





# People matter survey

2023

Have your say

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# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- AccountabilityRespect
- Leadership
- Human rights

### **Topical questions**

 Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### **Custom questions**

 Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

### Comparing data in this report

Your organisation took part in the survey in 2021 and 2022.

This means you'll be able to compare about 93% of this year's survey with your previous results.

### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

### Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2023 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2023 survey

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### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

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- Safety climate
- Patient safety climate
- Collaboration

# Workgroup climate

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# Job and manager

- Manager leadership
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Engagement

**Outcomes** 

- Satisfaction
- Wellbeing –
   work-related stress
- Wellbeing –
  job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

### The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



**Human Rights** 





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Colac Area Health

Echuca Regional Health

West Wimmera Health Service



Your response rate

### What this is

This is how many staff in your organisation did the survey in 2023.

### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

### How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2022		2023	
53% (615)		55% (694)	
Comparator Public Sector	57% 42%	Comparator Public Sector	60% 57%



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Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2022		2023	
69		69	
	GE.	Communitary	60
Comparator	65	Comparator	69
<b>Public Sector</b>	68	<b>Public Sector</b>	67



### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2023 index is 69.

### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

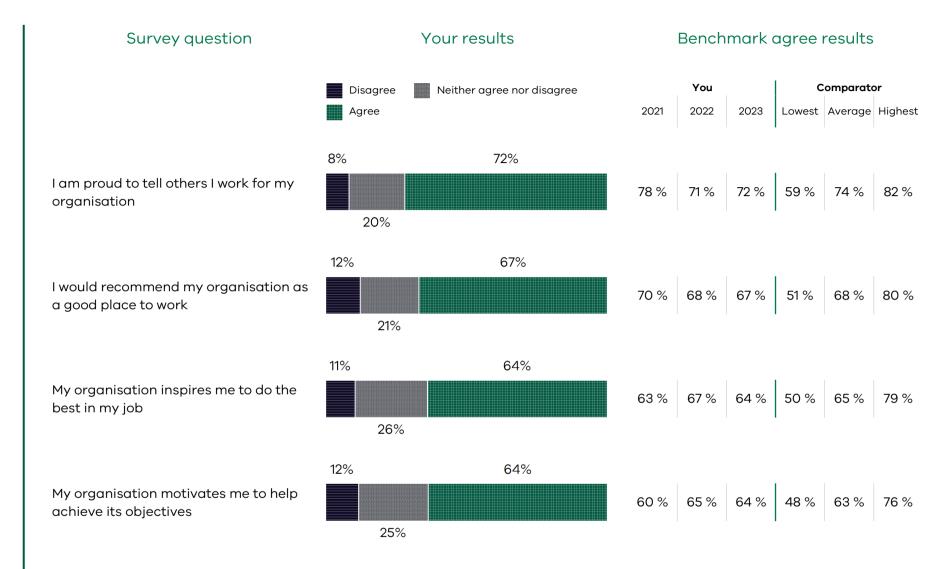
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

72% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2023 index is 69.

### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

62% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree 2021 2022 2023 Lowest Average Highest Agree 62% 12% I feel a strong personal attachment to my organisation

26%



Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

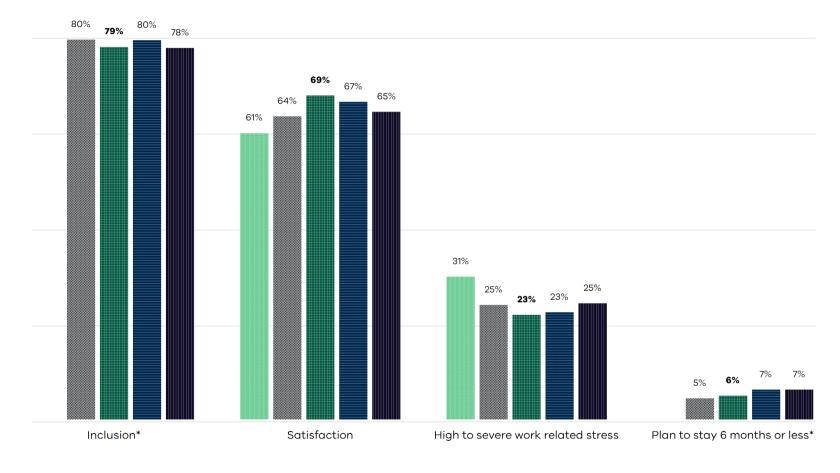
### Example

#### In 2023:

 79% of your staff who did the survey responded positively to questions about Inclusion which is down from 80% in 2022.

### Compared to:

• 80% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

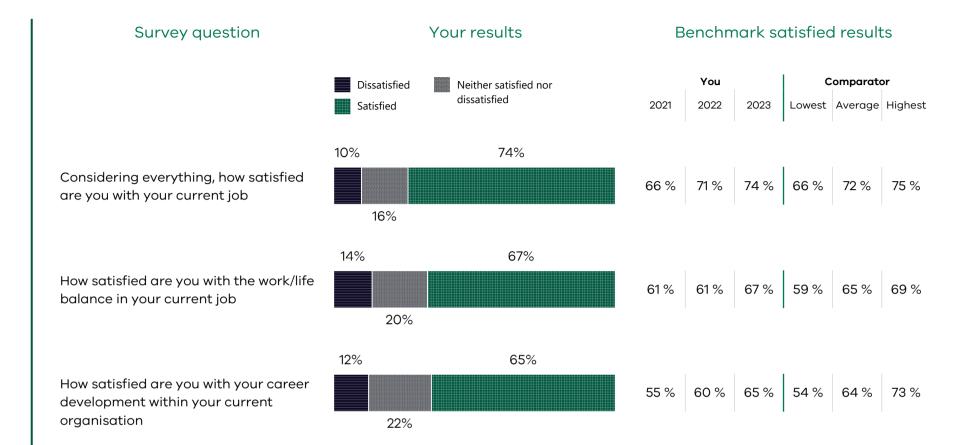
Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

74% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.







### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

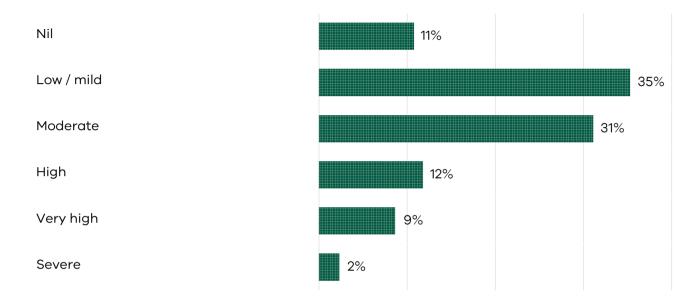
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2023 compared to 2022 and your comparator.

### Example

23% of your staff who did the survey said they had high to severe stress in 2023. This is compared to 23% of staff in your comparator group and 25% of staff across the public sector.

### How would you rate your current level of work-related stress? (You 2023)



### Reported levels of high to severe stress

2022	2023
25%	23%

Comparator	27%	Comparator	23%
Public Sector	25%	<b>Public Sector</b>	25%

Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

### Example

89% of your staff who did the survey said they experienced mild to severe stress.

Of that 89%, 58% said the top reason was 'Workload'.

610	
010	

89%

Experienced some work-related stress

Did not experience some work-related stress

11%

Of those that experienced work related stress it was from	You 2022	You 2023	Comparator 2023	Public sector 2023
Workload	59%	58%	60%	49%
Time pressure	45%	42%	45%	41%
Dealing with clients, patients or stakeholders	16%	18%	15%	15%
Management of work (e.g. supervision, training, information, support)	12%	17%	11%	13%
Competing home and work responsibilities	15%	15%	14%	14%
Other	8%	13%	14%	12%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	10%	13%	12%	11%
Content, variety, or difficulty of work	12%	11%	9%	11%
Work schedule or hours	11%	11%	13%	7%
Unclear job expectations	8%	10%	8%	14%



### Burnout levels

#### What this is

This is the level of burnout experienced by employees in response to work-related factors.

### Why this is important

Burnout can affect negatively affect peoples health and wellbeing as well as their performance and behaviour.

### How to read this

In the survey, we ask staff to tell us if they have experienced being burned out at work, as shown in the visual above the table.

### Example

37% of your staff who did the survey said they felt burnout at work in 2023.

255		438	
37%		63%	
Exper	enced some burnout	Did not experienced	any burnout

Overall, based on your definition of burnout, how would you rate your level of burnout?	You 2022	You 2023	Comparator 2023	Public sector 2023
Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out	43%	45%	45%	46%
I am definitely burning out and have one or more symptoms of burnout, such as physical and emotional exhaustion	28%	28%	23%	23%
I enjoy my work. I have no symptoms of burnout	16%	18%	20%	21%
The symptoms of burnout that I am experiencing won't go away. I think about frustration at work a lot	7%	6%	7%	6%
I feel completely burned out and often wonder if I can go on. I am at the point where I may need some changes or may need to seek some help	5%	3%	5%	4%



### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

### Example

6% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

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Employees plan to work at your organisation for	You 2022	You 2023	Comparator 2023	Public sector 2023
6 months or less	5%	6%	7%	7%
Over 6 months and up to 1 year	9%	6%	9%	10%
Over 1 year and up to 3 years	20%	21%	23%	24%
Over 3 years and up to 5 years	16%	18%	16%	15%
Over 5 years	50%	49%	45%	45%

### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

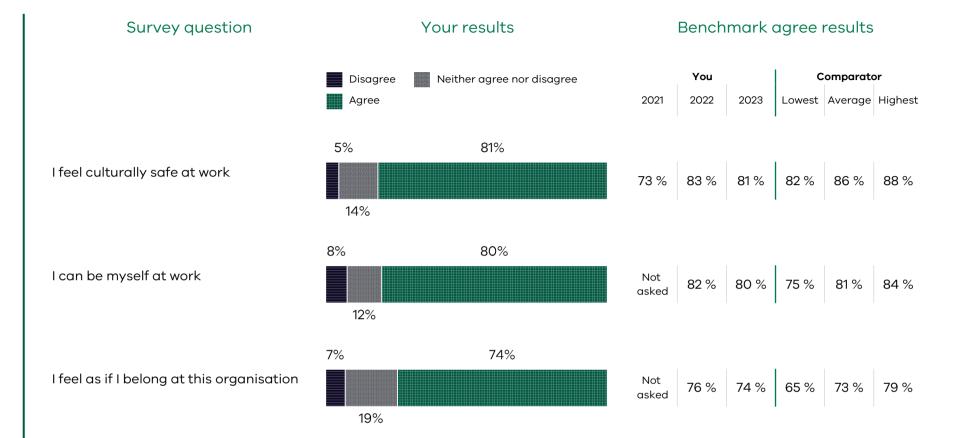
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### Example

81% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.







Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

### Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work

171 523 25% 75%

Experienced barriers listed

Did not experience any of the barriers listed

During the last 12 months, employees experienced barriers to their success due to	You 2022	You 2023	Comparator 2023	Public sector 2023
My caring responsibilities	7%	8%	8%	7%
My flexible working	0%	7%	7%	7%
My mental health	7%	6%	7%	8%
My physical health	4%	5%	6%	4%
My age	5%	4%	8%	8%
My cultural background	3%	3%	2%	3%
My sex	0%	3%	1%	6%
My race	2%	2%	1%	2%
My disability	0%	1%	1%	2%



Inclusion - Witnessed barriers to success

#### What this is

This is a list of things that staff witnessed were barriers to their success of other employees at work.

### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

### Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'Caring responsibilities'. Staff who witnessed one or more barriers to success at work

178 516 74%

Witnessed barriers listed

Did not witness barriers listed

During the last 12 months, employees witnessed barriers to the success of other employees due to their	You 2023	Comparator 2023	Public sector 2023
Caring responsibilities	8%	9%	7%
Cultural background	7%	4%	4%
Flexible working	7%	11%	10%
Mental health	6%	6%	8%
Age	4%	6%	6%
Race	4%	2%	2%
Physical health	4%	4%	3%
Sex	4%	2%	7%
Industrial activity	1%	1%	2%



Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

### Example

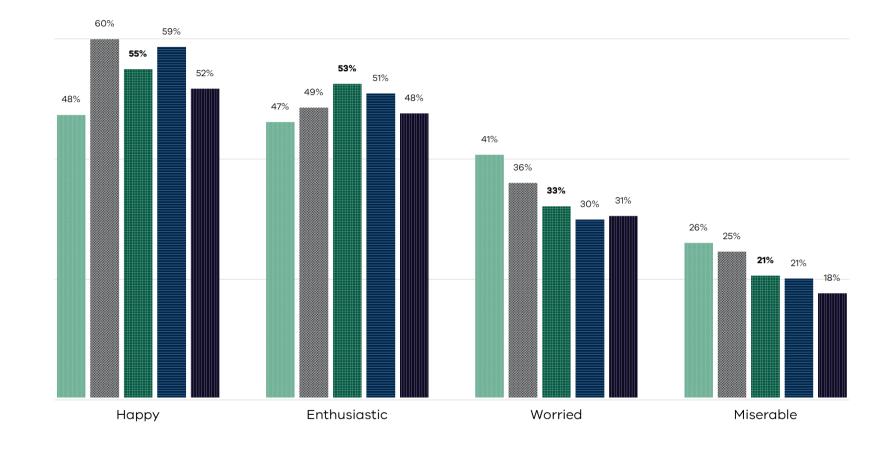
#### In 2023:

 55% of your staff who did the survey said work made them feel happy in 2023, which is down from 60% in 2022

### Compared to:

• 59% of staff at your comparator and 52% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...





You 2022 You 2023 Comparator 2023



Public sector 2023

### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

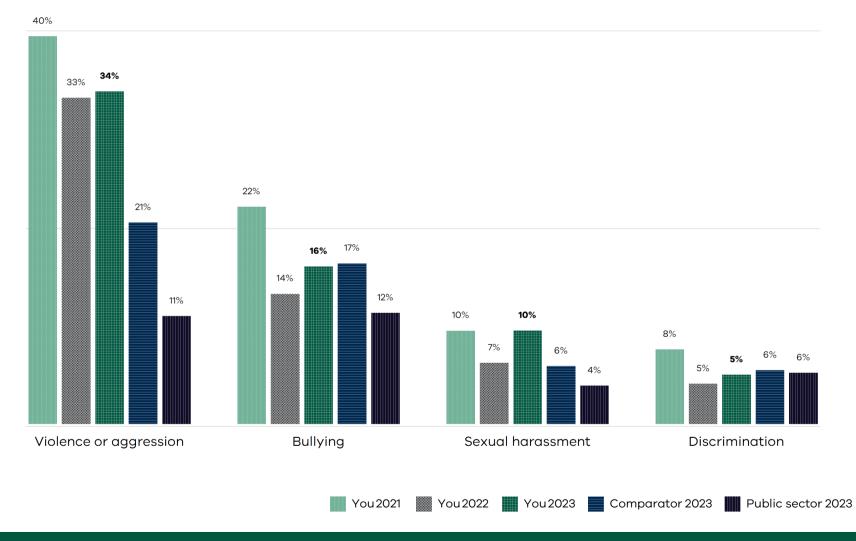
### Example

#### In 2023:

 34% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 33% in 2022.

### Compared to:

21% of staff at your comparator and
 11% of staff across the public sector.



### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

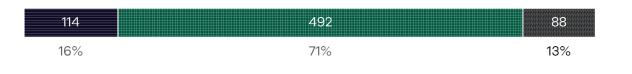
In descending order, the table shows the answers.

### Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 67% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



Did not experience bullying

If you experienced bullying, what type of bullying did you experience?	You 2022	You 2023	Comparator 2023	Public sector 2023
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	70%	67%	77%	71%
Exclusion or isolation	36%	36%	33%	45%
Intimidation and/or threats	35%	33%	37%	29%
Withholding essential information for me to do my job	27%	29%	22%	30%
Verbal abuse	27%	20%	18%	20%
Other	12%	14%	16%	16%
Being assigned meaningless tasks unrelated to my job	13%	13%	11%	16%
Being given impossible assignment(s)	10%	10%	9%	11%
Interference with my personal property and/or work equipment	5%	4%	5%	6%

Experienced bullying



Not sure

### Telling someone about the bullying

#### What this is

This is if staff told someone when they experienced bullying.

### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

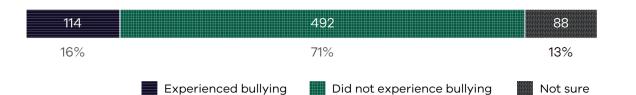
In descending order, the table shows the answers.

### Example

16% of your staff who did the survey said they experienced bullying, of which

- 58% said the top way they reported the bullying was 'Told a manager'.
- 87% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



Did you tell anyone about the bullying?	You 2022	You 2023	Comparator 2023	Public sector 2023
Told a manager	48%	58%	48%	50%
Told a colleague	43%	39%	38%	41%
Told a friend or family member	26%	31%	38%	36%
Submitted a formal complaint	13%	13%	11%	12%
Told Human Resources	10%	12%	12%	13%
Told the person the behaviour was not OK	14%	12%	15%	17%
I did not tell anyone about the bullying	12%	9%	10%	12%
Told employee assistance program (EAP) or peer support	2%	9%	6%	10%
Told someone else	7%	7%	7%	13%





Not sure

Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

### Why this is important

By understanding this, organisations can plan how to support staff.

### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

### Example

87% of your staff who experienced bullying did not submit a formal complaint, of which:

• 55% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	60%	55%	48%	51%
I believed there would be negative consequences for my reputation	34%	41%	46%	55%
I believed there would be negative consequences for my career	16%	27%	32%	45%
I didn't think it was serious enough	22%	26%	15%	16%
I didn't feel safe to report the incident	8%	15%	16%	19%
Other	12%	13%	11%	14%
I believed there would be negative consequences for the person I was going to complain about	4%	11%	7%	10%
I didn't know how to make a complaint	3%	10%	3%	6%
I didn't need to because I made the bullying stop	7%	7%	4%	6%
I didn't need to because I no longer had contact with the person(s) who bullied me	8%	7%	6%	7%





### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

### How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

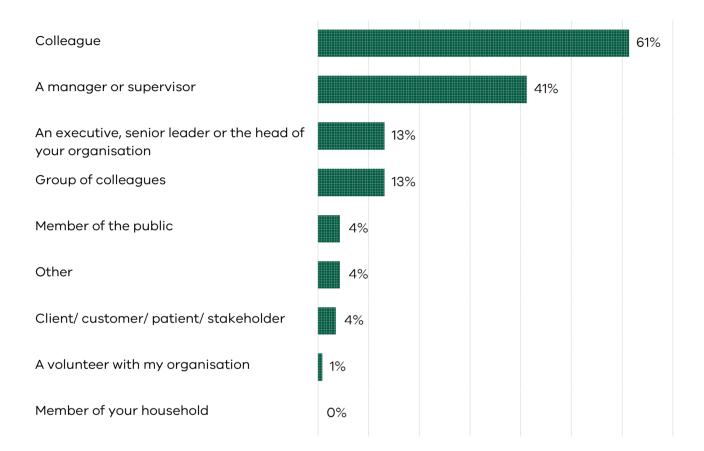
Each row is one perpetrator or group of perpetrators.

### Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 61% said it was by 'Colleague'.

### 114 people (16% of staff) experienced bullying (You2023)





### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

### Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 96% said it was by someone within the organisation.

Of that 96%, 61% said it was 'They were in my workgroup'.

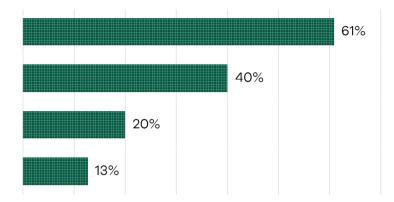
110 people (96% of staff who experienced bullying) experienced bullying from within your organisation (You2023)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

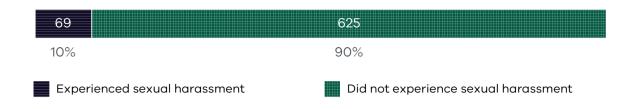
In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

### Example

10% of your staff who did the survey said they experienced sexual harassment.

Of those, 38% said the top type was 'Intrusive questions about your private life or comments about your physical appearance'. Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2022	You 2023	Comparator 2023	Public sector 2023
Intrusive questions about your private life or comments about your physical appearance	37%	38%	41%	45%
Unwelcome touching, hugging, cornering or kissing	29%	38%	16%	14%
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	46%	35%	39%	50%
Inappropriate physical contact	20%	29%	27%	14%
Inappropriate staring or leering that made you feel intimidated	20%	19%	19%	15%
Sexual gestures, indecent exposure or inappropriate display of the body	5%	10%	1%	3%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	2%	6%	0%	4%
Any other unwelcome conduct of a sexual nature	10%	3%	8%	8%
Repeated or inappropriate invitations to go out on dates	5%	3%	5%	4%
Request or pressure for sex or other sexual acts	0%	1%	0%	1%





### Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

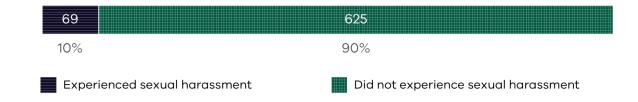
In descending order, the table shows the top 10 responses.

### Example

10% of your staff who did the survey said they experienced sexual harassment.

Of those, 46% said their top response was 'Told the person the behaviour was not OK'.

Have you experienced sexual harassment at work in the last 12 months?



When the harassment happened to you, did you respond in any of the following ways?	You 2022	You 2023	Comparator 2023	Public sector 2023
Told the person the behaviour was not OK	32%	46%	24%	23%
Tried to laugh it off or forget about it	29%	41%	37%	40%
Avoided the person(s) by staying away from them	39%	39%	35%	36%
Told a colleague	32%	39%	20%	23%
Pretended it didn't bother you	27%	38%	33%	44%
Told a manager	29%	29%	16%	20%
Told a friend or family member	15%	23%	21%	21%
Avoided locations where the behaviour might occur	5%	16%	12%	14%
Submitted a formal complaint	5%	6%	3%	5%
Told someone else	2%	6%	4%	6%





Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

### Example

94% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 52% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Submitted formal complaint		Did not submit a formal complaint
----------------------------	--	-----------------------------------

What was your reason for not submitting a formal complaint?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it was serious enough	36%	52%	42%	44%
I didn't think it would make a difference	33%	32%	41%	40%
I didn't need to because I made the harassment stop	15%	20%	14%	10%
I believed there would be negative consequences for my reputation	21%	11%	22%	37%
I didn't need to because I no longer had contact with the person(s) who harassed me	3%	11%	10%	7%
I believed there would be negative consequences for my career	15%	9%	5%	27%
I thought the complaint process would be embarrassing or difficult	15%	9%	7%	11%
I believed there would be negative consequences for the person I was going to complain about	5%	8%	7%	13%
Other	10%	6%	8%	10%
I didn't feel safe to report the incident	5%	3%	5%	9%





### Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

### How to read this

In this year's survey, 10% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

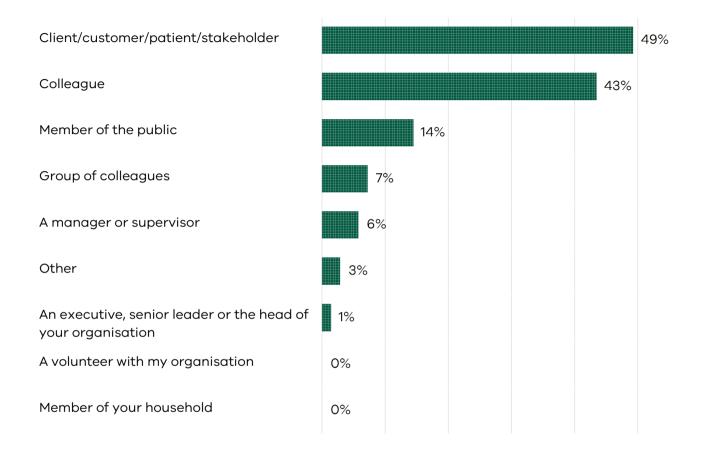
Each row is one perpetrator or group of perpetrators.

### Example

10% of your staff who did the survey said they experienced sexual harassment.

Of that 10%, 49% said it was by 'Client/customer/patient/stakeholder'.

### 69 people (10% of staff) experienced sexual harassment (You2023)





### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 10% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

### Example

10% of your staff who did the survey said they experienced sexual harassment.

Of that 10%, 54% said it was by someone within the organisation.

Of that 54%, 51% said it was 'They were in my workgroup'.

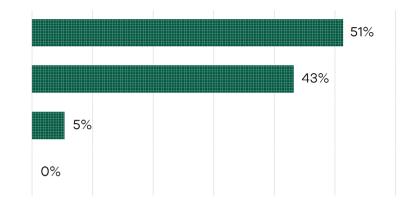
37 people (54% of staff who experienced harassment) experienced harassment from within your organisation (You2023)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



### Frequency of sexual harassment

#### What this is

This is how often staff experienced sexual harassment.

### Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

#### How to read this

In this year's survey, 10% of your staff said they experienced sexual harassment.

If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

### Example

10% of your staff who did the survey said they experienced sexual harassment.

Of that 10%, 4% said it was 'At least once a day'.

### How often have you experienced the behaviour(s)? (You2023)

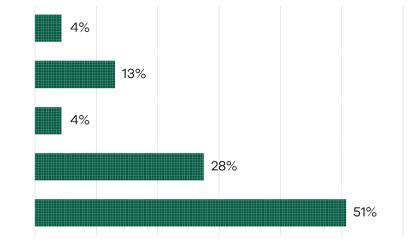
At least once a day

Once every few days

Once a week

Once a month

Less than once a month



### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

#### What results are shown

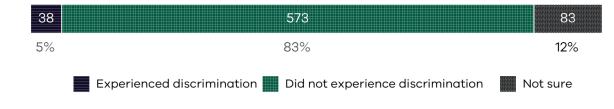
Results for response options with 10 or more responses.

### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 37% said it was 'Employment activity'.

Have you experienced discrimination at work?



Why were you discriminated against?	You 2022	You 2023	Comparator 2023	Public sector 2023
Employment activity	43%	37%	33%	26%
Race	0%	26%	11%	16%



### Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

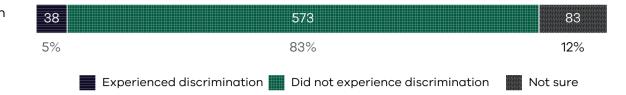
In descending order, the table shows the top 10 types.

### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 50% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2022	You 2023	Comparator 2023	Public sector 2023
Other	43%	50%	47%	36%
Denied flexible work arrangements or other adjustments	14%	32%	27%	22%
Opportunities for promotion	39%	32%	34%	41%
Opportunities for training	11%	16%	14%	26%
Pay or conditions offered by employer	11%	16%	14%	10%
Employment security - threats of dismissal or termination	4%	13%	7%	13%
Access to leave	7%	11%	7%	9%
Opportunities for transfer/secondment	14%	3%	4%	21%





Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

### Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

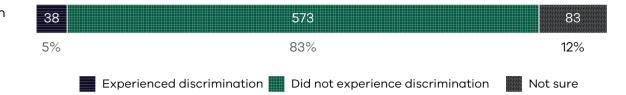
In descending order, the table shows the answers.

### Example

5% of your staff who did the survey said they experienced discrimination, of which

- 37% said the top way they reported the discrimination was 'Told a manager'.
- 92% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?



Did you tell anyone about the discrimination?	You 2022	You 2023	Comparator 2023	Public sector 2023
Told a manager	25%	37%	11%	30%
Told a colleague	54%	34%	43%	36%
Told a friend or family member	32%	34%	27%	31%
I did not tell anyone about the discrimination	14%	16%	30%	24%
Told someone else	7%	16%	7%	14%
Told employee assistance program (EAP) or peer support	4%	11%	7%	9%
Told the person the behaviour was not OK	4%	11%	4%	9%
Submitted a formal complaint	14%	8%	1%	8%
Told Human Resources	18%	8%	6%	11%





Discrimination - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

## Why this is important

By understanding this, organisations can work out what action to take.

## How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

## Example

92% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 66% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	67%	66%	49%	59%
I believed there would be negative consequences for my reputation	42%	43%	51%	56%
I believed there would be negative consequences for my career	46%	34%	42%	54%
I didn't think it was serious enough	13%	23%	9%	12%
I didn't feel safe to report the incident	13%	11%	20%	18%
I didn't know how to make a complaint	0%	11%	1%	5%
I thought the complaint process would be embarrassing or difficult	13%	11%	7%	12%
I believed there would be negative consequences for the person I was going to complain about	8%	9%	7%	8%
Other	4%	9%	20%	11%
I didn't know who to talk to	4%	6%	1%	6%





## Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

## Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

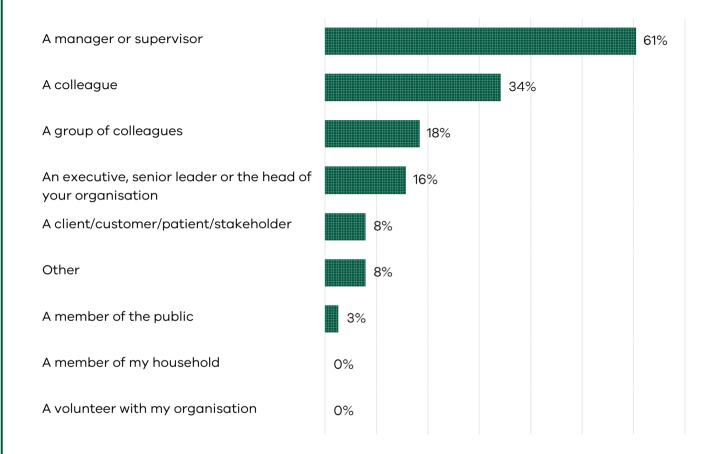
Each row is one perpetrator or group of perpetrators.

## Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 61% said it was by 'A manager or supervisor'.

## 38 people (5% of staff) experienced discrimination (You2023)





## Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

## Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

## Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 92% said it was by someone within the organisation.

Of that 92%, 51% said it was 'They were in my workgroup'.

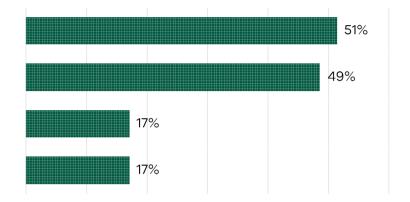
35 people (92% of staff who experienced discrimination) experienced discrimination from within your organisation (You2023)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



## Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

## Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

## Example

34% of your staff who did the survey said they experienced violence or aggression. Of that 34%, 91% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2022	You 2023	Comparator 2023	Public sector 2023
Abusive language	92%	91%	81%	75%
Intimidating behaviour	63%	70%	65%	73%
Threats of violence	50%	54%	38%	39%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	48%	35%	33%	20%
Damage to my property or work equipment	12%	14%	4%	5%
Other	2%	5%	3%	6%
Stalking, including cyber-stalking	1%	2%	0%	2%





Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

## Why this is important

Understanding this means organisations can plan how to support and protect staff.

## How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

## Example

34% of your staff who did the survey said they experienced violence or aggression, of which

- 59% said the top way they reported the violence or agression was 'Told a manager'
- 69% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Did you tell anyone about the incident?	You 2022	You 2023	Comparator 2023	Public sector 2023
Told a manager	58%	59%	50%	56%
Told a colleague	48%	44%	40%	40%
Told the person the behaviour was not OK	36%	35%	32%	23%
Submitted a formal incident report	32%	31%	34%	30%
Told a friend or family member	13%	15%	16%	19%
I did not tell anyone about the incident(s)	3%	3%	5%	9%
Told someone else	0%	3%	4%	6%
Told employee assistance program (EAP) or peer support	2%	2%	2%	5%
Told Human Resources	2%	2%	5%	6%



Violence and aggression - reasons for not submitting a formal incident report

#### What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

## Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

## Example

69% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 36% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



Submitted formal incident report		Did not submit a formal incident repor
----------------------------------	--	--

What was your reason for not submitting a formal incident report?	You 2022	You 2023	Comparator 2023	Public sector 2023
I didn't think it would make a difference	36%	36%	41%	38%
I didn't think it was serious enough	33%	32%	25%	28%
Other	25%	25%	20%	22%
I didn't need to because I made the violence or aggression stop	21%	15%	14%	14%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	15%	13%	9%	13%
I believed there would be negative consequences for my reputation	5%	7%	17%	21%
I believed there would be negative consequences for my career	6%	4%	12%	18%
I believed there would be negative consequences for the person I was going to complain about	0%	4%	4%	4%
I thought the complaint process would be embarrassing or difficult	3%	4%	4%	5%
I didn't feel safe to report the incident	1%	2%	7%	7%





# Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

## Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

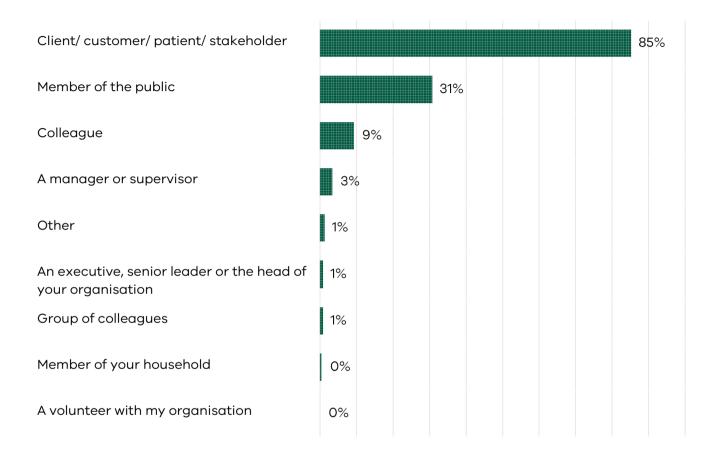
Each row is one perpetrator or a group of perpetrators.

## Example

34% of your staff who did the survey said they experienced violence or aggression.

Of that 34%, 85% said it was 'Client/ customer/ patient/ stakeholder'.

## 237 people (34% of staff) experienced violence or aggression (You2023)





## Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

## Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 34% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

## Example

34% of your staff who did the survey said they experienced violence or aggression.

Of that 34%, 12% said it was by someone within the organisation.

Of that 12%, 61% said it was 'They were in my workgroup'.

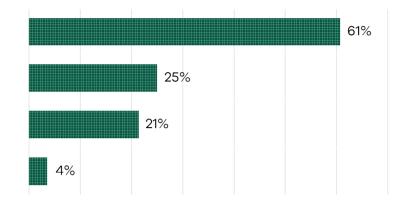
28 people (12% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2023)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage





## Witnessing negative behaviours

#### What this is

This is where staff witnessed people acting in a negative way against a colleague.

### Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

## Example

30% of your staff who did the survey said they witnessed some negative behaviour at work.

70% said they witnessed No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?		Comparator 2023	Public sector 2023
No, I have not witnessed any of the situations above	70%	73%	81%
Bullying of a colleague	18%	19%	13%
Discrimination against a colleague	10%	8%	7%
Violence or aggression against a colleague	9%	7%	3%
Sexual harassment of a colleague	2%	1%	1%



Taking action when witnessing negative behaviours

#### What this is

This is what your staff did when they witnessed negative behaviour at work.

## Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work

If they did, they could tell us with one or more answers what action they took.

The table shows the answers in descending order.

## Example

30% of your staff who did the survey witnessed negative behaviour, of which:

- 70% said the top action they took was 'Spoke to the person who experienced the behaviour'.
- 7% took no action.

Have you witnessed any negative behaviour at work in the last 12 months?



When you witnessed the above behaviour(s), did you do any of the following?	You 2023	Comparator 2023	Public sector 2023
Spoke to the person who experienced the behaviour	70%	65%	69%
Told a manager	44%	32%	38%
Told the person the behaviour was not OK	28%	23%	20%
Spoke to the person who behaved in a negative way	21%	20%	17%
Told a colleague	15%	16%	19%
Submitted a formal complaint	10%	5%	5%
Took no action	7%	7%	8%
Other	5%	5%	6%
Told Human Resources	4%	6%	7%



Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

## Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

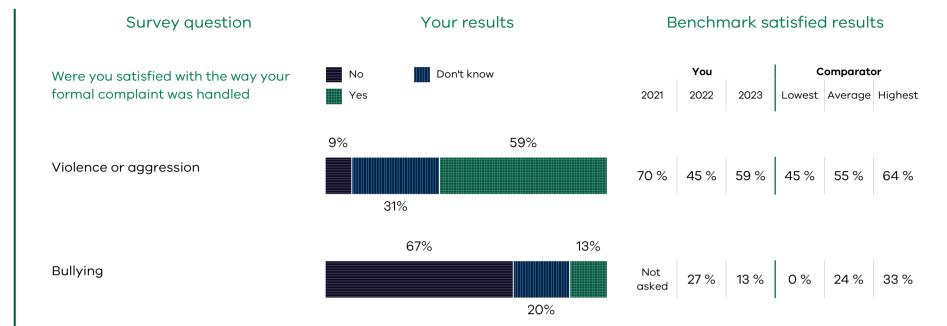
#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

59% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.



# People matter survey

2023

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
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- · Your response rate

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- Scorecard: engagement index
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- Satisfaction
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- Work-related stress causes
- Burnout levels
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- Inclusion
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- Scorecard: negative behaviour
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- Satisfaction with complaint processes

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## Workgroup climate

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## Public sector values

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- Respect
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## **Topical questions**

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020
- **Custom questions**
- Questions requested by your organisation

## Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

## What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2023.

## How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 scores against your 2022 scores and your 2023 comparator group.

## Example

On the first row 'Job enrichment', the 'You 2023' column shows 94% of your staff agreed with 'I can use my skills and knowledge in my job'.

In the 'Change from 2022' column, you have a 2% increase, which is a positive trend.

Question group	Highest scoring questions	You 2023	Change from 2022	Comparator 2023
Job enrichment	I can use my skills and knowledge in my job	94%	+2%	92%
Meaningful work	I can make a worthwhile contribution at work	92%	-2%	94%
Meaningful work	I achieve something important through my work	92%	+0%	93%
Job enrichment	I understand how my job helps my organisation achieve its goals	91%	+1%	90%
Job enrichment	I clearly understand what I am expected to do in this job	88%	-1%	89%
Collaboration	I am able to work effectively with others outside my immediate workgroup	87%	+1%	86%
Meaningful work	I get a sense of accomplishment from my work	86%	+3%	86%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	85%	-2%	83%
Other questions	I understand how the Code of Conduct for Victorian public sector employees applies to my work	85%	Not asked in 2022	86%
Gender equality supporting measures	My organisation would support me if I needed to take family violence leave	85%	Not asked in 2022	84%



## Lowest scoring questions

### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2023.

## How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2023 survey.

In this table, your score for this year is shown in the 'you 2023 column'.

You can also compare your 2023 scores against your 2022 scores and your 2023 comparator group.

## Example

On the first row 'Taking action', the 'You 2023' column shows 45% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

In the 'Change from 2022' column, you have a 1% decrease, which is a negative trend.

Question subgroup	Lowest scoring questions	You 2023	Change from 2022	Comparator 2023
Taking action	My organisation has made improvements based on the survey results from last year	45%	-1%	45%
Safety climate	All levels of my organisation are involved in the prevention of stress	49%	+1%	48%
Organisational integrity	I believe the promotion processes in my organisation are fair	50%	-5%	51%
Other questions	My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)	50%	Not asked in 2022	48%
Workload	I have enough time to do my job effectively	52%	+4%	52%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	52%	-1%	52%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	52%	-2%	52%
Organisational integrity	I have an equal chance at promotion in my organisation	54%	-4%	54%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	56%	-2%	50%
Learning and development	I am satisfied with the opportunities to progress in my organisation	57%	+1%	59%



## Most improved

### What this is

This is where staff feel their organisation has most improved.

## How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2022' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2022 shows you where the most positive changes are happening in your organisation.

## Example

On the first row 'Learning and development', the 'You 2023' column shows 64% of your staff agreed with 'I am satisfied with the way my learning and development needs have been addressed in the last 12 months'.

In the 'Increase from 2022' column, you have a 7% increase, which is a positive trend.

Question group	Most improved from last year	You 2023	Increase from 2022	Comparator 2023
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	64%	+7%	63%
Workload	The workload I have is appropriate for the job that I do	58%	+6%	57%
Patient safety climate	This health service does a good job of training new and existing staff	59%	+6%	58%
Learning and development	My organisation places a high priority on the learning and development of staff	64%	+6%	65%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	69%	+6%	65%
Satisfaction	How satisfied are you with your career development within your current organisation	65%	+5%	64%
Satisfaction	How satisfied are you with the work/life balance in your current job	67%	+5%	65%
Patient safety climate	Trainees in my discipline are adequately supervised	62%	+5%	61%
Workload	I have enough time to do my job effectively	52%	+4%	52%
Meaningful work	I get a sense of accomplishment from my work	86%	+3%	86%



## Most declined

### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2022' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2022 shows you where the most negative changes are happening in your organisation.

## Example

On the first row 'Workgroup support', the 'You 2023' column shows 61% of your staff agreed with 'People in my workgroup appropriately manage conflicts of interest'.

In the 'Decrease from 2022' column, you have a 6% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2023	Decrease from 2022	Comparator 2023
Workgroup support	People in my workgroup appropriately manage conflicts of interest	61%	-6%	63%
Senior leadership	Senior leaders demonstrate honesty and integrity	62%	-6%	61%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	67%	-6%	68%
Manager leadership	My manager demonstrates honesty and integrity	81%	-6%	80%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	64%	-5%	65%
Organisational integrity	My organisation does not tolerate improper conduct	69%	-5%	66%
Organisational integrity	I believe the promotion processes in my organisation are fair	50%	-5%	51%
Manager support	I can discuss problems or issues with my manager	79%	-5%	79%
Manager leadership	My manager treats employees with dignity and respect	84%	-5%	83%
Quality service delivery	My workgroup acts fairly and without bias	68%	-4%	69%



# Biggest positive difference from comparator

## What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

## Example

On the first row 'Safety climate', the 'You 2023' column shows 56% of your staff agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

The 'difference' column, shows that agreement for this question was 6 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2023	Difference	Comparator 2023
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	56%	+6%	50%
Manager support	My manager gives me feedback that helps me improve my performance	72%	+5%	68%
Organisational integrity	I believe the recruitment processes in my organisation are fair	66%	+5%	61%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	69%	+4%	65%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	60%	+4%	56%
Organisational integrity	My organisation encourages respectful workplace behaviours	81%	+4%	77%
Organisational integrity	My organisation does not tolerate improper conduct	69%	+3%	66%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	66%	+3%	63%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	85%	+3%	83%
Engagement	I feel a strong personal attachment to my organisation	62%	+2%	60%



# Biggest negative difference from comparator

## What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

## How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2023 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

## Example

On the first row 'Patient safety climate', the 'You 2023' column shows 62% of your staff agreed with 'I would recommend a friend or relative to be treated as a patient here'.

The 'difference' column, shows that agreement for this question was 12 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2023	Difference	Comparator 2023
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	62%	-12%	74%
Safety climate	My organisation provides a physically safe work environment	77%	-6%	83%
Inclusion	I feel culturally safe at work	81%	-5%	86%
Job enrichment	I have the authority to do my job effectively	77%	-4%	81%
Quality service delivery	My workgroup has clear lines of responsibility	71%	-4%	75%
Gender equality supporting measures	My organisation uses inclusive and respectful images and language	81%	-4%	84%
Quality service delivery	My workgroup provides high quality advice and services	76%	-3%	79%
Patient safety climate	Patient care errors are handled appropriately in my work area	66%	-3%	69%
Gender equality supporting measures	In my workgroup work is allocated fairly, regardless of gender	79%	-3%	82%
Innovation	My workgroup learns from failures and mistakes	68%	-3%	71%



# People matter survey

2023

Have your say

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- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

## Key differences

- · Highest scoring
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## Public sector values

- Scorecard
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## **Topical questions**

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020
- Custom questions
- Questions requested by your organisation

## Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





## **Taking action**

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

## Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

59% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 2022 2023 Lowest Average Highest 59% 14% I believe my organisation will make improvements based on the results of this survey 28% 22% 45% My organisation has made improvements based on the survey results from last year 10% 23%



# People matter survey

2023

Have your say

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## Public sector values

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## **Topical questions**

 Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

## **Custom questions**

 Questions requested by your organisation

## Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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  Torres Strait Islander
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- Adjustments
- Caring
- Categories
- Primary role





## Senior leadership

## Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

## Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

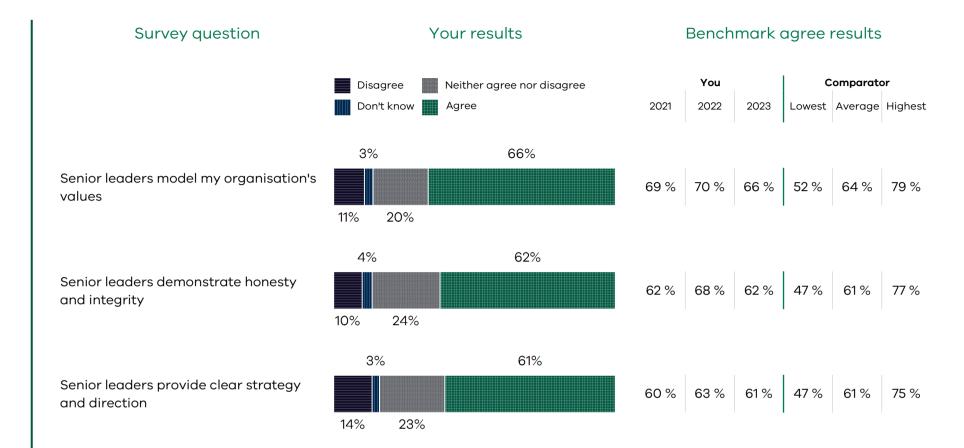
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

66% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.







# People matter survey

2023

Have your say

## Overview

## **Result summary**

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- Inclusion
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- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

## **Key differences**

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## **Topical questions**

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020
- **Custom questions**
- Questions requested by your organisation

## Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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- Disability
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- Categories
- Primary role





### Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

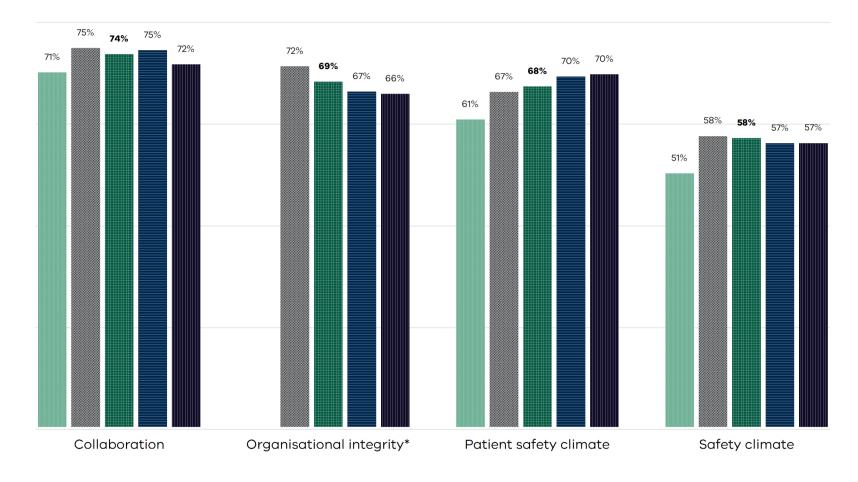
## Example

## In 2023:

 74% of your staff who did the survey responded positively to questions about Collaboration which is down from 75% in 2022.

## Compared to:

• 75% of staff at your comparator and 72% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



## Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

## Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

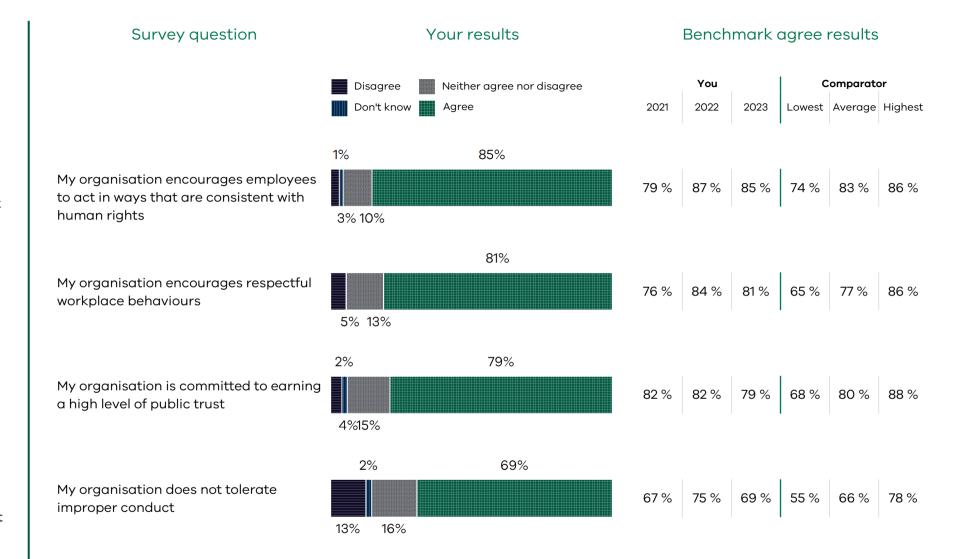
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

85% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.







## Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

## Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

66% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

## Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

87% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 2022 2023 Lowest Average Highest 2% 87% I am able to work effectively with others outside my immediate workgroup 11% 2% 62% Workgroups across my organisation willingly share information with each other 11% 24%

## Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

## Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

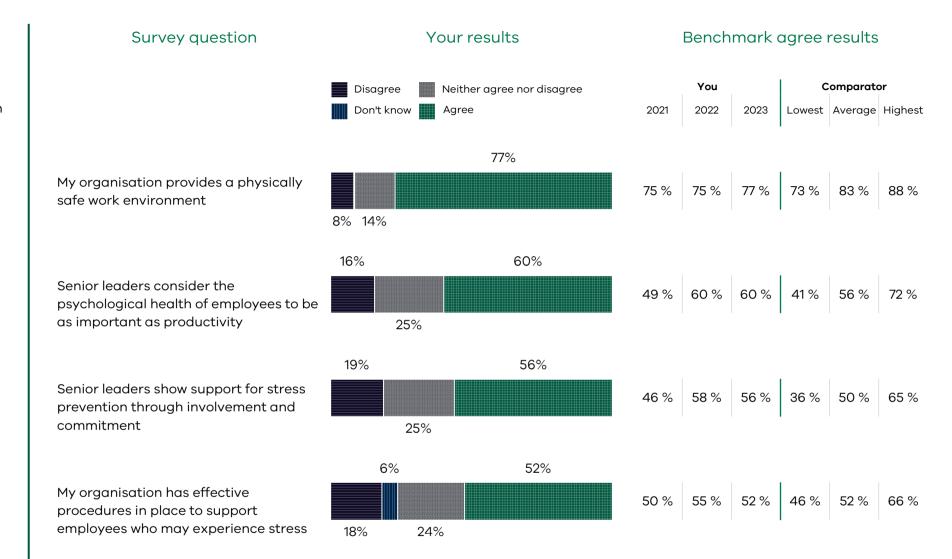
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

77% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.





## Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

## Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

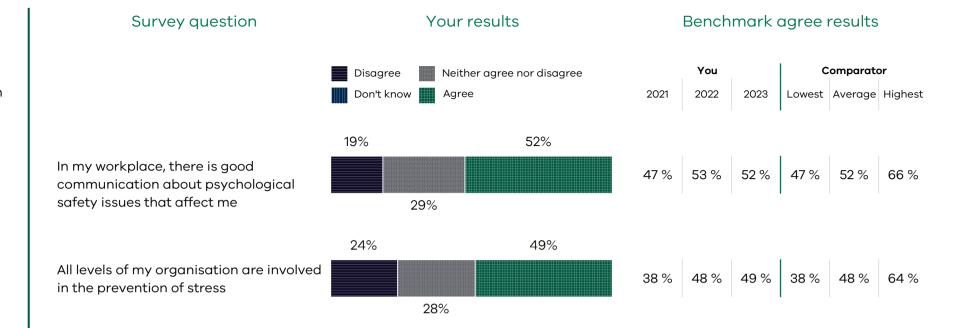
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

52% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.



## Patient safety climate 1 of 2

#### What this is

This is the safety culture in a healthcare workplace.

## Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

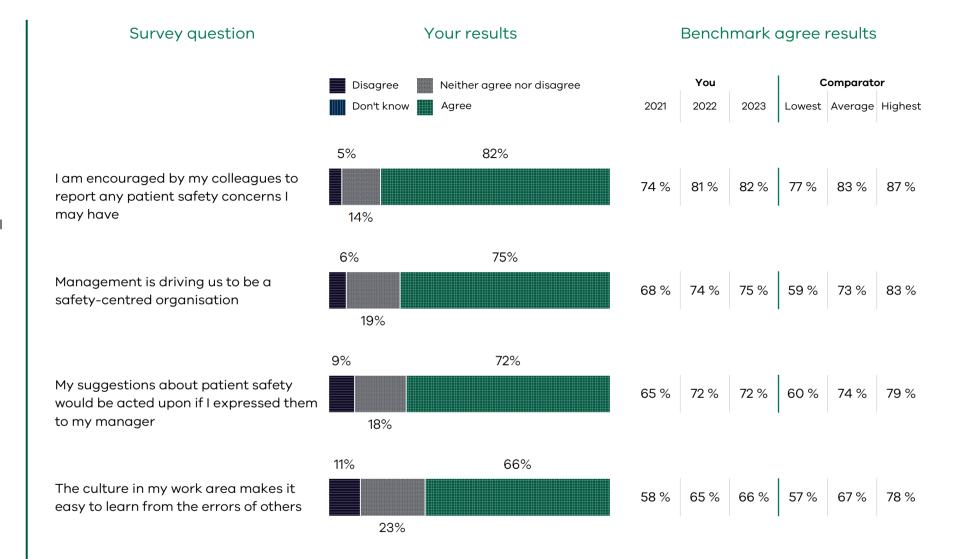
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

82% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.





## Patient safety climate 2 of 2

#### What this is

This is the safety culture in a healthcare workplace.

## Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

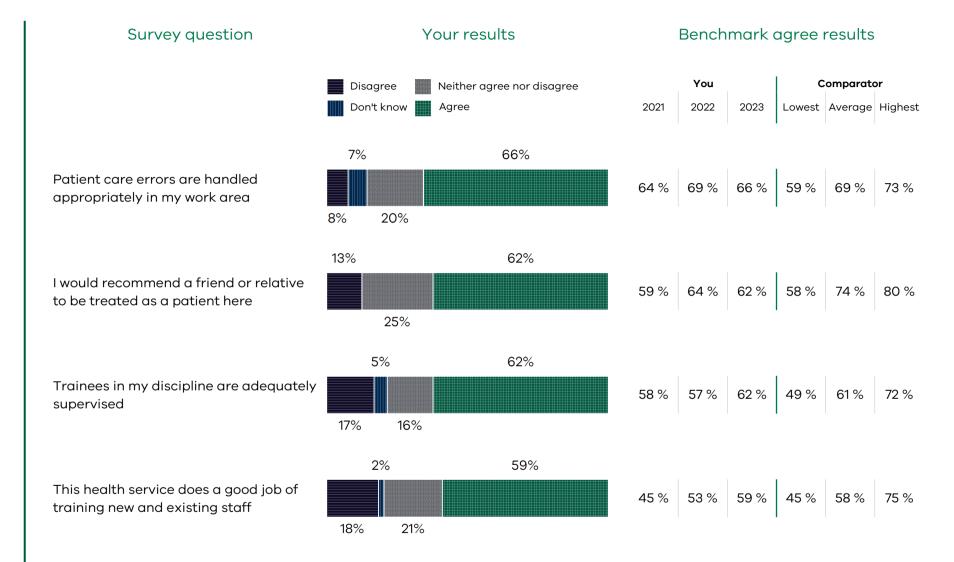
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

66% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.





# People matter survey

Have your say

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- · Highest scoring · Scorecard: emotional Lowest scoring
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· Scorecard:

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Discrimination

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· Satisfaction with

complaint processes

- Manager leadership
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### Public sector values

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## **Topical questions**

- Questions on topical issues, includes additional auestions that support the Gender Equality Act 2020
- **Custom auestions**
- · Questions requested by your organisation

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- · Aboriginal and/or Torres Strait Islander
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- Cultural diversity
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- Primary role





### Scorecard

### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

## How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

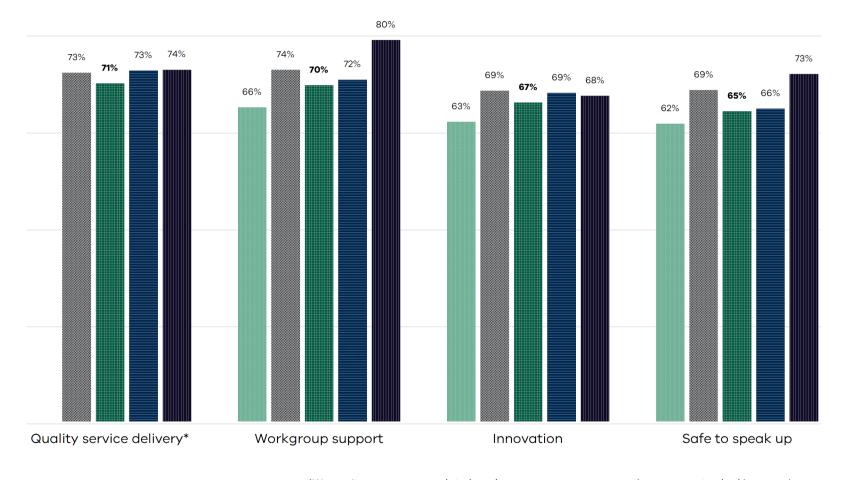
## Example

### In 2023:

 71% of your staff who did the survey responded positively to questions about Quality service delivery which is down from 73% in 2022.

## Compared to:

• 73% of staff at your comparator and 74% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



## Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

## Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

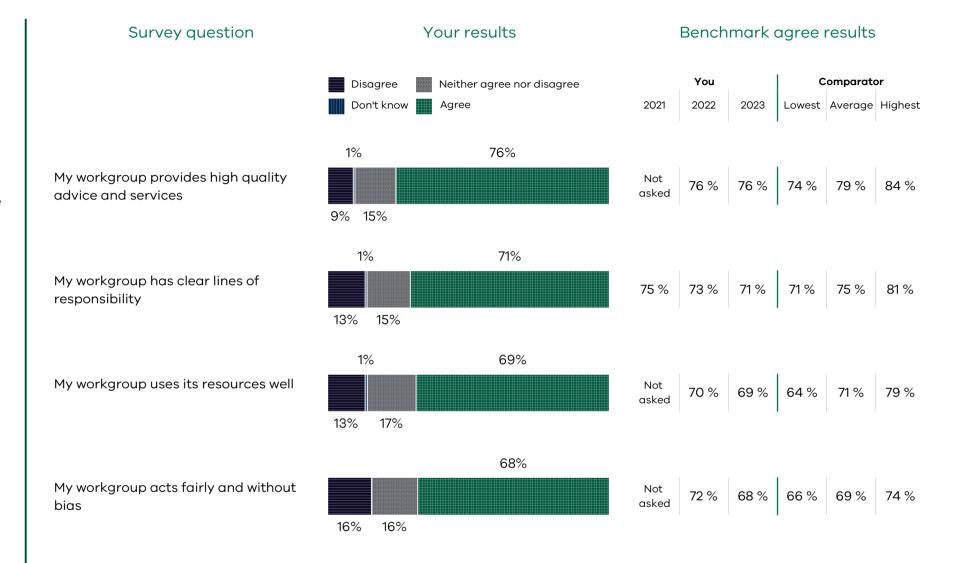
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

76% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.







### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

## Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

68% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 2022 2023 Lowest Average Highest 68% My workgroup learns from failures and mistakes 15% 17% 1% 68% My workgroup is quick to respond to opportunities to do things better 16% 16% 1% 65% My workgroup encourages employee 56 % 66 % 65 % creativity 21% 13%





## Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

## Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

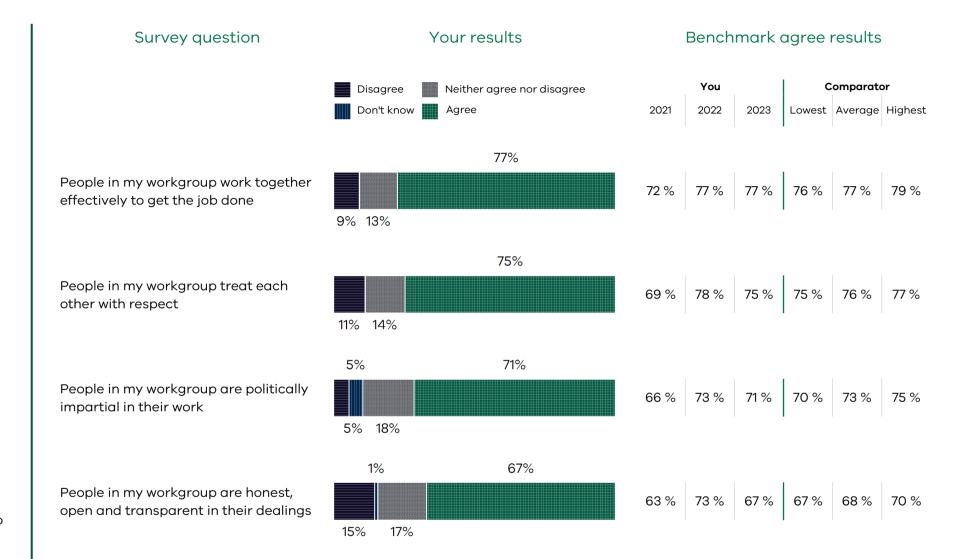
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

77% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.





### **Workgroup climate**

Workgroup support 2 of 2

### What this is

This is how well staff feel people work together and support each other in your organisation.

### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

61% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 2022 2023 Lowest Average Highest 3% 61% People in my workgroup appropriately manage conflicts of interest

14%

22%

### Workgroup climate

### Safe to speak up

### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

66% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 2022 2023 Lowest Average Highest 17% 66% I feel safe to challenge inappropriate behaviour at work 17% 15% 64% People in my workgroup are able to bring up problems and tough issues

21%

# People matter survey

2023

Have your say

### Overview

### **Result summary**

### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

### • Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### **Key differences**

- · Highest scoring
- · Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

• Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### **Topical questions**

 Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### **Custom questions**

 Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





### Scorecard 1 of 2

### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

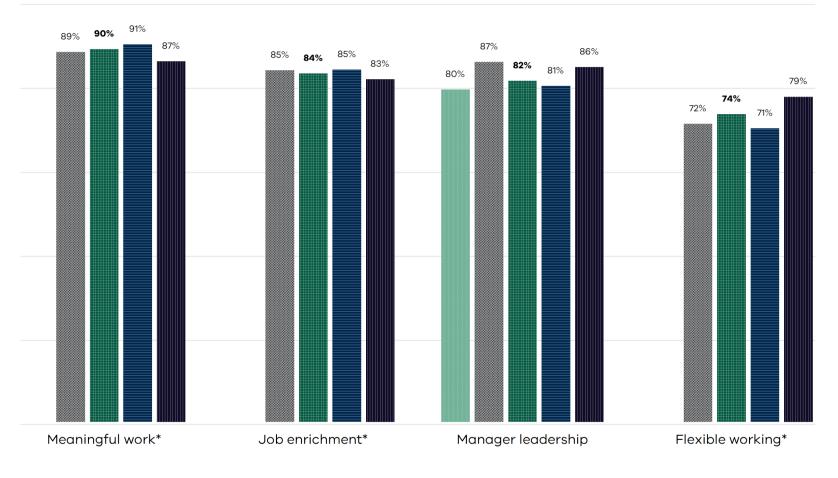
### Example

### In 2023:

 90% of your staff who did the survey responded positively to questions about Meaningful work.

### Compared to:

• 91% of staff at your comparator and 87% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 You 2023 Comparator 2023 Public sector 2023

### Scorecard 2 of 2

### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

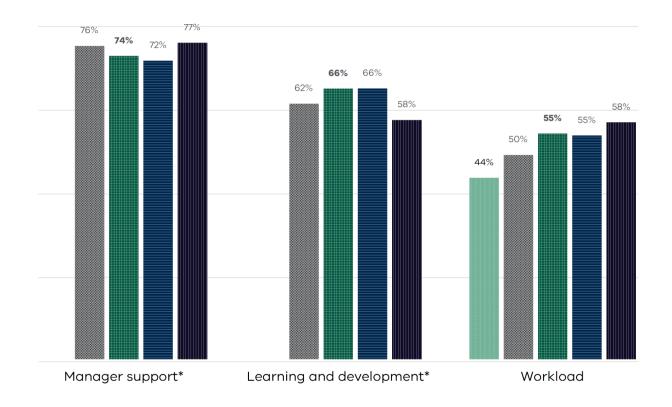
### Example

### In 2023:

 74% of your staff who did the survey responded positively to questions about Manager support.

### Compared to:

• 72% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 You 2023 Comparator 2023 Public sector 2023

### Manager leadership

### What this is

This is how well staff perceive their direct managers lead.

### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

### How to read this

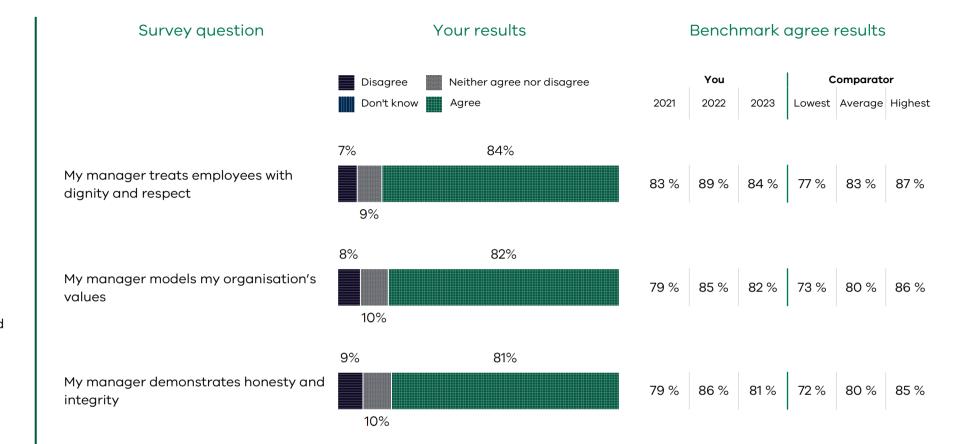
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







### Manager support 1 of 2

### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

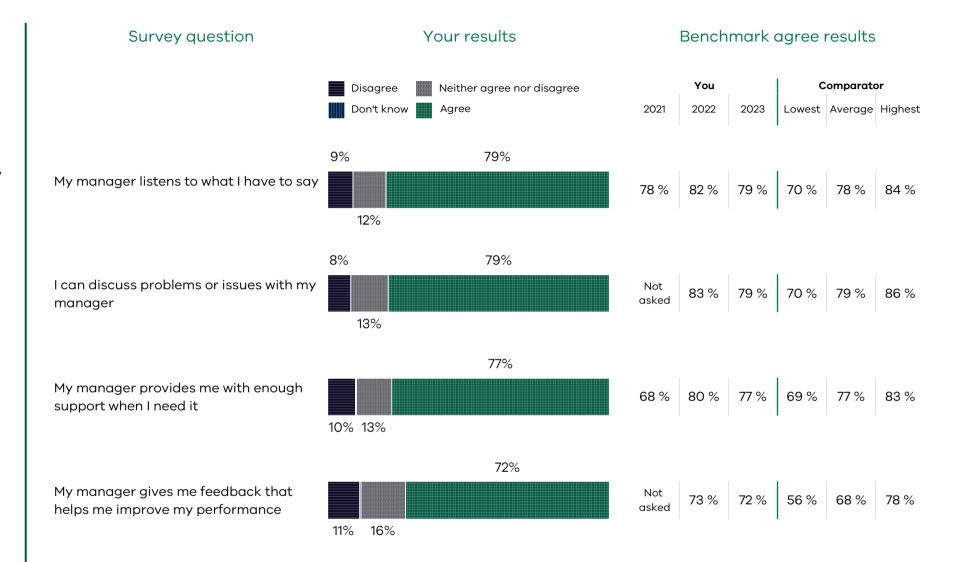
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.







### Manager support 2 of 2

### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

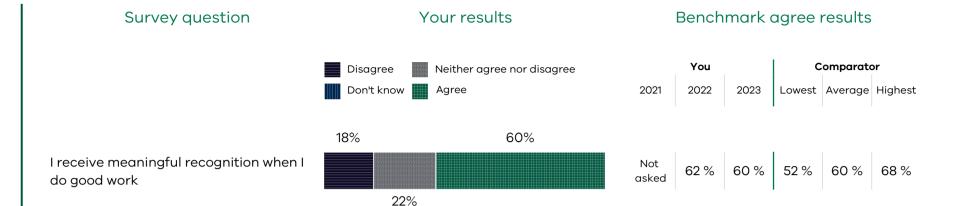
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

60% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.



### Workload

### What this is

This is how staff feel about workload and time pressure.

### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

### How to read this

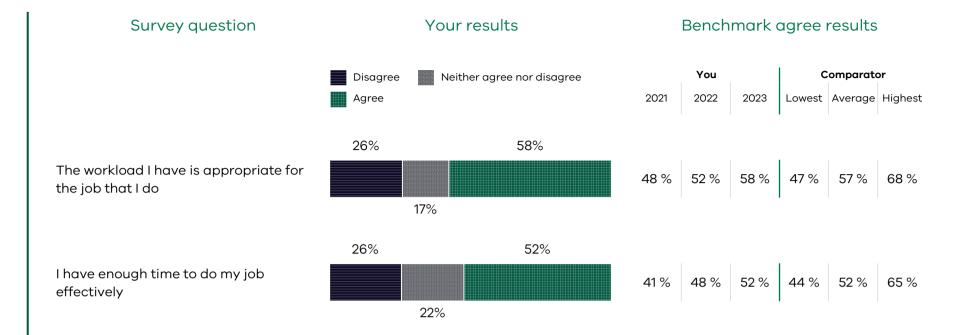
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

58% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.





### Learning and development

### What this is

This is how well staff feel they can learn and grow in your organisation.

### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

78% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.







### Job enrichment 1 of 2

### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

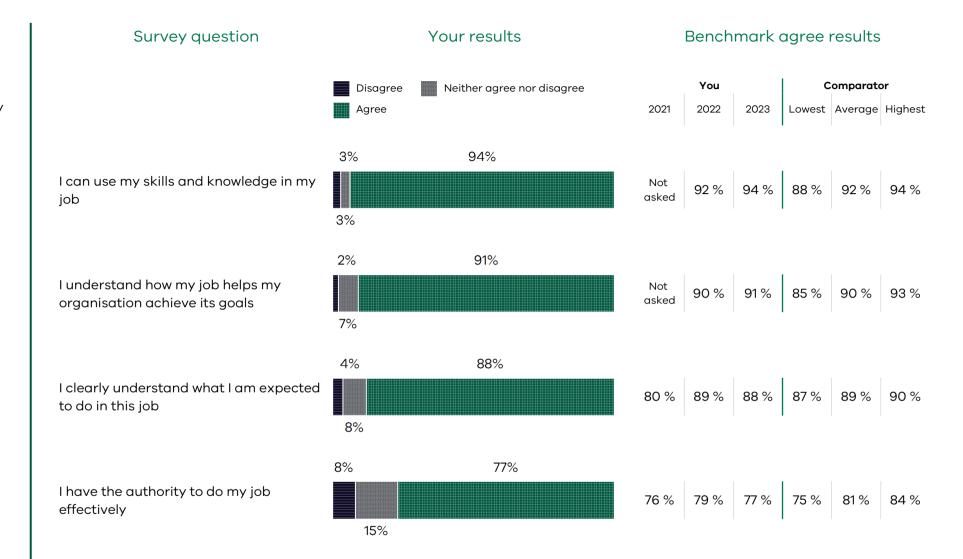
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

94% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.







Job enrichment 2 of 2

### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

71% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

### Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

10% 71%

19%

Your results

### Benchmark agree results

You Comparato			or		
2021	2022	2023	Lowest	Average	Highest
			l		
Not asked	74 %	71 %	65 %	72 %	78 %

### Meaningful work

### What this is

This is how staff feel about their contribution and how worthwhile their work is.

### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

### How to read this

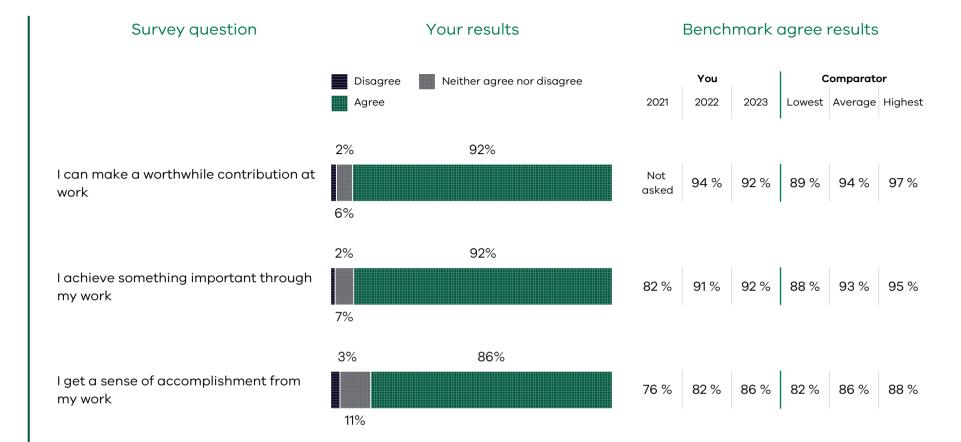
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

92% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.







### Flexible working

### What this is

This is how well you organisation supports staff to work flexibly.

### Why this is important

Supporting flexible working can improve employee wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 2022 2023 Lowest Average Highest 7% 80% My manager supports working flexibly 14% 14% 69% I am confident that if I requested a flexible work arrangement, it would be given due consideration 17%

# People matter survey

2023

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- Intention to stay

### Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

• Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership auestions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

# Job and manager factors

Scorecard

Inclusion

· Scorecard:

Bullying

· Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

· Satisfaction with

complaint processes

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### **Topical questions**

 Questions on topical issues, includes additional questions that support the Gender Equality Act 2020

### **Custom questions**

 Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





### Scorecard 1 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

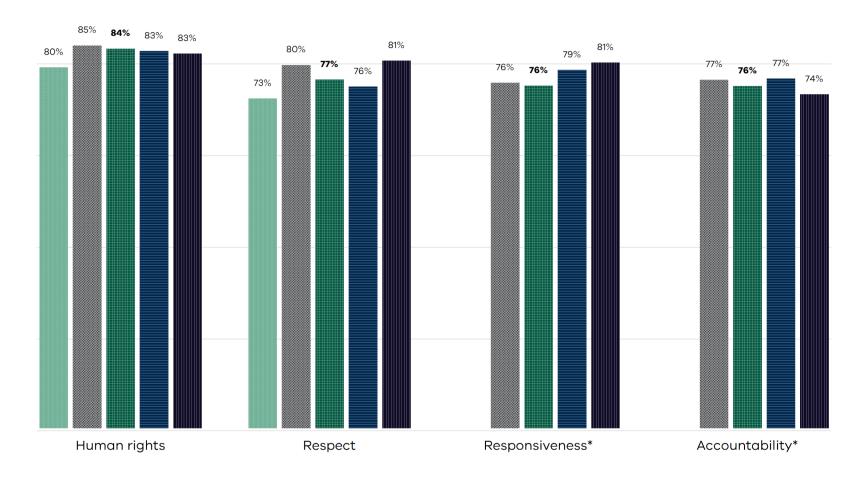
### Example

### In 2023:

 84% of your staff who did the survey responded positively to questions about Human rights, which is down 1% in 2022.

### Compared to:

• 83% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



### Scorecard 2 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

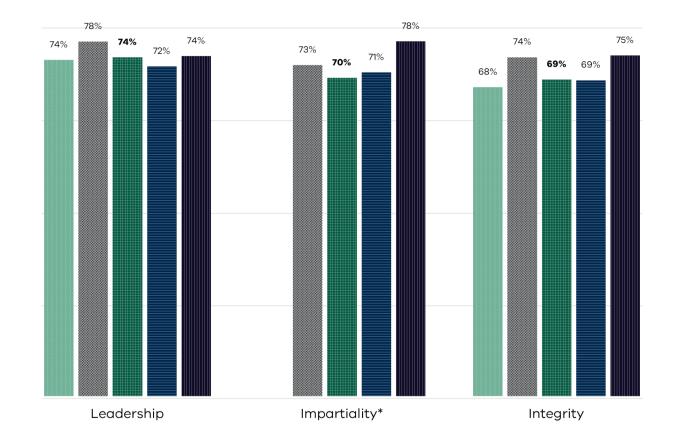
### Example

### In 2023:

• 74% of your staff who did the survey responded positively to questions about Leadership, which is down 3% in 2022.

### Compared to:

• 72% of staff at your comparator and 74% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey













### Responsiveness

### What this is

This is how responsive your staff feel they are to the community.

### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

76% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

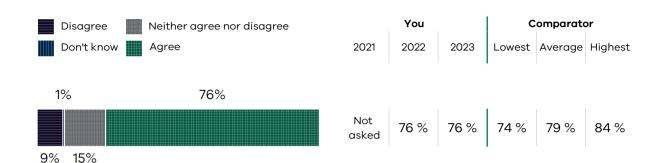
### Survey question

My workgroup provides high quality

advice and services

### Your results

### Benchmark agree results







### Integrity 1 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

### How to read this

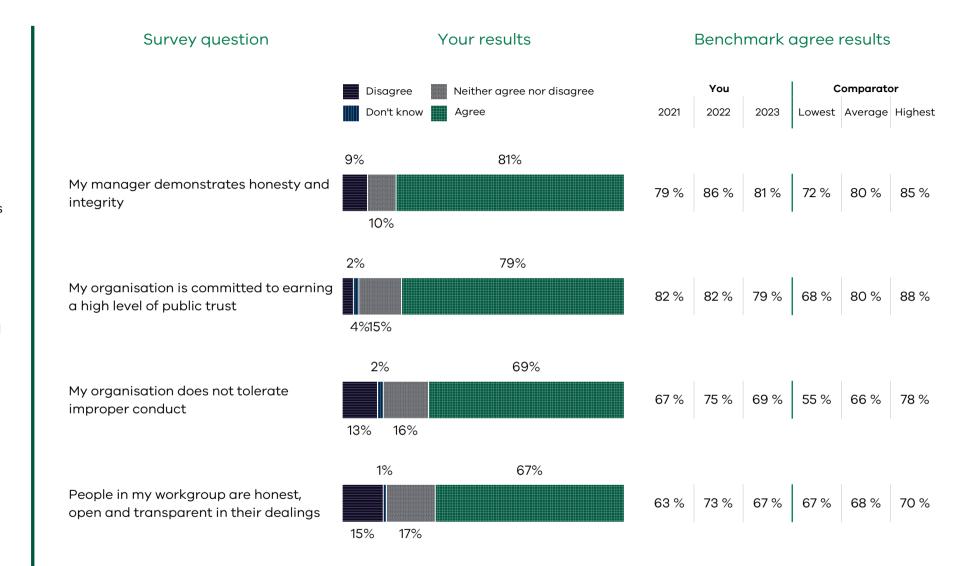
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

81% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.







### Integrity 2 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

### How to read this

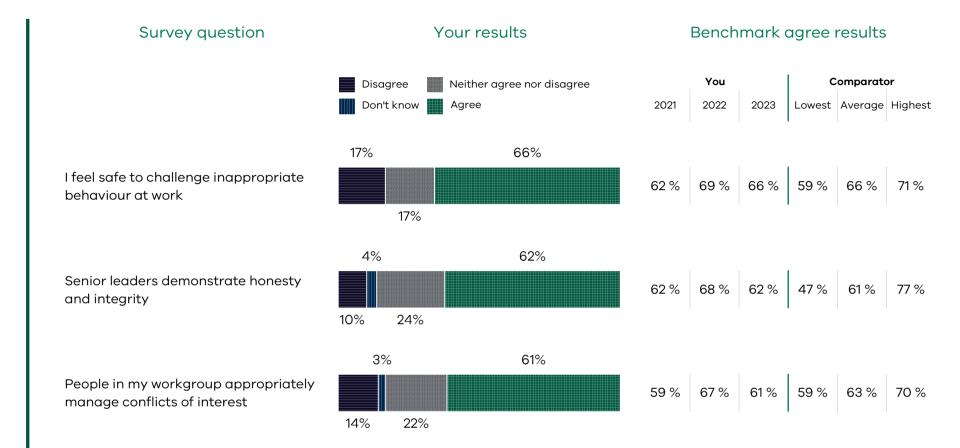
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

66% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.







### Impartiality

### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

71% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Don't know 2021 2022 2023 Lowest Average Highest 5% 71% People in my workgroup are politically impartial in their work 5% 18% 68% My workgroup acts fairly and without bias 16% 16%

### Accountability 1 of 2

### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

### How to read this

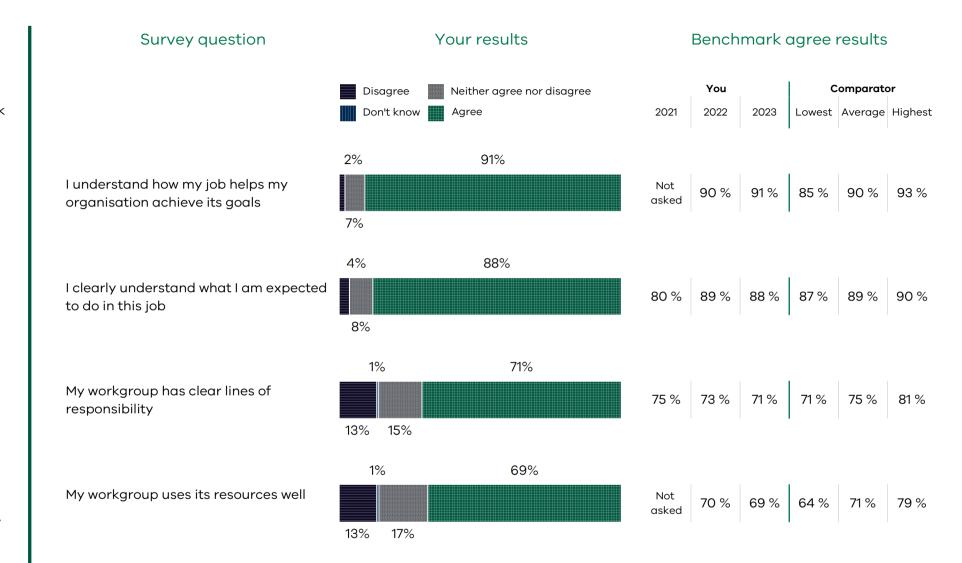
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

91% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.





### Accountability 2 of 2

### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

and direction

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

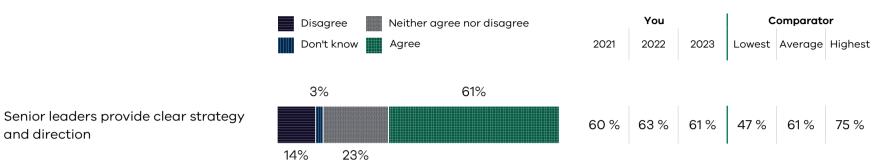
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

61% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

### Survey question Your results Benchmark agree results







### Respect 1 of 2

### What this is

Respect is how your staff feel they're treated in the workplace and community.

### Why this is important

All staff need to treat their colleagues and Victorians with respect.

### How to read this

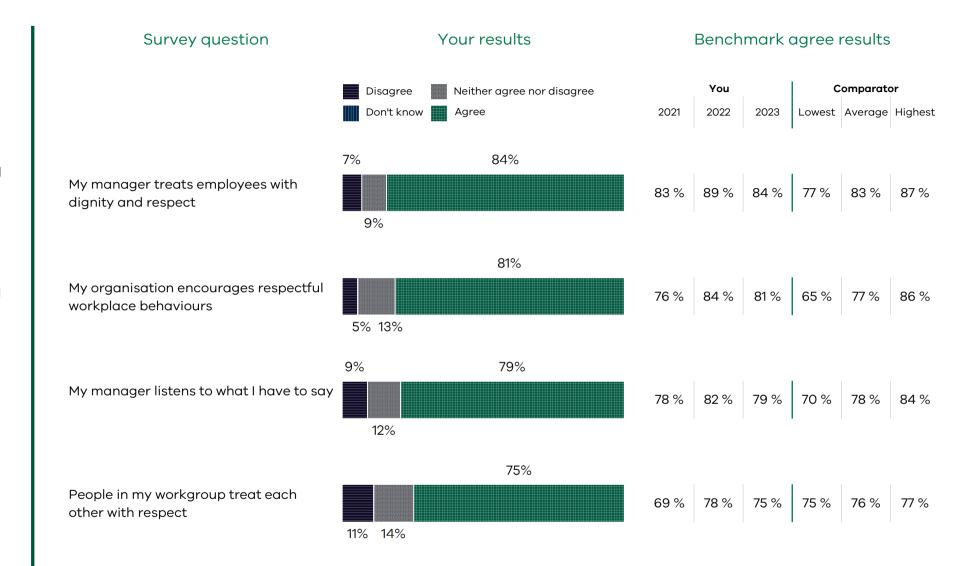
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

84% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







### Respect 2 of 2

### What this is

Respect is how your staff feel they're treated in the workplace and community.

### Why this is important

All staff need to treat their colleagues and Victorians with respect.

### How to read this

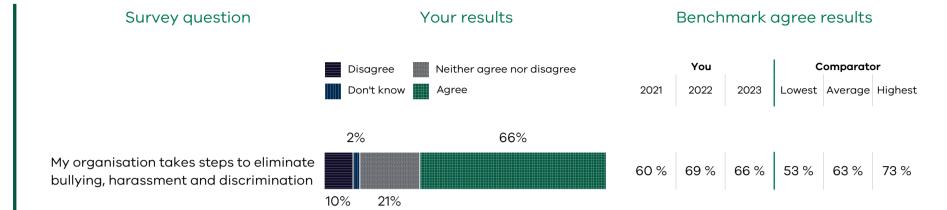
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

66% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



### Leadership

### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

### How to read this

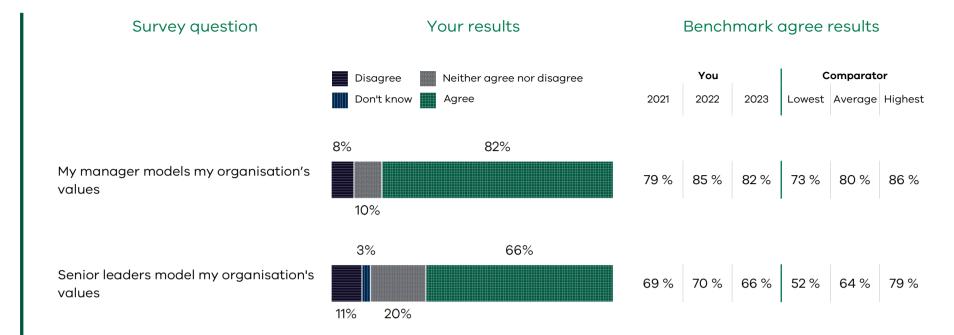
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

82% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



### Human rights

### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

### How to read this

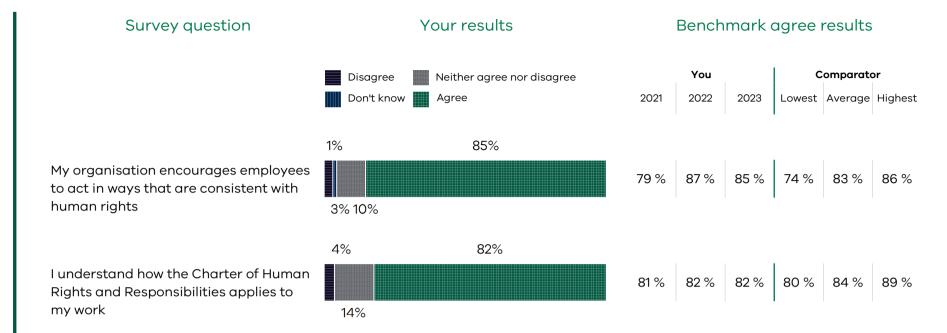
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

85% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



# People matter survey

2023

Have your say

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- Work-related stress causes
- Burnout levels
- · Intention to stay

### Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

 Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

Scorecard

Inclusion

· Scorecard:

Bullying

· Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

· Satisfaction with

complaint processes

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### **Topical questions**

- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020
- **Custom questions**
- Questions requested by your organisation

### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
  Torres Strait Islander
- · Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





### **Topical questions**

### What this is

These are additional questions to support Workplace Gender Audits, in addition to existing survey questions on gender equality.

Detailed results for all gender equality questions are provided to your Human Resources area in separate Excel reports..

### Why this is important

Under the Gender Equality Act 2020, organisations have obligations to promote gender equality in the workplace.

### How to read this

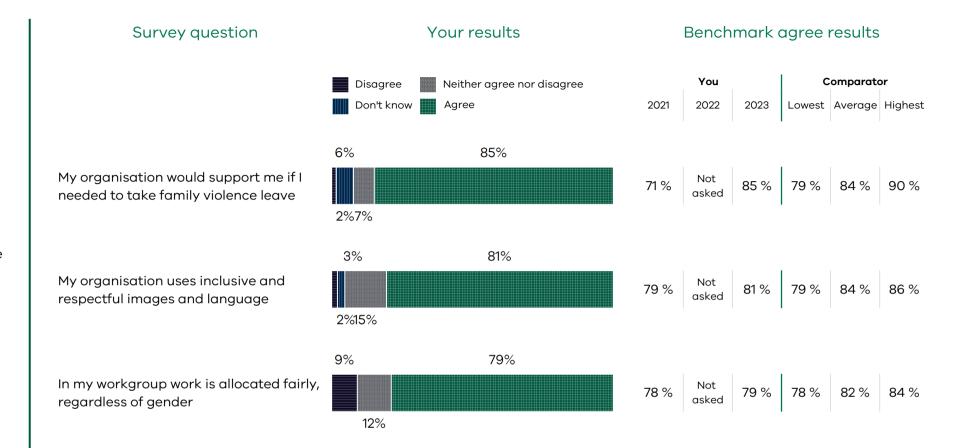
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

85% of your staff who did the survey agreed or strongly agreed with 'My organisation would support me if I needed to take family violence leave'.







### **Topical questions**

### What this is

Results for additional questions that gather data on whole of Government sector issues.

### Why this is important

The People matter survey is an efficient way to gather data on public sector issues, avoiding additional surveys.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

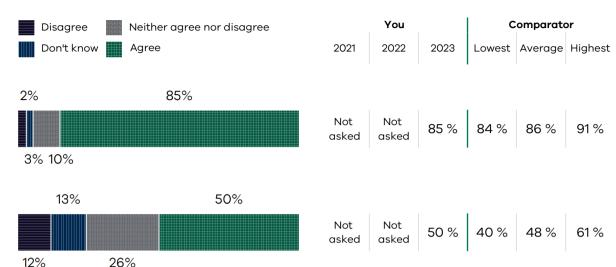
### Example

85% of your staff who did the survey agreed or strongly agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

# Survey question Your results Benchmark agree results

I understand how the Code of Conduct for Victorian public sector employees applies to my work

My workgroup gives frank and fearless advice to our managers and leaders (including the Minister, where applicable)



# People matter survey

2023

Have your sa

### Overview

### **Result summary**

### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

### People outcomes

- Scorecard:
   engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

• Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
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- Questions on topical issues, includes additional questions that support the Gender Equality Act 2020
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- Categories
- Primary role

### **Custom questions**

### What this is

Your organisation asked 5 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

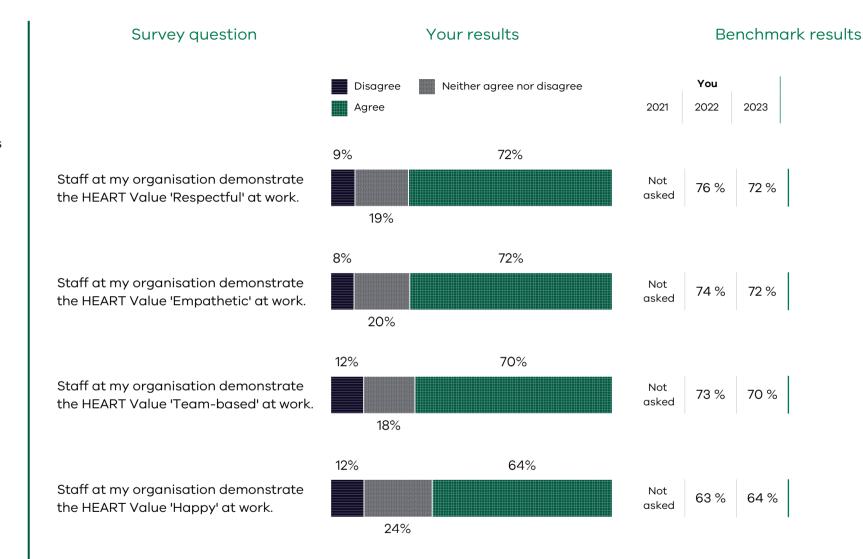
### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

### Example

72% of staff who did the survey agreed or strongly agreed with 'Staff at my organisation demonstrate the HEART Value 'Respectful' at work.'.





### **Custom questions**

### What this is

Your organisation asked 5 custom questions as part of the 2023 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

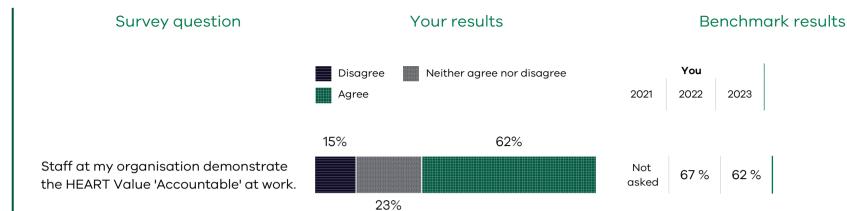
### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

### Example

62% of staff who did the survey agreed or strongly agreed with 'Staff at my organisation demonstrate the HEART Value 'Accountable' at work!.





# People matter survey

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Have your say

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- Work-related stress levels
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- Burnout levels
- Intention to stay

# Key differences Inclusion Highest scoring

· Scorecard: emotional

negative behaviour

Sexual harassment

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effects of work

· Scorecard:

Bullying

- Highest scoringLowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
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### Taking action

 Taking action questions

### **Detailed results**

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 Senior leadership questions

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### **Custom questions**

 Questions requested by your organisation

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- Primary role





Age, gender, variations in sex characteristics and sexual orientation

### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	233	34%
35-54 years	308	44%
55+ years	106	15%
Prefer not to say	47	7%
How would you describe your gender?	(n)	%
Woman	482	69%
Man	153	22%
Prefer not to say	53	8%
Non-binary and I use a different term	6	1%
Are you trans, non-binary or gender		
diverse?	(n)	%
Yes	7	1%
No	631	91%
Prefer not to say	56	8%

### To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?\* (n) % Yes 7 No 604 87% Don't know 25 4% Prefer not to say 58 How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	515	74%
Prefer not to say	86	12%
Bisexual	30	4%
Asexual	23	3%
Gay or lesbian	21	3%
I use a different term	8	1%
Don't know	6	1%
Pansexual	5	1%



# Aboriginal and/or Torres Strait Islander employees

### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	18	3%
Non Aboriginal and/or Torres Strait Islander	636	92%
Prefer not to say	40	6%

Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?*	(n)	%
Yes	9	50%
No	4	22%
Don't know	3	17%
Prefer not to say	2	11%

### Disability

### What this is

This is staff who identify as a person with disability and how they share that information.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

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Do you identify as a person with a disability?	(n)	%
Yes	30	4%
No	626	90%
Prefer not to say	38	5%

If so, have you shared your disability information within your organisation (e.g. to your manager or		
Human Resources staff)?	(n)	%
Yes	22	73%
No	6	20%
Prefer not to say	2	7%

### Cultural diversity 1 of 2

### What this is

These are the personal characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	507	73%
Not born in Australia	127	18%
Prefer not to say	60	9%

If you speak another language with your family or community, what language(s)		0/
do you speak?	(n)	%
Filipino	33	26%
Other	32	25%
Malayalam	16	13%
Tagalog	16	13%
Hindi	13	10%
Arabic	9	7%
Tamil	8	6%
Mandarin	7	6%
Punjabi	5	4%
Cantonese	3	2%
Greek	3	2%

3

2%

Italian

Language other than English spoken with family or community	(n)	%
Yes	127	18%
No	522	75%
Prefer not to say	45	6%

If you speak another language with your

family or community, what language(s) do you speak?	(n)	%
Persian (excluding Dari)	2	2%
Sinhalese	2	2%
Spanish	2	2%
Telugu	2	2%
Turkish	2	2%
Urdu	2	2%
Auslan	1	1%
Gujarati	1	1%
Macedonian	1	1%
Vietnamese	1	1%



### Cultural diversity 2 of 2

### What this is

This is the cultural identity and religion of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	475	68%
Prefer not to say	68	10%
East and/or South-East Asian	41	6%
English, Irish, Scottish and/or Welsh	39	6%
South Asian	25	4%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	22	3%
Aboriginal and/or Torres Strait Islander	19	3%
Other	15	2%
New Zealander	14	2%
African	12	2%
Middle Eastern	8	1%
Central Asian	8	1%
Pacific Islander	4	1%
Maori	2	0%
North American	1	0%

Religion	(n)	%
No religion	314	45%
Christianity	237	34%
Prefer not to say	86	12%
Other	28	4%
Hinduism	10	1%
Islam	9	1%
Buddhism	6	1%
Sikhism	4	1%



### Employment characteristics 1 of 2

### What this is

These are the employment characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	320	46%
Part-Time	374	54%
Gross base salary (ongoing/fixed term only)	(n)	%
Prefer not to say	66	10%
Below \$80k	244	39%
\$80k to \$120k	247	39%
\$120k to \$160k	51	8%
\$160k to \$200k	10	2%
\$200k or more	11	2%
Organisational tenure	(n)	%
<1 year	134	19%
1 to less than 2 years	116	17%
2 to less than 5 years	173	25%
5 to less than 10 years	124	18%
10 to less than 20 years	92	13%
More than 20 years	55	8%

Management responsibility	(n)	%
Non-manager	588	85%
Other manager	73	11%
Manager of other manager(s)	33	5%
<b>5</b>		
Employment type	(n)	%
	(n) 542	<b>%</b> 78%
Employment type		1



### Employment characteristics 2 of 2

### What this is

These are the employment characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey

Other

 don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last 3 months	(n)	%
Rural	471	68%
Large regional city	177	26%
Other	39	6%
Melbourne: Suburbs	6	1%
Melbourne CBD	1	0%
What have been your main places of work over the last 3-months?	(n)	%
-	(n) 236	<b>%</b>
work over the last 3-months?		1
work over the last 3-months?  Your employer's office	236	34%

10%

69

Flexible work	(n)	%
Part-time	241	35%
No, I do not use any flexible work arrangements	223	32%
Shift swap	201	29%
Using leave to work flexible hours	119	17%
Flexible start and finish times	115	17%
Study leave	89	13%
Working from an alternative location (e.g. home, hub/shared work space)	52	7%
Working more hours over fewer days	43	6%
Other	26	4%
Job sharing	14	2%
Purchased leave	1	0%



### Adjustments

### What this is

These are adjustments staff requested to perform in their role.

### Why this is important

This shows organisations how flexible they are in adjusting for staff.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	517	74%
Flexible working arrangements	141	20%
Physical modifications or improvements to the workplace	39	6%
Career development support strategies	20	3%
Job redesign or role sharing	13	2%
Other	7	1%
Accessible communications technologies	4	1%

Why did you make this request?	(n)	%
Health	67	38%
Family responsibilities	61	34%
Caring responsibilities	58	33%
Work-life balance	54	31%
Study commitments	23	13%
Other	19	11%
Disability	5	3%

# What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory 21 12%



### Caring

### What this is

These are staff-reported caring responsibilities.

### Why this is important

This shows organisations what caring responsibilities their staff have.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	269	39%
Primary school aged child(ren)	150	22%
Secondary school aged child(ren)	128	18%
Child(ren) - younger than preschool age	107	15%
Frail or aged person(s)	67	10%
Prefer not to say	54	8%
Preschool aged child(ren)	51	7%
Person(s) with a medical condition	42	6%
Person(s) with disability	26	4%
Other	21	3%
Person(s) with a mental illness	17	2%



### **Employment categories**

### What is this

This shows how many people in each employee category responded to the survey.

### Why this is important

This helps you assess how representative of your organisation your survey was.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

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Which of the following categories best describes your current position?	(n)	%
Nursing Employees	295	43%
Management, Administration and Corporate support	136	20%
Support services	103	15%
Medical Employees	54	8%
Allied health - therapy discipline	48	7%
Other health and social care	27	4%
Allied health - science discipline	15	2%
Allied health - assistant	11	2%
Lived experience specific worker	3	0%
Counselling	1	0%



### Primary role

### What is this

This shows the primary role of your staff.

### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

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# Which of the following best describes the primary operational area in which you work?

you work?	(n)	%
Hospital-based services	550	79%
Corporate services	46	7%
Community-based services	44	6%
Mental health care services	53	8%

# Is your primary work role in one of the following greas?

following areas?	(n)	%
Aged care	9	1%
Critical care	39	6%
Emergency	58	8%
Maternity care	26	4%
Medical	59	9%
Mental health	74	11%
Mixed medical/surgical	48	7%
Neonatal care	5	1%
Palliative care	5	1%
Paediatrics	22	3%
Peri-operative	20	3%
Rehabilitation	29	4%
Surgical	16	2%
Other	165	24%
Administration	118	17%







vpsc.vic.gov.au/peoplemattersurvey