People matter survey

2023

Have your say

Geelong Performing Arts Centre Trust
2023 people matter survey results report

Victorian Public Sector Commission

VICTORIA State Government

People matter survey

2023

Have your say

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- Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
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Report overview

About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 and 2022.

This means you'll be able to compare about 83% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2023 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2023 survey

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Report overview

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.

Report overview

Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership → **Organisation climate** → **Workgroup climate** → **Job and manager** → **Outcomes**

Senior leadership	Organisation climate	Workgroup climate	Job and manager	Outcomes
• Lead the organisation • Set the culture • Lead by example • Actions influence outcomes	• Organisational integrity • Safety climate • Patient safety climate • Collaboration	• Quality service delivery • Innovation • Workgroup support • Safe to speak up	• Manager leadership • Manager support • Workload • Learning and development • Job enrichment • Meaningful work • Flexible working	• Engagement • Satisfaction • Wellbeing – work-related stress • Wellbeing – job-related affect • Intention to stay • Acting on negative behaviours • Inclusion

The public sector values that underpin the framework and all public sector organisations

Responsiveness   Integrity   Impartiality   Accountability   Respect   Leadership   Human Rights

Report overview

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Australian Centre for the Moving Image

Film Victoria

Melbourne Recital Centre

Museums Victoria

National Gallery of Victoria

Shrine of Remembrance Trustees

Report overview

Your response rate

What this is

This is how many staff in your organisation did the survey in 2023.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2022

24%
(24)

Comparator	45%
Public Sector	42%

2023

38%
(45)

Comparator	33%
Public Sector	57%

People matter survey 2023

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People outcomes

Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2022	
76	
Comparator	71
Public Sector	68

2023	
72	
Comparator	70
Public Sector	67

People outcomes

Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2023 index is 72.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
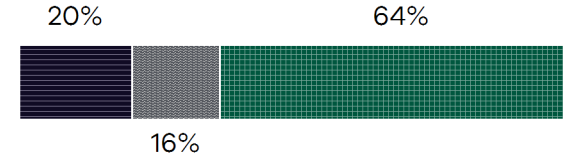
Example

84% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

Survey question — Your results — Benchmark agree results

Legend: Disagree | Neither agree nor disagree | Agree

Survey question	Disagree	Neither	Agree	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
I am proud to tell others I work for my organisation		16%	84%	95 %	92 %	84 %	74 %	83 %	89 %
I feel a strong personal attachment to my organisation	7%	20%	73%	78 %	63 %	73 %	66 %	69 %	76 %
My organisation motivates me to help achieve its objectives	11%	18%	71%	73 %	83 %	71 %	46 %	62 %	75 %
My organisation inspires me to do the best in my job	11%	20%	69%	63 %	79 %	69 %	40 %	62 %	75 %

People outcomes

Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2023 index is 72.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'I would recommend my organisation as a good place to work'.

Survey question

Your results

■ Disagree   ▨ Neither agree nor disagree
▦ Agree

I would recommend my organisation as a good place to work

20%   64%

16%

Benchmark agree results

	You			Comparator		
2021	2022	2023	Lowest	Average	Highest
76 %	67 %	64 %	46 %	59 %	81 %
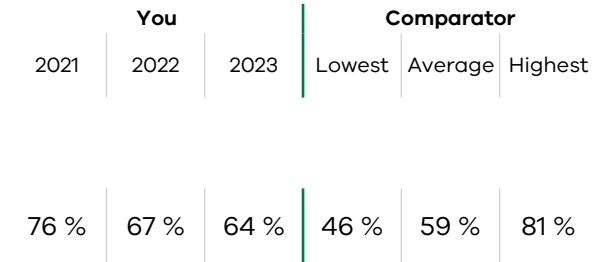
People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2023:

- 85% of your staff who did the survey responded positively to questions about Inclusion which is up from 79% in 2022.

Compared to:

- 78% of staff at your comparator and 78% of staff across the public sector.
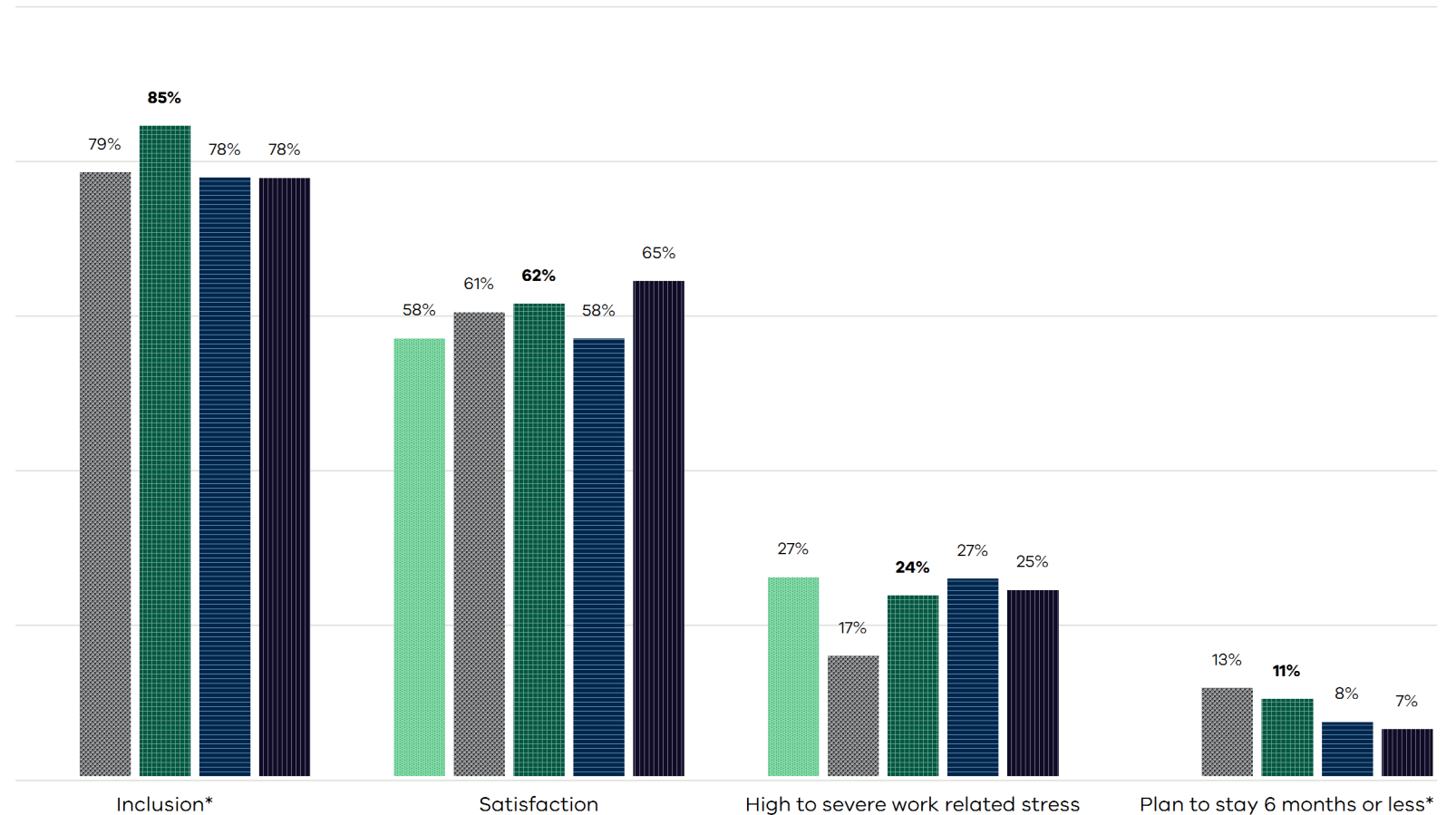
*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021, You 2022, You 2023, Comparator 2023, Public sector 2023

Chart data:

	You 2021	You 2022	You 2023	Comparator 2023	Public sector 2023
Inclusion*		79%	85%	78%	78%
Satisfaction	58%	61%	62%	58%	65%
High to severe work related stress	27%	17%	24%	27%	25%
Plan to stay 6 months or less*		13%	11%	8%	7%

People outcomes

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question	Your results		Benchmark satisfied results					

Your results legend: ■ Dissatisfied ▨ Neither satisfied nor dissatisfied ▦ Satisfied
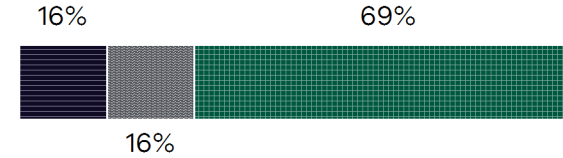
Survey question	Your results	You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
Considering everything, how satisfied are you with your current job	16% / 16% / 69%	63 %	71 %	69 %	51 %	67 %	84 %
How satisfied are you with the work/life balance in your current job	20% / 13% / 67%	59 %	63 %	67 %	43 %	62 %	81 %
How satisfied are you with your career development within your current organisation	24% / 24% / 51%	51 %	50 %	51 %	34 %	44 %	53 %
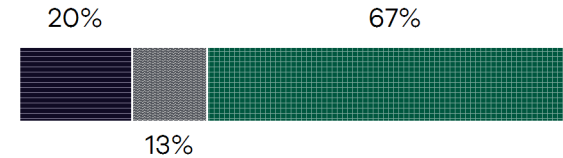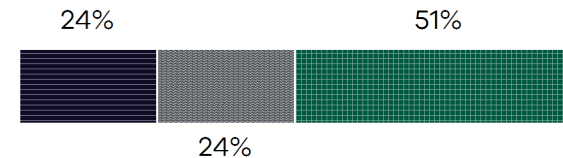
People outcomes

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2023 compared to 2022 and your comparator.

Example

24% of your staff who did the survey said they had high to severe stress in 2023. This is compared to 27% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2023)

Level	Percentage
Nil	20%
Low / mild	36%
Moderate	20%
High	13%
Very high	9%
Severe	2%
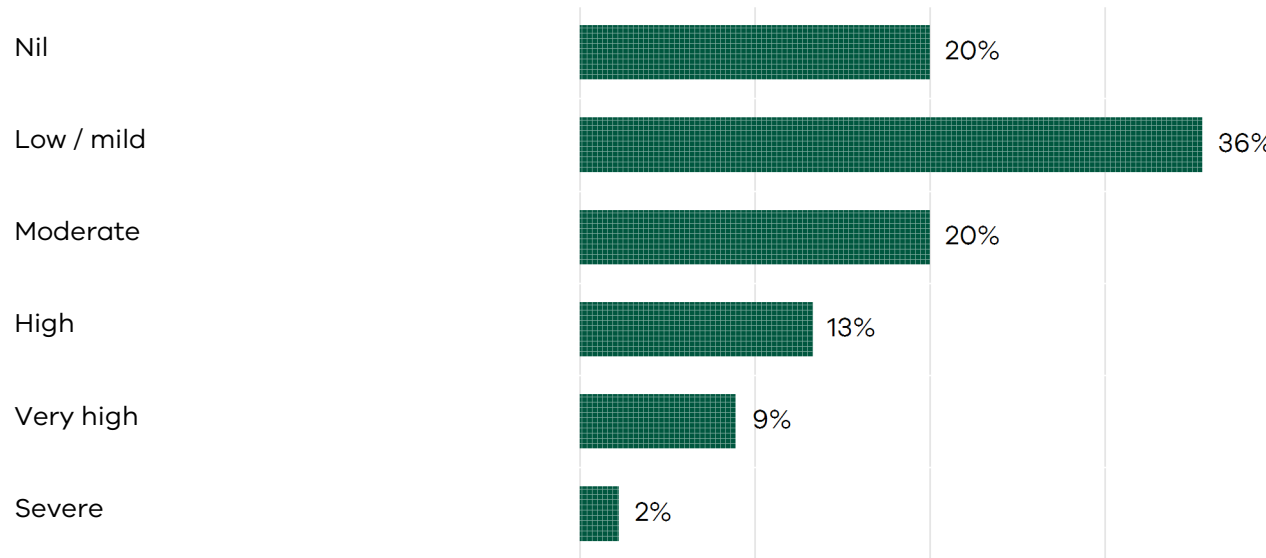
Reported levels of high to severe stress

2022		2023	
17%		**24%**	
Comparator	28%	Comparator	27%
Public Sector	25%	Public Sector	25%
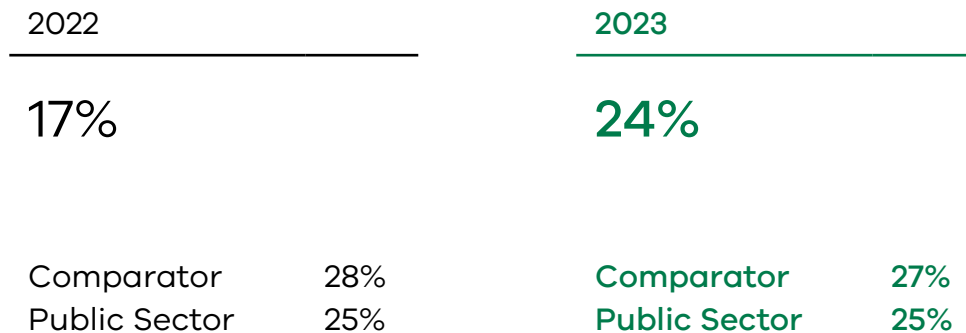
People outcomes

Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

80% of your staff who did the survey said they experienced mild to severe stress.

Of that 80%, 44% said the top reason was 'Workload'.

	36		9
	80%		20%

■ Experienced some work-related stress   ▦ Did not experience some work-related stress

Of those that experienced work related stress it was from ...	You 2022	You 2023	Comparator 2023	Public sector 2023
Workload	45%	44%	43%	49%
Time pressure	40%	42%	44%	41%
Organisation or workplace change	20%	31%	11%	12%
Dealing with clients, patients or stakeholders	15%	22%	17%	15%
Job security	0%	19%	11%	11%
Unclear job expectations	15%	17%	12%	14%
Management of work (e.g. supervision, training, information, support)	15%	14%	14%	13%
Work schedule or hours	10%	11%	11%	7%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	30%	8%	16%	11%
Work that doesn't match my skills or experience	5%	8%	5%	7%

People outcomes

Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

9% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

■ Leaving your organisation　■ Leaving the sector　▦ Staying

Employees plan to work at your organisation for …	You 2022	You 2023	Comparator 2023	Public sector 2023
6 months or less	13%	11%	8%	7%
Over 6 months and up to 1 year	0%	9%	10%	10%
Over 1 year and up to 3 years	33%	24%	30%	24%
Over 3 years and up to 5 years	13%	16%	19%	15%
Over 5 years	42%	40%	32%	45%

People outcomes

Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question	Your results	Benchmark agree results

Legend: ■ Disagree | ▨ Neither agree nor disagree | ▨ Agree

Survey question	Your results		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
I can be myself at work	2% / 11% / 87%	Not asked	79 %	87 %	66 %	83 %	91 %
I feel culturally safe at work	4% / 9% / 87%	90 %	79 %	87 %	69 %	83 %	94 %
I feel as if I belong at this organisation	7% / 11% / 82%	Not asked	79 %	82 %	54 %	69 %	78 %
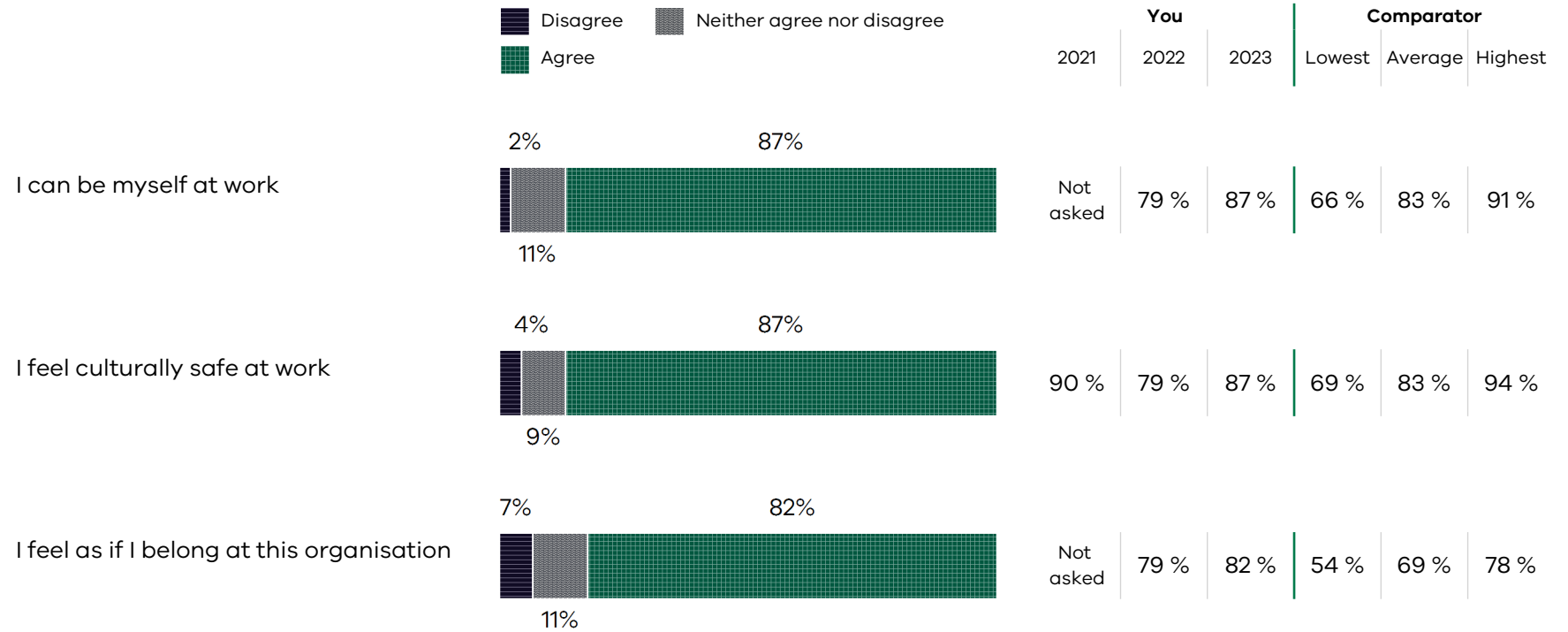
People outcomes

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

Why there are no further details

Results for response options with fewer than 10 responses have been suppressed to protect participant anonymity.

No response option has 10 or more responses.

Staff who experienced one or more barriers to success at work

17	28
38%	62%

■ Experienced barriers listed   ▦ Did not experience any of the barriers listed
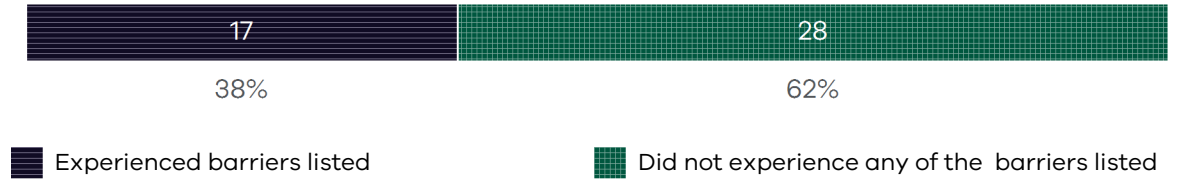
People outcomes

Inclusion - Witnessed barriers to success

What this is

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

n the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

Why there are no further details

Results for response options with fewer than 10 responses have been suppressed to protect participant anonymity.

No response option has 10 or more responses

Staff who witnessed one or more barriers to success at work

14	31
31%	69%

■ Witnessed barriers listed ■ Did not witness barriers listed

People outcomes

Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

In 2023:

- 60% of your staff who did the survey said work made them feel happy in 2023, which is down from 67% in 2022

Compared to:

- 51% of staff at your comparator and 52% of staff across the public sector.

Thinking about the last three months, how often has work made you feel …

Legend: You 2021 | You 2022 | You 2023 | Comparator 2023 | Public sector 2023

Happy: 54%, 67%, 60%, 51%, 52%
Enthusiastic: 54%, 67%, 58%, 47%, 48%
Worried: 37%, 21%, 38%, 35%, 31%
Miserable: 15%, 4%, 18%, 20%, 18%
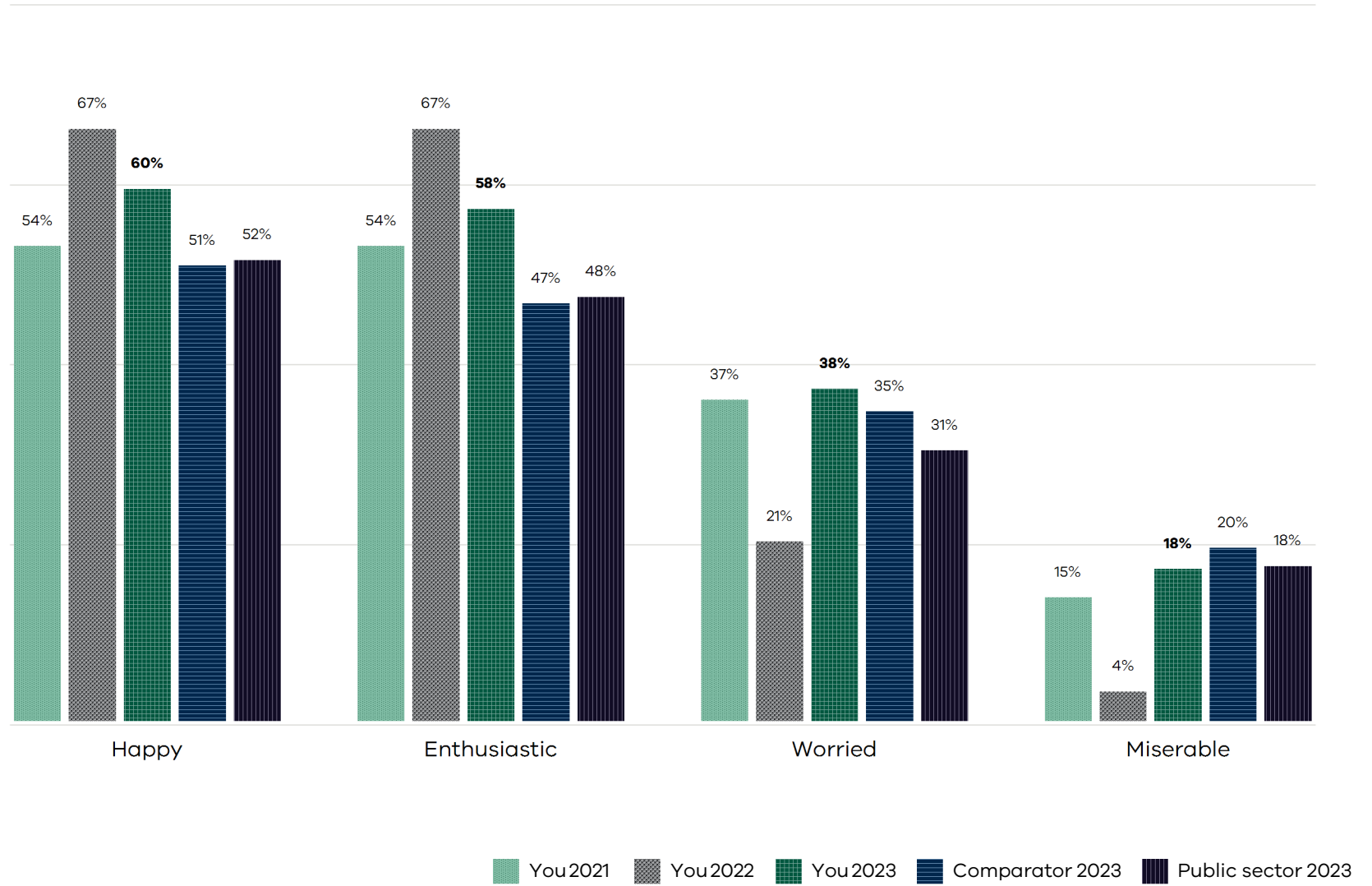
People outcomes

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

Example

In 2023:

- 20% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is up from 13% in 2022.

Compared to:

- 11% of staff at your comparator and 12% of staff across the public sector.

Bullying: You 2021 15%, You 2022 13%, You 2023 20%, Comparator 2023 11%, Public sector 2023 12%

Violence or aggression: You 2021 7%, You 2022 8%, You 2023 9%, Comparator 2023 6%, Public sector 2023 11%

Sexual harassment: You 2021 2%, You 2022 0%, You 2023 4%, Comparator 2023 8%, Public sector 2023 4%

Discrimination: You 2021 7%, You 2022 0%, You 2023 2%, Comparator 2023 5%, Public sector 2023 6%

Legend: You 2021, You 2022, You 2023, Comparator 2023, Public sector 2023

People outcomes

Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and long-term negative impact on those involved, including those who witness bullying.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.

People outcomes

Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.

We do this to protect the respondents.

People outcomes

Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

People outcomes

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression.

We do this to protect the respondents.

Negative behaviour

Witnessing negative behaviours

What this is

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

Example

24% of your staff who did the survey said they witnessed some negative behaviour at work.

76% said they witnessed No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?

11	34
24%	76%

■ Witnessed some negative behaviour   ▦ Did not witness some negative behaviour
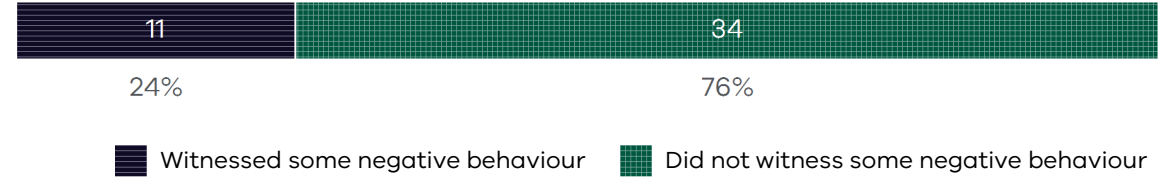
During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	Comparator 2023	Public sector 2023
No, I have not witnessed any of the situations above	76%	77%	81%
Bullying of a colleague	22%	16%	13%
Discrimination against a colleague	2%	9%	7%
Violence or aggression against a colleague	2%	3%	3%

Negative behaviour

Taking action when witnessing negative behaviours

What this is

This is what your staff did when they witnessed negative behaviour at work.

Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took.

The table shows the answers in descending order.

Example

24% of your staff who did the survey witnessed negative behaviour, of which:

- 82% said the top action they took was 'Spoke to the person who experienced the behaviour'.

- 0% took no action.

Have you witnessed any negative behaviour at work in the last 12 months?

11	34
24%	76%

■ Witnessed some negative behaviour ▨ Did not witness some negative behaviour

When you witnessed the above behaviour(s), did you do any of the following?	You 2023	Comparator 2023	Public sector 2023
Spoke to the person who experienced the behaviour	82%	71%	69%
Told a manager	45%	31%	38%
Spoke to the person who behaved in a negative way	18%	13%	17%
Submitted a formal complaint	9%	3%	5%
Told a colleague	9%	25%	19%
Told Human Resources	9%	10%	7%
Told the person the behaviour was not OK	9%	15%	20%

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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

Custom questions

- Questions requested by your organisation

Demographics

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- Aboriginal and/or Torres Strait Islander
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- Cultural diversity
- Employment
- Adjustments
- Caring

Key differences

Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2023.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 scores against your 2022 scores and your 2023 comparator group.

Example

On the first row 'Job enrichment', the 'You 2023' column shows 98% of your staff agreed with 'I understand how my job helps my organisation achieve its goals'.
In the 'Change from 2022' column, you have a 2% increase, which is a positive trend.

Question group	Highest scoring questions	You 2023	Change from 2022	Comparator 2023
Job enrichment	I understand how my job helps my organisation achieve its goals	98%	+2%	90%
Job enrichment	I can use my skills and knowledge in my job	96%	+8%	89%
Meaningful work	I can make a worthwhile contribution at work	96%	+8%	92%
Safety climate	My organisation provides a physically safe work environment	96%	+12%	87%
Meaningful work	I achieve something important through my work	93%	+10%	86%
Gender equality supporting measures	My organisation uses inclusive and respectful images and language	93%	Not asked in 2022	85%
Workgroup support	People in my workgroup work together effectively to get the job done	91%	+4%	83%
Gender equality supporting measures	My organisation would support me if I needed to take family violence leave	89%	Not asked in 2022	83%
Workgroup support	People in my workgroup treat each other with respect	89%	+6%	83%
Organisational integrity	My organisation is committed to earning a high level of public trust	87%	-5%	79%

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Key differences

Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2023.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 scores against your 2022 scores and your 2023 comparator group.

Example

On the first row 'Taking action', the 'You 2023' column shows 20% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.
In the 'Change from 2022' column, you have a 5% decrease, which is a negative trend.

Question subgroup	Lowest scoring questions	You 2023	Change from 2022	Comparator 2023
Taking action	My organisation has made improvements based on the survey results from last year	20%	-5%	21%
Learning and development	I am satisfied with the opportunities to progress in my organisation	33%	-21%	31%
Organisational integrity	I believe the promotion processes in my organisation are fair	33%	-13%	37%
Learning and development	My organisation places a high priority on the learning and development of staff	38%	+0%	36%
Organisational integrity	I have an equal chance at promotion in my organisation	40%	-6%	42%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	42%	-12%	44%
Safety climate	All levels of my organisation are involved in the prevention of stress	42%	+1%	32%
Taking action	I believe my organisation will make improvements based on the results of this survey	44%	-10%	39%
Other questions	My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)	44%	Not asked in 2022	40%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	49%	-9%	42%

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Key differences

Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2022' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2022 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2023' column shows 62% of your staff agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.
In the 'Increase from 2022' column, you have a 16% increase, which is a positive trend.

Question group	Most improved from last year	You 2023	Increase from 2022	Comparator 2023
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	62%	+16%	39%
Safety climate	My organisation provides a physically safe work environment	96%	+12%	87%
Engagement	I feel a strong personal attachment to my organisation	73%	+11%	69%
Learning and development	I am developing and learning in my role	64%	+10%	63%
Meaningful work	I achieve something important through my work	93%	+10%	86%
Collaboration	I am able to work effectively with others outside my immediate workgroup	84%	+9%	80%
Innovation	My workgroup encourages employee creativity	76%	+9%	66%
Meaningful work	I can make a worthwhile contribution at work	96%	+8%	92%
Job enrichment	I can use my skills and knowledge in my job	96%	+8%	89%
Inclusion	I can be myself at work	87%	+8%	83%

Key differences

Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2022' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2022 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Learning and development', the 'You 2023' column shows 33% of your staff agreed with 'I am satisfied with the opportunities to progress in my organisation'.

In the 'Decrease from 2022' column, you have a 21% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2023	Decrease from 2022	Comparator 2023
Learning and development	I am satisfied with the opportunities to progress in my organisation	33%	–21%	31%
Manager support	My manager gives me feedback that helps me improve my performance	67%	–17%	69%
Quality service delivery	My workgroup has clear lines of responsibility	76%	–16%	65%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	56%	–15%	66%
Senior leadership	Senior leaders provide clear strategy and direction	60%	–15%	53%
Manager leadership	My manager treats employees with dignity and respect	73%	–14%	87%
Organisational integrity	I believe the promotion processes in my organisation are fair	33%	–13%	37%
Manager support	I can discuss problems or issues with my manager	67%	–13%	80%
Engagement	My organisation motivates me to help achieve its objectives	71%	–12%	62%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	42%	–12%	44%

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Key differences

Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safety climate', the 'You 2023' column shows 62% of your staff agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.

The 'difference' column, shows that agreement for this question was 24 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2023	Difference	Comparator 2023
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	62%	+24%	39%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	56%	+19%	36%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	51%	+17%	34%
Inclusion	I feel as if I belong at this organisation	82%	+13%	69%
Senior leadership	Senior leaders demonstrate honesty and integrity	67%	+11%	56%
Safety climate	All levels of my organisation are involved in the prevention of stress	42%	+11%	32%
Quality service delivery	My workgroup has clear lines of responsibility	76%	+10%	65%
Senior leadership	Senior leaders model my organisation's values	67%	+10%	57%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	69%	+9%	60%
Innovation	My workgroup encourages employee creativity	76%	+9%	66%

Key differences

Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Flexible working', the 'You 2023' column shows 62% of your staff agreed with 'My manager supports working flexibly'.

The 'difference' column, shows that agreement for this question was 17 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2023	Difference	Comparator 2023
Flexible working	My manager supports working flexibly	62%	-17%	80%
Manager leadership	My manager treats employees with dignity and respect	73%	-14%	87%
Manager support	I can discuss problems or issues with my manager	67%	-13%	80%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	56%	-11%	66%
Manager leadership	My manager demonstrates honesty and integrity	76%	-10%	86%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	62%	-9%	71%
Manager leadership	My manager models my organisation's values	76%	-9%	84%
Manager support	My manager listens to what I have to say	76%	-7%	83%
Other questions	I understand how the Code of Conduct for Victorian public sector employees applies to my work	76%	-6%	81%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	60%	-5%	65%

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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

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- Age, gender, variations in sex characteristics and sexual orientation
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Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

44% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question	Your results						

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree
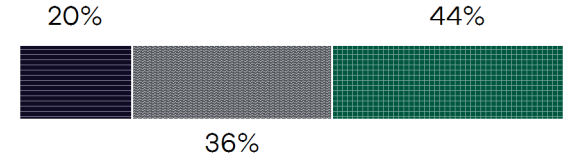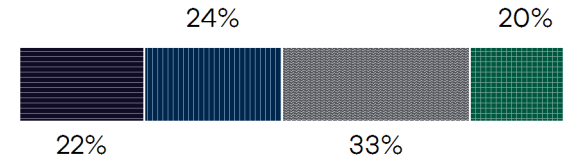
		You			**Comparator**		
Survey question	Your results	2021	2022	2023	Lowest	Average	Highest
I believe my organisation will make improvements based on the results of this survey	20% / 36% / 44%	Not asked	54 %	44 %	22 %	39 %	67 %
My organisation has made improvements based on the survey results from last year	22% / 24% / 33% / 20%	Not asked	25 %	20 %	15 %	21 %	34 %

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Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question	Your results	Benchmark agree results					

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question		You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
Senior leaders demonstrate honesty and integrity	13% / 20% / 67%	68 %	67 %	67 %	48 %	56 %	84 %
Senior leaders model my organisation's values	16% / 18% / 67%	66 %	75 %	67 %	40 %	57 %	83 %
Senior leaders provide clear strategy and direction	22% / 18% / 60%	61 %	75 %	60 %	39 %	53 %	87 %

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Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2023:

- 71% of your staff who did the survey responded positively to questions about Collaboration which is up from 67% in 2022.

Compared to:

- 67% of staff at your comparator and 72% of staff across the public sector.
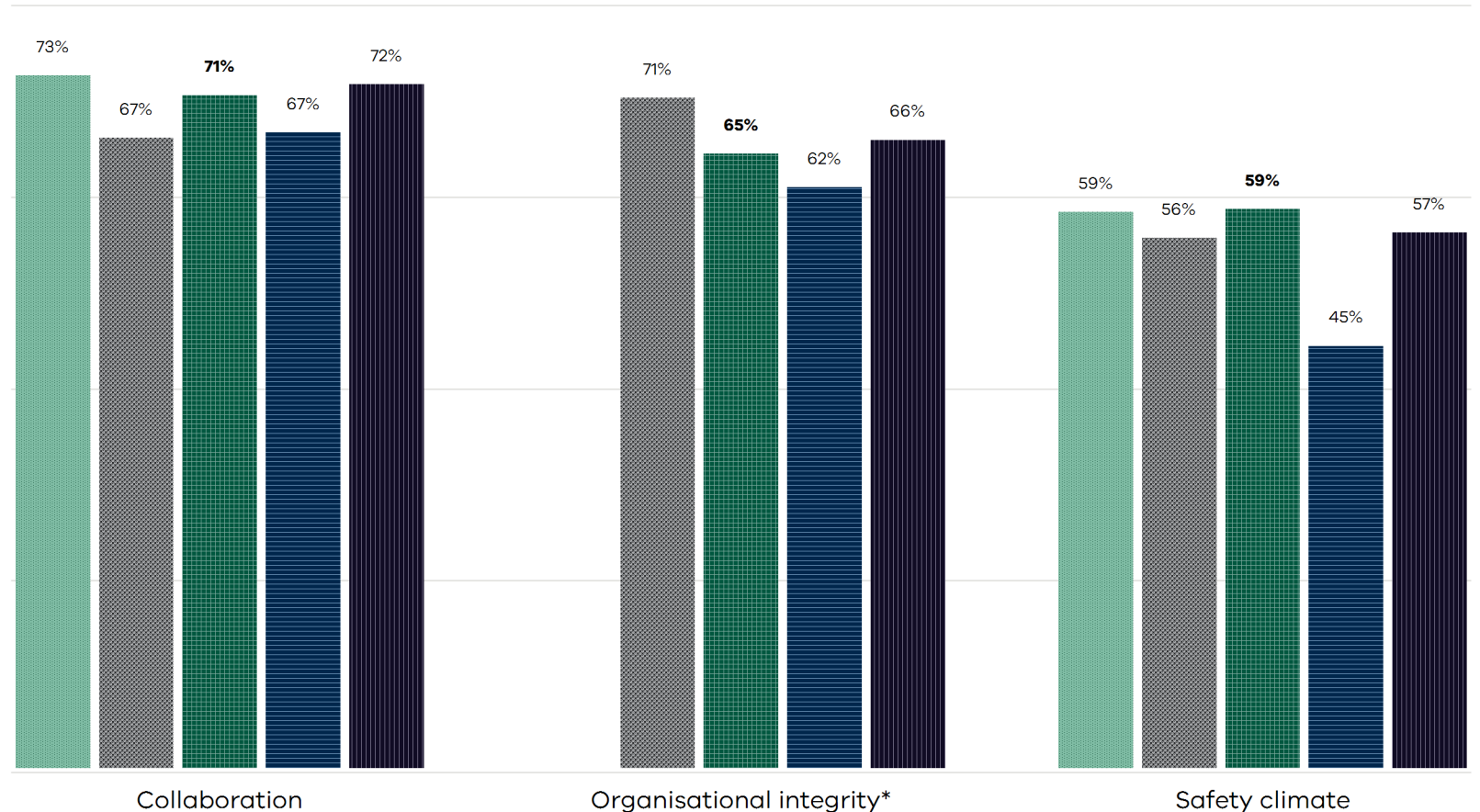
Collaboration: 73%, 67%, 71%, 67%, 72%
Organisational integrity*: 71%, 65%, 62%, 66%
Safety climate: 59%, 56%, 59%, 45%, 57%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021 | You 2022 | You 2023 | Comparator 2023 | Public sector 2023

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Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

Legend: ■ Disagree ▨ Neither agree nor disagree ▨ Don't know ▨ Agree

Survey question		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
My organisation is committed to earning a high level of public trust	2% / 87% (2% 9%)	85 %	92 %	87 %	71 %	79 %	97 %
My organisation encourages employees to act in ways that are consistent with human rights	4% / 82% (13%)	88 %	88 %	82 %	54 %	78 %	94 %
My organisation encourages respectful workplace behaviours	13% / 80% (7%)	78 %	92 %	80 %	51 %	74 %	87 %
My organisation does not tolerate improper conduct	4% / 69% (18% 9%)	56 %	63 %	69 %	50 %	63 %	88 %

Organisational climate

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question	Your results							

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
My organisation takes steps to eliminate bullying, harassment and discrimination	20% / 11% / 69%	54 %	75 %	69 %	49 %	60 %	84 %
I believe the recruitment processes in my organisation are fair	18% / 2% / 20% / 60%	Not asked	67 %	60 %	49 %	60 %	75 %
I have an equal chance at promotion in my organisation	27% / 33% / 40%	Not asked	46 %	40 %	34 %	42 %	56 %
I believe the promotion processes in my organisation are fair	31% / 4% / 31% / 33%	Not asked	46 %	33 %	23 %	37 %	56 %

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Organisational climate

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

Your results

Legend: Disagree · Neither agree nor disagree · Don't know · Agree

I am able to work effectively with others outside my immediate workgroup
7% / 84% / 9%

Workgroups across my organisation willingly share information with each other
2% / 58% / 20% / 20%

Benchmark agree results
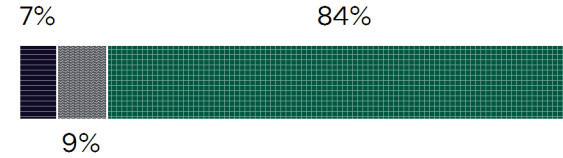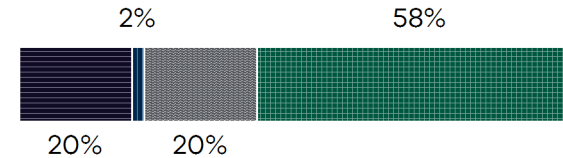
Survey question	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
I am able to work effectively with others outside my immediate workgroup	85 %	75 %	84 %	69 %	80 %	91 %
Workgroups across my organisation willingly share information with each other	61 %	58 %	58 %	43 %	55 %	59 %

Organisational climate

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question — Your results — Benchmark agree results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
My organisation provides a physically safe work environment	96% Agree, 4% Neither	85 %	83 %	96 %	69 %	87 %	96 %
In my workplace, there is good communication about psychological safety issues that affect me	20% Disagree, 18% Neither, 62% Agree	56 %	46 %	62 %	31 %	39 %	69 %
My organisation has effective procedures in place to support employees who may experience stress	24% Disagree, 20% Neither, 56% Agree	61 %	54 %	56 %	28 %	36 %	59 %
Senior leaders show support for stress prevention through involvement and commitment	22% Disagree, 27% Neither, 51% Agree	54 %	54 %	51 %	24 %	34 %	56 %

Victorian Public Sector Commission

VICTORIA State Government

Organisational climate

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

49% of your staff who did the survey agreed or strongly agreed with 'Senior leaders consider the psychological health of employees to be as important as productivity'.

Legend:
- Disagree
- Neither agree nor disagree
- Don't know
- Agree
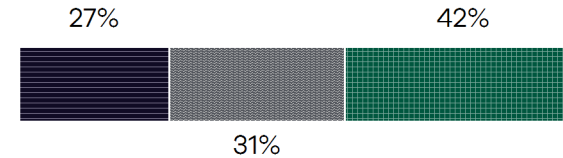
Survey question	Your results	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
Senior leaders consider the psychological health of employees to be as important as productivity	Disagree 27% · Neither 24% · Agree 49%	59 %	58 %	49 %	31 %	42 %	69 %
All levels of my organisation are involved in the prevention of stress	Disagree 27% · Neither 31% · Agree 42%	39 %	42 %	42 %	23 %	32 %	52 %

People matter survey

2023

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Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

Custom questions

- Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Workgroup climate

Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2023:

- 81% of your staff who did the survey responded positively to questions about Workgroup support which is up from 79% in 2022.

Compared to:

- 77% of staff at your comparator and 80% of staff across the public sector.
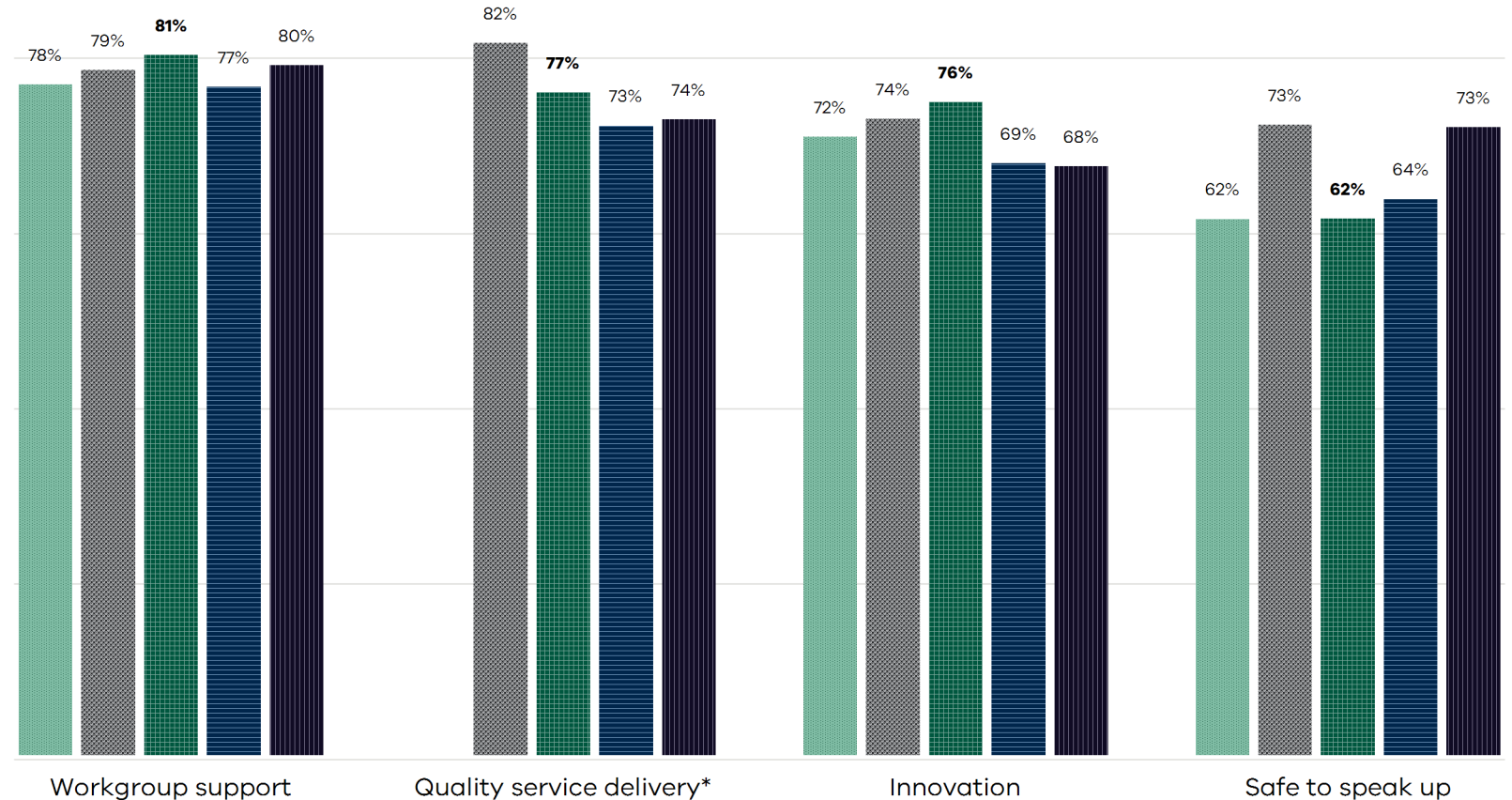
	Workgroup support	Quality service delivery*	Innovation	Safe to speak up
You 2021	78%		72%	62%
You 2022	79%	82%	74%	73%
You 2023	81%	77%	76%	62%
Comparator 2023	77%	73%	69%	64%
Public sector 2023	80%	74%	68%	73%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021, You 2022, You 2023, Comparator 2023, Public sector 2023

Victorian Public Sector Commission

VICTORIA State Government

Workgroup climate

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide high-quality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

| Survey question | Your results | Benchmark agree results |
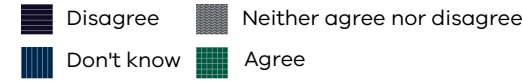
Legend: Disagree | Neither agree nor disagree | Don't know | Agree
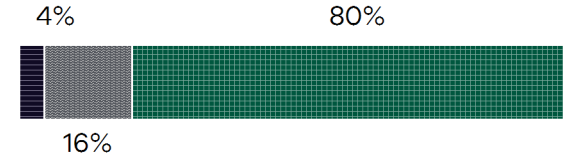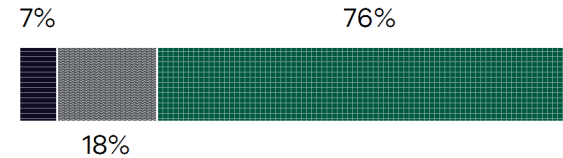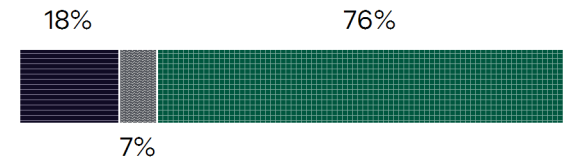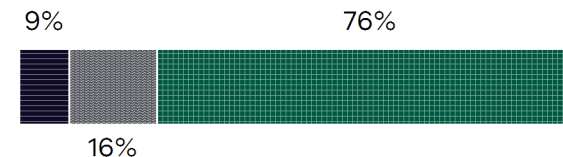
Survey question		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
My workgroup provides high quality advice and services	4% / 16% / 80%	Not asked	88 %	80 %	69 %	82 %	93 %
My workgroup acts fairly and without bias	7% / 18% / 76%	Not asked	79 %	76 %	68 %	75 %	85 %
My workgroup has clear lines of responsibility	18% / 7% / 76%	80 %	92 %	76 %	49 %	65 %	72 %
My workgroup uses its resources well	9% / 16% / 76%	Not asked	71 %	76 %	51 %	69 %	78 %

Workgroup climate

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.
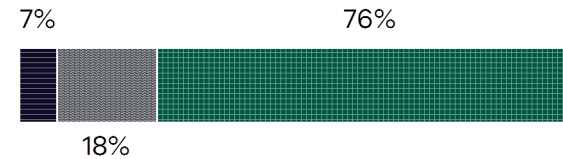
Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree
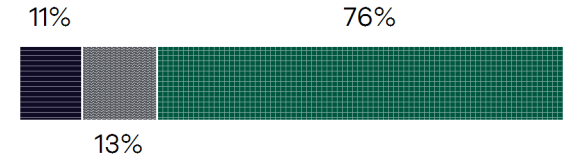
Survey question	Your results		You			Comparator		
		2021	2022	2023		Lowest	Average	Highest
My workgroup encourages employee creativity	11% / 13% / 76%	66 %	67 %	76 %		49 %	66 %	83 %
My workgroup is quick to respond to opportunities to do things better	7% / 18% / 76%	73 %	75 %	76 %		43 %	69 %	89 %
My workgroup learns from failures and mistakes	13% / 2% / 9% / 76%	76 %	79 %	76 %		49 %	70 %	81 %

Workgroup climate

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

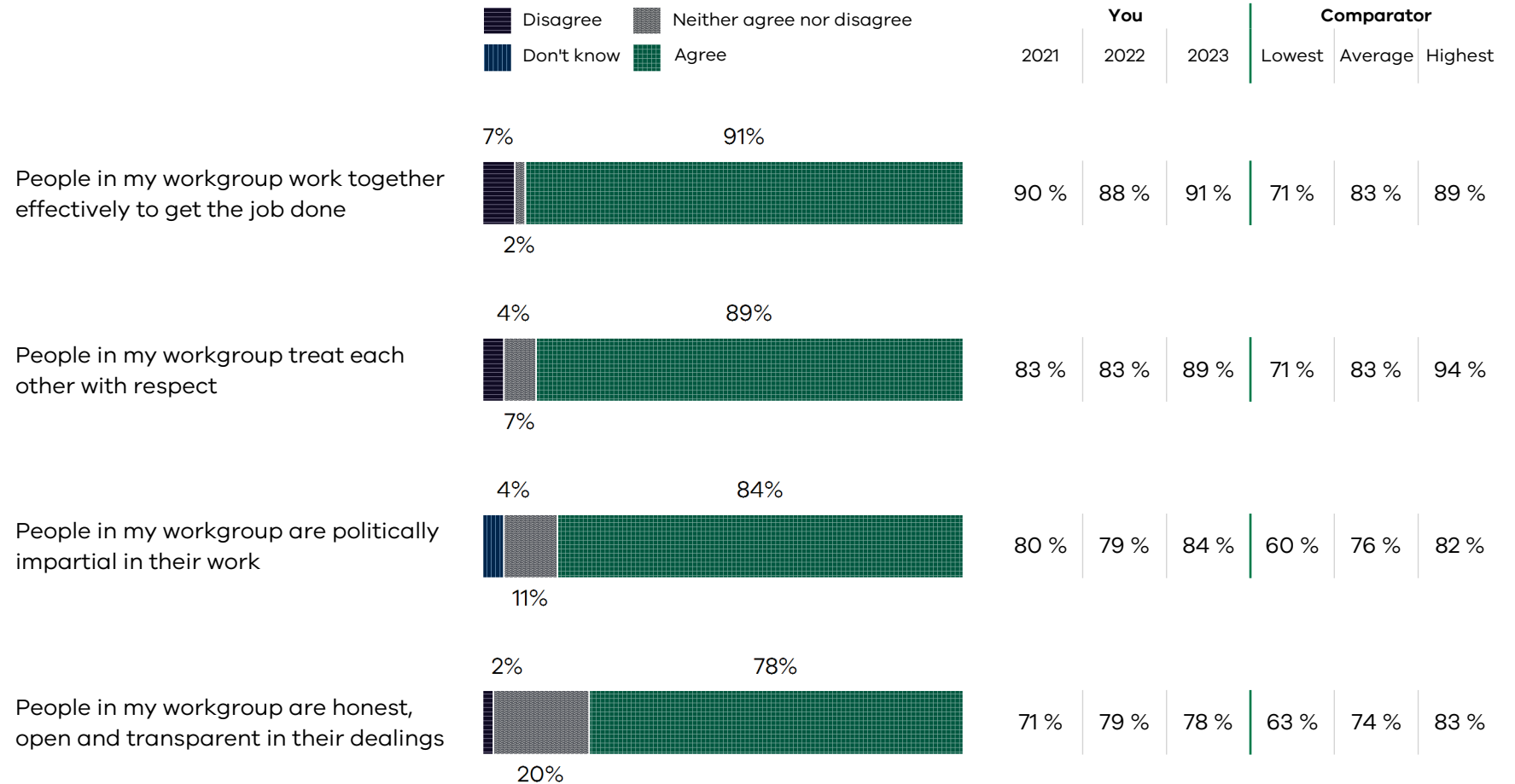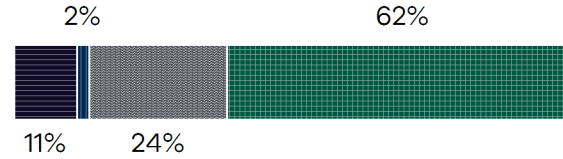Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results		You			Comparator		
			2021	2022	2023	Lowest	Average	Highest
People in my workgroup work together effectively to get the job done	7% / 2% / 91%		90 %	88 %	91 %	71 %	83 %	89 %
People in my workgroup treat each other with respect	4% / 7% / 89%		83 %	83 %	89 %	71 %	83 %	94 %
People in my workgroup are politically impartial in their work	4% / 11% / 84%		80 %	79 %	84 %	60 %	76 %	82 %
People in my workgroup are honest, open and transparent in their dealings	2% / 20% / 78%		71 %	79 %	78 %	63 %	74 %	83 %

Workgroup climate

Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

62% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.
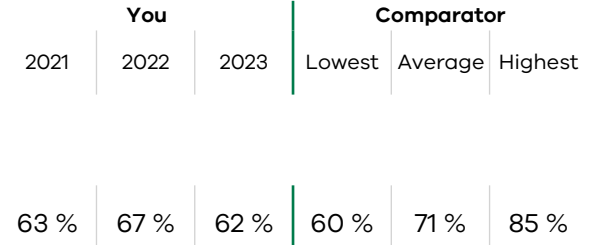
	Disagree		Neither agree nor disagree
	Don't know		Agree

Survey question	Your results	You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
People in my workgroup appropriately manage conflicts of interest	11% / 2% / 24% / 62%	63 %	67 %	62 %	60 %	71 %	85 %

Workgroup climate

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.
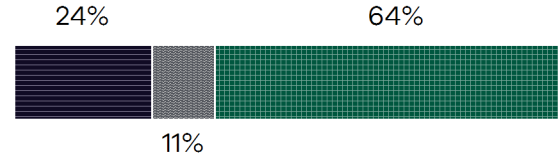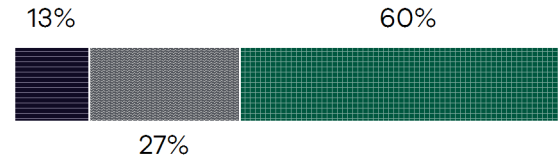
Survey question	Your results	Benchmark agree results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
I feel safe to challenge inappropriate behaviour at work	24% Disagree / 11% Neither / 64% Agree	56 %	75 %	64 %	54 %	64 %	78 %
People in my workgroup are able to bring up problems and tough issues	13% Disagree / 27% Neither / 60% Agree	68 %	71 %	60 %	49 %	65 %	78 %

People matter survey

2023

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- Intention to stay

- Inclusion
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Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Victorian Public Sector Commission

VICTORIA State Government

Job and manager factors

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
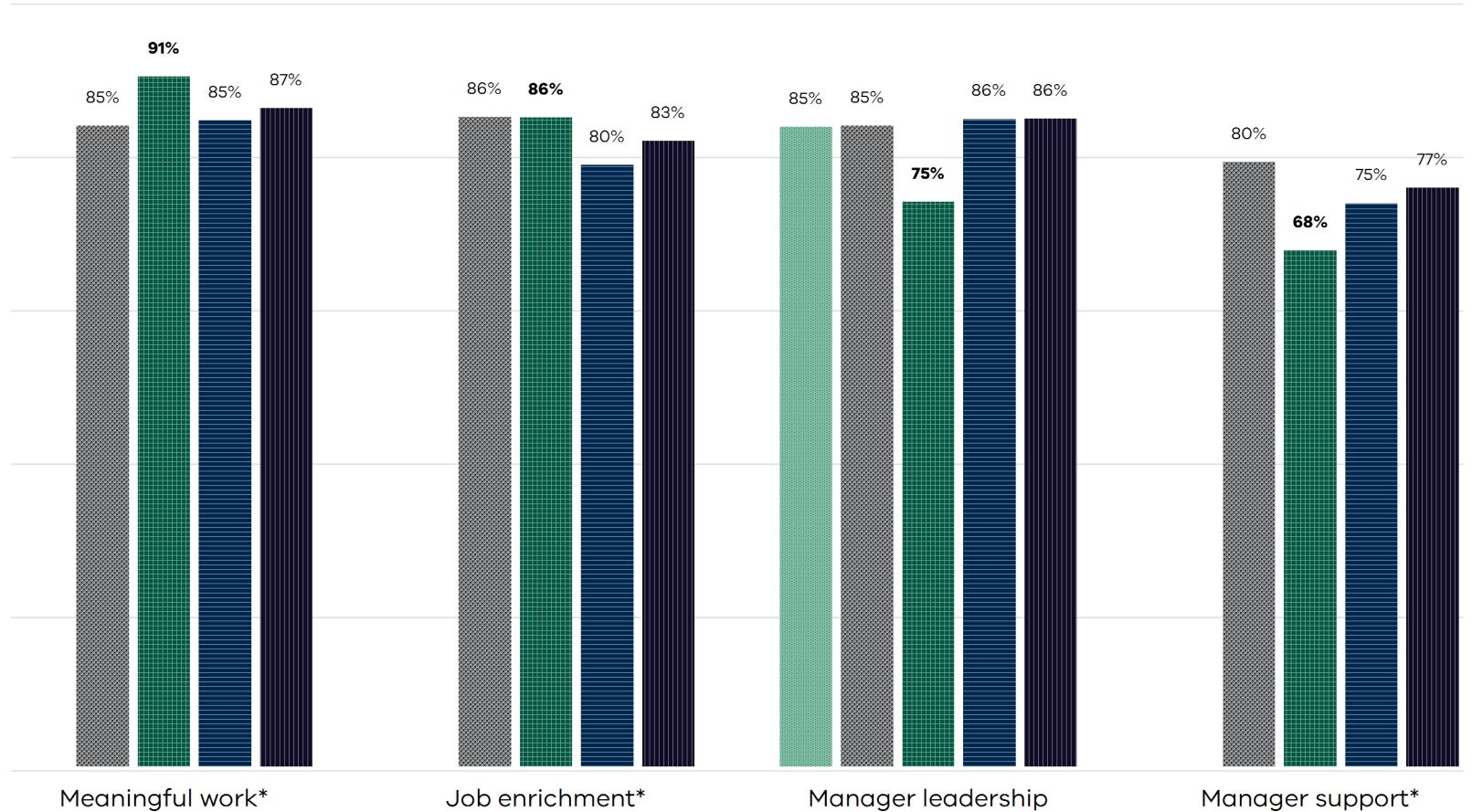
Example

In 2023:

- 91% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

- 85% of staff at your comparator and 87% of staff across the public sector.

| Meaningful work* | Job enrichment* | Manager leadership | Manager support* |

Meaningful work*: 85%, 91%, 85%, 87%
Job enrichment*: 86%, 86%, 80%, 83%
Manager leadership: 85%, 85%, 75%, 86%, 86%
Manager support*: 80%, 68%, 75%, 77%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021 | You 2022 | You 2023 | Comparator 2023 | Public sector 2023

Job and manager factors

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
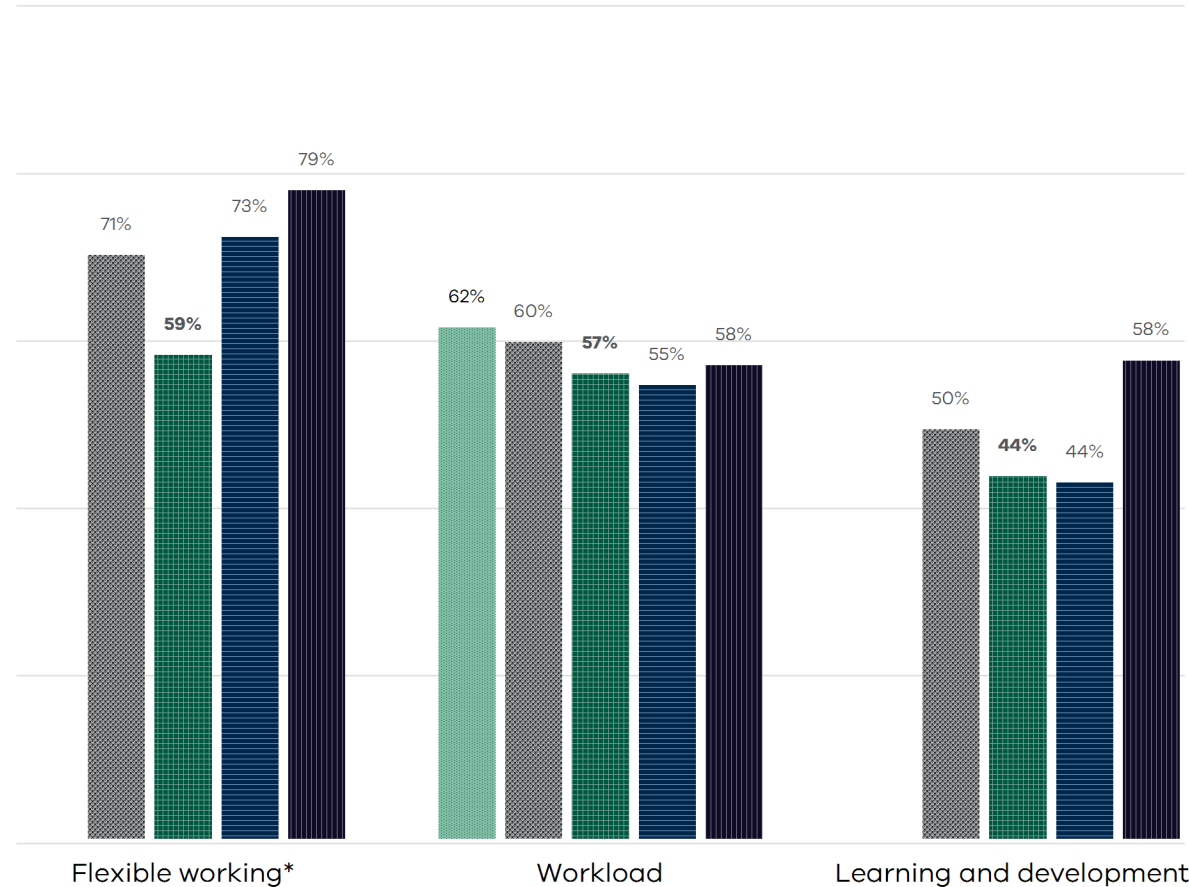
Example

In 2023:

- 59% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

- 73% of staff at your comparator and 79% of staff across the public sector.

Flexible working*: 71%, 59%, 73%, 79%
Workload: 62%, 60%, 57%, 55%, 58%
Learning and development*: 50%, 44%, 44%, 58%

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021 | You 2022 | You 2023 | Comparator 2023 | Public sector 2023

Job and manager factors

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

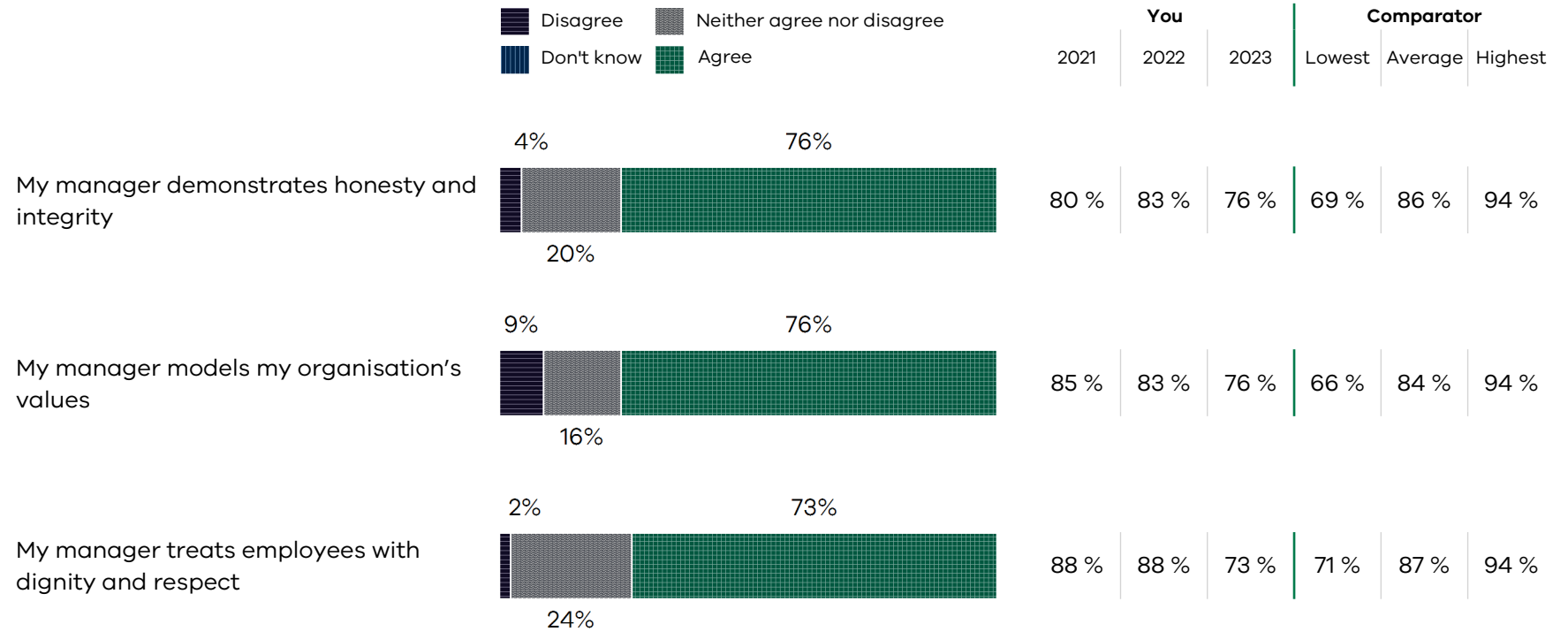Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Survey question | Your results | Benchmark agree results

Legend: ■ Disagree | ▨ Neither agree nor disagree | ▥ Don't know | ■ Agree

Survey question	Your results	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
My manager demonstrates honesty and integrity	4% / 20% / 76%	80 %	83 %	76 %	69 %	86 %	94 %
My manager models my organisation's values	9% / 16% / 76%	85 %	83 %	76 %	66 %	84 %	94 %
My manager treats employees with dignity and respect	2% / 24% / 73%	88 %	88 %	73 %	71 %	87 %	94 %

Job and manager factors

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
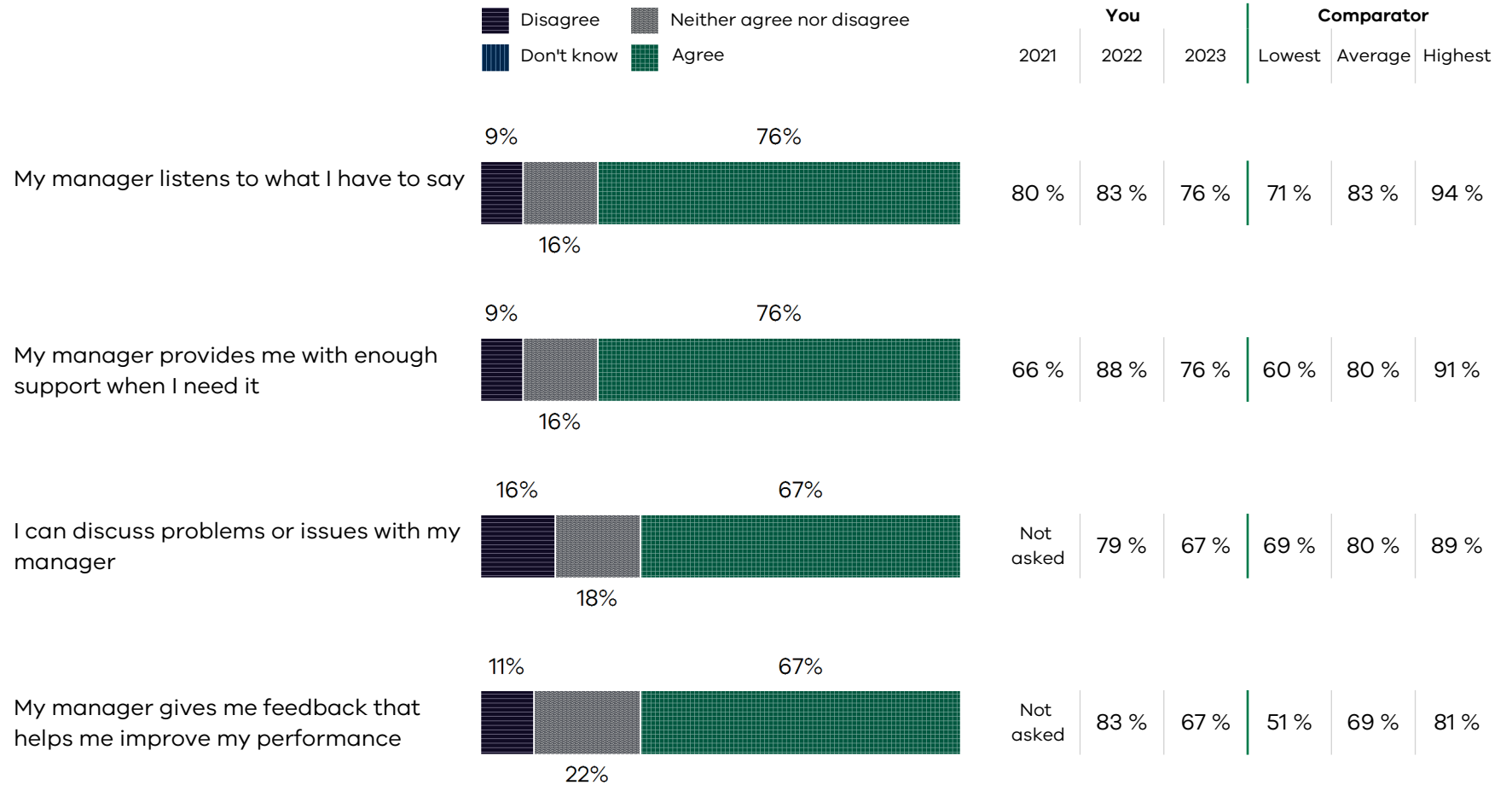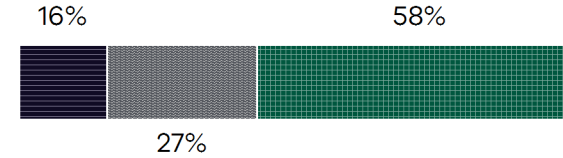
Example

76% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.

| Survey question | Your results | Benchmark agree results |

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question		You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
My manager listens to what I have to say	9% / 16% / 76%	80 %	83 %	76 %	71 %	83 %	94 %
My manager provides me with enough support when I need it	9% / 16% / 76%	66 %	88 %	76 %	60 %	80 %	91 %
I can discuss problems or issues with my manager	16% / 18% / 67%	Not asked	79 %	67 %	69 %	80 %	89 %
My manager gives me feedback that helps me improve my performance	11% / 22% / 67%	Not asked	83 %	67 %	51 %	69 %	81 %

Job and manager factors

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question

Your results

Disagree | Neither agree nor disagree
Don't know | Agree

Survey question	16%	58%
I receive meaningful recognition when I do good work		
	27%	

Benchmark agree results

	You			**Comparator**		
2021	2022	2023		Lowest	Average	Highest
Not asked	67 %	58 %		49 %	62 %	84 %
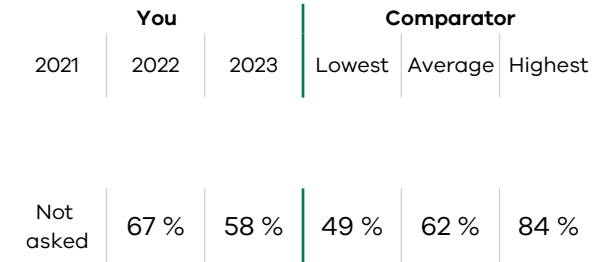
Job and manager factors

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
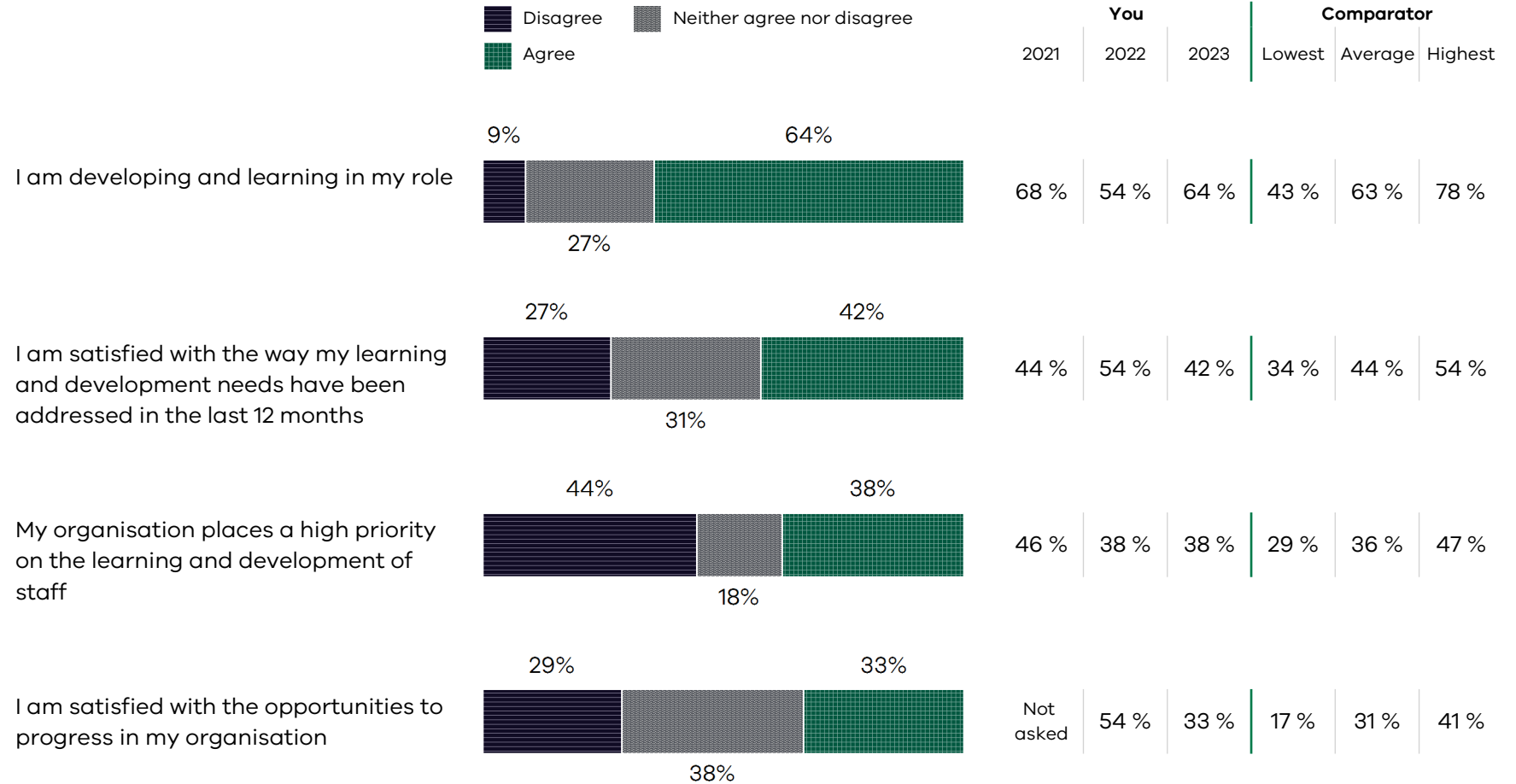
Example

62% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question

Your results

■ Disagree   ▦ Neither agree nor disagree   ▦ Agree

The workload I have is appropriate for the job that I do

27%   11%   62%

I have enough time to do my job effectively

31%   18%   51%

Benchmark agree results
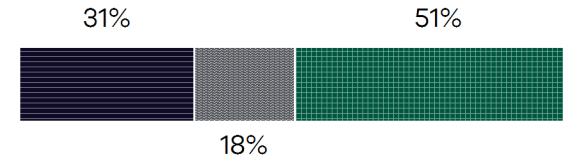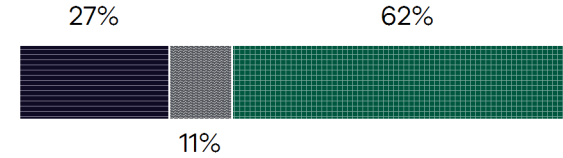
Survey question	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
The workload I have is appropriate for the job that I do	59 %	58 %	62 %	51 %	58 %	69 %
I have enough time to do my job effectively	66 %	63 %	51 %	46 %	52 %	70 %

Job and manager factors

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

Legend: Disagree | Neither agree nor disagree | Agree

Survey question	You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I am developing and learning in my role (Disagree 9%, Neither 27%, Agree 64%)	68 %	54 %	64 %	43 %	63 %	78 %
I am satisfied with the way my learning and development needs have been addressed in the last 12 months (Disagree 27%, Neither 31%, Agree 42%)	44 %	54 %	42 %	34 %	44 %	54 %
My organisation places a high priority on the learning and development of staff (Disagree 44%, Neither 18%, Agree 38%)	46 %	38 %	38 %	29 %	36 %	47 %
I am satisfied with the opportunities to progress in my organisation (Disagree 29%, Neither 38%, Agree 33%)	Not asked	54 %	33 %	17 %	31 %	41 %

Job and manager factors

Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
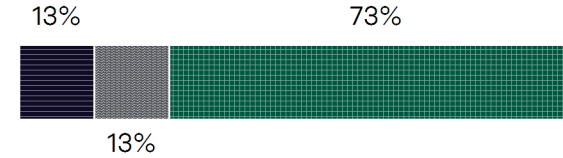
Example

98% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.

Survey question	Your results						

Your results legend: ■ Disagree ▓ Neither agree nor disagree ▓ Agree

Benchmark agree results
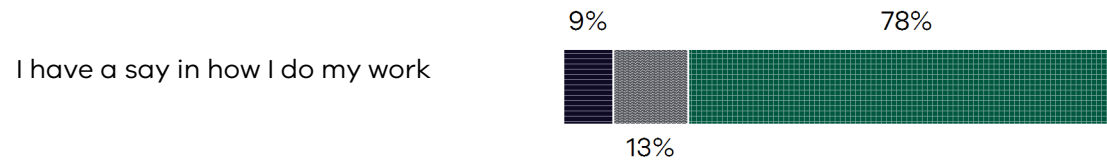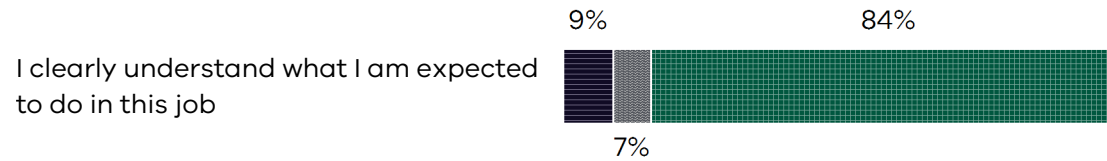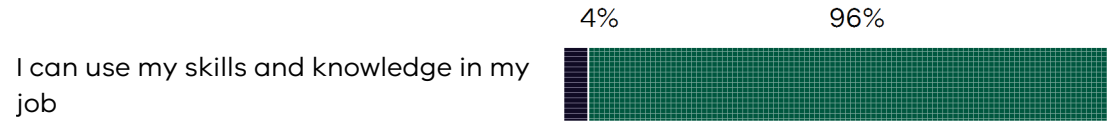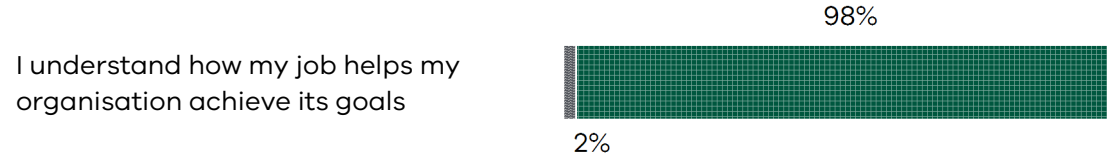
Survey question		You			Comparator		
	2021	2022	2023	Lowest	Average	Highest
I understand how my job helps my organisation achieve its goals (2% / 98%)	Not asked	96 %	98 %	83 %	90 %	94 %
I can use my skills and knowledge in my job (4% / 96%)	Not asked	88 %	96 %	80 %	89 %	94 %
I clearly understand what I am expected to do in this job (9% / 7% / 84%)	83 %	83 %	84 %	74 %	82 %	87 %
I have a say in how I do my work (9% / 13% / 78%)	Not asked	79 %	78 %	63 %	70 %	80 %

Victorian Public Sector Commission

VICTORIA State Government

Job and manager factors

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.
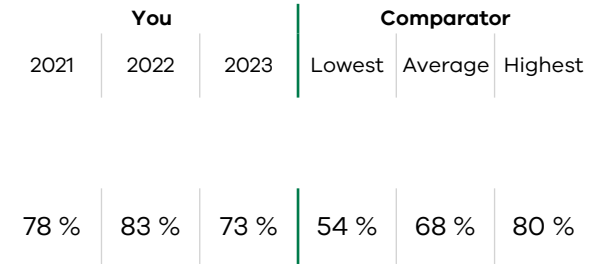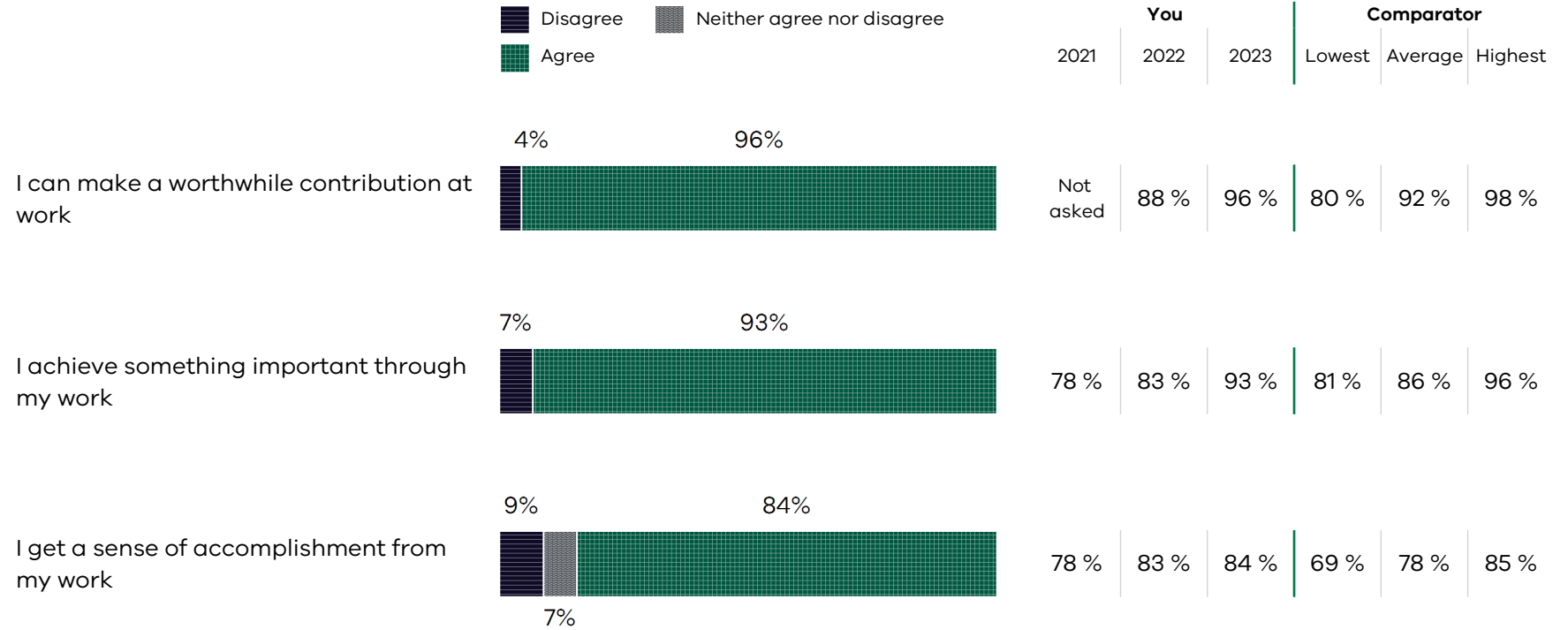
Survey question	Your results	Benchmark agree results

Survey question · **Your results** · **Benchmark agree results**

Legend: ■ Disagree   ▦ Neither agree nor disagree   ▦ Agree

	You			Comparator		
Survey question	2021	2022	2023	Lowest	Average	Highest
I have the authority to do my job effectively	78 %	83 %	73 %	54 %	68 %	80 %

Your results bar: 13% Disagree, 13% Neither agree nor disagree, 73% Agree

Victorian Public Sector Commission · VICTORIA State Government

Job and manager factors

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.
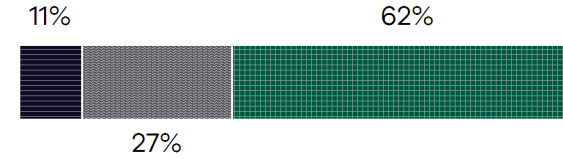
Survey question	Your results						

Your results

Disagree ■ Neither agree nor disagree ▨

Agree ▨

Survey question	Your results	You 2021	2022	2023	Comparator Lowest	Average	Highest
I can make a worthwhile contribution at work	4% / 96%	Not asked	88 %	96 %	80 %	92 %	98 %
I achieve something important through my work	7% / 93%	78 %	83 %	93 %	81 %	86 %	96 %
I get a sense of accomplishment from my work	9% / 7% / 84%	78 %	83 %	84 %	69 %	78 %	85 %

Job and manager factors

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

62% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results		You			Comparator		
		2021	2022	2023		Lowest	Average	Highest
My manager supports working flexibly	11% / 27% / 62%	Not asked	71 %	62 %		63 %	80 %	96 %
I am confident that if I requested a flexible work arrangement, it would be given due consideration	20% / 24% / 56%	73 %	71 %	56 %		49 %	66 %	91 %

People matter survey

2023

Have your say

Overview

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- Scorecard: satisfaction, stress, intention to stay, inclusion
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- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
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- Sexual harassment
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Key differences

- Highest scoring
- Lowest scoring
- Most improved
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- Biggest positive difference from comparator
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Taking action

- Taking action questions

Detailed results

Senior leadership

- Senior leadership questions

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- Organisational integrity
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Job and manager factors

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Public sector values

- Scorecard
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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Public sector values

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2023:

- 80% of your staff who did the survey responded positively to questions about Impartiality , which is up 1% in 2022.

Compared to:

- 75% of staff at your comparator and 78% of staff across the public sector.

*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021 | You 2022 | You 2023 | Comparator 2023 | Public sector 2023

Chart data:

	You 2021	You 2022	You 2023	Comparator 2023	Public sector 2023
Impartiality*		79%	80%	75%	78%
Responsiveness*		88%	80%	82%	81%
Human rights	76%	81%	79%	74%	83%
Accountability*		83%	79%	72%	74%

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2023:

- 77% of your staff who did the survey responded positively to questions about Respect , which is down 7% in 2022.

Compared to:

- 77% of staff at your comparator and 81% of staff across the public sector.
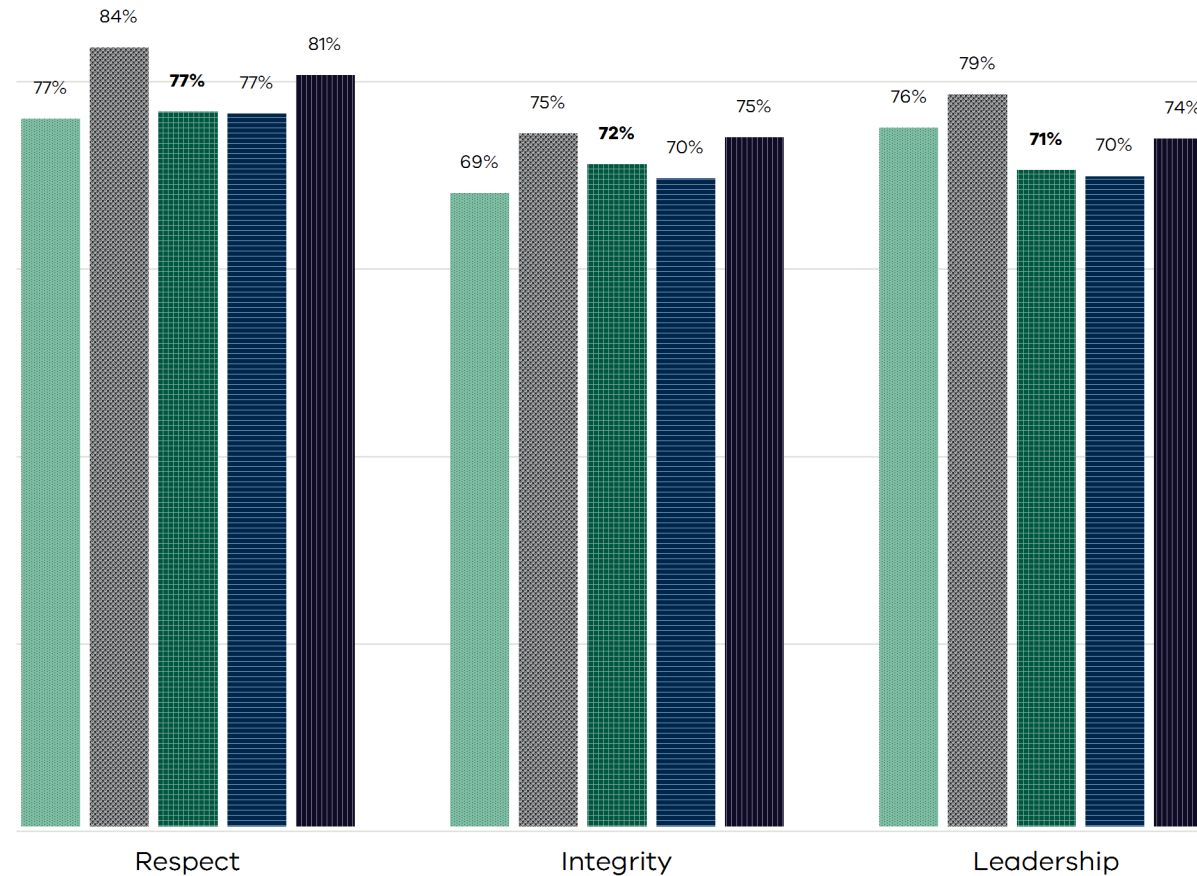
*We can't compare some data here because one or more questions were not asked in a previous survey

Legend: You 2021 | You 2022 | You 2023 | Comparator 2023 | Public sector 2023

Respect: 77%, 84%, **77%**, 77%, 81%
Integrity: 69%, 75%, **72%**, 70%, 75%
Leadership: 76%, 79%, **71%**, 70%, 74%

Public sector values

Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.
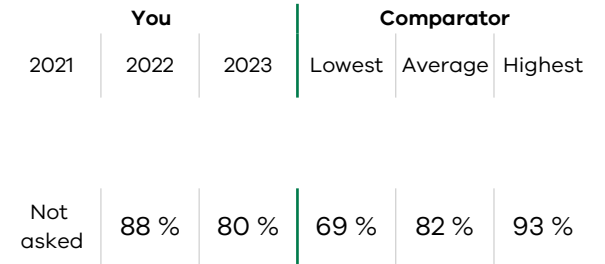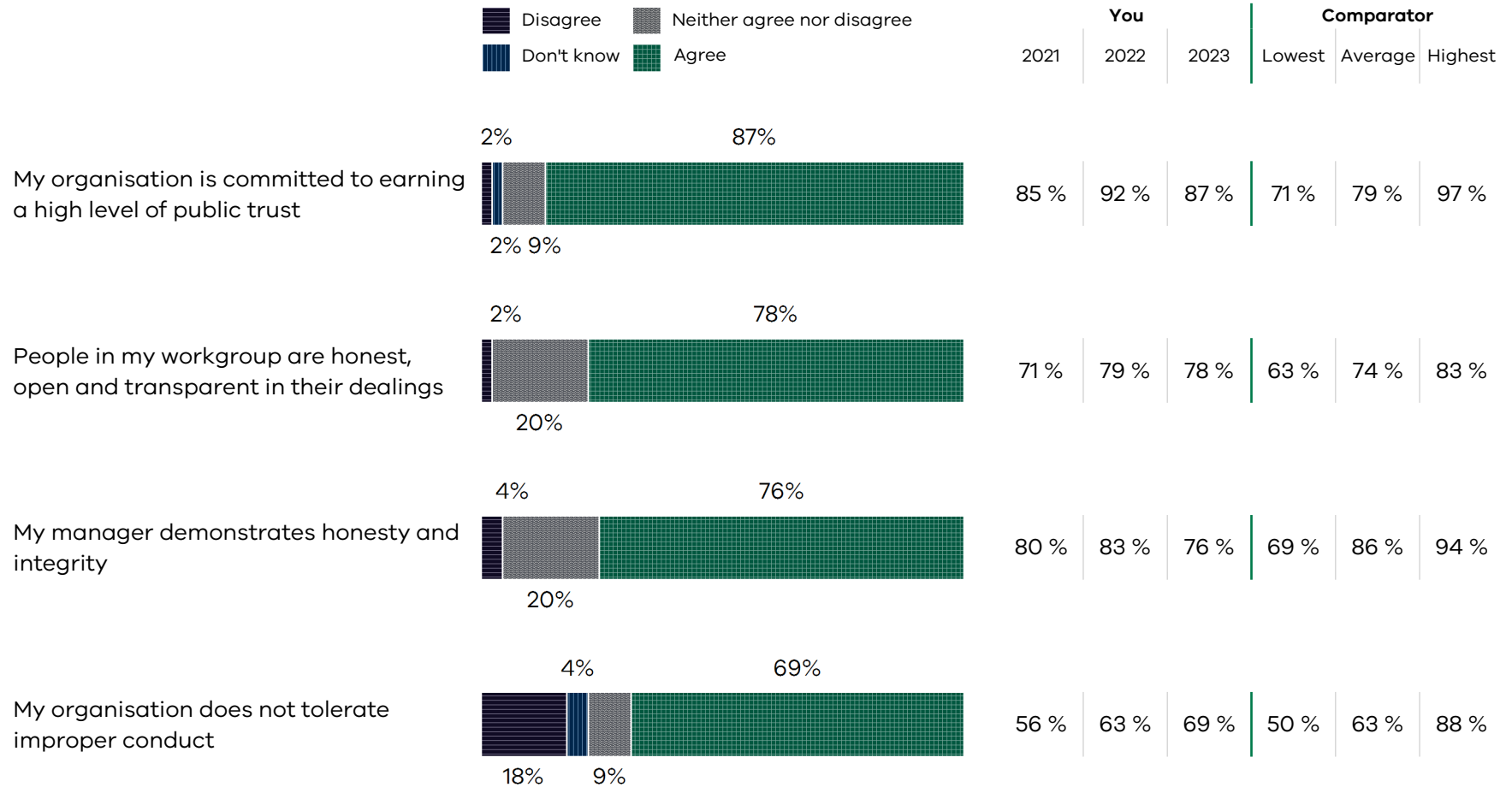
| Disagree | Neither agree nor disagree |
| Don't know | Agree |

Survey question: My workgroup provides high quality advice and services

Your results: 4% | 80% | 16%

	You			**Comparator**		
2021	2022	2023		Lowest	Average	Highest
Not asked	88 %	80 %		69 %	82 %	93 %
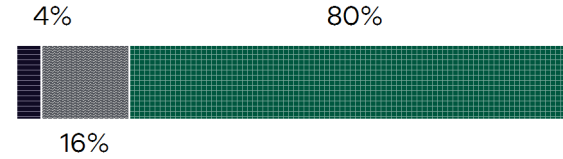
Public sector values

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

Survey question	Your results		Benchmark agree results					
			You			**Comparator**		
			2021	2022	2023	Lowest	Average	Highest

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results	2021	2022	2023	Lowest	Average	Highest
My organisation is committed to earning a high level of public trust	2% ... 87%	85 %	92 %	87 %	71 %	79 %	97 %
People in my workgroup are honest, open and transparent in their dealings	2% 9% ... 78% / 20%	71 %	79 %	78 %	63 %	74 %	83 %
My manager demonstrates honesty and integrity	4% ... 76% / 20%	80 %	83 %	76 %	69 %	86 %	94 %
My organisation does not tolerate improper conduct	4% ... 69% / 18% 9%	56 %	63 %	69 %	50 %	63 %	88 %

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.
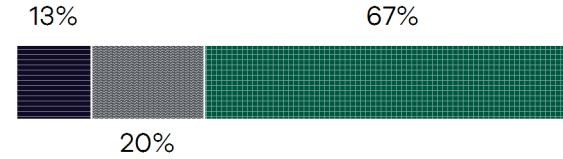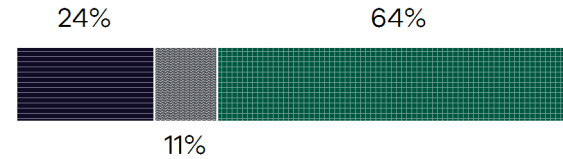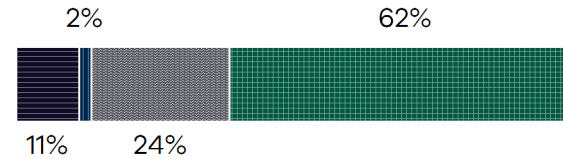
Survey question	Your results	You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
Senior leaders demonstrate honesty and integrity	13% / 20% / 67%	68 %	67 %	67 %	48 %	56 %	84 %
I feel safe to challenge inappropriate behaviour at work	24% / 11% / 64%	56 %	75 %	64 %	54 %	64 %	78 %
People in my workgroup appropriately manage conflicts of interest	11% / 2% / 24% / 62%	63 %	67 %	62 %	60 %	71 %	85 %

Legend: Disagree, Don't know, Neither agree nor disagree, Agree

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.
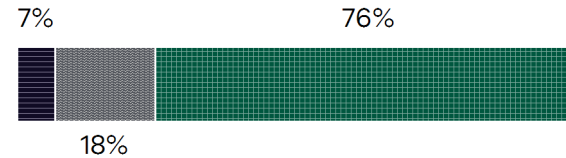
Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree
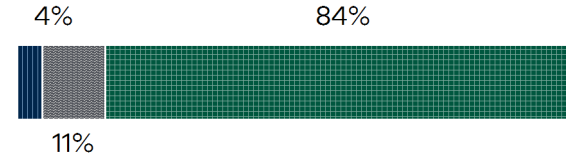
Survey question	Your results		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
People in my workgroup are politically impartial in their work	4% / 11% / 84%	80 %	79 %	84 %	60 %	76 %	82 %
My workgroup acts fairly and without bias	7% / 18% / 76%	Not asked	79 %	76 %	68 %	75 %	85 %

Public sector values

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.
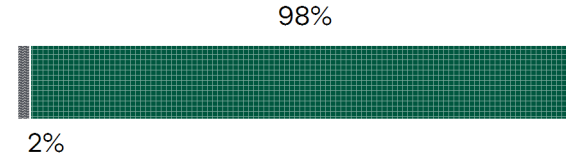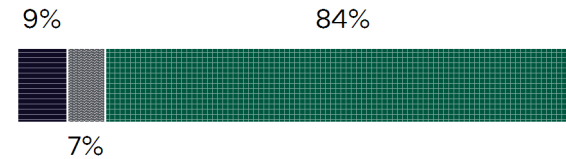
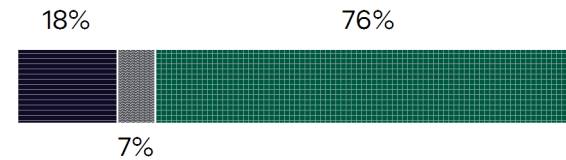## Survey question / Your results / Benchmark agree results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results	2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
I understand how my job helps my organisation achieve its goals	98% Agree, 2% Neither	Not asked	96 %	98 %	83 %	90 %	94 %
I clearly understand what I am expected to do in this job	9% Disagree, 7% Neither, 84% Agree	83 %	83 %	84 %	74 %	82 %	87 %
My workgroup has clear lines of responsibility	18% Disagree, 7% Neither, 76% Agree	80 %	92 %	76 %	49 %	65 %	72 %
My workgroup uses its resources well	9% Disagree, 16% Neither, 76% Agree	Not asked	71 %	76 %	51 %	69 %	78 %

Public sector values

1m## Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

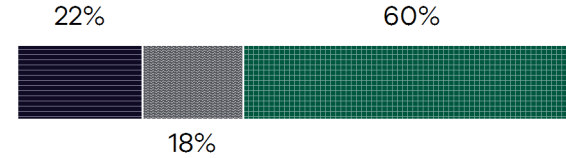Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

60% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.
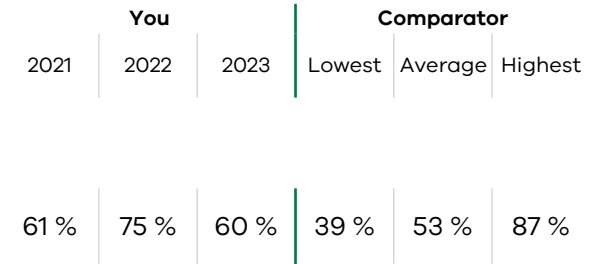
Survey question	Your results							

Legend: ■ Disagree ▦ Neither agree nor disagree ▌Don't know ▦ Agree

Survey question	Your results	Benchmark agree results					
		You			**Comparator**		
		2021	2022	2023	Lowest	Average	Highest
Senior leaders provide clear strategy and direction	22% / 18% / 60%	61 %	75 %	60 %	39 %	53 %	87 %

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
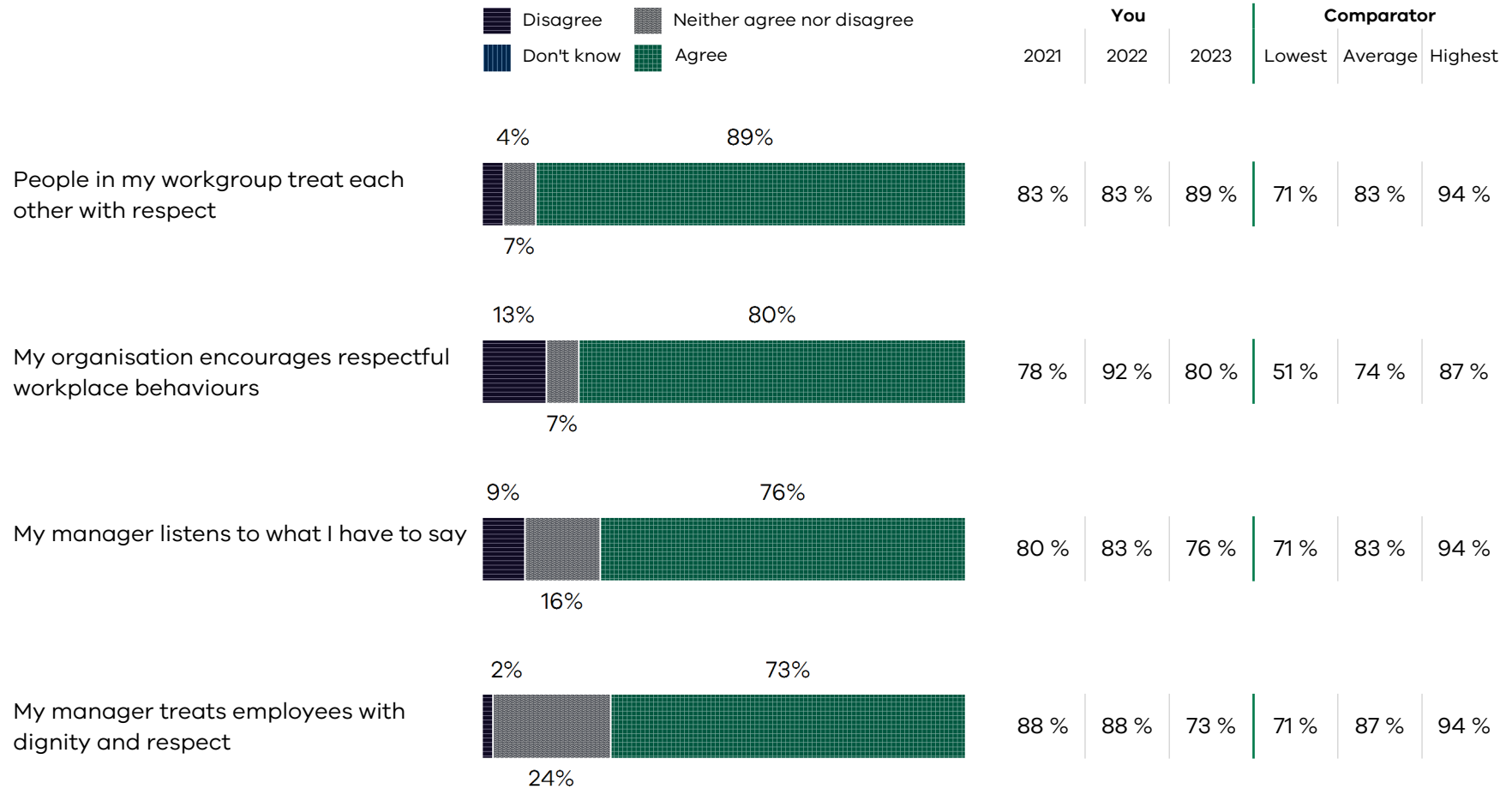
Example

89% of staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

Survey question / Your results / Benchmark agree results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
People in my workgroup treat each other with respect	4% / 7% / 89%	83 %	83 %	89 %	71 %	83 %	94 %
My organisation encourages respectful workplace behaviours	13% / 7% / 80%	78 %	92 %	80 %	51 %	74 %	87 %
My manager listens to what I have to say	9% / 16% / 76%	80 %	83 %	76 %	71 %	83 %	94 %
My manager treats employees with dignity and respect	2% / 24% / 73%	88 %	88 %	73 %	71 %	87 %	94 %

Public sector values

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.
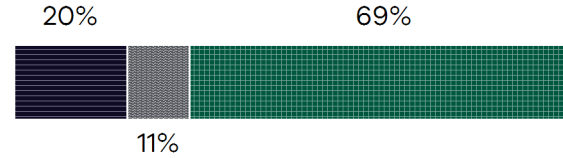
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.
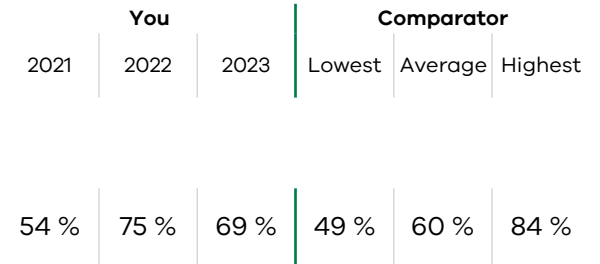
Survey question	Your results	Benchmark agree results

Your results legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results		You			Comparator		
		2021	2022	2023	Lowest	Average	Highest
My organisation takes steps to eliminate bullying, harassment and discrimination	20% Disagree, 11% Neither, 69% Agree	54 %	75 %	69 %	49 %	60 %	84 %

Public sector values

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.
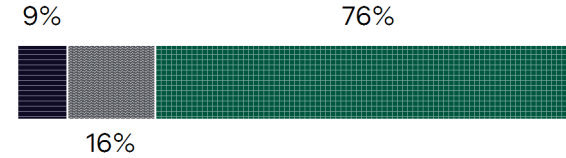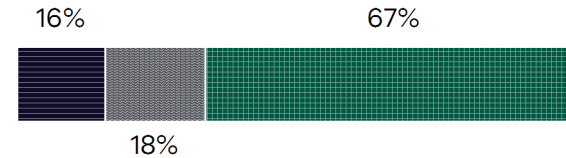
Survey question	Your results						

Your results legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
My manager models my organisation's values	9% / 16% / 76%	85 %	83 %	76 %	66 %	84 %	94 %
Senior leaders model my organisation's values	16% / 18% / 67%	66 %	75 %	67 %	40 %	57 %	83 %

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.
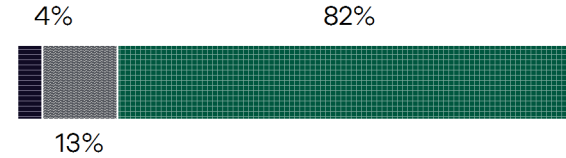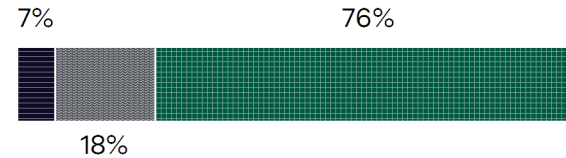
Survey question	Your results							

Legend: Disagree · Neither agree nor disagree · Don't know · Agree

Survey question	Your results	You 2021	You 2022	You 2023	Comparator Lowest	Comparator Average	Comparator Highest
My organisation encourages employees to act in ways that are consistent with human rights	4% / 13% / 82%	88 %	88 %	82 %	54 %	78 %	94 %
I understand how the Charter of Human Rights and Responsibilities applies to my work	7% / 18% / 76%	63 %	75 %	76 %	64 %	70 %	80 %

Victorian Public Sector Commission

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People matter survey

2023

Have your say

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- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

- Taking action questions

Detailed results

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Topical questions

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

Custom questions

- Questions requested by your organisation

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Topical questions

What this is

These are additional questions to support Workplace Gender Audits, in addition to existing survey questions on gender equality.

Detailed results for all gender equality questions are provided to your Human Resources area in separate Excel reports..

Why this is important

Under the Gender Equality Act 2020, organisations have obligations to promote gender equality in the workplace.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
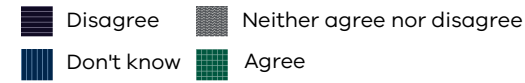
Example

93% of your staff who did the survey agreed or strongly agreed with 'My organisation uses inclusive and respectful images and language'.
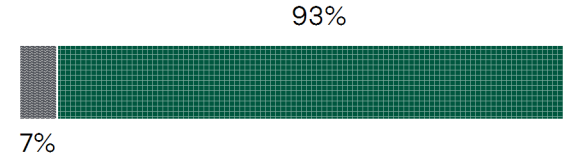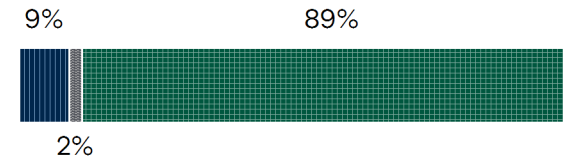
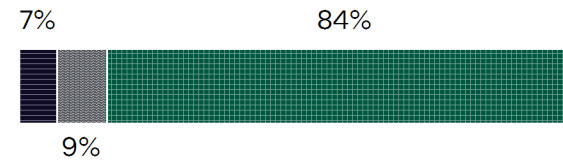| Survey question	Your results		Benchmark agree results					
				You			**Comparator**		
			2021	2022	2023	Lowest	Average	Highest

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results (Agree %)	2021	2022	2023	Lowest	Average	Highest
My organisation uses inclusive and respectful images and language	93% (7% neither)	95 %	Not asked	93 %	69 %	85 %	93 %
My organisation would support me if I needed to take family violence leave	89% (9% don't know, 2% neither)	85 %	Not asked	89 %	66 %	83 %	97 %
In my workgroup work is allocated fairly, regardless of gender	84% (7% disagree, 9% neither)	76 %	Not asked	84 %	69 %	79 %	89 %

Topical questions

What this is

Results for additional questions that gather data on whole of Government sector issues.

Why this is important

The People matter survey is an efficient way to gather data on public sector issues, avoiding additional surveys.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.
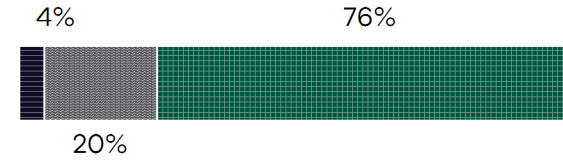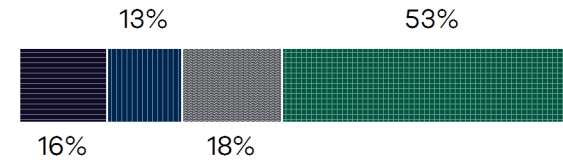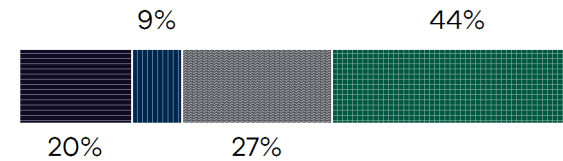
Survey question

Your results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Benchmark agree results

	You			Comparator		
	2021	**2022**	**2023**	Lowest	Average	Highest

I understand how the Code of Conduct for Victorian public sector employees applies to my work

Your results: 4% | 20% | 76%

| Not asked | Not asked | 76 % | 57 % | 81 % | 94 % |

I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration

Your results: 13% | 16% | 18% | 53%

| Not asked | Not asked | 53 % | 31 % | 56 % | 78 % |

My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)

Your results: 9% | 20% | 27% | 44%

| Not asked | Not asked | 44 % | 35 % | 40 % | 63 % |

Victorian Public Sector Commission

VICTORIA State Government

People matter survey

2023

Have your say

Overview

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

Result summary

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

- Taking action questions

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Custom questions

What this is

Your organisation asked 1 custom questions as part of the 2023 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'My organisation celebrates diverse ideas and people'.

Example

44% of staff who did the survey

responded 'A lot' to the question.

My organisation celebrates diverse ideas and people

	You 2023
A lot	44%
Always	29%
Somewhat	24%
A little	2%

People matter survey

2023

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Demographics

Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:
- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	12	27%
35-54 years	16	36%
55+ years	12	27%
Prefer not to say	5	11%

How would you describe your gender?	(n)	%
Woman	27	60%
Man	14	31%
Prefer not to say	4	9%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	1	2%
No	41	91%
Prefer not to say	3	7%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?*	(n)	%
No	39	87%
Don't know	3	7%
Prefer not to say	3	7%

How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	30	67%
Prefer not to say	8	18%
Gay or lesbian	3	7%
Bisexual	2	4%
Asexual	1	2%
Pansexual	1	2%

Demographics

Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	**1**	2%
Non Aboriginal and/or Torres Strait Islander	**44**	98%

Demographics

Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:
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Do you identify as a person with a disability?	(n)	%
Yes	**5**	11%
No	**39**	87%
Prefer not to say	**1**	2%

Demographics

Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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Country of birth	(n)	%
Born in Australia	**37**	82%
Not born in Australia	**8**	18%

Language other than English spoken with family or community	(n)	%
Yes	**4**	9%
No	**40**	89%
Prefer not to say	**1**	2%

Demographics

Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Cultural identity	(n)	%
Australian	**37**	82%
English, Irish, Scottish and/or Welsh	**8**	18%
African	**3**	7%
East and/or South-East Asian	**3**	7%
Prefer not to say	**2**	4%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	**2**	4%
Pacific Islander	**1**	2%
South Asian	**1**	2%

Religion	(n)	%
No religion	**28**	62%
Christianity	**12**	27%
Prefer not to say	**3**	7%
Islam	**1**	2%
Other	**1**	2%

Demographics

Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:
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Working arrangement	(n)	%
Full-Time	21	47%
Part-Time	24	53%

Gross base salary (ongoing/fixed term only)	(n)	%
Prefer not to say	2	7%
Below $80k	17	57%
$80k to $120k	10	33%
$120k to $160k	1	3%

Organisational tenure	(n)	%
<1 year	9	20%
1 to less than 2 years	7	16%
2 to less than 5 years	12	27%
5 to less than 10 years	9	20%
10 to less than 20 years	5	11%
More than 20 years	3	7%

Management responsibility	(n)	%
Non-manager	28	62%
Other manager	13	29%
Manager of other manager(s)	4	9%

Employment type	(n)	%
Fixed term	16	36%
Other	15	33%
Ongoing and executive	14	31%

Demographics

Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

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Primary workplace location over the last 3 months	(n)	%
Large regional city	**43**	96%
Melbourne: Suburbs	**1**	2%
Other	**1**	2%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	**30**	67%
A frontline or service delivery location	**14**	31%
Home or private location	**6**	13%
A shared office space (where two or more organisations share the same workspace e.g. Gov hubs, suburban hubs etc.)	**1**	2%
Other	**2**	4%

Flexible work	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	**18**	40%
No, I do not use any flexible work arrangements	**13**	29%
Flexible start and finish times	**11**	24%
Part-time	**10**	22%
Shift swap	**7**	16%
Using leave to work flexible hours	**3**	7%
Other	**1**	2%
Job sharing	**1**	2%
Study leave	**1**	2%

Victorian Public Sector Commission

VICTORIA State Government

Demographics

Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:
- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	35	78%
Flexible working arrangements	9	20%
Physical modifications or improvements to the workplace	2	4%

Why did you make this request?	(n)	%
Caring responsibilities	5	50%
Work-life balance	5	50%
Family responsibilities	3	30%
Health	1	10%

What was your experience with making the request?	(n)	%
The adjustments I needed were made and the process was satisfactory	8	80%
The adjustments I needed were made but the process was unsatisfactory	1	10%
The adjustments I needed were not made	1	10%

Demographics

Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:
- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	**23**	51%
Secondary school aged child(ren)	**7**	16%
Primary school aged child(ren)	**6**	13%
Child(ren) - younger than preschool age	**3**	7%
Preschool aged child(ren)	**3**	7%
Person(s) with a medical condition	**3**	7%
Frail or aged person(s)	**3**	7%
Prefer not to say	**2**	4%
Person(s) with disability	**1**	2%
Person(s) with a mental illness	**1**	2%

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