

# People matter survey

2023

Have your say



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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
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## Report overview

### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

### Survey questions and definitions

Download Survey questions: [Survey questions: People matter survey 2023 \(DOCX, 83 pages\)](#) to see how we asked questions and defined concepts in the 2023 survey

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## Report overview

### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in [our privacy policy](#).

## Report overview

### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.



### The public sector values that underpin the framework and all public sector organisations



## Report overview

### Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

#### How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Department of Education

Victoria Police

Department of Energy,  
Environment and Climate Action

Department of Families, Fairness  
and Housing

Department of Health

Department of Jobs, Skills,  
Industry and Regions

Department of Justice and  
Community Safety

Department of Premier and  
Cabinet

Department of Transport and  
Planning

Department of Treasury and  
Finance

State Revenue Office

## Report overview

### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2023.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets ( ) shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2022

–

–

Comparator 64%  
Public Sector 42%

2023

77%  
(1174)

Comparator 62%  
Public Sector 34%

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## People outcomes

### Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2022

–

Comparator 69  
Public Sector 68

2023

60

Comparator 67  
Public Sector 68

## People outcomes

### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2023 index is 60.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

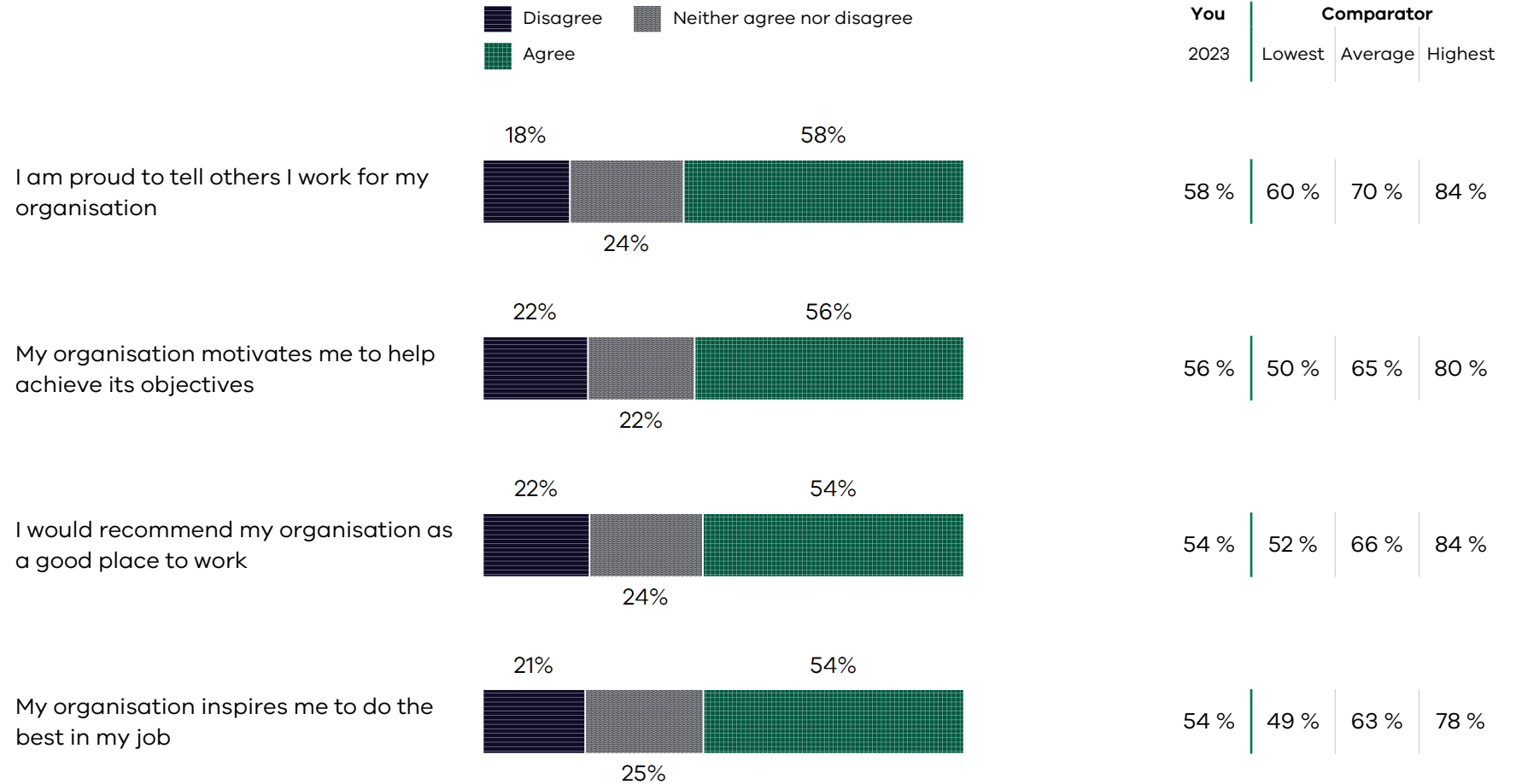
#### Example

58% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

### Survey question

### Your results

### Benchmark agree results



## People outcomes

### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your organisation's engagement index

Your 2023 index is 60.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

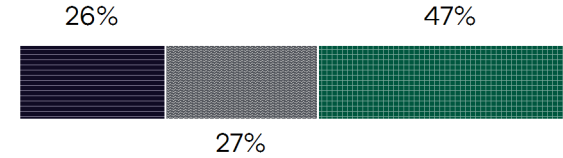
#### Example

47% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

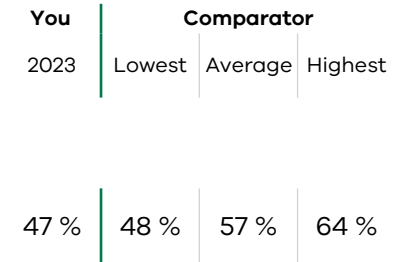
### Survey question

I feel a strong personal attachment to my organisation

### Your results



### Benchmark agree results



## People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

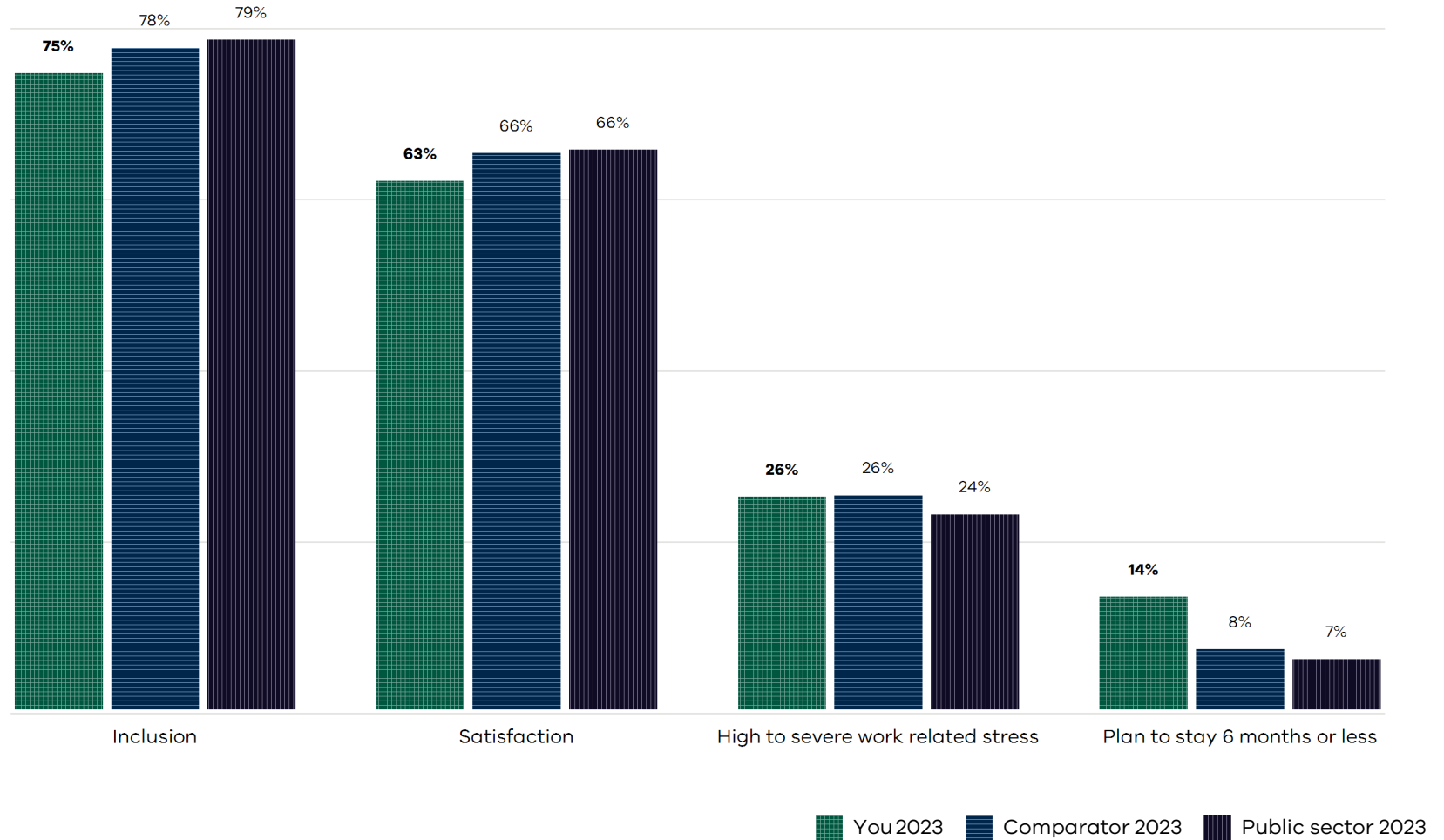
### Example

In 2023:

- 75% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

- 78% of staff at your comparator and 79% of staff across the public sector.



## People outcomes

### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

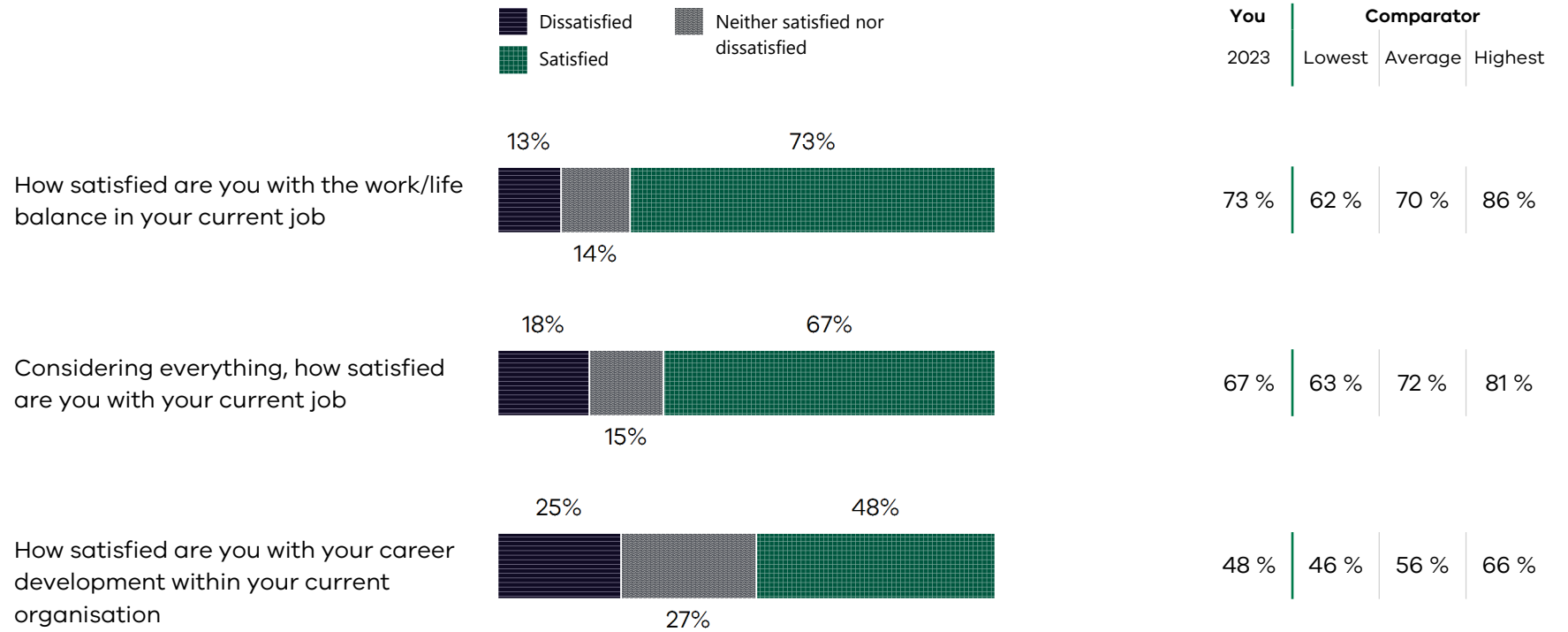
#### Example

73% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

### Survey question

### Your results

### Benchmark satisfied results



## People outcomes

### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

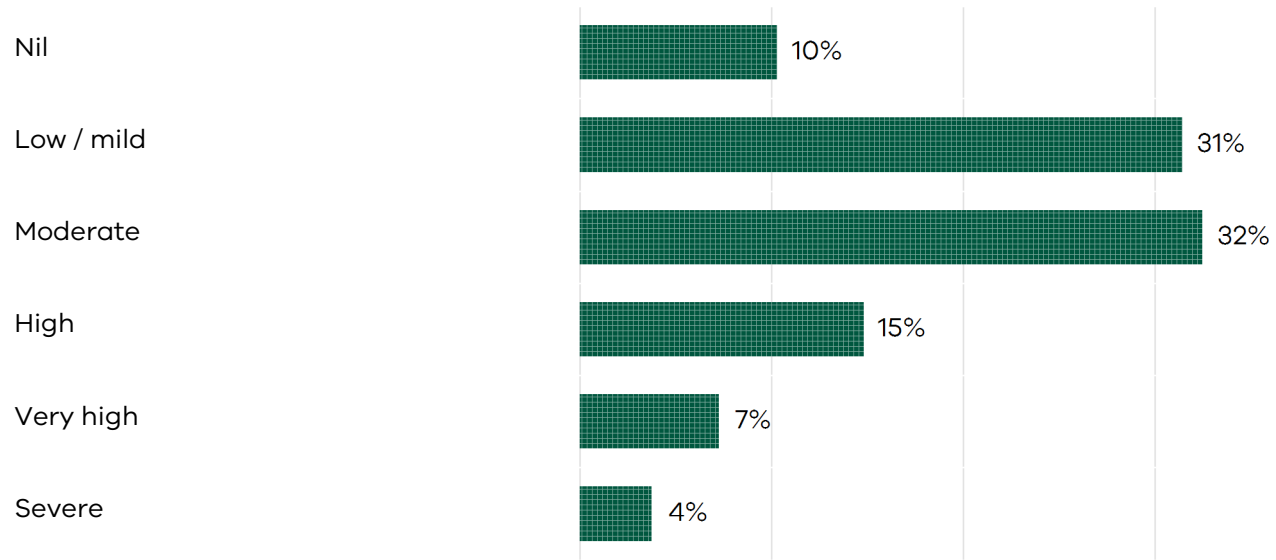
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2023 compared to your comparator.

#### Example

26% of your staff who did the survey said they had high to severe stress in 2023. This is compared to 26% of staff in your comparator group and 24% of staff across the public sector.

### How would you rate your current level of work-related stress? (You 2023)



### Reported levels of high to severe stress

2022		2023	
-		26%	
Comparator	25%	Comparator	26%
Public Sector	25%	Public Sector	24%

## People outcomes

### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

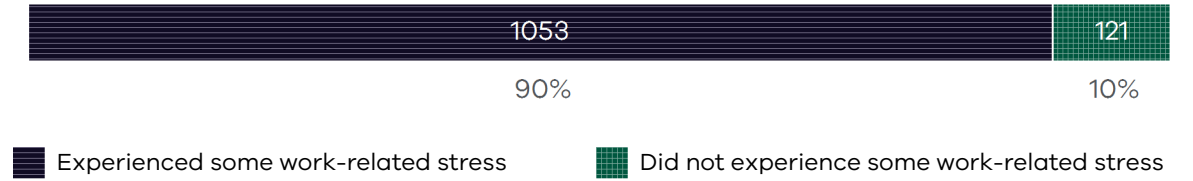
If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

90% of your staff who did the survey said they experienced mild to severe stress.

Of that 90%, 40% said the top reason was 'Workload'.



Of those that experienced work related stress it was from ...	You 2023	Comparator 2023	Public sector 2023
Workload	40%	49%	49%
Time pressure	36%	43%	41%
Organisation or workplace change	28%	14%	11%
Job security	23%	14%	10%
Unclear job expectations	22%	15%	12%
Dealing with clients, patients or stakeholders	15%	14%	16%
Management of work (e.g. supervision, training, information, support)	12%	12%	13%
Other	11%	12%	12%
Content, variety, or difficulty of work	9%	12%	11%
Competing home and work responsibilities	8%	14%	14%

## People outcomes

### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

17% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for ...	You 2023	Comparator 2023	Public sector 2023
6 months or less	14%	8%	7%
Over 6 months and up to 1 year	17%	11%	9%
Over 1 year and up to 3 years	28%	25%	24%
Over 3 years and up to 5 years	13%	14%	15%
Over 5 years	28%	41%	45%



## People outcomes

### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

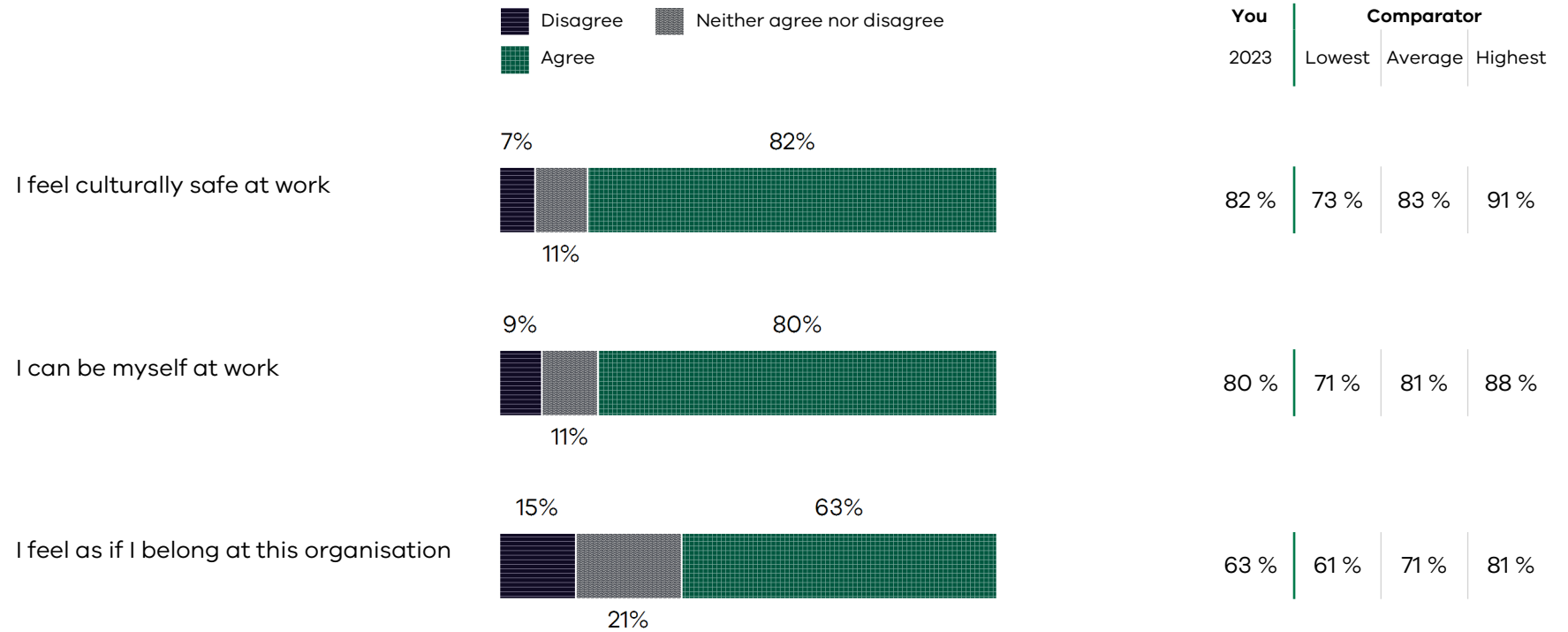
#### Example

82% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

### Survey question

### Your results

### Benchmark agree results



## People outcomes

### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

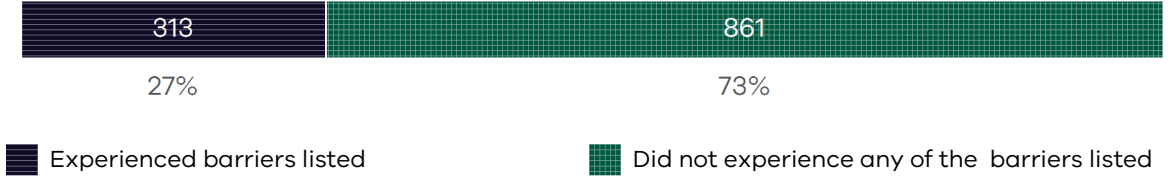
In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work



#### During the last 12 months, employees experienced barriers to their success due to ...

	You 2023	Comparator 2023	Public sector 2023
My mental health	9%	8%	8%
My age	8%	8%	7%
My caring responsibilities	6%	8%	7%
My sex	5%	5%	5%
My flexible working	5%	8%	7%
My cultural background	4%	3%	3%
My physical health	4%	4%	4%
My disability	2%	2%	2%
My race	2%	2%	2%
My political belief	1%	1%	1%

## People outcomes

### Inclusion - Witnessed barriers to success

#### What this is

This is a list of things that staff witnessed were barriers to their success of other employees at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

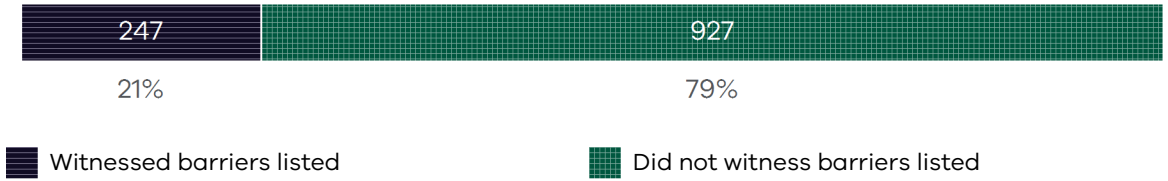
In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

6% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'Mental health'.

Staff who witnessed one or more barriers to success at work



### During the last 12 months, employees witnessed barriers to the success of other employees due to their...

	You 2023	Comparator 2023	Public sector 2023
Mental health	6%	7%	7%
Flexible working	6%	10%	10%
Sex	5%	6%	6%
Age	5%	6%	6%
Caring responsibilities	5%	8%	7%
Cultural background	4%	5%	4%
Physical health	2%	3%	4%
Gender identity	2%	1%	2%
Race	2%	2%	3%
Industrial activity	1%	1%	1%

## People outcomes

### Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

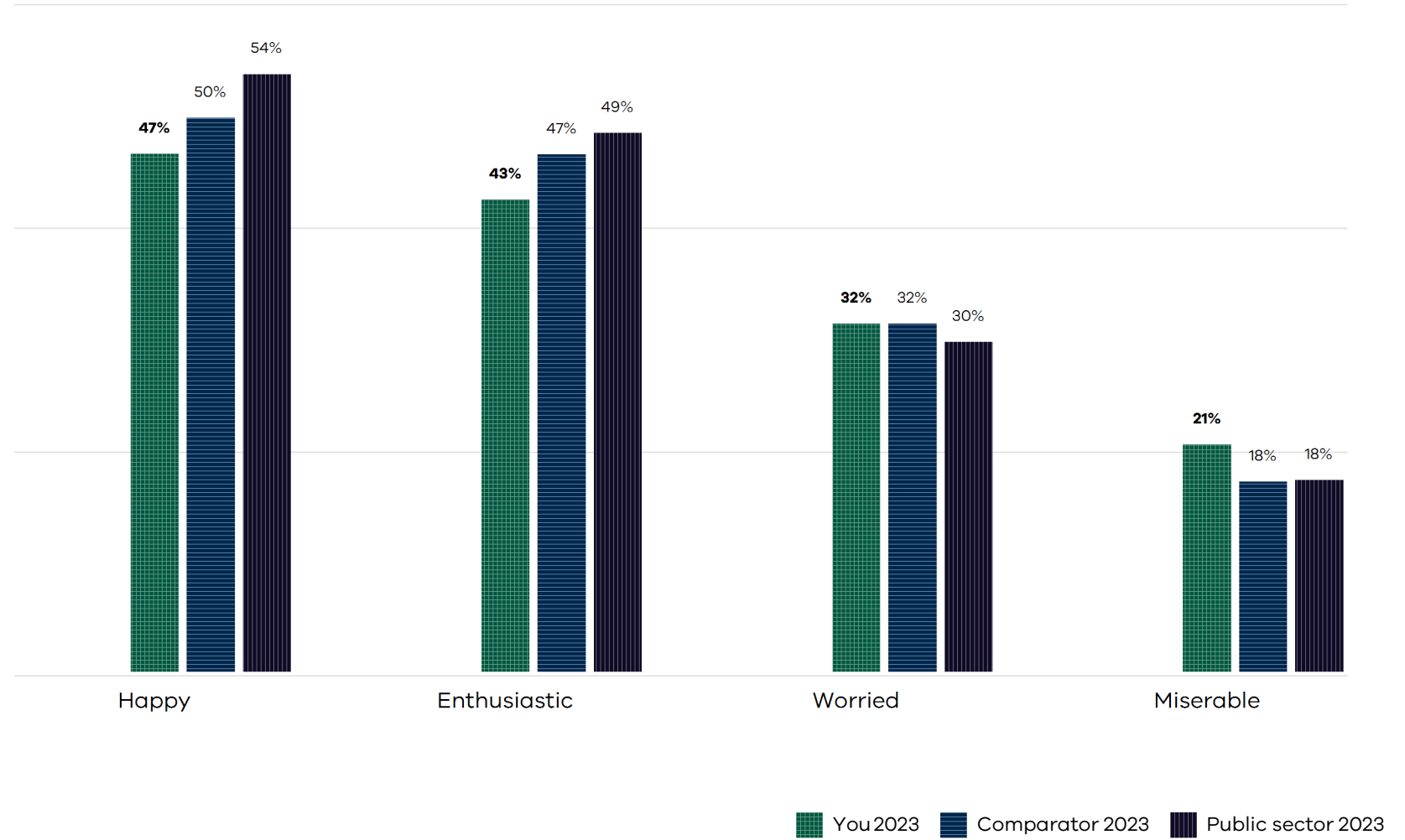
In 2023:

- 47% of your staff who did the survey said work made them feel happy in 2023

Compared to:

- 50% of staff at your comparator and 54% of staff across the public sector.

## Thinking about the last three months, how often has work made you feel ...



## People outcomes

### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

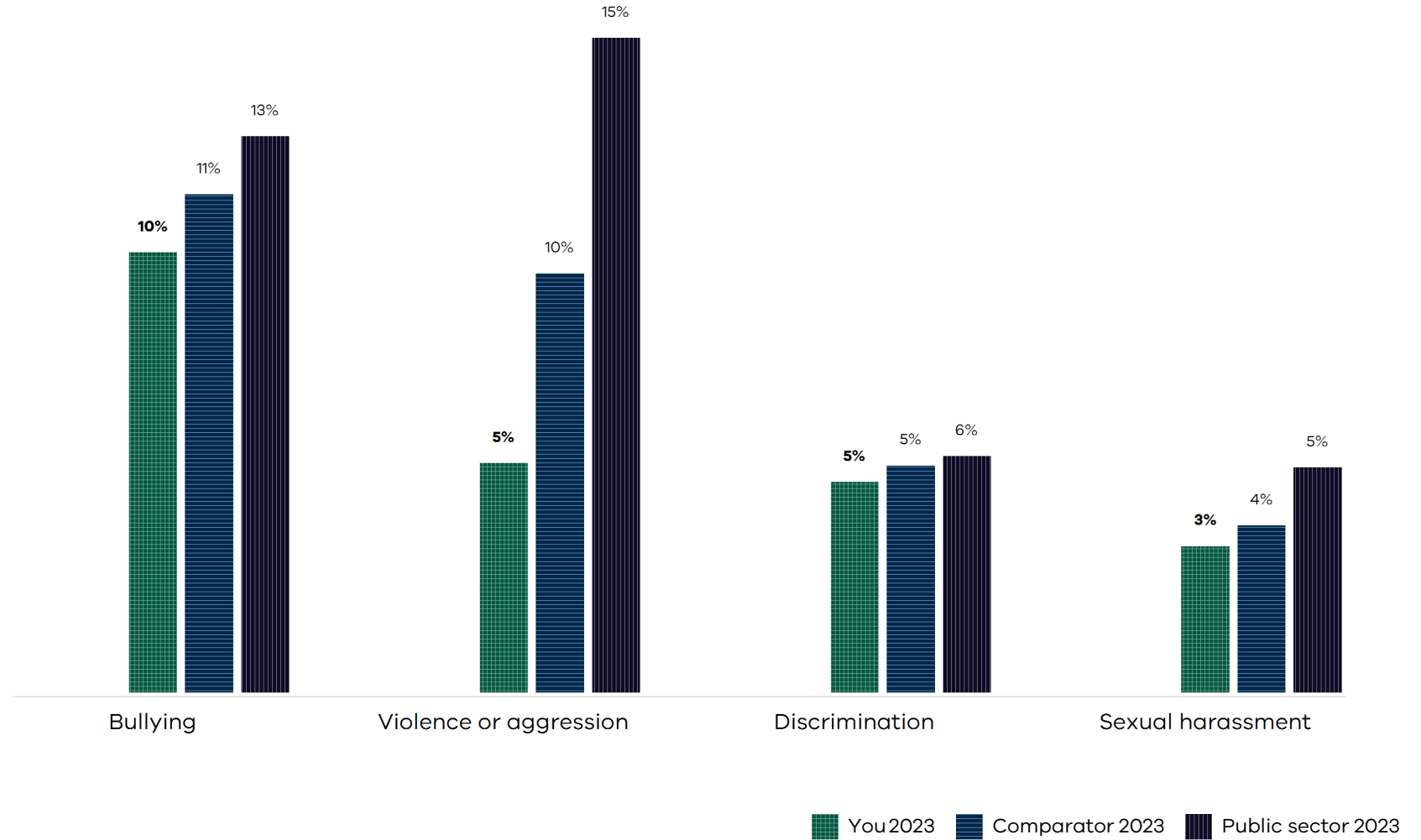
#### Example

In 2023:

- 10% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months.

Compared to:

- 11% of staff at your comparator and 13% of staff across the public sector.



## People outcomes

### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and long-term negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

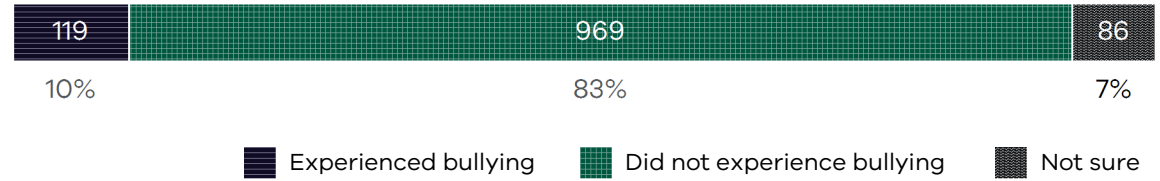
In descending order, the table shows the answers.

#### Example

10% of your staff who did the survey said they experienced bullying.

Of that 10%, 70% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.  
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 Of that 10%, 70% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



#### If you experienced bullying, what type of bullying did you experience?

	You 2023	Comparator 2023	Public sector 2023
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	70%	73%	71%
Exclusion or isolation	49%	46%	43%
Withholding essential information for me to do my job	39%	33%	28%
Intimidation and/or threats	33%	28%	29%
Being assigned meaningless tasks unrelated to my job	23%	17%	14%
Verbal abuse	18%	18%	20%
Being given impossible assignment(s)	15%	12%	10%
Other	14%	16%	15%
Interference with my personal property and/or work equipment	4%	5%	5%

## People outcomes

### Telling someone about the bullying

#### What this is

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

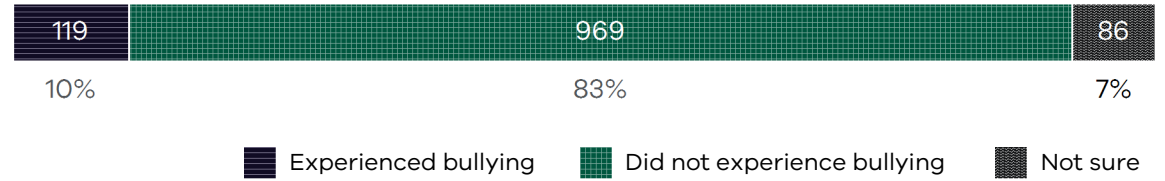
In descending order, the table shows the answers.

#### Example

10% of your staff who did the survey said they experienced bullying, of which

- 65% said the top way they reported the bullying was 'Told a manager'.
- 92% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



### Did you tell anyone about the bullying?

	You 2023	Comparator 2023	Public sector 2023
Told a manager	65%	50%	49%
Told a colleague	43%	41%	41%
Told a friend or family member	39%	35%	35%
Told the person the behaviour was not OK	20%	18%	17%
Told Human Resources	15%	11%	12%
Told employee assistance program (EAP) or peer support	12%	12%	9%
Told someone else	10%	12%	12%
Submitted a formal complaint	8%	12%	12%
I did not tell anyone about the bullying	8%	12%	12%

## People outcomes

### Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

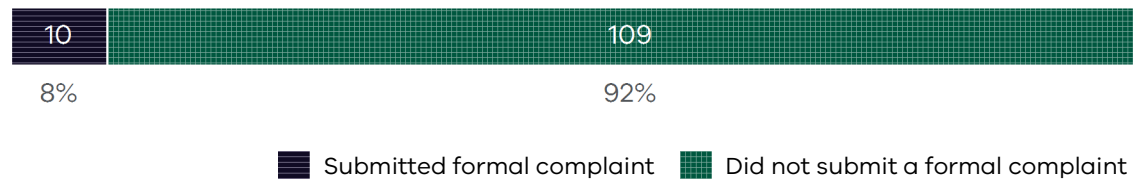
In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

92% of your staff who experienced bullying did not submit a formal complaint, of which:

- 65% said the top reason was 'I believed there would be negative consequences for my reputation'.

Did you submit a formal complaint?



#### What was your reason for not submitting a formal complaint?

	You 2023	Comparator 2023	Public sector 2023
I believed there would be negative consequences for my reputation	65%	56%	52%
I believed there would be negative consequences for my career	50%	47%	40%
I didn't think it would make a difference	50%	51%	51%
I didn't feel safe to report the incident	22%	20%	18%
I thought the complaint process would be embarrassing or difficult	19%	14%	12%
Other	17%	14%	14%
I believed there would be negative consequences for the person I was going to complain about	15%	10%	10%
I didn't think it was serious enough	13%	17%	17%
I didn't know how to make a complaint	8%	6%	5%
I didn't need to because I no longer had contact with the person(s) who bullied me	8%	8%	7%



## People outcomes

### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 10% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

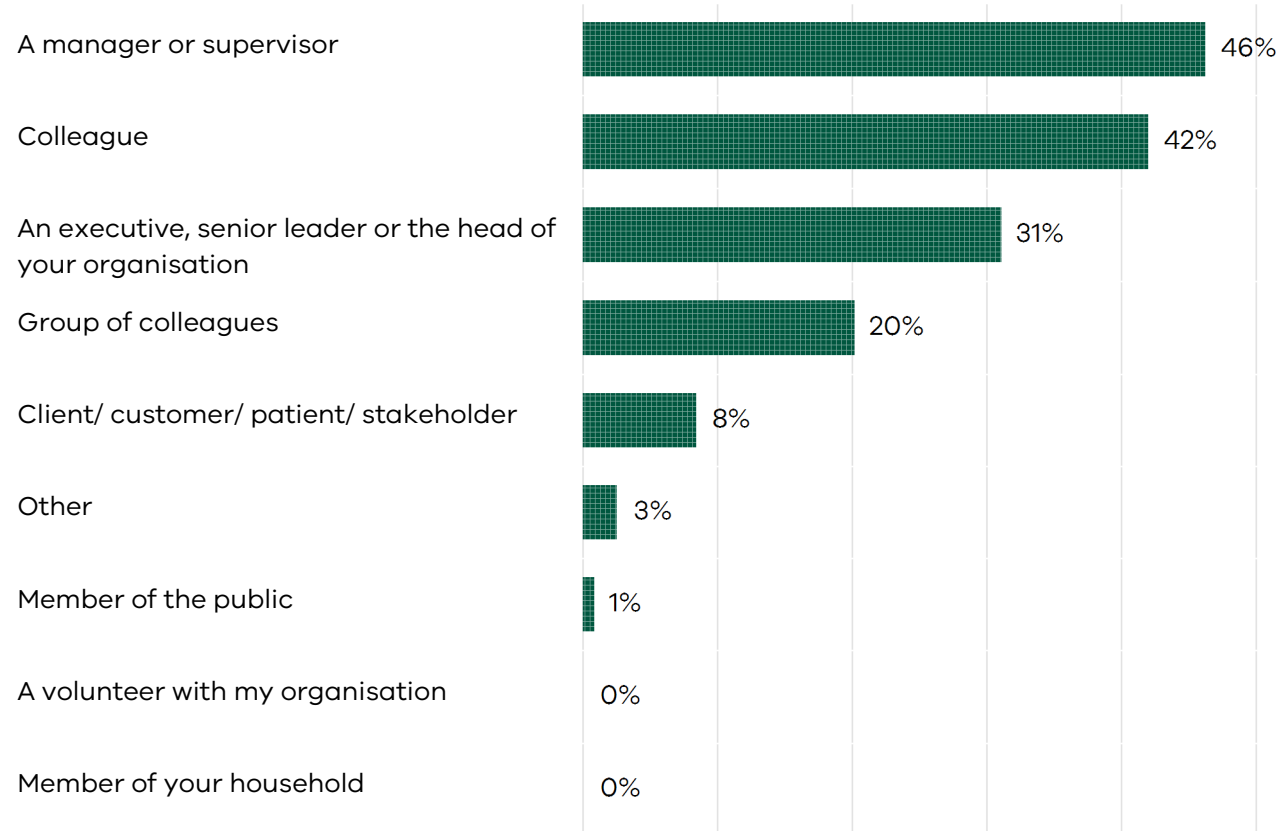
Each row is one perpetrator or group of perpetrators.

#### Example

10% of your staff who did the survey said they experienced bullying.

Of that 10%, 46% said it was by 'A manager or supervisor'.

### 119 people (10% of staff) experienced bullying (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 10% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

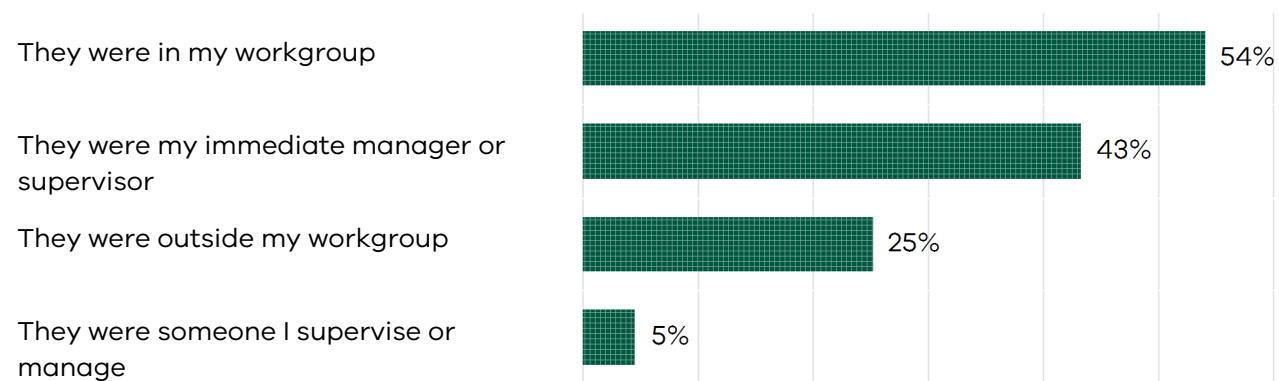
#### Example

10% of your staff who did the survey said they experienced bullying.

Of that 10%, 93% said it was by someone within the organisation.

Of that 93%, 54% said it was 'They were in my workgroup'.

111 people (93% of staff who experienced bullying) experienced bullying from within your organisation (You2023)



## People outcomes

### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

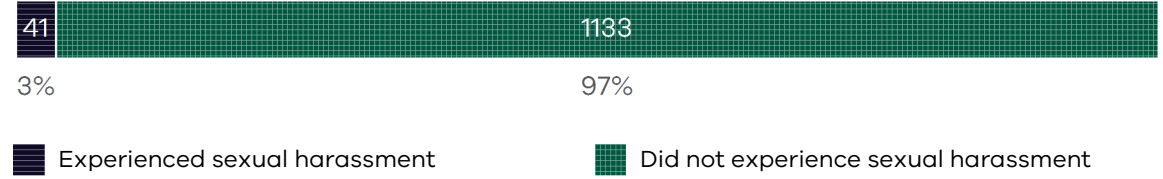
In descending order, the table shows the top 10 answers.

#### Example

3% of your staff who did the survey said they experienced sexual harassment.

Of those, 66% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?



#### Behaviours reported

	You 2023	Comparator 2023	Public sector 2023
Intrusive questions about your private life or comments about your physical appearance	66%	46%	47%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	44%	52%	52%
Inappropriate staring or leering that made you feel intimidated	17%	15%	16%
Unwelcome touching, hugging, cornering or kissing	17%	13%	17%
Inappropriate physical contact	15%	13%	19%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	10%	4%	3%
Repeated or inappropriate invitations to go out on dates	10%	4%	4%
Any other unwelcome conduct of a sexual nature	7%	7%	8%
Request or pressure for sex or other sexual acts	2%	1%	2%
Sexual gestures, indecent exposure or inappropriate display of the body	2%	3%	6%

## People outcomes

### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

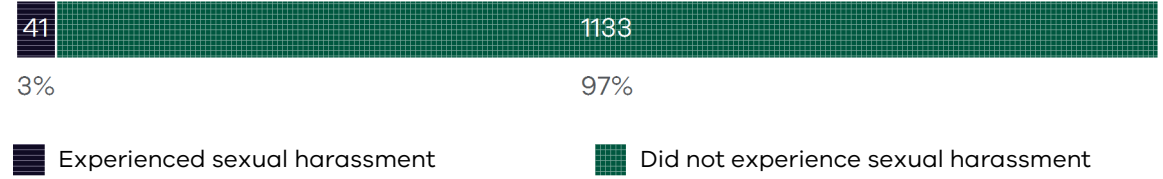
In descending order, the table shows the top 10 responses.

#### Example

3% of your staff who did the survey said they experienced sexual harassment.

Of those, 37% said their top response was 'Avoided the person(s) by staying away from them'.

Have you experienced sexual harassment at work in the last 12 months?



### When the harassment happened to you, did you respond in any of the following ways?

	You 2023	Comparator 2023	Public sector 2023
Avoided the person(s) by staying away from them	37%	36%	35%
Told a colleague	34%	23%	27%
Told a manager	34%	20%	22%
Pretended it didn't bother you	32%	44%	43%
Told a friend or family member	29%	21%	20%
Avoided locations where the behaviour might occur	24%	15%	14%
Told the person the behaviour was not OK	20%	26%	30%
Tried to laugh it off or forget about it	20%	39%	39%
Took time off work	10%	7%	5%
Told Human Resources	7%	4%	3%

## People outcomes

### Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

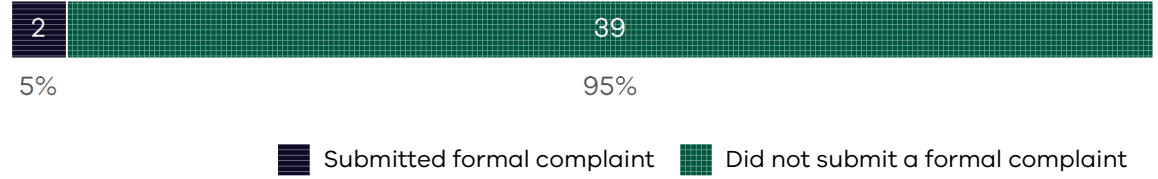
In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

95% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

- 44% said the top reason was 'I believed there would be negative consequences for my reputation!'

Did you submit a formal complaint?



#### What was your reason for not submitting a formal complaint?

	You 2023	Comparator 2023	Public sector 2023
I believed there would be negative consequences for my reputation	44%	39%	29%
I didn't think it was serious enough	38%	47%	46%
I didn't think it would make a difference	36%	39%	39%
I believed there would be negative consequences for my career	31%	29%	20%
I thought the complaint process would be embarrassing or difficult	31%	12%	10%
I believed there would be negative consequences for the person I was going to complain about	21%	15%	11%
I didn't feel safe to report the incident	15%	8%	7%
I didn't need to because I made the harassment stop	13%	11%	10%
I didn't know who to talk to	10%	3%	3%
I was advised not to	10%	2%	2%

## People outcomes

### Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

#### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 3% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

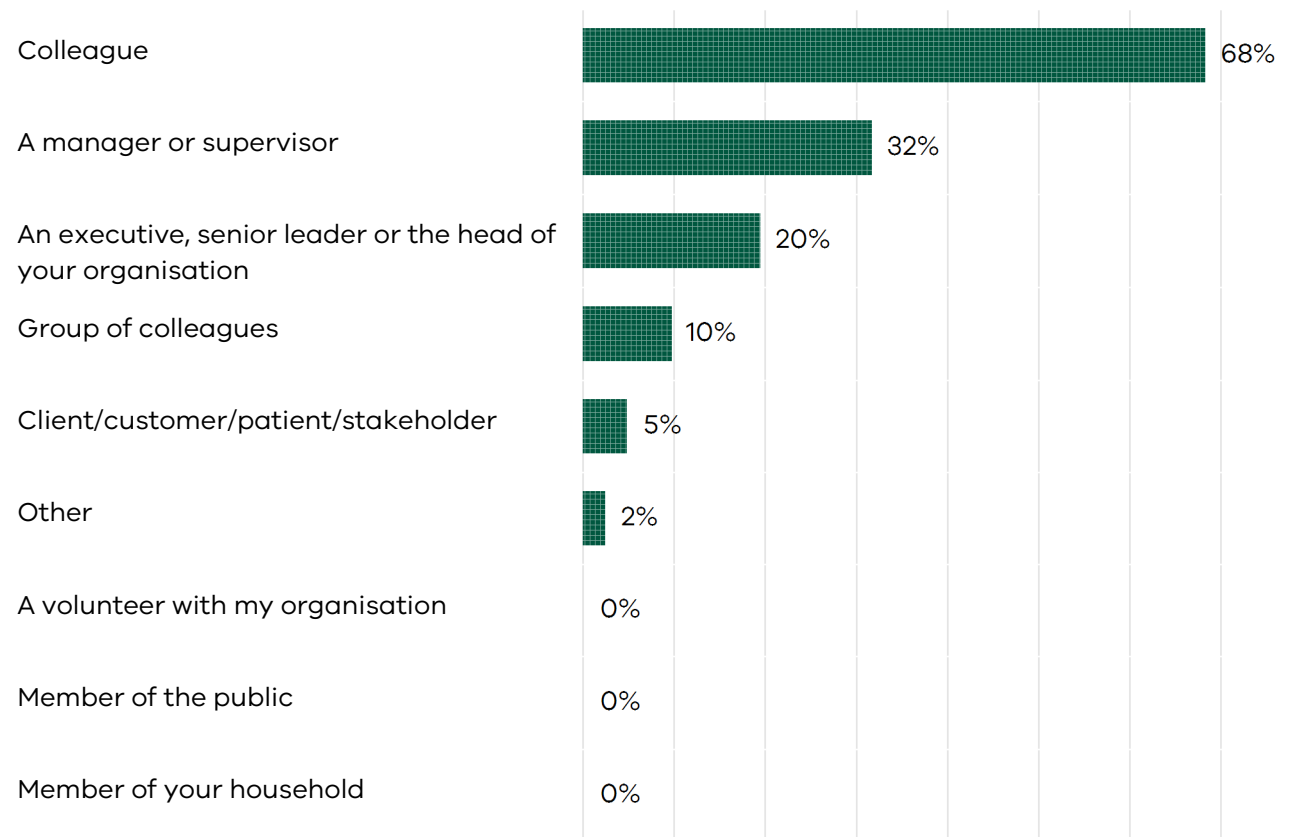
In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

#### Example

3% of your staff who did the survey said they experienced sexual harassment. Of that 3%, 68% said it was by 'Colleague'.

### 41 people (3% of staff) experienced sexual harassment (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

#### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 3% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

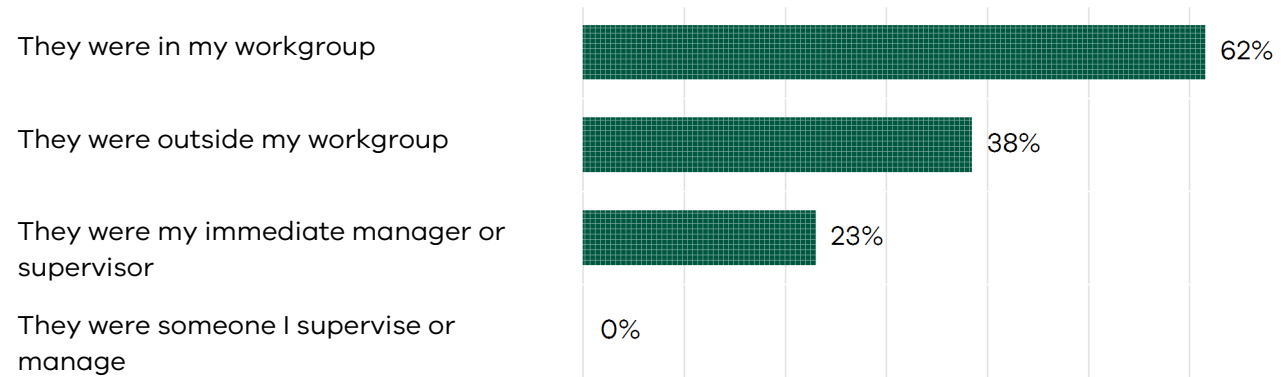
#### Example

3% of your staff who did the survey said they experienced sexual harassment.

Of that 3%, 95% said it was by someone within the organisation.

Of that 95%, 62% said it was 'They were in my workgroup'.

39 people (95% of staff who experienced harassment) experienced harassment from within your organisation (You2023)



## People outcomes

### Frequency of sexual harassment

#### What this is

This is how often staff experienced sexual harassment.

#### Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

#### How to read this

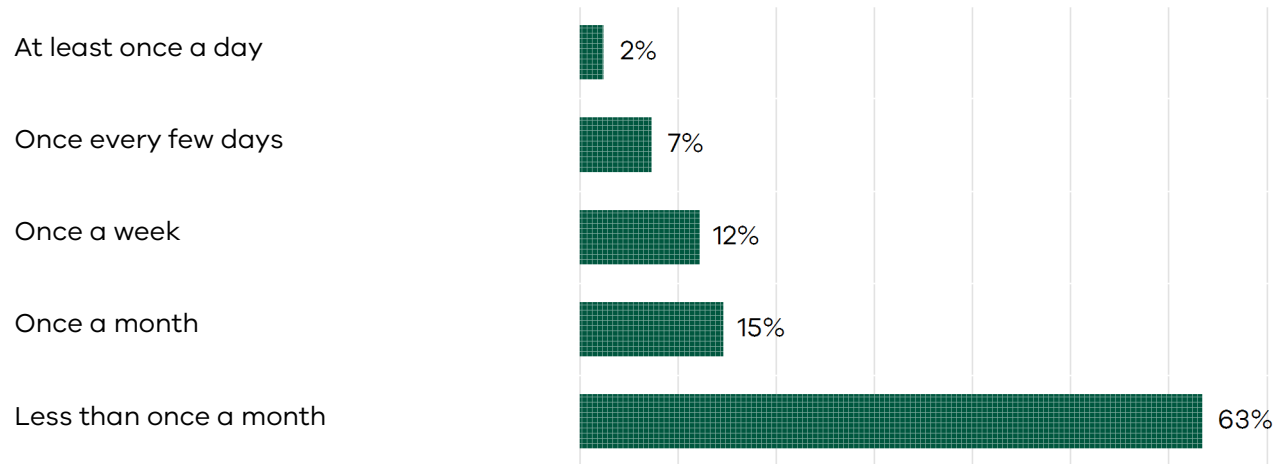
In this year's survey, 3% of your staff said they experienced sexual harassment. If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

#### Example

3% of your staff who did the survey said they experienced sexual harassment. Of that 3%, 2% said it was 'At least once a day'.

### How often have you experienced the behaviour(s)? (You2023)





## People outcomes

### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

#### What results are shown

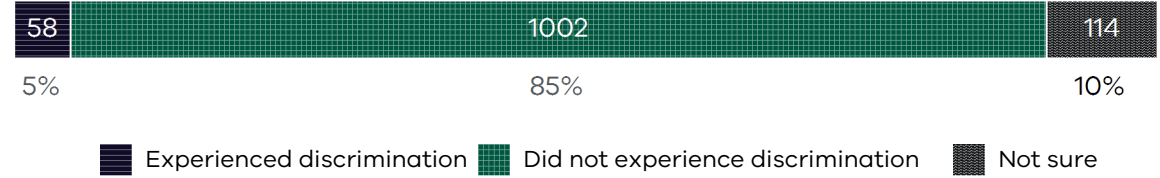
Results for response options with 10 or more responses.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 33% said it was 'Age'.

Have you experienced discrimination at work?



#### Why were you discriminated against?

	You 2023	Comparator 2023	Public sector 2023
Age	33%	31%	27%
Employment activity	31%	27%	28%
Sex	24%	21%	23%
Race	19%	16%	18%

## People outcomes

### Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

#### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

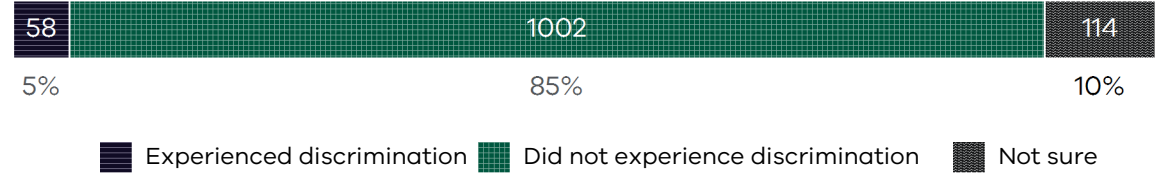
In descending order, the table shows the top 10 types.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 59% said it was 'Opportunities for promotion'.

Have you experienced discrimination at work in the last 12 months?



### If you experienced discrimination, what type of discrimination did you experience?

	You 2023	Comparator 2023	Public sector 2023
Opportunities for promotion	59%	43%	38%
Other	34%	36%	37%
Opportunities for training	26%	24%	25%
Employment security - threats of dismissal or termination	16%	14%	13%
Denied flexible work arrangements or other adjustments	14%	22%	23%
Opportunities for transfer/secondment	14%	19%	18%
Pay or conditions offered by employer	9%	10%	10%
Access to leave	7%	10%	9%

## People outcomes

### Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

#### Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

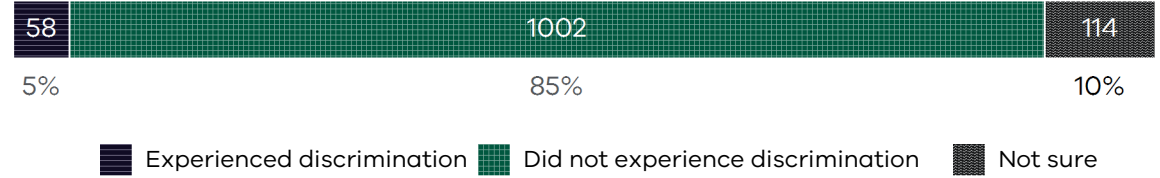
In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced discrimination, of which

- 34% said the top way they reported the discrimination was 'Told a colleague'.
- 97% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



### Did you tell anyone about the discrimination?

	You 2023	Comparator 2023	Public sector 2023
Told a colleague	34%	35%	37%
Told a manager	31%	30%	30%
I did not tell anyone about the discrimination	28%	23%	24%
Told a friend or family member	28%	32%	32%
Told employee assistance program (EAP) or peer support	10%	11%	9%
Told someone else	10%	14%	14%
Told the person the behaviour was not OK	10%	9%	9%
Told Human Resources	9%	11%	11%
Submitted a formal complaint	3%	9%	8%

## People outcomes

### Discrimination - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

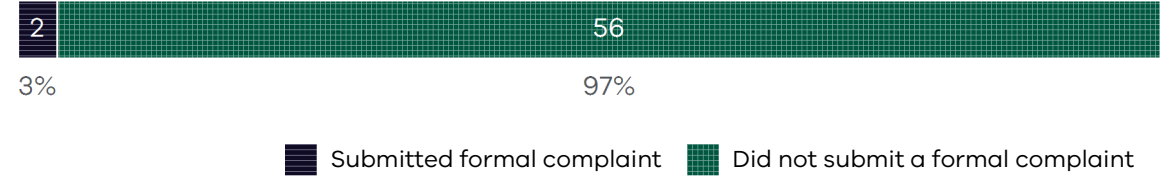
In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

97% of your staff who experienced discrimination did not submit a formal complaint, of which:

- 61% said the top reason was 'I believed there would be negative consequences for my career'.

Did you submit a formal complaint?



#### What was your reason for not submitting a formal complaint?

	You 2023	Comparator 2023	Public sector 2023
I believed there would be negative consequences for my career	61%	55%	51%
I didn't think it would make a difference	57%	60%	59%
I believed there would be negative consequences for my reputation	54%	56%	53%
I didn't feel safe to report the incident	30%	19%	18%
I believed there would be negative consequences for the person I was going to complain about	23%	9%	8%
I thought the complaint process would be embarrassing or difficult	16%	11%	11%
Other	13%	12%	11%
I didn't know who to talk to	5%	7%	6%
I didn't need to because I made the discrimination stop	5%	2%	3%
I was advised not to	5%	4%	4%

## People outcomes

### Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

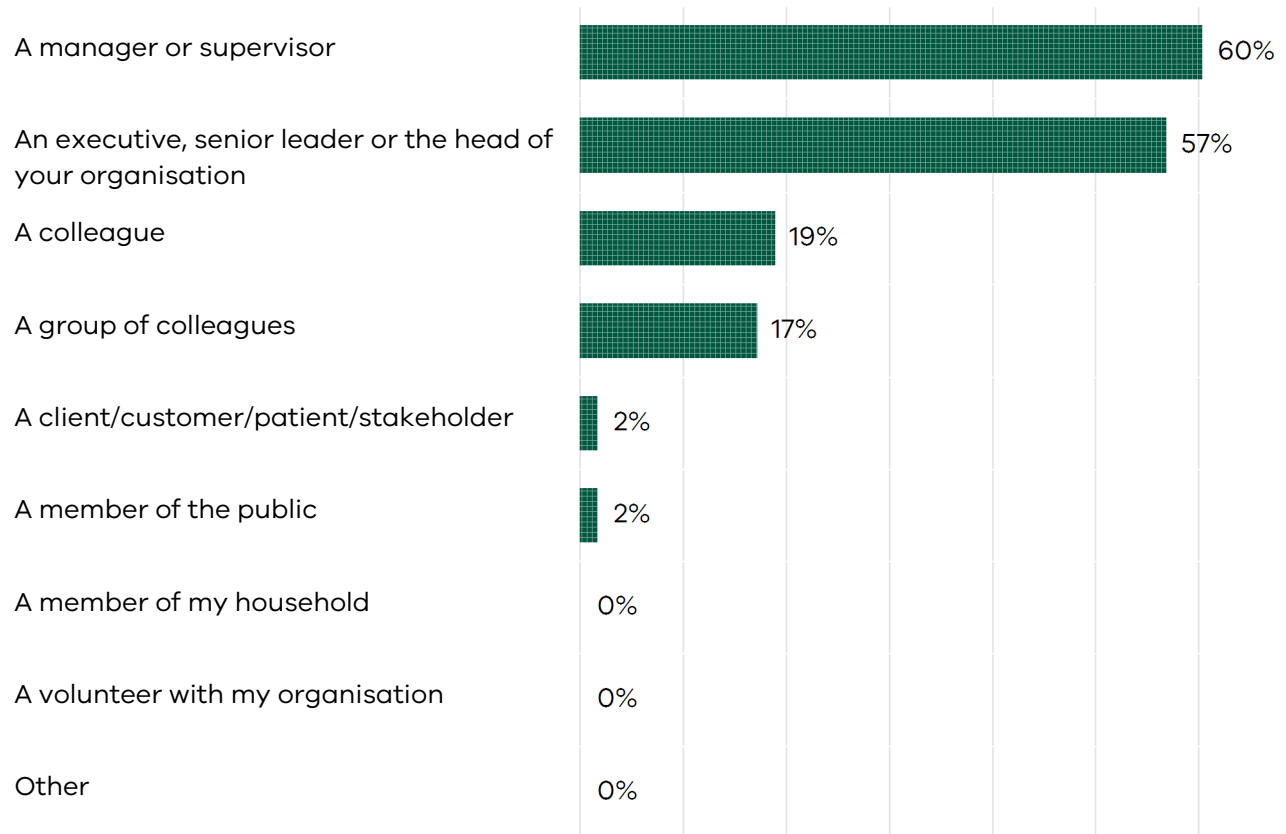
Each row is one perpetrator or group of perpetrators.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 60% said it was by 'A manager or supervisor'.

### 58 people (5% of staff) experienced discrimination (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

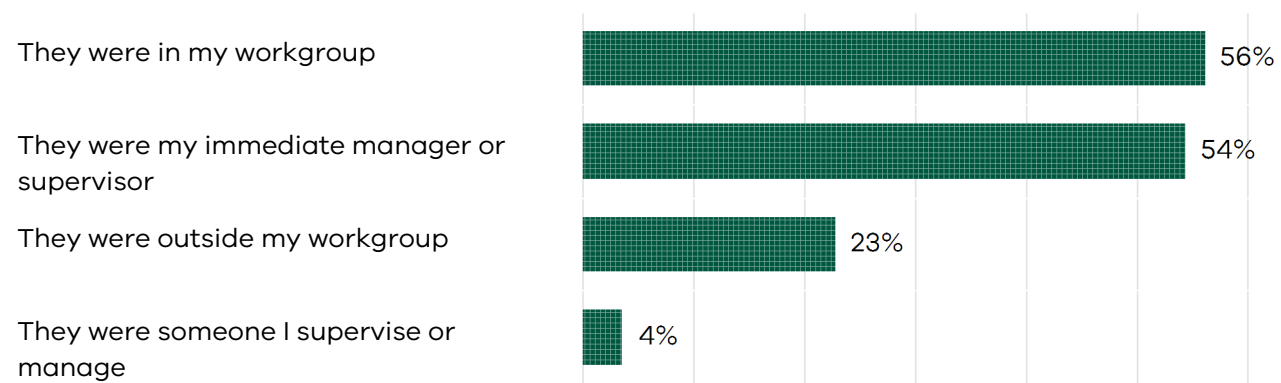
#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 98% said it was by someone within the organisation.

Of that 98%, 56% said it was 'They were in my workgroup'.

57 people (98% of staff who experienced discrimination) experienced discrimination from within your organisation (You2023)



## Negative behaviour

### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers what they experienced.

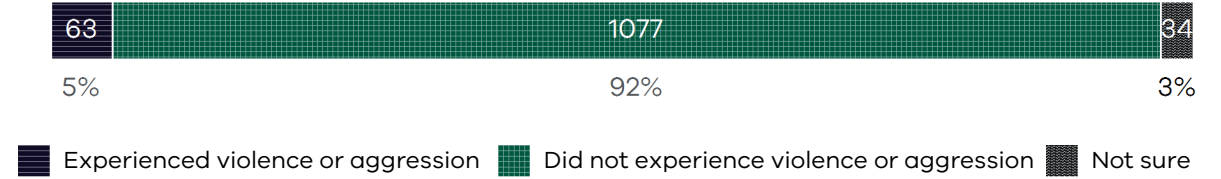
In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced violence or aggression.

Of that 5%, 71% said it was from 'Intimidating behaviour'.

Have you experienced violence or aggression at work in the last 12 months?



#### If you experienced violence or aggression, what type did you experience?

	You 2023	Comparator 2023	Public sector 2023
Intimidating behaviour	71%	76%	70%
Abusive language	52%	73%	79%
Threats of violence	13%	37%	39%
Other	8%	6%	4%
Stalking, including cyber-stalking	3%	3%	2%
Damage to my property or work equipment	2%	3%	7%

## Negative behaviour

### Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

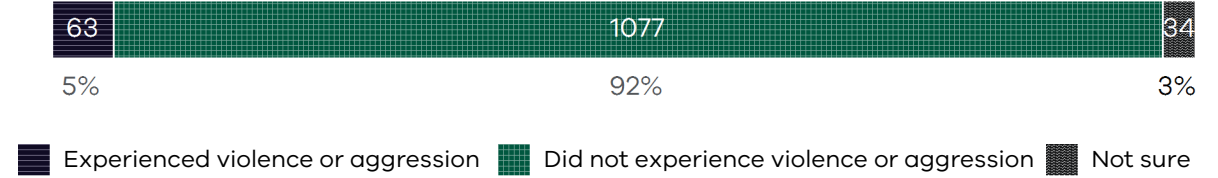
In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced violence or aggression, of which

- 67% said the top way they reported the violence or aggression was 'Told a manager'
- 89% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



### Did you tell anyone about the incident?

	You 2023	Comparator 2023	Public sector 2023
Told a manager	67%	62%	56%
Told a colleague	49%	41%	44%
Told the person the behaviour was not OK	24%	24%	29%
Told a friend or family member	19%	19%	19%
Told Human Resources	13%	5%	5%
I did not tell anyone about the incident(s)	11%	7%	8%
Submitted a formal incident report	11%	32%	34%
Told employee assistance program (EAP) or peer support	10%	7%	4%
Told someone else	8%	7%	6%



## Negative behaviour

### Violence and aggression - reasons for not submitting a formal incident report

#### What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

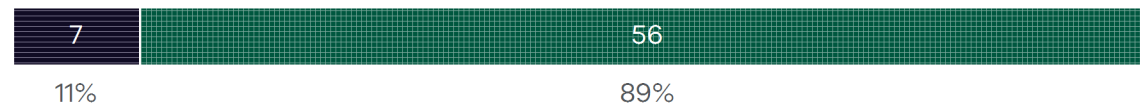
In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

89% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

- 48% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



Submitted formal incident report Did not submit a formal incident report

### What was your reason for not submitting a formal incident report?

	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	48%	41%	38%
I believed there would be negative consequences for my reputation	38%	25%	17%
I believed there would be negative consequences for my career	34%	22%	14%
I didn't think it was serious enough	21%	30%	31%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	16%	10%	14%
I didn't know how to make a complaint	14%	4%	3%
I didn't need to because I made the violence or aggression stop	14%	12%	15%
I didn't know who to talk to	13%	2%	2%
I didn't feel safe to report the incident	11%	7%	6%
I thought the complaint process would be embarrassing or difficult	11%	5%	4%

## Negative behaviour

### Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

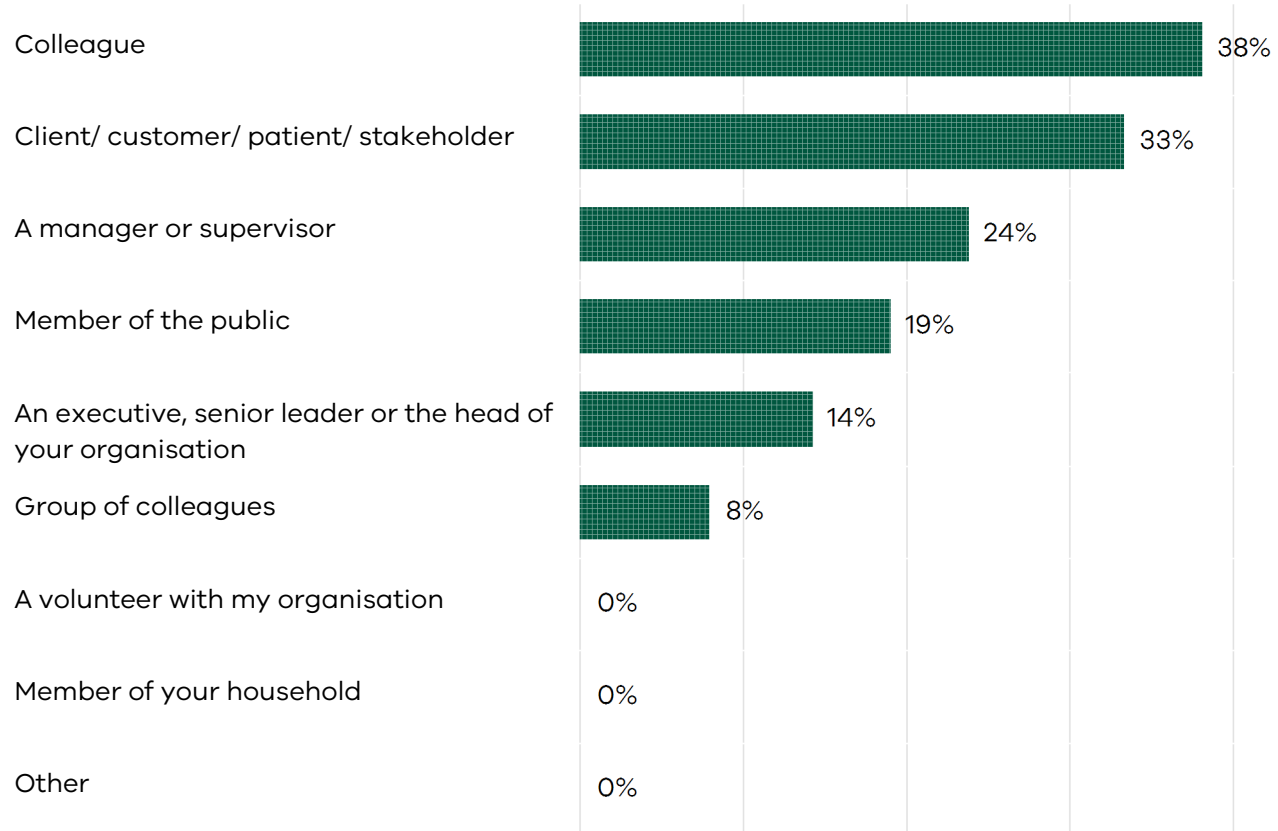
Each row is one perpetrator or a group of perpetrators.

#### Example

5% of your staff who did the survey said they experienced violence or aggression.

Of that 5%, 38% said it was 'Colleague'.

### 63 people (5% of staff) experienced violence or aggression (You2023)



## People outcomes

### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

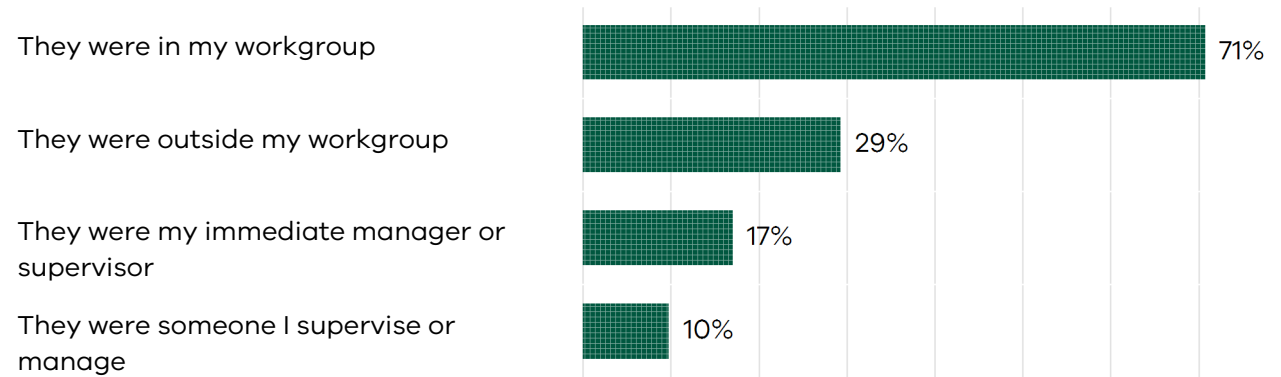
#### Example

5% of your staff who did the survey said they experienced violence or aggression.

Of that 5%, 65% said it was by someone within the organisation.

Of that 65%, 71% said it was 'They were in my workgroup'.

41 people (65% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2023)



## Negative behaviour

### Witnessing negative behaviours

#### What this is

This is where staff witnessed people acting in a negative way against a colleague.

#### Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

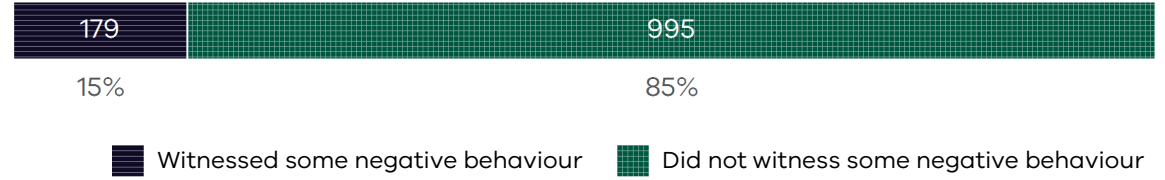
In descending order, the table shows the answers.

#### Example

15% of your staff who did the survey said they witnessed some negative behaviour at work.

85% said they witnessed No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



### During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?

	You 2023	Comparator 2023	Public sector 2023
No, I have not witnessed any of the situations above	85%	83%	79%
Bullying of a colleague	12%	12%	14%
Discrimination against a colleague	6%	7%	8%
Violence or aggression against a colleague	2%	3%	5%
Sexual harassment of a colleague	1%	1%	1%

## Negative behaviour

### Taking action when witnessing negative behaviours

#### What this is

This is what your staff did when they witnessed negative behaviour at work.

#### Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took.

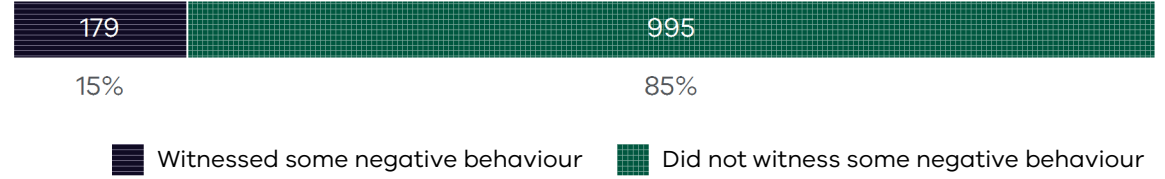
The table shows the answers in descending order.

#### Example

15% of your staff who did the survey witnessed negative behaviour, of which:

- 72% said the top action they took was 'Spoke to the person who experienced the behaviour'.
- 8% took no action.

Have you witnessed any negative behaviour at work in the last 12 months?



### When you witnessed the above behaviour(s), did you do any of the following?

	You 2023	Comparator 2023	Public sector 2023
Spoke to the person who experienced the behaviour	72%	71%	70%
Told a manager	41%	41%	39%
Told a colleague	21%	20%	20%
Told the person the behaviour was not OK	19%	19%	22%
Spoke to the person who behaved in a negative way	18%	16%	19%
Told Human Resources	13%	6%	7%
Took no action	8%	8%	8%
Other	5%	6%	6%
Submitted a formal complaint	4%	4%	6%

## People outcomes

### Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

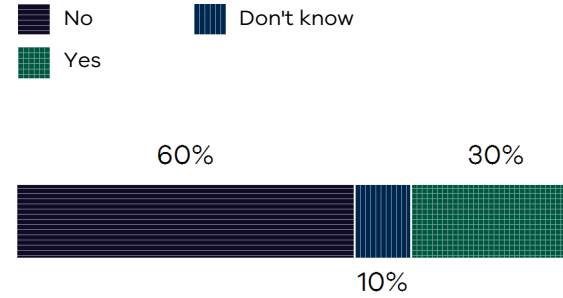
30% of staff who did the survey were satisfied with the way your organisation handled their formal 'Bullying' complaint.

## Survey question

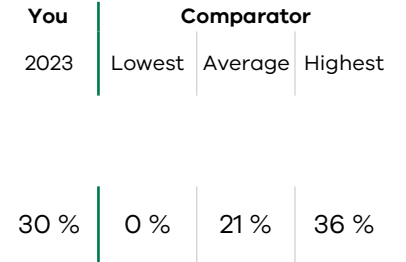
Were you satisfied with the way your formal complaint was handled

Bullying

## Your results



## Benchmark satisfied results



# People matter survey

2023

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- Accountability
- Respect
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- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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- Adjustments
- Caring

## Key differences

### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2023.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 comparator group.

#### Example

On the first row 'Other questions', the 'You 2023' column shows 93% of your staff agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

Question group	Highest scoring questions	You 2023	Comparator 2023
Other questions	I understand how the Code of Conduct for Victorian public sector employees applies to my work	93%	93%
Meaningful work	I can make a worthwhile contribution at work	89%	91%
Flexible working	My manager supports working flexibly	89%	87%
Job enrichment	I can use my skills and knowledge in my job	89%	90%
Manager leadership	My manager treats employees with dignity and respect	88%	88%
Safety climate	My organisation provides a physically safe work environment	88%	86%
Manager leadership	My manager demonstrates honesty and integrity	87%	87%
Job enrichment	I understand how my job helps my organisation achieve its goals	86%	91%
Meaningful work	I achieve something important through my work	85%	89%
Workgroup support	People in my workgroup treat each other with respect	85%	85%



## Key differences

### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2023.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 comparator group.

#### Example

On the first row 'Learning and development', the 'You 2023' column shows 43% of your staff agreed with 'I am satisfied with the opportunities to progress in my organisation'.

Question subgroup	Lowest scoring questions	You 2023	Comparator 2023
Learning and development	I am satisfied with the opportunities to progress in my organisation	43%	50%
Safety climate	All levels of my organisation are involved in the prevention of stress	43%	45%
Organisational integrity	I believe the promotion processes in my organisation are fair	44%	45%
Learning and development	My organisation places a high priority on the learning and development of staff	45%	55%
Organisational integrity	I have an equal chance at promotion in my organisation	47%	50%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	47%	49%
Engagement	I feel a strong personal attachment to my organisation	47%	57%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	48%	53%
Satisfaction	How satisfied are you with your career development within your current organisation	48%	56%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	48%	57%

## Key differences

### Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Other questions', the 'You 2023' column shows 62% of your staff agreed with 'My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)'.  
The 'difference' column, shows that agreement for this question was 5 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2023	Difference	Comparator 2023
Other questions	My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)	62%	+5%	57%
Workload	I have enough time to do my job effectively	61%	+5%	56%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	82%	+4%	78%
Workload	The workload I have is appropriate for the job that I do	63%	+4%	60%
Satisfaction	How satisfied are you with the work/life balance in your current job	73%	+3%	70%
Safety climate	My organisation provides a physically safe work environment	88%	+2%	86%
Flexible working	My manager supports working flexibly	89%	+2%	87%
Taking action	I believe my organisation will make improvements based on the results of this survey	49%	+2%	47%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	72%	+1%	71%
Workgroup support	People in my workgroup work together effectively to get the job done	84%	+1%	83%

## Key differences

### Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Engagement', the 'You 2023' column shows 58% of your staff agreed with 'I am proud to tell others I work for my organisation'.

The 'difference' column, shows that agreement for this question was 12 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2023	Difference	Comparator 2023
Engagement	I am proud to tell others I work for my organisation	58%	-12%	70%
Engagement	I would recommend my organisation as a good place to work	54%	-11%	66%
Learning and development	My organisation places a high priority on the learning and development of staff	45%	-10%	55%
Engagement	I feel a strong personal attachment to my organisation	47%	-10%	57%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	48%	-9%	57%
Senior leadership	Senior leaders provide clear strategy and direction	50%	-9%	59%
Engagement	My organisation motivates me to help achieve its objectives	56%	-9%	65%
Engagement	My organisation inspires me to do the best in my job	54%	-8%	63%
Satisfaction	How satisfied are you with your career development within your current organisation	48%	-8%	56%
Senior leadership	Senior leaders model my organisation's values	60%	-8%	68%

# People matter survey

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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

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- Questions requested by your organisation

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## Taking action

### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

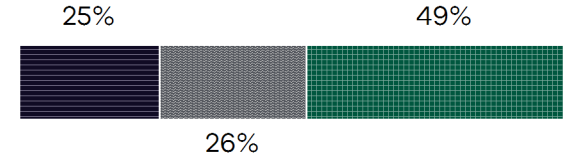
### Example

49% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

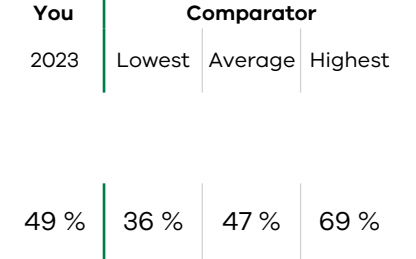
## Survey question

I believe my organisation will make improvements based on the results of this survey

## Your results



## Benchmark agree results



# People matter survey

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## Senior leadership

### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

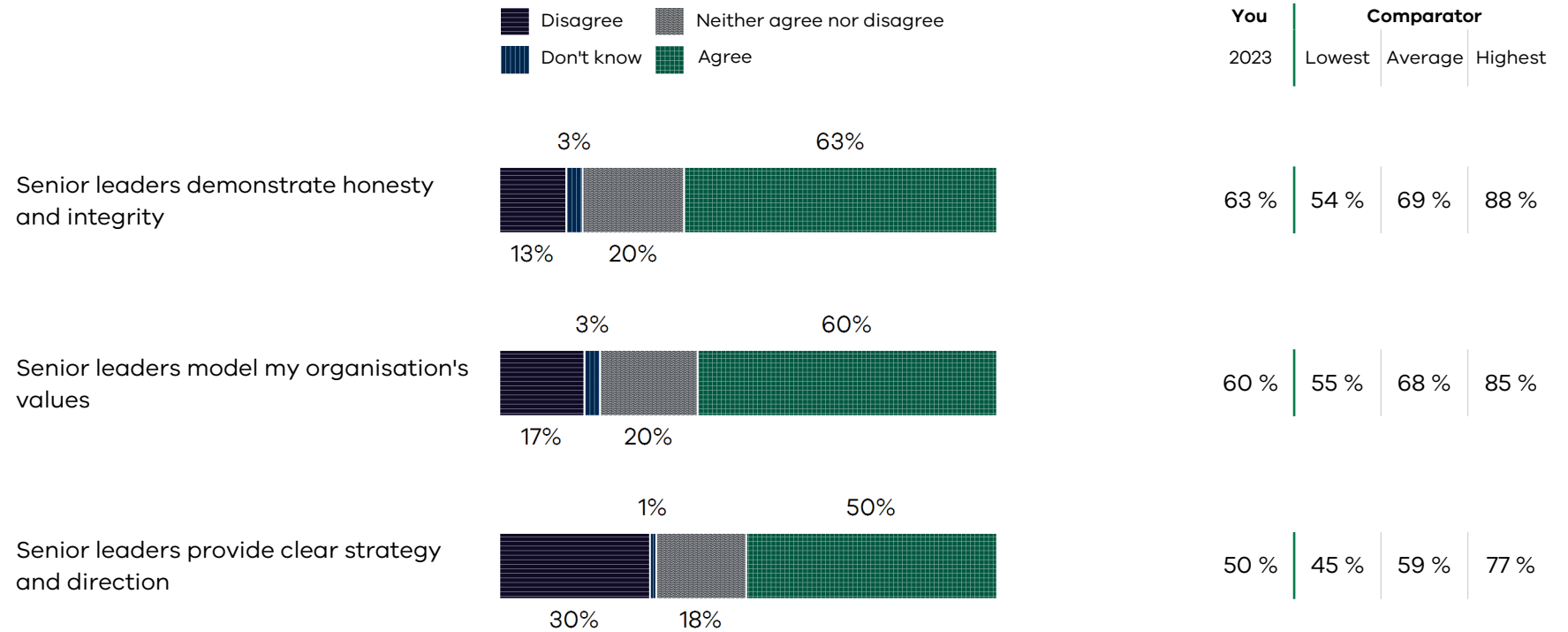
#### Example

63% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

### Survey question

### Your results

### Benchmark agree results



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# Organisational climate

## Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

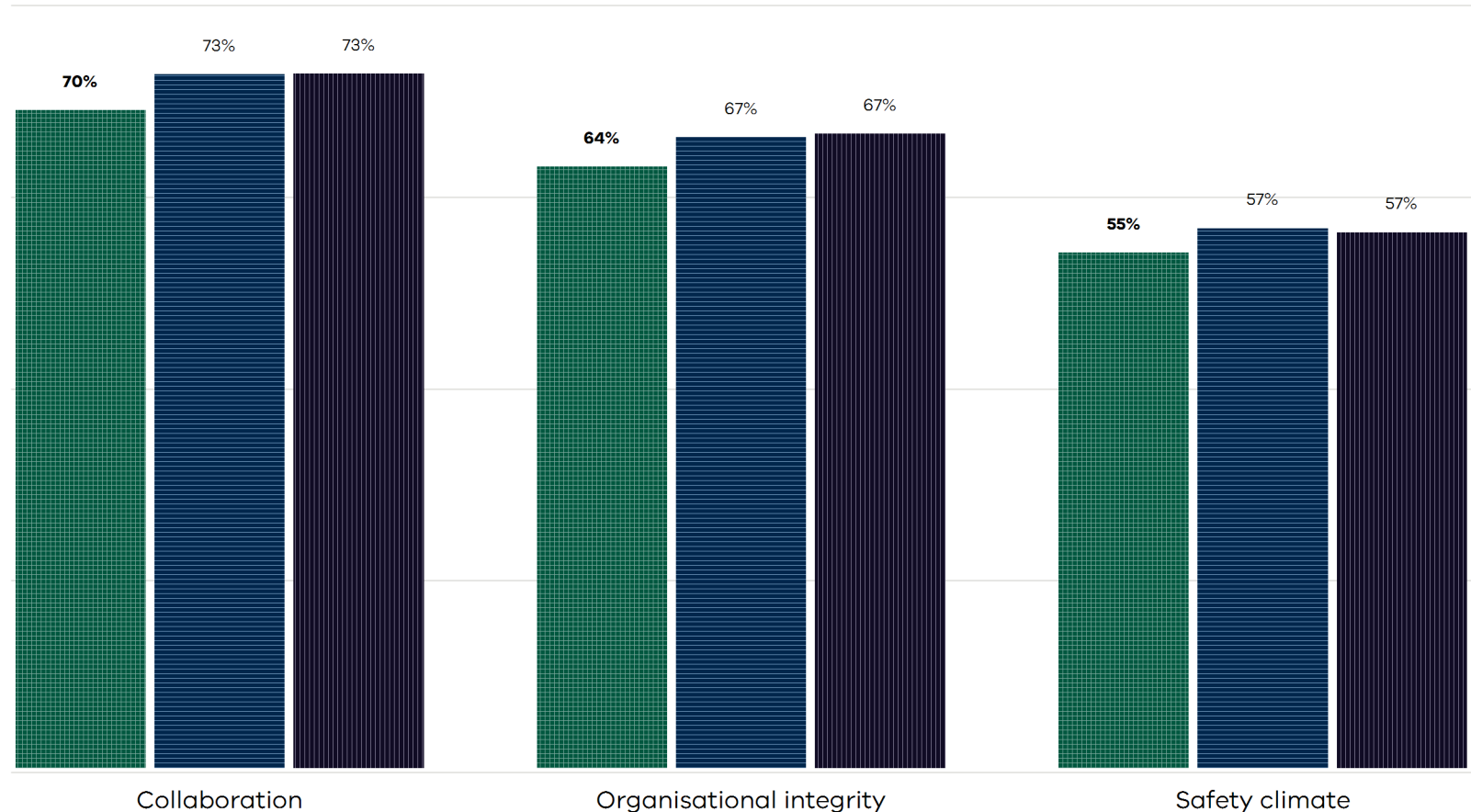
### Example

In 2023:

- 70% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

- 73% of staff at your comparator and 73% of staff across the public sector.



You 2023 Comparator 2023 Public sector 2023

## Organisational climate

### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

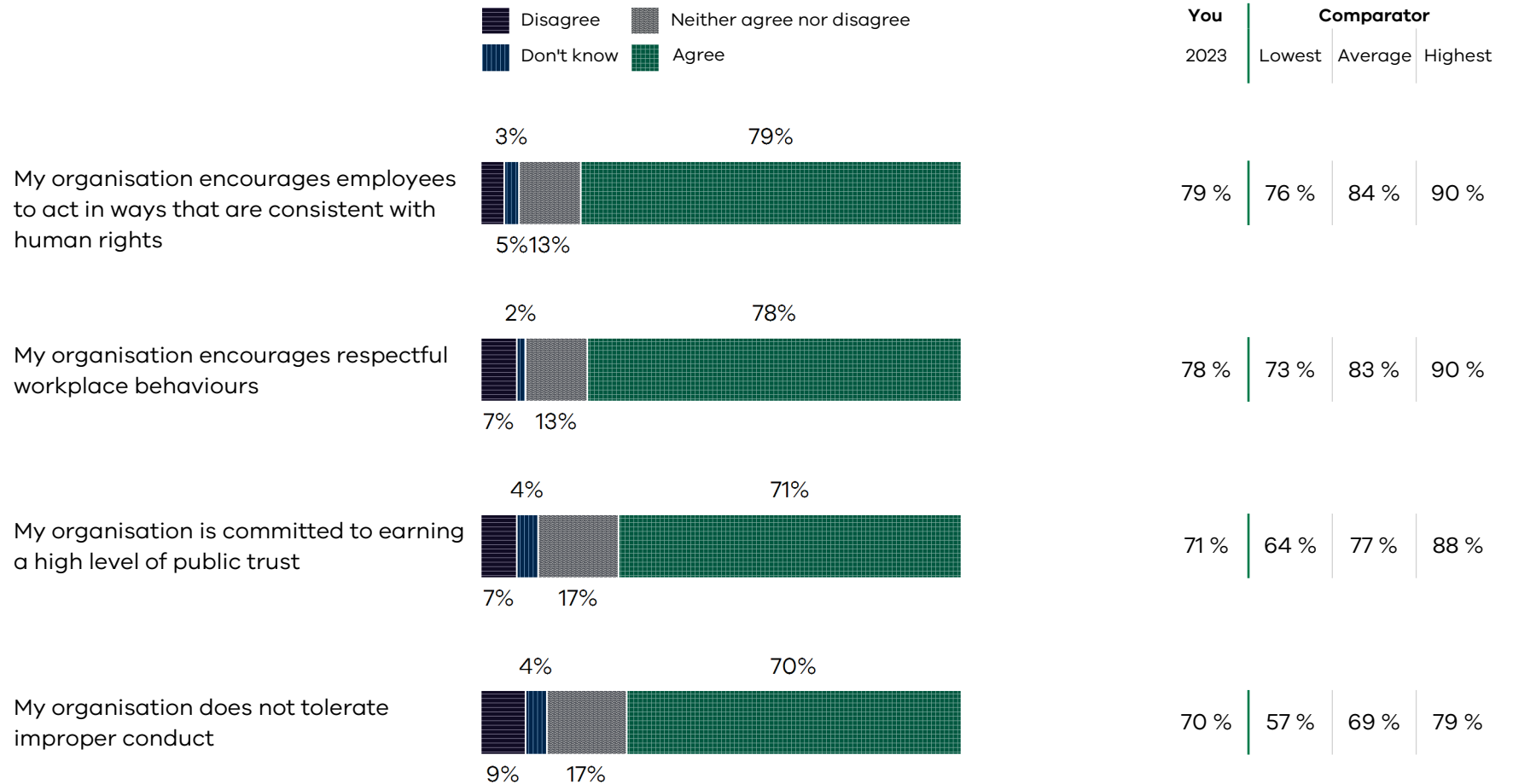
#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

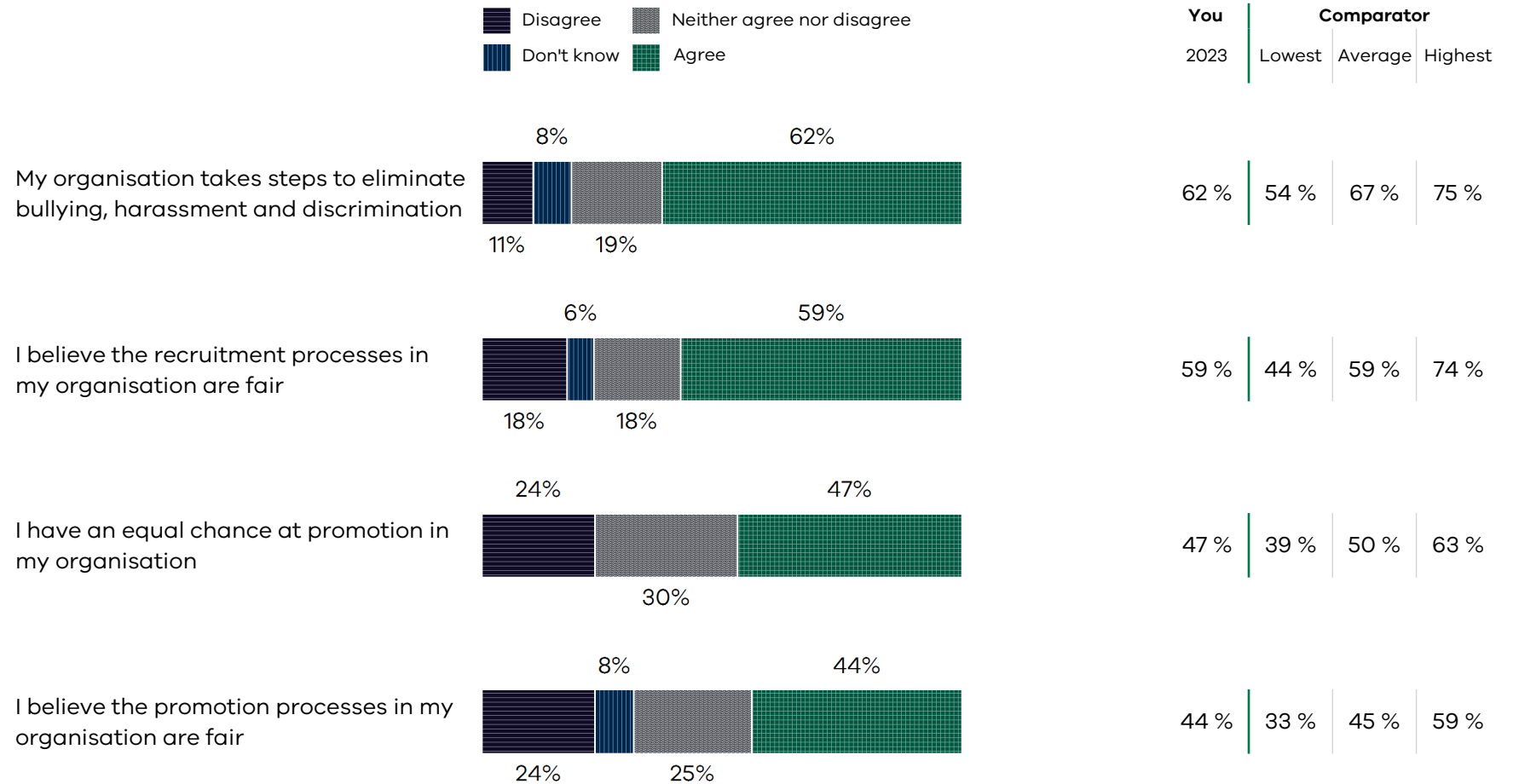
#### Example

62% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

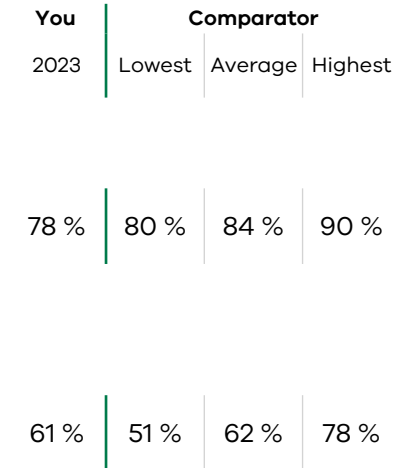
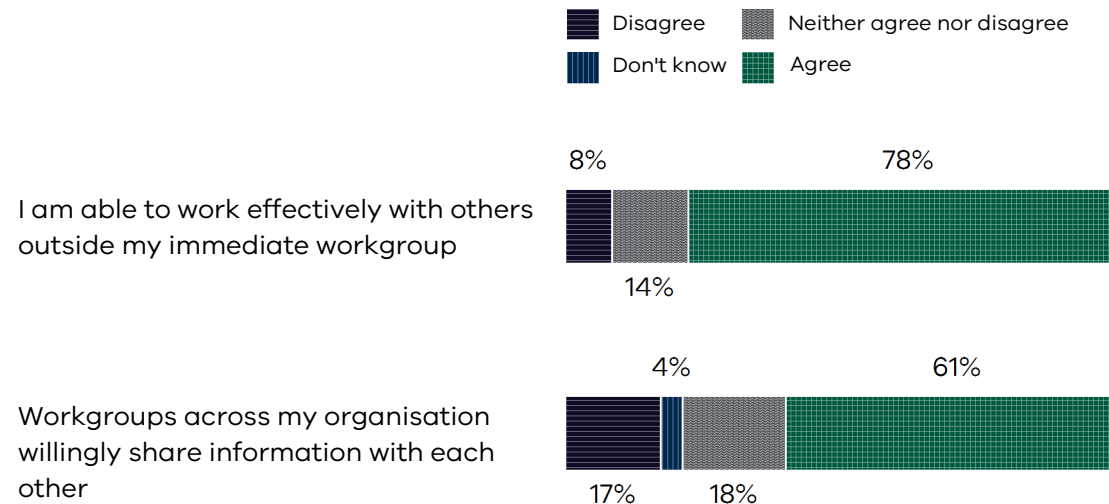
#### Example

78% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

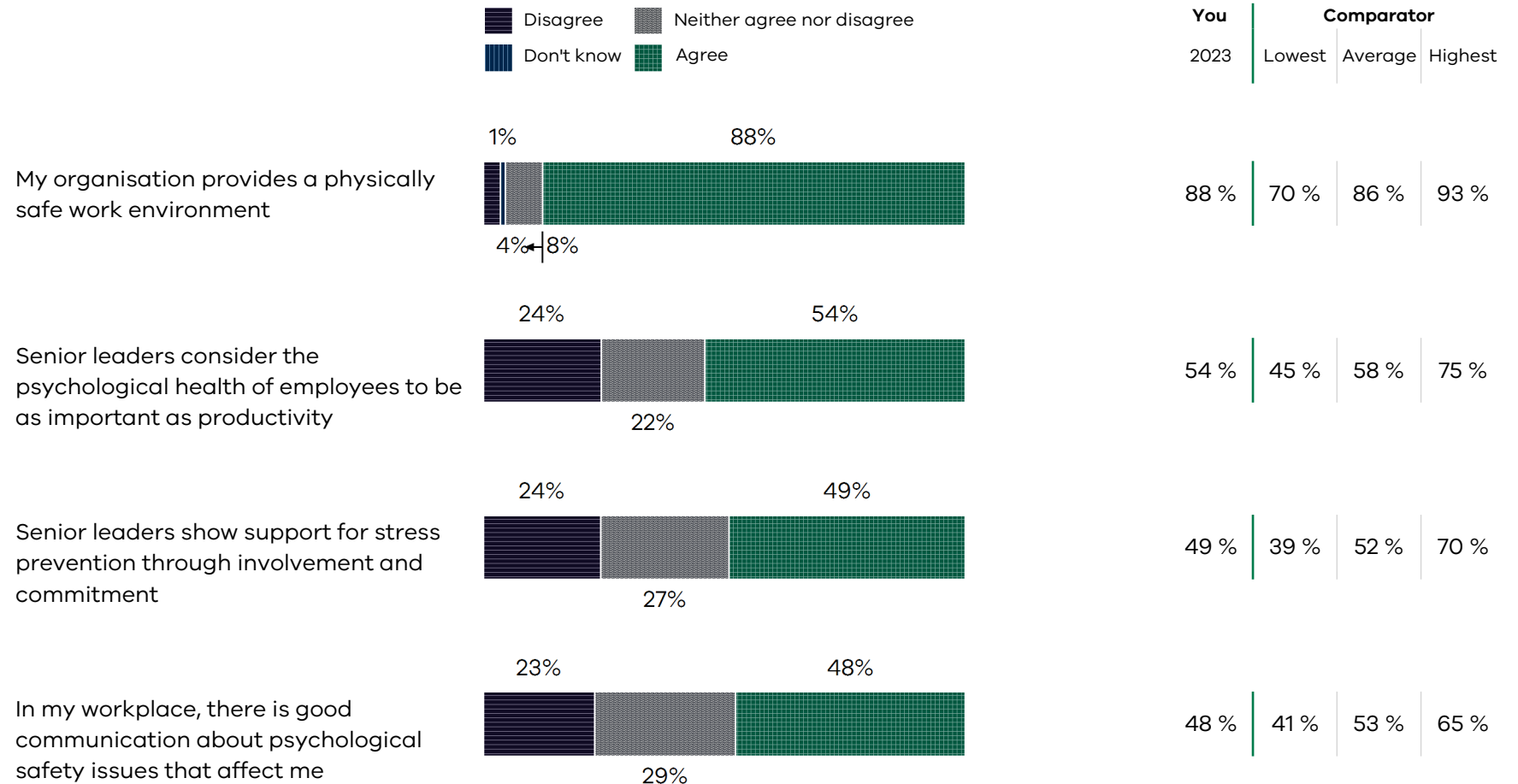
#### Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

### Survey question

### Your results

### Benchmark agree results



## Organisational climate

### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of [Leading the way](#) and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

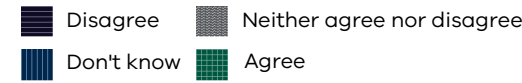
#### Example

47% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

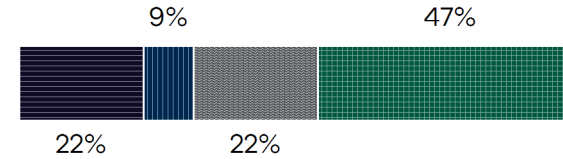
### Survey question

### Your results

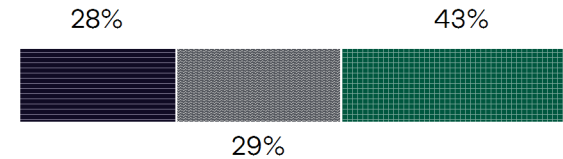
### Benchmark agree results



My organisation has effective procedures in place to support employees who may experience stress



All levels of my organisation are involved in the prevention of stress



You 2023	Comparator		
	Lowest	Average	Highest
47 %	39 %	49 %	61 %
43 %	33 %	45 %	62 %

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2023

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## Workgroup climate

### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

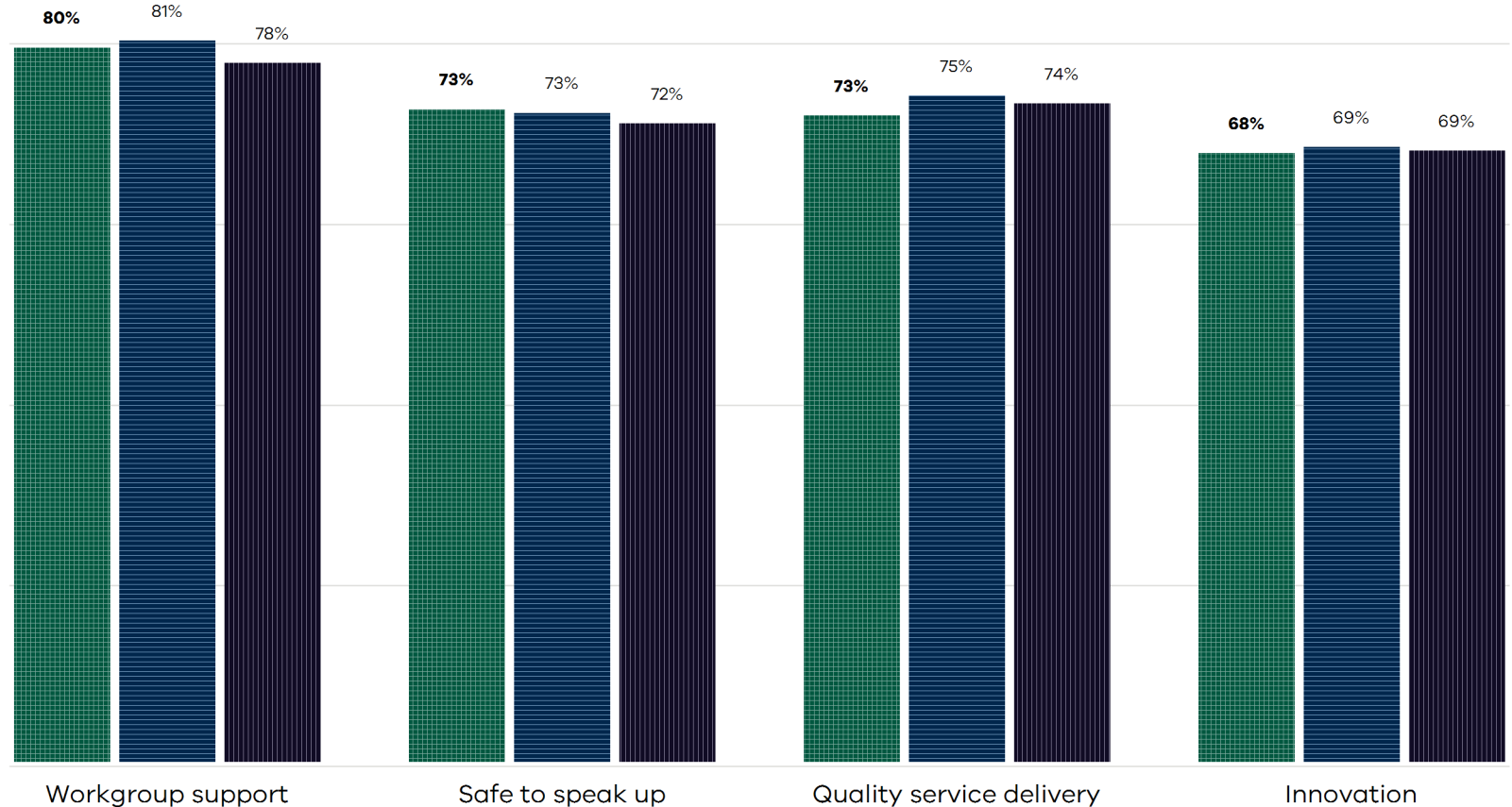
#### Example



In 2023:

- 80% of your staff who did the survey responded positively to questions about Workgroup support.

Compared to:

- 81% of staff at your comparator and 78% of staff across the public sector.



 You 2023  Comparator 2023  Public sector 2023



## Workgroup climate

### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide high-quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

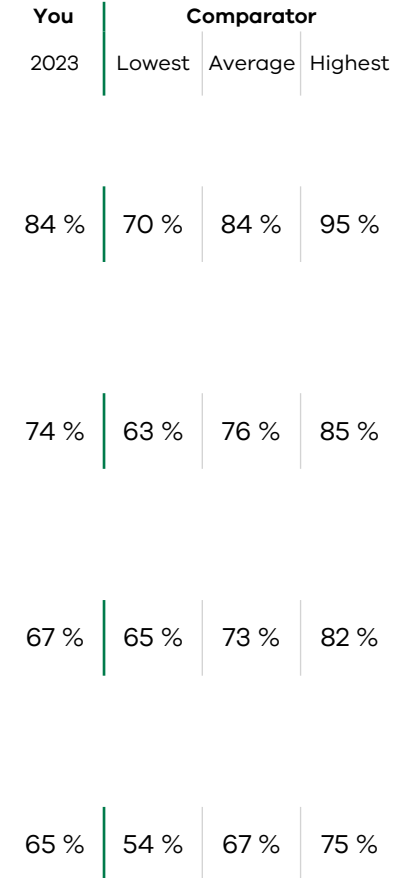
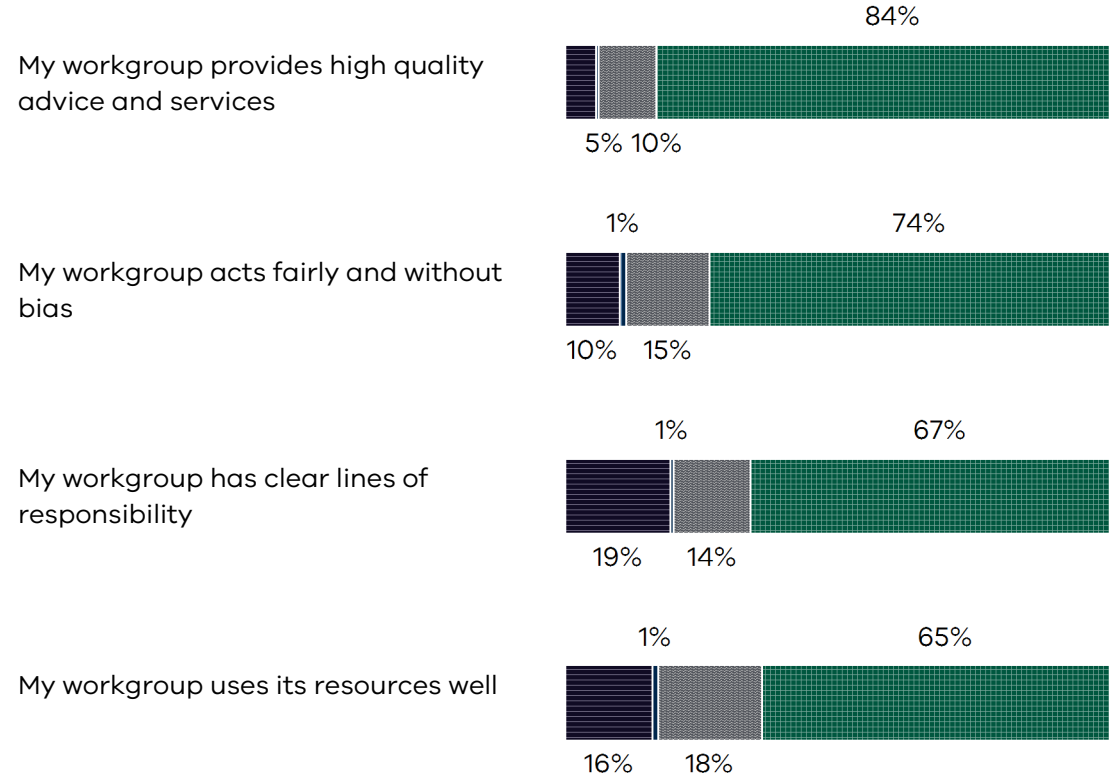
#### Example

84% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

### Survey question

### Your results

### Benchmark agree results



## Workgroup climate

### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.

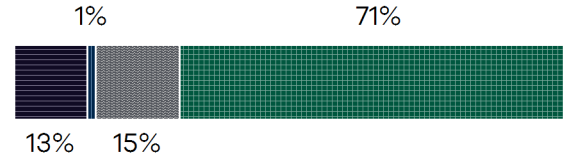
### Survey question

### Your results

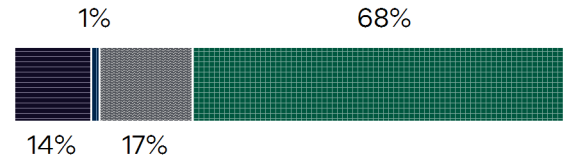
### Benchmark agree results



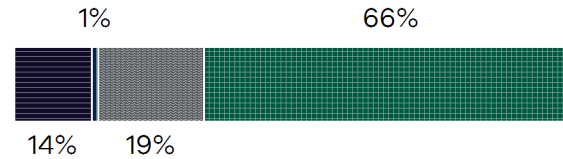
My workgroup is quick to respond to opportunities to do things better



My workgroup learns from failures and mistakes



My workgroup encourages employee creativity



You 2023	Comparator		
	Lowest	Average	Highest

71 %	60 %	71 %	79 %
------	------	------	------

68 %	57 %	70 %	79 %
------	------	------	------

66 %	54 %	67 %	78 %
------	------	------	------

## Workgroup climate

### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

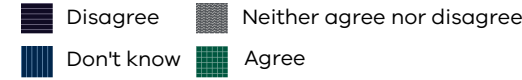
#### Example

85% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

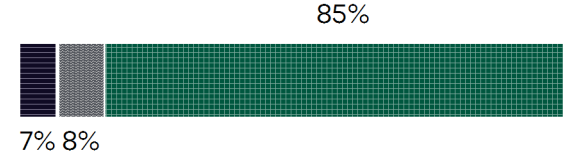
### Survey question

### Your results

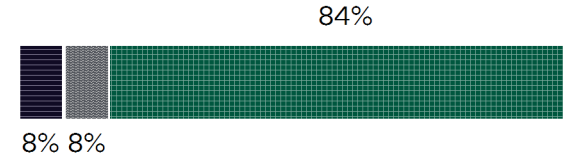
### Benchmark agree results



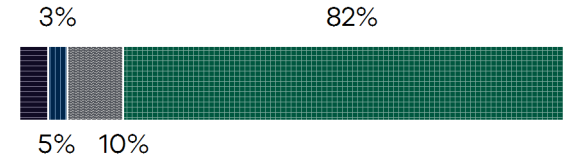
People in my workgroup treat each other with respect



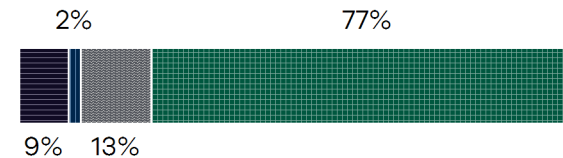
People in my workgroup work together effectively to get the job done



People in my workgroup are politically impartial in their work



People in my workgroup are honest, open and transparent in their dealings



You 2023	Comparator		
	Lowest	Average	Highest

85 %	75 %	85 %	94 %
------	------	------	------

84 %	76 %	83 %	92 %
------	------	------	------

82 %	72 %	82 %	89 %
------	------	------	------

77 %	65 %	78 %	91 %
------	------	------	------

## Workgroup climate

### Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

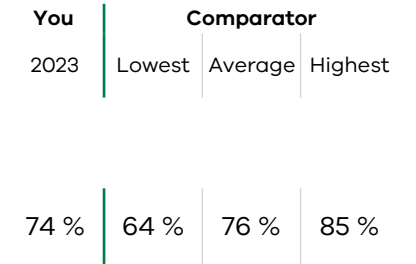
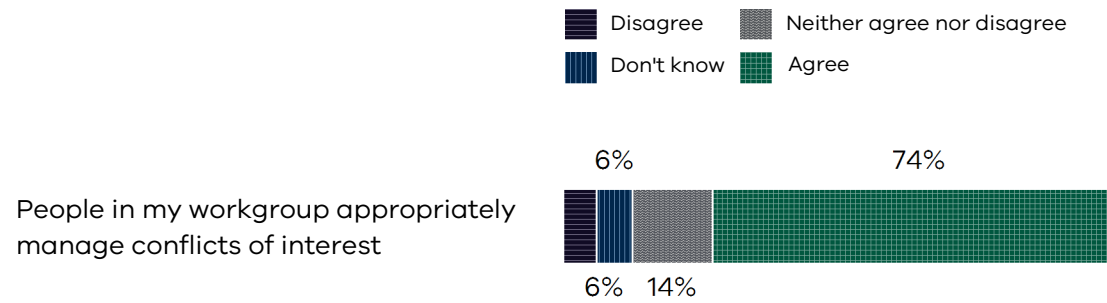
#### Example

74% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

## Survey question

## Your results

## Benchmark agree results



## Workgroup climate

### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

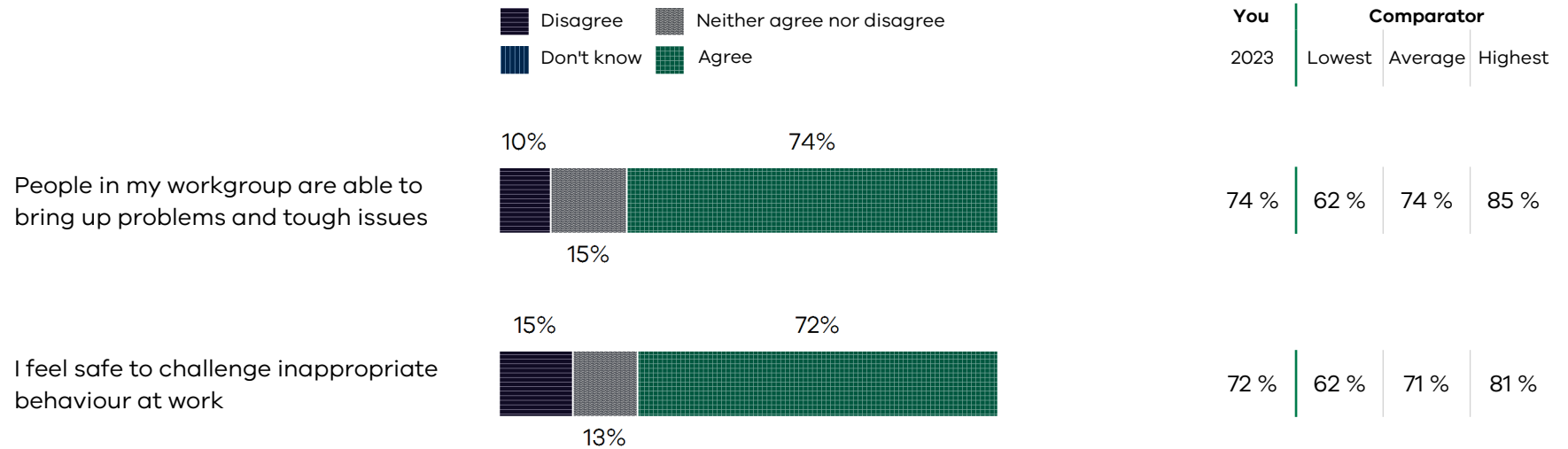
#### Example

74% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are able to bring up problems and tough issues'.

## Survey question

## Your results

## Benchmark agree results



# People matter survey

2023

Have your say

## Overview

### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

## Result summary

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

### Senior leadership

- Senior leadership questions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

## Job and manager factors

### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

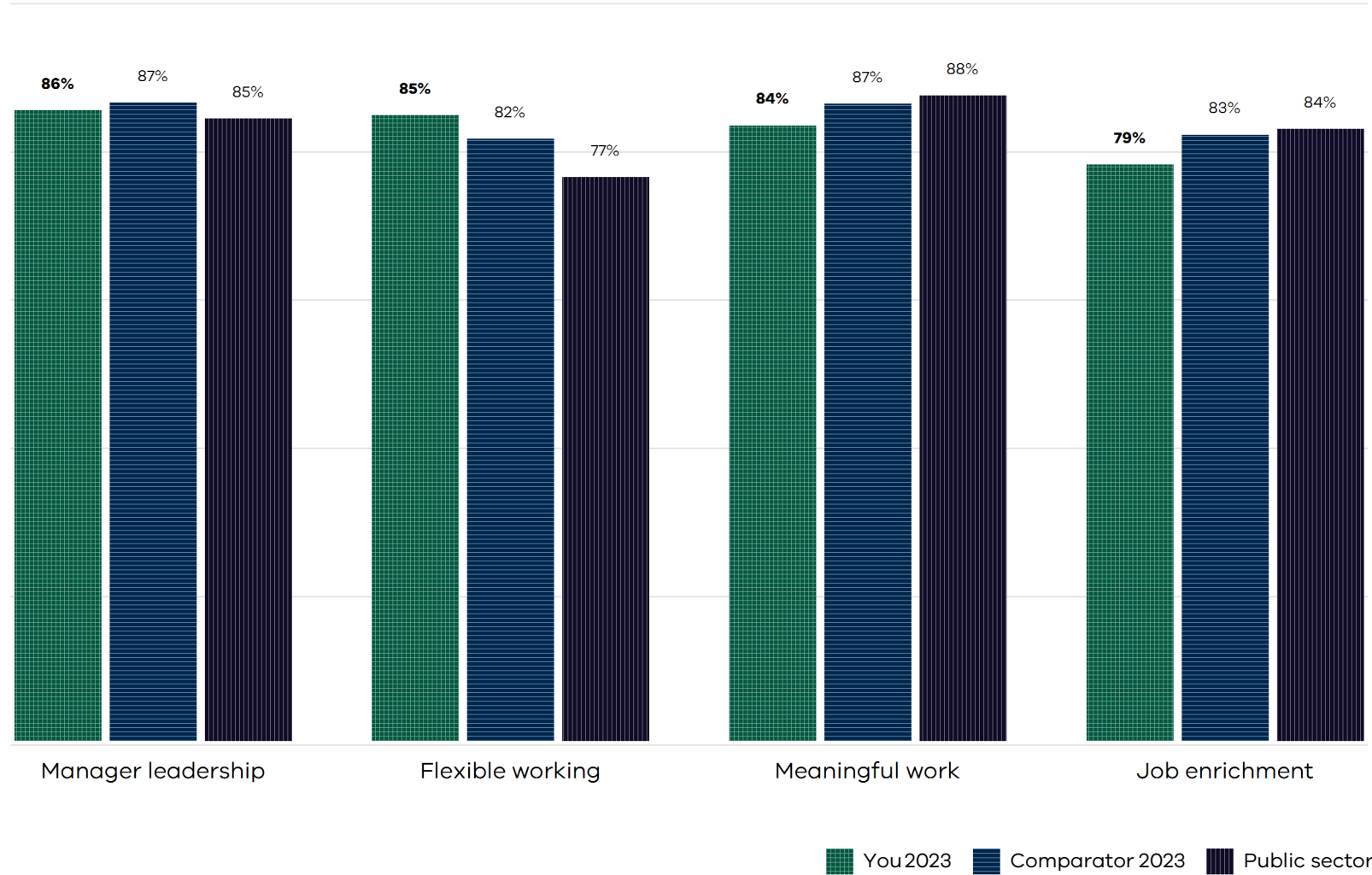
#### Example

In 2023:

- 86% of your staff who did the survey responded positively to questions about Manager leadership.

Compared to:

- 87% of staff at your comparator and 85% of staff across the public sector.



## Job and manager factors

### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

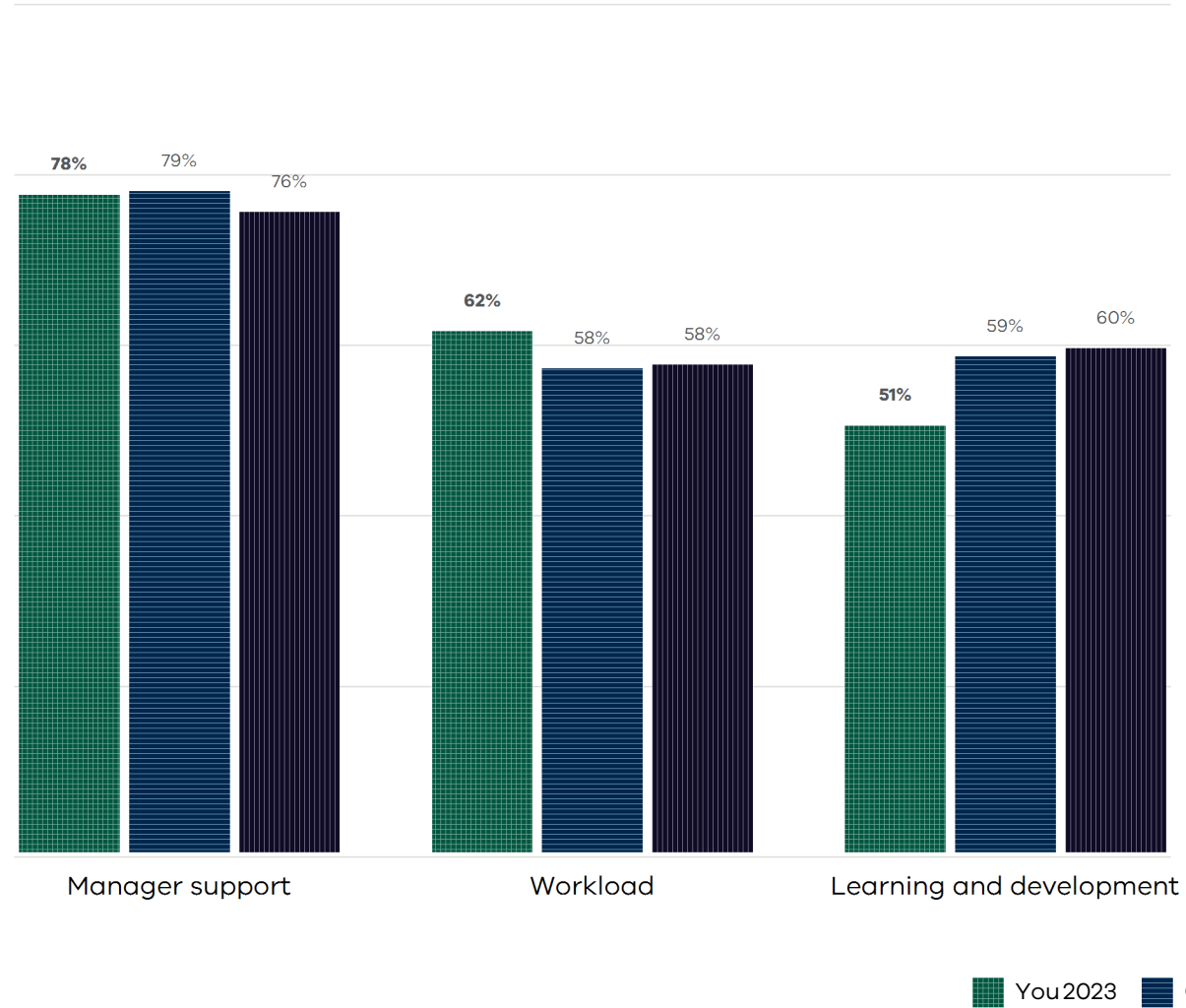
#### Example

In 2023:

- 78% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

- 79% of staff at your comparator and 76% of staff across the public sector.





## Job and manager factors

### Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

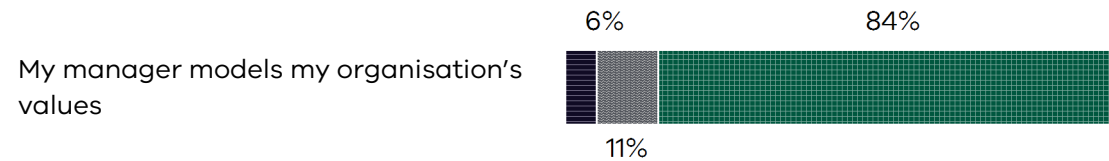
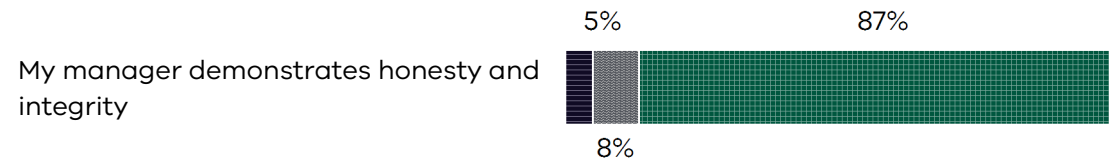
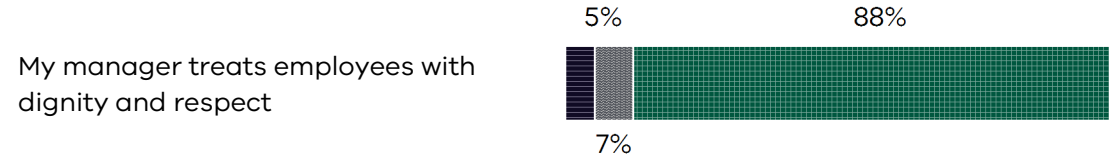
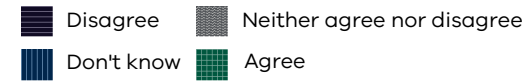
#### Example

88% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

### Survey question

### Your results

### Benchmark agree results



You 2023	Comparator		
	Lowest	Average	Highest

88 %	81 %	88 %	95 %
------	------	------	------

87 %	79 %	87 %	94 %
------	------	------	------

84 %	78 %	86 %	92 %
------	------	------	------

## Job and manager factors

### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

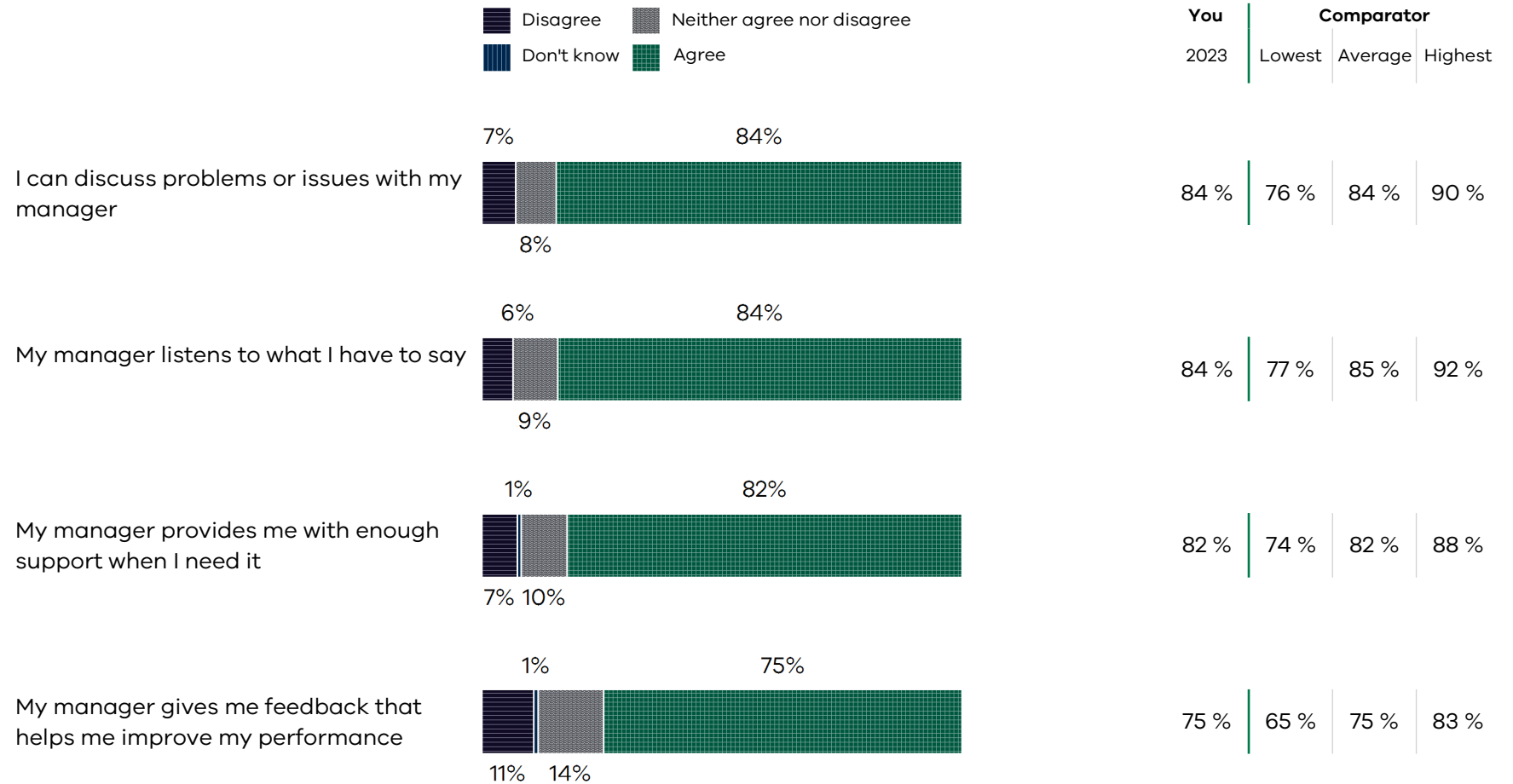
#### Example

84% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

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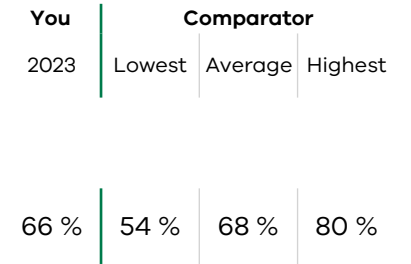
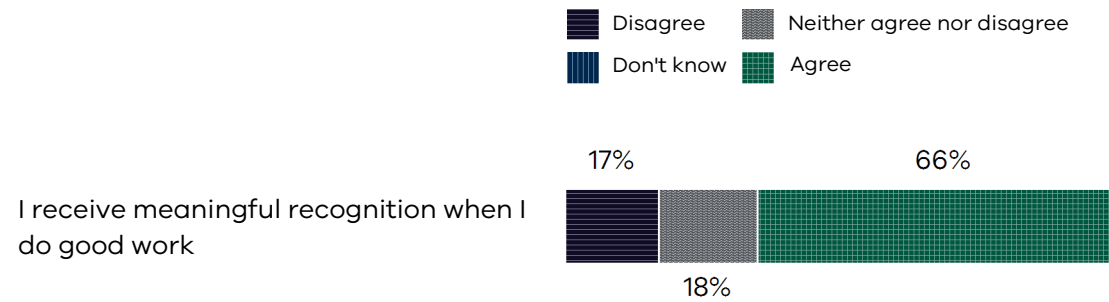
#### Example

66% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

## Survey question

## Your results

## Benchmark agree results



## Job and manager factors

### Workload

#### What this is

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

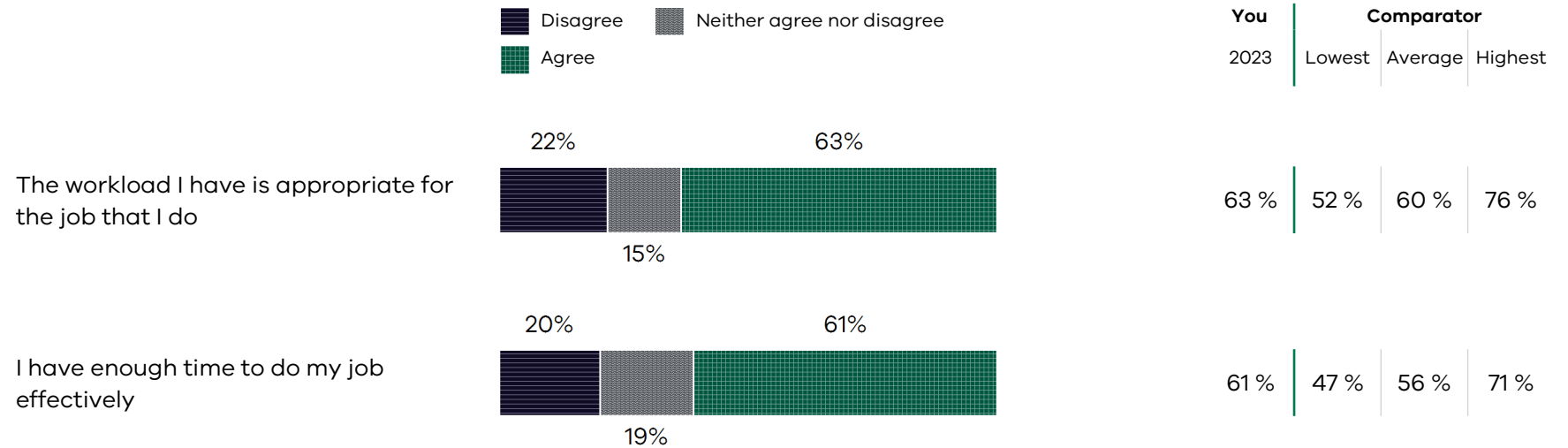
#### Example

63% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

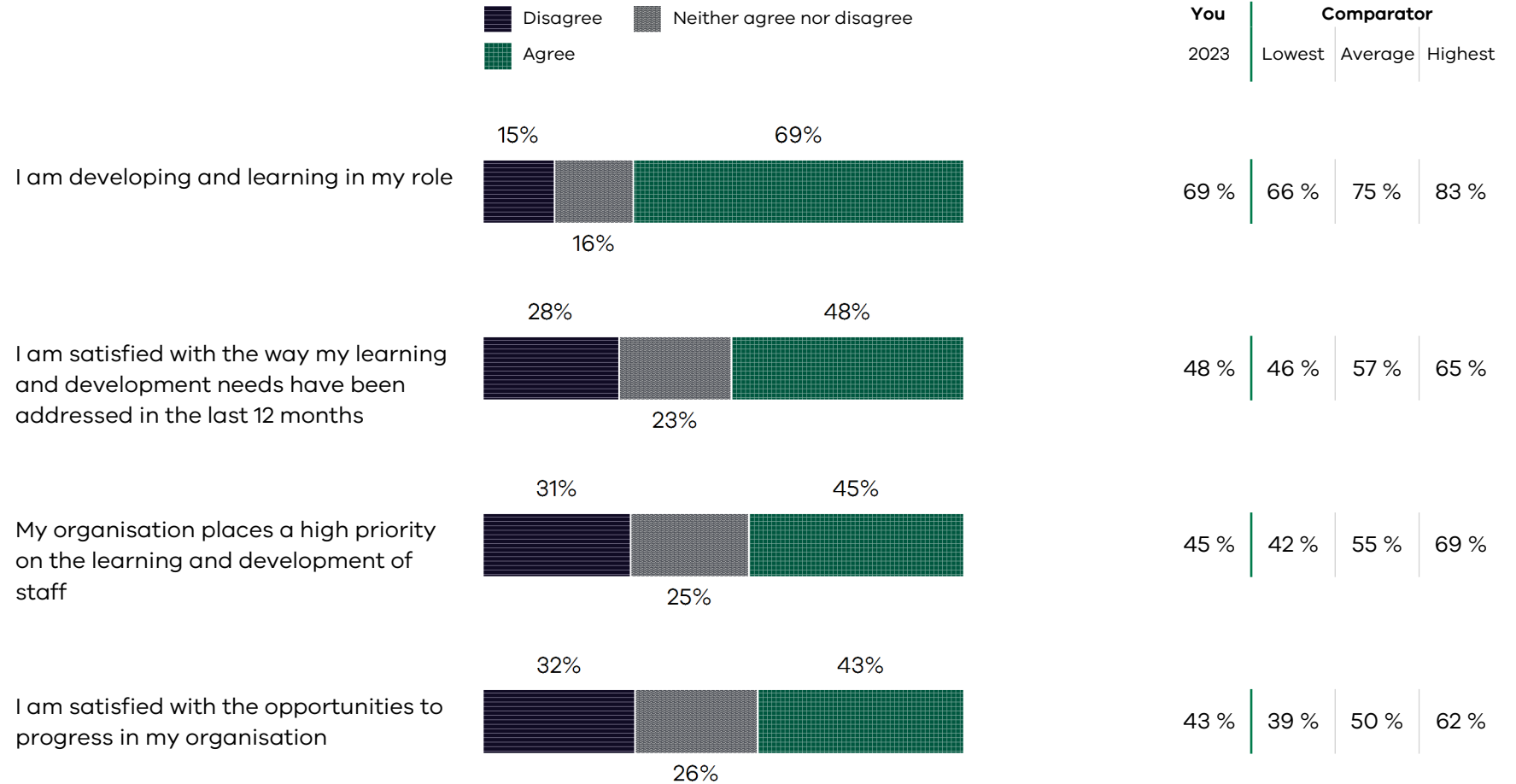
#### Example

69% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

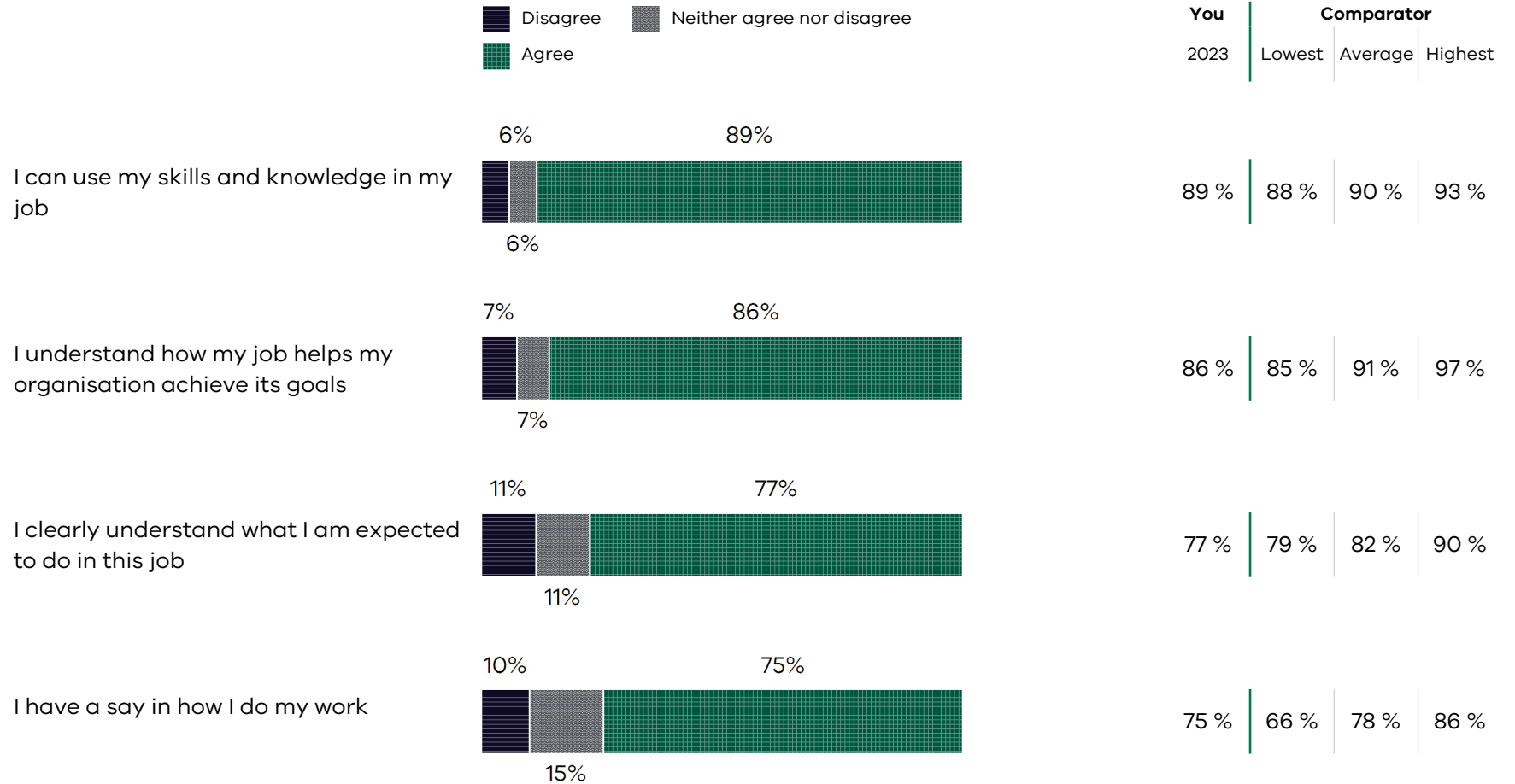
#### Example

89% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.

### Survey question

### Your results

### Benchmark agree results



## Job and manager factors

### Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

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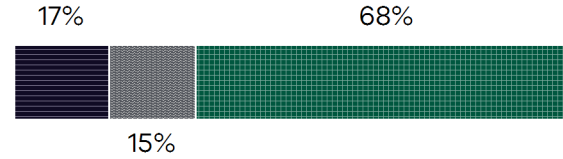
#### Example

68% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

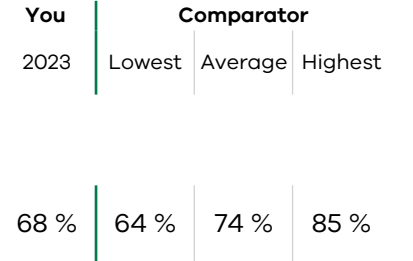
### Survey question

I have the authority to do my job effectively

### Your results



### Benchmark agree results



## Job and manager factors

### Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

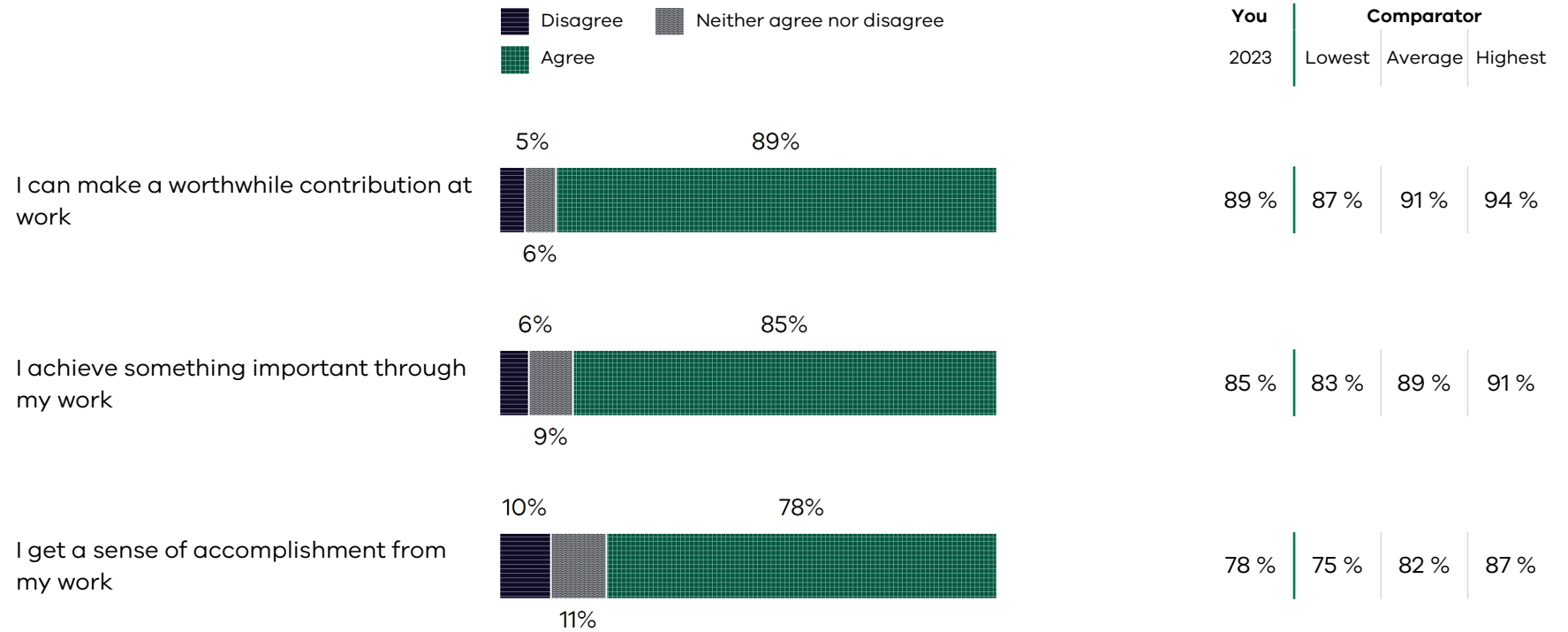
#### Example

89% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

### Survey question

### Your results

### Benchmark agree results





## Job and manager factors

### Flexible working

#### What this is

This is how well your organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

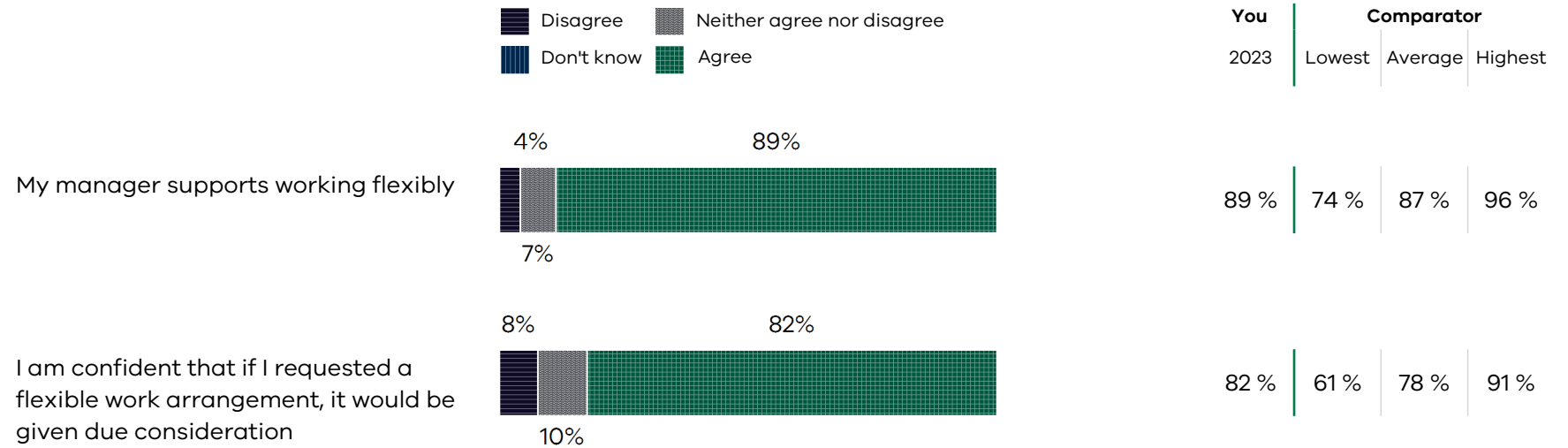
#### Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

### Survey question

### Your results

### Benchmark agree results



# People matter survey

2023

Have your say

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- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

### Senior leadership

- Senior leadership questions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

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- Manager leadership
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### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

## Public sector values

### Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

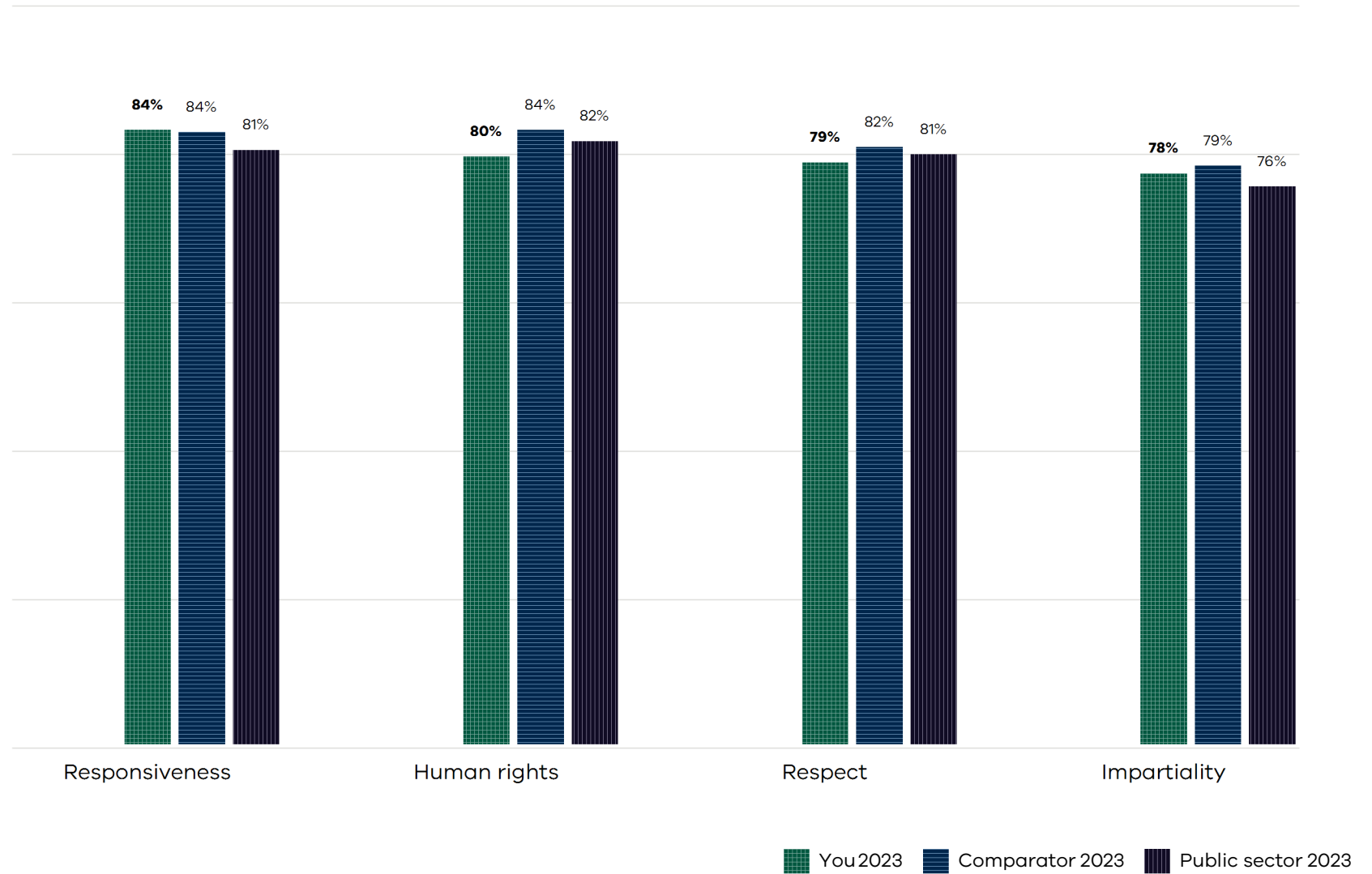
#### Example

In 2023:

- 84% of your staff who did the survey responded positively to questions about Responsiveness.

Compared to:

- 84% of staff at your comparator and 81% of staff across the public sector.



## Public sector values

### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

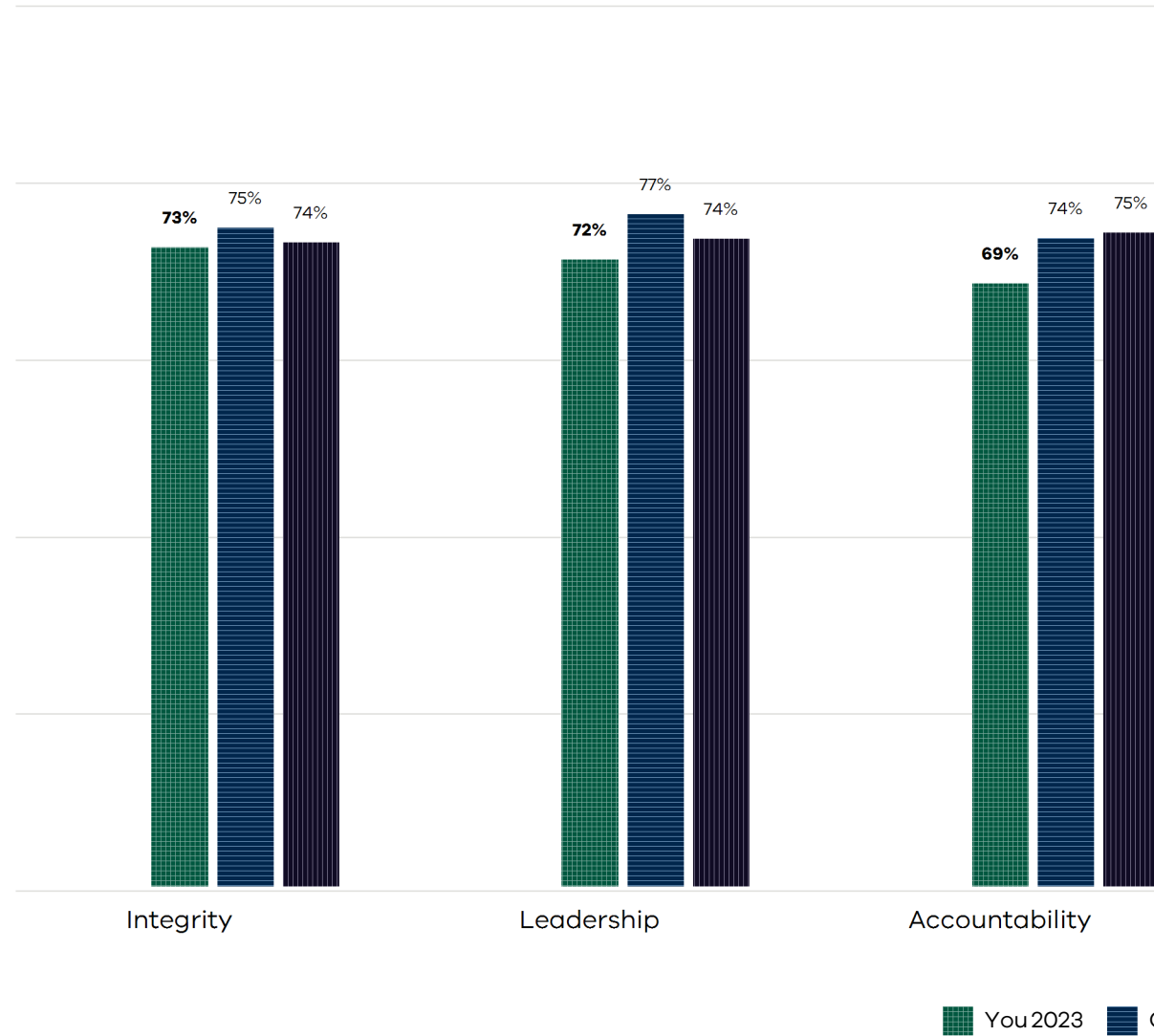
#### Example

In 2023:

- 73% of your staff who did the survey responded positively to questions about Integrity .

Compared to:

- 75% of staff at your comparator and 74% of staff across the public sector.



## Public sector values

### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

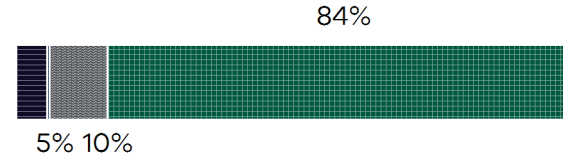
#### Example

84% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

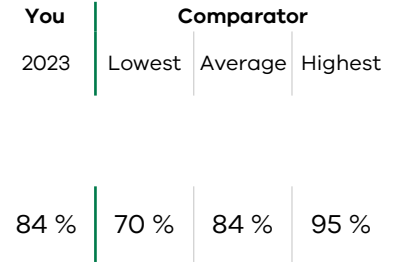
### Survey question

My workgroup provides high quality advice and services

### Your results



### Benchmark agree results



## Public sector values

### Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

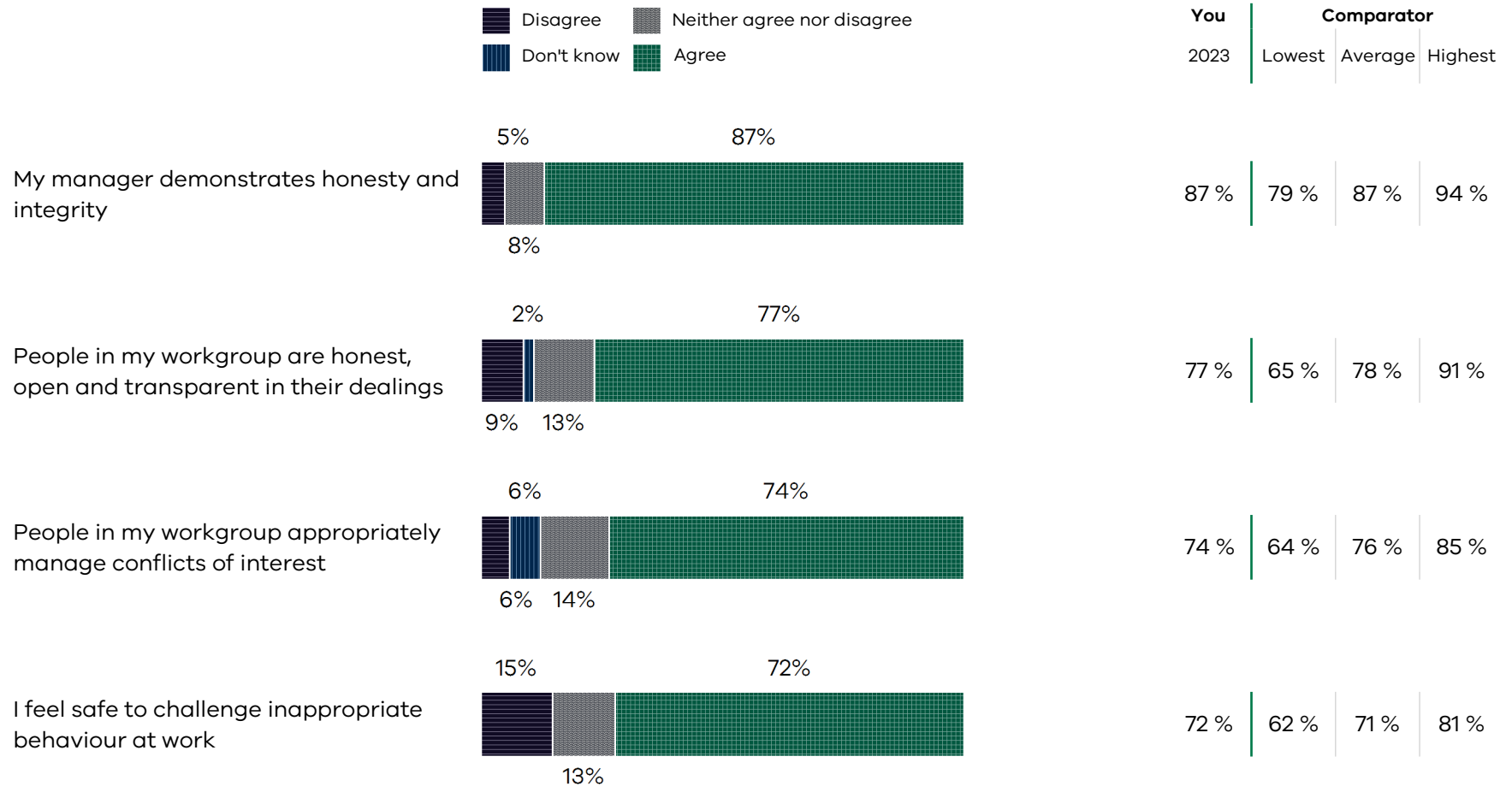
#### Example

87% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

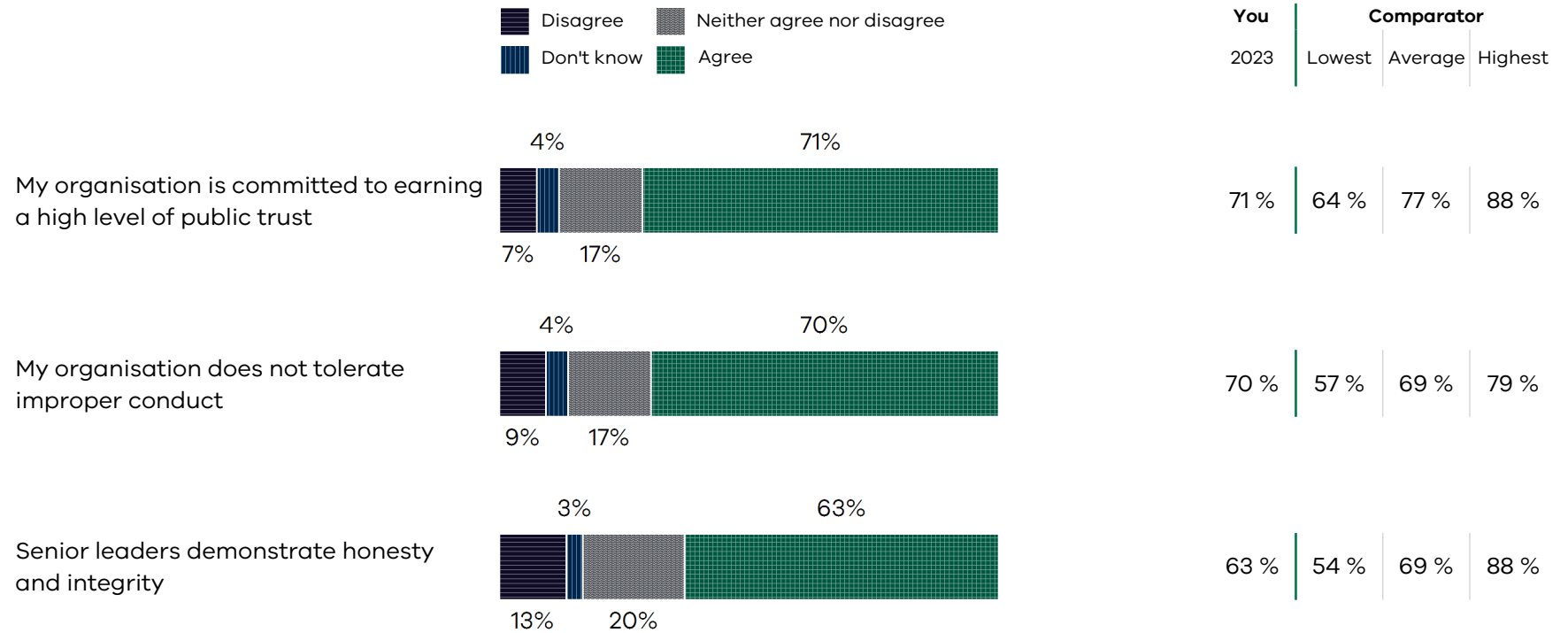
#### Example

71% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

### Survey question

### Your results

### Benchmark agree results



## Public sector values

### Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

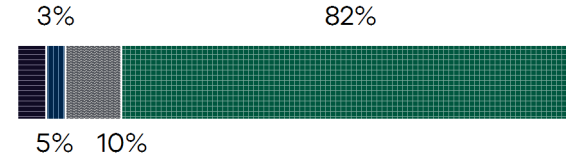
### Survey question

### Your results

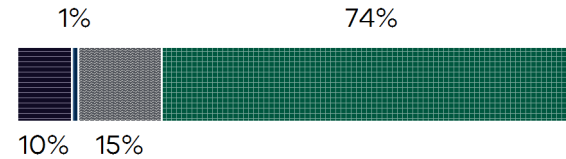
### Benchmark agree results



People in my workgroup are politically impartial in their work



My workgroup acts fairly and without bias



You	Comparator		
	Lowest	Average	Highest
2023			
82 %	72 %	82 %	89 %
74 %	63 %	76 %	85 %



## Public sector values

### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

86% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.

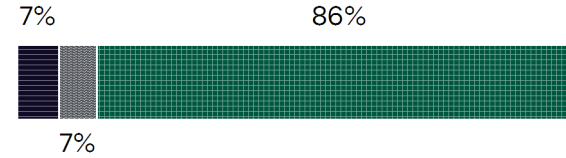
### Survey question

### Your results

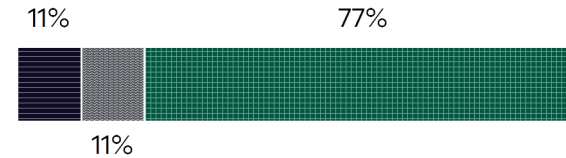
### Benchmark agree results



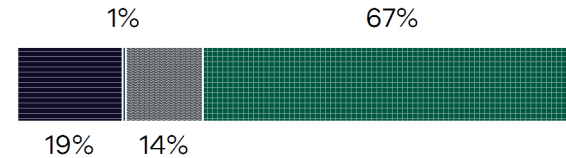
I understand how my job helps my organisation achieve its goals



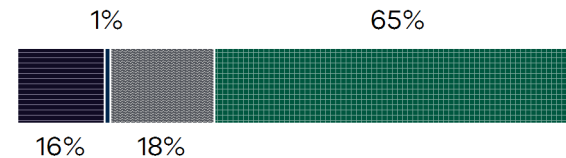
I clearly understand what I am expected to do in this job



My workgroup has clear lines of responsibility



My workgroup uses its resources well



You 2023	Comparator		
	Lowest	Average	Highest

86 %	85 %	91 %	97 %
------	------	------	------

77 %	79 %	82 %	90 %
------	------	------	------

67 %	65 %	73 %	82 %
------	------	------	------

65 %	54 %	67 %	75 %
------	------	------	------

## Public sector values

### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

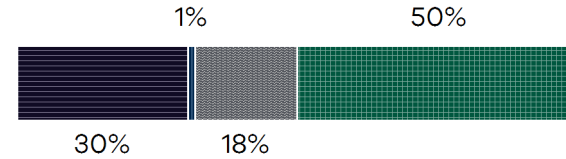
#### Example

50% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

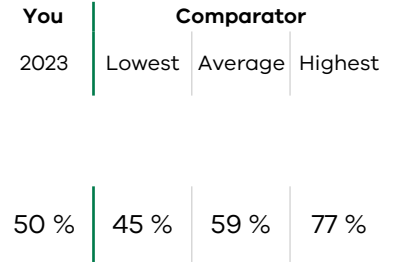
## Survey question

Senior leaders provide clear strategy and direction

## Your results



## Benchmark agree results



## Public sector values

### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

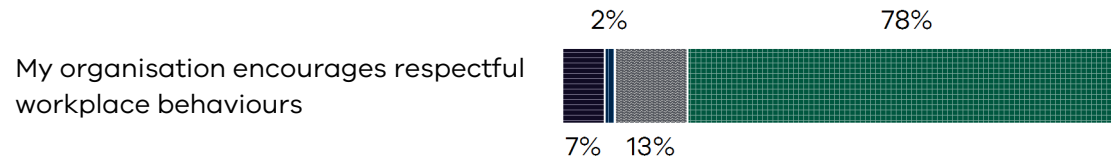
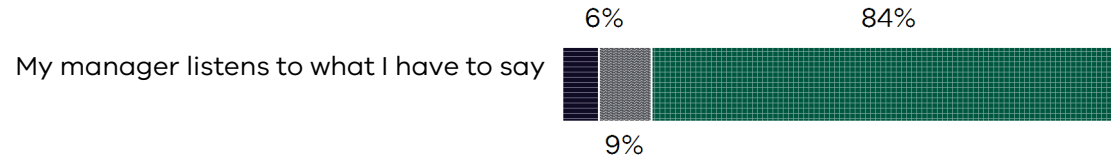
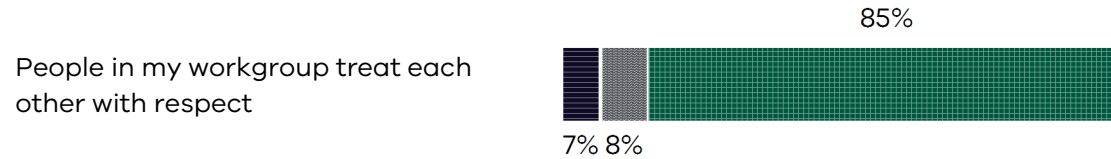
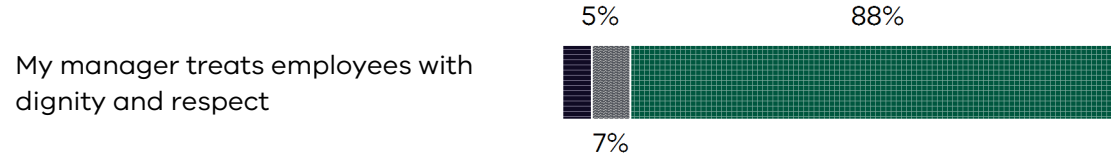
#### Example

88% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

### Survey question

### Your results

### Benchmark agree results



You 2023	Comparator		
	Lowest	Average	Highest

88 %	81 %	88 %	95 %
------	------	------	------

85 %	75 %	85 %	94 %
------	------	------	------

84 %	77 %	85 %	92 %
------	------	------	------

78 %	73 %	83 %	90 %
------	------	------	------

## Public sector values

### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

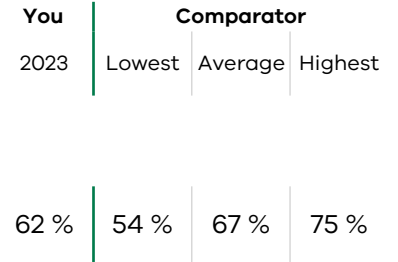
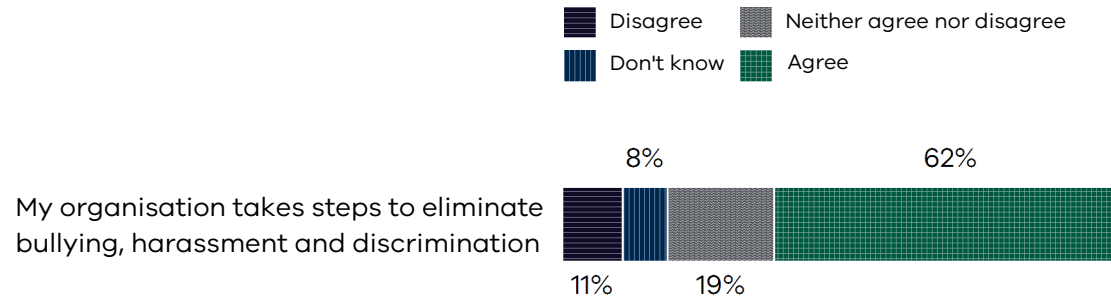
#### Example

62% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

## Survey question

## Your results

## Benchmark agree results



## Public sector values

### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

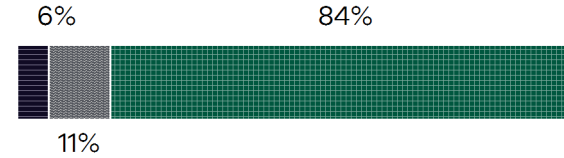
### Survey question

### Your results

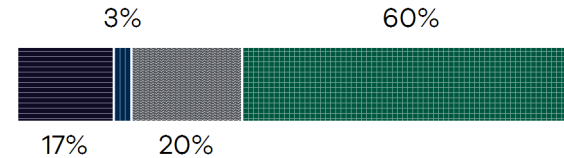
### Benchmark agree results



My manager models my organisation's values



Senior leaders model my organisation's values



You	Comparator		
	Lowest	Average	Highest
2023			

84 %	78 %	86 %	92 %
------	------	------	------

60 %	55 %	68 %	85 %
------	------	------	------

## Public sector values

### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

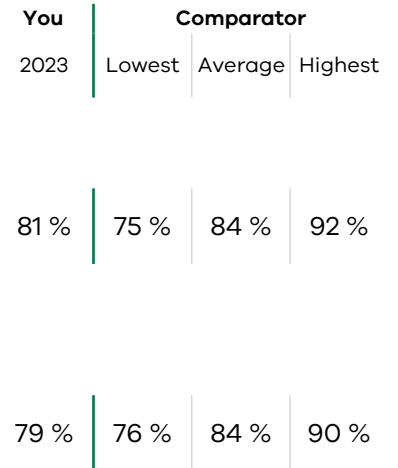
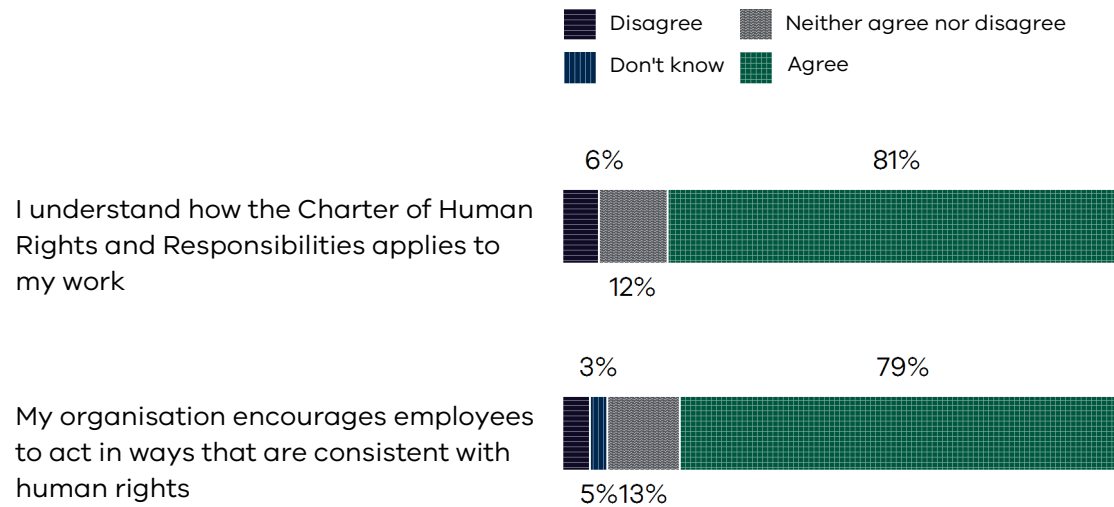
#### Example

81% of staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

### Survey question

### Your results

### Benchmark agree results



# People matter survey

2023

Have your say

## Overview

### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

## Result summary

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay
- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### Key differences

- Highest scoring
- Lowest scoring
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

- Taking action questions

## Detailed results

### Senior leadership

- Senior leadership questions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### Custom questions

- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

## Topical questions

### What this is

These are additional questions to support Workplace Gender Audits, in addition to existing survey questions on gender equality.

Detailed results for all gender equality questions are provided to your Human Resources area in separate Excel reports..

### Why this is important

Under the Gender Equality Act 2020, organisations have obligations to promote gender equality in the workplace.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

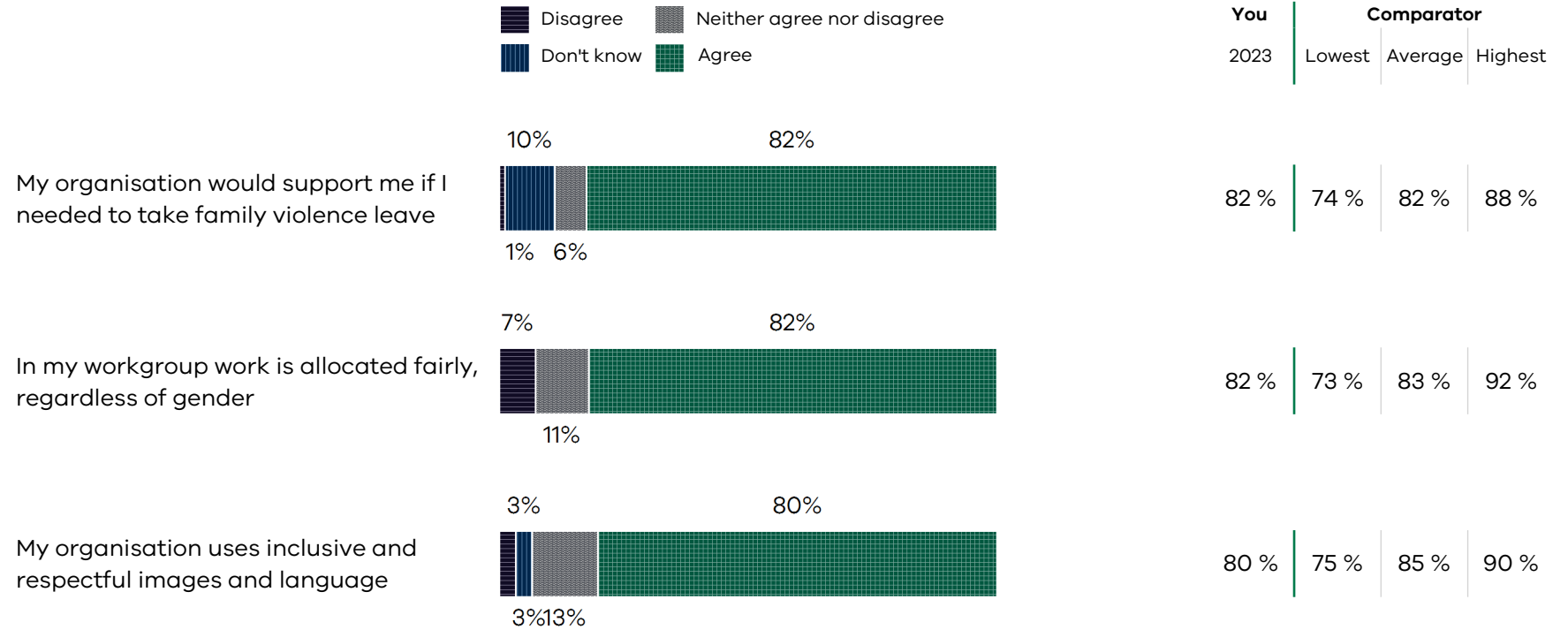
### Example

82% of your staff who did the survey agreed or strongly agreed with 'My organisation would support me if I needed to take family violence leave'.

## Survey question

## Your results

## Benchmark agree results





## Topical questions

### What this is

Results for additional questions that gather data on whole of Government sector issues.

### Why this is important

The People matter survey is an efficient way to gather data on public sector issues, avoiding additional surveys.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

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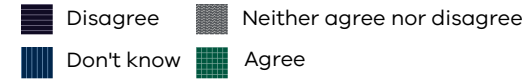
### Example

93% of your staff who did the survey agreed or strongly agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

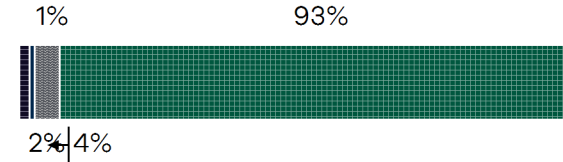
## Survey question

## Your results

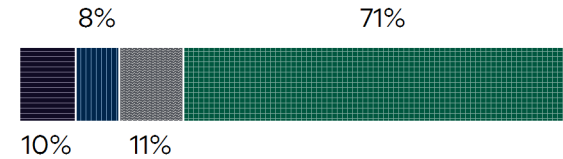
## Benchmark agree results



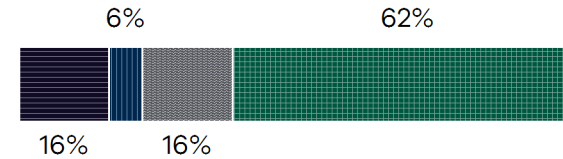
I understand how the Code of Conduct for Victorian public sector employees applies to my work



I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration



My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)



You	Comparator		
	Lowest	Average	Highest
2023			

93 %	87 %	93 %	96 %
------	------	------	------

71 %	52 %	74 %	84 %
------	------	------	------

62 %	45 %	57 %	77 %
------	------	------	------

# People matter survey

2023

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- Taking action questions

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- Senior leadership questions

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- Manager support
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- Job enrichment
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- Age, gender, variations in sex characteristics and sexual orientation
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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

## Custom questions

### What this is

Your organisation asked 6 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

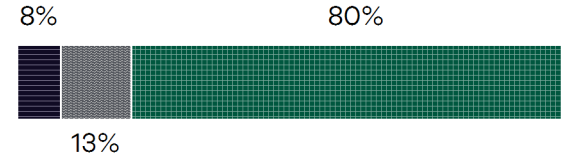
### Example

80% of staff who did the survey agreed or strongly agreed with 'I can talk to my manager when my workload is heavy and causing stress - without negative ramifications'.

## Survey question

I can talk to my manager when my workload is heavy and causing stress - without negative ramifications

## Your results



## Benchmark results

You  
2023

80 %

## Custom questions

### What this is

Your organisation asked 6 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'Thinking about your work-related stress due to workload and/or time pressure, what would help better manage your workload within deadlines'.

### Example

30% of staff who did the survey responded 'Reduced competing priorities' to the question.

## Thinking about your work-related stress due to workload and/or time pressure, what would help better manage your workload within deadlines

You  
2023

Reduced competing priorities	30%
Improved systems to support the work	26%
Adequate lead time for completing urgent tasks	25%
Adequate time to complete tasks	22%
Less approval layers	20%
Prioritisation of workload	19%
Decreased meetings	16%
Not covering for underperforming employees	14%
Managers/Leaders consulting and supporting employees	13%
Improved line management	12%

## Custom questions

### What this is

Your organisation asked 6 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'Over the next six months, how many days on average per week do you anticipate working from your primary office location'.

### Example

59% of staff who did the survey responded '1-2 days' to the question.

## Over the next six months, how many days on average per week do you anticipate working from your primary office location

You  
2023

1-2 days	59%
3-4 days	30%
5 days	6%
No days	5%

## Custom questions

### What this is

Your organisation asked 6 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'Which of the following would encourage you to come into the office more often'.

### Example

28% of staff who did the survey responded 'Coming together with people in our office (in general)' to the question.

## Which of the following would encourage you to come into the office more often

You  
2023

Coming together with people in our office (in general)	28%
Feeling connected	22%
Having important meetings in-person with colleagues	20%
Casual chats that result from bumping into a colleague	19%
Learning on-the-job from those around me	17%
Social activities (casual/themed dress days, after work drinks, team lunches, office puzzles)	16%
Team building activities	16%
More modernised office space	15%
Opportunity for more in-person interaction with leaders	14%
Face-to-face workshops	13%

## Custom questions

### What this is

Your organisation asked 6 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows your responses to the question 'What is your likely career plan for the next 2 years'.

### Example

44% of staff who did the survey responded 'Continue to work in my current workgroup within my organisation' to the question.

## What is your likely career plan for the next 2 years

You  
2023

	You 2023
Continue to work in my current workgroup within my organisation	44%
Don't know	16%
Move to another Victorian public sector organisation	16%
Work in a different workgroup within my organisation	6%
Move to another public service organisation	5%
Move to a private sector organisation	4%
Leave my organisation - Other	4%
Stay at my organisation - Other	3%
Retire	1%
Leave my organisation to take up full-time or part-time study	0%

## Custom questions

### What this is

Your organisation asked 6 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'What major factors are influencing your plan to leave your organisation'.

### Example

44% of staff who did the survey responded 'Lack of confidence in senior leadership' to the question.

## What major factors are influencing your plan to leave your organisation

You  
2023

Lack of confidence in senior leadership	44%
Limited future career opportunities at my organisation	41%
Poor organisational culture	41%
Lack of organisational stability	40%
Opportunity to broaden experience	35%
Better remuneration	34%
Opportunity to seek/take a promotion elsewhere	33%
Limited opportunities to gain further experience at my organisation	32%
Limited recognition for doing a good job	25%
Limited developmental/educational opportunities at my organisation	24%



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- Cultural diversity
- Employment
- Adjustments
- Caring

## Demographics

Age, gender, variations in sex characteristics and sexual orientation

### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	<b>304</b>	26%
35-54 years	<b>565</b>	48%
55+ years	<b>159</b>	14%
Prefer not to say	<b>146</b>	12%

How would you describe your gender?	(n)	%
Woman	<b>543</b>	46%
Man	<b>440</b>	37%
Prefer not to say	<b>182</b>	16%
Non-binary and I use a different term	<b>9</b>	1%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	<b>9</b>	1%
No	<b>1012</b>	86%
Prefer not to say	<b>153</b>	13%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?\*

	(n)	%
Yes	<b>4</b>	0%
No	<b>1011</b>	86%
Don't know	<b>22</b>	2%
Prefer not to say	<b>137</b>	12%

How do you describe your sexual orientation?

	(n)	%
Straight (heterosexual)	<b>809</b>	69%
Prefer not to say	<b>238</b>	20%
Bisexual	<b>46</b>	4%
Gay or lesbian	<b>43</b>	4%
Asexual	<b>20</b>	2%
Pansexual	<b>6</b>	1%
I use a different term	<b>6</b>	1%
Don't know	<b>6</b>	1%

## Demographics

### Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

### Aboriginal and/or Torres Strait Islander

	(n)	%
Yes	11	1%
Non Aboriginal and/or Torres Strait Islander	1049	89%
Prefer not to say	114	10%

### Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?\*

	(n)	%
Yes	7	64%
No	1	9%
Don't know	2	18%
Prefer not to say	1	9%

## Demographics

### Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

#### Do you identify as a person with a disability?

	(n)	%
Yes	105	9%
No	941	80%
Prefer not to say	128	11%

#### If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?

	(n)	%
Yes	63	60%
No	35	33%
Prefer not to say	7	7%

#### If not, which statement most accurately reflects your decision not to share your disability information within your organisation?

	(n)	%
My disability does not impact on my ability to perform my role	11	31%
I do not require any adjustments to be made to perform my role	10	29%
I feel that sharing my disability information will reflect negatively on me	9	26%
Other	5	14%

## Demographics

### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	<b>747</b>	64%
Not born in Australia	<b>243</b>	21%
Prefer not to say	<b>184</b>	16%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Other	<b>95</b>	36%
Hindi	<b>37</b>	14%
Mandarin	<b>30</b>	11%
Cantonese	<b>23</b>	9%
Greek	<b>21</b>	8%
Italian	<b>18</b>	7%
Vietnamese	<b>16</b>	6%
Punjabi	<b>12</b>	5%
Urdu	<b>12</b>	5%
Arabic	<b>10</b>	4%
Spanish	<b>10</b>	4%
Gujarati	<b>8</b>	3%

Language other than English spoken with family or community	(n)	%
Yes	<b>264</b>	22%
No	<b>739</b>	63%
Prefer not to say	<b>171</b>	15%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Tamil	<b>7</b>	3%
Filipino	<b>5</b>	2%
Macedonian	<b>5</b>	2%
Malayalam	<b>5</b>	2%
Turkish	<b>5</b>	2%
Telugu	<b>4</b>	2%
Auslan	<b>2</b>	1%
Persian (excluding Dari)	<b>2</b>	1%
Australian Indigenous Language	<b>1</b>	0%
Sinhalese	<b>1</b>	0%
Tagalog	<b>1</b>	0%

## Demographics

### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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Cultural identity	(n)	%
Australian	<b>710</b>	60%
Prefer not to say	<b>211</b>	18%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	<b>117</b>	10%
English, Irish, Scottish and/or Welsh	<b>109</b>	9%
East and/or South-East Asian	<b>80</b>	7%
South Asian	<b>35</b>	3%
Other	<b>31</b>	3%
New Zealander	<b>26</b>	2%
African	<b>13</b>	1%
Central Asian	<b>13</b>	1%
Middle Eastern	<b>10</b>	1%
Aboriginal and/or Torres Strait Islander	<b>10</b>	1%
Central and/or South American	<b>10</b>	1%
North American	<b>7</b>	1%
Pacific Islander	<b>6</b>	1%
Maori	<b>4</b>	0%

Religion	(n)	%
No religion	<b>583</b>	50%
Christianity	<b>254</b>	22%
Prefer not to say	<b>220</b>	19%
Hinduism	<b>37</b>	3%
Islam	<b>26</b>	2%
Other	<b>24</b>	2%
Buddhism	<b>17</b>	1%
Judaism	<b>10</b>	1%
Sikhism	<b>3</b>	0%

## Demographics

### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

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Working arrangement	(n)	%
Full-time	<b>1076</b>	92%
Part-time	<b>98</b>	8%

Gross base salary (ongoing/fixed term only)	(n)	%
Prefer not to say	<b>150</b>	13%
Below \$80k	<b>202</b>	18%
\$80k to \$120k	<b>447</b>	39%
\$120k to \$160k	<b>193</b>	17%
\$160k to \$200k	<b>83</b>	7%
\$200k or more	<b>58</b>	5%

Organisational tenure	(n)	%
<1 year	<b>296</b>	25%
1 to less than 2 years	<b>230</b>	20%
2 to less than 5 years	<b>318</b>	27%
5 to less than 10 years	<b>187</b>	16%
10 to less than 20 years	<b>108</b>	9%
More than 20 years	<b>35</b>	3%

Management responsibility	(n)	%
Non-manager	<b>819</b>	70%
Other manager	<b>213</b>	18%
Manager of other manager(s)	<b>142</b>	12%

Employment type	(n)	%
Ongoing and executive	<b>760</b>	65%
Fixed term	<b>373</b>	32%
Other	<b>41</b>	3%

## Demographics

### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

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#### Primary workplace location over the last 3 months

	(n)	%
Melbourne CBD	<b>686</b>	58%
Melbourne: Suburbs	<b>286</b>	24%
Large regional city	<b>162</b>	14%
Rural	<b>28</b>	2%
Other	<b>12</b>	1%

#### What have been your main places of work over the last 3-months?

	(n)	%
Your employer's office	<b>759</b>	65%
A frontline or service delivery location	<b>45</b>	4%
Home or private location	<b>849</b>	72%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	<b>136</b>	12%
Other	<b>13</b>	1%

#### Flexible work

	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	<b>579</b>	49%
Flexible start and finish times	<b>357</b>	30%
No, I do not use any flexible work arrangements	<b>331</b>	28%
Working more hours over fewer days	<b>129</b>	11%
Part-time	<b>83</b>	7%
Using leave to work flexible hours	<b>71</b>	6%
Purchased leave	<b>23</b>	2%
Other	<b>13</b>	1%
Study leave	<b>12</b>	1%
Shift swap	<b>3</b>	0%
Job sharing	<b>3</b>	0%



## Demographics

### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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### Have you requested any of the following adjustments at work?\*

	(n)	%
No, I have not requested adjustments	<b>841</b>	72%
Flexible working arrangements	<b>283</b>	24%
Physical modifications or improvements to the workplace	<b>53</b>	5%
Career development support strategies	<b>17</b>	1%
Other	<b>10</b>	1%
Accessible communications technologies	<b>7</b>	1%
Job redesign or role sharing	<b>5</b>	0%

### Why did you make this request?

	(n)	%
Work-life balance	<b>179</b>	54%
Health	<b>115</b>	35%
Family responsibilities	<b>101</b>	30%
Caring responsibilities	<b>95</b>	29%
Other	<b>24</b>	7%
Disability	<b>18</b>	5%
Study commitments	<b>15</b>	5%

### What was your experience with making the request?

	(n)	%
The adjustments I needed were made and the process was satisfactory	<b>268</b>	80%
The adjustments I needed were not made	<b>36</b>	11%
The adjustments I needed were made but the process was unsatisfactory	<b>29</b>	9%

## Demographics

### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

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Caring responsibility	(n)	%
None of the above	<b>454</b>	39%
Prefer not to say	<b>195</b>	17%
Primary school aged child(ren)	<b>194</b>	17%
Secondary school aged child(ren)	<b>153</b>	13%
Frail or aged person(s)	<b>101</b>	9%
Child(ren) - younger than preschool age	<b>92</b>	8%
Preschool aged child(ren)	<b>82</b>	7%
Person(s) with a mental illness	<b>40</b>	3%
Person(s) with a medical condition	<b>39</b>	3%
Person(s) with disability	<b>33</b>	3%
Other	<b>22</b>	2%



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