



**People matter survey**

**wellbeing check 2022**

**Have your say**

# People matter survey

## wellbeing check 2022

Have your say

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## Report overview

### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 75% of this year's survey with your previous results.

### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

### Survey questions and definitions

Download Survey questions: [People matter survey 2022 \(DOCX, 55 pages\)](#) to see how we asked questions and defined concepts in the 2022 survey

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## Report overview

### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in [our privacy policy](#).

## Report overview

### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.



### The public sector values that underpin the framework and all public sector organisations



## Report overview

### Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

#### How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Corangamite Catchment  
Management Authority

East Gippsland Catchment  
Management Authority

Glenelg Hopkins Catchment  
Management Authority

Goulburn Broken Catchment  
Management Authority

Mallee Catchment Management  
Authority

North Central Catchment  
Management Authority

North East Catchment  
Management Authority

West Gippsland Catchment  
Management Authority

## Report overview

### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets ( ) shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021

96%  
(23)

Comparator 73%  
Public Sector 39%

2022

87%  
(20)

Comparator 75%  
Public Sector 52%

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## People outcomes

### Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021

91

Comparator 77  
Public Sector 70

2022

88

Comparator 76  
Public Sector 69

## People outcomes

### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2022 index is 88.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

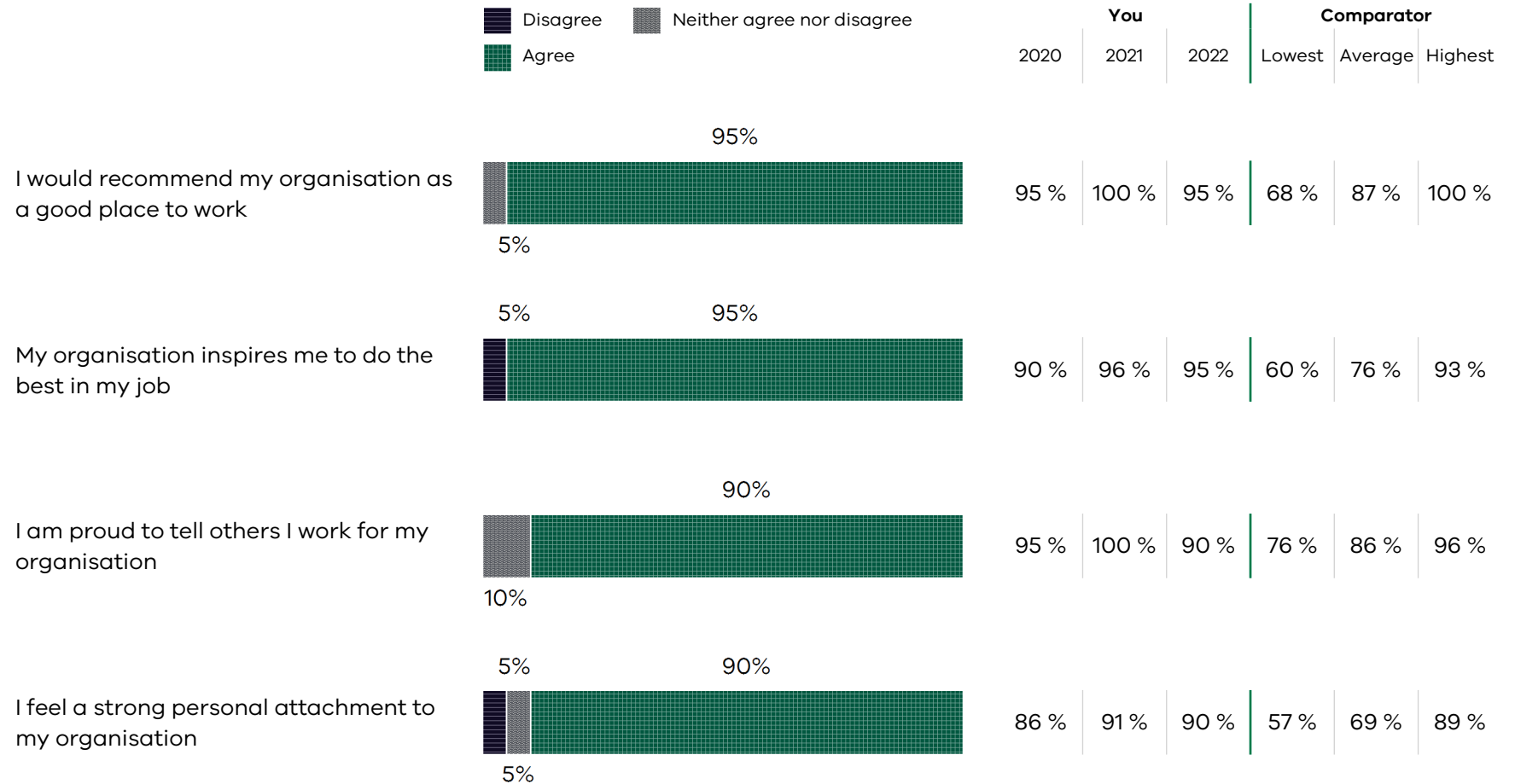
#### Example

95% of your staff who did the survey agreed or strongly agreed with 'I would recommend my organisation as a good place to work'.

### Survey question

### Your results

### Benchmark agree results



## People outcomes

### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2022 index is 88.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

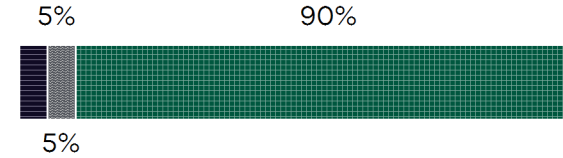
#### Example

90% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

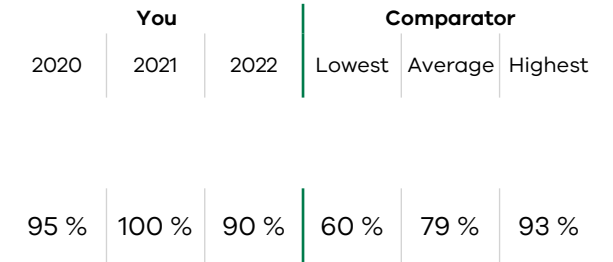
## Survey question

My organisation motivates me to help achieve its objectives

## Your results



## Benchmark agree results



## People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

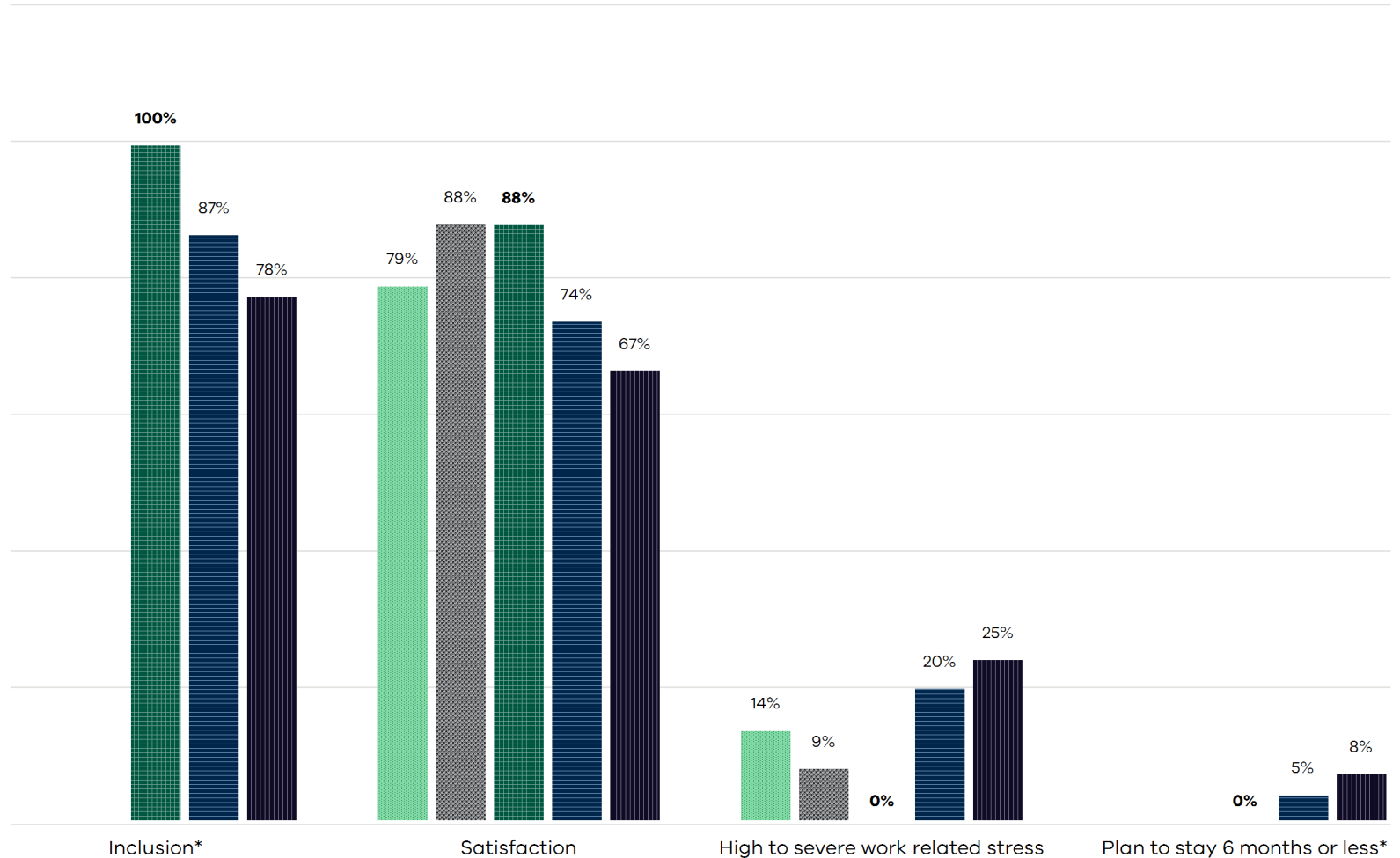
### Example

In 2022:

- 100% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

- 87% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## People outcomes

### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

95% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

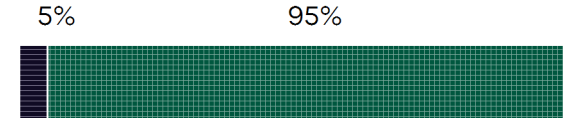
### Survey question

### Your results

### Benchmark satisfied results

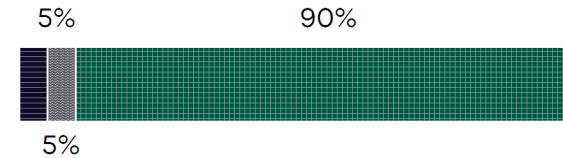


How satisfied are you with the work/life balance in your current job



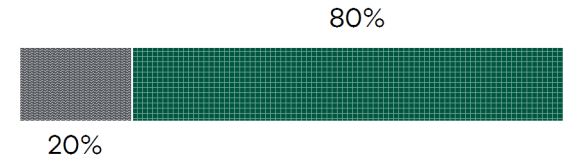
You			Comparator		
2020	2021	2022	Lowest	Average	Highest
86 %	91 %	95 %	69 %	81 %	96 %

Considering everything, how satisfied are you with your current job



81 %	91 %	90 %	60 %	80 %	91 %
------	------	------	------	------	------

How satisfied are you with your career development within your current organisation



71 %	83 %	80 %	50 %	62 %	77 %
------	------	------	------	------	------

## People outcomes

### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

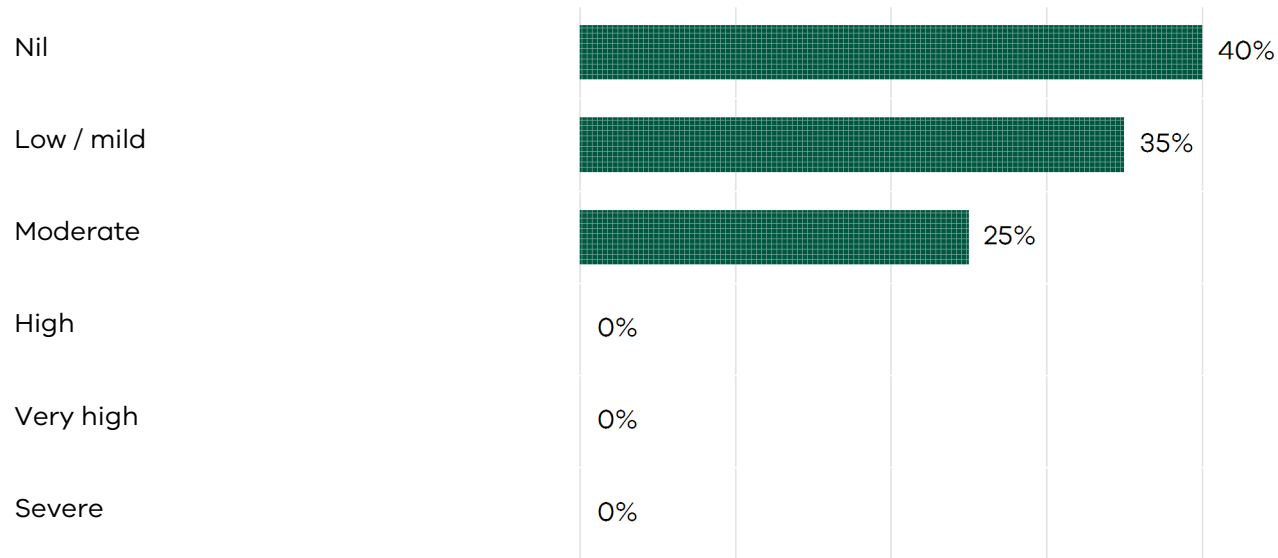
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

#### Example

0% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 20% of staff in your comparator group and 25% of staff across the public sector.

### How would you rate your current level of work-related stress? (You 2022)



### Reported levels of high to severe stress

2021		2022	
9%		0%	
Comparator	27%	Comparator	20%
Public Sector	26%	Public Sector	25%

## People outcomes

### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

60% of your staff who did the survey said they experienced mild to severe stress.

Of that 60%, 58% said the top reason was 'Time pressure'.



Of those that experienced work related stress it was from ...	You 2021	You 2022	Comparator 2022	Public sector 2022
Time pressure	63%	58%	50%	44%
Workload	44%	50%	51%	51%
Dealing with clients, patients or stakeholders	19%	25%	23%	15%
Competing home and work responsibilities	6%	17%	21%	14%
Content, variety, or difficulty of work	6%	8%	13%	11%
Job security	13%	8%	7%	10%
Organisation or workplace change	13%	8%	8%	13%
Other changes due to COVID-19	19%	8%	9%	7%
Unclear job expectations	13%	8%	11%	14%
Working from home	0%	8%	4%	2%

## People outcomes

### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

5% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for ...	You 2022	Comparator 2022	Public sector 2022
Over 6 months and up to 1 year	5%	10%	10%
Over 1 year and up to 3 years	30%	27%	25%
Over 3 years and up to 5 years	25%	19%	16%
Over 5 years	40%	40%	41%



## People outcomes

### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

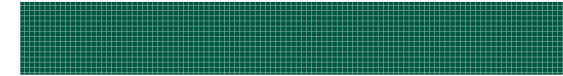
### Survey question

### Your results



I can be myself at work

100%



I feel as if I belong at this organisation

100%



### Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I can be myself at work	Not asked	Not asked	100 %	76 %	91 %	97 %
I feel as if I belong at this organisation	Not asked	Not asked	100 %	69 %	83 %	96 %

## People outcomes

### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

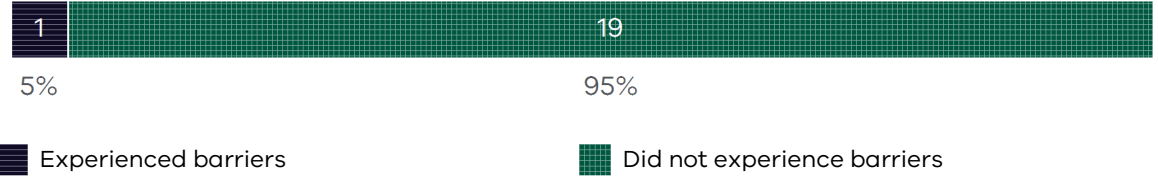
In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

5% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My sex'.

Staff who experienced one or more barriers to success at work



During the last 12 months, employees experienced barriers to their success due to ...

	You 2022	Comparator 2022	Public sector 2022
My sex	5%	4%	4%

## People outcomes

### Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

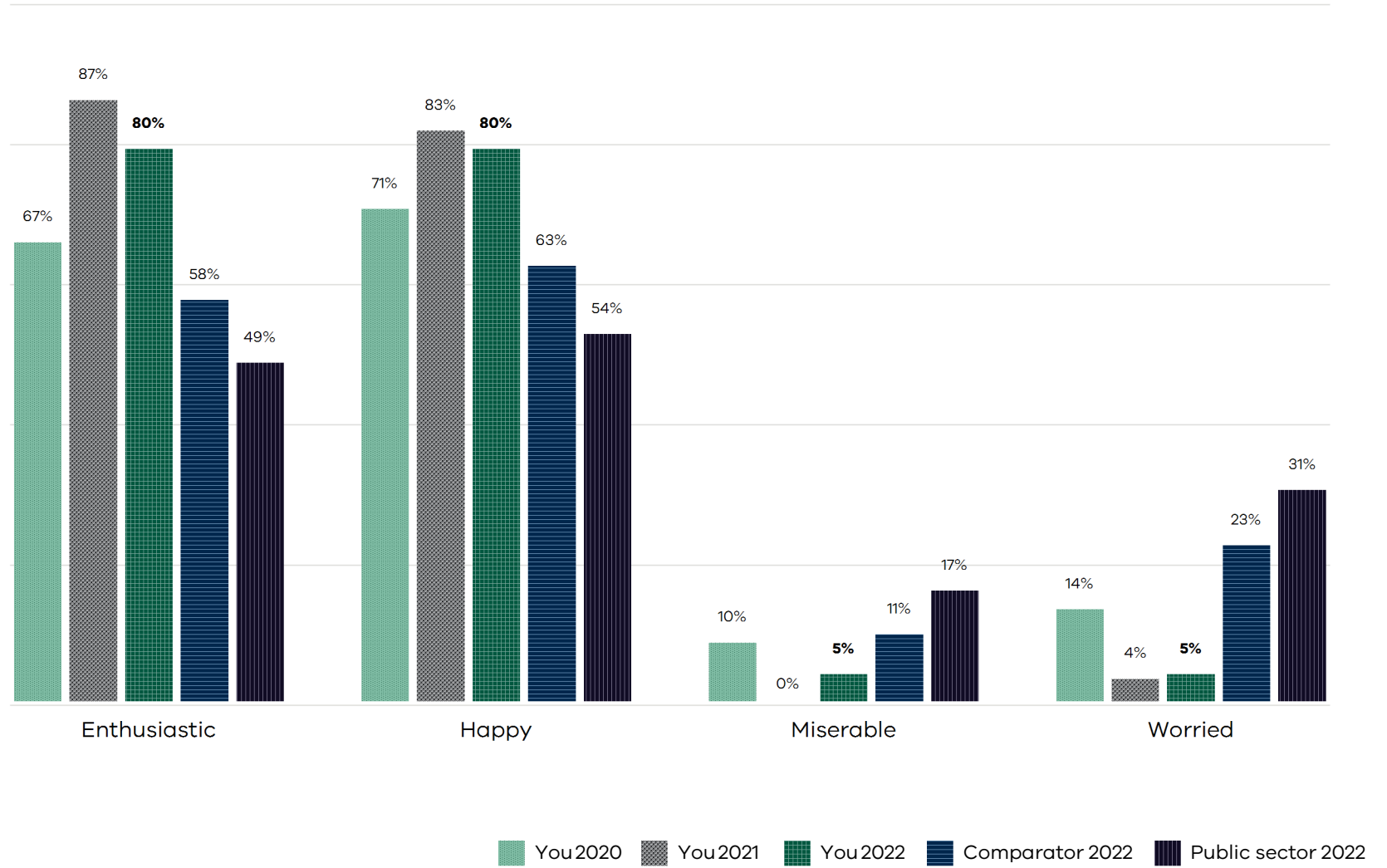
In 2022:

- 80% of your staff who did the survey said work made them feel happy in 2022, which is down from 83% in 2021

Compared to:

- 63% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



## People outcomes

### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

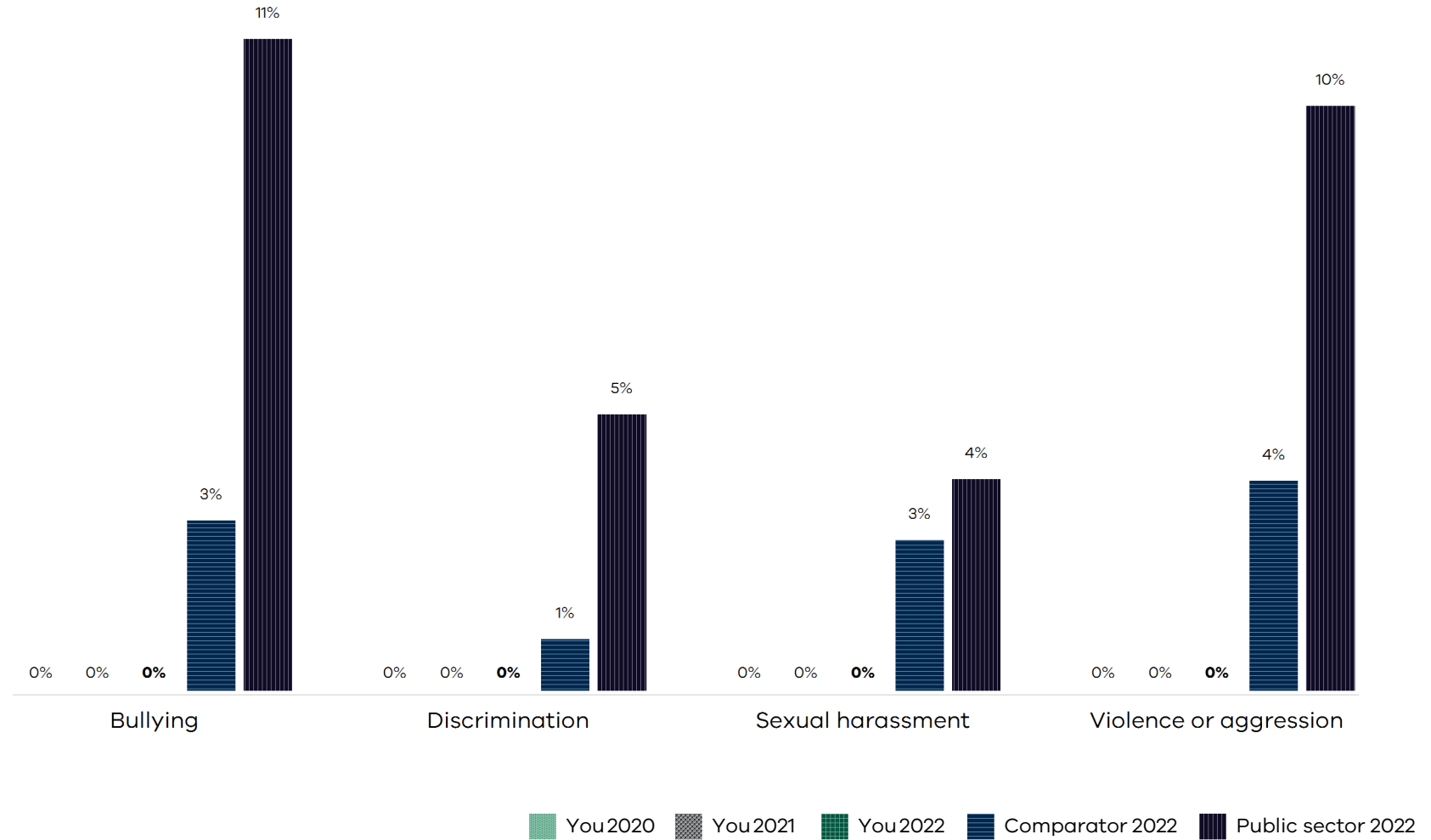
#### Example

In 2022:

- 0% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is the same as 2021.

Compared to:

- 3% of staff at your comparator and 11% of staff across the public sector.



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## Key differences

### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Flexible working', the 'You 2022' column shows 100% of your staff agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'. In the 'Change from 2021' column, you have a 0% decrease, which is a negative trend.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	100%	0%	89%
Flexible working	My manager supports working flexibly	100%	Not asked in 2021	96%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	100%	+4%	90%
Job enrichment	I can use my skills and knowledge in my job	100%	Not asked in 2021	93%
Job enrichment	I have a say in how I do my work	100%	Not asked in 2021	88%
Job enrichment	I understand how my job helps my organisation achieve it's goals	100%	Not asked in 2021	96%
Manager leadership	My manager demonstrates honesty and integrity	100%	0%	95%
Manager leadership	My manager treats employees with dignity and respect	100%	0%	94%
Meaningful work	I achieve something important through my work	100%	+4%	94%
Meaningful work	I can make a worthwhile contribution at work	100%	Not asked in 2021	95%

## Key differences

### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 30% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	30%	Not asked in 2021	49%
Learning and development	I am satisfied with the opportunities to progress in my organisation	60%	Not asked in 2021	57%
Organisational integrity	I believe the promotion processes in my organisation are fair	60%	Not asked in 2021	62%
Taking action	I believe my organisation will make improvements based on the results of this survey	60%	Not asked in 2021	68%
Organisational integrity	I have an equal chance at promotion in my organisation	70%	Not asked in 2021	64%
Manager support	My manager gives me feedback that helps me improve my performance	75%	Not asked in 2021	81%
Workload	I have enough time to do my job effectively	75%	-3%	60%
Workload	The workload I have is appropriate for the job that I do	75%	-16%	65%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	75%	-3%	67%
Learning and development	I am developing and learning in my role	80%	-7%	82%

## Key differences

### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 95% of your staff agreed with 'Senior leaders consider the psychological health of employees to be as important as productivity'.

In the 'Increase from 2021' column, you have a 8% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	95%	+8%	77%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	95%	+8%	70%
Collaboration	Workgroups across my organisation willingly share information with each other	95%	+8%	74%
Safety climate	All levels of my organisation are involved in the prevention of stress	90%	+7%	63%
Meaningful work	I achieve something important through my work	100%	+4%	94%
Safe to speak up	I feel culturally safe at work	100%	+4%	95%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	100%	+4%	90%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	100%	+4%	89%
Satisfaction	How satisfied are you with the work/life balance in your current job	95%	+4%	81%
Job enrichment	I clearly understand what I am expected to do in this job	95%	+4%	87%



## Key differences

### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Workload', the 'You 2022' column shows 75% of your staff agreed with 'The workload I have is appropriate for the job that I do'.

In the 'Decrease from 2021' column, you have a 16% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Workload	The workload I have is appropriate for the job that I do	75%	-16%	65%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	85%	-11%	87%
Engagement	I am proud to tell others I work for my organisation	90%	-10%	86%
Engagement	My organisation motivates me to help achieve its objectives	90%	-10%	79%
Learning and development	I am developing and learning in my role	80%	-7%	82%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	85%	-6%	68%
Meaningful work	I get a sense of accomplishment from my work	90%	-6%	90%
Manager support	My manager provides me with enough support when I need it	90%	-6%	89%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	90%	-6%	86%
Engagement	I would recommend my organisation as a good place to work	95%	-5%	87%

## Key differences

### Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 90% of your staff agreed with 'All levels of my organisation are involved in the prevention of stress'.

The 'difference' column, shows that agreement for this question was 27 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	All levels of my organisation are involved in the prevention of stress	90%	+27%	63%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	95%	+25%	70%
Engagement	I feel a strong personal attachment to my organisation	90%	+21%	69%
Collaboration	Workgroups across my organisation willingly share information with each other	95%	+21%	74%
Engagement	My organisation inspires me to do the best in my job	95%	+19%	76%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	95%	+18%	77%
Satisfaction	How satisfied are you with your career development within your current organisation	80%	+18%	62%
Quality service delivery	My workgroup has clear lines of responsibility	100%	+18%	82%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	85%	+17%	68%
Innovation	My workgroup encourages employee creativity	95%	+17%	78%

## Key differences

### Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 30% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 19 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	30%	-19%	49%
Taking action	I believe my organisation will make improvements based on the results of this survey	60%	-8%	68%
Manager support	My manager gives me feedback that helps me improve my performance	75%	-6%	81%
Organisational integrity	I believe the recruitment processes in my organisation are fair	80%	-3%	83%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	85%	-2%	87%
Learning and development	I am developing and learning in my role	80%	-2%	82%
Organisational integrity	I believe the promotion processes in my organisation are fair	60%	-2%	62%
Quality service delivery	My workgroup acts fairly and without bias	90%	-1%	91%
Organisational integrity	My organisation is committed to earning a high level of public trust	95%	-1%	96%

# People matter survey

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- Discrimination
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- Flexible working

#### Public sector values

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- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## Taking action

### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

60% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

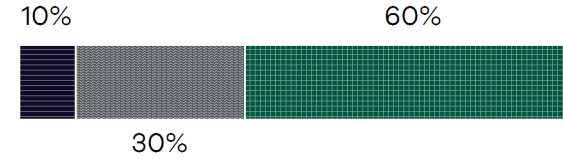
## Survey question

## Your results

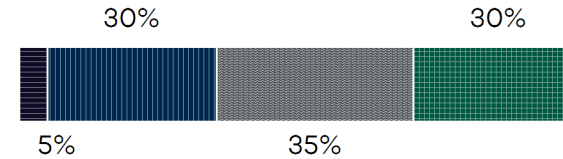
## Benchmark agree results



I believe my organisation will make improvements based on the results of this survey



My organisation has made improvements based on the survey results from last year



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I believe my organisation will make improvements based on the results of this survey	Not asked	Not asked	60 %	44 %	68 %	86 %
My organisation has made improvements based on the survey results from last year	Not asked	Not asked	30 %	19 %	49 %	80 %

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## Senior leadership

### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

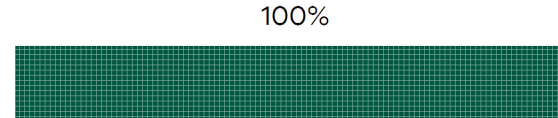
### Survey question

### Your results

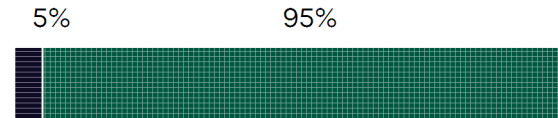
### Benchmark agree results



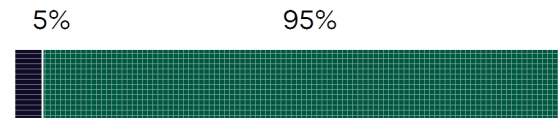
Senior leaders demonstrate honesty and integrity



Senior leaders model my organisation's values



Senior leaders provide clear strategy and direction



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
Senior leaders demonstrate honesty and integrity	Not asked	100 %	100 %	79 %	89 %	100 %
Senior leaders model my organisation's values	Not asked	96 %	95 %	74 %	86 %	100 %
Senior leaders provide clear strategy and direction	90 %	96 %	95 %	65 %	78 %	96 %

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- Accountability
- Respect
- Leadership
- Human rights



# Organisational climate

## Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

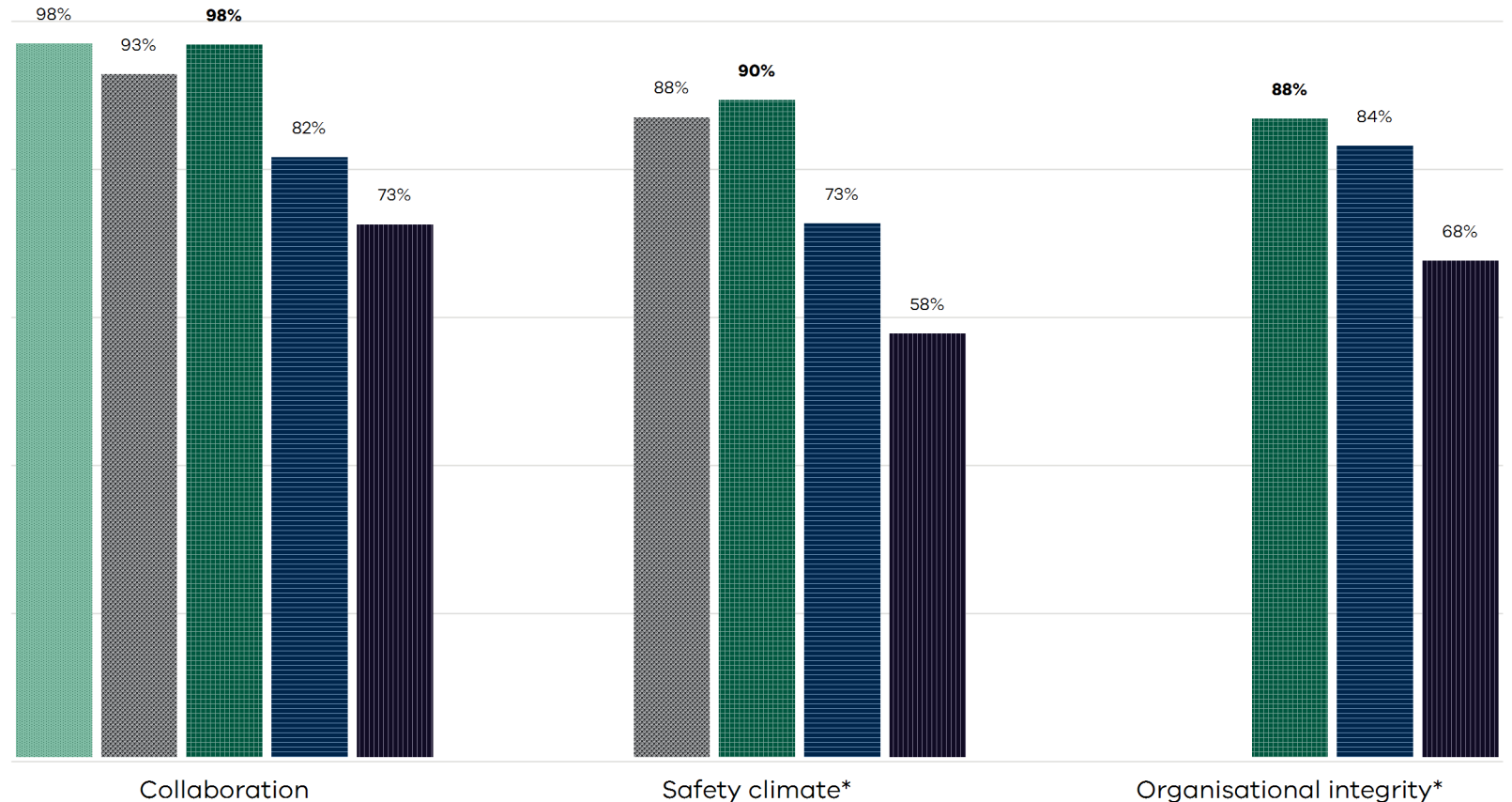
### Example

In 2022:

- 98% of your staff who did the survey responded positively to questions about Collaboration which is up from 93% in 2021.

Compared to:

- 82% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You2020 ■ You2021 ■ You2022 ■ Comparator 2022 ■ Public sector 2022

## Organisational climate

### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

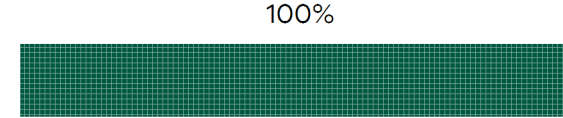
100% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

### Survey question

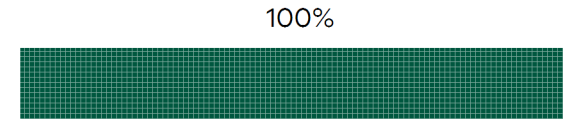
### Your results



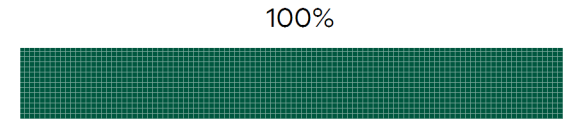
My organisation encourages employees to act in ways that are consistent with human rights



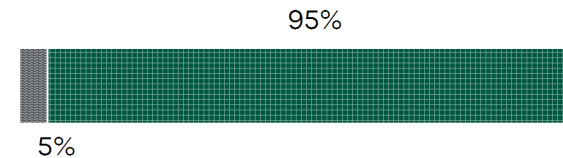
My organisation encourages respectful workplace behaviours



My organisation takes steps to eliminate bullying, harassment and discrimination



My organisation does not tolerate improper conduct



### Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My organisation encourages employees to act in ways that are consistent with human rights	Not asked	100 %	100 %	92 %	97 %	100 %
My organisation encourages respectful workplace behaviours	Not asked	100 %	100 %	88 %	95 %	100 %
My organisation takes steps to eliminate bullying, harassment and discrimination	Not asked	96 %	100 %	77 %	89 %	97 %
My organisation does not tolerate improper conduct	Not asked	91 %	95 %	73 %	85 %	100 %

## Organisational climate

### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

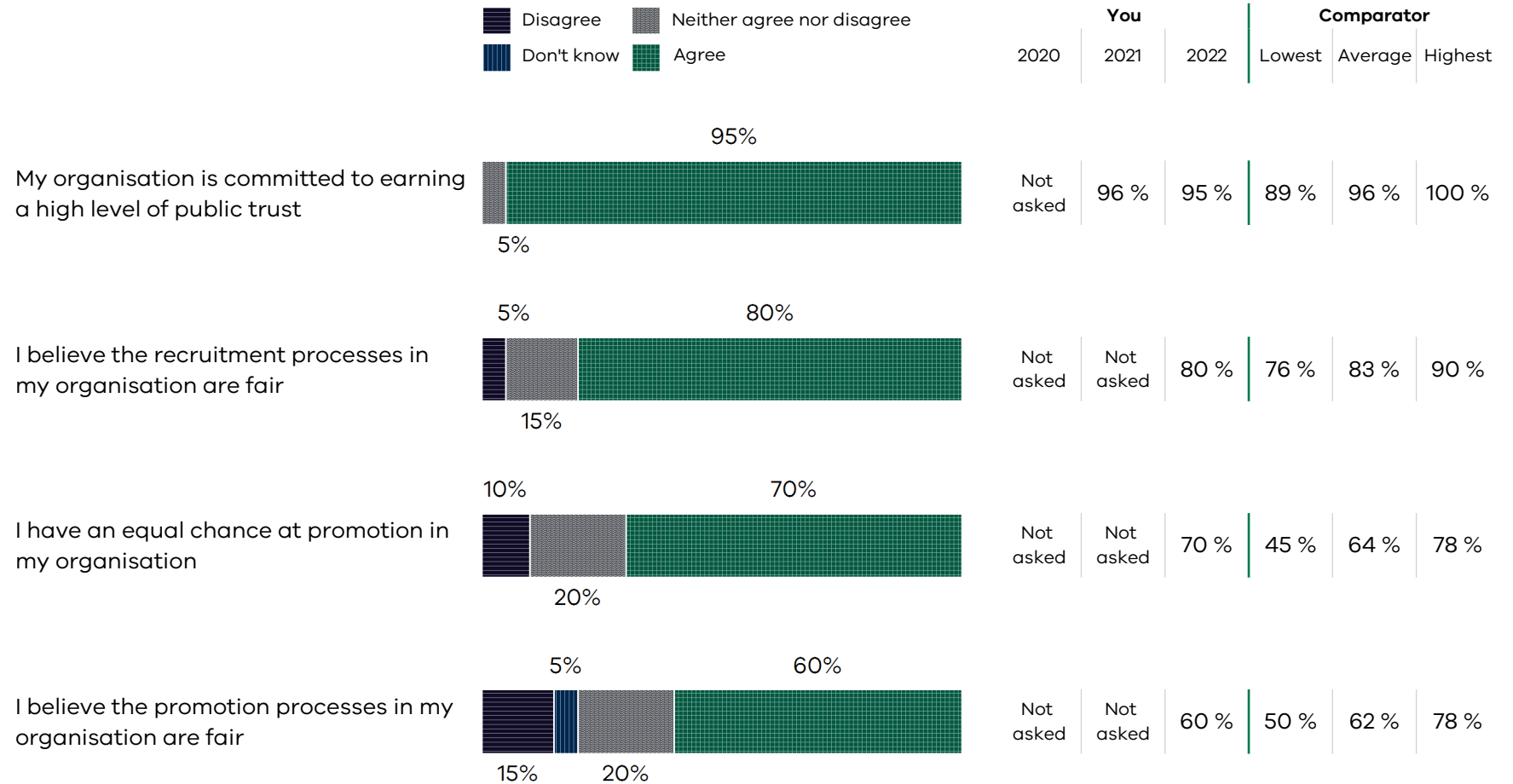
#### Example

95% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

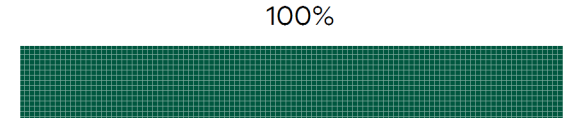
### Survey question

### Your results

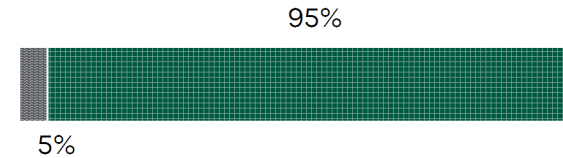
### Benchmark agree results



I am able to work effectively with others outside my immediate workgroup



Workgroups across my organisation willingly share information with each other



You			Comparator		
2020	2021	2022	Lowest	Average	Highest
100 %	100 %	100 %	82 %	90 %	98 %
95 %	87 %	95 %	50 %	74 %	88 %

## Organisational climate

### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

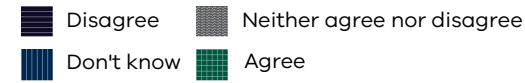
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

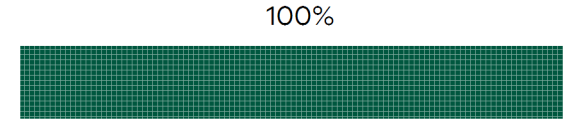
100% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

### Survey question

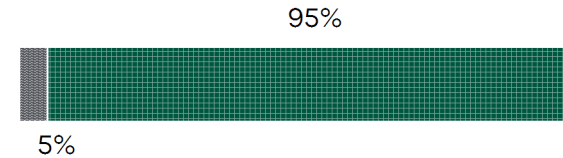
### Your results



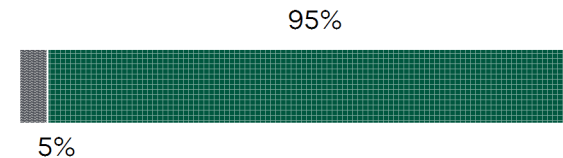
My organisation provides a physically safe work environment



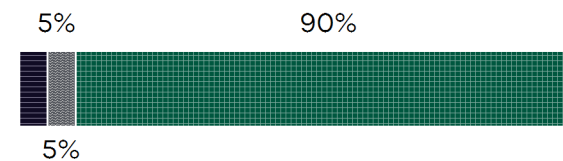
Senior leaders consider the psychological health of employees to be as important as productivity



Senior leaders show support for stress prevention through involvement and commitment



All levels of my organisation are involved in the prevention of stress



### Benchmark agree results



## Organisational climate

### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

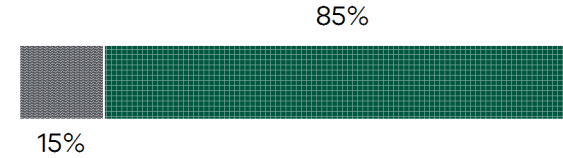
### Survey question

### Your results

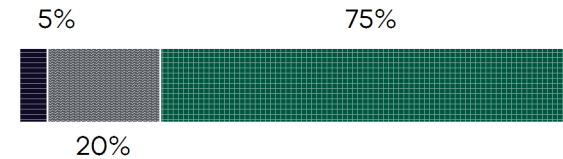
### Benchmark agree results



My organisation has effective procedures in place to support employees who may experience stress



In my workplace, there is good communication about psychological safety issues that affect me



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My organisation has effective procedures in place to support employees who may experience stress	76 %	91 %	85 %	55 %	68 %	93 %
In my workplace, there is good communication about psychological safety issues that affect me	67 %	78 %	75 %	41 %	67 %	85 %

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#### Public sector values

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- Accountability
- Respect
- Leadership
- Human rights

## Workgroup climate

### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

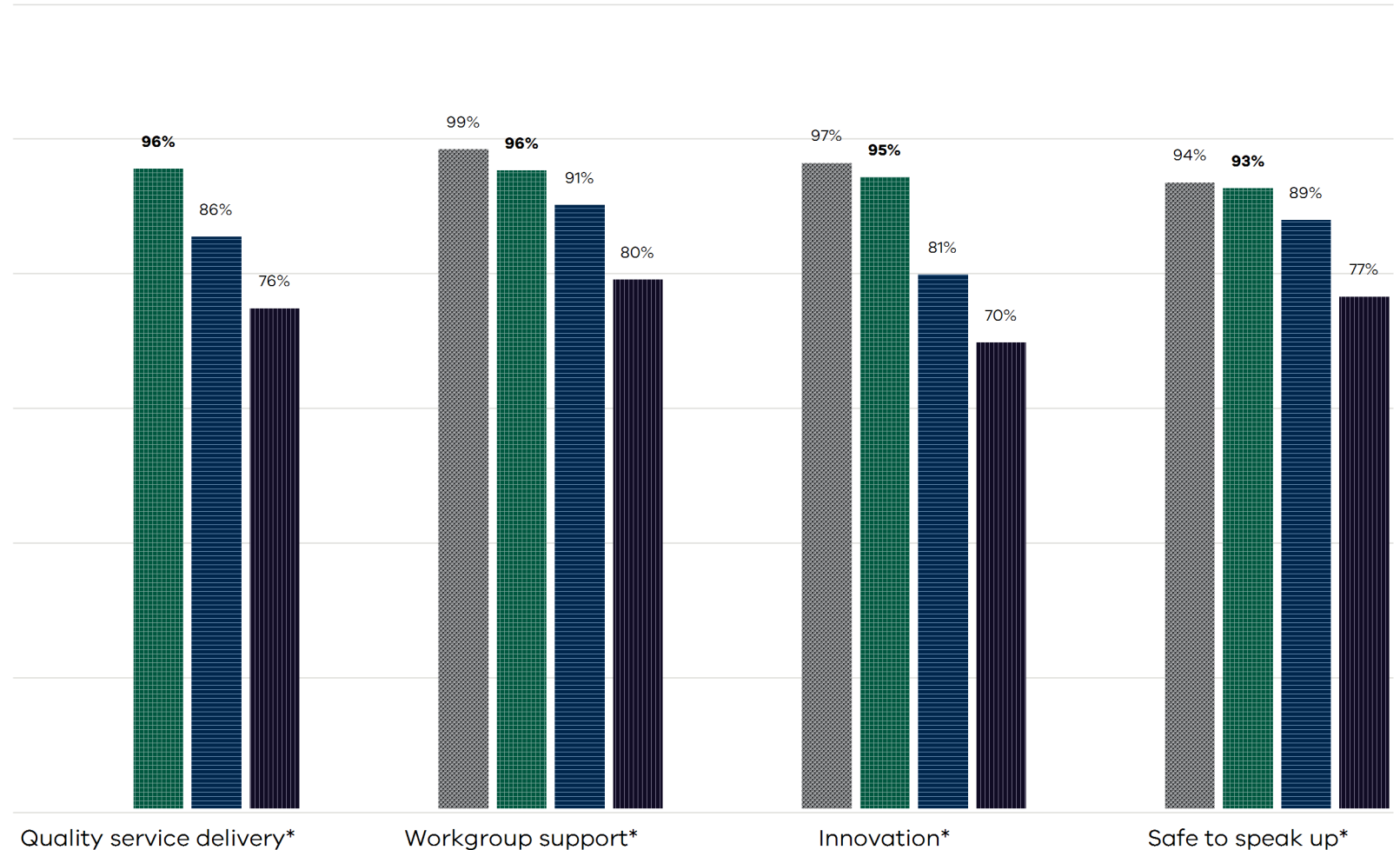
#### Example

In 2022:

- 96% of your staff who did the survey responded positively to questions about Quality service delivery.

Compared to:

- 86% of staff at your comparator and 76% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022



## Workgroup climate

### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide high-quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

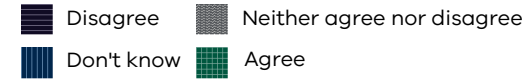
#### Example

100% of your staff who did the survey agreed or strongly agreed with 'My workgroup has clear lines of responsibility'.

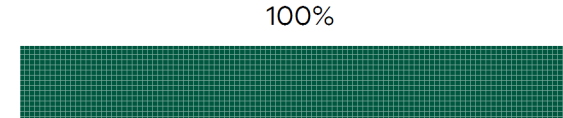
### Survey question

### Your results

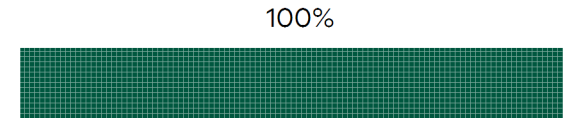
### Benchmark agree results



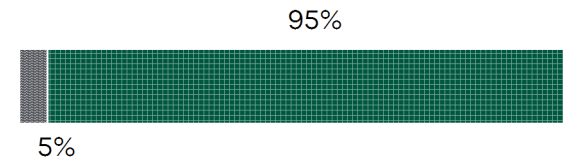
My workgroup has clear lines of responsibility



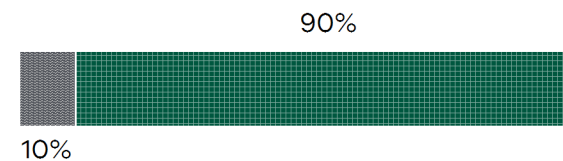
My workgroup provides high quality advice and services



My workgroup uses its resources well



My workgroup acts fairly and without bias



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
Not asked	100 %	100 %	100 %	69 %	82 %	89 %
Not asked	Not asked	Not asked	100 %	82 %	92 %	98 %
Not asked	Not asked	95 %	95 %	65 %	80 %	90 %
Not asked	Not asked	90 %	90 %	81 %	91 %	100 %

## Workgroup climate

### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

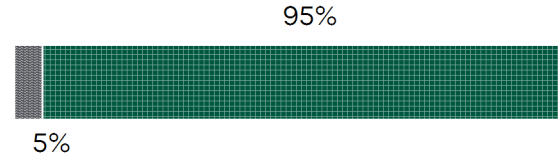
95% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.

## Survey question

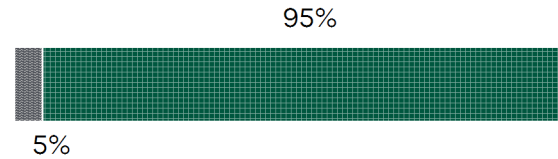
## Your results



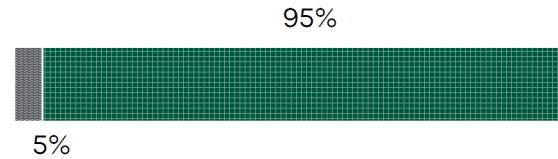
My workgroup encourages employee creativity



My workgroup is quick to respond to opportunities to do things better



My workgroup learns from failures and mistakes



## Benchmark agree results

Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My workgroup encourages employee creativity	Not asked	91 %	95 %	63 %	78 %	85 %
My workgroup is quick to respond to opportunities to do things better	Not asked	100 %	95 %	67 %	81 %	89 %
My workgroup learns from failures and mistakes	Not asked	100 %	95 %	71 %	82 %	96 %

## Workgroup climate

### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

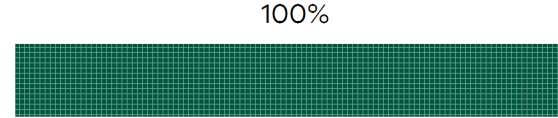
### Survey question

### Your results



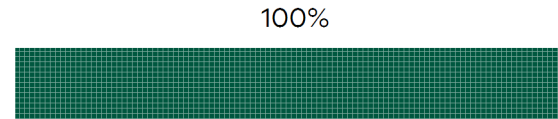
### Benchmark agree results

People in my workgroup are politically impartial in their work



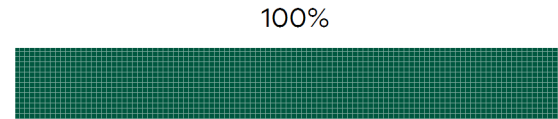
2020	You		Comparator		
	2021	2022	Lowest	Average	Highest
Not asked	100 %	100 %	81 %	92 %	100 %

People in my workgroup treat each other with respect



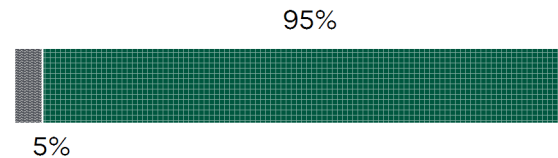
100 %	100 %	100 %	85 %	94 %	100 %
-------	-------	-------	------	------	-------

People in my workgroup work together effectively to get the job done



90 %	100 %	100 %	83 %	91 %	97 %
------	-------	-------	------	------	------

People in my workgroup are honest, open and transparent in their dealings



Not asked	100 %	95 %	85 %	91 %	100 %
-----------	-------	------	------	------	-------

## Workgroup climate

### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

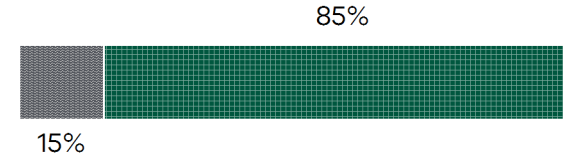
#### Example

85% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

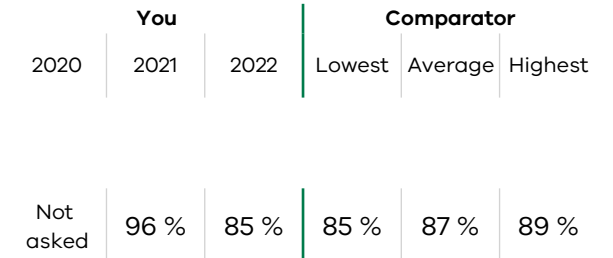
## Survey question

People in my workgroup appropriately manage conflicts of interest

## Your results



## Benchmark agree results



## Workgroup climate

### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

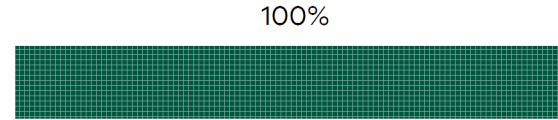
100% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

## Survey question

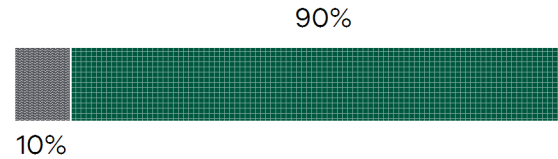
## Your results



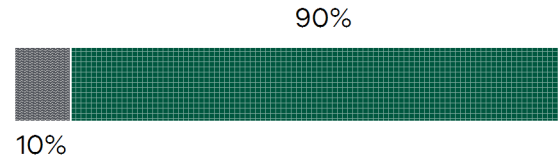
I feel culturally safe at work



I feel safe to challenge inappropriate behaviour at work



People in my workgroup are able to bring up problems and tough issues



## Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I feel culturally safe at work	Not asked	96 %	100 %	89 %	95 %	100 %
I feel safe to challenge inappropriate behaviour at work	Not asked	91 %	90 %	65 %	85 %	90 %
People in my workgroup are able to bring up problems and tough issues	86 %	96 %	90 %	79 %	86 %	90 %

# People matter survey

## wellbeing check 2022

Have your say

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- Your response rate

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- Satisfaction
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- Work-related stress causes
- Intention to stay
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- Discrimination
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#### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
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#### Senior leadership

- Senior leadership questions

#### Organisational climate

- Scorecard
- Organisational integrity
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- Scorecard
- Quality service delivery
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#### Job and manager factors

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- Manager leadership
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#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## Job and manager factors

### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

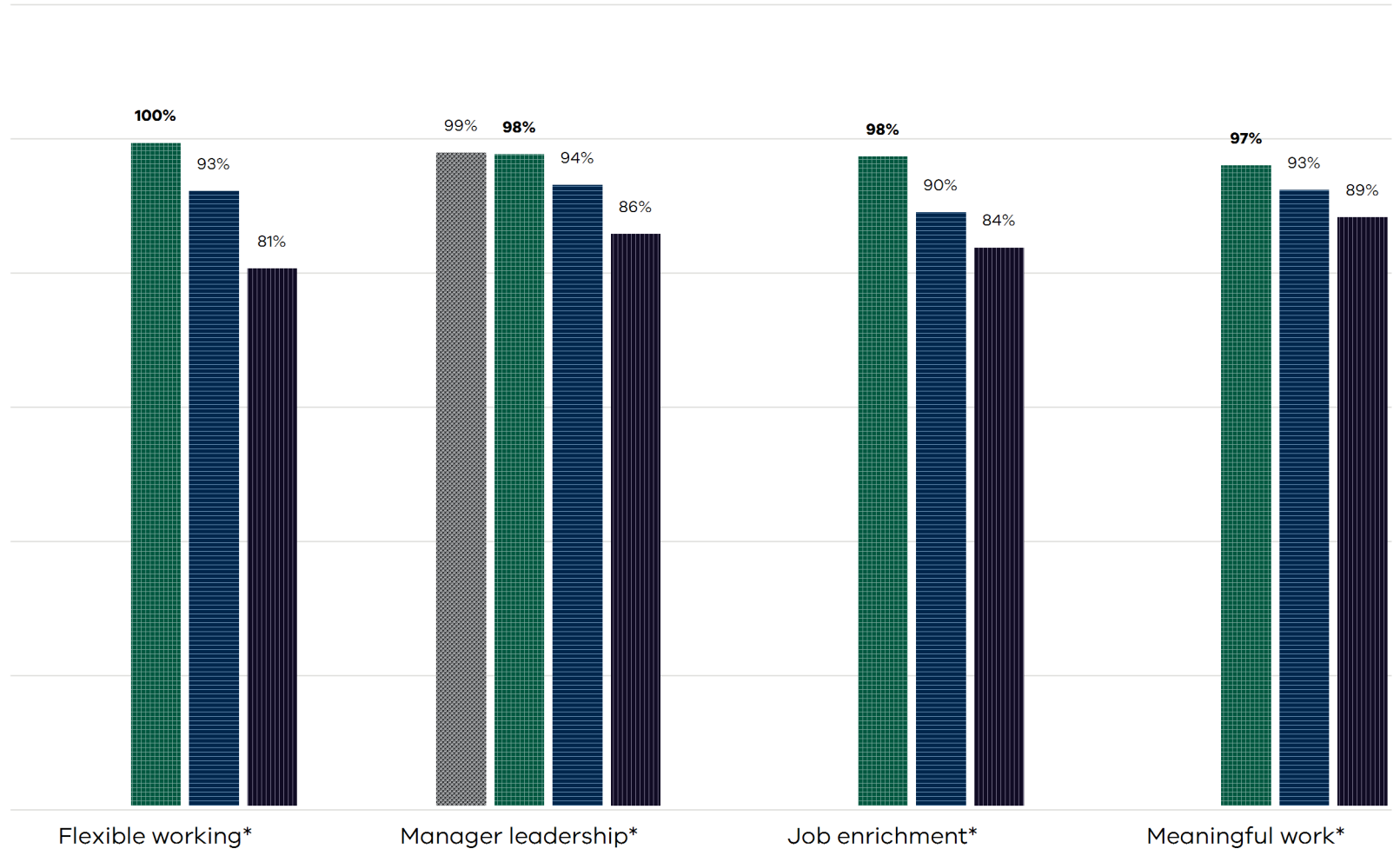
#### Example

In 2022:

- 100% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

- 93% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You2020 ■ You2021 ■ You2022 ■ Comparator 2022 ■ Public sector 2022

## Job and manager factors

### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

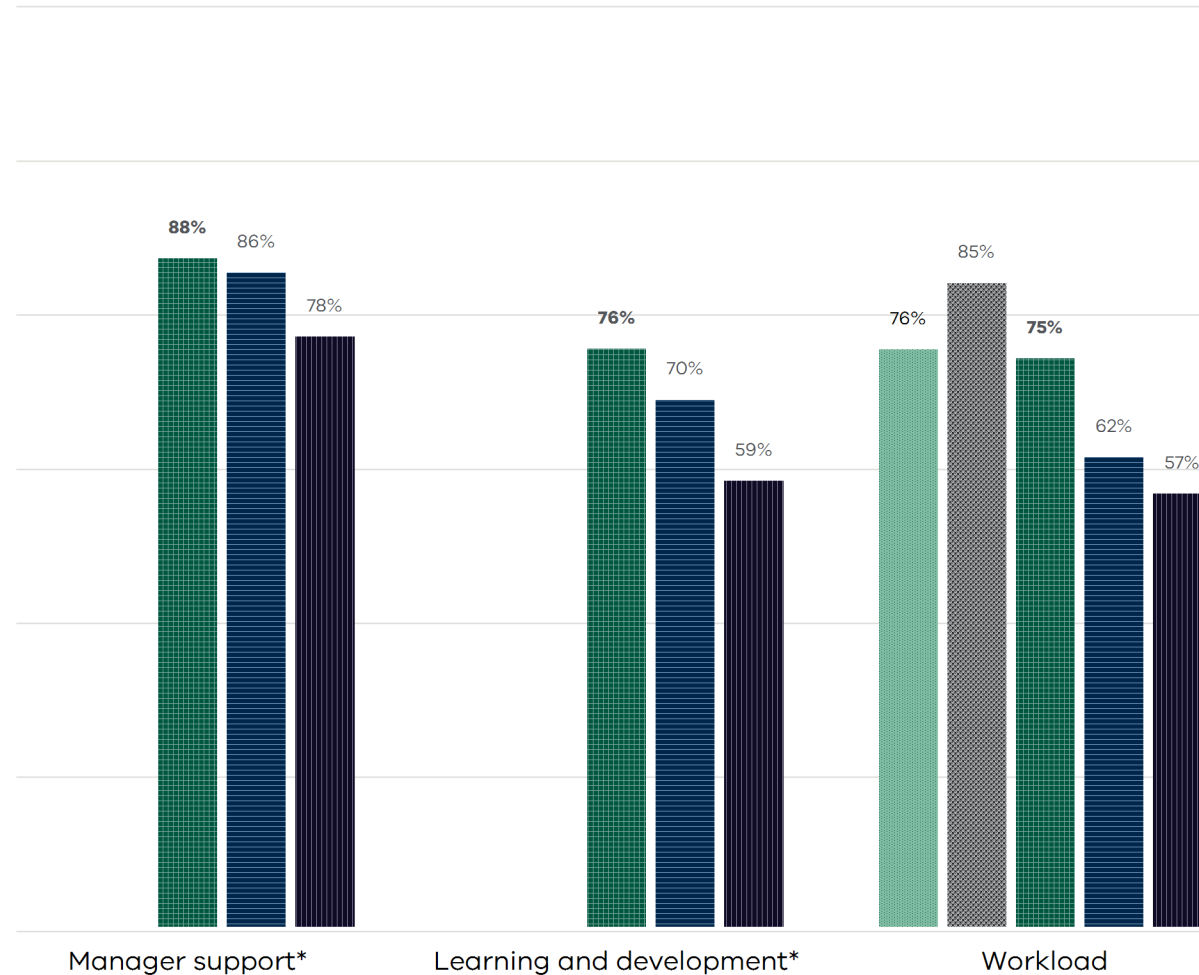
#### Example

In 2022:

- 88% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

- 86% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022



## Job and manager factors

### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

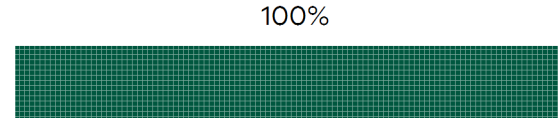
100% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

### Survey question

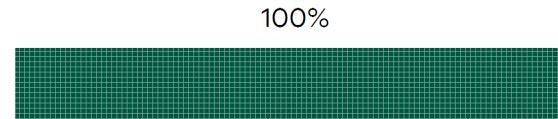
### Your results



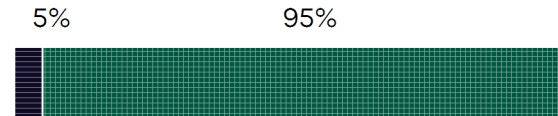
My manager demonstrates honesty and integrity



My manager treats employees with dignity and respect



My manager models my organisation's values



### Benchmark agree results

	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My manager demonstrates honesty and integrity	Not asked	100 %	100 %	88 %	95 %	100 %
My manager treats employees with dignity and respect	Not asked	100 %	100 %	81 %	94 %	100 %
My manager models my organisation's values	Not asked	96 %	95 %	77 %	92 %	100 %

## Job and manager factors

### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

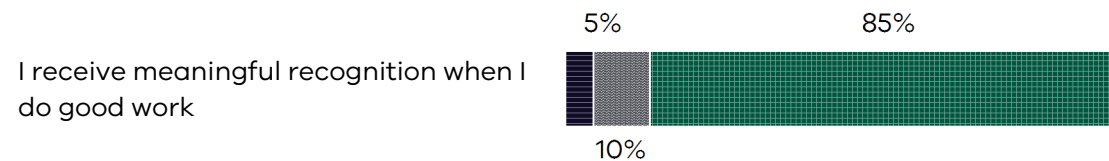
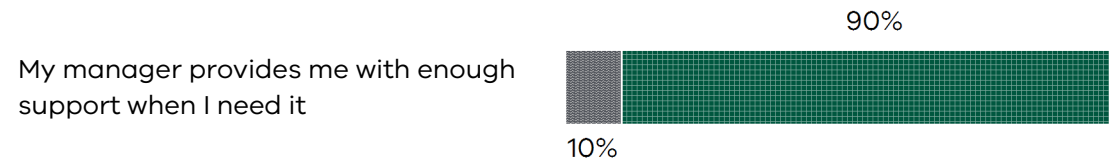
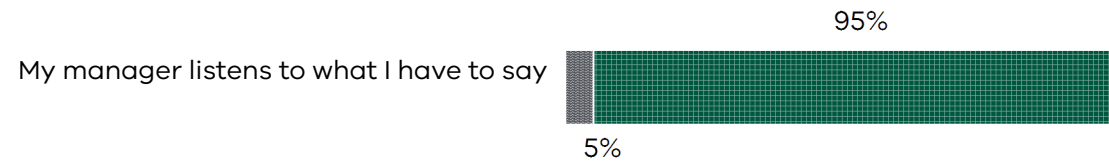
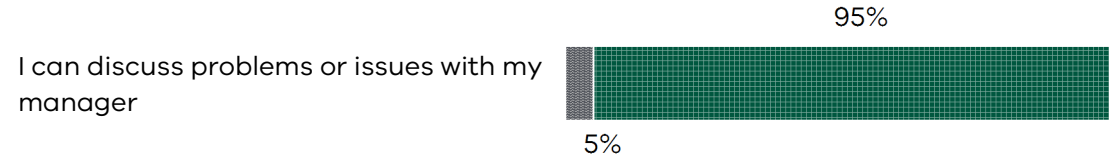
#### Example

95% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.

### Survey question

### Your results

### Benchmark agree results



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
	Not asked	Not asked	95 %	83 %	91 %	98 %
	86 %	100 %	95 %	81 %	91 %	100 %
	86 %	96 %	90 %	81 %	89 %	96 %
	Not asked	Not asked	85 %	73 %	79 %	89 %

## Job and manager factors

### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

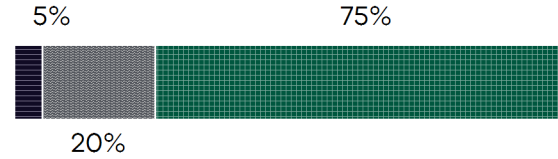
#### Example

75% of your staff who did the survey agreed or strongly agreed with 'My manager gives me feedback that helps me improve my performance'.

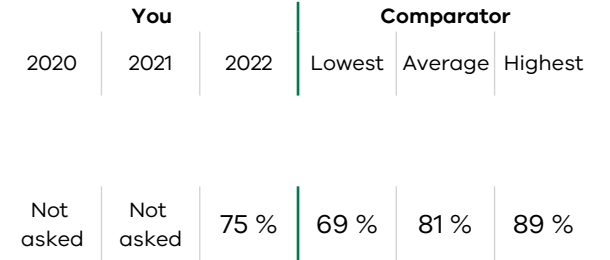
## Survey question

My manager gives me feedback that helps me improve my performance

## Your results



## Benchmark agree results



## Job and manager factors

### Workload

#### What this is

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

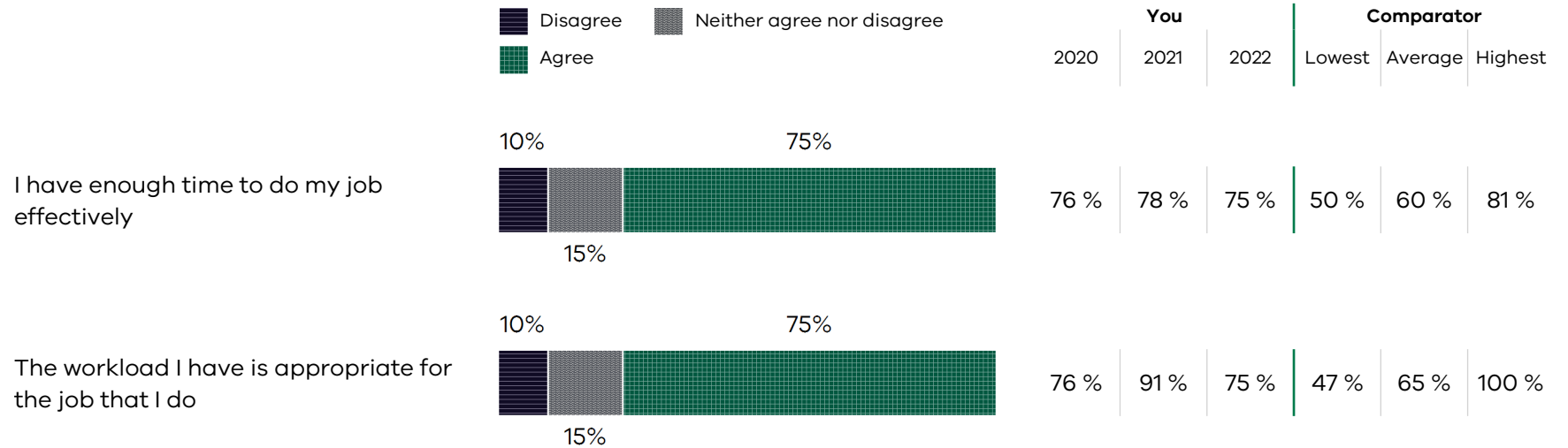
#### Example

75% of your staff who did the survey agreed or strongly agreed with 'I have enough time to do my job effectively'.

## Survey question

## Your results

## Benchmark agree results



## Job and manager factors

### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

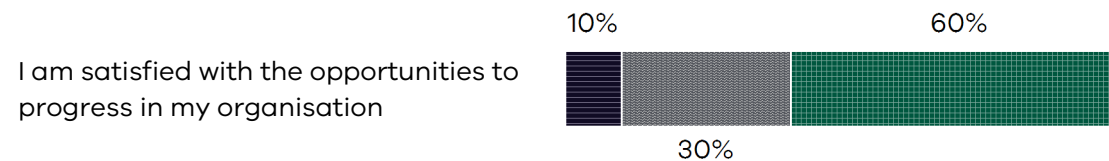
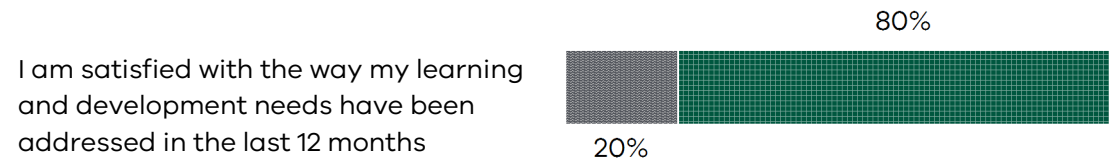
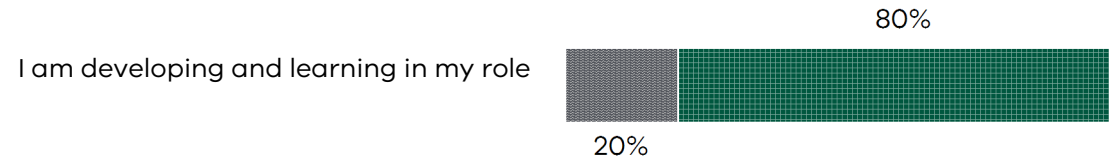
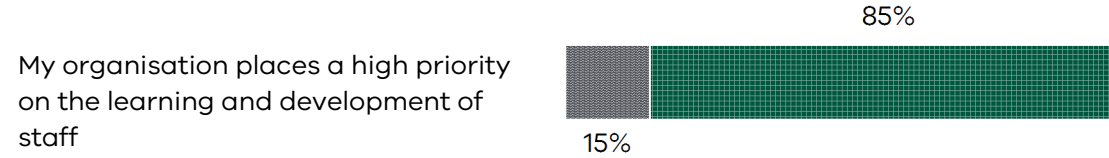
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of your staff who did the survey agreed or strongly agreed with 'My organisation places a high priority on the learning and development of staff.'

### Survey question

### Your results



### Benchmark agree results

2020	You		Comparator		
	2021	2022	Lowest	Average	Highest
Not asked	87 %	85 %	47 %	74 %	89 %
Not asked	87 %	80 %	69 %	82 %	88 %
Not asked	78 %	80 %	59 %	66 %	73 %
Not asked	Not asked	60 %	44 %	57 %	69 %

## Job and manager factors

### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

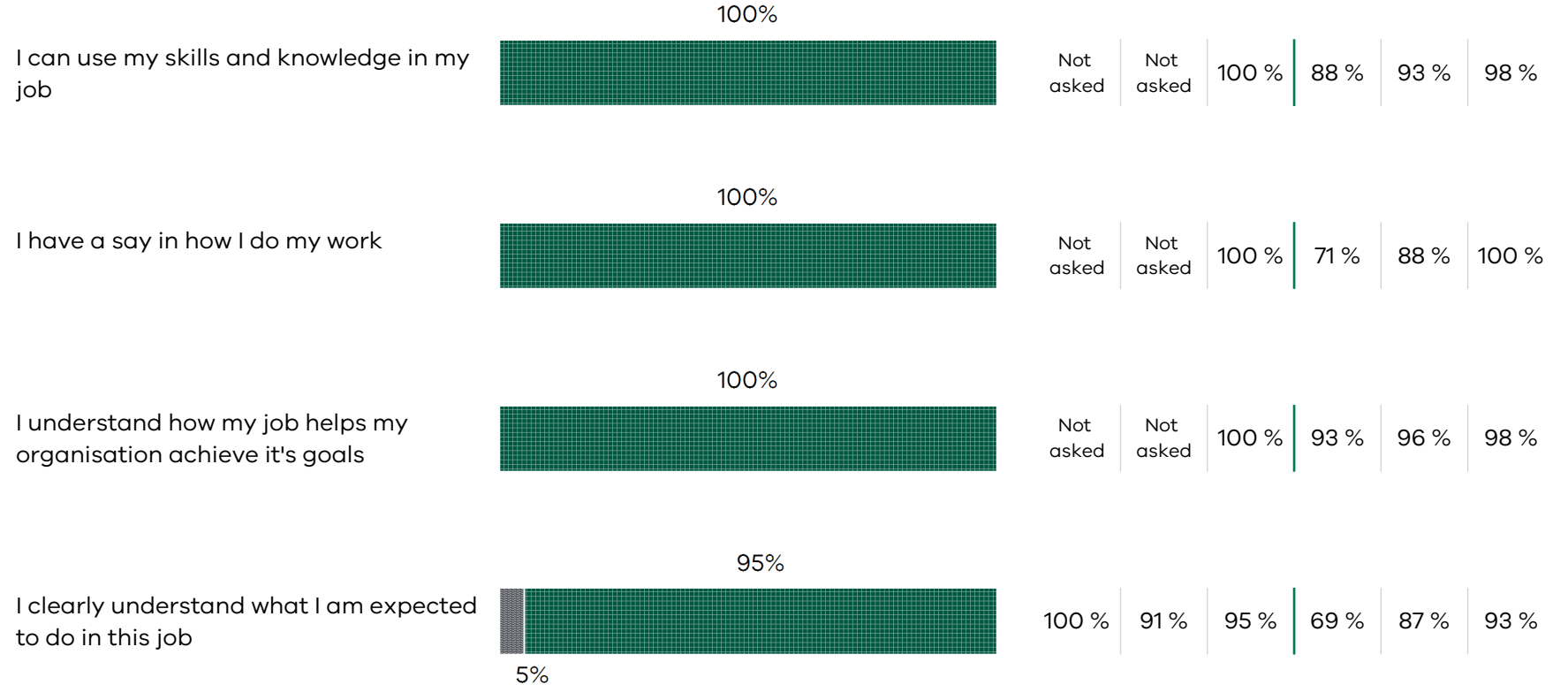
#### Example

100% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

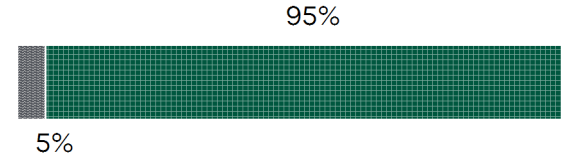
#### Example

95% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

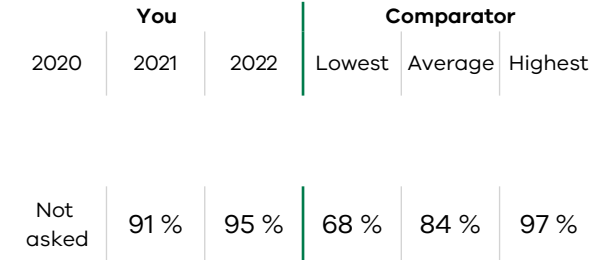
### Survey question

I have the authority to do my job effectively

### Your results



### Benchmark agree results



## Job and manager factors

### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'I achieve something important through my work'.

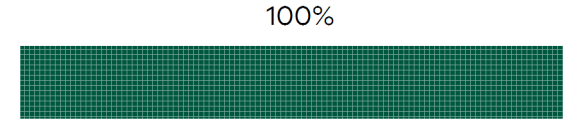
### Survey question

### Your results

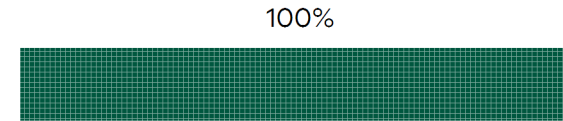
### Benchmark agree results



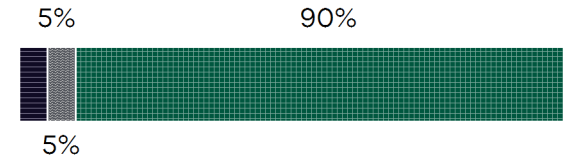
I achieve something important through my work



I can make a worthwhile contribution at work



I get a sense of accomplishment from my work



You			Comparator		
2020	2021	2022	Lowest	Average	Highest

95 %	96 %	100 %	91 %	94 %	98 %
------	------	-------	------	------	------

Not asked	Not asked	100 %	88 %	95 %	100 %
-----------	-----------	-------	------	------	-------

Not asked	96 %	90 %	84 %	90 %	96 %
-----------	------	------	------	------	------



## Job and manager factors

### Flexible working

#### What this is

This is how well your organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

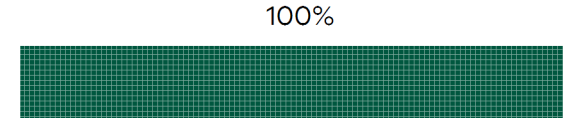
### Survey question

### Your results

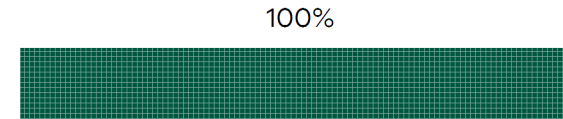
### Benchmark agree results



I am confident that if I requested a flexible work arrangement, it would be given due consideration



My manager supports working flexibly



You			Comparator		
2020	2021	2022	Lowest	Average	Highest
95 %	100 %	100 %	74 %	89 %	100 %
Not asked	Not asked	100 %	85 %	96 %	100 %

# People matter survey

## wellbeing check 2022

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- Inclusion
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- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

- Taking action questions

### Detailed results

#### Senior leadership

- Senior leadership questions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## Public sector values

### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

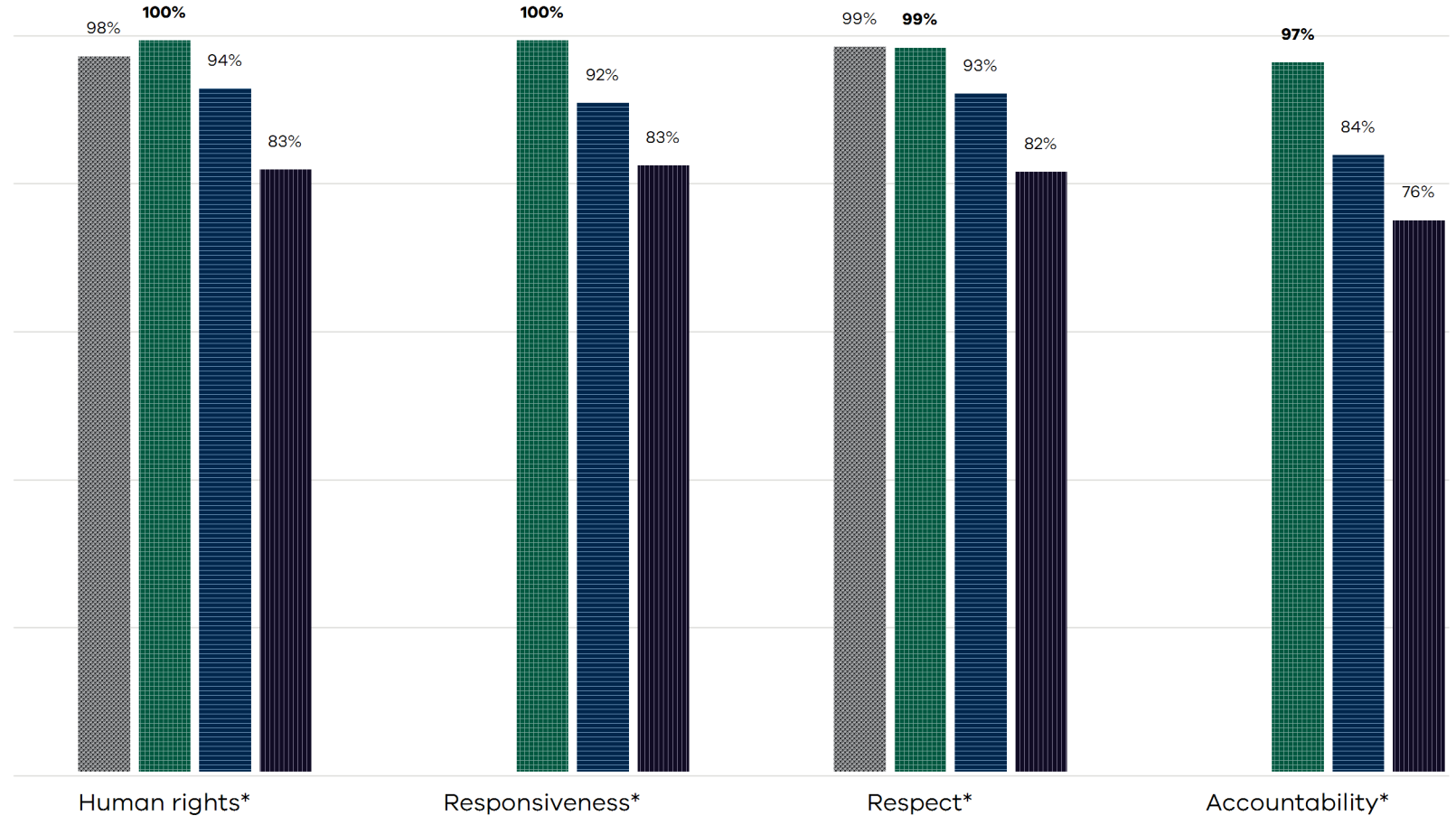
#### Example

In 2022:

- 100% of your staff who did the survey responded positively to questions about Human rights , which is up 2% in 2021.

Compared to:

- 94% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2020 ■ You 2021 ■ You 2022 ■ Comparator 2022 ■ Public sector 2022

## Public sector values

### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

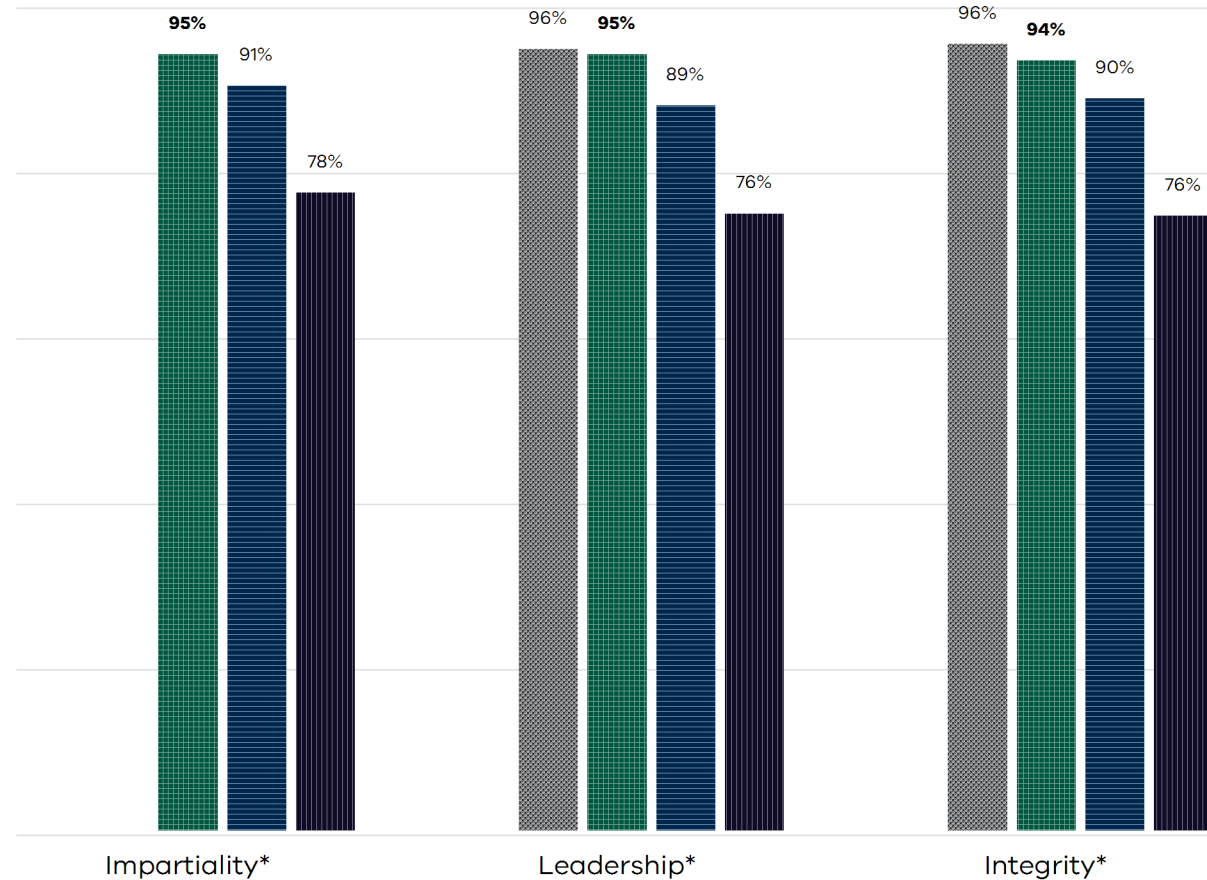
#### Example

In 2022:

- 95% of your staff who did the survey responded positively to questions about Impartiality .

Compared to:

- 91% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You2020 ■ You2021 ■ You2022 ■ Comparator 2022 ■ Public sector 2022

## Public sector values

### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

### Survey question

My workgroup provides high quality advice and services

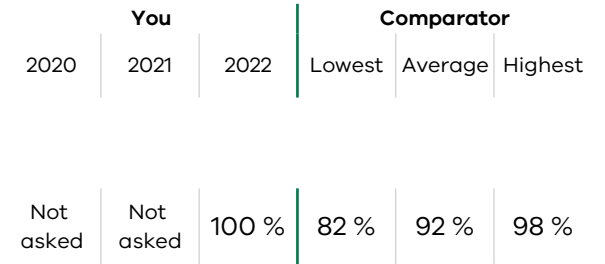
### Your results



100%



### Benchmark agree results



## Public sector values

### Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

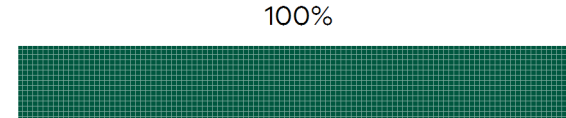
### Survey question

### Your results

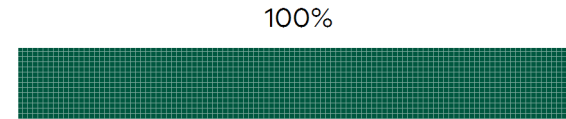
### Benchmark agree results



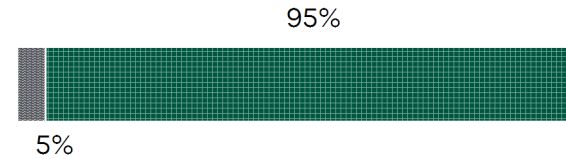
My manager demonstrates honesty and integrity



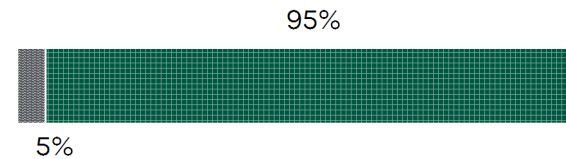
Senior leaders demonstrate honesty and integrity



My organisation does not tolerate improper conduct



My organisation is committed to earning a high level of public trust



2020	You		Comparator		
	2021	2022	Lowest	Average	Highest
Not asked	100 %	100 %	88 %	95 %	100 %
Not asked	100 %	100 %	79 %	89 %	100 %
Not asked	91 %	95 %	73 %	85 %	100 %
Not asked	96 %	95 %	89 %	96 %	100 %

## Public sector values

### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

95% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

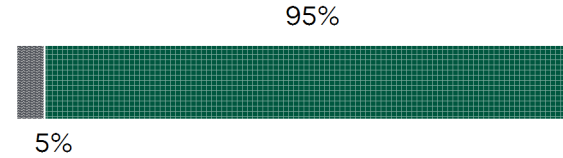
### Survey question

### Your results

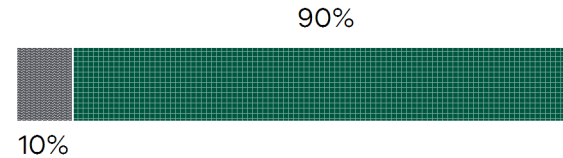
### Benchmark agree results



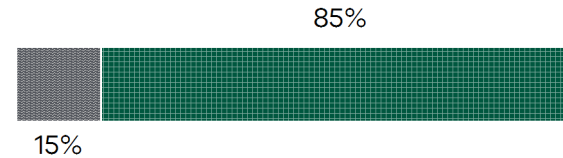
People in my workgroup are honest, open and transparent in their dealings



I feel safe to challenge inappropriate behaviour at work



People in my workgroup appropriately manage conflicts of interest



Year	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
2020	Not asked	100 %	95 %	85 %	91 %	100 %
2021	Not asked	91 %	90 %	65 %	85 %	90 %
2022	Not asked	96 %	85 %	85 %	87 %	89 %

## Public sector values

### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

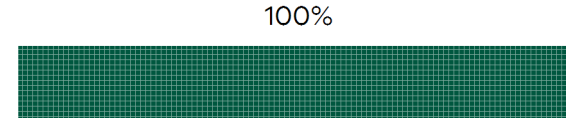
### Survey question

### Your results

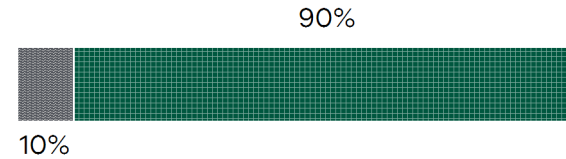
### Benchmark agree results



People in my workgroup are politically impartial in their work



My workgroup acts fairly and without bias



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
People in my workgroup are politically impartial in their work	Not asked	100 %	100 %	81 %	92 %	100 %
My workgroup acts fairly and without bias	Not asked	Not asked	90 %	81 %	91 %	100 %



## Public sector values

### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.

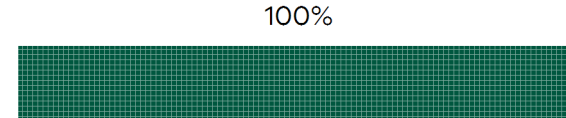
### Survey question

### Your results

### Benchmark agree results

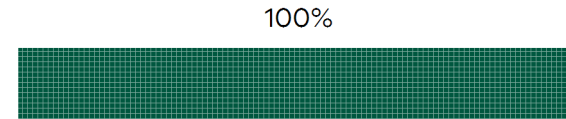


I understand how my job helps my organisation achieve its goals



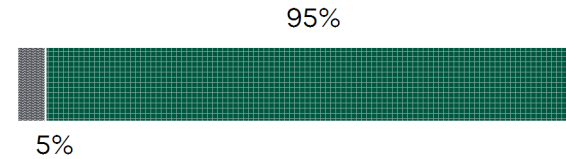
2020	You		Comparator		
	2021	2022	Lowest	Average	Highest
Not asked	Not asked	100 %	93 %	96 %	98 %

My workgroup has clear lines of responsibility



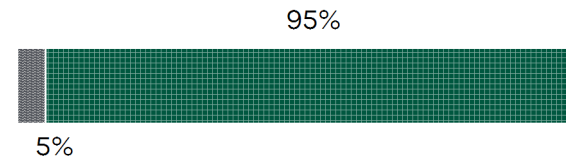
Not asked	100 %	100 %	69 %	82 %	89 %
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I clearly understand what I am expected to do in this job



100 %	91 %	95 %	69 %	87 %	93 %
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My workgroup uses its resources well



Not asked	Not asked	95 %	65 %	80 %	90 %
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## Public sector values

### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

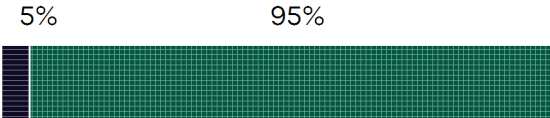
#### Example

95% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

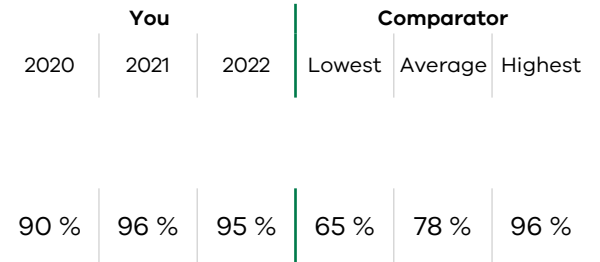
## Survey question

Senior leaders provide clear strategy and direction

## Your results



## Benchmark agree results



## Public sector values

### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

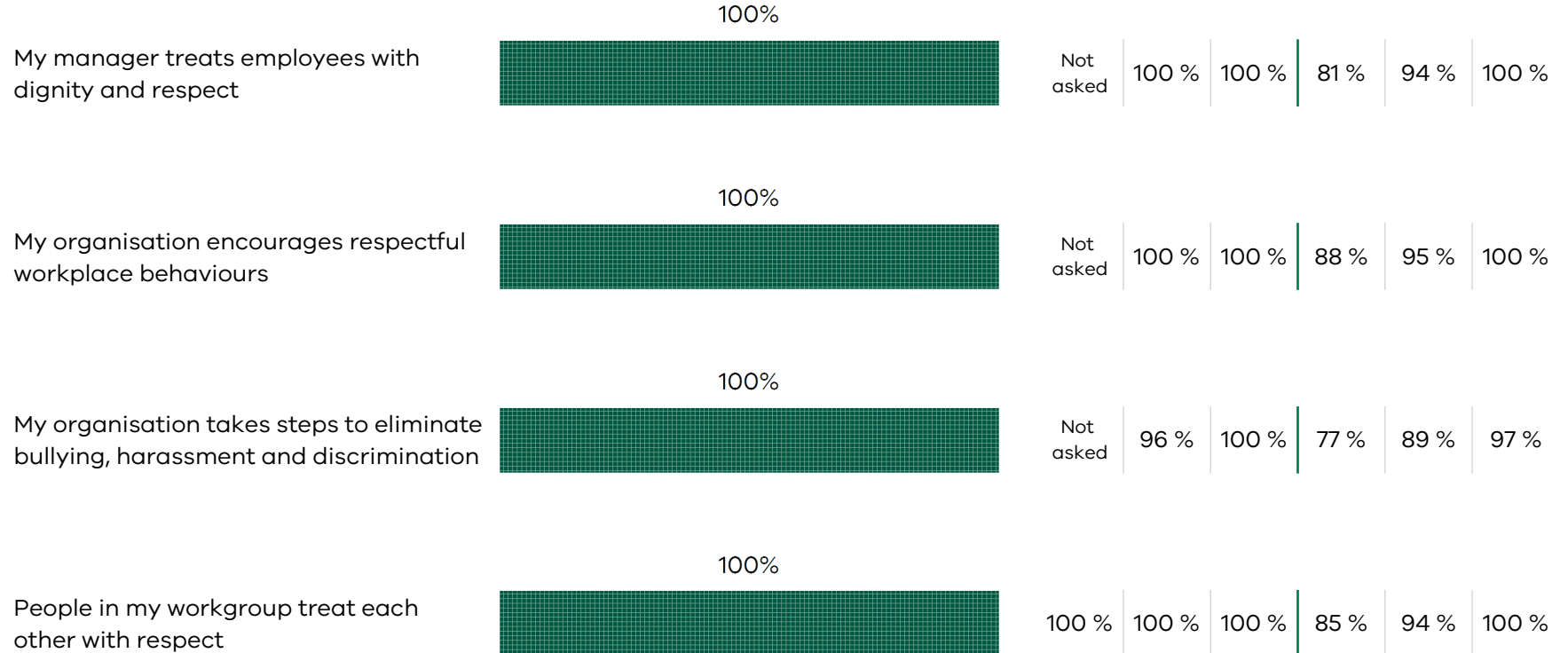
#### Example

100% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

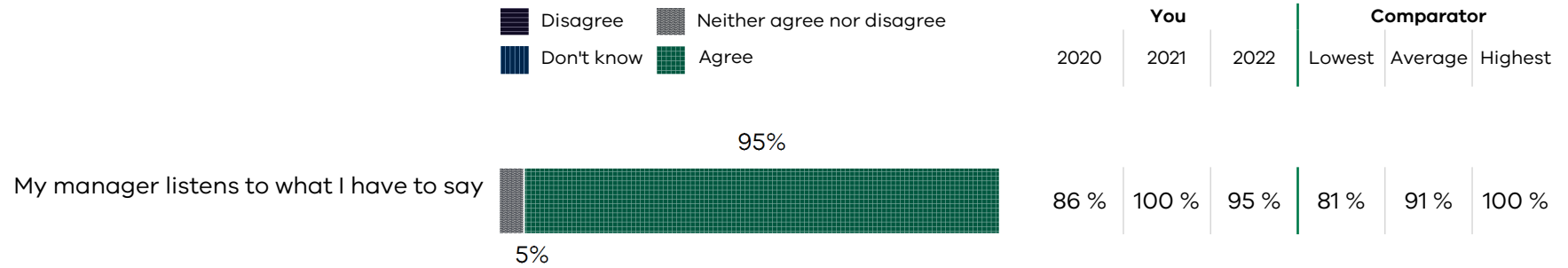
#### Example

95% of staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.

## Survey question

## Your results

## Benchmark agree results



## Public sector values

### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

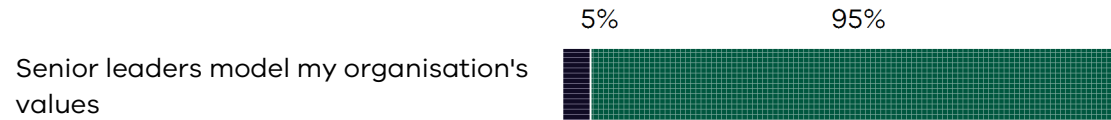
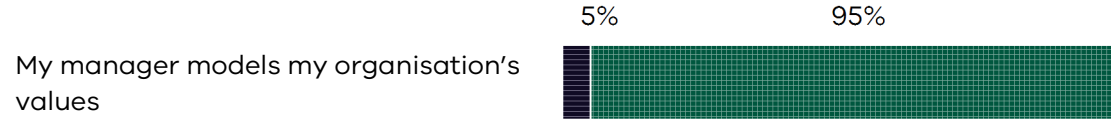
#### Example

95% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

### Survey question

### Your results

### Benchmark agree results



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
My manager models my organisation's values	Not asked	96 %	95 %	77 %	92 %	100 %
Senior leaders model my organisation's values	Not asked	96 %	95 %	74 %	86 %	100 %

## Public sector values

### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

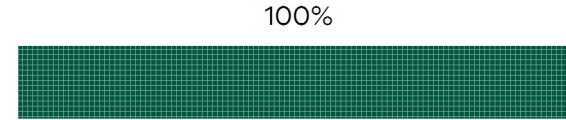
### Survey question

### Your results

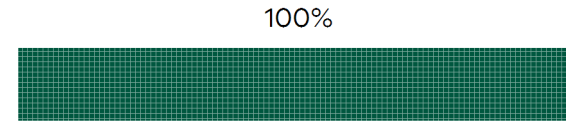
### Benchmark agree results



I understand how the Charter of Human Rights and Responsibilities applies to my work



My organisation encourages employees to act in ways that are consistent with human rights



	You			Comparator		
	2020	2021	2022	Lowest	Average	Highest
I understand how the Charter of Human Rights and Responsibilities applies to my work	Not asked	96 %	100 %	76 %	90 %	100 %
My organisation encourages employees to act in ways that are consistent with human rights	Not asked	100 %	100 %	92 %	97 %	100 %



**Victorian  
Public Sector  
Commission**



[vpsc.vic.gov.au/peoplemattersurvey](https://vpsc.vic.gov.au/peoplemattersurvey)