People Matter Survey 2024

Have your say

People matter survey

2024

Have your say

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
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Report overview

About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 96% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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Report overview

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.

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Report overview

Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership → **Organisation climate** → **Workgroup climate** → **Job and manager** → **Outcomes**

Senior leadership
- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Outcomes
- Engagement
- Satisfaction
- Wellbeing - work-related stress
- Wellbeing - job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations

Responsiveness   Integrity   Impartiality   Accountability   Respect   Leadership   Human Rights

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VICTORIA State Government

Report overview

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Australian Grand Prix Corporation

Harness Racing Victoria

Melbourne and Olympic Parks Trust

Phillip Island Nature Park Board of Management

Puffing Billy Railway Board

State Sport Centres Trust

Victorian Institute of Sport

Visit Victoria

Zoological Parks and Gardens Board

Report overview

Your response rate

What this is

This is how many staff in your organisation did the survey in 2024.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023

65% (152)

Comparator	60%
Public Sector	42%

2024

65% (161)

Comparator	61%
Public Sector	65%

People matter survey

2024

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People outcomes

Your employee engagement index

What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points

- agree is 75 points

- neither agree nor disagree is 50 points

- disagree is 25 points

- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	
77		**70**	
Comparator	75	Comparator	74
Public Sector	68	Public Sector	68

People outcomes

Engagement question results 1 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 70.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
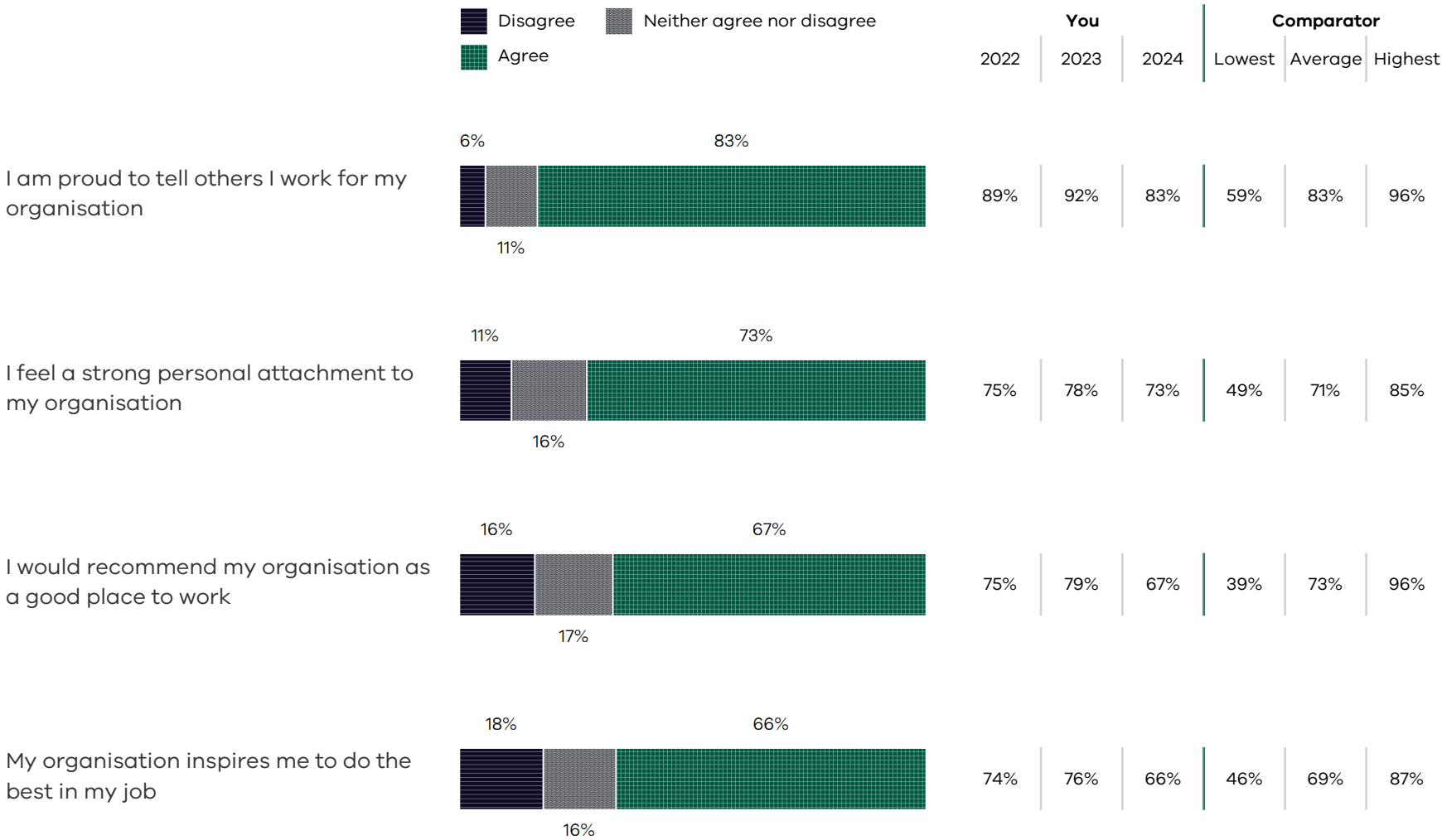
Example

83% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

Legend: ■ Disagree   ▨ Neither agree nor disagree   ▨ Agree

Survey question	Disagree	Neither	Agree	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
I am proud to tell others I work for my organisation	6%	11%	83%	89%	92%	83%	59%	83%	96%
I feel a strong personal attachment to my organisation	11%	16%	73%	75%	78%	73%	49%	71%	85%
I would recommend my organisation as a good place to work	16%	17%	67%	75%	79%	67%	39%	73%	96%
My organisation inspires me to do the best in my job	18%	16%	66%	74%	76%	66%	46%	69%	87%

People outcomes

Engagement question results 2 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 70.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
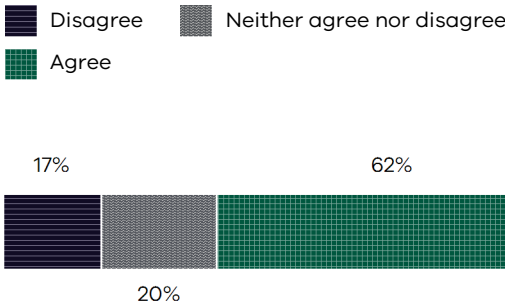
Example

62% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

Survey question

Your results

Disagree   Neither agree nor disagree   Agree

My organisation motivates me to help achieve its objectives

17%   62%

20%

Benchmark agree results

	You			Comparator		
2022	2023	2024	Lowest	Average	Highest
75%	74%	62%	45%	70%	87%

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People outcomes

Scorecard: satisfaction, stress, intention to stay, inclusion

What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion. There are more people outcomes scorecards throughout this report.
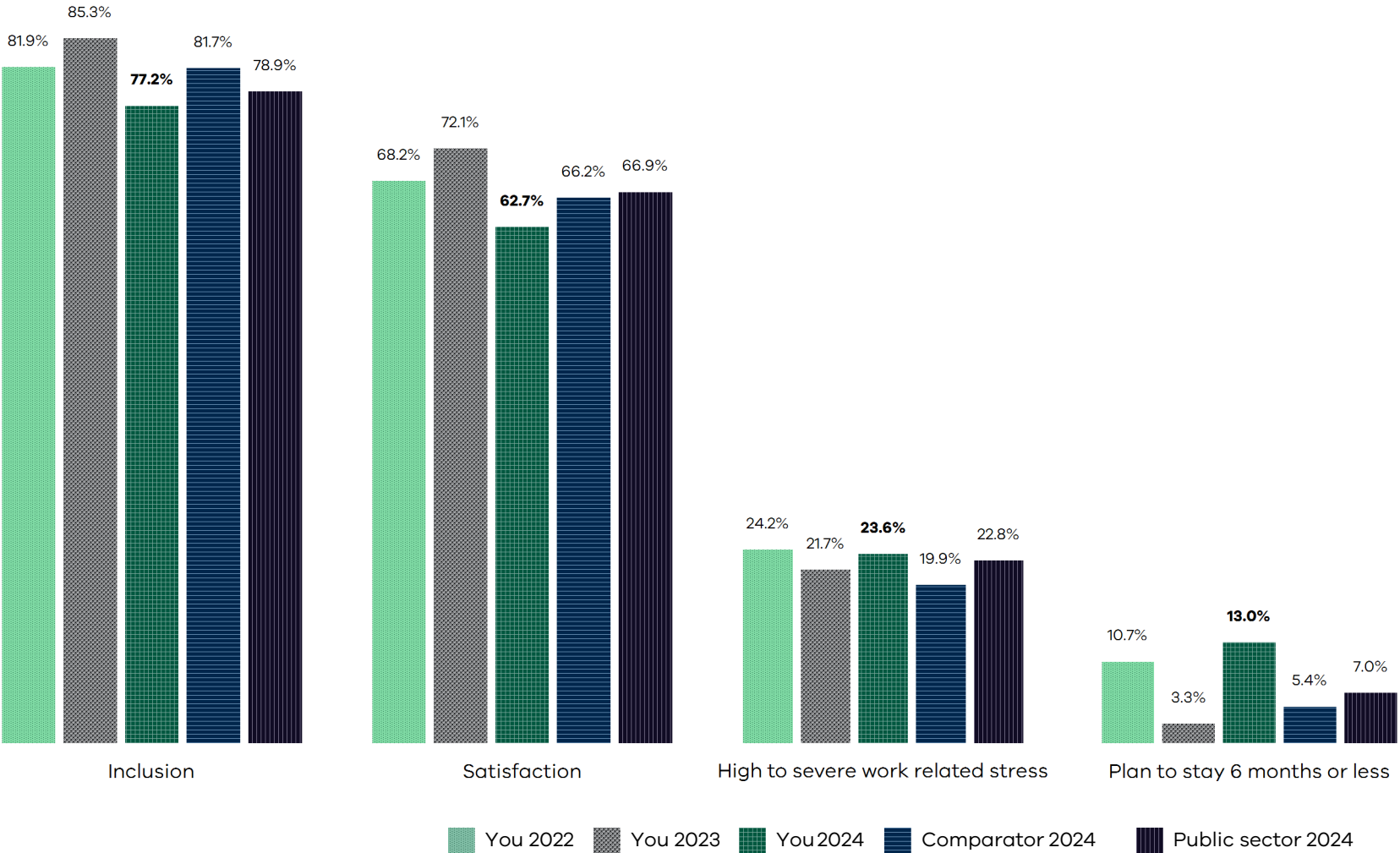
Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2024:

- 77.2% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

- 81.7% of staff in your comparator group and 78.9% of staff across the public sector.

Inclusion: 81.9%, 85.3%, **77.2%**, 81.7%, 78.9%

Satisfaction: 68.2%, 72.1%, **62.7%**, 66.2%, 66.9%

High to severe work related stress: 24.2%, 21.7%, **23.6%**, 19.9%, 22.8%

Plan to stay 6 months or less: 10.7%, 3.3%, **13.0%**, 5.4%, 7.0%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

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People outcomes

Satisfaction question results

What is this

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.
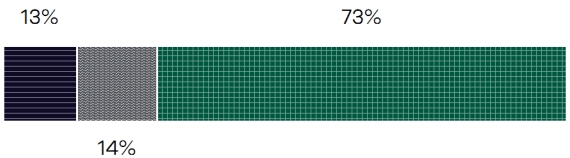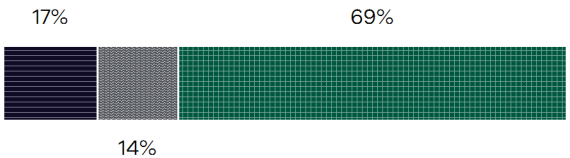
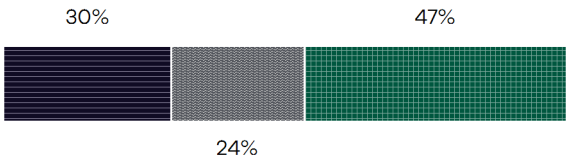## Survey question | Your results | Benchmark satisfied results

Legend:
- Dissatisfied (dark navy)
- Neither satisfied nor dissatisfied (grey)
- Satisfied (green)

Survey question		You			Comparator		
		2022	2023	2024	Lowest	Average	Highest
How satisfied are you with the work/life balance in your current job	13% / 14% / 73%	75%	76%	73%	60%	68%	78%
Considering everything, how satisfied are you with your current job	17% / 14% / 69%	77%	82%	69%	61%	75%	90%
How satisfied are you with your career development within your current organisation	30% / 24% / 47%	53%	59%	47%	36%	55%	77%

People outcomes

Work-related stress levels

What is this

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this
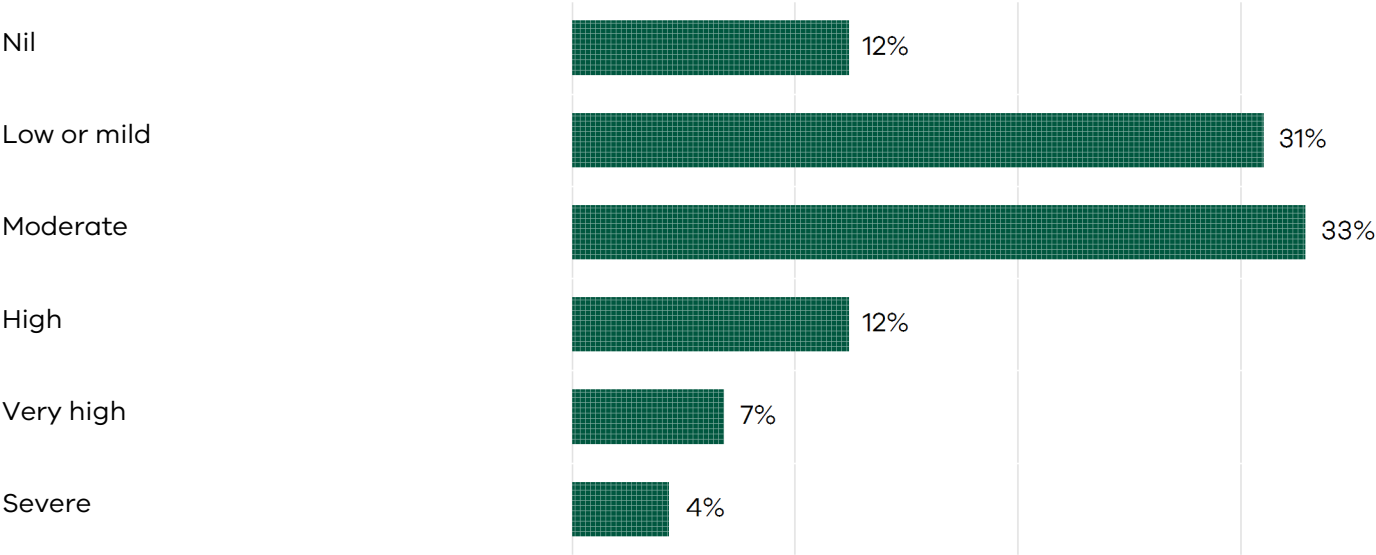
In this survey we asked staff to tell us their stress level.

The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.
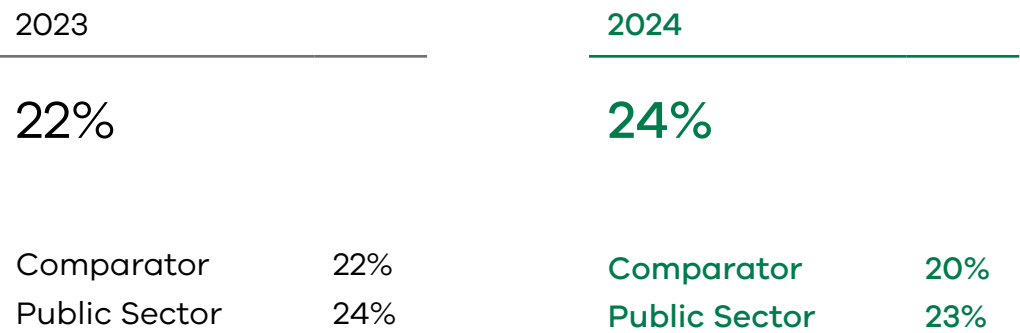
Example

24% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 20% of staff in your comparator group and 23% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2024)

Rating	Percentage
Nil	12%
Low or mild	31%
Moderate	33%
High	12%
Very high	7%
Severe	4%

Reported levels of high to severe stress

2023		2024	
22%		**24%**	
Comparator	22%	Comparator	20%
Public Sector	24%	Public Sector	23%

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People outcomes

Work-related stress causes

What is this

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

88% of your staff who did the survey said they experienced mild to severe stress. Of that 88%, 44% said the top reason was 'Workload' .

141	20
88%	12%

■ Experienced some work-related stress ■ Did not experience some work-related stress
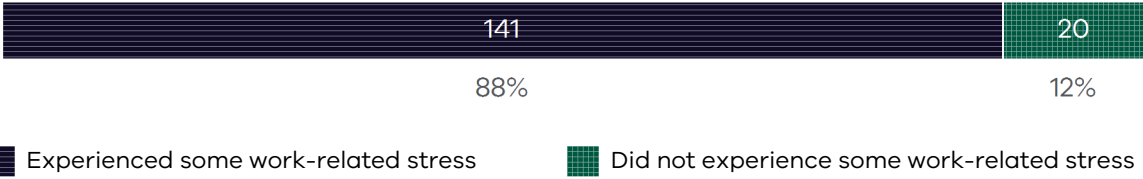
Of those that experienced work related stress it was from ...	You 2023	You 2024	Comparator 2024	Public sector 2024
Workload	49%	44%	40%	47%
Time pressure	41%	30%	34%	42%
Organisation or workplace change	13%	26%	12%	15%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	12%	21%	17%	11%
Management of work (e.g. supervision, training, information, support)	15%	17%	13%	12%
Other	12%	16%	14%	13%
Competing home and work responsibilities	18%	15%	13%	13%
Unclear job expectations	11%	13%	12%	14%
Dealing with clients, patients or stakeholders	8%	13%	20%	17%
Technology or equipment	5%	11%	6%	8%

Victorian Public Sector Commission

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People outcomes

Work-related stress

What is this

This is how manageable your staff feels their stress at your organisation.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
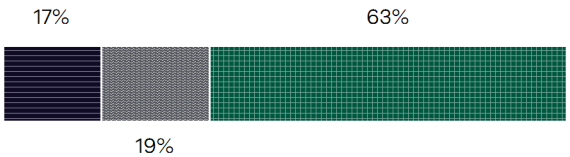
Example

63% of your staff who did the survey said the amount of stress in their job was manageable.

Legend	
Disagree	Neither agree nor disagree
Don't know	Agree

Survey question: The amount of stress in my job is manageable

Your results: 17% 63% 19%

Benchmark agree results

	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
The amount of stress in my job is manageable	Not asked	Not asked	63%	56%	71%	85%

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People outcomes

Intention to stay

What is this

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

9% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for...	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	3%	13%	5%	7%
Over 6 months and up to 1 year	9%	9%	8%	10%
Over 1 year and up to 3 years	24%	23%	24%	25%
Over 3 years and up to 5 years	16%	9%	16%	16%
Over 5 years	48%	45%	46%	42%

People outcomes

Inclusion question results

What is this
This is how many staff experience that they belong, and can be themselves, at work.

Why this is important
When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
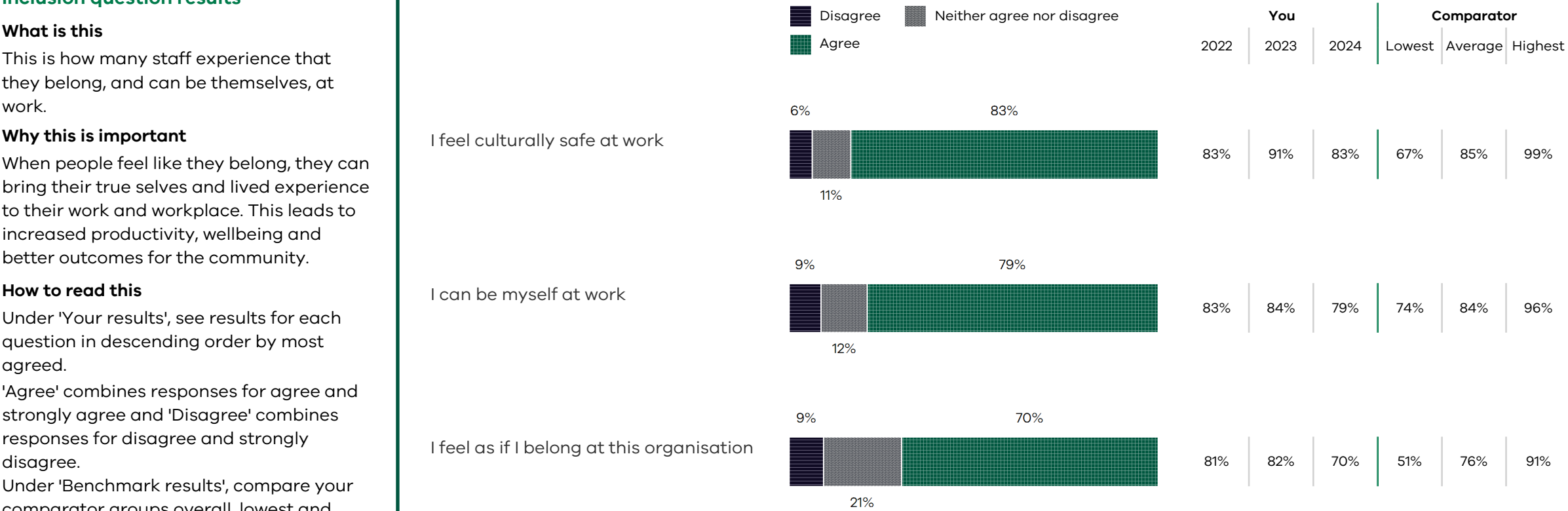
Example
83% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

| Survey question | Your results | Benchmark agree results |

Legend: Disagree | Neither agree nor disagree | Agree

Survey question	Disagree	Neither	Agree	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
I feel culturally safe at work	6%	11%	83%	83%	91%	83%	67%	85%	99%
I can be myself at work	9%	12%	79%	83%	84%	79%	74%	84%	96%
I feel as if I belong at this organisation	9%	21%	70%	81%	82%	70%	51%	76%	91%

People outcomes

Inclusion - Barriers to success

What is this

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.
In descending order, the table shows the top 10 answers.

Example

10% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work

43	118
27%	73%

■ Experienced barriers listed   ▨ Did not experience any of the barriers listed
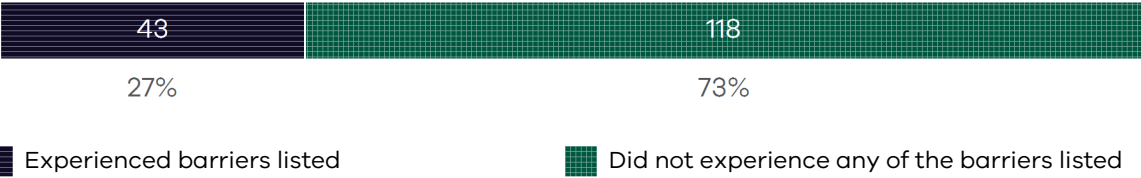
During the last 12 months, employees experienced barriers to their success due to ...	You 2023	You 2024	Comparator 2024	Public sector 2024
My mental health	-	10%	9%	8%
My flexible working	-	7%	5%	6%
My caring responsibilities	-	6%	6%	7%

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People outcomes

Inclusion - Witnessed barriers to success

What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

10% of your staff who did the survey said they have witnessed barriers to success of other employees in the last 12 months due to 'Physical health'.

Staff who witnessed one or more barriers to success at work	43	118
	27%	73%
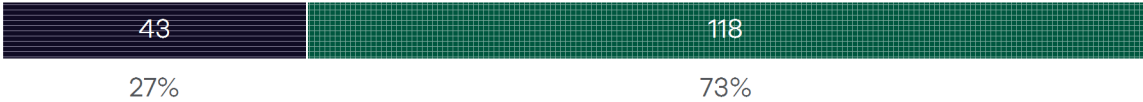
■ Witnessed barriers listed   ▦ Did not witness barriers listed

During the last 12 months, employees witnessed barriers to the success of other employees due to their ...	You 2023	You 2024	Comparator 2024	Public sector 2024
Physical health	-	10%	6%	3%
Mental health	-	7%	9%	7%

People outcomes

Scorecard: emotional effects of work

What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

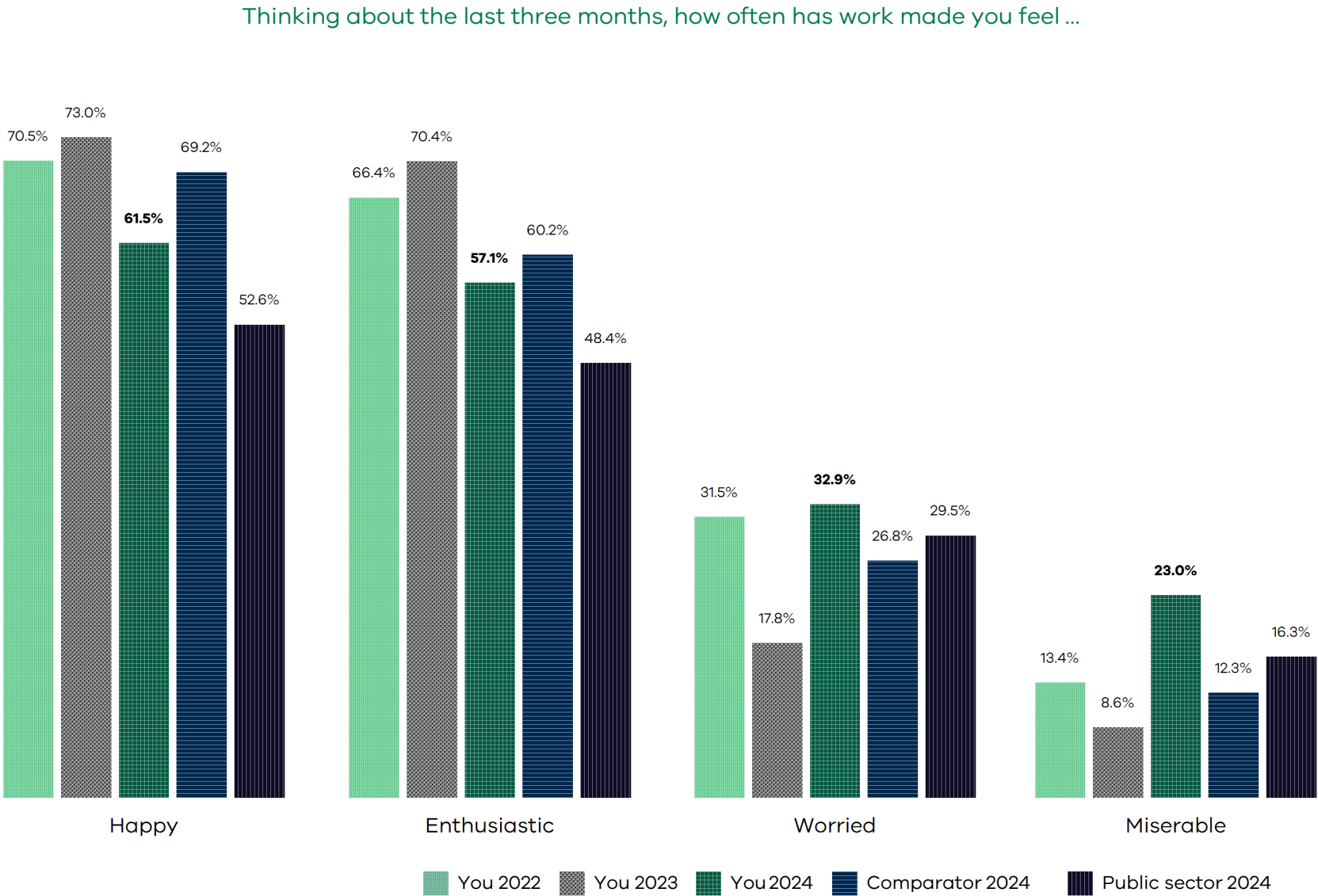Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

Example

In 2024:
- 61.5% of your staff who did the survey said work made them feel happy.

Compared to:
- 69.2% of staff in your comparator group and 52.6% of staff across the public sector.

Thinking about the last three months, how often has work made you feel …

Happy
- You 2022: 70.5%
- You 2023: 73.0%
- You 2024: 61.5%
- Comparator 2024: 69.2%
- Public sector 2024: 52.6%

Enthusiastic
- You 2022: 66.4%
- You 2023: 70.4%
- You 2024: 57.1%
- Comparator 2024: 60.2%
- Public sector 2024: 48.4%

Worried
- You 2022: 31.5%
- You 2023: 17.8%
- You 2024: 32.9%
- Comparator 2024: 26.8%
- Public sector 2024: 29.5%

Miserable
- You 2022: 13.4%
- You 2023: 8.6%
- You 2024: 23.0%
- Comparator 2024: 12.3%
- Public sector 2024: 16.3%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

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People outcomes

Scorecard: negative behaviours

What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.
Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

Example

In 2024:

- 14.9% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months.

Compared to:

- 11.3% of staff in your comparator group and 11.2% of staff across the public sector.

Bullying

- You 2022: 10.7%
- You 2023: 9.2%
- You 2024: 14.9%
- Comparator 2024: 11.3%
- Public sector 2024: 11.2%

Violence or aggression

- You 2022: 5.4%
- You 2023: 5.9%
- You 2024: 12.4%
- Comparator 2024: 11.9%
- Public sector 2024: 10.0%

Sexual harassment

- You 2022: 4.0%
- You 2023: 3.3%
- You 2024: 11.2%
- Comparator 2024: 7.1%
- Public sector 2024: 3.9%

Discrimination

- You 2022: 5.4%
- You 2023: 6.6%
- You 2024: 5.6%
- Comparator 2024: 4.4%
- Public sector 2024: 4.9%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

People outcomes

Bullying

What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

15% of your staff who did the survey said they experienced bullying.

Of that 15%, 88% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

24	125	12
15%	78%	7%

■ Experienced bullying   ■ Did not experience bullying   ■ Not sure

If you experienced bullying, what type of bullying did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	79%	88%	74%	69%
Exclusion or isolation	43%	46%	49%	46%
Withholding essential information for me to do my job	21%	29%	36%	33%
Verbal abuse	-	21%	25%	19%
Being assigned meaningless tasks unrelated to my job	7%	17%	14%	16%
Intimidation and/or threats	29%	13%	29%	28%
Other	14%	8%	13%	15%
Interference with my personal property and/or work equipment	-	4%	6%	4%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Telling someone about the bullying

What is this

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

15% of your staff who did the survey said they experienced bullying, of which

- 42% said the top way they reported the bullying was 'Told a colleague'.
- 92% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

24	125	12
15%	78%	7%

■ Experienced bullying   ■ Did not experience bullying   ■ Not sure

Did you tell anyone about the bullying?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a colleague	43%	42%	36%	41%
Told a manager	43%	38%	56%	52%
Told human resources	7%	25%	23%	14%
Told a friend or family member	29%	25%	35%	34%
Told the person the behaviour was not OK	7%	13%	19%	16%
Told someone else	-	13%	7%	12%
Submitted a formal complaint	14%	8%	13%	12%
Told employee assistance program (EAP) or peer support	-	8%	5%	12%
I did not tell anyone about the bullying	29%	8%	13%	12%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Bullying - reasons for not submitting a formal complaint

What is this

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

92% of your staff who experienced bullying did not submit a formal complaint, of which:

- 45% said the top reason was 'I believed there would be negative consequences for my reputation'.
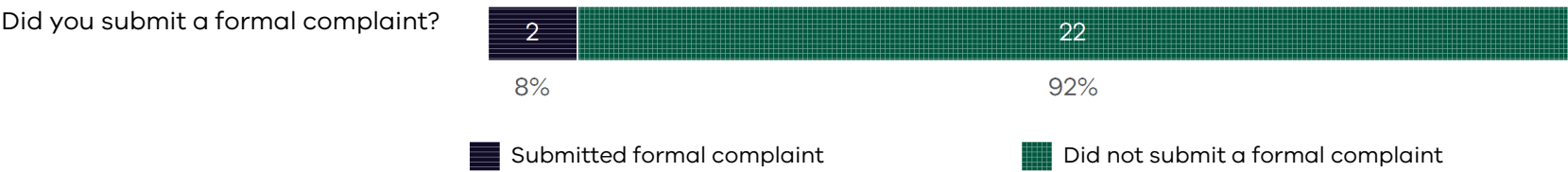
Did you submit a formal complaint?

2	22
8%	92%

■ Submitted formal complaint   ▦ Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I believed there would be negative consequences for my reputation	67%	45%	50%	54%
I didn't think it would make a difference	50%	41%	52%	51%
I didn't think it was serious enough	33%	27%	13%	16%
I believed there would be negative consequences for my career	33%	27%	46%	45%
I believed there would be negative consequences for the person I was going to complain about	-	23%	10%	10%
I thought the complaint process would be embarrassing or difficult	8%	23%	13%	13%
I didn't feel safe to report the incident	8%	18%	15%	21%
Other	17%	14%	16%	16%
I didn't need to because I made the bullying stop	8%	5%	3%	5%
I didn't need to because I no longer had contact with the person(s) who bullied me	8%	5%	4%	7%

Victorian Public Sector Commission

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People outcomes

Perpetrators of bullying

What is this

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 15% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

15% of your staff who did the survey said they experienced bullying.

Of that 15%, 42% said it was by 'A colleague'.

24 people (15% of staff) experienced bullying (You 2024)
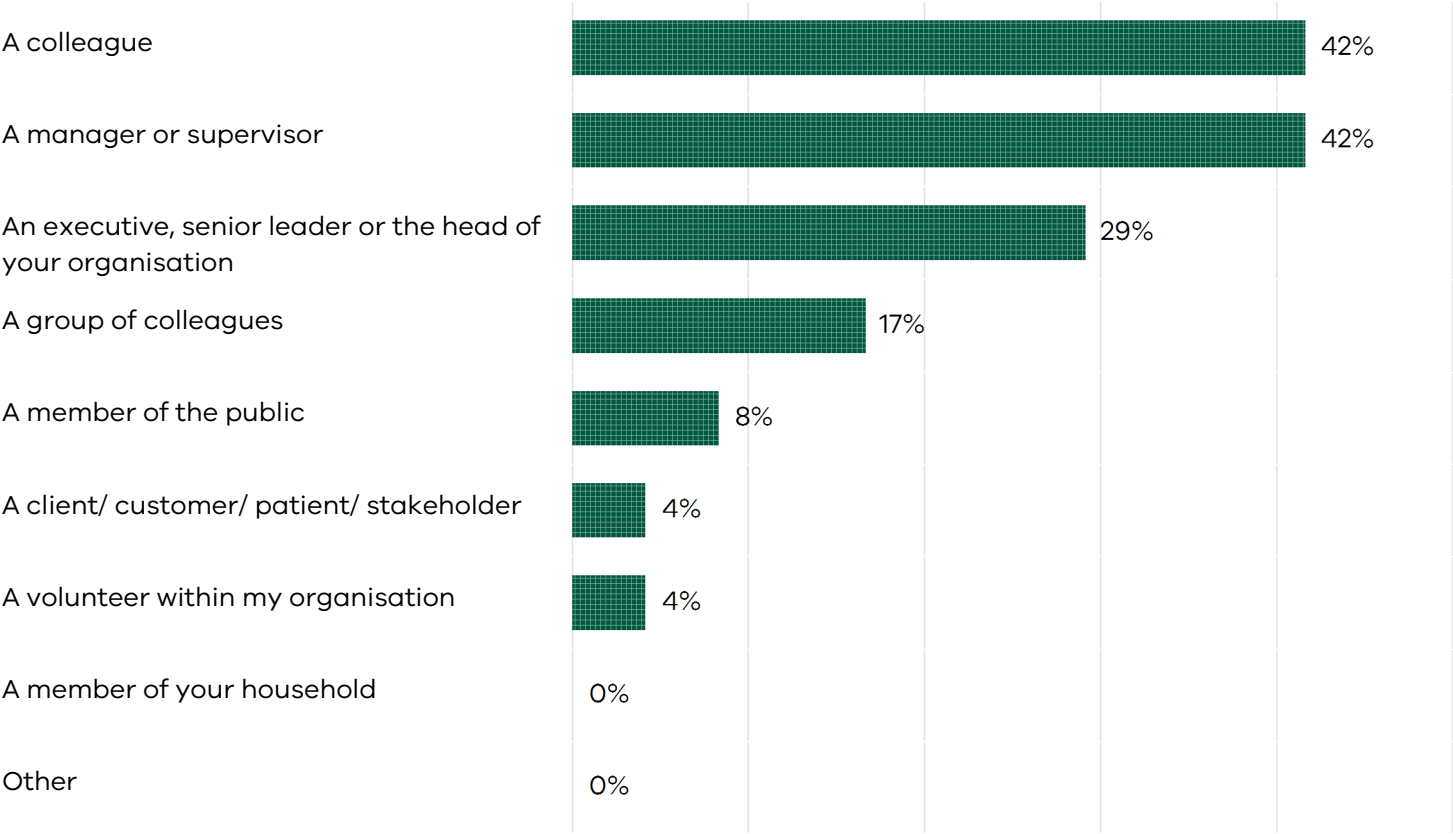
Perpetrator	Percentage
A colleague	42%
A manager or supervisor	42%
An executive, senior leader or the head of your organisation	29%
A group of colleagues	17%
A member of the public	8%
A client/ customer/ patient/ stakeholder	4%
A volunteer within my organisation	4%
A member of your household	0%
Other	0%

People outcomes

Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 15% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

15% of your staff who did the survey said they experienced bullying.

Of that 15%, 100% said it was by someone within the organisation.

Of that 100%, 50% said it was 'They were in my workgroup'.

24 people (100% of staff who experienced bullying) experienced bullying from within your organisation (You 2024)

Relationship	Percentage
They were in my workgroup	50%
They were my immediate manager or supervisor	42%
They were outside my workgroup	29%
They were someone I supervise or manage	4%

People outcomes

Sexual harassment

What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 answers.

Example

11% of your staff who did the survey said they experienced sexual harassment.

Of those, 61% said the top type was 'Intrusive questions about my private life or comments about my physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?

18	143
11%	89%

■ Experienced sexual harassment   ▨ Did not experience sexual harasment
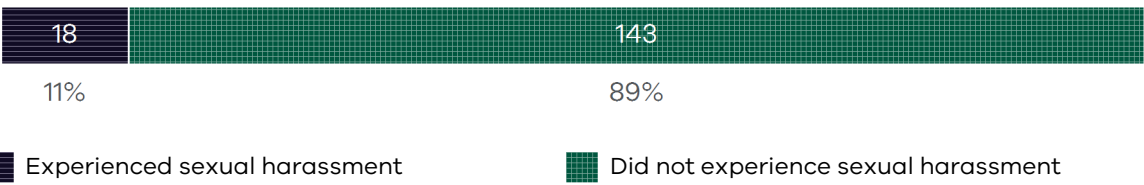
Behaviours reported	You 2023	You 2024	Comparator 2024	Public sector 2024
Intrusive questions about my private life or comments about my physical appearance	-	61%	51%	46%
Sexually suggestive comments or jokes that made me feel offended (in either a group or one on one situation)	-	39%	54%	48%
Inappropriate physical contact	-	33%	26%	16%
Unwelcome touching, hugging, cornering or kissing	-	11%	23%	17%
Inappropriate staring or leering that made me feel intimidated	-	11%	16%	14%
Any other unwelcome conduct of a sexual nature	-	11%	7%	8%
Repeated or inappropriate invitations to go out on dates	-	6%	8%	5%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Response to sexual harassment

What is this

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 answers.

Example

11% of your staff who did the survey said they experienced sexual harassment.

Of those, 56% said the top response was 'Tried to laugh it off or forget about it'.

Have you experienced sexual harassment at work in the last 12 months?

18	143
11%	89%

■ Experienced sexual harassment   ▦ Did not experience sexual harassment
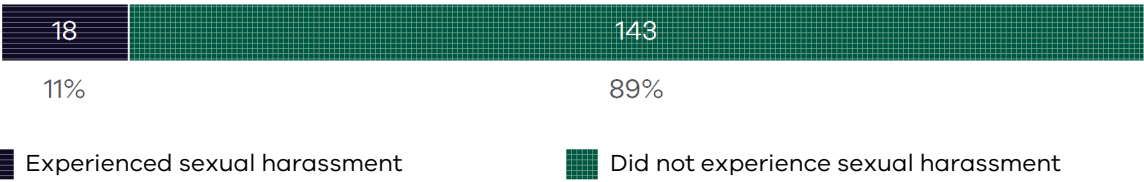
When the harassment happened to you, did you respond in any of the following ways?	You 2023	You 2024	Comparator 2024	Public sector 2024
Tried to laugh it off or forget about it	-	56%	49%	39%
Pretended it didn't bother me	-	44%	45%	45%
Avoided the person(s) by staying away from them	-	44%	37%	37%
Told a colleague	-	22%	30%	25%
Told the person the behaviour was not OK	-	17%	24%	19%
Avoided locations where the behaviour might occur	-	17%	16%	15%
Told human resources	-	17%	6%	5%
Told a friend or family member	-	17%	26%	22%
Took time off work	-	11%	7%	7%
Told a manager	-	11%	20%	21%

Victorian Public Sector Commission

VICTORIA State Government

People outcomes

Sexual harassment - reasons for not submitting a formal complaint

What is this

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

100% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

- 56% said the top reason was 'I didn't think it was serious enough'.
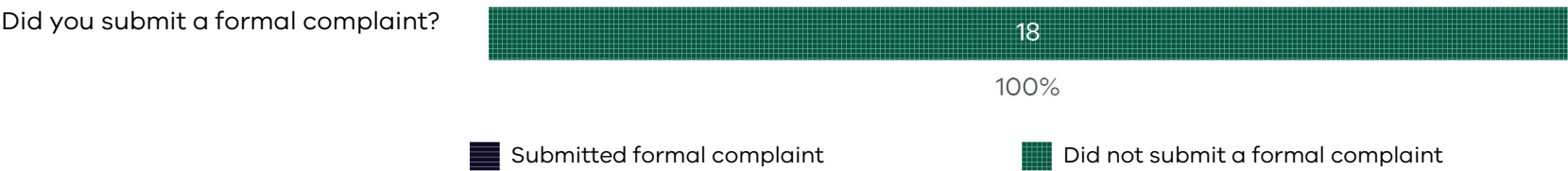
Did you submit a formal complaint?

18
100%

■ Submitted formal complaint   ▦ Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it was serious enough	-	56%	49%	44%
I didn't think it would make a difference	-	39%	46%	40%
I believed there would be negative consequences for my reputation	-	22%	35%	39%
I believed there would be negative consequences for my career	-	22%	15%	28%
I believed there would be negative consequences for the person I was going to complain about	-	11%	15%	14%
I didn't need to because I no longer had contact with the person(s) who harassed me	-	11%	12%	7%
I thought the complaint process would be embarrassing or difficult	-	11%	9%	13%
I didn't need to because I made the harassment stop	-	6%	7%	9%
I didn't know who to talk to	-	6%	1%	5%
I didn't feel safe to report the incident	-	6%	4%	10%

Victorian Public Sector Commission

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People outcomes

Perpetrators of sexual harassment

What is this

This is who staff have said are responsible for sexual harassment.

Why this is important

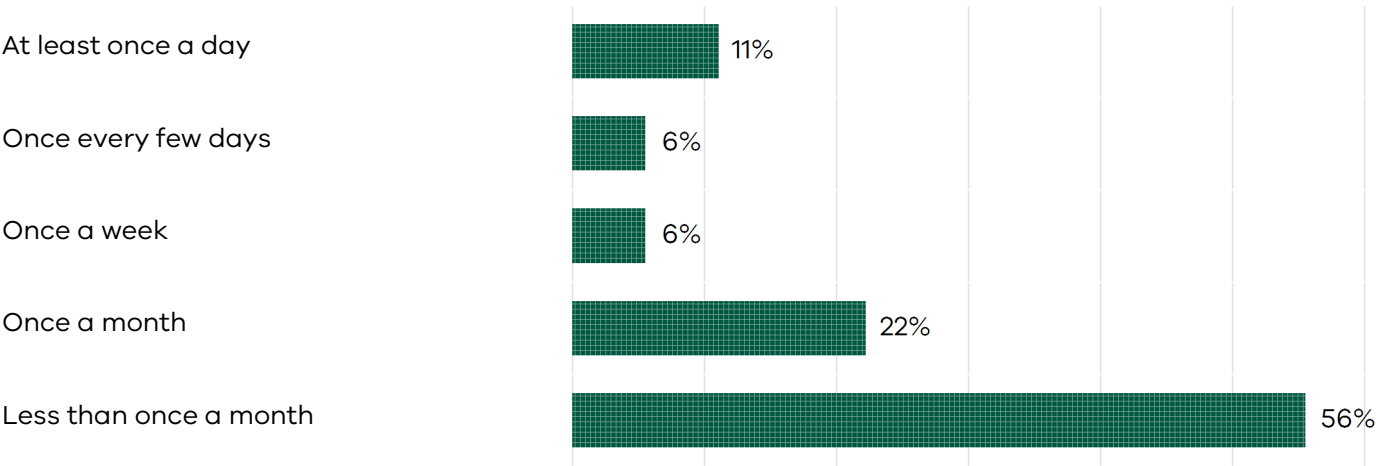Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 11% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

11% of your staff who did the survey said they experienced sexual harassment.

Of that 11%, 33% said it was by 'A colleague'.

18 people (11% of staff) experienced sexual harassment (You 2024)
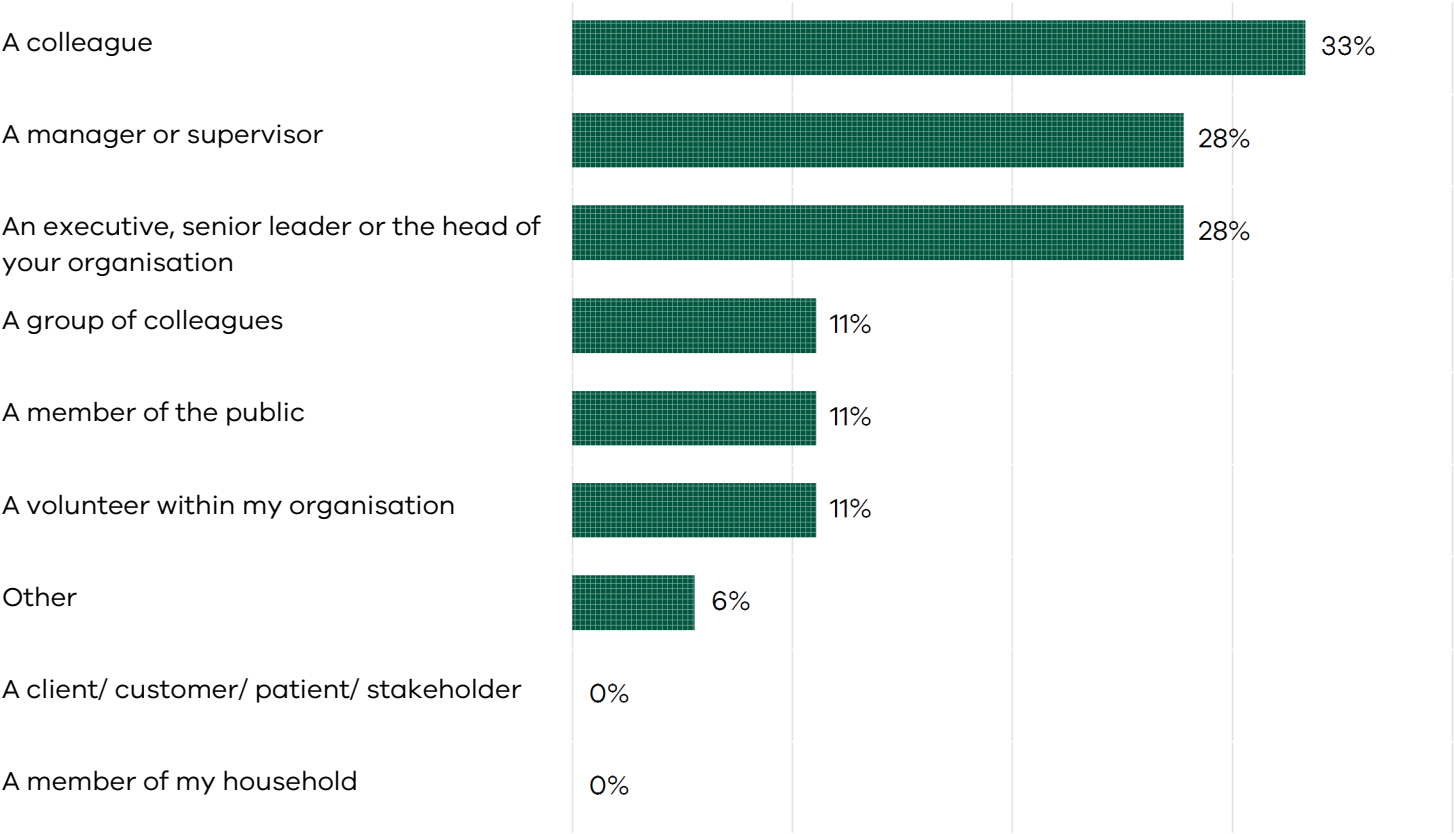
Perpetrator	Percentage
A colleague	33%
A manager or supervisor	28%
An executive, senior leader or the head of your organisation	28%
A group of colleagues	11%
A member of the public	11%
A volunteer within my organisation	11%
Other	6%
A client/ customer/ patient/ stakeholder	0%
A member of my household	0%

Victorian Public Sector Commission

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People outcomes

Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 11% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

11% of your staff who did the survey said they experienced sexual harassment.

Of that 11%, 89% said it was by someone within the organisation.

Of that 89%, 50% said it was 'They were outside my workgroup'.

16 people (89% of staff who experienced harassment) experienced harassment from within your organisation (You 2024)

Relationship	Percentage
They were outside my workgroup	50%
They were my immediate manager or supervisor	38%
They were in my workgroup	31%
They were someone I supervise or manage	13%
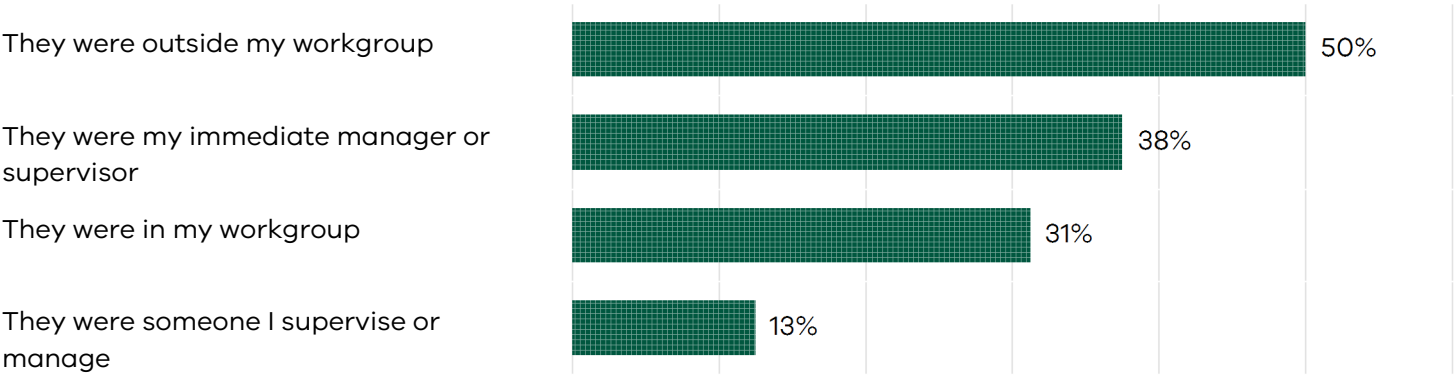
People outcomes

Frequency of sexual harassment

What is this

This is how often staff experienced sexual harassment.

Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

How to read this

In this year's survey, 11% of your staff said they experienced sexual harassment.

If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

Example

11% of your staff who did the survey said they experienced sexual harassment.

Of that 11%, 11% said it was 'At least once a day'.

How often have you experienced the behaviour(s)? (You 2024)

Frequency	Percentage
At least once a day	11%
Once every few days	6%
Once a week	6%
Once a month	22%
Less than once a month	56%

People outcomes

Discrimination

What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.
We do this to protect the respondents.

People outcomes

Violence and aggression

What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

12% of your staff who did the survey said they experienced violence or aggression.

Of that 12%, 75% said it was 'Intimidating behaviour'.

Have you experienced violence or aggression at work in the last 12 months?

20	135	6
12%	84%	4%

■ Experienced violence or aggression   ■ Did not experience violence or aggression   ■ Not sure

If you experienced violence or aggression, what type did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Intimidating behaviour	-	75%	84%	73%
Abusive language	-	60%	77%	72%
Threats of violence	-	15%	23%	30%
Other	-	10%	6%	6%

People outcomes

Telling someone about violence and aggression

What is this

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who they told.

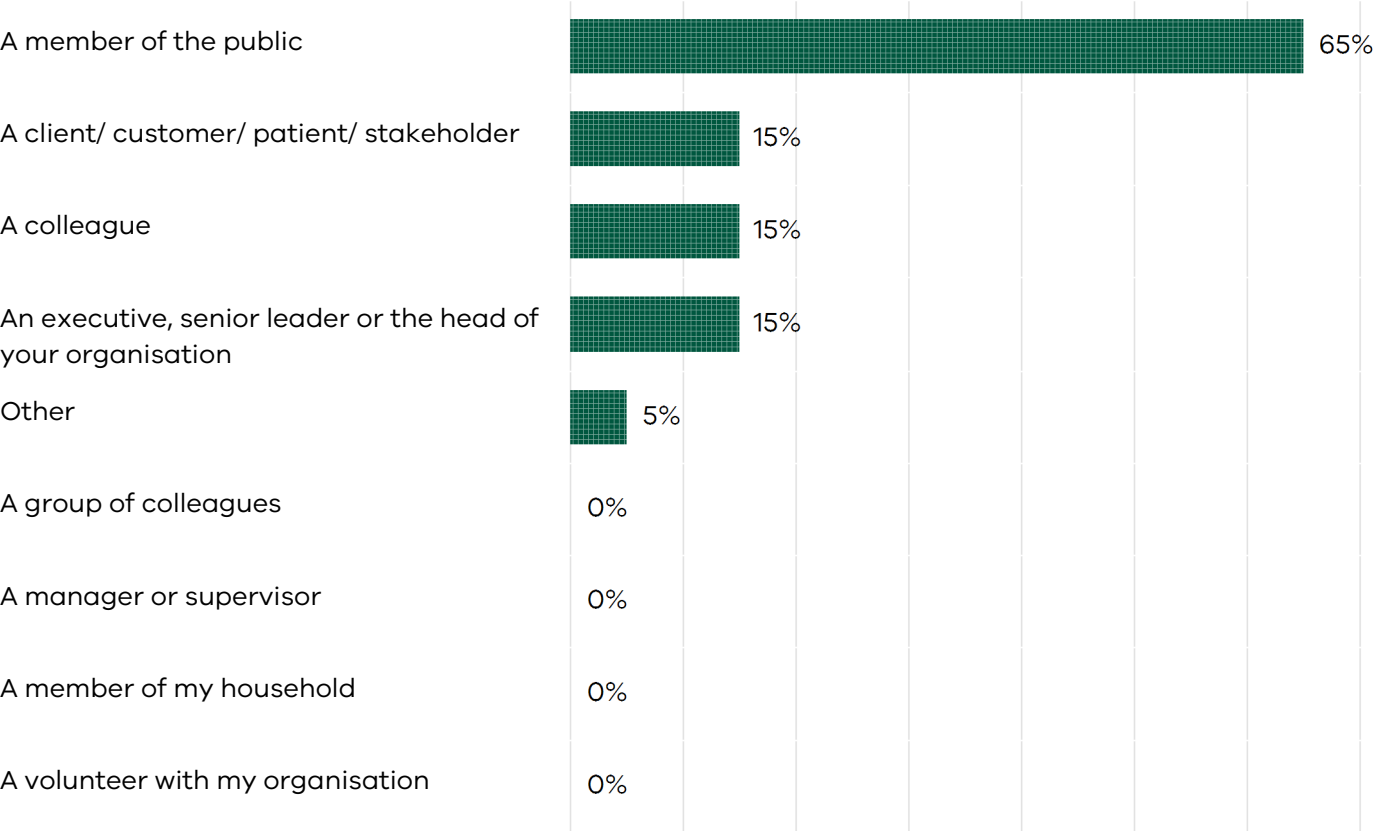In descending order, the table shows the answers.

Example

12% of your staff who did the survey said they experienced violence or aggression, of which

- 45% said the top way they reported the violence or agression was 'Submitted a formal incident report'.
- 55% said they didn't submit a formal incident report

Have you experienced violence or aggression at work in the last 12 months?

20	135	6
12%	84%	4%

■ Experienced violence or aggression   ■ Did not experience violence or aggression   ■ Not sure
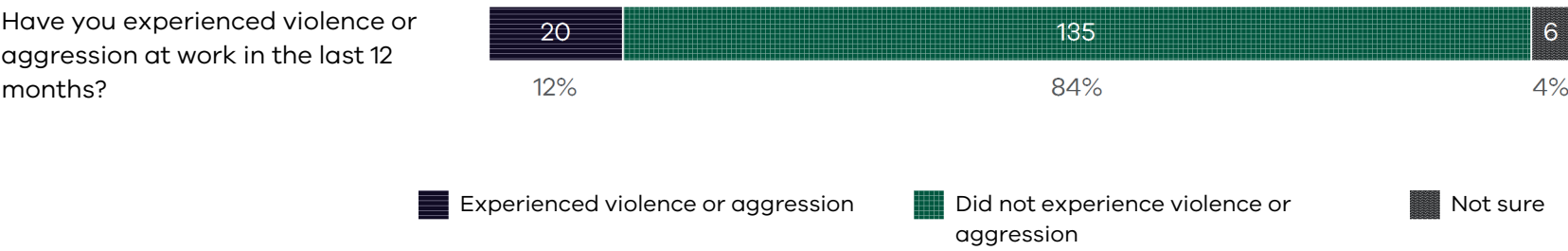
Did you tell anyone about the incident?	You 2023	You 2024	Comparator 2024	Public sector 2024
Submitted a formal incident report	-	45%	33%	29%
Told a colleague	-	40%	46%	42%
Told a manager	-	30%	66%	64%
Told human resources	-	20%	12%	8%
I did not tell anyone about the incident(s)	-	15%	7%	9%
Told someone else	-	10%	4%	6%

People outcomes

Violence and aggression - reasons for not submitting a formal incident report

What is this

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

55% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

- 82% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

9	11
45%	55%

■ Submitted formal incident report   ▦ Did not submit a formal incident report
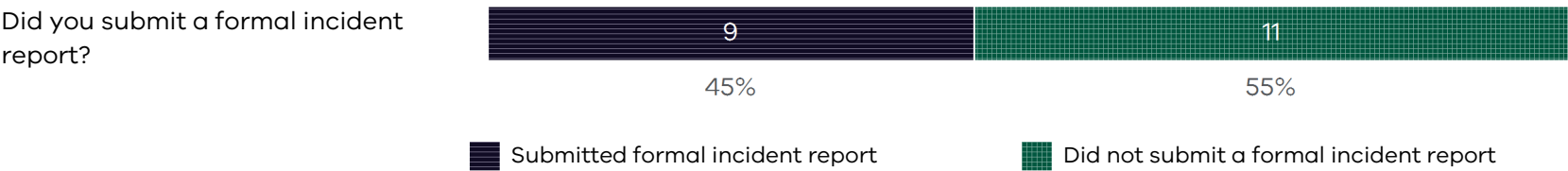
What was your reason for not submitting a formal incident report?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	-	82%	44%	40%
I didn't think it was serious enough	-	27%	34%	29%
I believed there would be negative consequences for my reputation	-	27%	20%	23%
I believed there would be negative consequences for my career	-	27%	15%	19%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	-	27%	21%	12%
Other	-	18%	17%	20%
I thought the complaint process would be embarrassing or difficult	-	9%	5%	6%
I didn't feel safe to report the incident	-	9%	7%	9%

People outcomes

Perpetrators of violence and aggression

What is this

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

12% of your staff who did the survey said they experienced violence or aggression.

Of that 12%, 65% said it was by 'A member of the public'.

20 people (12% of staff) experienced violence or aggression (You 2024)

Perpetrator	Percentage
A member of the public	65%
A client/ customer/ patient/ stakeholder	15%
A colleague	15%
An executive, senior leader or the head of your organisation	15%
Other	5%
A group of colleagues	0%
A manager or supervisor	0%
A member of my household	0%
A volunteer with my organisation	0%

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Negative behaviour

Witnessing negative behaviours

What is this

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they witnessed some negative behaviour at work.

84% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?

26	135
16%	84%

■ Witnessed some negative behaviour   ▦ Did not witness some negative behaviour

During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	84%	84%	78%	81%
Bullying of a colleague	11%	9%	16%	14%
Discrimination against a colleague	5%	6%	9%	8%
Violence or aggression against a colleague	1%	6%	5%	3%
Sexual harassment of a colleague	-	4%	3%	1%

Negative behaviour

Taking action when witnessing negative behaviours

What is this

This is what your staff did when they witnessed negative behaviour at work.

Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took.

In descending order, the table shows the answers.

Example

16% of your staff who did the survey witnessed negative behaviour, of which:

- 77% said the top action they took was 'Spoke to the person who experienced the behaviour'.

Have you witnessed any negative behaviour at work in the last 12 months?

26	135
16%	84%

■ Witnessed some negative behaviour   ▦ Did not witness some negative behaviour

When you witnessed these behaviour(s), did you do any of the following?	You 2023	You 2024	Comparator 2024	Public sector 2024
Spoke to the person who experienced the behaviour	60%	77%	71%	71%

People matter survey 2024

Have your say

Overview

Report overview

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- Your comparator group
- Your response rate

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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

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Key differences

Highest scoring questions

What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Topical', the 'You 2024' column shows 96% of your staff who did the survey agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'. In the 'Change from 2023' column, you have a +2% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	96%	+2%	70%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	91%	+4%	69%
Job enrichment	I understand how my job helps my organisation achieve its goals	89%	-7%	93%
Meaningful work	I can make a worthwhile contribution at work	87%	-10%	92%
Meaningful work	I achieve something important through my work	87%	-7%	88%
Job enrichment	I can use my skills and knowledge in my job	86%	-7%	91%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	86%	-8%	87%
Job enrichment	I clearly understand what I am expected to do in this job	84%	-6%	87%
Manager leadership	My manager demonstrates honesty and integrity	84%	-3%	83%
Inclusion	I feel culturally safe at work	83%	-8%	85%

Key differences

Lowest scoring questions

What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Learning and development', the 'You 2024' column shows 34% of your staff who did the survey agreed with 'I am satisfied with the opportunities to progress in my organisation'. In the 'Change from 2023' column, you have a -7% change, which is a negative trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Learning and development	I am satisfied with the opportunities to progress in my organisation	34%	-7%	45%
Senior leadership	Senior leaders provide clear strategy and direction	37%	-13%	60%
Taking action	My organisation has made improvements based on the survey results from last year	37%	-15%	38%
Organisational integrity	I believe the promotion processes in my organisation are fair	39%	-13%	43%
Organisational integrity	I have an equal chance at promotion in my organisation	40%	-14%	45%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	45%	-11%	52%
Workload	I have enough time to do my job effectively	46%	-9%	64%
Satisfaction	How satisfied are you with your career development within your current organisation	47%	-12%	55%
Safety climate	All levels of my organisation are involved in the prevention of stress	47%	-9%	49%
Senior leadership	Senior leaders model my organisation's values	48%	-17%	67%

Key differences

Most improved

What is this

This is where staff feel their group has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Human rights', the 'You 2024' column shows 91% of your staff who did the survey agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.
In the 'Increase from 2023' column, you have a 4% increase, which is a positive trend.

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	91%	+4%	69%
Manager support	My manager gives me feedback that helps me improve my performance	71%	+4%	72%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	96%	+2%	70%

Key differences

Most declined

What is this

This is where staff feel their group has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Senior leadership', the 'You 2024' column shows 52% of your staff who did the survey agreed with 'Senior leaders demonstrate honesty and integrity'.

In the 'Decrease from 2023' column, you have a 20% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Senior leadership	Senior leaders demonstrate honesty and integrity	52%	–20%	67%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	56%	–18%	58%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	50%	–17%	60%
Senior leadership	Senior leaders model my organisation's values	48%	–17%	67%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	50%	–17%	54%
Organisational integrity	My organisation does not tolerate improper conduct	66%	–16%	71%
Taking action	My organisation has made improvements based on the survey results from last year	37%	–15%	38%
Learning and development	I am developing and learning in my role	65%	–15%	71%
Organisational integrity	I have an equal chance at promotion in my organisation	40%	–14%	45%
Organisational integrity	I believe the recruitment processes in my organisation are fair	60%	–13%	61%

Key differences

Biggest positive difference from comparator

What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Topical', the 'You 2024' column shows 96% of your staff who did the survey agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

The 'Difference' column, shows that agreement for this question was 26% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	96%	+26%	70%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	91%	+22%	69%
Satisfaction	How satisfied are you with the work/life balance in your current job	73%	+4%	68%
Workgroup support	People in my workgroup are politically impartial in their work	80%	+4%	75%
Quality service delivery	My workgroup uses its resources well	70%	+4%	65%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	71%	+2%	69%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	73%	+2%	71%
Engagement	I feel a strong personal attachment to my organisation	73%	+2%	71%
Learning and development	My organisation places a high priority on the learning and development of staff	52%	+1%	51%
Quality service delivery	My workgroup acts fairly and without bias	72%	+1%	71%

Key differences

Biggest negative difference from comparator

What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Senior leadership', the 'You 2024' column shows 37% of your staff who did the survey agreed with 'Senior leaders provide clear strategy and direction'.

The 'Difference' column, shows that agreement for this question was 23% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Senior leadership	Senior leaders provide clear strategy and direction	37%	-23%	60%
Senior leadership	Senior leaders model my organisation's values	48%	-19%	67%
Workload	I have enough time to do my job effectively	46%	-18%	64%
Senior leadership	Senior leaders demonstrate honesty and integrity	52%	-15%	67%
Learning and development	I am satisfied with the opportunities to progress in my organisation	34%	-11%	45%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	50%	-10%	60%
Workload	The workload I have is appropriate for the job that I do	57%	-9%	66%
Satisfaction	How satisfied are you with your career development within your current organisation	47%	-9%	55%
Engagement	My organisation motivates me to help achieve its objectives	62%	-8%	70%
Quality service delivery	My workgroup has clear lines of responsibility	63%	-8%	71%

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- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
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Taking action

What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
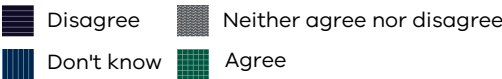
Example

50% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

Survey question

Your results

Legend:
- ■ Disagree
- ■ Don't know
- ▨ Neither agree nor disagree
- ▨ Agree

I believe my organisation will make improvements based on the results of this year's survey

20% | 50%
30%

My organisation has made improvements based on the survey results from last year

17% | 37%
19% | 27%

Benchmark agree results

	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
I believe my organisation will make improvements based on the results of this year's survey	54%	61%	50%	32%	55%	79%
My organisation has made improvements based on the survey results from last year	38%	53%	37%	21%	38%	60%

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Topical questions

- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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Senior leadership

Senior leadership

What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

52% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question	Your results		Benchmark agree results					
			You			**Comparator**		
			2022	2023	2024	Lowest	Average	Highest
Senior leaders demonstrate honesty and integrity	27% · 5% · 16% · 52%		74%	72%	52%	41%	67%	91%
Senior leaders model my organisation's values	29% · 5% · 17% · 48%		73%	66%	48%	41%	67%	91%
Senior leaders provide clear strategy and direction	42% · 2% · 19% · 37%		61%	51%	37%	26%	60%	87%

Legend: Disagree | Don't know | Neither agree nor disagree | Agree

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- Adjustments
- Caring

Organisational climate

Scorecard

What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2024:

- 69.6% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

- 72.6% of staff in your comparator group and 72.5% of staff across the public sector.

Collaboration
- You 2022: 70.1%
- You 2023: 78.3%
- You 2024: 69.6%
- Comparator 2024: 72.6%
- Public sector 2024: 72.5%

Organisational integrity
- You 2022: 73.5%
- You 2023: 77.3%
- You 2024: 65.8%
- Comparator 2024: 67.8%
- Public sector 2024: 67.0%

Safety climate
- You 2022: 61.0%
- You 2023: 65.6%
- You 2024: 54.0%
- Comparator 2024: 59.1%
- Public sector 2024: 59.2%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

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Organisational climate

Organisational integrity 1 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question	Your results						

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree
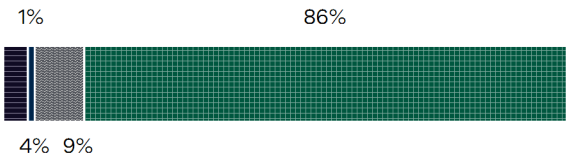
Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
My organisation encourages employees to act in ways that are consistent with human rights	1% / 4% / 9% / 86%	90%	93%	86%	62%	87%	98%
My organisation encourages respectful workplace behaviours	1% / 7% / 9% / 83%	89%	93%	83%	65%	84%	99%
My organisation is committed to earning a high level of public trust	2% / 9% / 11% / 79%	85%	86%	79%	62%	82%	96%
My organisation takes steps to eliminate bullying, harassment and discrimination	1% / 13% / 13% / 73%	78%	82%	73%	48%	71%	97%
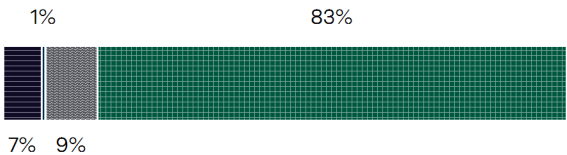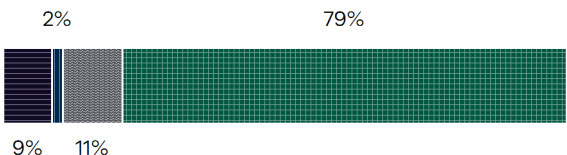
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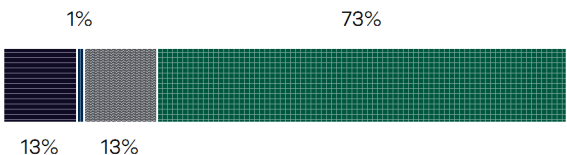
Organisational climate

Organisational integrity 2 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question

Your results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Benchmark agree results

Survey question		You			Comparator		
		2022	2023	2024	Lowest	Average	Highest
My organisation does not tolerate improper conduct (Disagree 14%, Don't know 3%, Neither 17%, Agree 66%)		75%	83%	66%	51%	71%	91%
I believe the recruitment processes in my organisation are fair (Disagree 16%, Don't know 6%, Neither 17%, Agree 60%)		71%	74%	60%	54%	61%	85%
I have an equal chance at promotion in my organisation (Disagree 29%, Don't know 8%, Neither 22%, Agree 40%)		52%	55%	40%	30%	45%	63%
I believe the promotion processes in my organisation are fair (Disagree 28%, Don't know 9%, Neither 24%, Agree 39%)		48%	52%	39%	32%	43%	64%

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Organisational climate

Collaboration

What is this

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree
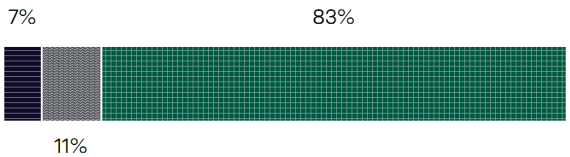
Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
I am able to work effectively with others outside my immediate workgroup	7% / 11% / 83%	82%	91%	83%	62%	85%	97%
Workgroups across my organisation willingly share information with each other	19% / 2% / 23% / 57%	58%	65%	57%	36%	60%	96%
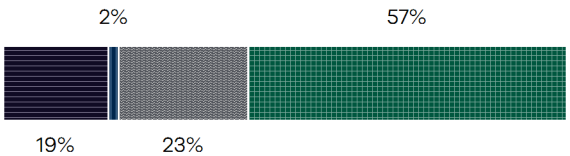
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Organisational climate

Safety climate 1 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question

Your results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Benchmark agree results

	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
My organisation provides a physically safe work environment	80%	85%	80%	66%	85%	100%
My organisation has effective procedures in place to support employees who may experience stress	61%	62%	52%	32%	54%	85%
In my workplace, there is good communication about psychological safety issues that affect me	54%	67%	50%	35%	54%	79%
Senior leaders consider the psychological health of employees to be as important as productivity	65%	68%	50%	30%	60%	88%

My organisation provides a physically safe work environment: Disagree 11%, Neither agree nor disagree 9%, Agree 80%

My organisation has effective procedures in place to support employees who may experience stress: Disagree 19%, Don't know 12%, Neither agree nor disagree 18%, Agree 52%

In my workplace, there is good communication about psychological safety issues that affect me: Disagree 27%, Neither agree nor disagree 23%, Agree 50%

Senior leaders consider the psychological health of employees to be as important as productivity: Disagree 24%, Neither agree nor disagree 26%, Agree 50%

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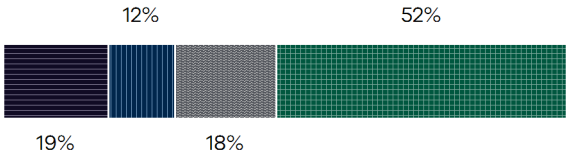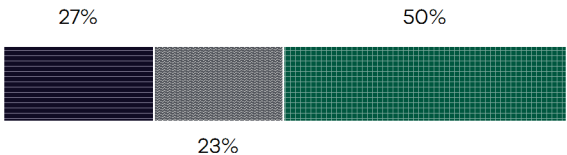
Organisational climate

Safety climate 2 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
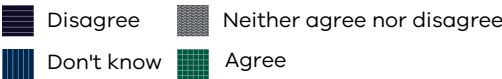
Example

47% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.

Survey question	Your results	Benchmark agree results

Your results legend: Disagree, Don't know, Neither agree nor disagree, Agree

	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
All levels of my organisation are involved in the prevention of stress	50%	56%	47%	32%	49%	77%
Senior leaders show support for stress prevention through involvement and commitment	56%	56%	45%	29%	52%	74%

Your results — All levels of my organisation are involved in the prevention of stress: Disagree 24%, Neither agree nor disagree 29%, Agree 47%

Your results — Senior leaders show support for stress prevention through involvement and commitment: Disagree 26%, Neither agree nor disagree 29%, Agree 45%

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- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Workgroup climate

Scorecard

What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2024:

- 76.1% of your staff who did the survey responded positively to questions about Workgroup support.

Compared to:

- 76.1% of staff in your comparator group and 80.3% of staff across the public sector.

Workgroup support
- You 2022: 77.4%
- You 2023: 82.2%
- You 2024: **76.1%**
- Comparator 2024: 76.1%
- Public sector 2024: 80.3%

Quality service delivery
- You 2022: 76.3%
- You 2023: 78.9%
- You 2024: **71.3%**
- Comparator 2024: 71.9%
- Public sector 2024: 75.2%

Safe to speak up
- You 2022: 73.5%
- You 2023: 74.0%
- You 2024: **70.8%**
- Comparator 2024: 70.6%
- Public sector 2024: 73.0%

Innovation
- You 2022: 70.5%
- You 2023: 77.6%
- You 2024: **67.7%**
- Comparator 2024: 71.1%
- Public sector 2024: 70.6%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

Workgroup climate

Quality service delivery

What is this

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
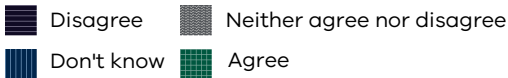
Example

80% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question	Your results		Benchmark agree results					

Legend: Disagree | Don't know | Neither agree nor disagree | Agree

Survey question	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
My workgroup provides high quality advice and services (9% / 11% / 80%)	82%	88%	80%	71%	80%	96%
My workgroup acts fairly and without bias (14% / 13% / 72%)	72%	78%	72%	61%	71%	93%
My workgroup uses its resources well (16% / 14% / 70%)	75%	76%	70%	51%	65%	87%
My workgroup has clear lines of responsibility (22% / 14% / 63%)	77%	74%	63%	65%	71%	88%

Victorian Public Sector Commission

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Workgroup climate

Innovation

What is this

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
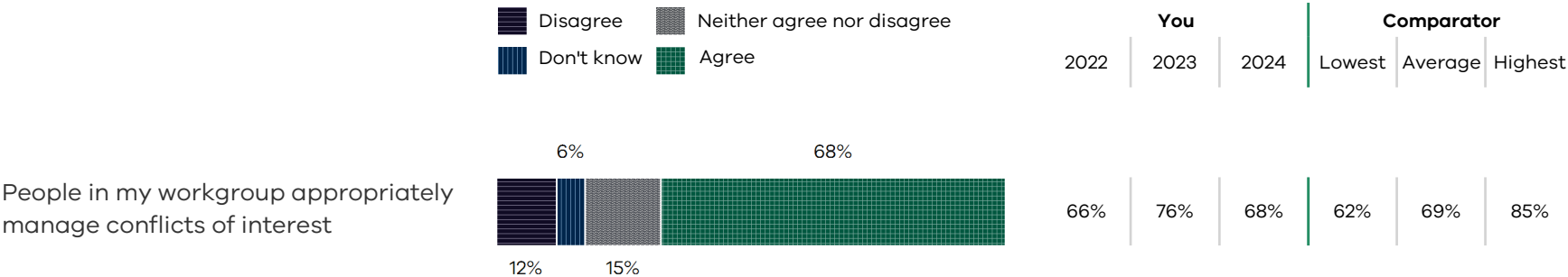
Example

69% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.

Survey question	Your results		Benchmark agree results					

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
My workgroup encourages employee creativity	13% / 18% / 69%	70%	80%	69%	62%	73%	89%
My workgroup learns from failures and mistakes	18% / 13% / 69%	71%	77%	69%	61%	71%	93%
My workgroup is quick to respond to opportunities to do things better	20% / 15% / 65%	70%	76%	65%	57%	69%	86%

Workgroup climate

Workgroup support 1 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

| Survey question | Your results | | | | Benchmark agree results | | | | | |

Legend: Disagree | Neither agree nor disagree | Don't know | Agree
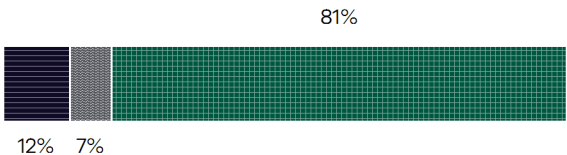
Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
People in my workgroup work together effectively to get the job done	12% / 7% / 81%	81%	88%	81%	71%	83%	94%
People in my workgroup are politically impartial in their work	3% / 5% / 12% / 80%	78%	80%	80%	65%	75%	88%
People in my workgroup treat each other with respect	11% / 11% / 79%	83%	91%	79%	74%	81%	96%
People in my workgroup are honest, open and transparent in their dealings	14% / 12% / 74%	80%	76%	74%	64%	73%	94%
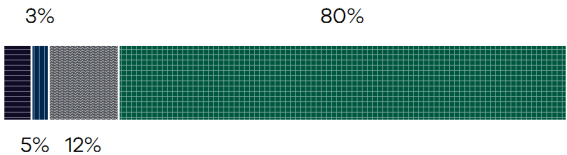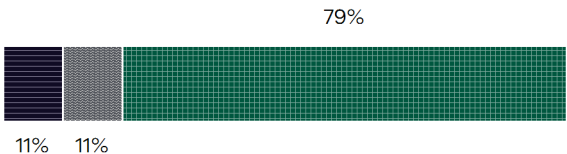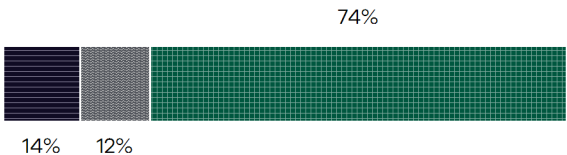
Workgroup climate

Workgroup support 2 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

Your results

■ Disagree	▓ Neither agree nor disagree
▥ Don't know	▦ Agree

People in my workgroup appropriately manage conflicts of interest

12% · 6% · 15% · 68%

Benchmark agree results

	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
	66%	76%	68%	62%	69%	85%

Workgroup climate

Safe to speak up

What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Survey question

Your results

| | Disagree | | Neither agree nor disagree |
| | Don't know | | Agree |

I feel safe to challenge inappropriate behaviour at work

19%   10%   71%

People in my workgroup are able to bring up problems and tough issues

16%   13%   71%

Benchmark agree results
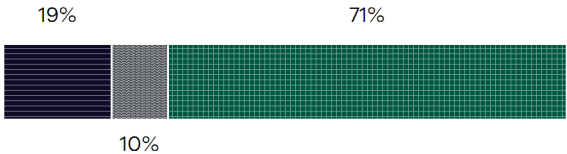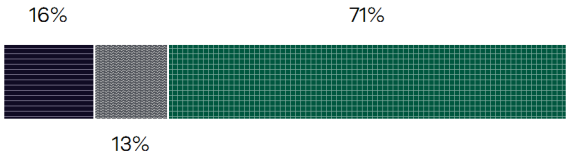
	You			Comparator		
2022	2023	2024	Lowest	Average	Highest
76%	76%	71%	61%	73%	91%
71%	72%	71%	63%	69%	87%

People matter survey

2024

Have your say

Overview

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

Result summary

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

- Taking action questions

Detailed results

Senior leadership

- Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Job and manager factors

Scorecard 1 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2024:

- 85.5% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

- 88.2% of staff in your comparator group and 87.4% of staff across the public sector.

Chart: Job and manager factors

Meaningful work: You 2022 91.7%, You 2023 93.2%, You 2024 85.5%, Comparator 2024 88.2%, Public sector 2024 87.4%

Job enrichment: You 2022 86.7%, You 2023 89.9%, You 2024 82.2%, Comparator 2024 85.4%, Public sector 2024 83.6%

Manager leadership: You 2022 84.8%, You 2023 87.9%, You 2024 81.4%, Comparator 2024 84.2%, Public sector 2024 86.7%

Flexible working: You 2022 82.9%, You 2023 79.9%, You 2024 76.7%, Comparator 2024 80.5%, Public sector 2024 82.5%

Legend: You 2022, You 2023, You 2024, Comparator 2024, Public sector 2024

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Job and manager factors

Scorecard 2 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.
Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2024:

- 73.7% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

- 77.4% of staff in your comparator group and 78.5% of staff across the public sector.

Chart — Job and manager factors

Manager support: You 2022 77.0%, You 2023 77.4%, You 2024 73.7%, Comparator 2024 77.4%, Public sector 2024 78.5%

Learning and development: You 2022 57.6%, You 2023 61.0%, You 2024 51.7%, Comparator 2024 55.6%, Public sector 2024 59.5%

Workload: You 2022 56.7%, You 2023 59.5%, You 2024 51.6%, Comparator 2024 65.3%, Public sector 2024 60.0%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024
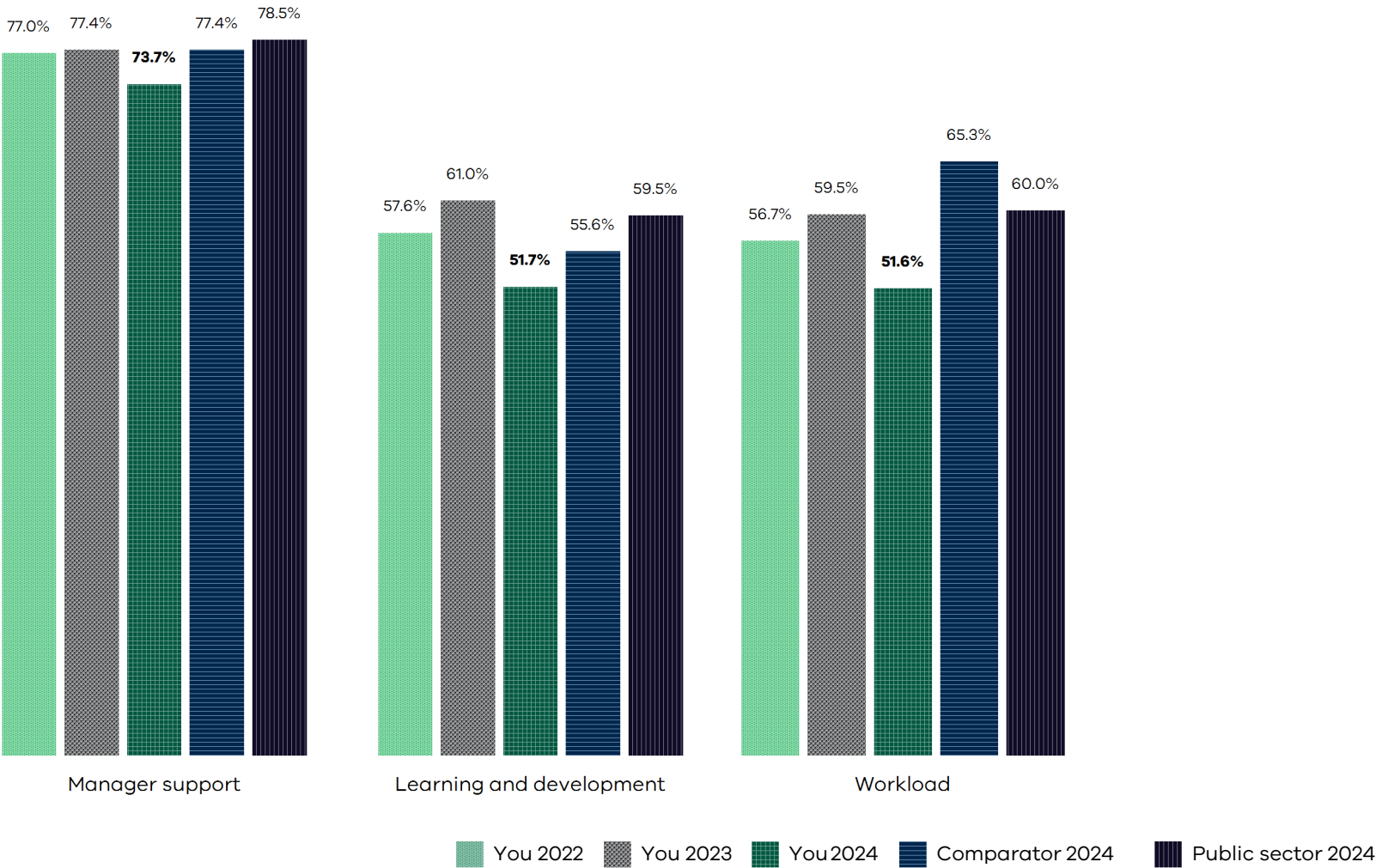
Job and manager factors

Manager leadership

What is this

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Survey question

Your results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Benchmark agree results

Survey question		You			Comparator		
		2022	2023	2024	Lowest	Average	Highest
My manager demonstrates honesty and integrity	12% / 4% / 84%	85%	87%	84%	76%	83%	95%
My manager treats employees with dignity and respect	10% / 9% / 81%	87%	92%	81%	83%	87%	94%
My manager models my organisation's values	11% / 9% / 80%	83%	85%	80%	77%	83%	93%

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Job and manager factors

Manager support 1 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
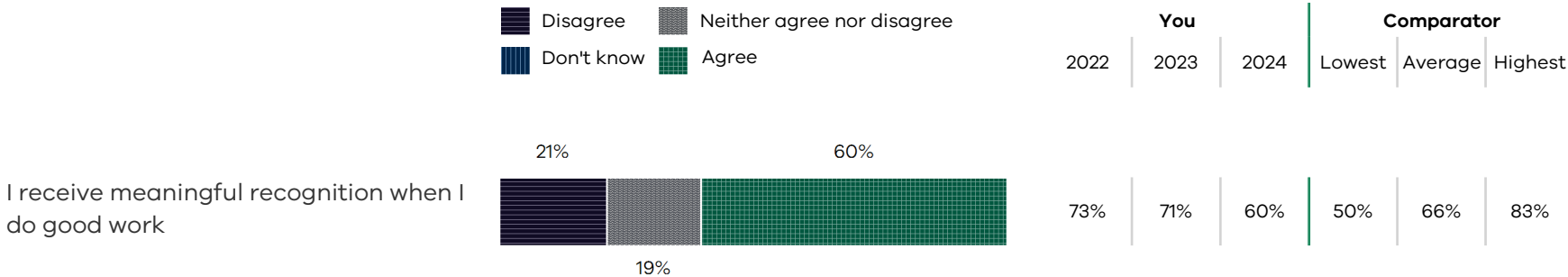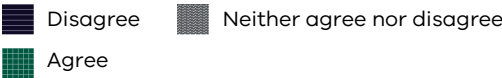
Example

81% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.

Legend: Disagree | Neither agree nor disagree | Don't know | Agree
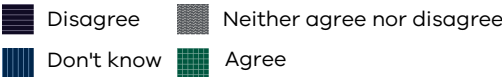
Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
I can discuss problems or issues with my manager	14% / 5% / 81%	82%	82%	81%	76%	84%	93%
My manager listens to what I have to say	11% / 9% / 80%	83%	86%	80%	78%	84%	94%
My manager provides me with enough support when I need it	16% / 9% / 76%	79%	80%	76%	76%	81%	89%
My manager gives me feedback that helps me improve my performance	16% / 13% / 71%	68%	67%	71%	66%	72%	81%
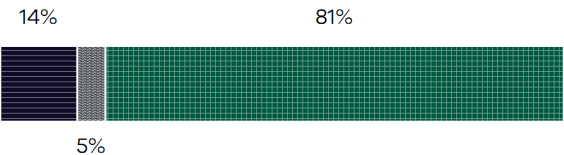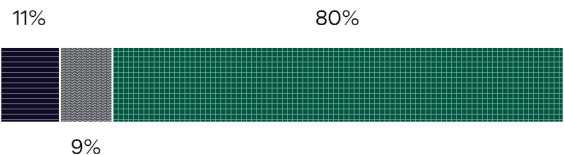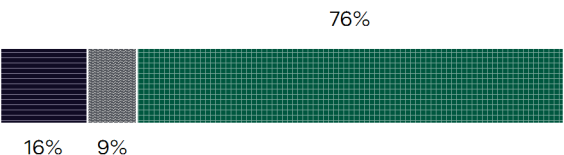
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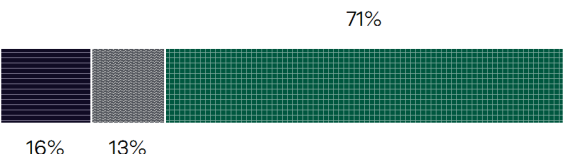
Job and manager factors

Manager support 2 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Your results

	Disagree		Neither agree nor disagree
	Don't know		Agree

Benchmark agree results

		You		Comparator		
	2022	2023	2024	Lowest	Average	Highest

I receive meaningful recognition when I do good work

21%   60%   19%

73%	71%	60%	50%	66%	83%

Job and manager factors

Workload

What is this

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

57% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Legend: Disagree | Neither agree nor disagree | Agree

Survey question	Your results			You			Comparator		
	Disagree	Neither	Agree	2022	2023	2024	Lowest	Average	Highest
The workload I have is appropriate for the job that I do	29%	14%	57%	62%	64%	57%	54%	66%	76%
I have enough time to do my job effectively	30%	24%	46%	52%	55%	46%	48%	64%	79%

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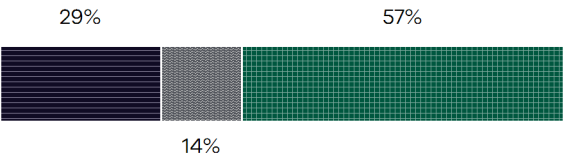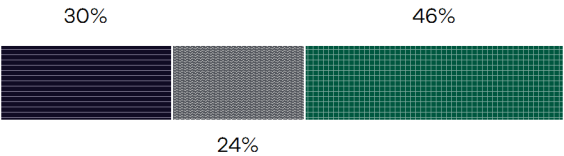
Job and manager factors

Learning and development

What is this

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
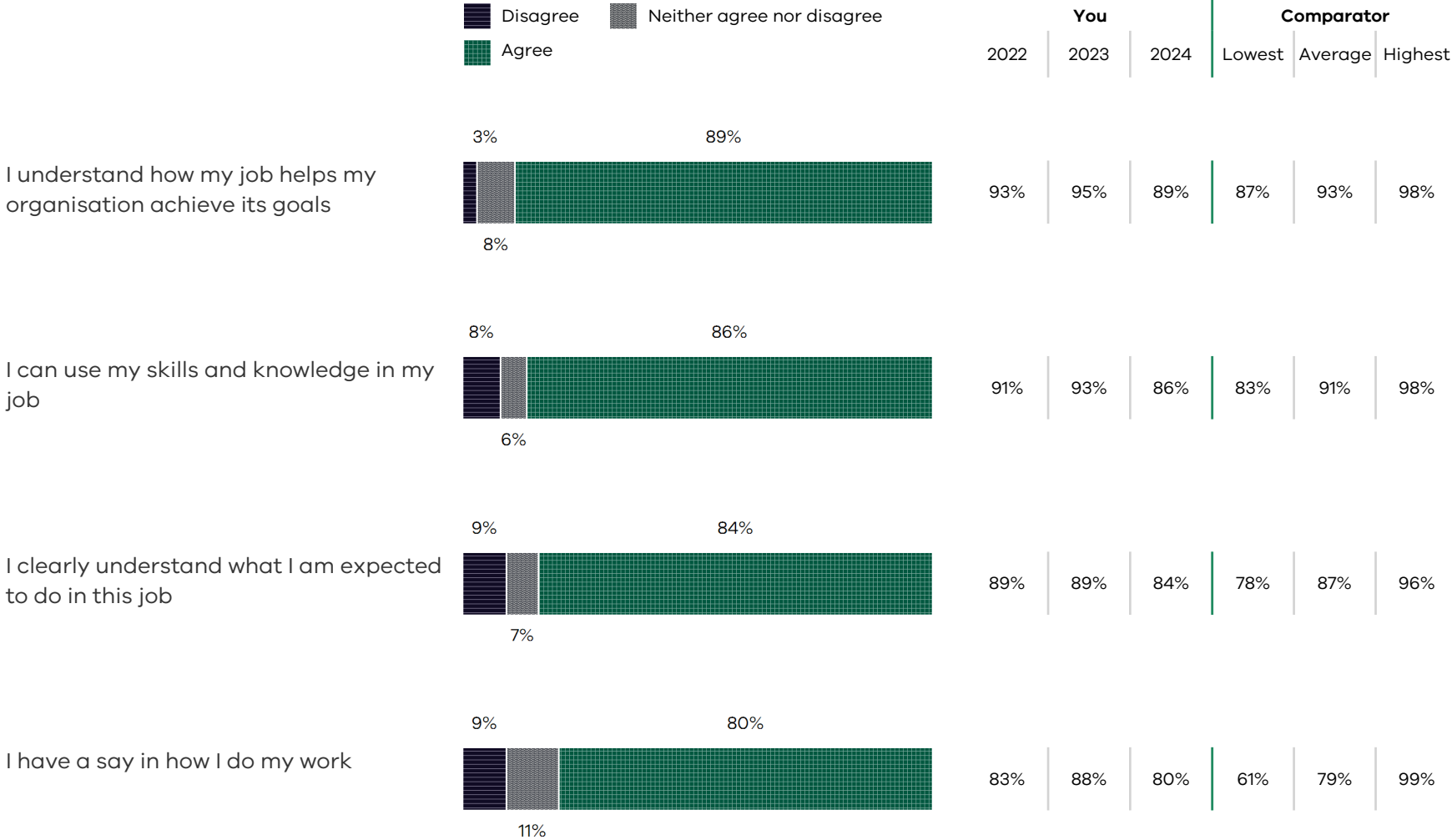
Example

65% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

Survey question	Your results	Benchmark agree results

Legend: ■ Disagree ▨ Neither agree nor disagree ▦ Agree
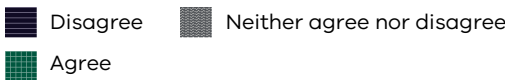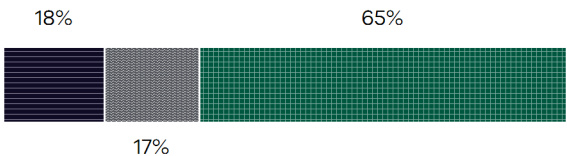
Survey question		You			Comparator		
		2022	2023	2024	Lowest	Average	Highest
I am developing and learning in my role	18% / 17% / 65%	75%	80%	65%	54%	71%	87%
I am satisfied with the way my learning and development needs have been addressed in the last 12 months	25% / 19% / 55%	58%	63%	55%	34%	56%	70%
My organisation places a high priority on the learning and development of staff	25% / 22% / 52%	55%	61%	52%	22%	51%	80%
I am satisfied with the opportunities to progress in my organisation	43% / 22% / 34%	42%	41%	34%	26%	45%	55%

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Job and manager factors

Job enrichment 1 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
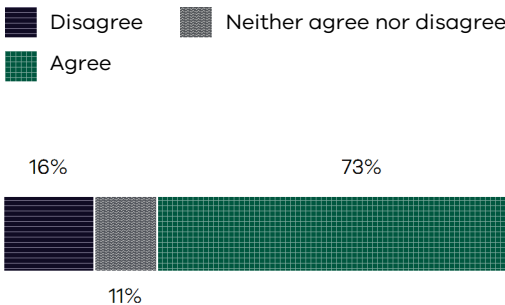
Example

89% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.

Survey question	Your results			

Your results legend: Disagree | Neither agree nor disagree | Agree

Benchmark agree results

Survey question	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
I understand how my job helps my organisation achieve its goals (3% / 89% / 8%)	93%	95%	89%	87%	93%	98%
I can use my skills and knowledge in my job (8% / 86% / 6%)	91%	93%	86%	83%	91%	98%
I clearly understand what I am expected to do in this job (9% / 84% / 7%)	89%	89%	84%	78%	87%	96%
I have a say in how I do my work (9% / 80% / 11%)	83%	88%	80%	61%	79%	99%

Victorian Public Sector Commission

VICTORIA State Government

Job and manager factors

Job enrichment 2 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
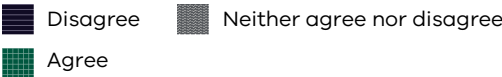
Example

73% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

Survey question

I have the authority to do my job effectively

Your results

Disagree | Neither agree nor disagree
Agree

16%   73%

11%

Benchmark agree results

	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
	79%	84%	73%	56%	76%	97%

Victorian Public Sector Commission

VICTORIA State Government

Job and manager factors

Meaningful work

What is this

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
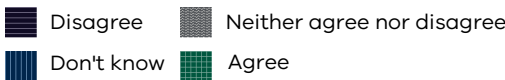
Example

87% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.
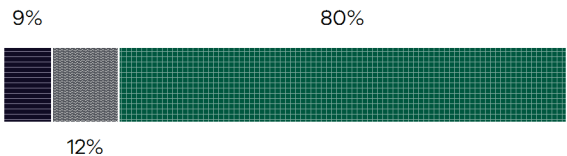
Survey question

Your results

Legend: Disagree | Neither agree nor disagree | Agree

I achieve something important through my work
5% / 8% / 87%

I can make a worthwhile contribution at work
7% / 6% / 87%

I get a sense of accomplishment from my work
9% / 9% / 83%

Benchmark agree results

Survey question	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
I achieve something important through my work	93%	94%	87%	78%	88%	96%
I can make a worthwhile contribution at work	95%	97%	87%	85%	92%	100%
I get a sense of accomplishment from my work	87%	88%	83%	74%	84%	94%
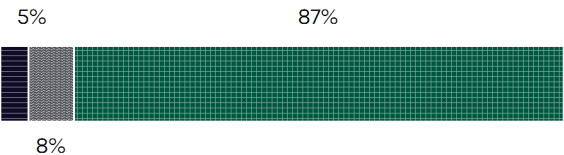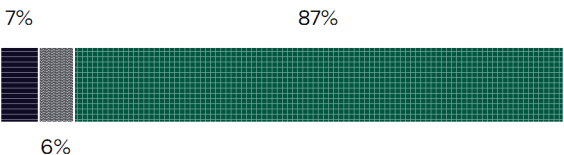
Victorian Public Sector Commission

VICTORIA State Government
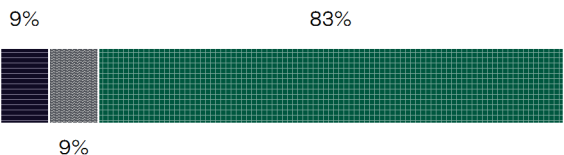
Job and manager factors

Flexible working

What is this

This is how well your organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
My manager supports working flexibly	9% / 12% / 80%	87%	84%	80%	81%	85%	95%
I am confident that if I requested a flexible work arrangement, it would be given due consideration	13% / 13% / 74%	79%	76%	74%	64%	76%	90%

Victorian Public Sector Commission

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People matter survey 2024

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Public sector values

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Topical questions

- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
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Public sector values

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.
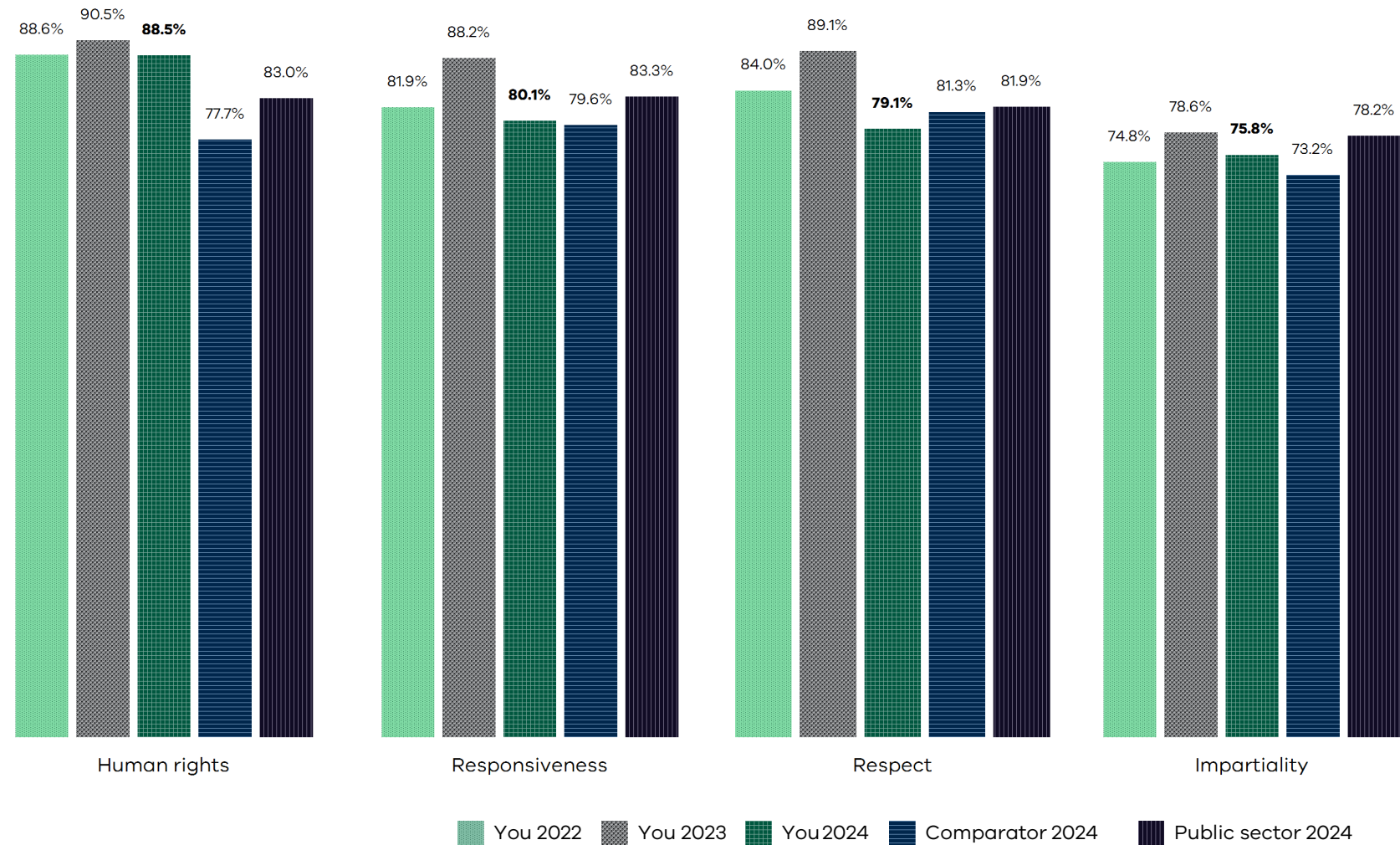
Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.
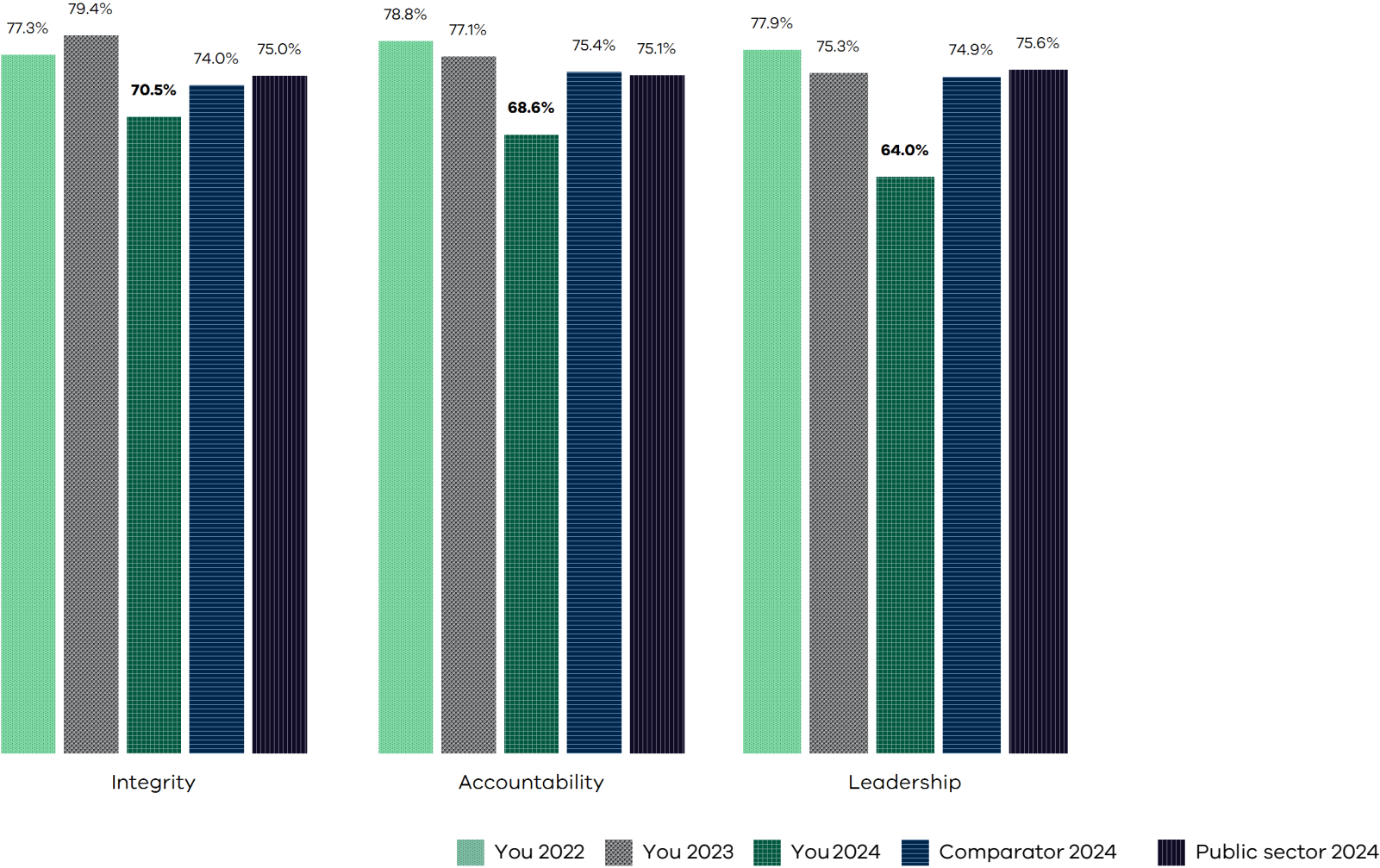
Example

In 2024:

- 88.5% of your staff who did the survey responded positively to questions about Human rights.

Compared to:

- 77.7% of staff in your comparator group and 83.0% of staff across the public sector.

Human rights: You 2022 88.6%, You 2023 90.5%, You 2024 88.5%, Comparator 2024 77.7%, Public sector 2024 83.0%

Responsiveness: You 2022 81.9%, You 2023 88.2%, You 2024 80.1%, Comparator 2024 79.6%, Public sector 2024 83.3%

Respect: You 2022 84.0%, You 2023 89.1%, You 2024 79.1%, Comparator 2024 81.3%, Public sector 2024 81.9%

Impartiality: You 2022 74.8%, You 2023 78.6%, You 2024 75.8%, Comparator 2024 73.2%, Public sector 2024 78.2%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

In 2024:

- 70.5% of your staff who did the survey responded positively to questions about Integrity.

Compared to:

- 74.0% of staff in your comparator group and 75.0% of staff across the public sector.

Integrity: You 2022 77.3%, You 2023 79.4%, You 2024 70.5%, Comparator 2024 74.0%, Public sector 2024 75.0%

Accountability: You 2022 78.8%, You 2023 77.1%, You 2024 68.6%, Comparator 2024 75.4%, Public sector 2024 75.1%

Leadership: You 2022 77.9%, You 2023 75.3%, You 2024 64.0%, Comparator 2024 74.9%, Public sector 2024 75.6%

Legend: You 2022 | You 2023 | You 2024 | Comparator 2024 | Public sector 2024

Public sector values

Responsiveness

What is this

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

Your results

▮ Disagree	▨ Neither agree nor disagree
▮ Don't know	▨ Agree

My workgroup provides high quality advice and services

80%

9%   11%

Benchmark agree results

	You			Comparator		
	2022	**2023**	**2024**	Lowest	Average	Highest
	82%	88%	80%	71%	80%	96%

Victorian Public Sector Commission

VICTORIA State Government
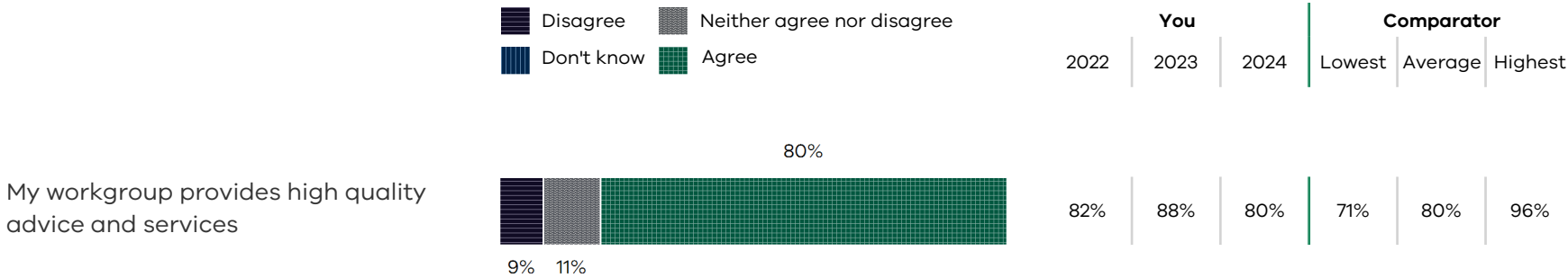
Public sector values

Integrity 1 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Legend:
- Disagree
- Neither agree nor disagree
- Don't know
- Agree

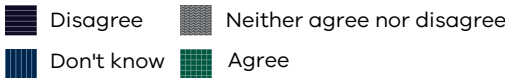| Survey question	Your results		You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
My manager demonstrates honesty and integrity	12% Disagree, 4% Neither, 84% Agree		85%	87%	84%	76%	83%	95%
My organisation is committed to earning a high level of public trust	2% Disagree, 9% Don't know, 11% Neither, 79% Agree		85%	86%	79%	62%	82%	96%
People in my workgroup are honest, open and transparent in their dealings	14% Disagree, 12% Neither, 74% Agree		80%	76%	74%	64%	73%	94%
I feel safe to challenge inappropriate behaviour at work	19% Disagree, 10% Neither, 71% Agree		76%	76%	71%	61%	73%	91%
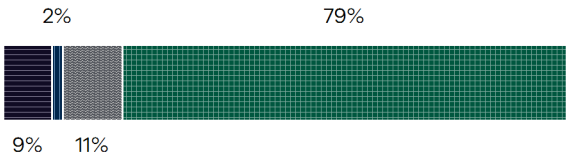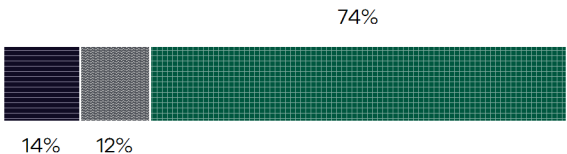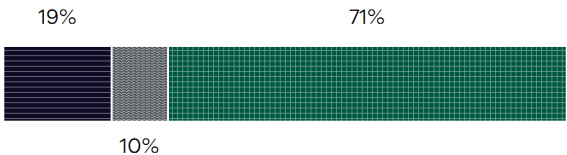
Public sector values

Integrity 2 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

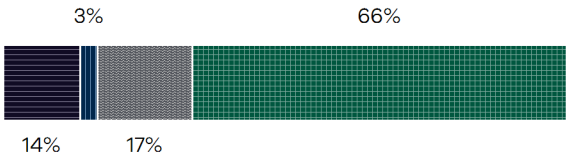Legend: Disagree · Don't know · Neither agree nor disagree · Agree

Survey question	Your results		You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
People in my workgroup appropriately manage conflicts of interest	6% / 68% (12% / 15%)		66%	76%	68%	62%	69%	85%
My organisation does not tolerate improper conduct	3% / 66% (14% / 17%)		75%	83%	66%	51%	71%	91%
Senior leaders demonstrate honesty and integrity	5% / 52% (27% / 16%)		74%	72%	52%	41%	67%	91%

Victorian Public Sector Commission · VICTORIA State Government

Public sector values

Impartiality

What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
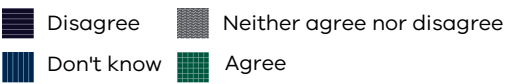
Example

80% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

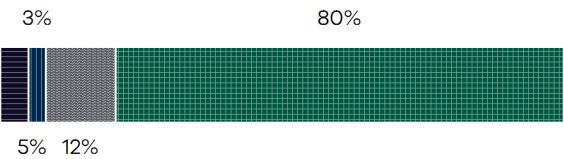Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
People in my workgroup are politically impartial in their work	Disagree 3%, Don't know 5%, Neither 12%, Agree 80%	78%	80%	80%	65%	75%	88%
My workgroup acts fairly and without bias	Disagree 14%, Neither 13%, Agree 72%, (1% Don't know)	72%	78%	72%	61%	71%	93%

Victorian Public Sector Commission

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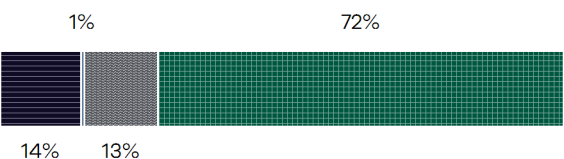
Public sector values

Accountability 1 of 2

What is this
Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important
As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example
89% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.
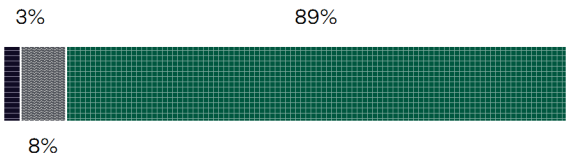
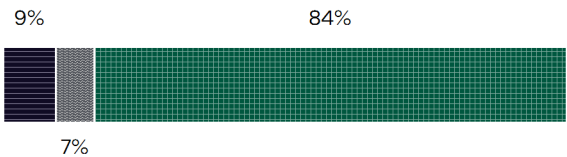## Survey question

Your results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Benchmark agree results

Survey question		You			Comparator		
		2022	2023	2024	Lowest	Average	Highest
I understand how my job helps my organisation achieve its goals	3% / 89% / 8%	93%	95%	89%	87%	93%	98%
I clearly understand what I am expected to do in this job	9% / 84% / 7%	89%	89%	84%	78%	87%	96%
My workgroup uses its resources well	1% / 70% / 16% / 14%	75%	76%	70%	51%	65%	87%
My workgroup has clear lines of responsibility	1% / 63% / 22% / 14%	77%	74%	63%	65%	71%	88%
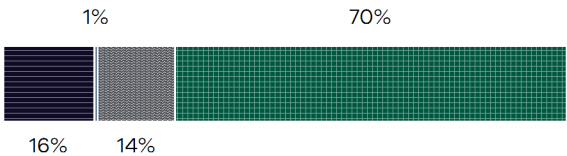
Victorian Public Sector Commission

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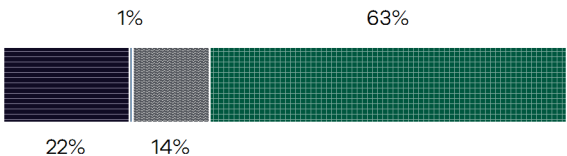
Public sector values

Accountability 2 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

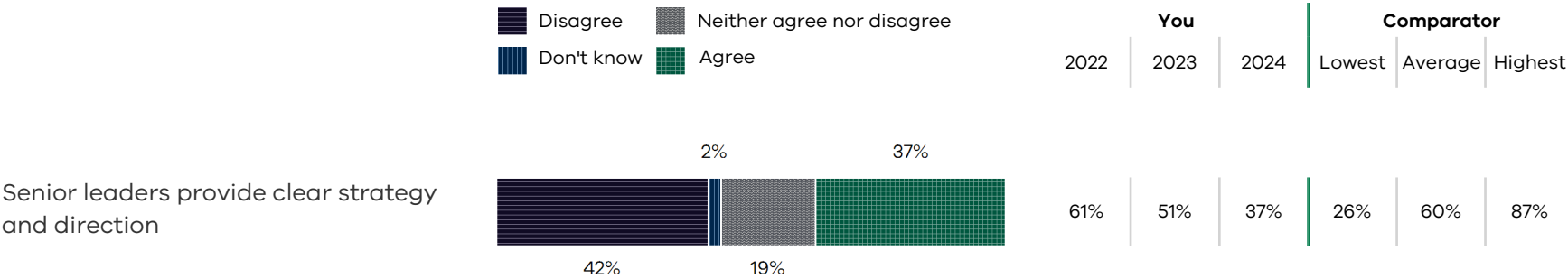Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

37% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Your results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

Senior leaders provide clear strategy and direction

- 42% Disagree
- 2% Don't know
- 19% Neither agree nor disagree
- 37% Agree

Benchmark agree results

	You			Comparator		
2022	2023	2024	Lowest	Average	Highest
61%	51%	37%	26%	60%	87%

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

Respect 1 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
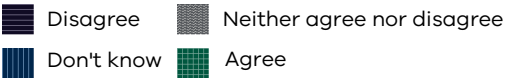
Example

83% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.
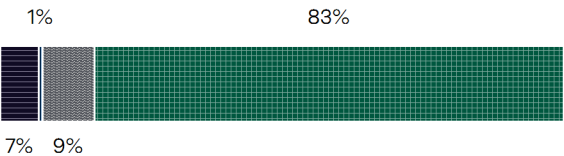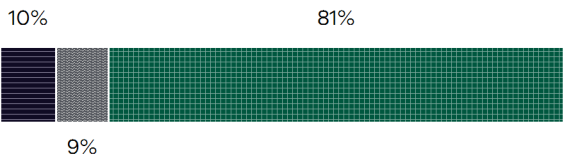
Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
My organisation encourages respectful workplace behaviours	1% / 7% / 9% / 83%	89%	93%	83%	65%	84%	99%
My manager treats employees with dignity and respect	10% / 9% / 81%	87%	92%	81%	83%	87%	94%
My manager listens to what I have to say	11% / 9% / 80%	83%	86%	80%	78%	84%	94%
People in my workgroup treat each other with respect	11% / 11% / 79%	83%	91%	79%	74%	81%	96%

Victorian Public Sector Commission

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Respect 2 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question

Your results

Legend:
- Disagree
- Don't know
- Neither agree nor disagree
- Agree

My organisation takes steps to eliminate bullying, harassment and discrimination

1%   73%
13%   13%

Benchmark agree results

	You			Comparator		
2022	2023	2024		Lowest	Average	Highest
78%	82%	73%		48%	71%	97%

Victorian Public Sector Commission

VICTORIA State Government

Public sector values

Leadership

What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.
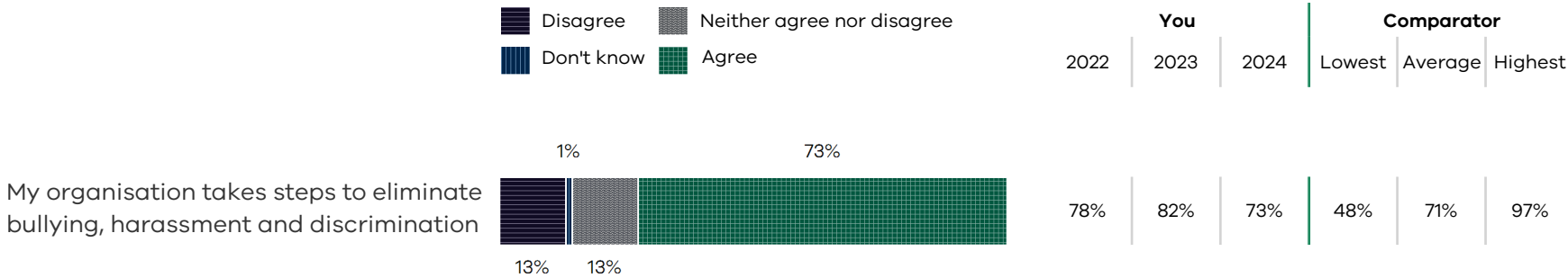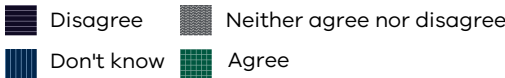
Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question	Your results	Benchmark agree results

Legend: Disagree · Neither agree nor disagree · Don't know · Agree
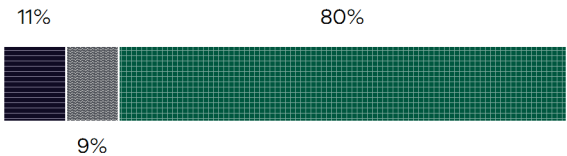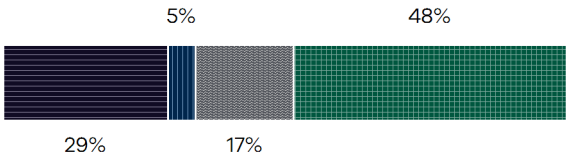
	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
My manager models my organisation's values	83%	85%	80%	77%	83%	93%
Senior leaders model my organisation's values	73%	66%	48%	41%	67%	91%

My manager models my organisation's values — 11% / 9% / 80%

Senior leaders model my organisation's values — 29% / 5% / 17% / 48%

Public sector values

Human rights

What is this

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

Legend: Disagree | Neither agree nor disagree | Don't know | Agree
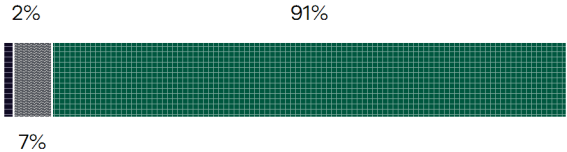
Survey question	Your results	You 2022	You 2023	You 2024	Comparator Lowest	Comparator Average	Comparator Highest
I understand how the Charter of Human Rights and Responsibilities applies to my work	2% / 7% / 91%	87%	88%	91%	54%	69%	82%
My organisation encourages employees to act in ways that are consistent with human rights	1% / 4% / 9% / 86%	90%	93%	86%	62%	87%	98%
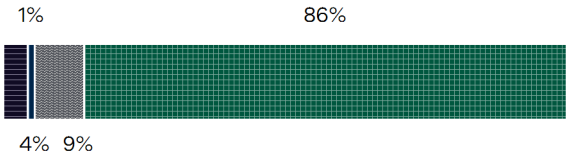
People matter survey

2024

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- Work-related stress causes
- Intention to stay

- Inclusion
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- Bullying
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- Discrimination
- Violence and aggression

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- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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- Taking action questions

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- Senior leadership questions

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- Safety climate

Workgroup climate

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- Safe to speak up

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- Accountability
- Respect
- Leadership
- Human rights

Topical questions

- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Topical questions

Topical questions

What is this
This is a group of survey questions that don't fit into our existing factor groups.

Why this is important
Answers to these questions provide useful information to help you understand your employees.

How to read this
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example
96% of your staff who did the survey agreed or strongly agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

Survey question
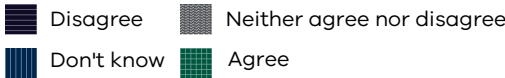
Your results

Legend: Disagree | Neither agree nor disagree | Don't know | Agree

Benchmark agree results
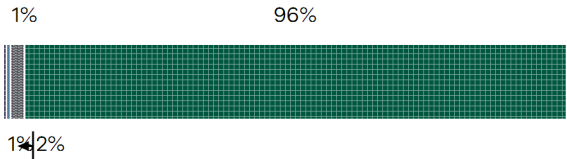
	You			Comparator		
	2022	2023	2024	Lowest	Average	Highest
I understand how the Code of Conduct for Victorian public sector employees applies to my work	Not asked	94%	96%	54%	70%	85%
I am proud to work in the public sector	Not asked	Not asked	70%	49%	67%	73%
I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	Not asked	74%	56%	34%	58%	69%
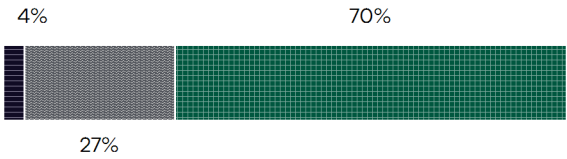
Your results bar chart values:
- I understand how the Code of Conduct for Victorian public sector employees applies to my work: 1%, 96%, 1%, 2%
- I am proud to work in the public sector: 4%, 70%, 27%
- I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration: 9%, 56%, 17%, 19%

People matter survey
2024

Have your say

Overview

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

Result summary

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

- Taking action questions

Detailed results

Senior leadership

- Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

- Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Demographics

Age, gender, variations in sex characteristics and sexual orientation

What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	37	23%
35-54 years	84	52%
55+ years	23	14%
Prefer not to say	17	11%

Gender	(n)	%
Woman	94	58%
Man	42	26%
Prefer not to say	22	14%
Non-binary and I use a different term	3	2%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	2	1%
No	138	86%
Prefer not to say	21	13%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?	(n)	%
Yes	0	0%
No	139	86%
Don't know	5	3%
Prefer not to say	17	11%

How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	89	55%
Prefer not to say	33	20%
Bisexual	21	13%
Gay or lesbian	8	5%
Asexual	4	2%
I use a different term	3	2%
Pansexual	2	1%
Don't know	1	1%

Demographics

Aboriginal and/or Torres Strait Islander employees

What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	**4**	2%
Non Aboriginal and/or Torres Strait Islander	**145**	90%
Prefer not to say	**12**	7%

Demographics

Disability

What is this

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Are you a person with disability?	(n)	%
Yes	23	14%
No	123	76%
Prefer not to say	15	9%

Have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?	(n)	%
Yes	8	35%
No	11	48%
Prefer not to say	4	17%

Which statement most accurately reflects your decision not to share your disability information within your organisation?	(n)	%
I feel that sharing my disability information will reflect negatively on me	5	45%
I do not require any adjustments to be made to perform my role	2	18%
Other	2	18%
My disability does not impact on my ability to perform my role	2	18%

Victorian Public Sector Commission

VICTORIA State Government

Demographics

Cultural diversity 1 of 2

What is this

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

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Country of birth	(n)	%
Born in Australia	**123**	76%
Not born in Australia	**18**	11%
Prefer not to say	**20**	12%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Other	**9**	39%
Greek	**4**	17%
Italian	**3**	13%
Auslan	**3**	13%
Mandarin	**3**	13%
Cantonese	**1**	4%
Hindi	**1**	4%
Spanish	**1**	4%
Macedonian	**0**	0%
Vietnamese	**0**	0%
Punjabi	**0**	0%
Filipino	**0**	0%

Language other than English spoken with family or community	(n)	%
Yes	**23**	14%
No	**121**	75%
Prefer not to say	**17**	11%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Malayalam	**0**	0%
Sinhalese	**0**	0%
Persian	**0**	0%
Tagalog	**0**	0%
Turkish	**0**	0%
Australian Indigenous Language	**0**	0%
Tamil	**0**	0%
Arabic	**0**	0%
Urdu	**0**	0%
Telugu	**0**	0%
Gujarati	**0**	0%

Demographics

Cultural diversity 2 of 2

What is this

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
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Cultural identity	(n)	%
Australian	115	71%
English, Irish, Scottish and/or Welsh	23	14%
Prefer not to say	21	13%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	12	7%
East and/or South-East Asian	8	5%
Other	5	3%
Aboriginal and/or Torres Strait Islander	4	2%
New Zealander	3	2%
South Asian	2	1%
Maori	2	1%
North American	2	1%
African	2	1%
Central and/or South American	1	1%
Central Asian	1	1%
Middle Eastern	0	0%
Pacific Islander	0	0%

Religion	(n)	%
No religion	113	70%
Prefer not to say	25	16%
Christianity	15	9%
Other	3	2%
Buddhism	3	2%
Islam	1	1%
Judaism	1	1%
Hinduism	0	0%
Sikhism	0	0%

Victorian Public Sector Commission

VICTORIA State Government

Demographics

Employment characteristics 1 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
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Working arrangement	(n)	%
Full-Time	104	65%
Part-Time	57	35%

Gross base salary (ongoing/fixed term only)	(n)	%
Below $80k	67	45%
$80k to $120k	60	40%
$120k to $160k	6	4%
$160k to $200k	2	1%
$200k or more	1	1%
Prefer not to say	14	9%

Organisational tenure	(n)	%
<1 year	21	13%
1 to less than 2 years	17	11%
2 to less than 5 years	41	25%
5 to less than 10 years	42	26%
10 to less than 20 years	21	13%
More than 20 years	19	12%

Management responsibility	(n)	%
Non-manager	124	77%
Other manager	25	16%
Manager of other manager(s)	12	7%

Employment type	(n)	%
Ongoing and executive	121	75%
Fixed term	26	16%
Other	14	9%

Frontline worker	(n)	%
No	104	65%
Yes	57	35%

Demographics

Employment characteristics 2 of 2

What is this

These are the employment characteristics of staff.

Why this is important

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How to read this

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Primary workplace location over the last 3 months	(n)	%
Melbourne CBD	86	53%
Melbourne: Suburbs	63	39%
Rural	6	4%
Other	4	2%
Large regional city	2	1%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	119	74%
A frontline or service delivery location	37	23%
Home or private location	48	30%
A shared office space (where two or more organisations share the same workspace)	7	4%
Isolated or remote location/s where access to communications and help from others is difficult	1	1%
Other	10	6%

Flexible work	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	64	40%
Flexible start and finish times	62	39%
I do not use any flexible work arrangements	46	29%
Part-time	41	25%
Using leave (including annual leave, long-service leave, personal leave, leave without pay and/or personal leave) to work flexible hours	11	7%
Purchased leave	5	3%
Other	4	2%
Shift swap	2	1%
Study leave	1	1%
Job sharing	0	0%
Working more hours over fewer days	0	0%

Victorian Public Sector Commission

VICTORIA State Government

Demographics

Adjustments

What is this

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each table shows the breakdown of responses from your survey.

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Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	116	72%
Flexible working arrangements	33	20%
Physical modifications or improvements to the workplace	13	8%
Job redesign or role sharing	5	3%
Other	3	2%
Career development support strategies	3	2%
Accessible communications technologies	0	0%

Why did you make this request?	(n)	%
Work-life balance	17	38%
Caring responsibilities	17	38%
Health	14	31%
Family responsibilities	11	24%
Disability	6	13%
Other	4	9%
Study commitments	3	7%

What was your experience with making this request?	(n)	%
The adjustments I needed were made and the process was satisfactory	35	78%
The adjustments I needed were not made	7	16%
The adjustments I needed were made but the process was unsatisfactory	3	7%

Demographics

Caring

What is this

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

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Caring responsibilities	(n)	%
None of the above	61	38%
Secondary school aged child(ren)	22	14%
Frail or aged person(s)	21	13%
Primary school aged child(ren)	19	12%
Prefer not to say	18	11%
Person(s) with a mental illness	17	11%
Child(ren) - younger than preschool age	15	9%
Person(s) with a medical condition	15	9%
Person(s) with disability	8	5%
Preschool aged child(ren)	6	4%
Other	3	2%

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