

# People matter survey

2023

Have your say



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### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
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- Employment
- Adjustments
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- Primary role



## Report overview

### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

### Comparing data in this report

Your organisation took part in the survey in 2021 and 2022.

This means you'll be able to compare about 93% of this year's survey with your previous results.

### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

### Survey questions and definitions

Download Survey questions: [Survey questions: People matter survey 2023 \(DOCX, 83 pages\)](#) to see how we asked questions and defined concepts in the 2023 survey

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## Report overview

### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in [our privacy policy](#).

## Report overview

### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.



### The public sector values that underpin the framework and all public sector organisations



## Report overview

### Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

#### How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health

Austin Health

Dental Health Services Victoria

Eastern Health

Melbourne Health

Monash Health

Northern Health

Peninsula Health

Peter MacCallum Cancer Centre

Royal Children's Hospital

Royal Victorian Eye and Ear Hospital

Royal Women's Hospital

The Queen Elizabeth Centre

Tweddle Child and Family Health Service

Victorian Institute of Forensic Mental Health

Western Health

## Report overview

### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2023.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets ( ) shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2022

22%  
(1611)

Comparator 28%  
Public Sector 42%

2023

19%  
(1513)

Comparator 30%  
Public Sector 42%

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## People outcomes

### Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2022

52

Comparator 70  
Public Sector 68

2023

50

Comparator 70  
Public Sector 68

## People outcomes

### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2023 index is 50.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

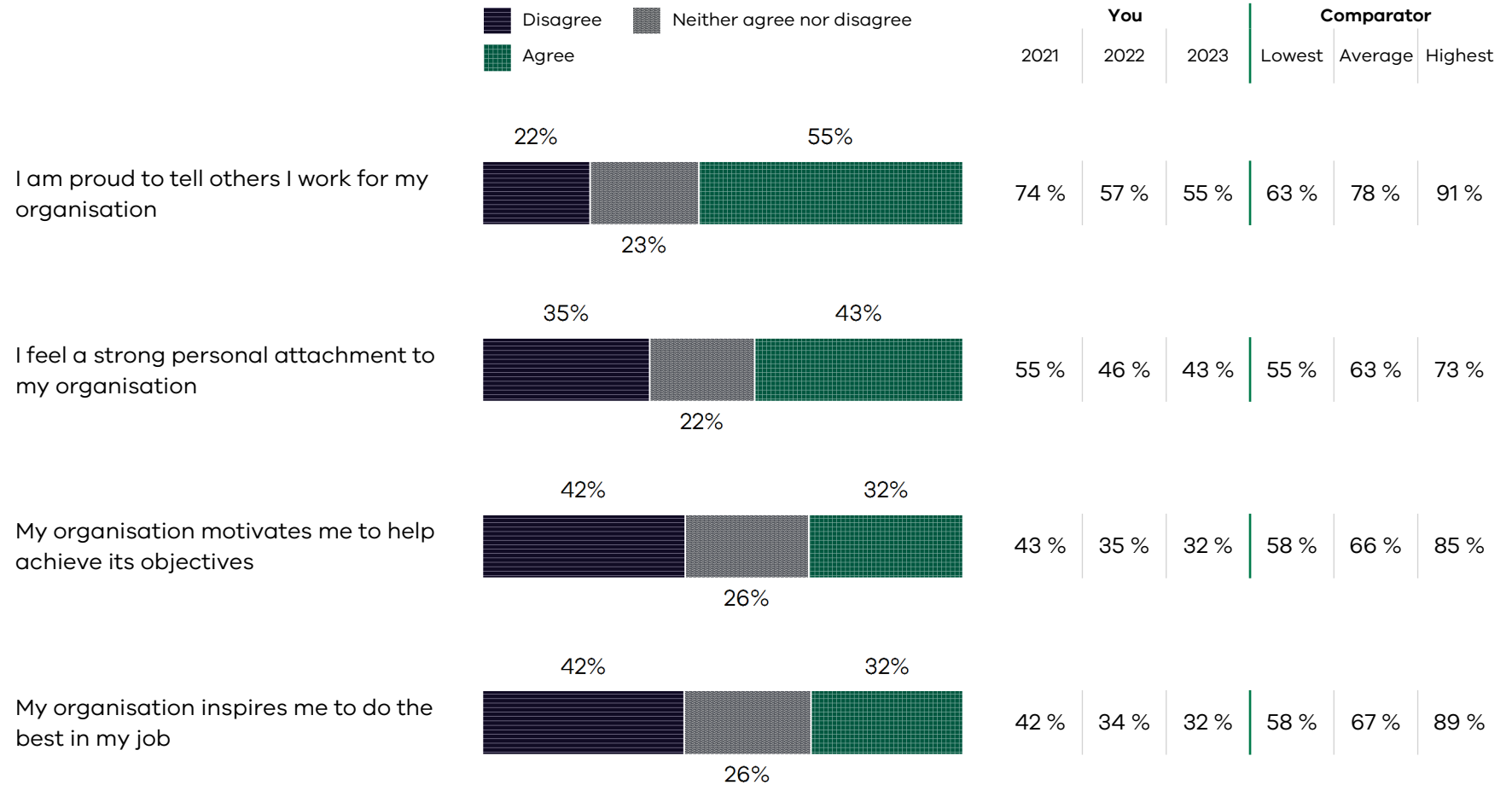
#### Example

55% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

### Survey question

### Your results

### Benchmark agree results



## People outcomes

### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2023 index is 50.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

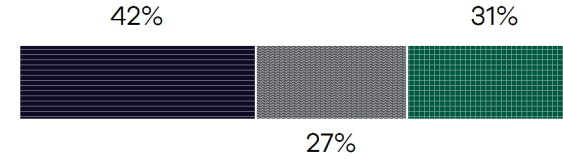
#### Example

31% of your staff who did the survey agreed or strongly agreed with 'I would recommend my organisation as a good place to work'.

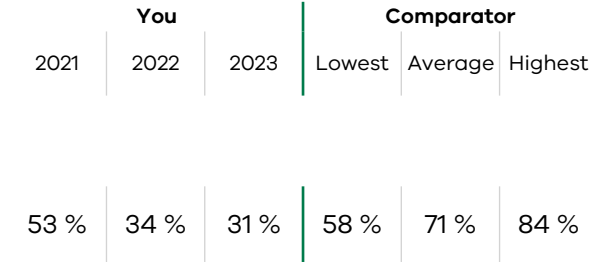
## Survey question

I would recommend my organisation as a good place to work

## Your results



## Benchmark agree results



## People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

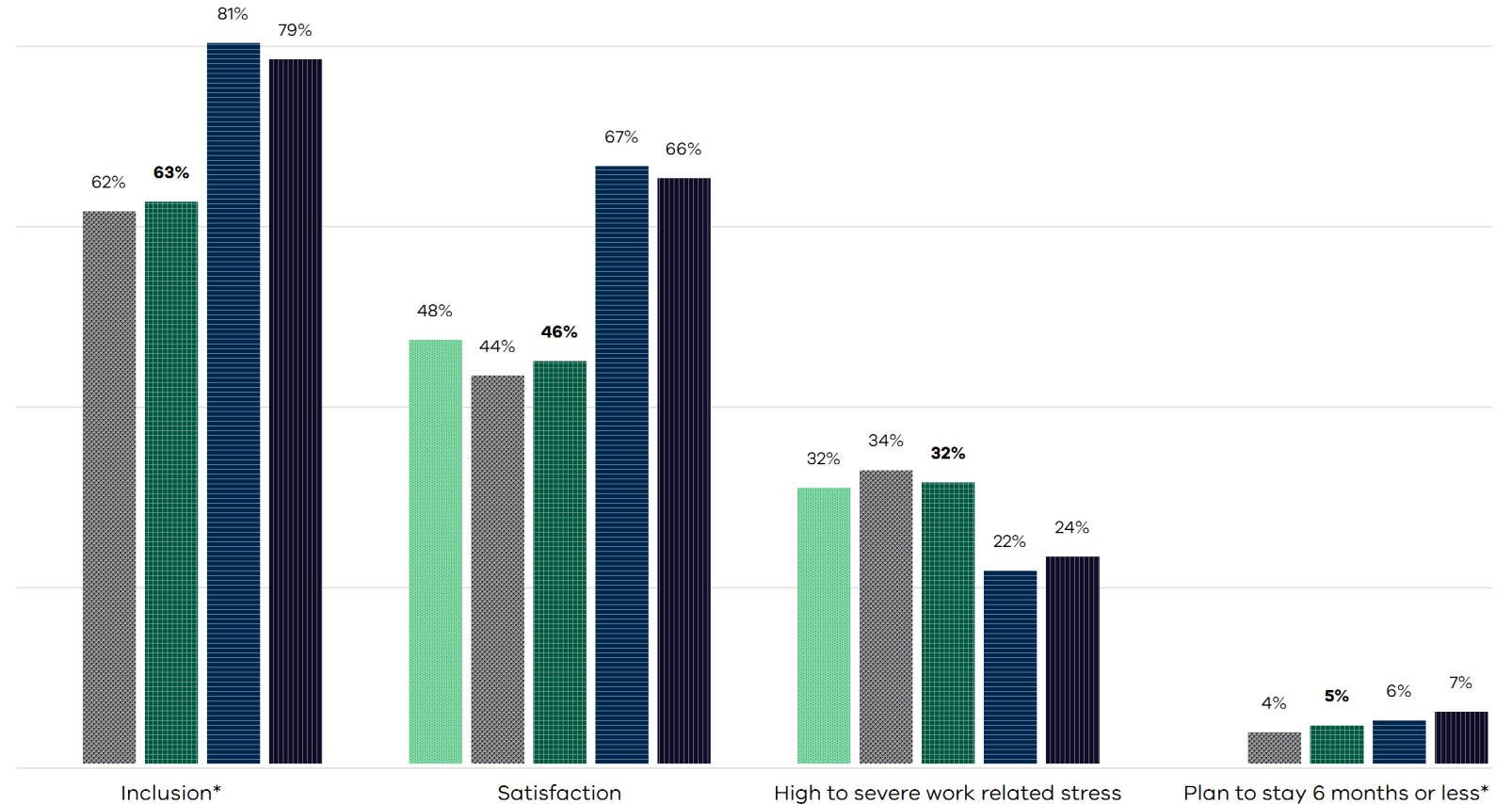
### Example

In 2023:

- 63% of your staff who did the survey responded positively to questions about Inclusion which is up from 62% in 2022.

Compared to:

- 81% of staff at your comparator and 79% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 You 2023 Comparator 2023 Public sector 2023

## People outcomes

### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

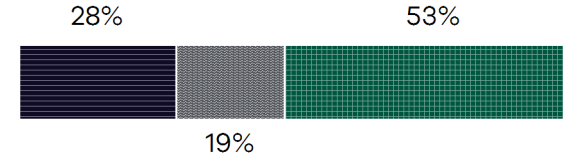
53% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

### Survey question

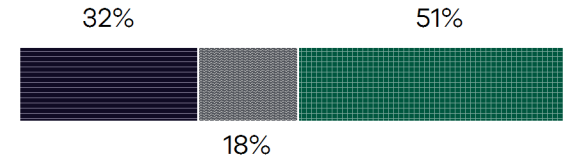
### Your results



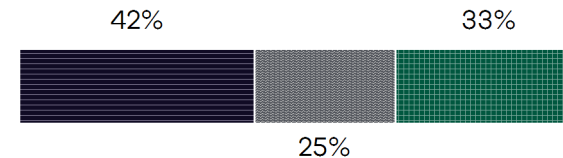
Considering everything, how satisfied are you with your current job



How satisfied are you with the work/life balance in your current job



How satisfied are you with your career development within your current organisation



### Benchmark satisfied results

Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
Considering everything, how satisfied are you with your current job	56 %	51 %	53 %	65 %	73 %	91 %
How satisfied are you with the work/life balance in your current job	51 %	46 %	51 %	61 %	66 %	81 %
How satisfied are you with your career development within your current organisation	37 %	34 %	33 %	57 %	62 %	75 %



## People outcomes

### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

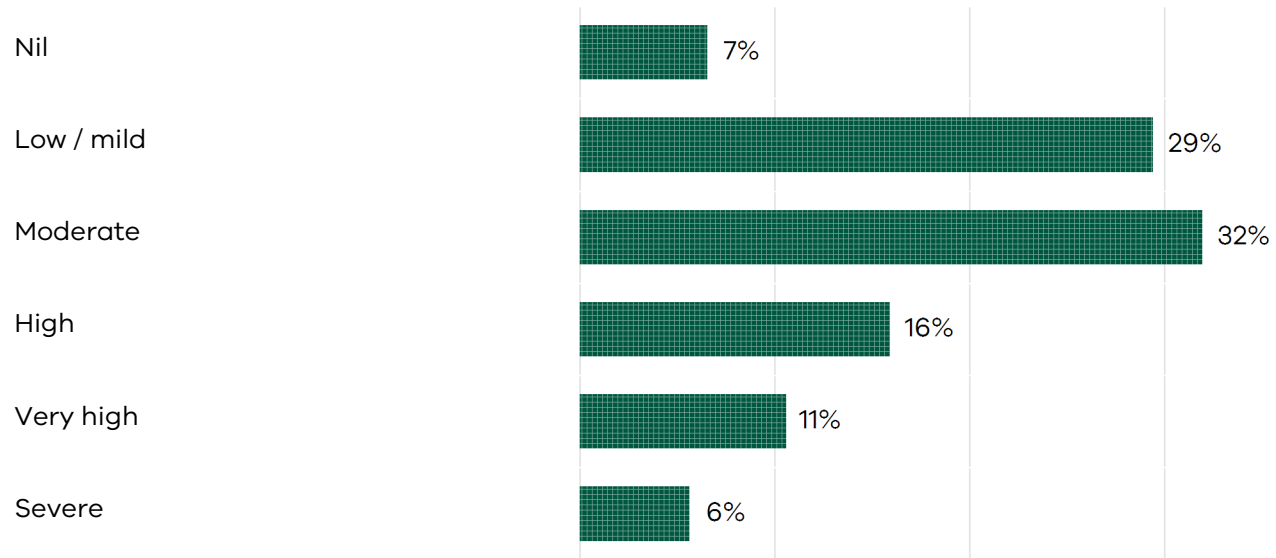
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2023 compared to 2022 and your comparator.

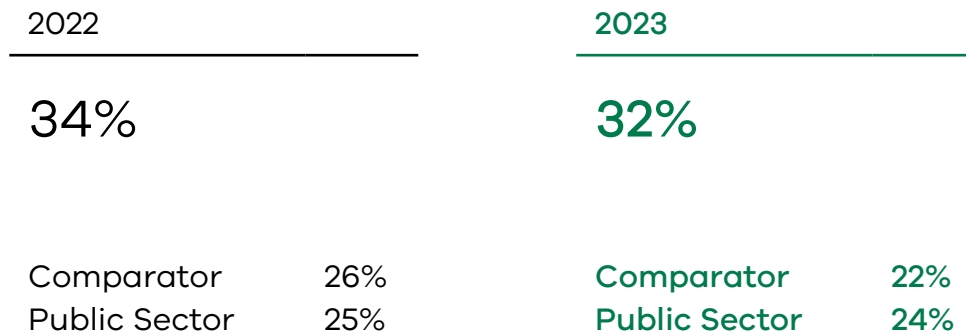
#### Example

32% of your staff who did the survey said they had high to severe stress in 2023. This is compared to 22% of staff in your comparator group and 24% of staff across the public sector.

### How would you rate your current level of work-related stress? (You 2023)



### Reported levels of high to severe stress



## People outcomes

### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

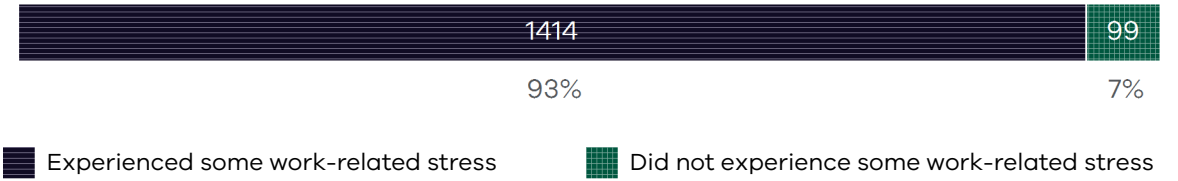
If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

93% of your staff who did the survey said they experienced mild to severe stress.

Of that 93%, 43% said the top reason was 'Workload'.



Of those that experienced work related stress it was from ...	You 2022	You 2023	Comparator 2023	Public sector 2023
Workload	46%	43%	53%	50%
Time pressure	25%	27%	42%	41%
Work schedule or hours	27%	22%	10%	8%
Work that doesn't match my skills or experience	16%	19%	6%	6%
Competing home and work responsibilities	20%	19%	14%	14%
Other	11%	18%	13%	13%
Management of work (e.g. supervision, training, information, support)	20%	17%	12%	13%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	16%	15%	13%	12%
Organisation or workplace change	15%	14%	8%	11%
Dealing with clients, patients or stakeholders	11%	11%	18%	16%

## People outcomes

### Burnout levels

#### What this is

This is the level of burnout experienced by employees in response to work-related factors.

#### Why this is important

Burnout can affect negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced being burned out at work, as shown in the visual above the table.

#### Example

49% of your staff who did the survey said they felt burnout at work in 2023.



Overall, based on your definition of burnout, how would you rate your level of burnout?	You 2022	You 2023	Comparator 2023	Public sector 2023
Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out	38%	39%	47%	47%
I am definitely burning out and have one or more symptoms of burnout, such as physical and emotional exhaustion	29%	27%	24%	23%
The symptoms of burnout that I am experiencing won't go away. I think about frustration at work a lot	14%	13%	7%	7%
I enjoy my work. I have no symptoms of burnout	9%	13%	18%	19%
I feel completely burned out and often wonder if I can go on. I am at the point where I may need some changes or may need to seek some help	10%	8%	4%	4%

## People outcomes

### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

7% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for ...	You 2022	You 2023	Comparator 2023	Public sector 2023
6 months or less	4%	5%	6%	7%
Over 6 months and up to 1 year	6%	7%	9%	9%
Over 1 year and up to 3 years	16%	17%	23%	23%
Over 3 years and up to 5 years	14%	15%	16%	15%
Over 5 years	60%	57%	46%	45%

## People outcomes

### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

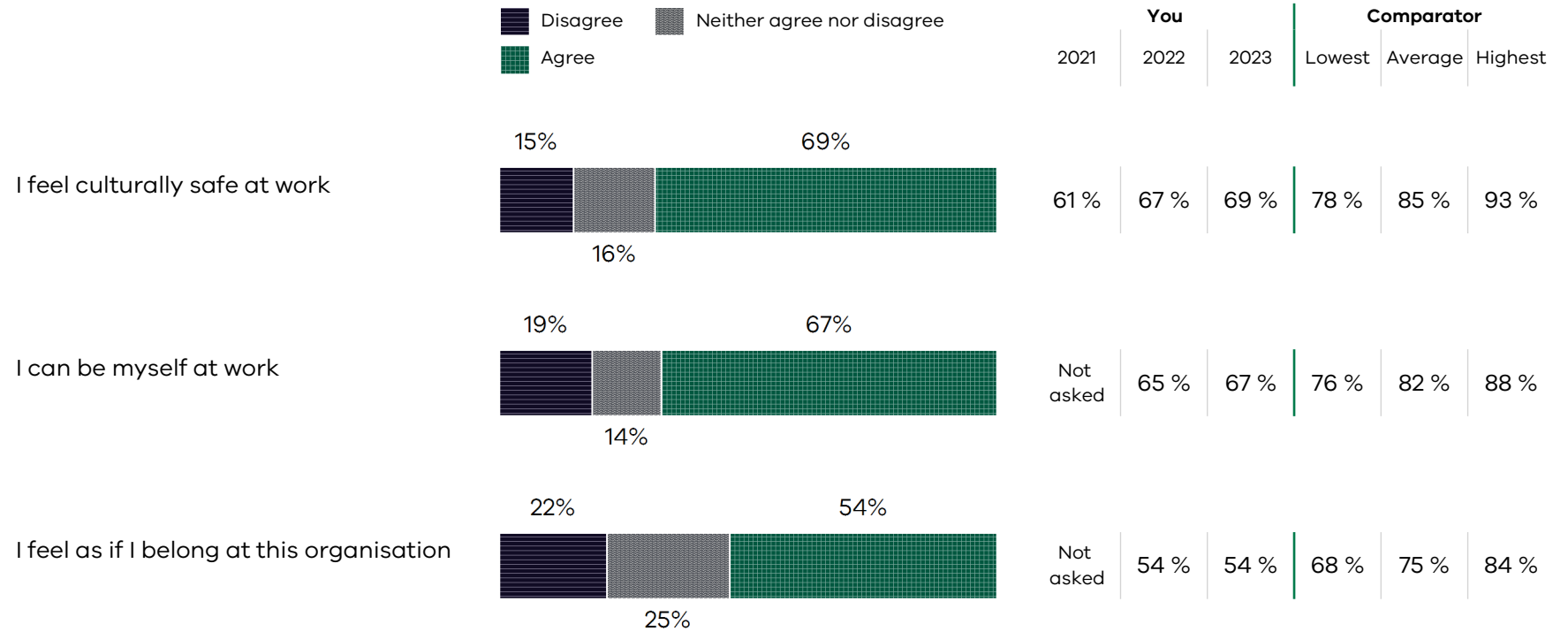
#### Example

69% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

### Survey question

### Your results

### Benchmark agree results





## People outcomes

### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

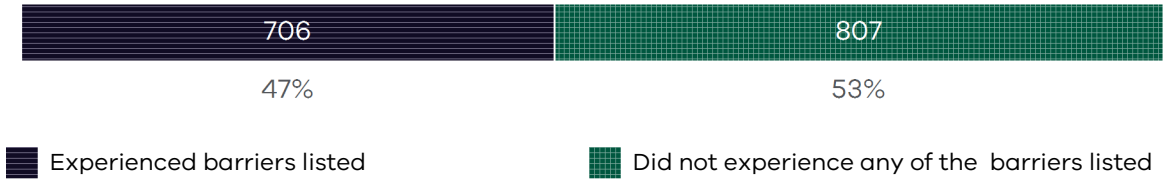
In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

20% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My sex'.

Staff who experienced one or more barriers to success at work



During the last 12 months, employees experienced barriers to their success due to ...	You 2022	You 2023	Comparator 2023	Public sector 2023
My sex	21%	20%	3%	5%
My flexible working	0%	17%	7%	7%
My age	19%	16%	7%	7%
My caring responsibilities	12%	13%	7%	7%
My mental health	10%	10%	6%	7%
My physical health	5%	5%	4%	4%
My gender identity	3%	4%	1%	1%
My cultural background	2%	3%	4%	3%
My industrial activity	3%	3%	1%	1%
My race	2%	3%	2%	2%

## People outcomes

### Inclusion - Witnessed barriers to success

#### What this is

This is a list of things that staff witnessed were barriers to their success of other employees at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

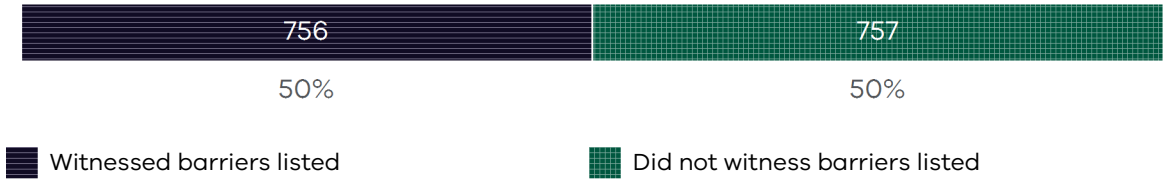
In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

31% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'Flexible working'.

Staff who witnessed one or more barriers to success at work



### During the last 12 months, employees witnessed barriers to the success of other employees due to their...

	You 2023	Comparator 2023	Public sector 2023
Flexible working	31%	11%	10%
Sex	24%	4%	6%
Caring responsibilities	21%	8%	8%
Age	18%	6%	6%
Mental health	14%	6%	7%
Physical health	8%	4%	4%
Gender identity	6%	1%	2%
Industrial activity	5%	1%	2%
Race	5%	4%	3%
Cultural background	5%	6%	5%

## People outcomes

### Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

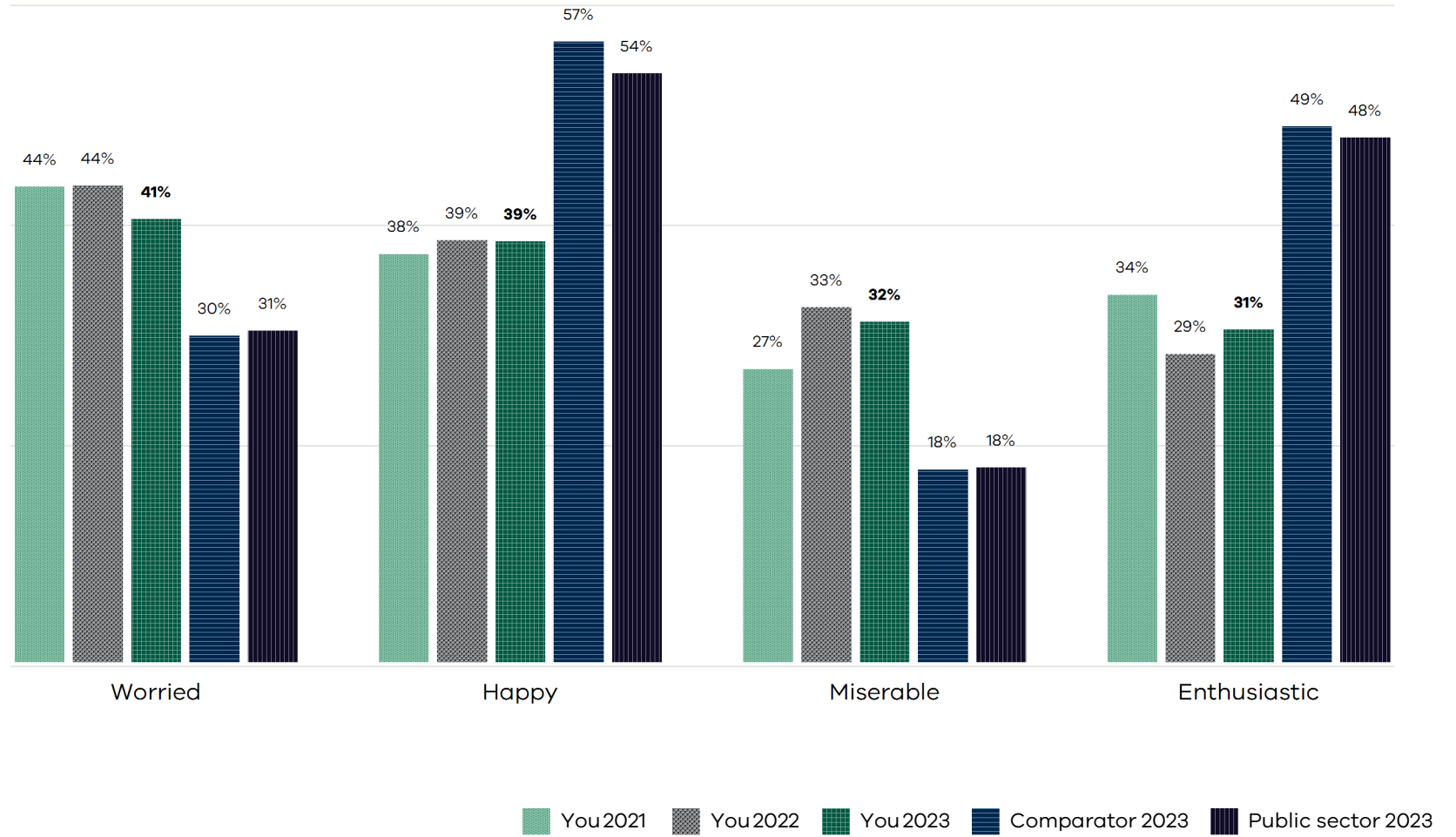
In 2023:

- 39% of your staff who did the survey said work made them feel happy in 2023, which is down from 39% in 2022

Compared to:

- 57% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



## People outcomes

### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

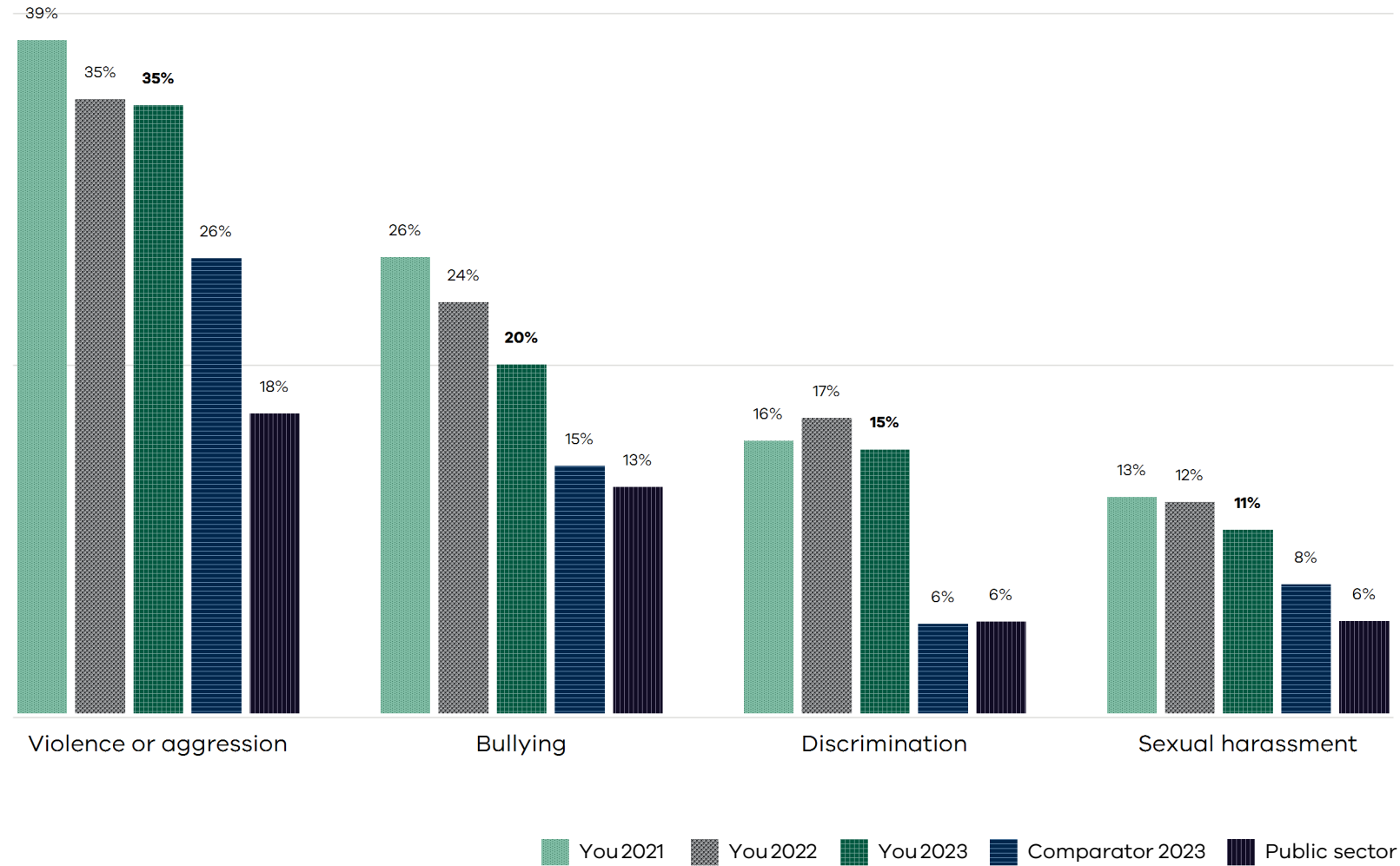
#### Example

In 2023:

- 35% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is down from 35% in 2022.

Compared to:

- 26% of staff at your comparator and 18% of staff across the public sector.



## People outcomes

### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and long-term negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

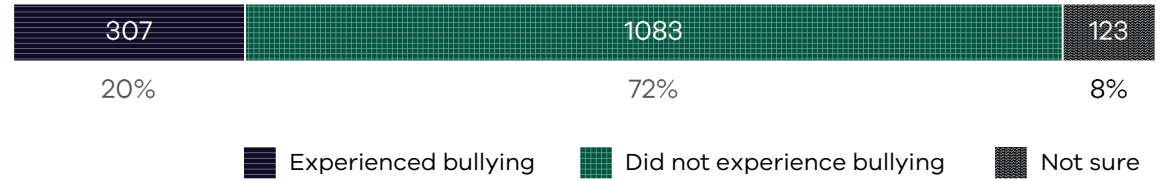
In descending order, the table shows the answers.

#### Example

20% of your staff who did the survey said they experienced bullying.

Of that 20%, 64% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



#### If you experienced bullying, what type of bullying did you experience?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	67%	64%	72%	71%
Exclusion or isolation	48%	48%	38%	42%
Intimidation and/or threats	38%	36%	30%	30%
Withholding essential information for me to do my job	33%	30%	22%	27%
Verbal abuse	16%	16%	22%	21%
Being assigned meaningless tasks unrelated to my job	11%	14%	12%	14%
Other	17%	14%	14%	15%
Being given impossible assignment(s)	9%	7%	7%	9%
Interference with my personal property and/or work equipment	5%	6%	4%	5%



## People outcomes

### Telling someone about the bullying

#### What this is

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

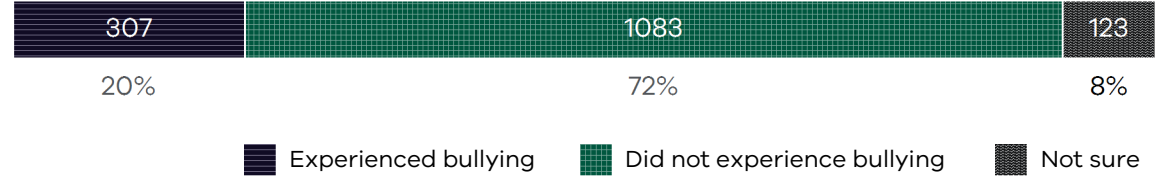
In descending order, the table shows the answers.

#### Example

20% of your staff who did the survey said they experienced bullying, of which

- 46% said the top way they reported the bullying was 'Told a manager'.
- 81% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



### Did you tell anyone about the bullying?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Told a manager	45%	46%	47%	49%
Told a colleague	40%	40%	42%	42%
Told a friend or family member	39%	37%	36%	36%
Submitted a formal complaint	15%	19%	12%	12%
Told the person the behaviour was not OK	14%	16%	17%	17%
I did not tell anyone about the bullying	13%	13%	12%	12%
Told someone else	15%	13%	11%	12%
Told employee assistance program (EAP) or peer support	10%	8%	7%	9%
Told Human Resources	7%	7%	10%	12%

## People outcomes

### Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

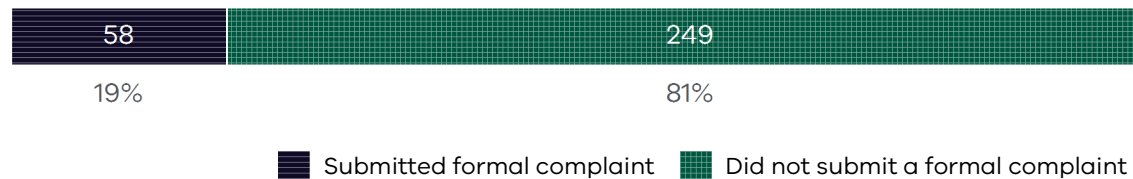
In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

81% of your staff who experienced bullying did not submit a formal complaint, of which:

- 57% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



What was your reason for not submitting a formal complaint?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	55%	57%	50%	51%
I believed there would be negative consequences for my reputation	59%	57%	47%	51%
I believed there would be negative consequences for my career	57%	46%	34%	39%
I didn't feel safe to report the incident	24%	17%	17%	18%
I thought the complaint process would be embarrassing or difficult	14%	14%	12%	12%
Other	6%	14%	13%	14%
I didn't think it was serious enough	12%	9%	20%	17%
I didn't need to because I no longer had contact with the person(s) who bullied me	8%	8%	7%	7%
I didn't need to because I made the bullying stop	3%	7%	7%	6%
I believed there would be negative consequences for the person I was going to complain about	7%	7%	10%	10%

## People outcomes

### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 20% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

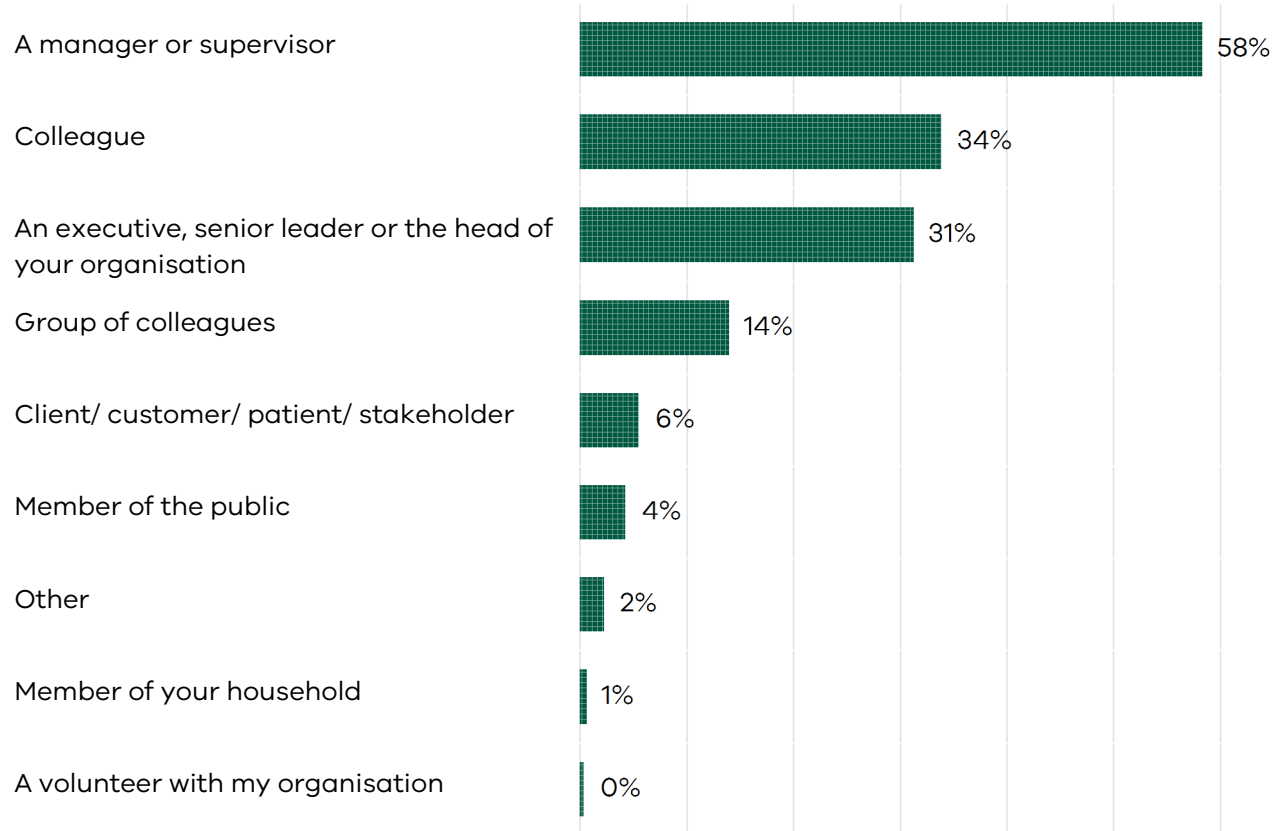
Each row is one perpetrator or group of perpetrators.

#### Example

20% of your staff who did the survey said they experienced bullying.

Of that 20%, 58% said it was by 'A manager or supervisor'.

### 307 people (20% of staff) experienced bullying (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 20% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

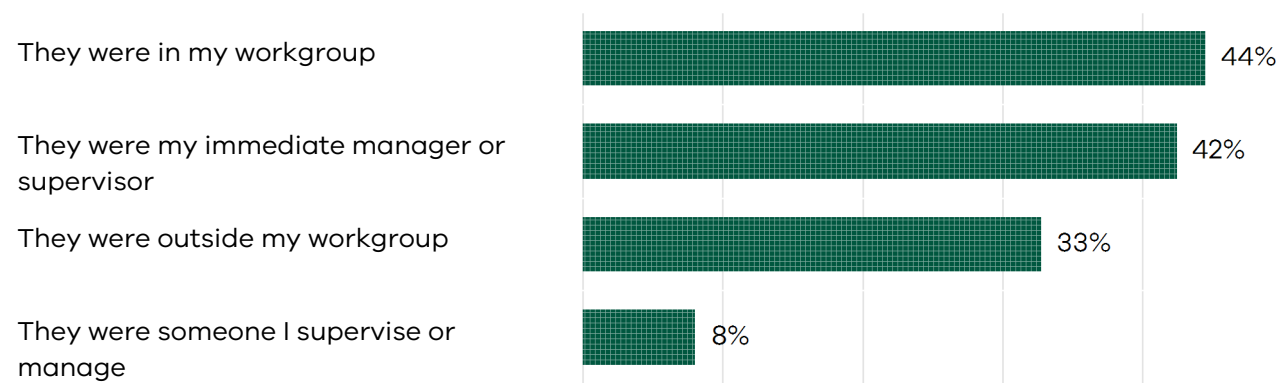
#### Example

20% of your staff who did the survey said they experienced bullying.

Of that 20%, 97% said it was by someone within the organisation.

Of that 97%, 44% said it was 'They were in my workgroup'.

299 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You2023)



## People outcomes

### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

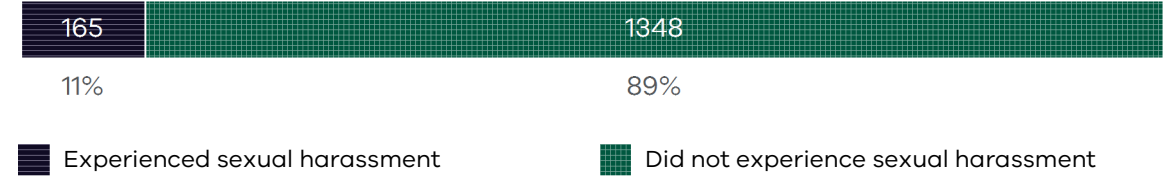
In descending order, the table shows the top 10 answers.

#### Example

11% of your staff who did the survey said they experienced sexual harassment.

Of those, 67% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.  
'

Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2022	You 2023	Comparator 2023	Public sector 2023
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	65%	67%	50%	52%
Intrusive questions about your private life or comments about your physical appearance	54%	52%	52%	48%
Inappropriate physical contact	17%	18%	27%	20%
Unwelcome touching, hugging, cornering or kissing	15%	18%	21%	18%
Inappropriate staring or leering that made you feel intimidated	14%	16%	16%	16%
Sexual gestures, indecent exposure or inappropriate display of the body	5%	11%	12%	7%
Any other unwelcome conduct of a sexual nature	5%	5%	8%	8%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	4%	4%	2%	3%
Repeated or inappropriate invitations to go out on dates	5%	4%	5%	4%
Sexually explicit email or SMS message	1%	3%	1%	1%

## People outcomes

### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

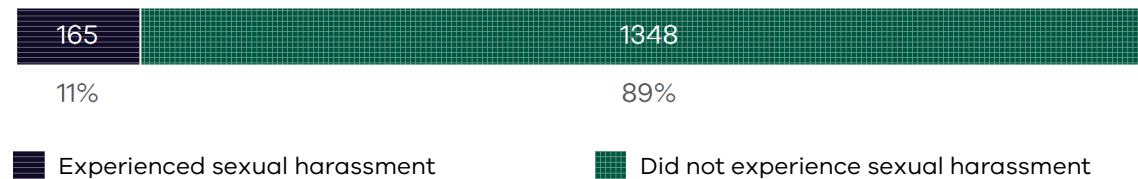
If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

#### Example

11% of your staff who did the survey said they experienced sexual harassment. Of those, 44% said their top response was 'Tried to laugh it off or forget about it'.

Have you experienced sexual harassment at work in the last 12 months?



#### When the harassment happened to you, did you respond in any of the following ways?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Tried to laugh it off or forget about it	40%	44%	39%	40%
Pretended it didn't bother you	48%	40%	40%	42%
Avoided the person(s) by staying away from them	39%	33%	36%	36%
Told the person the behaviour was not OK	29%	33%	39%	32%
Told a colleague	18%	23%	33%	28%
Told a friend or family member	16%	19%	20%	20%
Told a manager	17%	17%	24%	22%
Avoided locations where the behaviour might occur	13%	16%	13%	14%
Took time off work	8%	12%	4%	5%
Submitted a formal complaint	3%	8%	8%	6%

## People outcomes

### Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

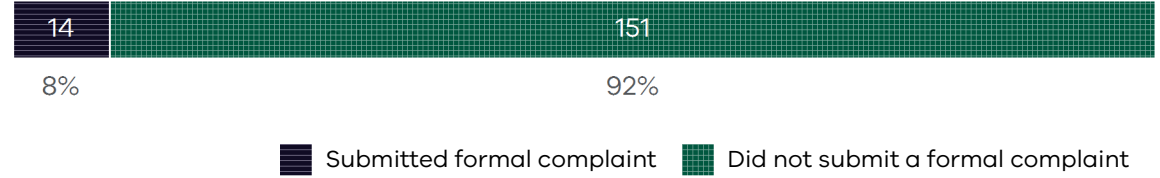
In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

92% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

- 58% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



What was your reason for not submitting a formal complaint?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	54%	58%	39%	40%
I didn't think it was serious enough	29%	44%	52%	47%
I believed there would be negative consequences for my reputation	45%	33%	19%	27%
I believed there would be negative consequences for my career	33%	26%	11%	18%
I didn't need to because I no longer had contact with the person(s) who harassed me	11%	19%	14%	10%
I believed there would be negative consequences for the person I was going to complain about	9%	11%	9%	11%
I didn't feel safe to report the incident	8%	10%	4%	7%
I thought the complaint process would be embarrassing or difficult	9%	8%	10%	10%
I didn't need to because I made the harassment stop	8%	7%	11%	11%
Other	6%	5%	14%	12%



## People outcomes

### Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

#### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 11% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

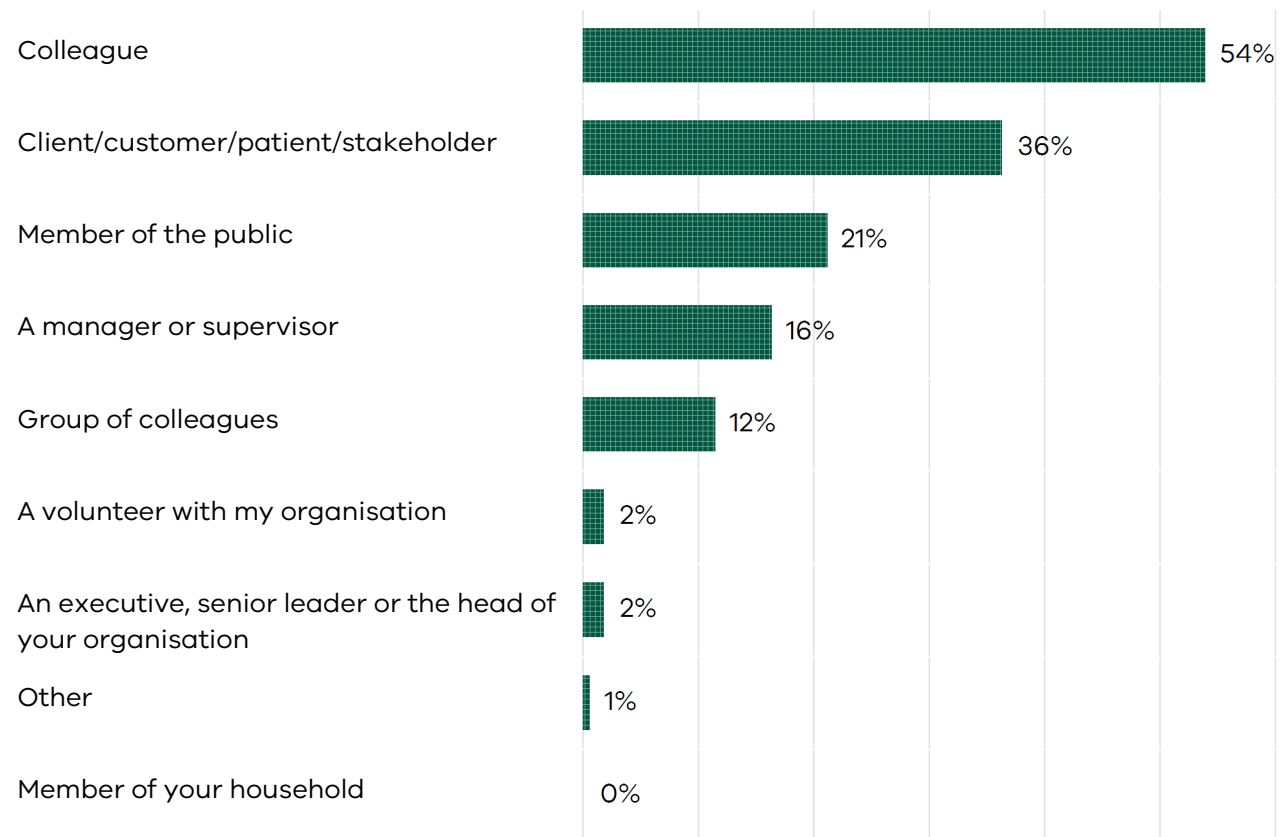
In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

#### Example

11% of your staff who did the survey said they experienced sexual harassment. Of that 11%, 54% said it was by 'Colleague'.

### 165 people (11% of staff) experienced sexual harassment (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

#### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 11% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

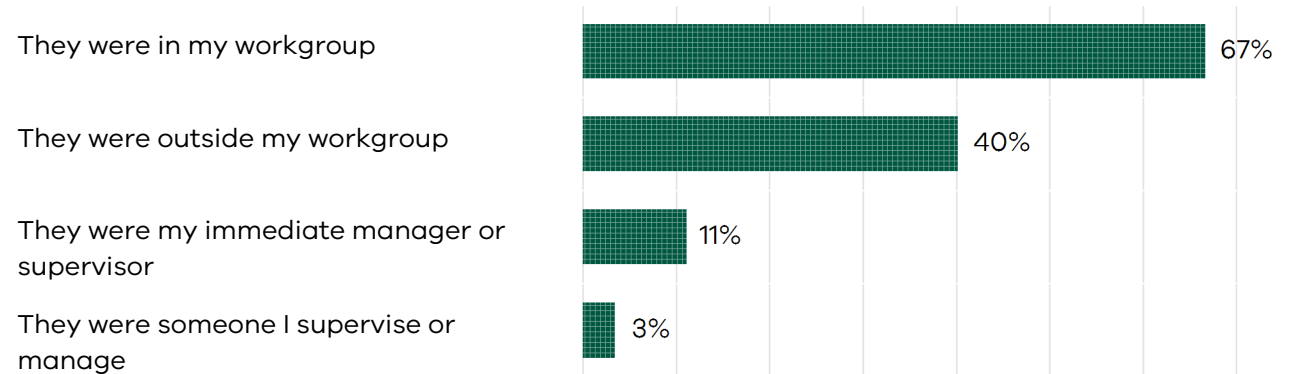
#### Example

11% of your staff who did the survey said they experienced sexual harassment.

Of that 11%, 71% said it was by someone within the organisation.

Of that 71%, 67% said it was 'They were in my workgroup'.

117 people (71% of staff who experienced harassment) experienced harassment from within your organisation (You2023)



## People outcomes

### Frequency of sexual harassment

#### What this is

This is how often staff experienced sexual harassment.

#### Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

#### How to read this

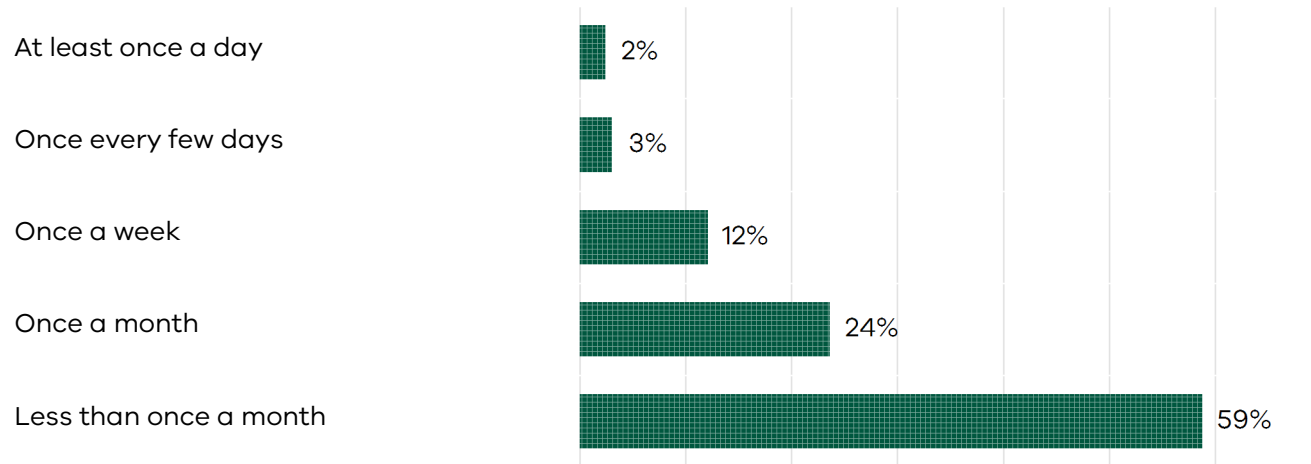
In this year's survey, 11% of your staff said they experienced sexual harassment. If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

#### Example

11% of your staff who did the survey said they experienced sexual harassment. Of that 11%, 2% said it was 'At least once a day'.

### How often have you experienced the behaviour(s)? (You2023)



## People outcomes

### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination. If they did, they could tell us with one or more answers what attributes the discrimination was based on.

#### What results are shown

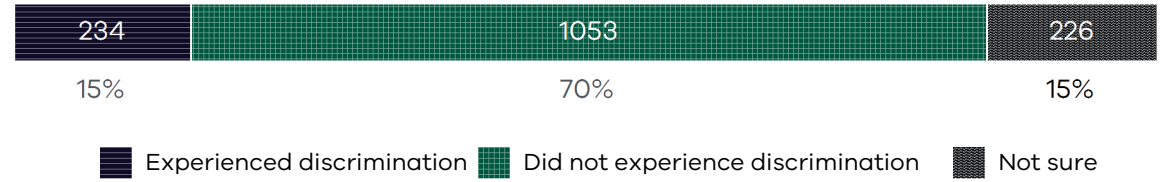
Results for response options with 10 or more responses.

#### Example

15% of your staff who did the survey said they experienced discrimination.

Of that 15%, 35% said it was 'Employment activity'.

Have you experienced discrimination at work?



#### Why were you discriminated against?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Employment activity	31%	35%	30%	28%
Sex	35%	34%	14%	21%
Age	35%	32%	25%	27%
Parent or carer status (including pregnancy and breastfeeding)	23%	23%	14%	15%
Gender identity	9%	9%	5%	7%
Disability	5%	8%	7%	9%
Personal association with someone who has any of the above attributes (whether as a relative or otherwise)	6%	6%	6%	7%
Race	8%	6%	28%	19%
Physical features	6%	6%	6%	7%
Industrial and/or political activity	6%	5%	5%	6%

## People outcomes

### Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

#### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

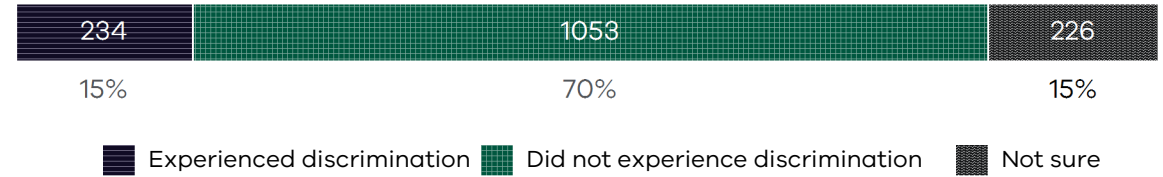
In descending order, the table shows the top 10 types.

#### Example

15% of your staff who did the survey said they experienced discrimination.

Of that 15%, 60% said it was 'Opportunities for promotion'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2022	You 2023	Comparator 2023	Public sector 2023
Opportunities for promotion	55%	60%	33%	38%
Opportunities for training	32%	34%	26%	25%
Denied flexible work arrangements or other adjustments	25%	30%	26%	24%
Opportunities for transfer/secondment	32%	29%	10%	17%
Other	21%	19%	42%	38%
Pay or conditions offered by employer	9%	12%	9%	10%
Employment security - threats of dismissal or termination	10%	10%	10%	12%
Access to leave	8%	5%	10%	9%

## People outcomes

### Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

#### Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

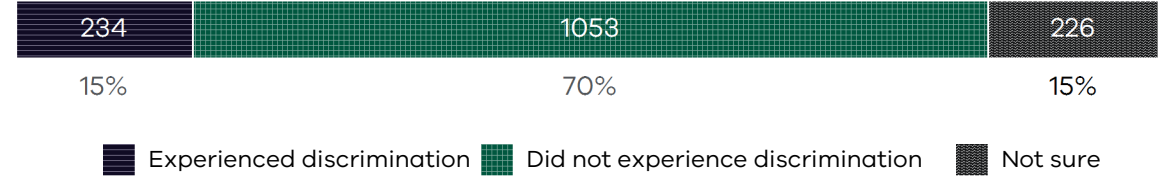
In descending order, the table shows the answers.

#### Example

15% of your staff who did the survey said they experienced discrimination, of which

- 35% said the top way they reported the discrimination was 'Told a colleague'.
- 85% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



### Did you tell anyone about the discrimination?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Told a colleague	32%	35%	38%	37%
Told a manager	32%	30%	28%	29%
I did not tell anyone about the discrimination	28%	28%	25%	24%
Told a friend or family member	29%	27%	33%	32%
Told someone else	14%	17%	14%	14%
Submitted a formal complaint	12%	15%	9%	8%
Told employee assistance program (EAP) or peer support	9%	7%	7%	8%
Told the person the behaviour was not OK	8%	6%	10%	9%
Told Human Resources	6%	6%	10%	10%

## People outcomes

### Discrimination - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

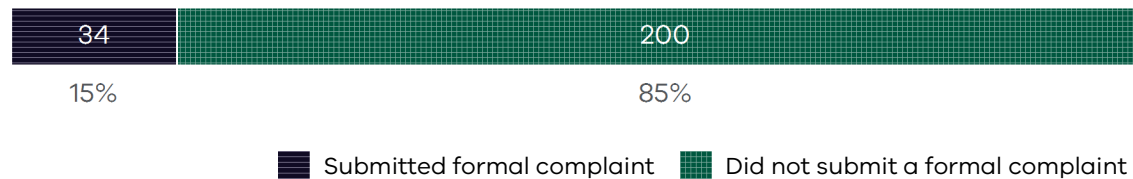
In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

85% of your staff who experienced discrimination did not submit a formal complaint, of which:

- 67% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



What was your reason for not submitting a formal complaint?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	57%	67%	57%	59%
I believed there would be negative consequences for my career	60%	56%	43%	50%
I believed there would be negative consequences for my reputation	51%	52%	48%	52%
I didn't feel safe to report the incident	14%	16%	18%	18%
I thought the complaint process would be embarrassing or difficult	10%	12%	12%	11%
Other	6%	11%	10%	11%
I didn't think it was serious enough	7%	8%	17%	13%
I believed there would be negative consequences for the person I was going to complain about	7%	5%	9%	8%
I didn't know who to talk to	4%	4%	7%	6%
I was advised not to	3%	4%	4%	4%



## People outcomes

### Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 15% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

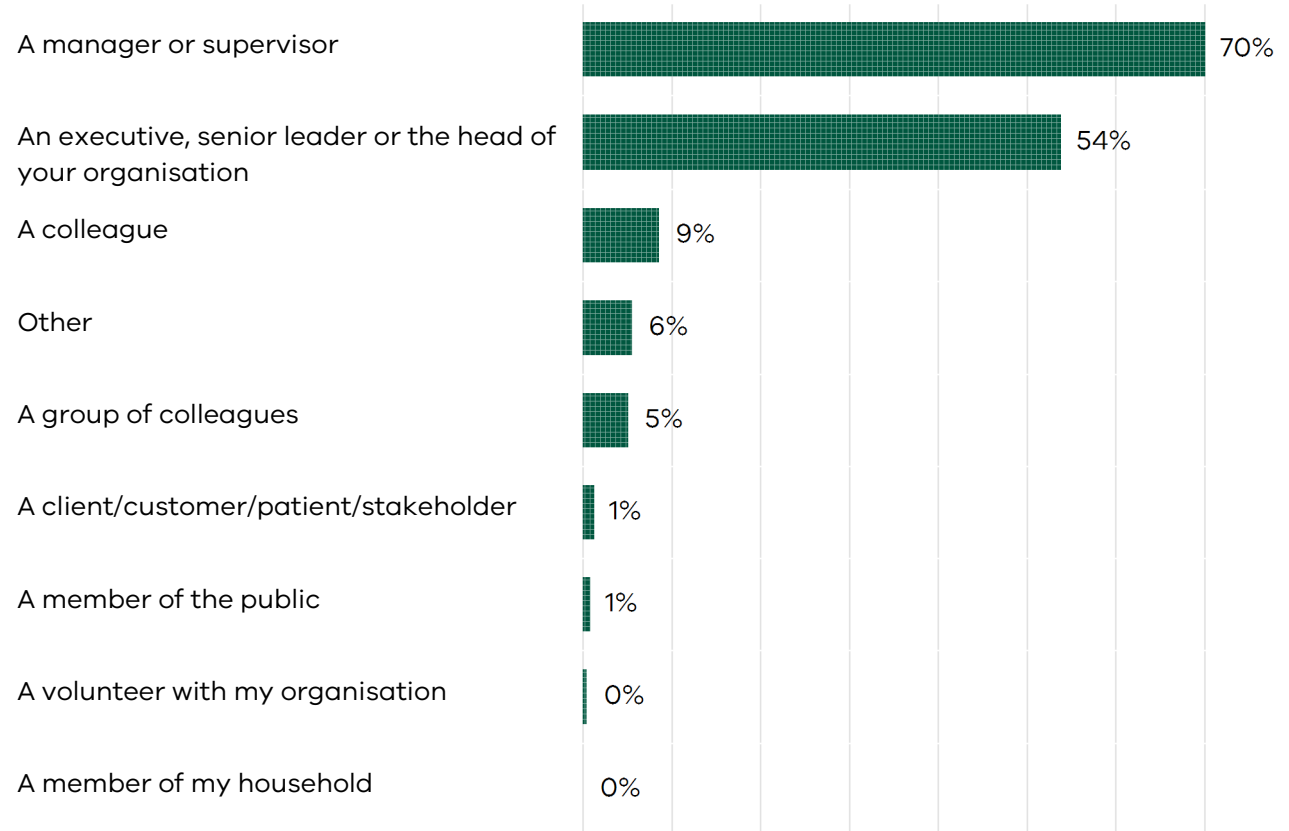
Each row is one perpetrator or group of perpetrators.

#### Example

15% of your staff who did the survey said they experienced discrimination.

Of that 15%, 70% said it was by 'A manager or supervisor'.

### 234 people (15% of staff) experienced discrimination (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 15% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

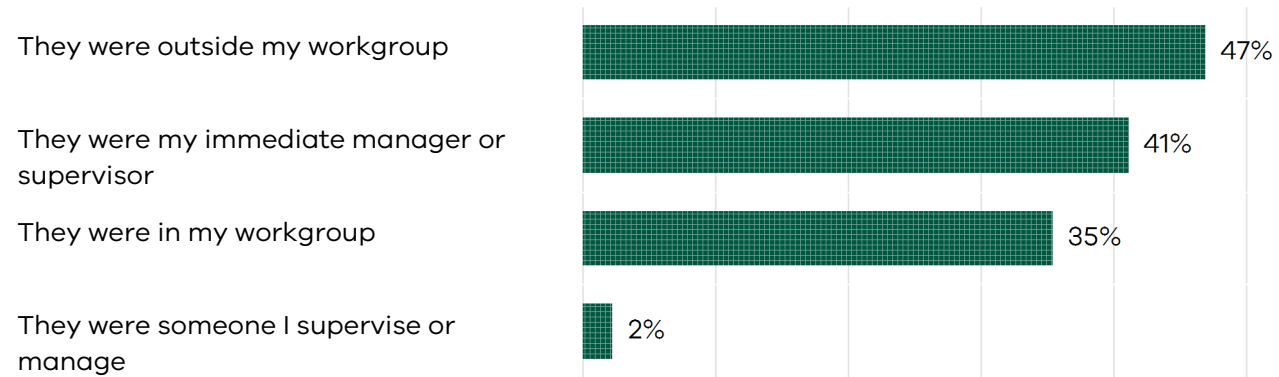
#### Example

15% of your staff who did the survey said they experienced discrimination.

Of that 15%, 97% said it was by someone within the organisation.

Of that 97%, 47% said it was 'They were outside my workgroup'.

226 people (97% of staff who experienced discrimination) experienced discrimination from within your organisation (You2023)



## Negative behaviour

### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

#### Example

35% of your staff who did the survey said they experienced violence or aggression.

Of that 35%, 88% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



#### If you experienced violence or aggression, what type did you experience?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Abusive language	88%	88%	85%	81%
Intimidating behaviour	68%	71%	70%	70%
Threats of violence	63%	63%	41%	41%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	30%	32%	35%	29%
Damage to my property or work equipment	5%	7%	11%	8%
Other	3%	2%	3%	4%
Stalking, including cyber-stalking	1%	0%	1%	2%

## Negative behaviour

### Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

35% of your staff who did the survey said they experienced violence or aggression, of which

- 38% said the top way they reported the violence or aggression was 'Told a colleague'
- 65% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



### Did you tell anyone about the incident?

	You 2022	You 2023	Comparator 2023	Public sector 2023
Told a colleague	38%	38%	50%	45%
Told a manager	36%	37%	57%	56%
Submitted a formal incident report	27%	35%	40%	36%
Told the person the behaviour was not OK	36%	27%	36%	31%
Told a friend or family member	22%	21%	21%	20%
I did not tell anyone about the incident(s)	14%	18%	5%	7%
Told someone else	6%	6%	6%	6%
Told employee assistance program (EAP) or peer support	4%	5%	3%	4%
Told Human Resources	2%	2%	3%	4%

## Negative behaviour

### Violence and aggression - reasons for not submitting a formal incident report

#### What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

65% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

- 49% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



### What was your reason for not submitting a formal incident report?

	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	51%	49%	37%	39%
I didn't think it was serious enough	36%	38%	35%	32%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	28%	31%	17%	15%
I didn't need to because I made the violence or aggression stop	20%	19%	16%	15%
I believed there would be negative consequences for my reputation	12%	13%	10%	15%
Other	13%	12%	23%	22%
I believed there would be negative consequences for my career	9%	9%	7%	12%
I thought the complaint process would be embarrassing or difficult	5%	5%	4%	4%
I didn't feel safe to report the incident	3%	4%	3%	5%
I believed there would be negative consequences for the person I was going to complain about	2%	3%	3%	4%

## Negative behaviour

### Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

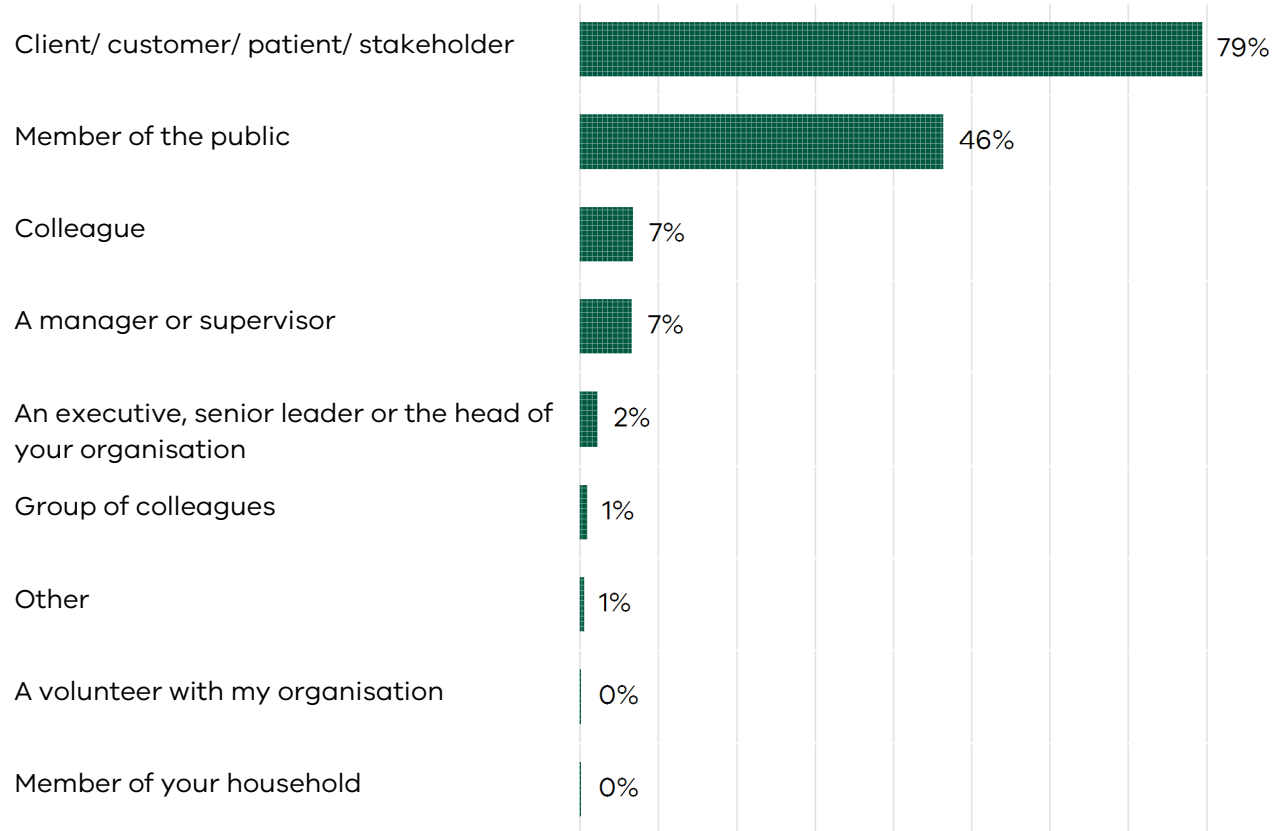
Each row is one perpetrator or a group of perpetrators.

#### Example

35% of your staff who did the survey said they experienced violence or aggression.

Of that 35%, 79% said it was 'Client/ customer/ patient/ stakeholder'.

530 people (35% of staff) experienced violence or aggression (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 35% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

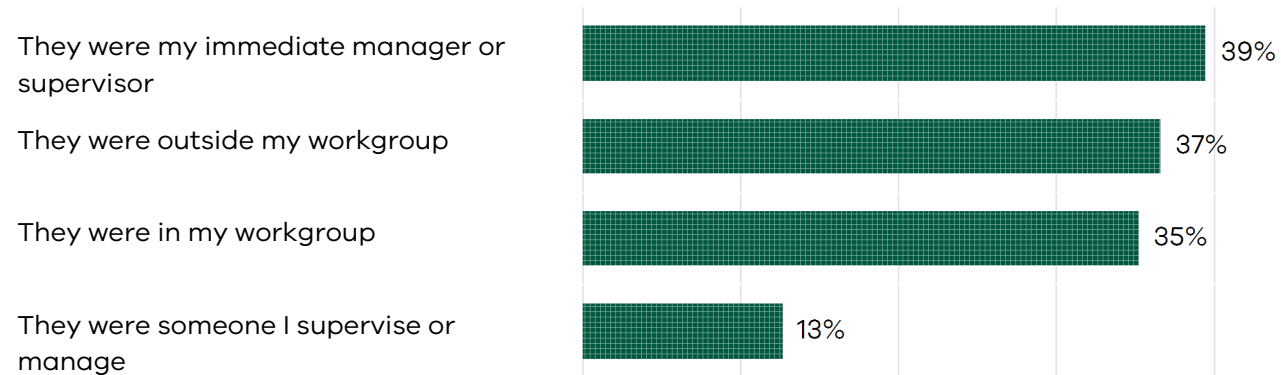
#### Example

35% of your staff who did the survey said they experienced violence or aggression.

Of that 35%, 13% said it was by someone within the organisation.

Of that 13%, 39% said it was 'They were my immediate manager or supervisor'.

71 people (13% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2023)





## Negative behaviour

### Witnessing negative behaviours

#### What this is

This is where staff witnessed people acting in a negative way against a colleague.

#### Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

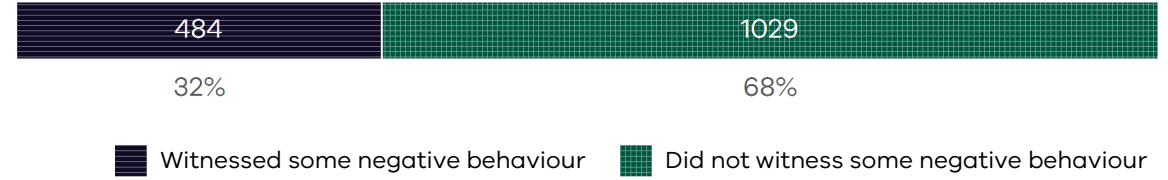
In descending order, the table shows the answers.

#### Example

32% of your staff who did the survey said they witnessed some negative behaviour at work.

68% said they witnessed No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



### During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?

	You 2023	Comparator 2023	Public sector 2023
No, I have not witnessed any of the situations above	68%	73%	78%
Bullying of a colleague	18%	16%	15%
Discrimination against a colleague	18%	9%	8%
Violence or aggression against a colleague	6%	9%	6%
Sexual harassment of a colleague	3%	2%	1%

## Negative behaviour

### Taking action when witnessing negative behaviours

#### What this is

This is what your staff did when they witnessed negative behaviour at work.

#### Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took.

The table shows the answers in descending order.

#### Example

32% of your staff who did the survey witnessed negative behaviour, of which:

- 70% said the top action they took was 'Spoke to the person who experienced the behaviour'.
- 9% took no action.

Have you witnessed any negative behaviour at work in the last 12 months?



### When you witnessed the above behaviour(s), did you do any of the following?

	You 2023	Comparator 2023	Public sector 2023
Spoke to the person who experienced the behaviour	70%	71%	70%
Told a manager	36%	40%	39%
Told the person the behaviour was not OK	30%	28%	24%
Spoke to the person who behaved in a negative way	22%	24%	20%
Told a colleague	14%	22%	20%
Submitted a formal complaint	11%	7%	6%
Took no action	9%	7%	7%
Told Human Resources	6%	5%	7%
Other	5%	6%	6%

## People outcomes

### Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

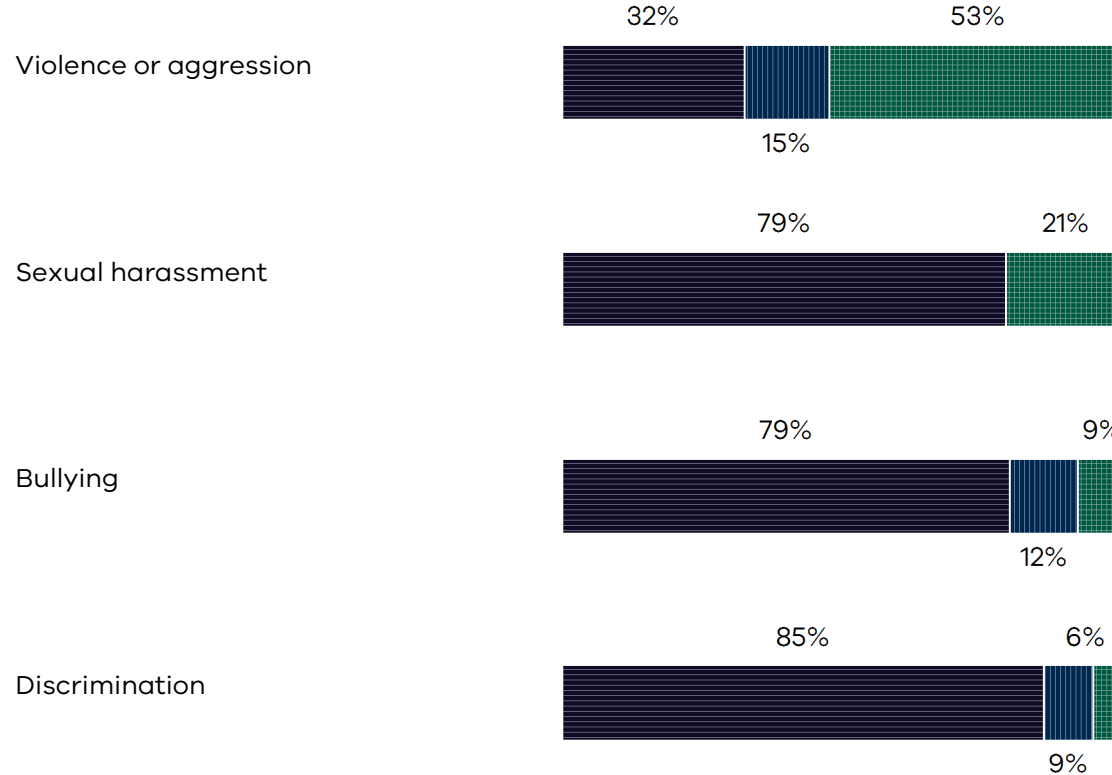
#### Example

53% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

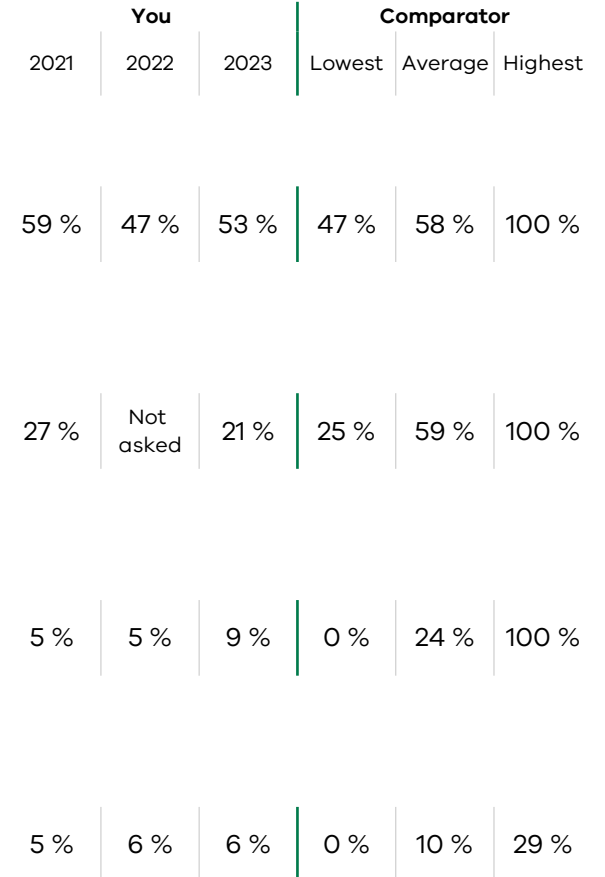
## Survey question

Were you satisfied with the way your formal complaint was handled

## Your results



## Benchmark satisfied results



# People matter survey

2023

Have your say

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- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

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- Highest scoring
- Lowest scoring
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- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

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- Senior leadership questions

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- Patient safety climate

### Workgroup climate

- Scorecard
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- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

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- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

## Key differences

### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2023.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 scores against your 2022 scores and your 2023 comparator group.

#### Example

On the first row 'Meaningful work', the 'You 2023' column shows 81% of your staff agreed with 'I can make a worthwhile contribution at work'.

In the 'Change from 2022' column, you have a 2% decrease, which is a negative trend.

Question group	Highest scoring questions	You 2023	Change from 2022	Comparator 2023
Meaningful work	I can make a worthwhile contribution at work	81%	-2%	94%
Meaningful work	I achieve something important through my work	81%	-1%	93%
Job enrichment	I clearly understand what I am expected to do in this job	80%	-1%	90%
Job enrichment	I can use my skills and knowledge in my job	79%	-5%	94%
Manager leadership	My manager treats employees with dignity and respect	79%	+3%	85%
Workgroup support	People in my workgroup work together effectively to get the job done	79%	+6%	83%
Job enrichment	I understand how my job helps my organisation achieve its goals	77%	-3%	92%
Collaboration	I am able to work effectively with others outside my immediate workgroup	76%	-1%	86%
Workgroup support	People in my workgroup treat each other with respect	76%	+2%	82%
Other questions	I understand how the Code of Conduct for Victorian public sector employees applies to my work	74%	Not asked in 2022	73%

## Key differences

### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2023.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 scores against your 2022 scores and your 2023 comparator group.

#### Example

On the first row 'Taking action', the 'You 2023' column shows 12% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

In the 'Change from 2022' column, you have a 1% decrease, which is a negative trend.

Question subgroup	Lowest scoring questions	You 2023	Change from 2022	Comparator 2023
Taking action	My organisation has made improvements based on the survey results from last year	12%	-1%	32%
Organisational integrity	I believe the promotion processes in my organisation are fair	14%	+3%	50%
Taking action	I believe my organisation will make improvements based on the results of this survey	19%	-2%	52%
Organisational integrity	I have an equal chance at promotion in my organisation	20%	+3%	54%
Organisational integrity	I believe the recruitment processes in my organisation are fair	22%	+1%	66%
Safety climate	All levels of my organisation are involved in the prevention of stress	22%	+0%	45%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	22%	0%	52%
Other questions	My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)	23%	Not asked in 2022	50%
Learning and development	I am satisfied with the opportunities to progress in my organisation	25%	-1%	56%
Senior leadership	Senior leaders provide clear strategy and direction	25%	-1%	62%

## Key differences

### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2022' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2022 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Innovation', the 'You2023' column shows 56% of your staff agreed with 'My workgroup is quick to respond to opportunities to do things better'.

In the 'Increase from 2022' column, you have a 8% increase, which is a positive trend.

Question group	Most improved from last year	You 2023	Increase from 2022	Comparator 2023
Innovation	My workgroup is quick to respond to opportunities to do things better	56%	+8%	70%
Innovation	My workgroup learns from failures and mistakes	57%	+7%	73%
Quality service delivery	My workgroup uses its resources well	53%	+7%	70%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	60%	+7%	69%
Innovation	My workgroup encourages employee creativity	47%	+7%	64%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	42%	+6%	67%
Workgroup support	People in my workgroup work together effectively to get the job done	79%	+6%	83%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	54%	+6%	66%
Quality service delivery	My workgroup acts fairly and without bias	59%	+6%	70%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	51%	+5%	68%



## Key differences

### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2022' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2022 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Job enrichment', the 'You 2023' column shows 79% of your staff agreed with 'I can use my skills and knowledge in my job'.

In the 'Decrease from 2022' column, you have a 5% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2023	Decrease from 2022	Comparator 2023
Job enrichment	I can use my skills and knowledge in my job	79%	-5%	94%
Safety climate	My organisation provides a physically safe work environment	58%	-4%	80%
Job enrichment	I understand how my job helps my organisation achieve its goals	77%	-3%	92%
Engagement	I would recommend my organisation as a good place to work	31%	-3%	71%
Learning and development	My organisation places a high priority on the learning and development of staff	27%	-3%	64%
Engagement	I feel a strong personal attachment to my organisation	43%	-3%	63%
Organisational integrity	My organisation is committed to earning a high level of public trust	67%	-3%	80%
Engagement	My organisation motivates me to help achieve its objectives	32%	-3%	66%
Engagement	I am proud to tell others I work for my organisation	55%	-2%	78%
Engagement	My organisation inspires me to do the best in my job	32%	-2%	67%

## Key differences

### Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Other questions', the 'You 2023' column shows 74% of your staff agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

The 'difference' column, shows that agreement for this question was 0 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2023	Difference	Comparator 2023
Other questions	I understand how the Code of Conduct for Victorian public sector employees applies to my work	74%	+0%	73%

## Key differences

### Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Organisational integrity', the 'You 2023' column shows 22% of your staff agreed with 'I believe the recruitment processes in my organisation are fair'.

The 'difference' column, shows that agreement for this question was 44 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2023	Difference	Comparator 2023
Organisational integrity	I believe the recruitment processes in my organisation are fair	22%	-44%	66%
Senior leadership	Senior leaders model my organisation's values	26%	-40%	66%
Engagement	I would recommend my organisation as a good place to work	31%	-40%	71%
Organisational integrity	My organisation does not tolerate improper conduct	35%	-38%	73%
Senior leadership	Senior leaders provide clear strategy and direction	25%	-38%	62%
Learning and development	My organisation places a high priority on the learning and development of staff	27%	-37%	64%
Senior leadership	Senior leaders demonstrate honesty and integrity	28%	-37%	65%
Organisational integrity	I believe the promotion processes in my organisation are fair	14%	-35%	50%
Engagement	My organisation inspires me to do the best in my job	32%	-35%	67%
Engagement	My organisation motivates me to help achieve its objectives	32%	-34%	66%

# People matter survey

2023

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### Public sector values

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- Accountability
- Respect
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- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

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- Caring
- Categories
- Primary role

## Taking action

### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

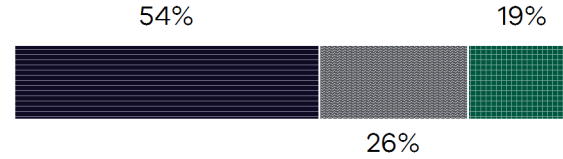
19% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

## Survey question

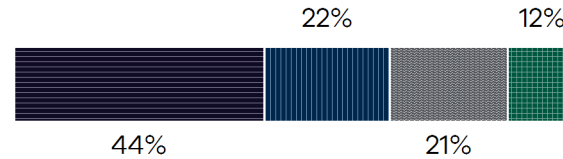
## Your results



I believe my organisation will make improvements based on the results of this survey



My organisation has made improvements based on the survey results from last year



## Benchmark agree results

	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I believe my organisation will make improvements based on the results of this survey	Not asked	22 %	19 %	43 %	52 %	72 %
My organisation has made improvements based on the survey results from last year	Not asked	14 %	12 %	23 %	32 %	53 %

# People matter survey

2023

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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

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- Questions requested by your organisation

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- Disability
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- Employment
- Adjustments
- Caring
- Categories
- Primary role

## Senior leadership

### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

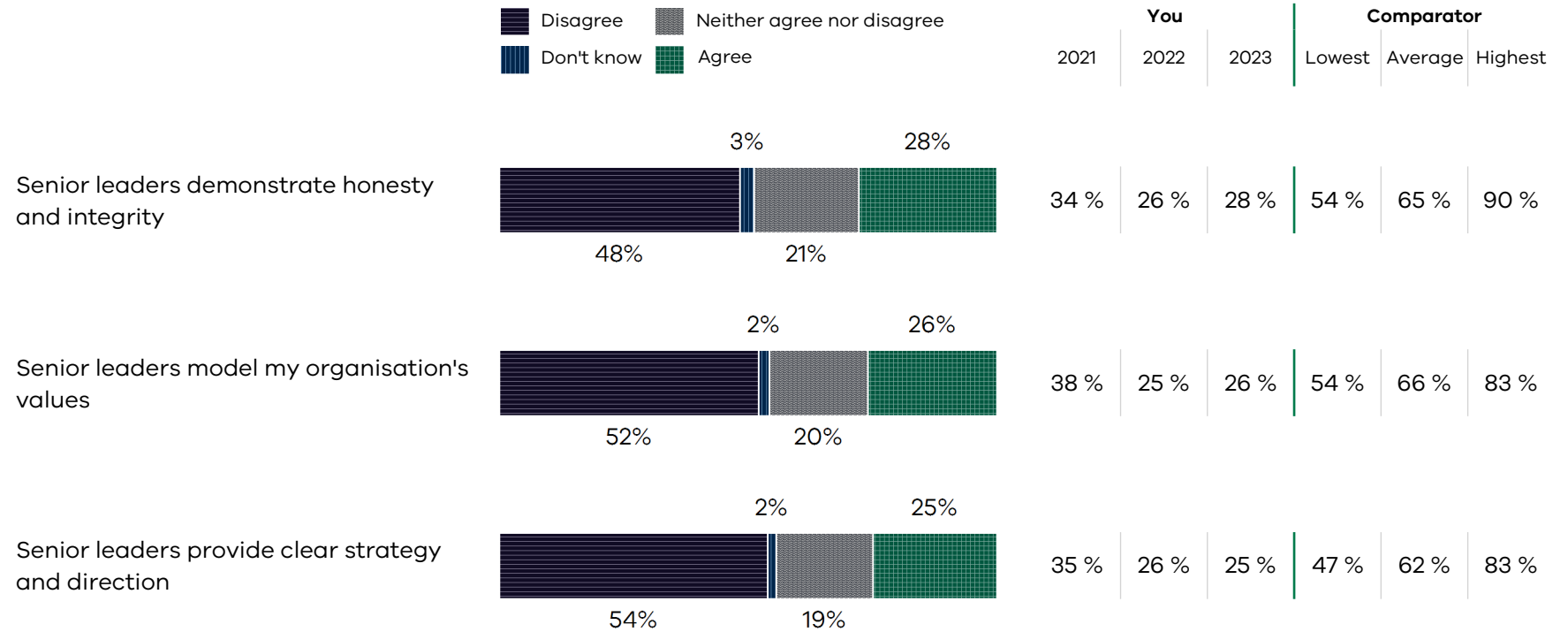
#### Example

28% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

### Survey question

### Your results

### Benchmark agree results





# People matter survey

2023

Have your say

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- Adjustments
- Caring
- Categories
- Primary role



# Organisational climate

## Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

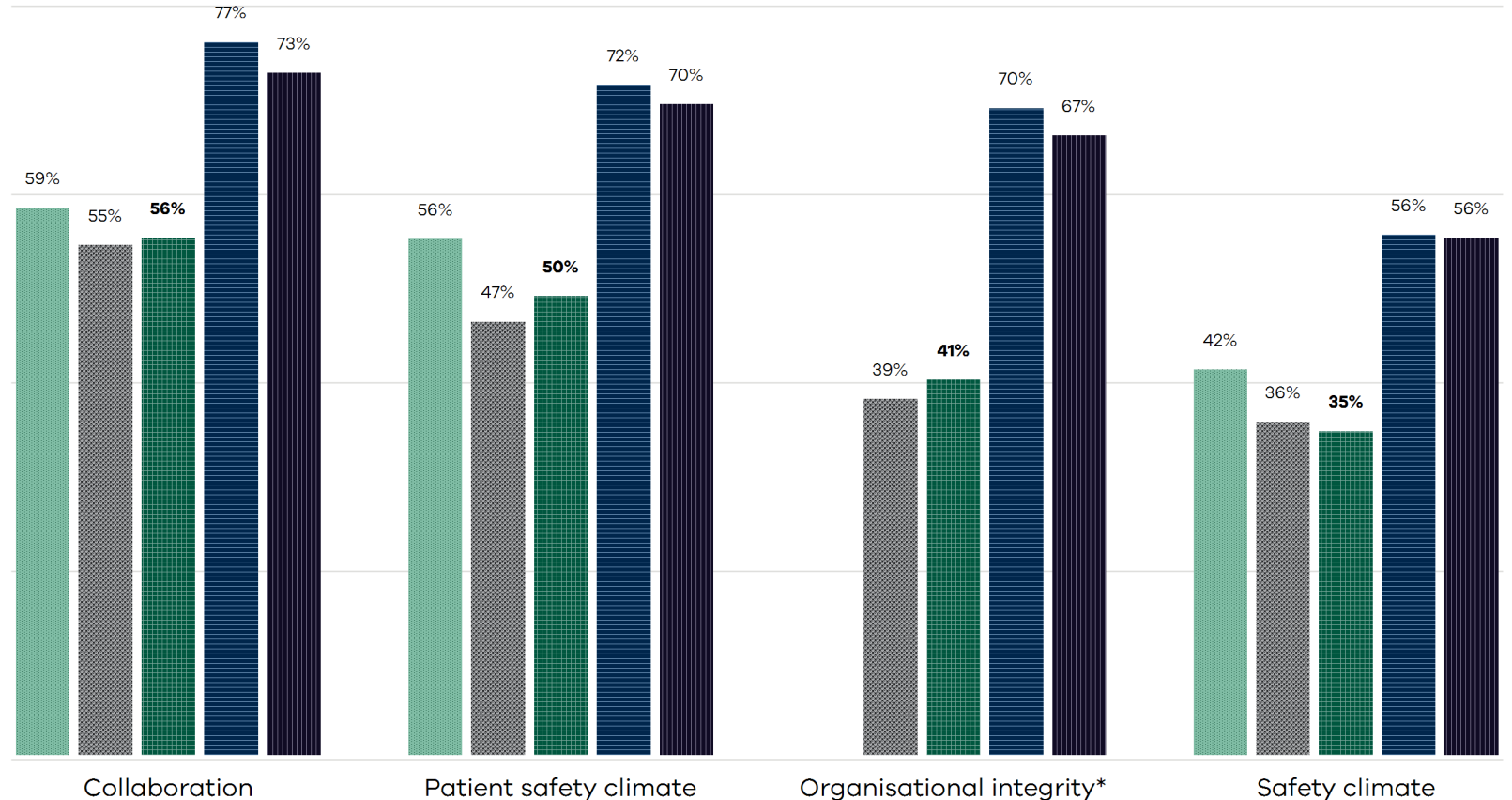
### Example

In 2023:

- 56% of your staff who did the survey responded positively to questions about Collaboration which is up from 55% in 2022.

Compared to:

- 77% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2021 ■ You 2022 ■ You 2023 ■ Comparator 2023 ■ Public sector 2023

## Organisational climate

### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

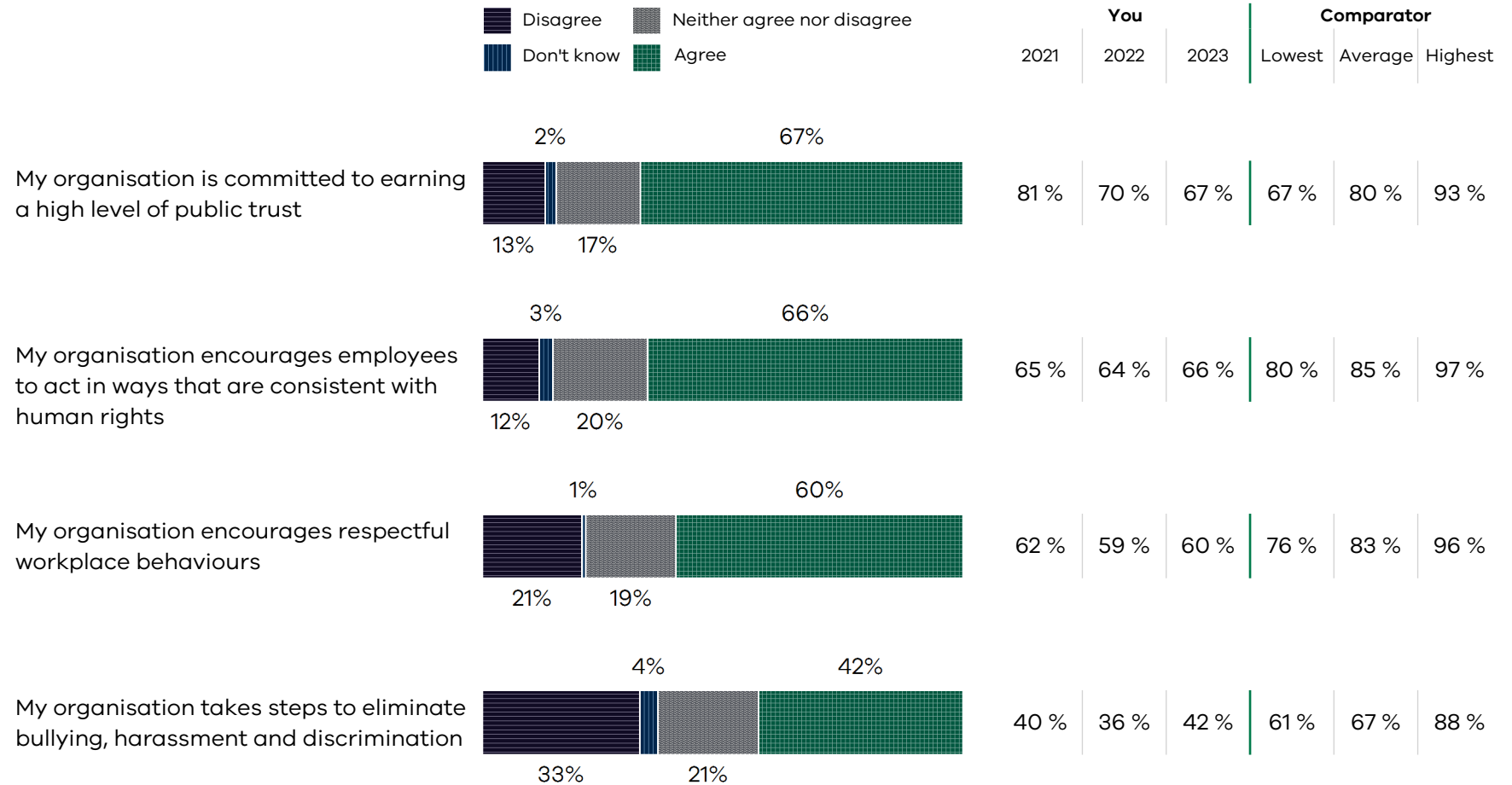
#### Example

67% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

35% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

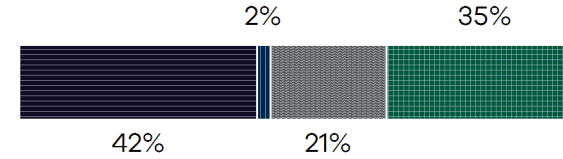
### Survey question

### Your results

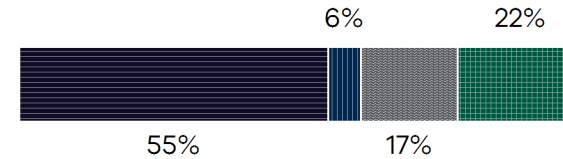
### Benchmark agree results



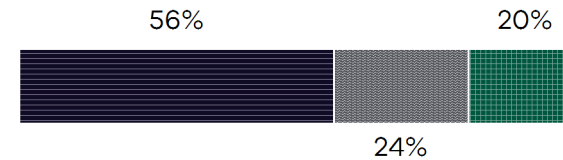
My organisation does not tolerate improper conduct



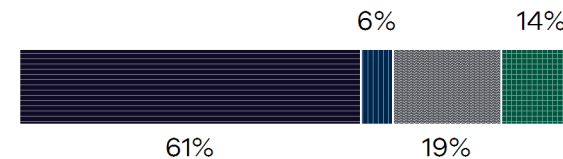
I believe the recruitment processes in my organisation are fair



I have an equal chance at promotion in my organisation



I believe the promotion processes in my organisation are fair



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
	38 %	31 %	35 %	63 %	73 %	92 %
Not asked	21 %	22 %		56 %	66 %	79 %
Not asked	17 %	20 %		47 %	54 %	58 %
Not asked	11 %	14 %		43 %	50 %	64 %

## Organisational climate

### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

76% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

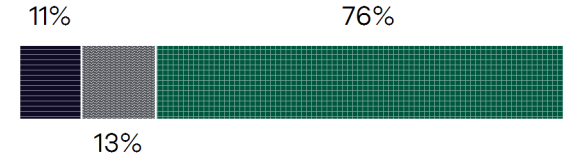
### Survey question

### Your results

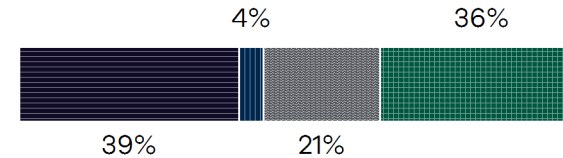
### Benchmark agree results



I am able to work effectively with others outside my immediate workgroup



Workgroups across my organisation willingly share information with each other



	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I am able to work effectively with others outside my immediate workgroup	87 %	77 %	76 %	80 %	86 %	94 %
Workgroups across my organisation willingly share information with each other	32 %	34 %	36 %	55 %	67 %	80 %

## Organisational climate

### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

58% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

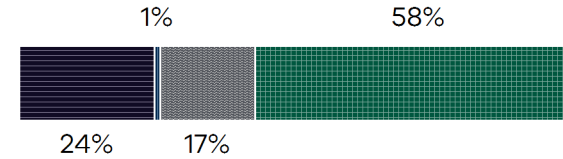
### Survey question

### Your results

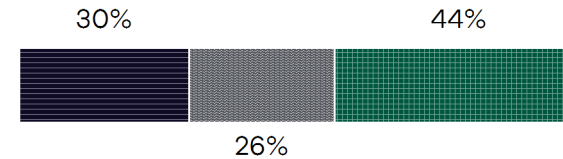
### Benchmark agree results



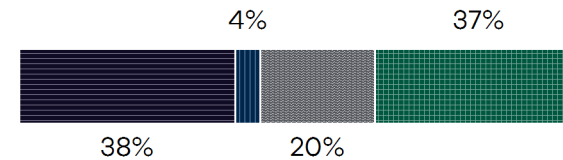
My organisation provides a physically safe work environment



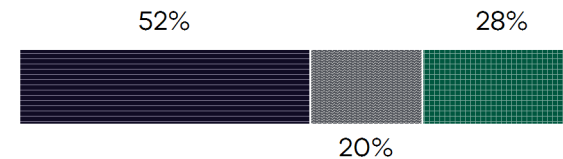
In my workplace, there is good communication about psychological safety issues that affect me



My organisation has effective procedures in place to support employees who may experience stress



Senior leaders consider the psychological health of employees to be as important as productivity



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
My organisation provides a physically safe work environment	62 %	62 %	58 %	59 %	80 %	89 %
In my workplace, there is good communication about psychological safety issues that affect me	47 %	45 %	44 %	46 %	53 %	79 %
My organisation has effective procedures in place to support employees who may experience stress	51 %	38 %	37 %	45 %	51 %	72 %
Senior leaders consider the psychological health of employees to be as important as productivity	33 %	28 %	28 %	50 %	57 %	82 %

## Organisational climate

### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

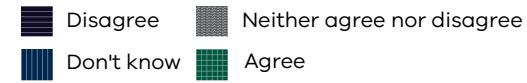
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

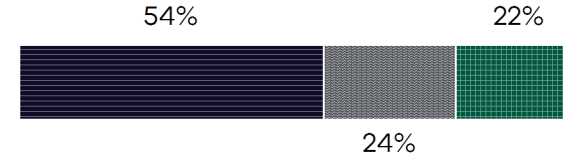
22% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

### Survey question

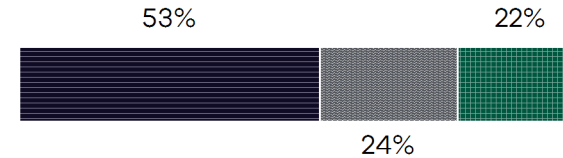
### Your results



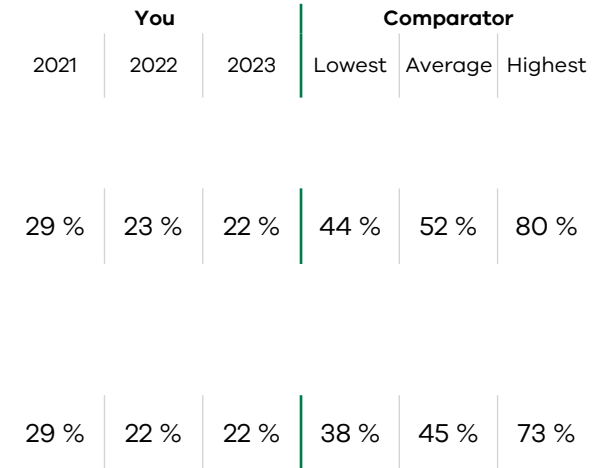
Senior leaders show support for stress prevention through involvement and commitment



All levels of my organisation are involved in the prevention of stress



### Benchmark agree results



## Organisational climate

### Patient safety climate 1 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

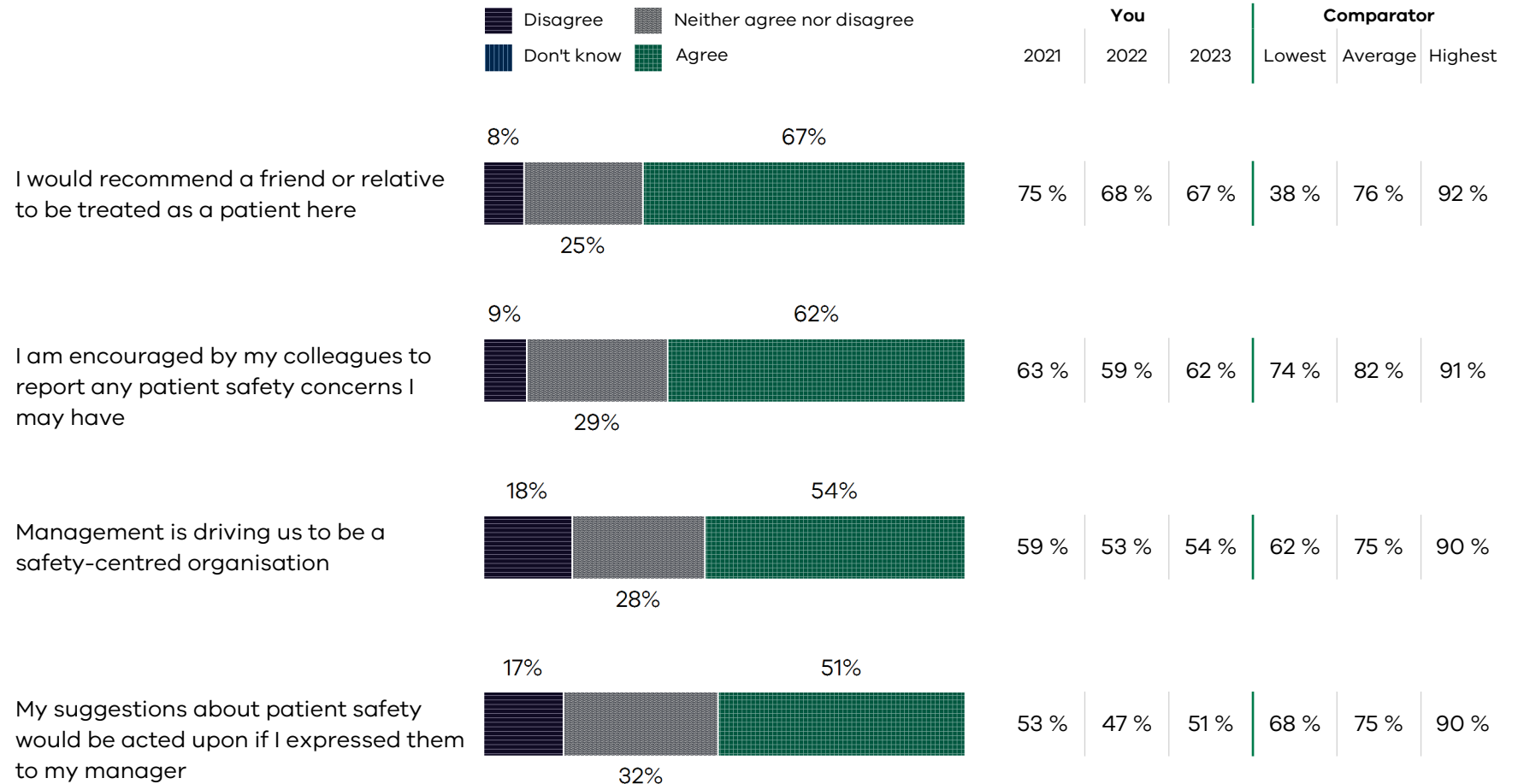
#### Example

67% of your staff who did the survey agreed or strongly agreed with 'I would recommend a friend or relative to be treated as a patient here'.

### Survey question

### Your results

### Benchmark agree results





## Organisational climate

### Patient safety climate 2 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

46% of your staff who did the survey agreed or strongly agreed with 'The culture in my work area makes it easy to learn from the errors of others'.

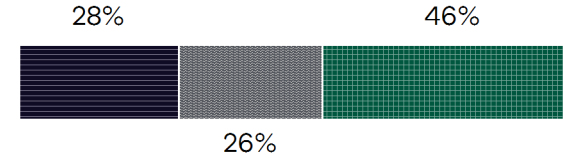
### Survey question

### Your results

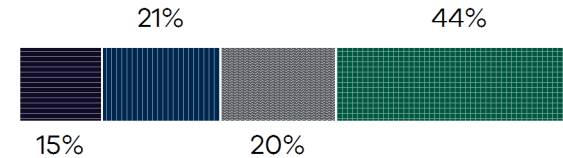
### Benchmark agree results



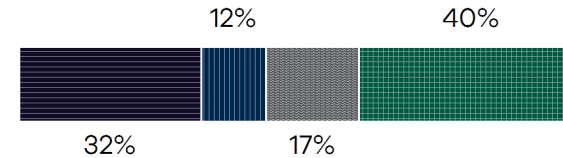
The culture in my work area makes it easy to learn from the errors of others



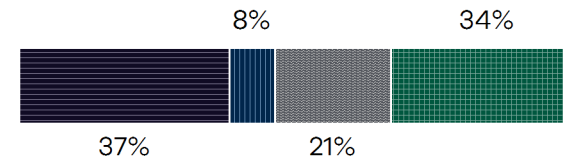
Patient care errors are handled appropriately in my work area



Trainees in my discipline are adequately supervised



This health service does a good job of training new and existing staff



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
	48 %	42 %	46 %	56 %	69 %	76 %
	50 %	41 %	44 %	56 %	71 %	76 %
	51 %	35 %	40 %	55 %	66 %	73 %
	48 %	31 %	34 %	51 %	62 %	77 %



# People matter survey

2023

Have your say

## Overview

### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

## Result summary

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

### Senior leadership

- Senior leadership questions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

## Workgroup climate

### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

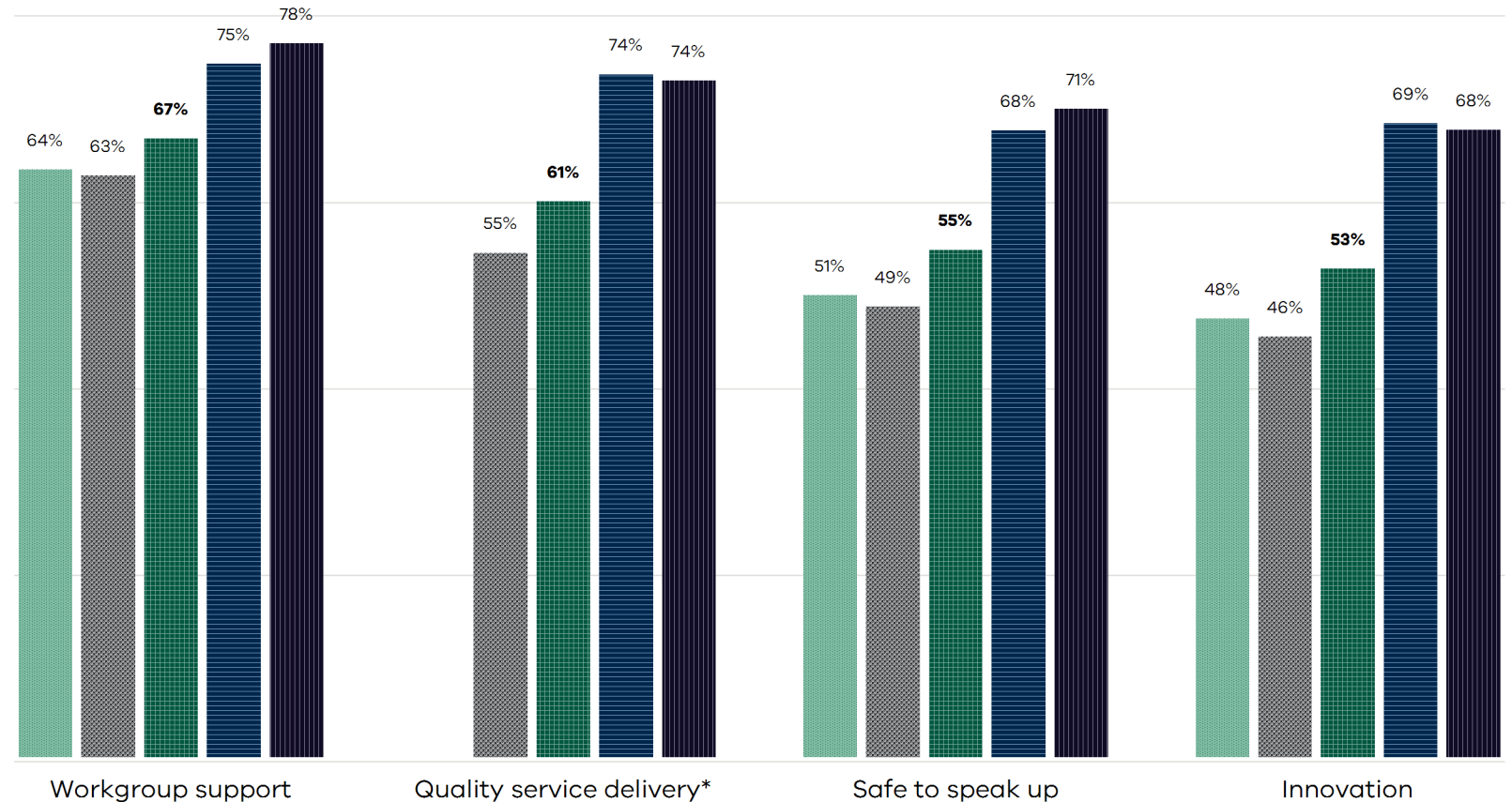
#### Example

In 2023:

- 67% of your staff who did the survey responded positively to questions about Workgroup support which is up from 63% in 2022.

Compared to:

- 75% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2021 ■ You 2022 ■ You 2023 ■ Comparator 2023 ■ Public sector 2023

## Workgroup climate

### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide high-quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

69% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

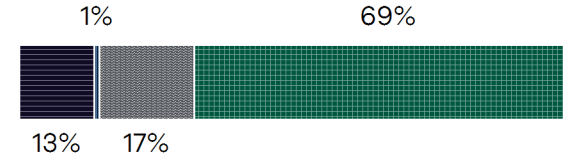
### Survey question

### Your results

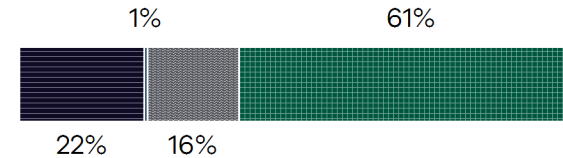
### Benchmark agree results



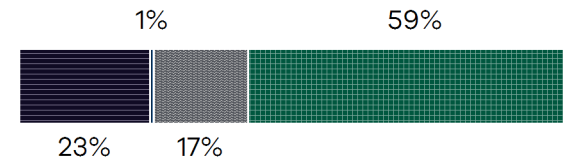
My workgroup provides high quality advice and services



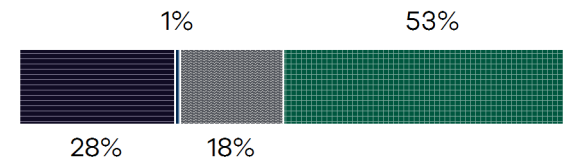
My workgroup has clear lines of responsibility



My workgroup acts fairly and without bias



My workgroup uses its resources well



	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
My workgroup provides high quality advice and services	Not asked	64 %	69 %	78 %	82 %	89 %
My workgroup has clear lines of responsibility	65 %	57 %	61 %	69 %	75 %	79 %
My workgroup acts fairly and without bias	Not asked	54 %	59 %	65 %	70 %	92 %
My workgroup uses its resources well	Not asked	46 %	53 %	63 %	70 %	85 %

## Workgroup climate

### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

57% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

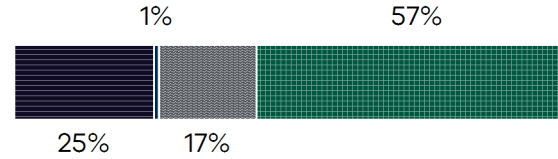
## Survey question

## Your results

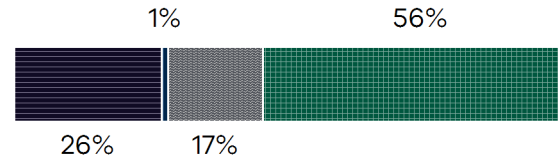
## Benchmark agree results



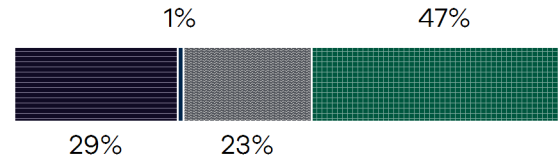
My workgroup learns from failures and mistakes



My workgroup is quick to respond to opportunities to do things better



My workgroup encourages employee creativity



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
My workgroup learns from failures and mistakes	53 %	50 %	57 %	65 %	73 %	83 %
My workgroup is quick to respond to opportunities to do things better	52 %	48 %	56 %	64 %	70 %	85 %
My workgroup encourages employee creativity	39 %	40 %	47 %	58 %	64 %	80 %

## Workgroup climate

### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

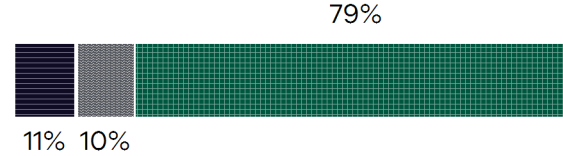
## Survey question

## Your results

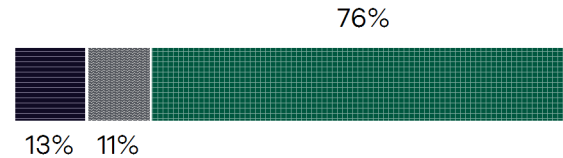
## Benchmark agree results



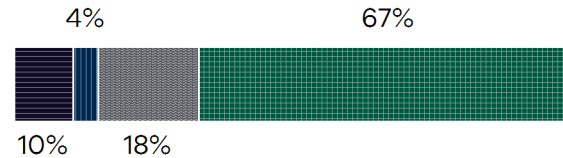
People in my workgroup work together effectively to get the job done



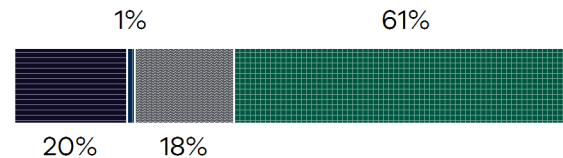
People in my workgroup treat each other with respect



People in my workgroup are politically impartial in their work



People in my workgroup are honest, open and transparent in their dealings



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
	80 %	73 %	79 %	78 %	83 %	92 %
	75 %	74 %	76 %	78 %	82 %	92 %
	57 %	65 %	67 %	69 %	74 %	82 %
	57 %	57 %	61 %	64 %	72 %	88 %

## Workgroup climate

### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

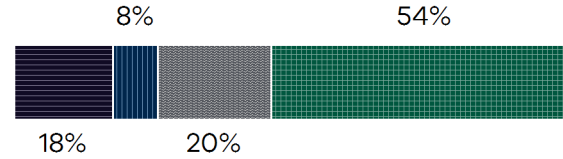
#### Example

54% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

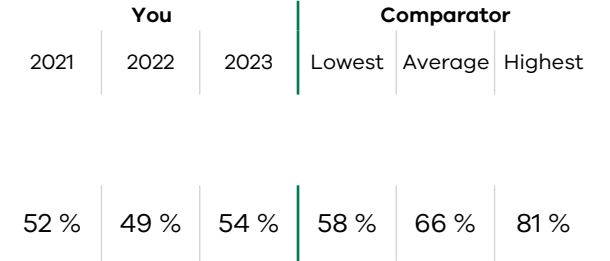
## Survey question

People in my workgroup appropriately manage conflicts of interest

## Your results



## Benchmark agree results



## Workgroup climate

### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

60% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are able to bring up problems and tough issues'.

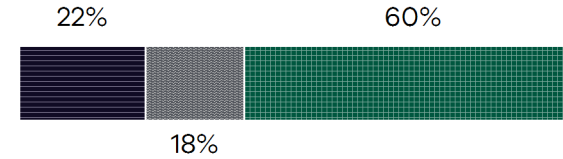
## Survey question

## Your results

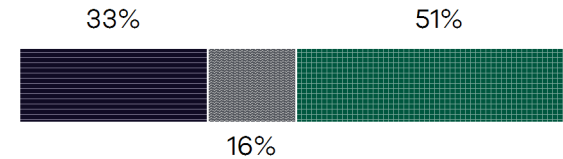
## Benchmark agree results



People in my workgroup are able to bring up problems and tough issues



I feel safe to challenge inappropriate behaviour at work



	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
People in my workgroup are able to bring up problems and tough issues	59 %	53 %	60 %	63 %	69 %	82 %
I feel safe to challenge inappropriate behaviour at work	42 %	45 %	51 %	61 %	68 %	80 %



# People matter survey

2023

Have your say

## Overview

### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

## Result summary

### People outcomes

- Scorecard: engagement index
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- Work-related stress levels
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- Burnout levels
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

### Senior leadership

- Senior leadership questions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
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- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

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- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



## Job and manager factors

### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

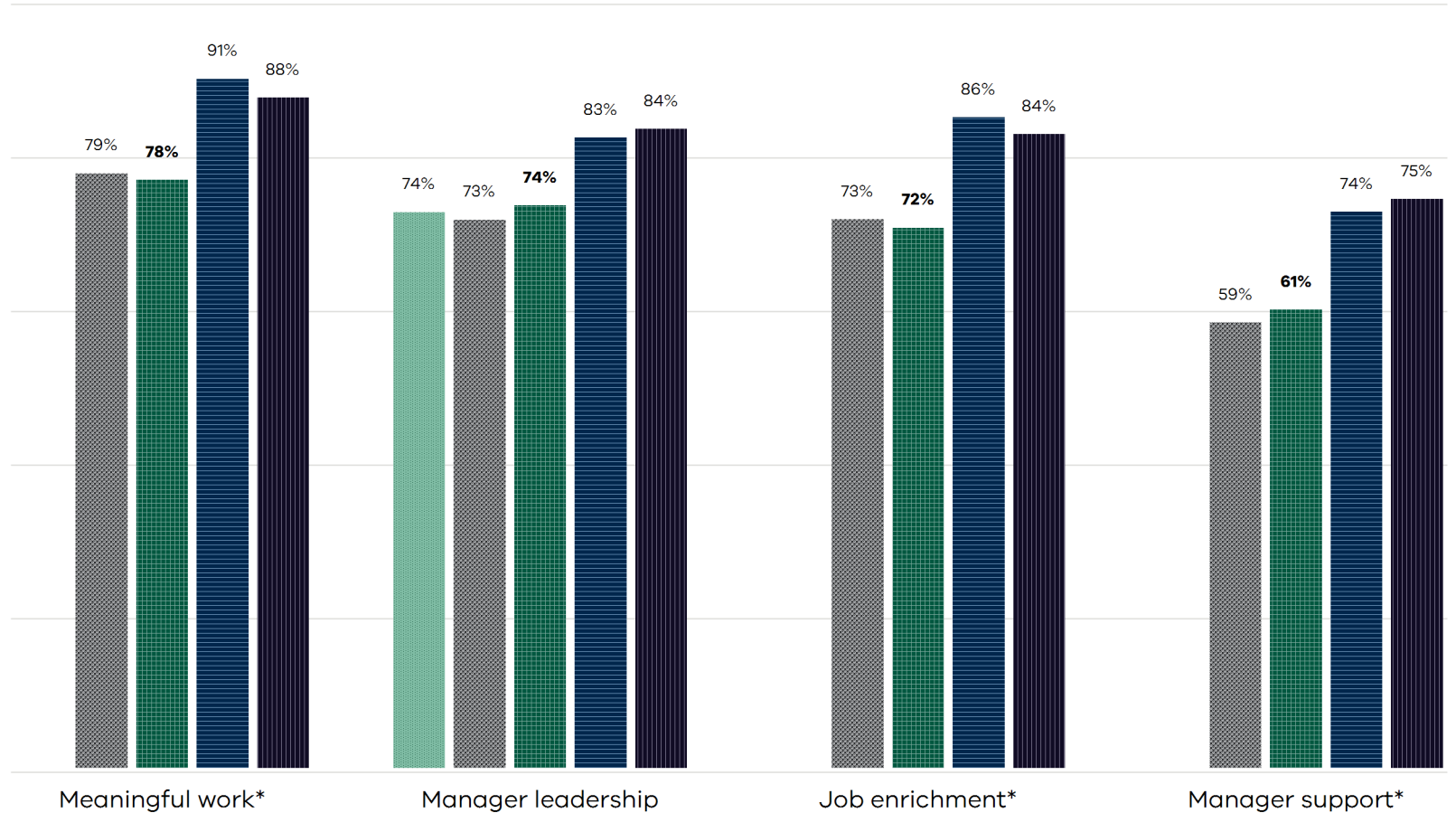
#### Example

In 2023:

- 78% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

- 91% of staff at your comparator and 88% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You2021 ■ You2022 ■ You2023 ■ Comparator 2023 ■ Public sector 2023

## Job and manager factors

### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

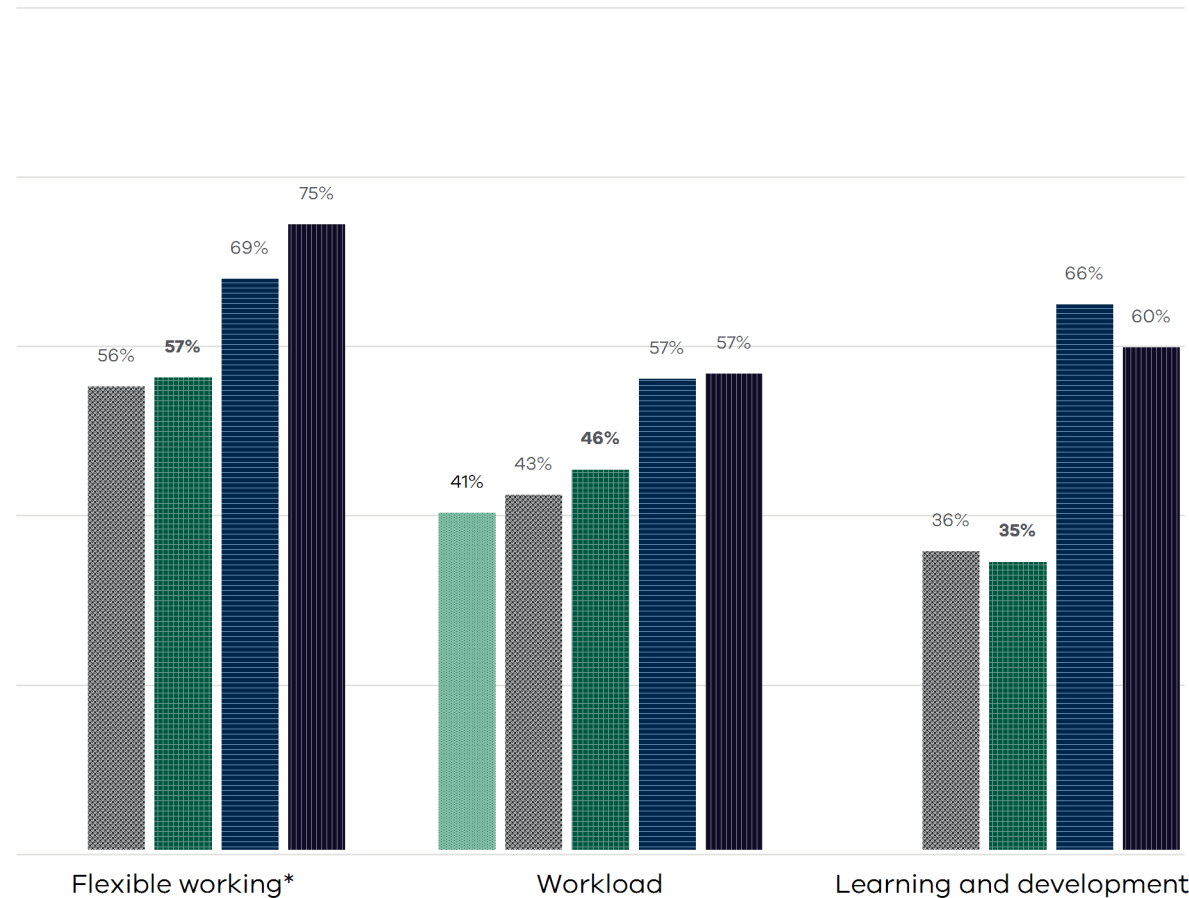
#### Example

In 2023:

- 57% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

- 69% of staff at your comparator and 75% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2021 ■ You 2022 ■ You 2023 ■ Comparator 2023 ■ Public sector 2023

## Job and manager factors

### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

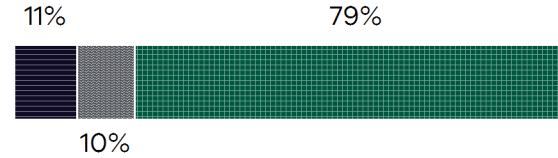
### Survey question

### Your results

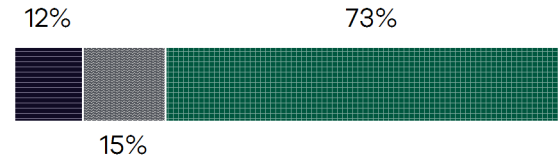
### Benchmark agree results



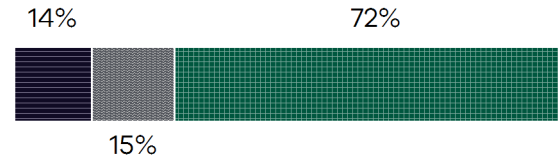
My manager treats employees with dignity and respect



My manager demonstrates honesty and integrity



My manager models my organisation's values



	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
My manager treats employees with dignity and respect	79 %	75 %	79 %	79 %	85 %	94 %
My manager demonstrates honesty and integrity	72 %	72 %	73 %	76 %	82 %	92 %
My manager models my organisation's values	70 %	70 %	72 %	76 %	82 %	95 %

## Job and manager factors

### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

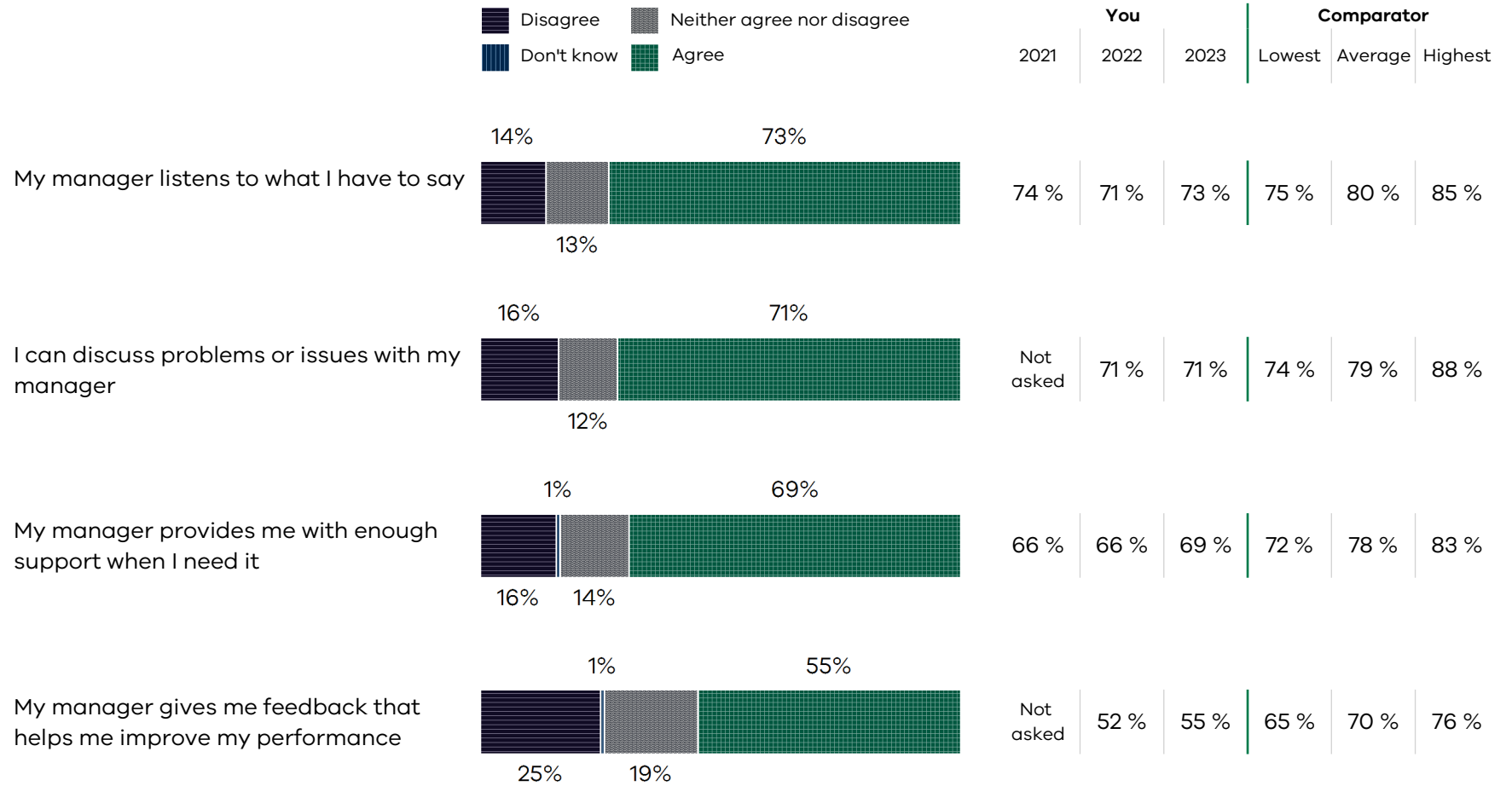
#### Example

73% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

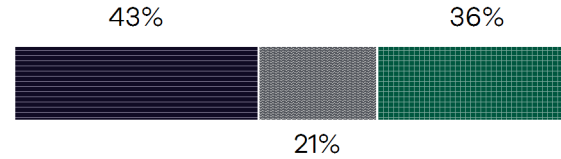
#### Example

36% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

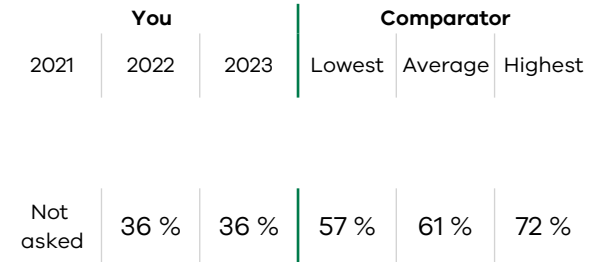
### Survey question

I receive meaningful recognition when I do good work

### Your results



### Benchmark agree results



## Job and manager factors

### Workload

#### What this is

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

47% of your staff who did the survey agreed or strongly agreed with 'I have enough time to do my job effectively'.

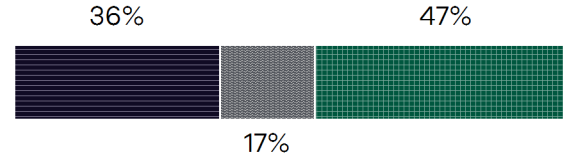
### Survey question

### Your results

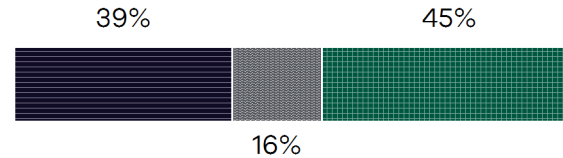
### Benchmark agree results



I have enough time to do my job effectively



The workload I have is appropriate for the job that I do



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I have enough time to do my job effectively	41 %	44 %	47 %	49 %	55 %	71 %
The workload I have is appropriate for the job that I do	41 %	42 %	45 %	55 %	59 %	75 %

## Job and manager factors

### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

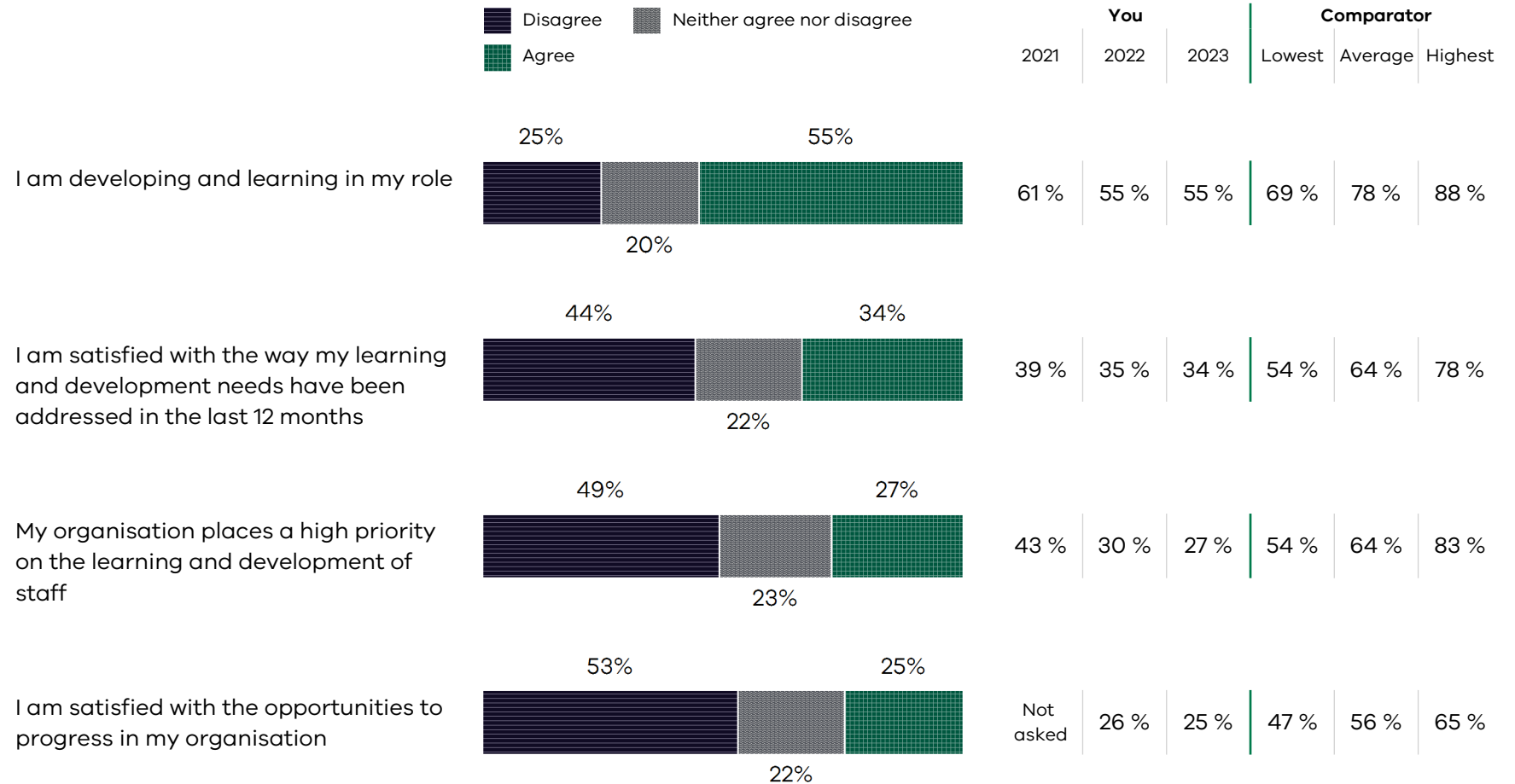
#### Example

55% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

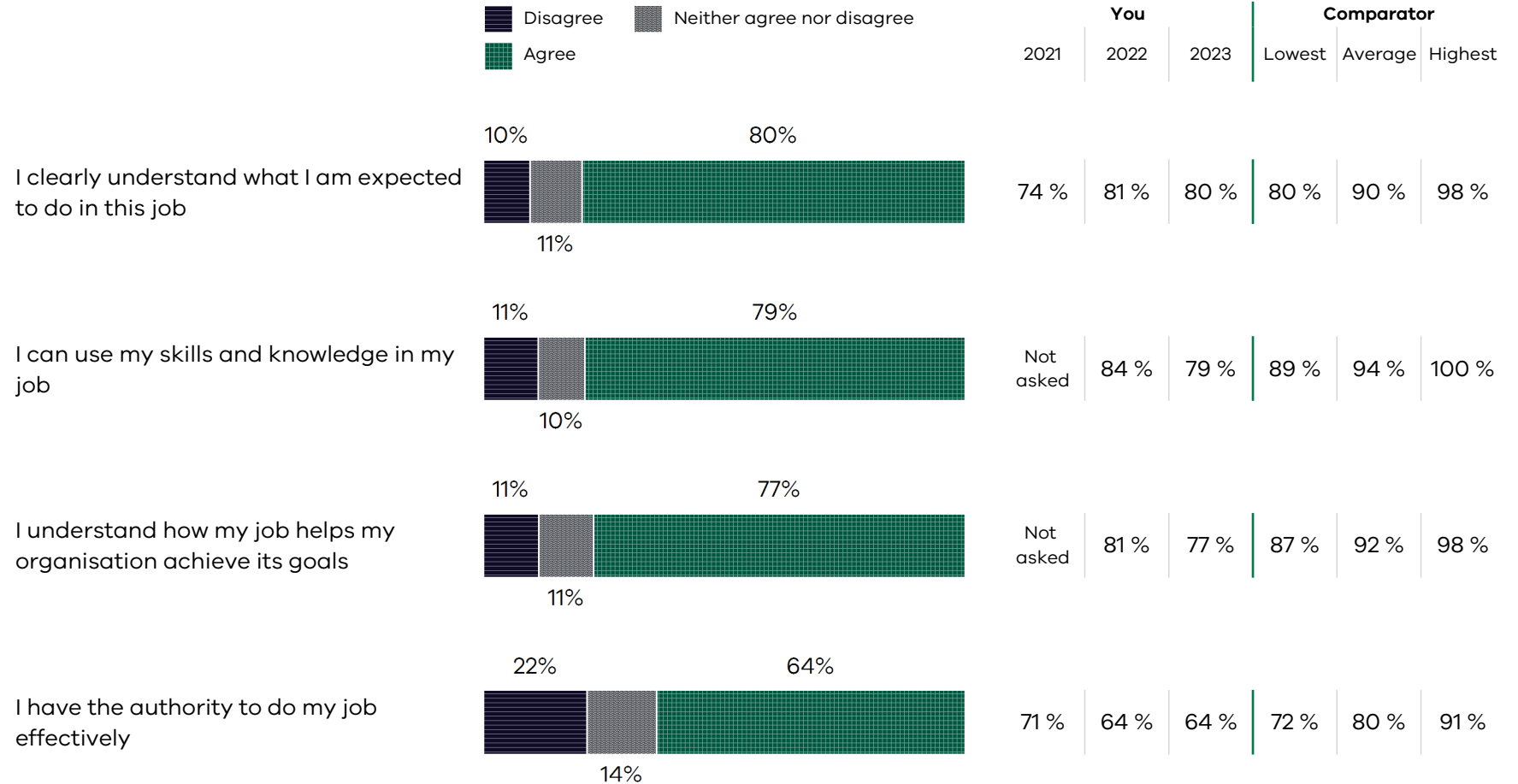
#### Example

80% of your staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

### Survey question

### Your results

### Benchmark agree results





## Job and manager factors

### Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

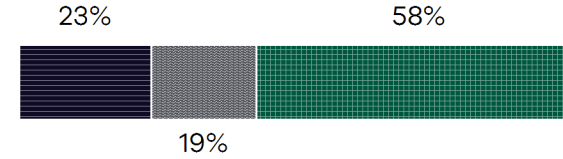
#### Example

58% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

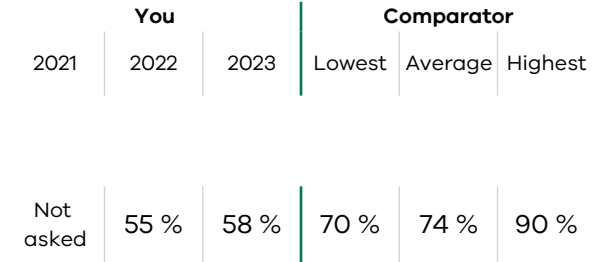
## Survey question

I have a say in how I do my work

## Your results



## Benchmark agree results



## Job and manager factors

### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

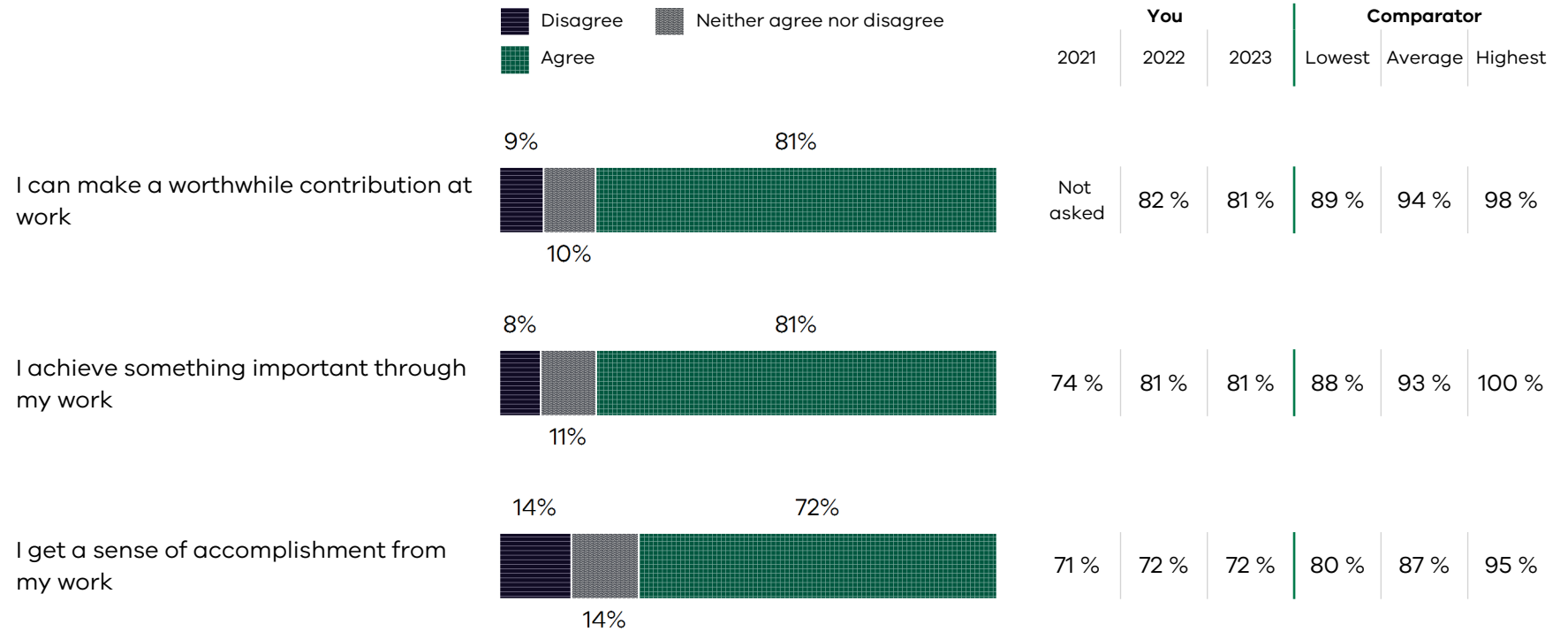
#### Example

81% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Flexible working

#### What this is

This is how well your organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

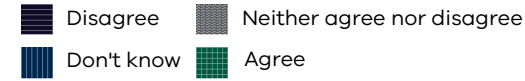
#### Example

71% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

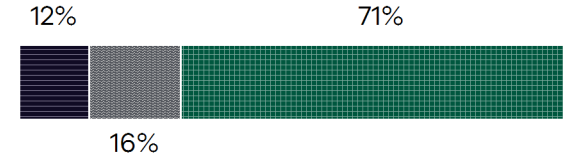
### Survey question

### Your results

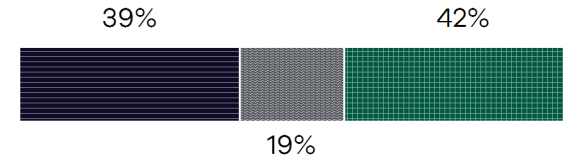
### Benchmark agree results



My manager supports working flexibly



I am confident that if I requested a flexible work arrangement, it would be given due consideration



	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
My manager supports working flexibly	Not asked	67 %	71 %	70 %	75 %	82 %
I am confident that if I requested a flexible work arrangement, it would be given due consideration	46 %	44 %	42 %	58 %	63 %	79 %

# People matter survey

2023

Have your say

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### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

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- Engagement
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- Work-related stress causes
- Burnout levels
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
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- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
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- Taking action questions

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- Senior leadership questions

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- Organisational integrity
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- Scorecard
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### Job and manager factors

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- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
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- Accountability
- Respect
- Leadership
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### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

## Public sector values

### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

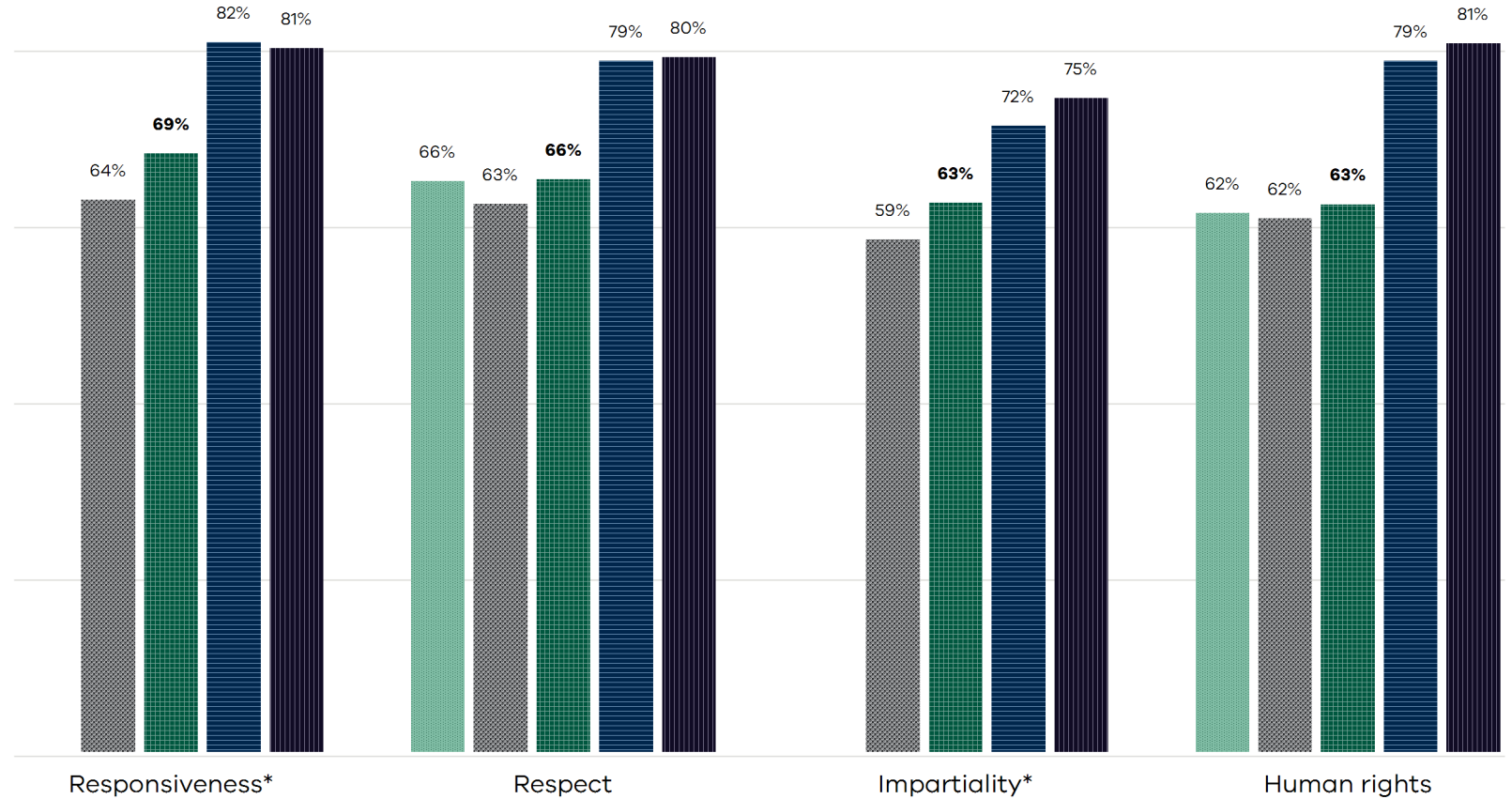
#### Example

In 2023:

- 69% of your staff who did the survey responded positively to questions about Responsiveness, which is up 5% in 2022.

Compared to:

- 82% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 You 2023 Comparator 2023 Public sector 2023

## Public sector values

### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

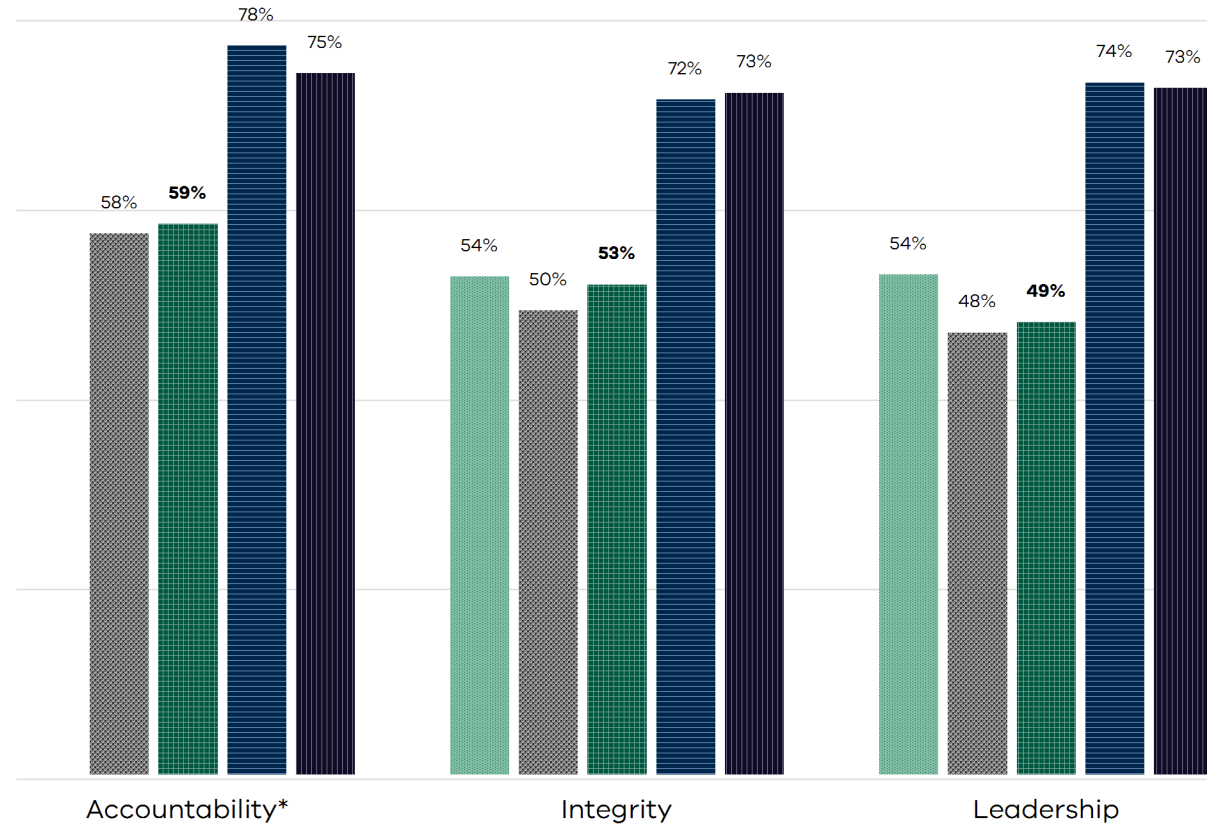
#### Example

In 2023:

- 59% of your staff who did the survey responded positively to questions about Accountability, which is up 1% in 2022.

Compared to:

- 78% of staff at your comparator and 75% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

■ You 2021 ■ You 2022 ■ You 2023 ■ Comparator 2023 ■ Public sector 2023

## Public sector values

### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

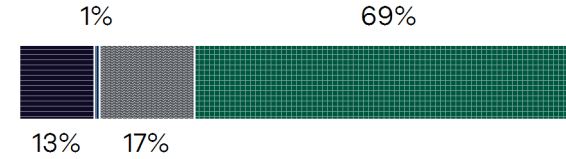
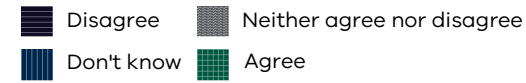
#### Example

69% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

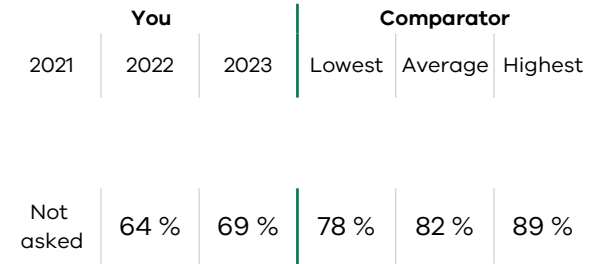
### Survey question

My workgroup provides high quality advice and services

### Your results



### Benchmark agree results





## Public sector values

### Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

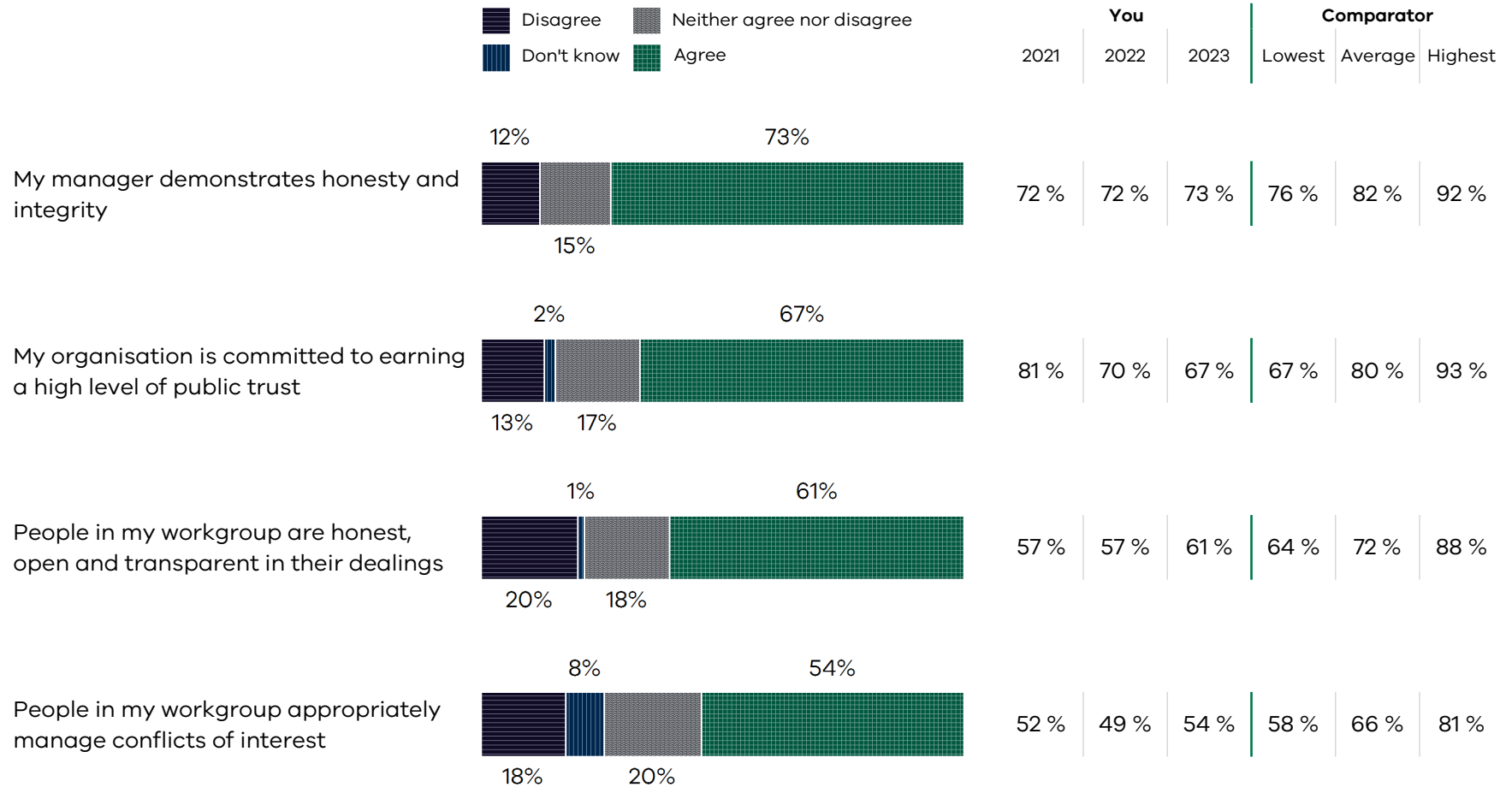
#### Example

73% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

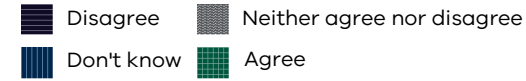
#### Example

51% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

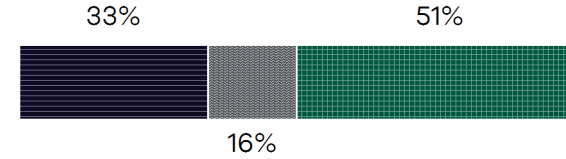
### Survey question

### Your results

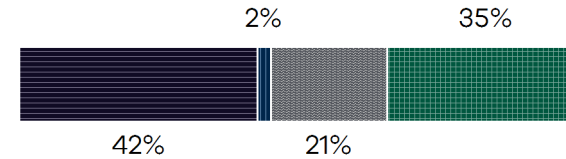
### Benchmark agree results



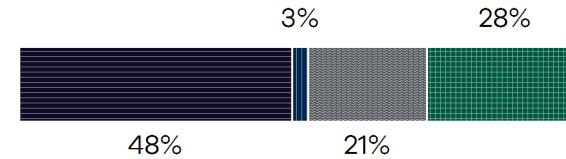
I feel safe to challenge inappropriate behaviour at work



My organisation does not tolerate improper conduct



Senior leaders demonstrate honesty and integrity



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I feel safe to challenge inappropriate behaviour at work	42 %	45 %	51 %	61 %	68 %	80 %
My organisation does not tolerate improper conduct	38 %	31 %	35 %	63 %	73 %	92 %
Senior leaders demonstrate honesty and integrity	34 %	26 %	28 %	54 %	65 %	90 %

## Public sector values

### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

67% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

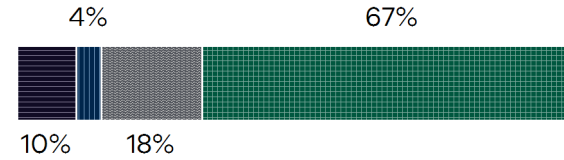
### Survey question

### Your results

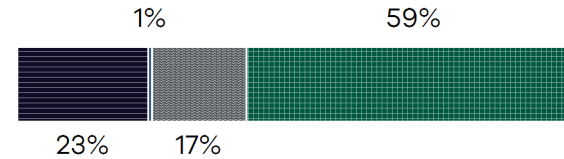
### Benchmark agree results



People in my workgroup are politically impartial in their work



My workgroup acts fairly and without bias



	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
People in my workgroup are politically impartial in their work	57 %	65 %	67 %	69 %	74 %	82 %
My workgroup acts fairly and without bias	Not asked	54 %	59 %	65 %	70 %	92 %

## Public sector values

### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

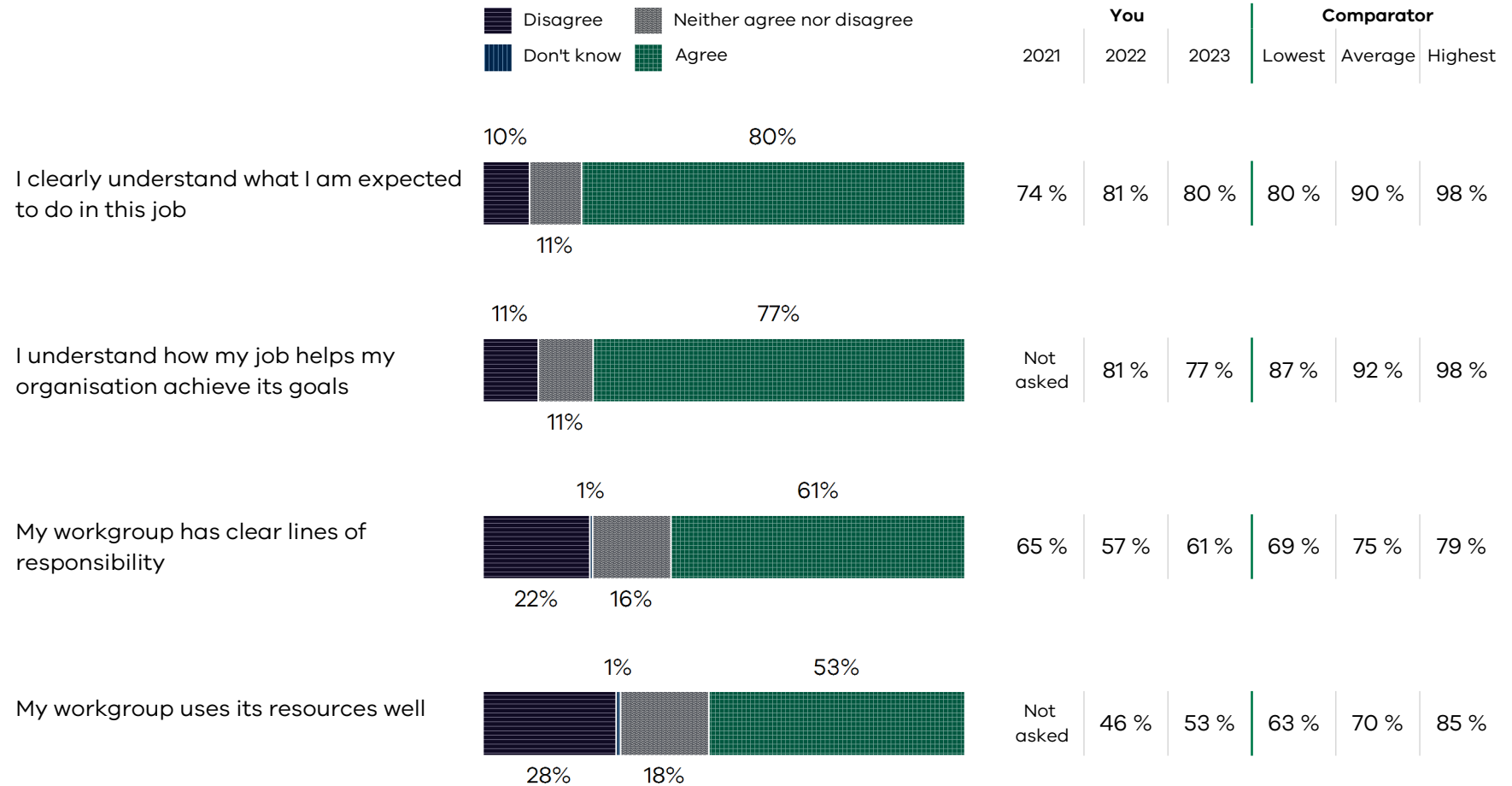
#### Example

80% of staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

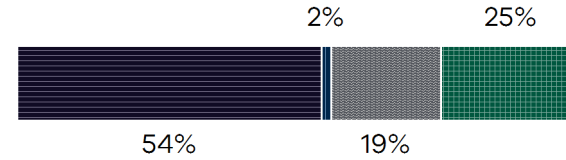
#### Example

25% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

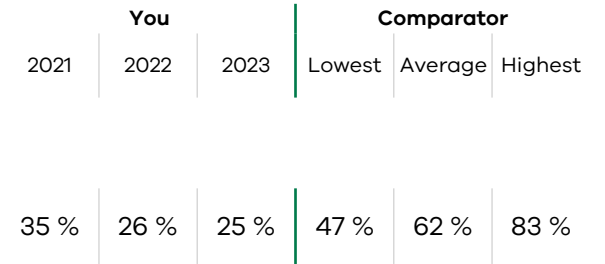
## Survey question

Senior leaders provide clear strategy and direction

## Your results



## Benchmark agree results



## Public sector values

### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

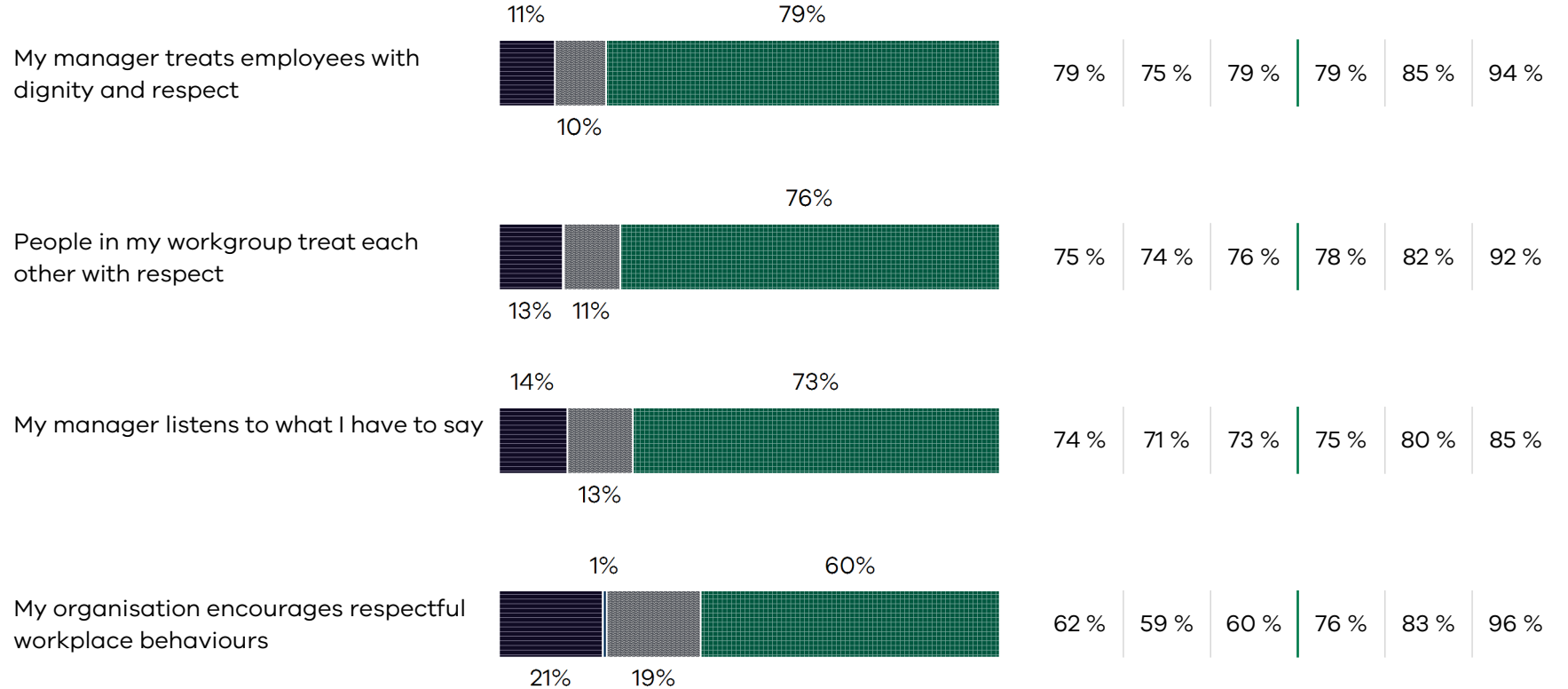
#### Example

79% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

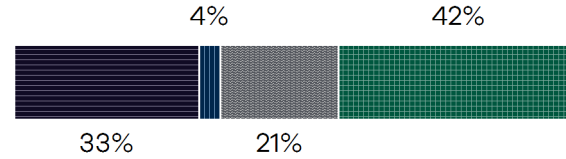
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

42% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

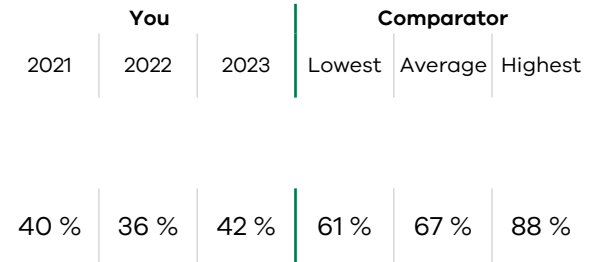
### Survey question

My organisation takes steps to eliminate bullying, harassment and discrimination



### Your results

### Benchmark agree results





## Public sector values

### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

72% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

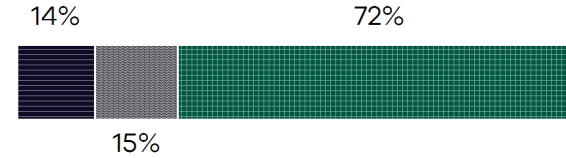
### Survey question

### Your results

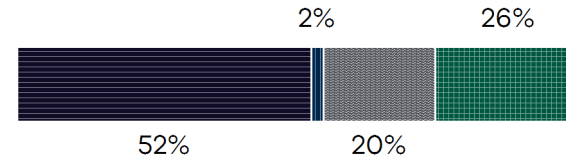
### Benchmark agree results



My manager models my organisation's values



Senior leaders model my organisation's values



Year	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
My manager models my organisation's values	70 %	70 %	72 %	76 %	82 %	95 %
Senior leaders model my organisation's values	38 %	25 %	26 %	54 %	66 %	83 %

## Public sector values

### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

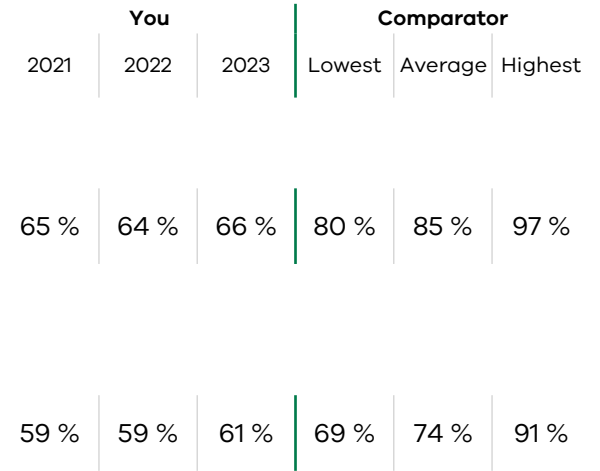
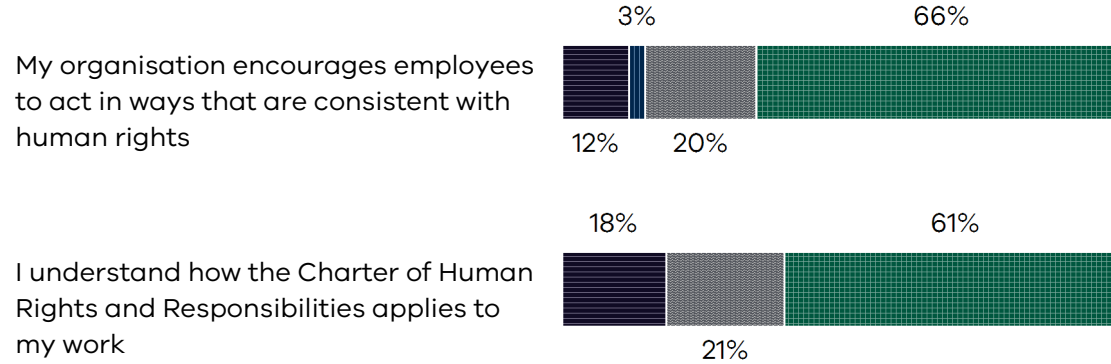
#### Example

66% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

### Survey question

### Your results

### Benchmark agree results



# People matter survey

2023

Have your say

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- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

### Senior leadership

- Senior leadership questions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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- Employment
- Adjustments
- Caring
- Categories
- Primary role

## Topical questions

### What this is

These are additional questions to support Workplace Gender Audits, in addition to existing survey questions on gender equality.

Detailed results for all gender equality questions are provided to your Human Resources area in separate Excel reports..

### Why this is important

Under the Gender Equality Act 2020, organisations have obligations to promote gender equality in the workplace.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

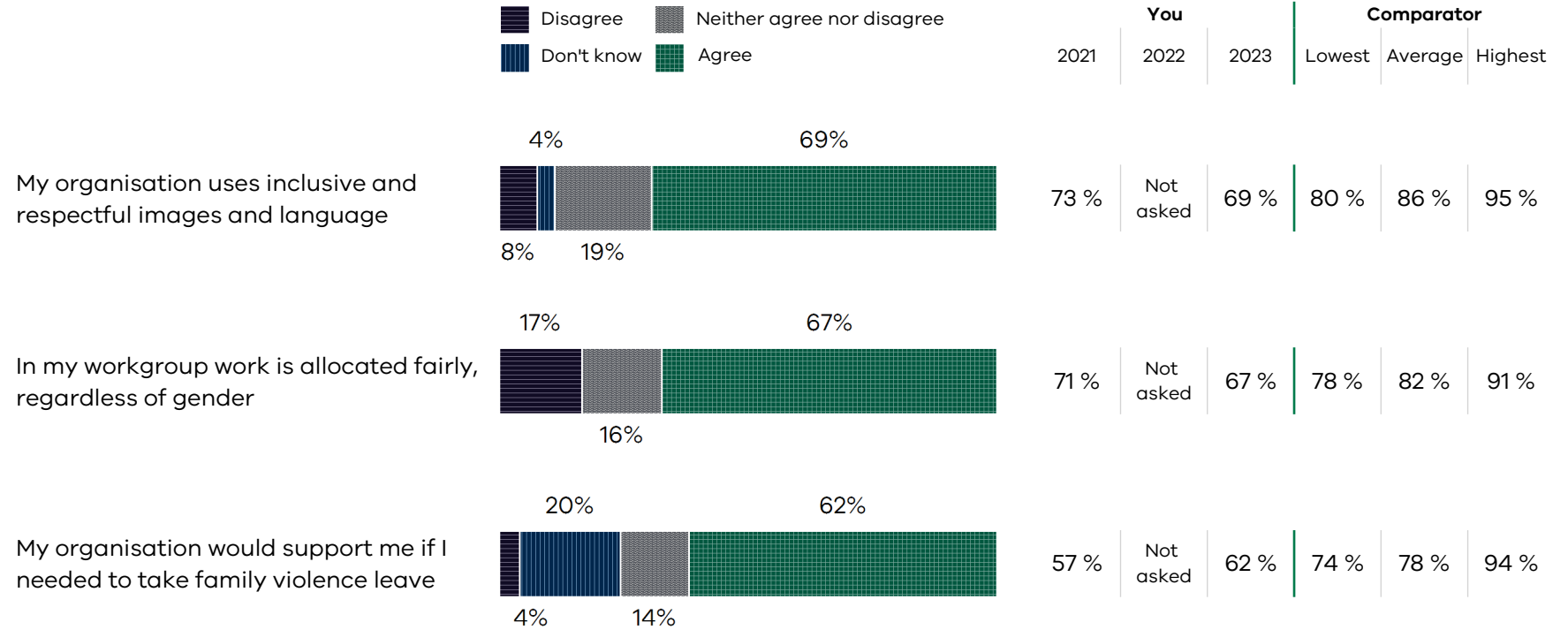
### Example

69% of your staff who did the survey agreed or strongly agreed with 'My organisation uses inclusive and respectful images and language'.

## Survey question

## Your results

## Benchmark agree results



## Topical questions

### What this is

Results for additional questions that gather data on whole of Government sector issues.

### Why this is important

The People matter survey is an efficient way to gather data on public sector issues, avoiding additional surveys.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

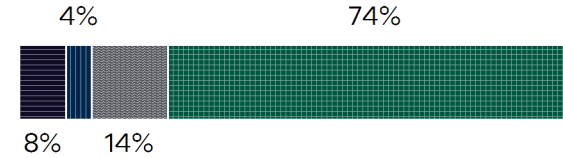
74% of your staff who did the survey agreed or strongly agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

## Survey question

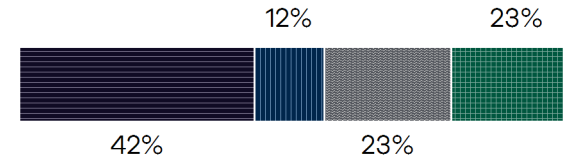
## Your results



I understand how the Code of Conduct for Victorian public sector employees applies to my work



My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)



## Benchmark agree results

	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I understand how the Code of Conduct for Victorian public sector employees applies to my work	Not asked	Not asked	74 %	68 %	73 %	94 %
My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)	Not asked	Not asked	23 %	43 %	50 %	68 %

# People matter survey

2023

Have your say

## Overview

### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

## Result summary

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

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- Adjustments
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- Categories
- Primary role

## Custom questions

### What this is

Your organisation asked 5 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

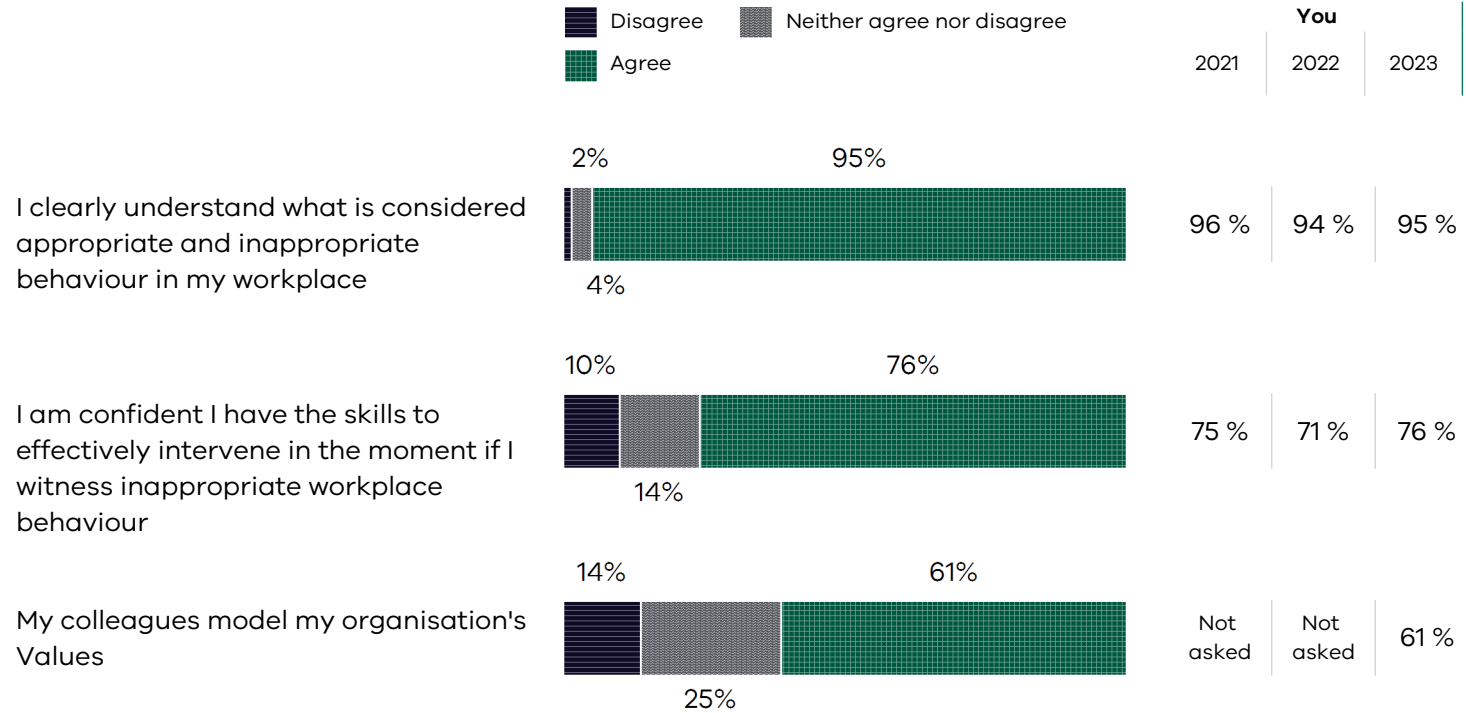
### Example

95% of staff who did the survey agreed or strongly agreed with 'I clearly understand what is considered appropriate and inappropriate behaviour in my workplace'.

## Survey question

## Your results

## Benchmark results



## Custom questions

### What this is

Your organisation asked 5 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'AV's current level of effort with regard to social and environmental responsibility is'.

### Example

20% of staff who did the survey responded '5' to the question.

AV's current level of effort with regard to social and environmental responsibility is	You 2022	You 2023
5	19%	20%
7	18%	17%
8	13%	16%
6	15%	15%
4	9%	9%
1 - Poor	8%	7%
3	8%	6%
9	4%	4%
10 - Excellent	3%	4%
2	3%	3%



## Custom questions

### What this is

Your organisation asked 5 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'AV's current progress towards achieving a safe, fair and inclusive culture is...!.

### Example

16% of staff who did the survey responded '5' to the question.

### AV's current progress towards achieving a safe, fair and inclusive culture is...

You  
2023

5	16%
6	14%
7	14%
8	14%
1 - Poor	11%
4	9%
3	8%
9	6%
2	4%
10 - Excellent	4%

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- Primary role

## Demographics

Age, gender, variations in sex characteristics and sexual orientation

### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	<b>391</b>	26%
35-54 years	<b>778</b>	51%
55+ years	<b>219</b>	14%
Prefer not to say	<b>125</b>	8%

How would you describe your gender?	(n)	%
Woman	<b>670</b>	44%
Man	<b>660</b>	44%
Prefer not to say	<b>163</b>	11%
Non-binary and I use a different term	<b>20</b>	1%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	<b>14</b>	1%
No	<b>1345</b>	89%
Prefer not to say	<b>154</b>	10%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?\*

	(n)	%
Yes	<b>2</b>	0%
No	<b>1335</b>	88%
Don't know	<b>37</b>	2%
Prefer not to say	<b>139</b>	9%

How do you describe your sexual orientation?

	(n)	%
Straight (heterosexual)	<b>1118</b>	74%
Prefer not to say	<b>230</b>	15%
Gay or lesbian	<b>58</b>	4%
Bisexual	<b>52</b>	3%
Asexual	<b>20</b>	1%
I use a different term	<b>18</b>	1%
Pansexual	<b>9</b>	1%
Don't know	<b>8</b>	1%

## Demographics

### Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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### Aboriginal and/or Torres Strait Islander

	(n)	%
Yes	12	1%
Non Aboriginal and/or Torres Strait Islander	1396	92%
Prefer not to say	105	7%

### Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?\*

	(n)	%
Yes	4	33%
No	4	33%
Don't know	4	33%

## Demographics

### Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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#### Do you identify as a person with a disability?

	(n)	%
Yes	101	7%
No	1310	87%
Prefer not to say	102	7%

#### If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?

	(n)	%
Yes	43	43%
No	57	56%
Prefer not to say	1	1%

#### If not, which statement most accurately reflects your decision not to share your disability information within your organisation?

	(n)	%
I feel that sharing my disability information will reflect negatively on me	27	47%
I do not require any adjustments to be made to perform my role	11	19%
My disability does not impact on my ability to perform my role	11	19%
Other	8	14%

## Demographics

### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	<b>1266</b>	84%
Not born in Australia	<b>147</b>	10%
Prefer not to say	<b>100</b>	7%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Other	<b>62</b>	40%
Italian	<b>24</b>	15%
Greek	<b>12</b>	8%
Hindi	<b>12</b>	8%
Cantonese	<b>11</b>	7%
Spanish	<b>11</b>	7%
Mandarin	<b>8</b>	5%
Arabic	<b>7</b>	5%
Tamil	<b>7</b>	5%
Vietnamese	<b>6</b>	4%
Filipino	<b>5</b>	3%
Macedonian	<b>3</b>	2%

Language other than English spoken with family or community	(n)	%
Yes	<b>155</b>	10%
No	<b>1253</b>	83%
Prefer not to say	<b>105</b>	7%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Punjabi	<b>3</b>	2%
Telugu	<b>3</b>	2%
Auslan	<b>2</b>	1%
Gujarati	<b>2</b>	1%
Persian (excluding Dari)	<b>2</b>	1%
Sinhalese	<b>2</b>	1%
Turkish	<b>2</b>	1%
Australian Indigenous Language	<b>1</b>	1%
Malayalam	<b>1</b>	1%
Tagalog	<b>1</b>	1%
Urdu	<b>1</b>	1%

## Demographics

### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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Cultural identity	(n)	%
Australian	1219	81%
English, Irish, Scottish and/or Welsh	140	9%
Prefer not to say	126	8%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	90	6%
East and/or South-East Asian	37	2%
Other	21	1%
South Asian	18	1%
New Zealander	15	1%
Aboriginal and/or Torres Strait Islander	15	1%
African	10	1%
Middle Eastern	6	0%
North American	3	0%
Pacific Islander	3	0%
Central and/or South American	3	0%
Central Asian	3	0%
Maori	2	0%

Religion	(n)	%
No religion	901	60%
Christianity	361	24%
Prefer not to say	186	12%
Other	33	2%
Buddhism	12	1%
Hinduism	11	1%
Judaism	5	0%
Islam	4	0%

## Demographics

### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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Working arrangement	(n)	%
Full-Time	<b>1282</b>	85%
Part-Time	<b>231</b>	15%

Gross base salary (ongoing/fixed term only)	(n)	%
Prefer not to say	<b>161</b>	11%
Below \$80k	<b>76</b>	5%
\$80k to \$120k	<b>507</b>	35%
\$120k to \$160k	<b>516</b>	36%
\$160k to \$200k	<b>113</b>	8%
\$200k or more	<b>56</b>	4%

Organisational tenure	(n)	%
<1 year	<b>103</b>	7%
1 to less than 2 years	<b>113</b>	7%
2 to less than 5 years	<b>260</b>	17%
5 to less than 10 years	<b>342</b>	23%
10 to less than 20 years	<b>478</b>	32%
More than 20 years	<b>217</b>	14%

Management responsibility	(n)	%
Non-manager	<b>1108</b>	73%
Other manager	<b>226</b>	15%
Manager of other manager(s)	<b>179</b>	12%

Employment type	(n)	%
Ongoing and executive	<b>1350</b>	89%
Other	<b>84</b>	6%
Fixed term	<b>79</b>	5%



## Demographics

### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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#### Primary workplace location over the last 3 months

	(n)	%
Melbourne: Suburbs	<b>871</b>	58%
Rural	<b>294</b>	19%
Large regional city	<b>238</b>	16%
Melbourne CBD	<b>93</b>	6%
Other	<b>17</b>	1%

#### What have been your main places of work over the last 3-months?

	(n)	%
Your employer's office	<b>447</b>	30%
A frontline or service delivery location	<b>868</b>	57%
Home or private location	<b>505</b>	33%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	<b>55</b>	4%
Other	<b>37</b>	2%

#### Flexible work

	(n)	%
No, I do not use any flexible work arrangements	<b>578</b>	38%
Working from an alternative location (e.g. home, hub/shared work space)	<b>317</b>	21%
Shift swap	<b>302</b>	20%
Flexible start and finish times	<b>247</b>	16%
Part-time	<b>152</b>	10%
Using leave to work flexible hours	<b>144</b>	10%
Working more hours over fewer days	<b>131</b>	9%
Other	<b>86</b>	6%
Purchased leave	<b>19</b>	1%
Study leave	<b>6</b>	0%
Job sharing	<b>4</b>	0%

## Demographics

### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
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### Have you requested any of the following adjustments at work?\*

	(n)	%
No, I have not requested adjustments	<b>975</b>	64%
Flexible working arrangements	<b>446</b>	29%
Physical modifications or improvements to the workplace	<b>89</b>	6%
Career development support strategies	<b>73</b>	5%
Job redesign or role sharing	<b>24</b>	2%
Accessible communications technologies	<b>16</b>	1%
Other	<b>15</b>	1%

### Why did you make this request?

	(n)	%
Caring responsibilities	<b>241</b>	45%
Work-life balance	<b>216</b>	40%
Family responsibilities	<b>214</b>	40%
Health	<b>189</b>	35%
Other	<b>52</b>	10%
Study commitments	<b>28</b>	5%
Disability	<b>23</b>	4%

### What was your experience with making the request?

	(n)	%
The adjustments I needed were made and the process was satisfactory	<b>263</b>	49%
The adjustments I needed were made but the process was unsatisfactory	<b>143</b>	27%
The adjustments I needed were not made	<b>132</b>	25%

## Demographics

### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	<b>494</b>	33%
Primary school aged child(ren)	<b>333</b>	22%
Secondary school aged child(ren)	<b>268</b>	18%
Child(ren) - younger than preschool age	<b>199</b>	13%
Preschool aged child(ren)	<b>167</b>	11%
Frail or aged person(s)	<b>157</b>	10%
Prefer not to say	<b>139</b>	9%
Person(s) with a medical condition	<b>105</b>	7%
Person(s) with a mental illness	<b>81</b>	5%
Person(s) with disability	<b>79</b>	5%
Other	<b>39</b>	3%

## Demographics

### Employment categories

#### What is this

This shows how many people in each employee category responded to the survey.

#### Why this is important

This helps you assess how representative of your organisation your survey was.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

### Which of the following categories best describes your current position?

	(n)	%
Other health and social care	<b>727</b>	48%
Management, Administration and Corporate support	<b>477</b>	32%
Medical Employees	<b>159</b>	11%
Support services	<b>43</b>	3%
Allied health - therapy discipline	<b>35</b>	2%
Allied health - science discipline	<b>33</b>	2%
Nursing Employees	<b>26</b>	2%
Allied health - assistant	<b>5</b>	0%
Pastoral / spiritual care	<b>4</b>	0%
Lived experience specific worker	<b>2</b>	0%
Community development	<b>2</b>	0%

## Demographics

### Primary role

#### What is this

This shows the primary role of your staff.

#### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

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### Which of the following best describes the primary operational area in which you work?

	(n)	%
Hospital-based services	<b>155</b>	10%
Prison-based services	<b>1</b>	0%
Corporate services	<b>445</b>	29%
Community-based services	<b>898</b>	59%
Residential aged care services	<b>4</b>	0%
Mental health care services	<b>10</b>	1%

### Is your primary work role in one of the following areas?

	(n)	%
Aged care	<b>1</b>	0%
Critical care	<b>58</b>	4%
Drug and alcohol	<b>3</b>	0%
Emergency	<b>856</b>	57%
Medical	<b>52</b>	3%
Mental health	<b>13</b>	1%
Palliative care	<b>1</b>	0%
Other	<b>253</b>	17%
Administration	<b>276</b>	18%



**Victorian  
Public Sector  
Commission**



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