Other	7	14%
Disability	1	2%

# What was your experience with making

the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	40	78%
The adjustments I needed were not made	6	12%
The adjustments I needed were made but the process was unsatisfactory	5	10%





#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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Caring responsibility	(n)	%
None of the above	103	46%
Frail or aged person(s)	31	14%
Secondary school aged child(ren)	30	13%
Primary school aged child(ren)	27	12%
Prefer not to say	21	9%
Child(ren) - younger than preschool age	20	9%
Person(s) with a medical condition	12	5%
Person(s) with a mental illness	12	5%
Preschool aged child(ren)	10	4%
Person(s) with disability	9	4%
Other	1	0%





#### **Employment categories**

#### What is this

This shows how many people in each employee category responded to the survey.

#### Why this is important

This helps you assess how representative of your organisation your survey was.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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describes your current position?	(n)	%
Nursing Employees	85	38%
Management, Administration and Corporate support	53	24%
Support services	43	19%
Personal service worker	21	9%
Allied health professional	17	8%
Other health professional	3	1%
Lived experience specific worker	1	0%



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#### Primary role

#### What is this

This shows the primary role of your staff.

#### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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## Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	151	68%
Prison-based services	1	0%
Corporate services	16	7%
Community-based services	55	25%

## Is your primary work role in one of the

following areas?	(n)	%
Aged care	109	49%
Emergency	1	0%
Medical	7	3%
Mixed medical/surgical	8	4%
Paediatrics	1	0%
Peri-operative	1	0%
Rehabilitation	1	0%
Other	50	22%
Administration	45	20%







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